

DUCOMMUN INC /DE/  
Form 10-Q  
May 02, 2011  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended April 2, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

Commission File Number 1-8174

**DUCOMMUN INCORPORATED**

(Exact name of registrant as specified in its charter)

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**Delaware** **95-0693330**  
(State or other jurisdiction of **(I.R.S. Employer**  
**incorporation or organization)** **Identification No.)**  
**23301 Wilmington Avenue, Carson, California 90745-6209**  
**(Address of principal executive offices) (Zip Code)**  
**(310) 513-7200**  
**(Registrant's telephone number, including area code)**  
**(Former name, former address and former fiscal year, if changed since last report)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, non-accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. As of April 2, 2011, there were outstanding 10,533,620 shares of common stock.

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**DUCOMMUN INCORPORATED**

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**Table of Contents****Item 1. Financial Statements****DUCOMMUN INCORPORATED AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS****(In thousands)**

|   | (Unaudited)<br>April 2,<br>2011 | December 31,<br>2010 |
|---|---------------------------------|----------------------|
| <b>Assets</b>                               |                                 |                      |
| Current Assets:                             |                                 |                      |
| Cash and cash equivalents                   | \$ 1,069                        | \$ 10,268            |
| Accounts receivable                         | 56,938                          | 47,949               |
| Unbilled receivables                        | 5,083                           | 3,856                |
| Inventories                                 | 81,115                          | 72,597               |
| Production cost of contracts                | 17,509                          | 16,889               |
| Deferred income taxes                       | 6,026                           | 5,085                |
| Other current assets                        | 6,194                           | 4,748                |
| Total Current Assets                        | 173,934                         | 161,392              |
| Property and Equipment, Net                 | 58,976                          | 59,461               |
| Goodwill                                    | 101,090                         | 100,442              |
| Other Assets                                | 23,510                          | 24,157               |
|   | \$ 357,510                      | \$ 345,452           |
| <b>Liabilities and Shareholders' Equity</b> |                                 |                      |
| Current Liabilities:                        |                                 |                      |
| Current portion of long-term debt           | \$ 180                          | \$ 187               |
| Accounts payable                            | 35,060                          | 39,925               |
| Accrued liabilities                         | 26,187                          | 31,174               |
| Total Current Liabilities                   | 61,427                          | 71,286               |
| Long-Term Debt, Less Current Portion        | 21,589                          | 3,093                |
| Deferred Income Taxes                       | 7,971                           | 7,691                |
| Other Long-Term Liabilities                 | 9,316                           | 9,197                |
| Total Liabilities                           | 100,303                         | 91,267               |
| <b>Commitments and Contingencies</b>        |                                 |                      |
| Shareholders' Equity:                       |                                 |                      |
| Common stock                                | 107                             | 106                  |
| Treasury stock                              | (1,924)                         | (1,924)              |
| Additional paid-in capital                  | 62,572                          | 61,684               |
| Retained earnings                           | 199,554                         | 197,421              |
| Accumulated other comprehensive loss        | (3,102)                         | (3,102)              |
| Total Shareholders' Equity                  | 257,207                         | 254,185              |
|   | \$ 357,510                      | \$ 345,452           |

See accompanying notes to consolidated financial statements.



**Table of Contents****DUCOMMUN INCORPORATED AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME****(In thousands, except per share amounts)****(Unaudited)**

|  | <b>For Three Months Ended</b> |                          |
|--|-------------------------------|--------------------------|
|  | <b>April 2,<br/>2011</b>      | <b>April 3,<br/>2010</b> |
| <b>Sales and Service Revenues:</b>                           |                               |                          |
| Product sales  | \$ 91,333                     | \$ 92,388                |
| Service revenues   | 8,220                         | 11,868                   |
| Net Sales  | 99,553                        | 104,256                  |
| <b>Operating Costs and Expenses:</b>                         |                               |                          |
| Cost of product sales  | 74,839                        | 75,601                   |
| Cost of service revenues                                     | 6,306                         | 9,337                    |
| Selling, general and administrative expenses                 | 14,149                        | 12,463                   |
| Total Operating Costs and Expenses                           | 95,294                        | 97,401                   |
| Operating Income   | 4,259                         | 6,855                    |
| Interest Expense, Net  | (260)                         | (552)                    |
| Income Before Taxes  | 3,999                         | 6,303                    |
| Income Tax Expense, Net                                      | (1,076)                       | (2,080)                  |
| Net Income   | \$ 2,923                      | \$ 4,223                 |
| <b>Earnings Per Share:</b>                                   |                               |                          |
| Basic earnings per share                                     | \$ 0.28                       | \$ 0.40                  |
| Diluted earnings per share                                   | \$ 0.27                       | \$ 0.40                  |
| <b>Weighted Average Number of Common Shares Outstanding:</b> |                               |                          |
| Basic  | 10,526                        | 10,465                   |
| Diluted  | 10,634                        | 10,502                   |

*See accompanying notes to consolidated financial statements.*

**Table of Contents****DUCOMMUN INCORPORATED AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)****(Unaudited)**

|  | <b>For Three Months Ended</b> |                          |
|--|-------------------------------|--------------------------|
|  | <b>April 2,<br/>2011</b>      | <b>April 3,<br/>2010</b> |
| <b>Cash Flows from Operating Activities:</b>   |                               |                          |
| Net Income   | \$ 2,923                      | \$ 4,223                 |
| <b>Adjustments to Reconcile Net Income to Net Cash Used in Operating Activities:</b> |                               |                          |
| Depreciation and amortization  | 3,411                         | 3,457                    |
| Stock-based compensation expense   | 609                           | 220                      |
| Deferred income tax benefit  | (799)                         | (28)                     |
| Income tax benefit from stock-based compensation                                     | 229                           | 252                      |
| Excess tax benefit from stock-based compensation                                     |                               | (9)                      |
| Recovery of doubtful accounts  | (92)                          | (45)                     |
| Net (reduction)/increase in contract cost overruns                                   | (18)                          | 81                       |
| Gain on sale of assets   | (331)                         |                          |
| Other - decrease   | 72                            | 74                       |
| <b>Changes in Assets and Liabilities:</b>  |                               |                          |
| Accounts receivable - (increase)   | (8,897)                       | (8,704)                  |
| Unbilled receivables - (increase)/decrease   | (1,227)                       | (477)                    |
| Inventories - (increase)   | (8,518)                       | (4,111)                  |
| Production cost of contracts - (increase)  | (1,377)                       | (2,835)                  |
| Other assets - (increase)/decrease   | (1,435)                       | 2,718                    |
| Accounts payable - (decrease)  | (4,865)                       | (5,390)                  |
| Accrued and other liabilities - (decrease)   | (5,012)                       | (10,380)                 |
| <b>Net Cash Used in Operating Activities</b>   | <b>(25,327)</b>               | <b>(20,954)</b>          |
| <b>Cash Flows from Investing Activities:</b>   |                               |                          |
| Purchase of property and equipment   | (1,509)                       | (1,459)                  |
| Acquisition of business, net of cash acquired  | (400)                         |                          |
| Proceeds from the sale of assets   | 337                           |                          |
| <b>Net Cash Used in Investing Activities</b>   | <b>(1,572)</b>                | <b>(1,459)</b>           |
| <b>Cash Flows from Financing Activities:</b>   |                               |                          |
| Borrowings of long-term debt   | 18,490                        | 6,186                    |
| Cash dividends paid  | (790)                         | (785)                    |
| Net cash effect of exercise related to stock options                                 |                               | (120)                    |
| <b>Net Cash Provided by Financing Activities</b>                                     | <b>17,700</b>                 | <b>5,281</b>             |
| <b>Net Decrease in Cash and Cash Equivalents</b>                                     | <b>(9,199)</b>                | <b>(17,132)</b>          |
| Cash and Cash Equivalents - Beginning of Period                                      | 10,268                        | 18,629                   |
| <b>Cash and Cash Equivalents - End of Period</b>                                     | <b>\$ 1,069</b>               | <b>\$ 1,497</b>          |

*See accompanying notes to consolidated financial statements.*



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**DUCOMMUN INCORPORATED AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**Note 1. Summary of Significant Accounting Policies**

***Consolidation***

The consolidated financial statements include the accounts of Ducommun Incorporated and its subsidiaries ( Ducommun or the Company ), after eliminating intercompany balances and transactions. The consolidated balance sheet is unaudited as of April 2, 2011, the consolidated statements of income are unaudited for the three months ended April 2, 2011 and April 3, 2010 and the consolidated statements of cash flows are unaudited for the three months ended April 2, 2011 and April 3, 2010. The interim financial statements reflect all adjustments, consisting only of normal recurring adjustments, which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. The financial information included in this Form 10-Q should be read in conjunction with the Company's consolidated financial statements and related notes thereto included in the Form 10-K for the year ended December 31, 2010. The results of operations for the three months ended April 2, 2011 are not necessarily indicative of the results to be expected for the full year ending December 31, 2011.

Ducommun operates in two business segments. Ducommun AeroStructures, Inc. ( DAS ), engineers and manufactures aerospace structural components and subassemblies. Ducommun Technologies, Inc. ( DTI ), designs, engineers and manufactures electromechanical components and subsystems, and provides engineering, technical and program management services (including design, development, integration and test of prototype products) principally for the aerospace and military markets. The significant accounting policies of the Company and its two business segments are as described below.

***Earnings Per Share***

Basic earnings per share is computed by dividing income available to common shareholders by the weighted average number of common shares outstanding in each period. Diluted earnings per share is computed by dividing income available to common shareholders plus income associated with dilutive securities by the weighted average number of common shares outstanding plus any potential dilutive shares that could be issued if exercised or converted into common stock in each period.

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The weighted average number of shares outstanding used to compute earnings per share is as follows:

|  | <b>Three Months Ended</b> |                          |
|--|---------------------------|--------------------------|
|  | <b>April 2,<br/>2011</b>  | <b>April 3,<br/>2010</b> |
| Basic weighted average shares outstanding          | 10,526,000                | 10,465,000               |
| Dilutive potential common shares                   | 110,000                   | 37,000                   |
| <b>Diluted weighted average shares outstanding</b> | <b>10,636,000</b>         | <b>10,502,000</b>        |

The numerator used to compute diluted earnings per share is as follows:

|                                | <b>Three Months Ended</b> |                          |
|--------------------------------|---------------------------|--------------------------|
|                                | <b>April 2,<br/>2011</b>  | <b>April 3,<br/>2010</b> |
| Net earnings (total numerator) | \$ 2,923,000              | \$ 4,223,000             |

The weighted average number of shares outstanding, included in the table below, is excluded from the computation of diluted earnings per share because the average market price did not exceed the exercise price. However, these shares may be potentially dilutive common shares in the future.

|                               | <b>Three Months Ended</b> |                          |
|-------------------------------|---------------------------|--------------------------|
|                               | <b>April 2,<br/>2011</b>  | <b>April 3,<br/>2010</b> |
| Stock options and stock units | 398,000                   | 654,000                  |

**Comprehensive Income**

Certain items such as pension liability adjustments are presented as a separate component of shareholders' equity. The current period change in pension liability is included in other comprehensive loss and separately reported in the financial statements. Accumulated other comprehensive loss, as reflected in the Consolidated Balance Sheets under the equity section, is comprised of a pension liability adjustment of \$3,102,000, net of tax, at April 2, 2011 and December 31, 2010.

**Recent Accounting Pronouncements**

In December 2010, the FASB issued ASU 2010-29, Disclosure of Supplementary Pro Forma Information for Business Combinations. Under ASU 2010-29, supplemental pro forma information disclosures pertaining to acquisitions should be presented as if the business combination(s) occurred as of the beginning of the prior annual period when comparative

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financial statements are presented. ASU 2010-29 is effective for business combinations consummated in fiscal periods beginning after December 15, 2010.

***Use of Estimates***

Certain amounts and disclosures included in the consolidated financial statements required management to make estimates and judgments that affect the amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. These estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

**Note 2. Inventories**

Inventories consist of the following:

|                            | (In thousands)   |                      |
|----------------------------|------------------|----------------------|
|                            | April 2,<br>2011 | December 31,<br>2010 |
| Raw materials and supplies | \$ 16,080        | \$ 13,155            |
| Work in process            | 65,618           | 61,295               |
| Finished goods             | 6,932            | 6,903                |
|                            | 88,630           | 81,353               |
| Less progress payments     | 7,515            | 8,756                |
| Total                      | \$ 81,115        | \$ 72,597            |

**Note 3. Long-Term Debt**

Long-term debt is summarized as follows:

|  | (In thousands)   |                      |
|--|------------------|----------------------|
|  | April 2,<br>2011 | December 31,<br>2010 |
| Bank credit agreement                        | \$ 18,500        | \$ 3,280             |
| Notes and other obligations for acquisitions | 3,269            | 3,280                |
| Total debt                                   | 21,769           | 3,280                |
| Less current portion                         | 180              | 187                  |
| Total long-term debt                         | \$ 21,589        | \$ 3,093             |

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At April 2, 2011, the Company had \$101,000,000 of unused lines of credit, after deducting \$450,000 for outstanding standby letters of credit. The Company had outstanding loans of \$18,500,000 and was in compliance with all covenants at April 2, 2011. The weighted average interest rate on borrowings outstanding was 3.55% at April 2, 2011, compared to 5.94% at April 3, 2010. The carrying amount of long-term debt approximates fair value based on the terms of the related debt, recent transactions and estimates using interest rates currently available to the Company for debt with similar terms and remaining maturities.

**Note 4. Shareholders Equity**

At April 2, 2011, \$2,773,030 remained available to repurchase common stock of the Company under stock repurchase programs as previously approved by the Board of Directors. The Company did not repurchase in the open market any of its common stock during the first quarters of 2011 or 2010.

**Note 5. Employee Benefit Plans**

The Company has a defined benefit pension plan covering certain hourly employees of a subsidiary. Pension plan benefits are generally determined on the basis of the retiree's age and length of service. Assets of the defined benefit pension plan are composed primarily of fixed income and equity securities.

The components of net periodic pension cost for the defined benefit pension plan are as follows:

|  | (In thousands)     |                  |
|--|--------------------|------------------|
|  | Three Months Ended |                  |
|  | April 2,<br>2011   | April 3,<br>2010 |
| Service cost                                     | \$ 131             | \$ 116           |
| Interest cost                                    | 229                | 223              |
| Expected return on plan assets                   | (279)              | (233)            |
| Amortization of actuarial loss                   | 108                | 93               |
| <b>Net periodic post retirement benefit cost</b> | <b>\$ 189</b>      | <b>\$ 199</b>    |

**Note 6. Indemnifications**

The Company has made guarantees and indemnities under which it may be required to make payments to a guaranteed or indemnified party, in relation to certain transactions, including revenue transactions in the ordinary course of business. In connection with certain facility leases the Company has indemnified its lessors for certain claims arising from the facility or the lease. The Company indemnifies its directors and officers to the maximum extent permitted under the laws of the State of Delaware. However, the Company has a directors and officers insurance policy that may reduce its exposure in certain circumstances and may enable it to recover a

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portion of future amounts that may be payable, if any. The duration of the guarantees and indemnities varies and, in many cases is indefinite but subject to statute of limitations. The majority of guarantees and indemnities do not provide any limitations of the maximum potential future payments the Company could be obligated to make. Historically, payments related to these guarantees and indemnities have been immaterial. The Company estimates the fair value of its indemnification obligations as insignificant based on this history and insurance coverage and has, therefore, not recorded any liability for these guarantees and indemnities in the accompanying consolidated balance sheets. However, there can be no assurances that the Company will not have any future financial exposure under these indemnification obligations.

### **Note 7. Income Taxes**

The Company records the interest charge and penalty charge, if any, with respect to uncertain tax positions as a component of tax expense. During the three months ended April 2, 2011 and April 3, 2010, the Company recognized approximately \$17,000 and \$34,000, respectively, in interest related to uncertain tax positions. The Company had approximately \$180,000 and \$163,000 for the payment of interest and penalties accrued at April 2, 2011 and December 31, 2010, respectively.

The Company's total amount of unrecognized tax benefits was approximately \$1,429,000 and \$1,343,000 at April 2, 2011 and December 31, 2010, respectively. These amounts, if recognized, would affect the effective income tax rate.

The Company's California franchise (income) tax returns for 2004 and 2005 have been selected for examination. Management does not expect the results of this examination to have a material impact on the Company's financial statements. Federal income tax returns after 2006, California franchise (income) tax returns after 2005 and other state income tax returns after 2005 are subject to examination.

### **Note 8. Contingencies**

The Company is a defendant in a lawsuit entitled United States of America ex rel Taylor Smith, Jeannine Prewitt and James Ailes v. The Boeing Company and Ducommun Inc., filed in the United States District Court for the District of Kansas (the District Court). The lawsuit is a qui tam action brought against The Boeing Company (Boeing) and Ducommun on behalf of the United States of America for violations of the United States False Claims Act. The lawsuit alleges that Ducommun sold unapproved parts to the Boeing Commercial Airplanes-Wichita Division which were installed by Boeing in aircraft ultimately sold to the United States government. The number of Boeing aircraft subject to the lawsuit has been reduced to 21 aircraft following the District Court's granting of partial summary judgment in favor of Boeing and Ducommun. The lawsuit seeks damages, civil penalties and other relief from the defendants for presenting or causing to be presented false claims for payment to the United States government. Although the amount of alleged damages are not specified, the lawsuit seeks damages in an amount equal to three times the amount of damages the United States government sustained because of the defendants' actions, plus a civil penalty of \$10,000 for each false claim made on

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or before September 28, 1999, and \$11,000 for each false claim made on or after September 28, 1999, together with attorneys' fees and costs. The Company intends to defend itself vigorously against the lawsuit. The Company, at this time, is unable to estimate what, if any, liability it may have in connection with the lawsuit.

DAS has been directed by California environmental agencies to investigate and take corrective action for ground water contamination at its facilities located in El Mirage and Monrovia, California. Based on currently available information, the Company has established a reserve for its estimated liability for such investigation and corrective action in the approximate amount of \$1,509,000. DAS also faces liability as a potentially responsible party for hazardous waste disposed at two landfills located in Casmalia and West Covina, California. DAS and other companies and government entities have entered into consent decrees with respect to each landfill with the United States Environmental Protection Agency and/or California environmental agencies under which certain investigation, remediation and maintenance activities are being performed. Based upon currently available information, the Company has established a reserve for its estimated liability in connection with the landfills in the approximate amount of \$963,000. The Company's ultimate liability in connection with these matters will depend upon a number of factors, including changes in existing laws and regulations, the design and cost of construction, operation and maintenance activities, and the allocation of liability among potentially responsible parties.

In the normal course of business, Ducommun and its subsidiaries are defendants in certain other litigation, claims and inquiries, including matters relating to environmental laws. In addition, the Company makes various commitments and incurs contingent liabilities. While it is not feasible to predict the outcome of these matters, the Company does not presently expect that any sum it may be required to pay in connection with these matters would have a material adverse effect on its consolidated financial position, results of operations or cash flows.

**Note 9. Business Segment Information**

The Company supplies products and services to the aerospace industry. The Company's subsidiaries are organized into two strategic businesses, each of which is a reportable operating segment. The accounting policies of the segments are the same as those of the Company. Ducommun AeroStructures, Inc. ( DAS ), engineers and manufactures aerospace structural components and subassemblies. Ducommun Technologies, Inc. ( DTI ), designs, engineers and manufactures electromechanical components and subsystems, and provides engineering, technical and program management services (including design, development, integration and test of prototype products) principally for the aerospace and military markets.

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Financial information by operating segment is set forth below:

|  | (In thousands)     |                   |
|--|--------------------|-------------------|
|  | Three Months Ended |                   |
|  | April 2,<br>2011   | April 3,<br>2010  |
| <b>Net Sales:</b>  |                    |                   |
| Ducommun AeroStructures                                  | \$ 72,204          | \$ 70,691         |
| Ducommun Technologies                                    | 27,349             | 33,565            |
| <b>Total Net Sales</b>                                   | <b>\$ 99,553</b>   | <b>\$ 104,256</b> |
| <b>Segment Operating Income (1)</b>                      |                    |                   |
| Ducommun AeroStructures                                  | \$ 7,067           | \$ 7,466          |
| Ducommun Technologies                                    | 2,123              | 2,377             |
|  | 9,190              | 9,843             |
| <b>Corporate General and Administrative Expenses (2)</b> | <b>(4,931)</b>     | <b>(2,988)</b>    |
| <b>Total Operating Income</b>                            | <b>\$ 4,259</b>    | <b>\$ 6,855</b>   |

(1) Before certain allocated corporate overhead.

(2) Includes approximately \$1.4 million of expenses related to the LaBarge, Inc. merger agreement in the first quarter 2011.

Segment assets include assets directly identifiable with each segment. Corporate assets include assets not specifically identified with a business segment, including cash.

|                          | (In thousands)    |                      |
|--------------------------|-------------------|----------------------|
|                          | April 2,<br>2011  | December 31,<br>2010 |
| <b>Total Assets:</b>     |                   |                      |
| Ducommun AeroStructures  | \$ 244,867        | \$ 232,938           |
| Ducommun Technologies    | 101,086           | 93,505               |
| Corporate Administration | 11,557            | 19,009               |
| <b>Total Assets</b>      | <b>\$ 357,510</b> | <b>\$ 345,452</b>    |

**Note 10. Subsequent Event**

On April 3, 2011, Ducommun entered into a definitive agreement to acquire all outstanding stock of LaBarge, Inc. (AMEX: LB) through the merger of a newly-formed, wholly-owned subsidiary of Ducommun with LaBarge (the Merger). LaBarge, with revenue of \$324 million for the twelve months ended January 2, 2011, is a widely recognized electronics manufacturing supplier to the aerospace and defense industry and other high-growth industries. The acquisition will nearly double Ducommun's revenue base, improve the Company's position as a Tier 2 leader in both aerostructures and electronics, and bring access to new customers and markets.

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Pursuant to the Merger, Ducommun will acquire all issued and outstanding shares of LaBarge at \$19.25 per share in cash for a total purchase price of approximately \$340 million, including the assumption of LaBarge's outstanding debt (\$30 million as of January 2, 2011). The closing of the transaction is subject to the approval of LaBarge shareholders and certain other customary conditions, including the expiration of applicable waiting periods under the Hart-Scott-Rodino Antitrust Improvements Act of 1976.

In connection with the Merger, Ducommun has entered into a commitment letter (the Commitment Letter) with UBS Loan Finance LLC and UBS Securities LLC, Credit Suisse Securities (USA) LLC and Credit Suisse AG (collectively, the Committed Parties) pursuant to which, the Committed Parties have agreed to provide and/or arrange for (i) a senior secured term loan facility to Ducommun of \$190 million, (ii) a senior secured revolving loan facility to Ducommun of up to \$40 million and (iii) a senior unsecured bridge loan facility to Ducommun of up to \$200 million (the Bridge Facility). It is expected that in connection with the Merger, senior unsecured notes will be issued and sold pursuant to a high yield senior notes offering in lieu of all or a portion of any drawings under the Bridge Facility.

See the Company's Form 8-K dated April 4, 2011 for additional information on the Merger, the Commitment Letter, and the agreements entered in connection therewith. In connection with the preparation of the consolidated financial statements, the Company has evaluated subsequent events through May 2, 2011 which is the date the financial statements were issued.



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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Overview*

Ducommun Incorporated ( Ducommun or the Company ), through its subsidiaries designs, engineers and manufactures aerostructure and electromechanical components and subassemblies, and provides engineering, technical and program management services principally for the aerospace industry. These components, assemblies and services are provided principally for domestic and foreign commercial and military aircraft, helicopter, missile and space programs.

Domestic commercial aircraft programs include the Boeing 737NG, 747, 767, 777 and 787. Foreign commercial aircraft programs include the Airbus Industrie A330 and A340 aircraft, Bombardier business and regional jets, and the Embraer 145 and 170/190. Major military programs include the Boeing C-17, F-15 and F-18 and Lockheed Martin F-16, F-22 and F-35 aircraft, and various aircraft and shipboard electronics upgrade programs. Commercial and military helicopter programs include helicopters manufactured by Boeing (principally the Apache and Chinook helicopters), United Technologies, Bell, Augusta and Carson. The Company also supports various unmanned space launch vehicle and satellite programs.

The Company manufactures components and assemblies principally for domestic and foreign commercial and military aircraft, helicopter and space programs. The Company's Miltec subsidiary provides engineering, technical and program management services almost entirely for United States defense, space and homeland security programs. The Company's mix of military and space and commercial business in the first quarters of 2011 and 2010, respectively, was approximately as follows:

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|                                 | <b>First Quarter</b> |             |
|---------------------------------|----------------------|-------------|
|                                 | <b>2011</b>          | <b>2010</b> |
| <b>Commercial</b>               |                      |             |
| Large Aircraft                  | 21%                  | 20%         |
| Regional and Business Aircraft  | 12%                  | 7%          |
| Helicopter                      | 8%                   | 9%          |
| Other                           | 5%                   | 4%          |
| <b>Total Commercial</b>         | <b>46%</b>           | <b>40%</b>  |
| <b>Military and Space</b>       |                      |             |
| Aircraft                        | 21%                  | 28%         |
| Helicopter                      | 22%                  | 19%         |
| Engineering Services            | 8%                   | 10%         |
| Space and Other                 | 3%                   | 3%          |
| <b>Total Military and Space</b> | <b>54%</b>           | <b>60%</b>  |
| <b>Total</b>                    | <b>100%</b>          | <b>100%</b> |

The Company is dependent on various aircraft and helicopter programs including Boeing commercial and military aircraft programs, United Technologies (Sikorsky Blackhawk helicopter program) and Raytheon military programs. Sales to these programs, as a percentage of total sales, for the first quarters of 2011 and 2010, respectively, were approximately as follows:

|   | <b>First Quarter</b> |             |
|---|----------------------|-------------|
|   | <b>2011</b>          | <b>2010</b> |
| <b>Boeing Commercial and Military Aircraft</b>      | <b>24%</b>           | <b>26%</b>  |
| United Technologies (Sikorsky Blackhawk Helicopter) | 7%                   | 7%          |
| Raytheon Military Programs                          | 7%                   | 12%         |
| All Other   | 62%                  | 55%         |
| <b>Total</b>  | <b>100%</b>          | <b>100%</b> |

Sales, gross profit as a percentage of sales, selling, general and administrative expense as a percentage of sales, the effective tax rate and the diluted earnings per share in the first quarters of 2011 and 2010, respectively, were as follows:

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|                            | First Quarter |            |
|----------------------------|---------------|------------|
|                            | 2011          | 2010       |
| Sales (in \$000 s)         | \$ 99,553     | \$ 104,256 |
| Gross Profit % of Sales    | 18.5%         | 18.5%      |
| SG&A Expense % of Sales    | 14.2%         | 12.0%      |
| Effective Tax Rate         | 26.9%         | 33.0%      |
| Diluted Earnings Per Share | \$ 0.27       | \$ 0.40    |

Sales for the first quarter of 2011 decreased 4.5% to \$99,553,000 as compared to \$104,256,000 for the first quarter of 2010. The decrease in sales for the first quarter of 2011 was due to lower sales of engineering services and delays in release of orders for certain military aircraft programs, partially offset by slightly higher sales for regional jet aircraft programs.

Gross profit, as a percent of sales, was 18.5% in the first quarter of 2011 and was also 18.5% in the first quarter of 2010. Increased gross profit margins in DTI were offset by lower gross profit margins in DAS.

Selling, general and administrative ( SG&A ) expense increased to \$14,149,000, or 14.2% of sales, in the first quarter of 2011, compared to \$12,463,000, or 12.0% of sales, in the first quarter of 2010. The SG&A expense increase included approximately \$1,400,000 of expense related to the LaBarge, Inc. merger agreement.

Interest expense was \$260,000 in the first quarter of 2011, compared to \$552,000 in the first quarter of 2010, due to lower debt levels and lower interest rates in the first quarter of 2011 compared to the first quarter of 2010.

**Table of Contents****Results of Operations*****First Quarter of 2011 Compared to First Quarter of 2010***

Net sales in the first quarter of 2011 were \$99,553,000 compared to net sales in the first quarter of 2010 were \$104,256,000. Sales for the first quarter of 2011 decreased 4.5% due to lower sales of engineering services and delays in release of orders for certain military aircraft programs, partially offset by slightly higher sales for regional jet aircraft programs. The Company's mix of business in the first quarter of 2011 was approximately 54% military and space and 46% commercial, compared to 60% military and space and 40% commercial in the first quarter of 2010.

The Company had substantial sales, through both of its business segments, to Boeing, Raytheon, United Technologies and the United States government. During the first quarters of 2011 and 2010, sales to these customers were as follows:

|                          | (In thousands)   |                  |
|--------------------------|------------------|------------------|
|                          | Quarter Ended    |                  |
|                          | April 2,<br>2011 | April 3,<br>2010 |
| Boeing                   | \$ 24,234        | \$ 28,134        |
| Raytheon                 | 7,375            | 11,118           |
| United Technologies      | 7,231            | 8,244            |
| United States government | 5,557            | 3,937            |
| <b>Total</b>             | <b>\$ 44,397</b> | <b>\$ 51,433</b> |

At April 2, 2011, trade receivables from Boeing, Raytheon, United Technologies and the United States government were \$11,413,000, \$4,040,000, \$3,459,000 and \$2,673,000, respectively. The sales and receivables relating to Boeing, Raytheon, United Technologies and the United States government are diversified over a number of different commercial, military and space programs.

Military components manufactured by the Company are employed in many of the country's front-line fighters, bombers, helicopters and support aircraft, as well as sea-based applications. Engineering, technical and program management services are provided principally for United States defense, space and homeland security programs. The Company's defense business is diversified among military manufacturers and programs. Sales related to military and space programs were approximately \$54,300,000 or 54% of total sales, in the first quarter of 2011 compared to \$62,628,000, or 60% of total sales, in the first quarter of 2010. The decrease in military sales in the first quarter of 2011 resulted principally from lower sales of engineering services and delays in release of orders for certain military aircraft programs.

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Military sales during the first quarters of 2011 and 2010 included the following programs:

|                                  | (In thousands)   |                  |
|----------------------------------|------------------|------------------|
|                                  | Quarter Ended    |                  |
|                                  | April 2,<br>2011 | April 3,<br>2010 |
| Blackhawk                        | \$ 11,988        | \$ 10,370        |
| C-17                             | 9,032            | 10,977           |
| Apache                           | 4,908            | 4,946            |
| F-18                             | 3,721            | 5,779            |
| F-15                             | 1,589            | 5,108            |
| Chinook                          | 1,827            | 3,616            |
| Other                            | 13,015           | 9,964            |
| <br>                             |                  |                  |
| Military and Space Product Sales | 46,080           | 50,760           |
| Engineering Services             | 8,220            | 11,868           |
| <br>                             |                  |                  |
| Total                            | \$ 54,300        | \$ 62,628        |

The Company's commercial business is represented on many of today's major commercial aircraft. Sales related to commercial business were approximately \$45,253,000 or 45% of total sales, in the first quarter of 2011, compared to \$41,628,000, or 40% of total sales, in the first quarter of 2010. The increase in commercial sales during the first quarter of 2011 compared to the first quarter of 2010 was primarily due to an increase in demand in the regional jet and aviation markets, partially offset by declines in sales for commercial helicopters.

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Commercial sales during the first quarters of 2011 and 2010 included the following programs:

|                   | (In thousands)   |                  |
|-------------------|------------------|------------------|
|                   | Quarter Ended    |                  |
|                   | April 2,<br>2011 | April 3,<br>2010 |
| 737NG             | \$ 10,279        | \$ 10,908        |
| 777               | 4,051            | 3,662            |
| Carson Helicopter | 3,863            | 4,907            |
| Other             | 27,060           | 22,151           |
| <b>Total</b>      | <b>\$ 45,253</b> | <b>\$ 41,628</b> |

Backlog is subject to delivery delays or program cancellations, which are beyond the Company's control. As of April 2, 2011, backlog believed to be firm was approximately \$358,630,000, compared to \$328,045,000 at December 31, 2010. The increase in backlog is mainly due to higher backlog for 777, Apache and Blackhawk helicopters. Approximately \$209,736,000 of total backlog is expected to be delivered during the remainder of 2011. The backlog at April 2, 2011 included the following programs:

|                      | Backlog<br>(In thousands) |                      |
|----------------------|---------------------------|----------------------|
|                      | April 2,<br>2011          | December 31,<br>2010 |
| 737NG                | \$ 58,740                 | \$ 61,891            |
| Blackhawk Helicopter | 47,415                    | 39,368               |
| Apache Helicopter    | 44,193                    | 27,299               |
| F-18                 | 22,312                    | 24,692               |
| Carson Helicopter    | 24,414                    | 24,558               |
| 777                  | 18,754                    | 13,082               |
| C-17                 | 9,807                     | 11,563               |
| F-15                 | 6,027                     | 7,384                |
|                      | <b>\$ 231,662</b>         | <b>\$ 209,837</b>    |

Trends in the Company's overall level of backlog, however, may not be indicative of trends in future sales because the Company's backlog is affected by timing differences in the placement of customer orders and because the Company's backlog tends to be concentrated in several programs to a greater extent than the Company's sales.

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Gross profit, as a percent of sales, was 18.5% in the first quarter of 2011 and was also 18.5% in the first quarter of 2010. Increased gross profit margins in DTI were offset by lower gross profit margins in DAS.

Selling, general and administrative ( SG&A ) expense increased to \$14,149,000, or 14.2% of sales, in the first quarter of 2011, compared to \$12,463,000, or 12.0% of sales, in the first quarter of 2010. The SG&A expense increase included approximately \$1,400,000 of expense related to the LaBarge, Inc. transaction.

Interest expense was \$260,000 in the first quarter of 2011, compared to \$552,000 in the first quarter of 2010, due to lower debt levels and lower interest rates in the first quarter of 2011 compared to the first quarter of 2010.

Income tax expense decreased to \$1,076,000 in the first quarter of 2011, compared to \$2,080,000 in the first quarter of 2010. The decrease in income tax expense was due to lower income before taxes, along with a lower effective income tax rate. The Company's effective tax rate for the first quarter of 2011 was 26.9%, compared to 33.0% in the first quarter of 2010. The Company's effective tax rate for the first quarter of 2011 was lower as a result of various tax benefits related to research and development tax credits.

Net income was \$2,923,000 in the first quarter of 2011, compared to \$4,223,000 in the first quarter of 2010. The decrease of \$1,300,000 from 2010 was primarily due to lower operating income, which was impacted by approximately \$1,400,000 of acquisition related expenses, partially offset by lower interest expense and lower taxes.

## **Financial Condition**

### ***Cash Flow Summary***

Net cash used in operating activities for the first quarters of 2011 and 2010 was \$25,327,000 and \$20,954,000, respectively. Net cash used in operating activities during the first quarter of 2011 was impacted by an increase in accounts and unbilled receivables, primarily related to the timing of billings to customers and extension of payments by the customers, an increase in inventory and tooling production cost, primarily related to work-in-process for production jobs scheduled to ship in 2011 and afterward and payments in 2011 for expenses recorded in accounts payable and accrued liabilities in 2010, partially offset by an increase in accrued acquisition and other expenses.

Net cash used in investing activities for the first three months of 2011 was \$1,572,000. This consisted of \$1,509,000 of capital expenditures, \$400,000 for the acquisition of a business in DAS and proceeds of \$337,000 from the sale of assets.

Net cash used in financing activities for the first three months of 2011 of \$17,700,000 included approximately \$18,490,000 of borrowings, and \$790,000 of dividend payments.

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### ***Liquidity and Capital Resources***

At April 2, 2011, the Company had \$101,000,000 of unused lines of credit, after deducting \$450,000 for outstanding standby letters of credit. The Company had outstanding loans of \$18,500,000 and was in compliance with all covenants at April 2, 2011.

The Company continues to depend on operating cash flow and the availability of its bank line of credit to provide short-term liquidity. Cash from operations and bank borrowing capacity are expected to provide sufficient liquidity to meet the Company's obligations during the next twelve months.

In connection with the DAS-New York acquisition in December 2008, the Company issued a promissory note in the initial principal amount of \$7,000,000 with interest of 5% per annum payable annually on each anniversary of the closing date (December 23). Principal of the promissory note in the amount of \$4,000,000 was paid on June 23, 2010 and \$3,000,000 is payable on December 23, 2013.

The weighted average interest rate on borrowings outstanding was 3.55% at April 2, 2011, compared to 5.94% at April 3, 2010. The carrying amount of long-term debt approximates fair value based on the terms of the related debt, recent transactions and estimates using interest rates currently available to the Company for debt with similar terms and remaining maturities.

The Company expects to spend approximately \$10,000,000 for capital expenditures in 2011. The increase in capital expenditures in 2011 from 2010 is principally to support new contract awards at DAS and DTI and offshore manufacturing expansion. The Company believes the ongoing subcontractor consolidation makes acquisitions an increasingly important component of the Company's future growth. The Company will continue to make prudent acquisitions and capital expenditures for manufacturing equipment and facilities to support long-term contracts for both commercial and military aircraft programs.

The Company spent approximately \$1,377,000 for tooling related investment on various programs in the first quarter of 2011. As part of the Company's strategic direction in moving to a Tier 2 supplier additional up-front investment in tooling will be required for newer programs which have higher engineering content and higher levels of complexity in assemblies.

The Company has made guarantees and indemnities under which it may be required to make payments to a guaranteed or indemnified party, in relation to certain transactions, including revenue transactions in the ordinary course of business. In connection with certain facility leases, the Company has indemnified its lessors for certain claims arising from the facility or the lease. The Company indemnifies its directors and officers to the maximum extent permitted under the laws of the State of Delaware. However, the Company has a directors and officers insurance policy that may reduce its exposure in certain circumstances and may enable it to recover a portion of future amounts that may be payable, if any. The duration of the guarantees and indemnities varies and, in many cases, is indefinite but subject to statute of limitations. The majority of guarantees and indemnities do not provide any limitations of the maximum potential



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future payments the Company could be obligated to make. Historically, payments related to these guarantees and indemnities have been immaterial. The Company estimates the fair value of its indemnification obligations as insignificant based on this history and insurance coverage and has, therefore, not recorded any liability for these guarantees and indemnities in the accompanying consolidated balance sheets. However, there can be no assurances that the Company will not have any future financial exposure under these indemnification obligations.

As of April 2, 2011, the Company expects to make the following payments on its contractual obligations (in thousands):

| Contractual Obligations                             | Total     | Payments Due by Period |           |           |            |
|---|-----------|------------------------|-----------|-----------|------------|
|   |           | Remainder of 2011      | 2012-2013 | 2014-2015 | After 2015 |
| Long-term debt                                      | \$ 21,769 | \$ 180                 | \$ 3,089  | \$ 18,500 | \$         |
| Operating leases                                    | 14,395    | 3,815                  | 7,269     | 2,506     | 805        |
| Pension liability                                   | 10,051    | 591                    | 1,759     | 2,010     | 5,691      |
| Liabilities related to uncertain tax position       | 1,609     | 153                    | 798       | 658       |            |
| Future interest on notes payable and long-term debt | 1,190     | 890                    | 300       |           |            |
| Total   | \$ 49,014 | \$ 5,629               | \$ 13,215 | \$ 23,674 | \$ 6,496   |

Ducommun has been named as a defendant in five putative class actions filed in April 2011 by purported stockholders of LaBarge, Inc. ( LaBarge ) against LaBarge, its Board of Directors and Ducommun in connection with Ducommun's proposed merger transaction with LaBarge. Some of these actions also name DLBMS, Inc., a wholly-owned subsidiary of Ducommun, formed for the purpose of effecting the proposed transaction with LaBarge. Three of those stockholder actions (filed by purported class representatives J. M. Foley, Jr., William Wheeler and Doris A. Gastineau) are pending in the Circuit Court of St. Louis County, Missouri and the other two stockholder actions (filed by purported class representatives Barry P. Borodkin and Insulators and Asbestos Workers Local No. 14) are pending in the Delaware Chancery Court. These putative class actions generally allege that the individual members of the Board of Directors of LaBarge breached their fiduciary duties to LaBarge stockholders with respect to the proposed merger transaction announced on April 4, 2011. The five actions also allege that Ducommun, DLBMS and LaBarge aided and abetted the breach of fiduciary duties. The actions seek judicial declarations that the merger agreement was entered into in breach of the LaBarge directors' fiduciary duties, rescission of the transactions contemplated by the merger agreement, and the award of attorneys' fees and expenses for the plaintiffs. In addition, one of the Missouri actions and both of the Delaware actions expressly seek injunctive relief to prevent the closing of the proposed merger transaction between Ducommun and LaBarge. Ducommun believes these lawsuits are without merit and intends to defend them vigorously.

The Company is a defendant in a lawsuit entitled United States of America ex rel Taylor Smith, Jeannine Prewitt and James Ailes v. The Boeing Company and Ducommun Inc., filed in the United States District Court for the District of Kansas (the District Court). The lawsuit is a

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qui tam action brought against The Boeing Company ( Boeing ) and Ducommun on behalf of the United States of America for violations of the United States False Claims Act. The lawsuit alleges that Ducommun sold unapproved parts to the Boeing Commercial Airplanes-Wichita Division which were installed by Boeing in aircraft ultimately sold to the United States government. The number of Boeing aircraft subject to the lawsuit has been reduced to 21 aircraft following the District Court's granting of partial summary judgment in favor of Boeing and Ducommun. The lawsuit seeks damages, civil penalties and other relief from the defendants for presenting or causing to be presented false claims for payment to the United States government. Although the amount of alleged damages are not specified, the lawsuit seeks damages in an amount equal to three times the amount of damages the United States government sustained because of the defendants' actions, plus a civil penalty of \$10,000 for each false claim made on or before September 28, 1999, and \$11,000 for each false claim made on or after September 28, 1999, together with attorneys' fees and costs. The Company intends to defend itself vigorously against the lawsuit. The Company, at this time, is unable to estimate what, if any, liability it may have in connection with the lawsuit.

DAS has been directed by California environmental agencies to investigate and take corrective action for ground water contamination at its facilities located in El Mirage and Monrovia, California. Based on currently available information, the Company has established a reserve for its estimated liability for such investigation and corrective action in the approximate amount of \$1,509,000. DAS also faces liability as a potentially responsible party for hazardous waste disposed at two landfills located in Casmalia and West Covina, California. DAS and other companies and government entities have entered into consent decrees with respect to each landfill with the United States Environmental Protection Agency and/or California environmental agencies under which certain investigation, remediation and maintenance activities are being performed. Based upon currently available information, the Company has established a reserve for its estimated liability in connection with the landfills in the approximate amount of \$963,000. The Company's ultimate liability in connection with these matters will depend upon a number of factors, including changes in existing laws and regulations, the design and cost of construction, operation and maintenance activities, and the allocation of liability among potentially responsible parties.

In the normal course of business, Ducommun and its subsidiaries are defendants in certain other litigation, claims and inquiries, including matters relating to environmental laws. In addition, the Company makes various commitments and incurs contingent liabilities. While it is not feasible to predict the outcome of these matters, the Company does not presently expect that any sum it may be required to pay in connection with these matters would have a material adverse effect on its consolidated financial position, results of operations or cash flows.

### ***Off-Balance Sheet Arrangements***

The Company's off-balance sheet arrangements consist of operating leases and indemnities.

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### ***Recent Accounting Pronouncements***

In December 2010, the FASB issued ASU 2010-29, Disclosure of Supplementary Pro Forma Information for Business Combinations. Under ASU 2010-29, supplemental pro forma information disclosures pertaining to acquisitions should be presented as if the business combination(s) occurred as of the beginning of the prior annual period when comparative financial statements are presented. ASU 2010-29 is effective for business combinations consummated in fiscal periods beginning after December 15, 2010.

### **Subsequent Events**

On April 3, 2011, Ducommun entered into a definitive agreement to acquire all outstanding stock of LaBarge, Inc. (AMEX: LB) through the merger of a newly-formed, wholly-owned subsidiary of Ducommun with LaBarge (the Merger). LaBarge, with revenue of \$324 million for the twelve months ended January 2, 2011, is a widely recognized electronics manufacturing supplier to the aerospace and defense industry and other high-growth industries. The acquisition will nearly double Ducommun's revenue base, improve the Company's position as a Tier 2 leader in both aerostructures and electronics, and bring access to new customers and markets.

Pursuant to the Merger, Ducommun will acquire all issued and outstanding shares of LaBarge at \$19.25 per share in cash for a total purchase price of approximately \$340 million, including the assumption of LaBarge's outstanding debt (\$30 million as of January 2, 2011). The closing of the transaction is subject to the approval of LaBarge shareholders and certain other customary conditions, including the expiration of applicable waiting periods under the Hart-Scott-Rodino Antitrust Improvements Act of 1976.

In connection with the Merger, Ducommun has entered into a commitment letter (the Commitment Letter) with UBS Loan Finance LLC and UBS Securities LLC, Credit Suisse Securities (USA) LLC and Credit Suisse AG (collectively, the Committed Parties) pursuant to which, the Committed Parties have agreed to provide and/or arrange for (i) a senior secured term loan facility to Ducommun of \$190 million, (ii) a senior secured revolving loan facility to Ducommun of up to \$40 million and (iii) a senior unsecured bridge loan facility to Ducommun of up to \$200 million (the Bridge Facility). It is expected that in connection with the Merger, senior unsecured notes will be issued and sold pursuant to a high yield senior notes offering in lieu of all or a portion of any drawings under the Bridge Facility.

See the Company's Form 8-K dated April 4, 2011 for additional information on the Merger, the Commitment Letter, and the agreements entered in connection therewith. In connection with the preparation of the consolidated financial statements, the Company has evaluated subsequent events through May 2, 2011 which is the date the financial statements were issued.

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**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

The Company had no material market risk disclosures.

**Item 4. Controls and Procedures**

***Disclosure Controls and Procedures***

The Company's chief executive officer and chief financial officer have concluded, based on an evaluation of the Company's disclosure controls and procedures (as defined in the Securities Exchange Act of 1934 Rules 13a-15(e) and 15d-15(e)), that such disclosure controls and procedures were effective as of the end of the period covered by this report.

***Internal Control Over Financial Reporting***

There has been no change in the Company's internal control over financial reporting during the three months ended April 2, 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

Ducommun has been named as a defendant in five putative class actions filed in April 2011 by purported stockholders of LaBarge, Inc. ( LaBarge ) against LaBarge, its Board of Directors and Ducommun in connection with Ducommun s proposed merger transaction with LaBarge. Some of these actions also name DLBMS, Inc., a wholly-owned subsidiary of Ducommun, formed for the purpose of effecting the proposed transaction with LaBarge. Three of those stockholder actions (filed by purported class representatives J. M. Foley, Jr., William Wheeler and Doris A. Gastineau) are pending in the Circuit Court of St. Louis County, Missouri and the other two stockholder actions (filed by purported class representatives Barry P. Borodkin and Insulators and Asbestos Workers Local No. 14) are pending in the Delaware Chancery Court. These putative class actions generally allege that the individual members of the Board of Directors of LaBarge breached their fiduciary duties to LaBarge stockholders with respect to the proposed merger transaction announced on April 4, 2011. The five actions also allege that Ducommun, DLBMS and LaBarge aided and abetted the breach of fiduciary duties. The actions seek judicial declarations that the merger agreement was entered into in breach of the LaBarge directors fiduciary duties, rescission of the transactions contemplated by the merger agreement, and the award of attorneys fees and expenses for the plaintiffs. In addition, one of the Missouri actions and both of the Delaware actions expressly seek injunctive relief to prevent the closing of the proposed merger transaction between Ducommun and LaBarge. Ducommun believes these lawsuits are without merit and intends to defend them vigorously.

The Company is a defendant in a lawsuit entitled United States of America ex rel Taylor Smith, Jeannine Prewitt and James Ailes v. The Boeing Company and Ducommun Inc., filed in the United States District Court for the District of Kansas (the District Court ). The lawsuit is a qui tam action brought against The Boeing Company ( Boeing ) and Ducommun on behalf of the United States of America for violations of the United States False Claims Act. The lawsuit alleges that Ducommun sold unapproved parts to the Boeing Commercial Airplanes-Wichita Division which were installed by Boeing in aircraft ultimately sold to the United States government. The number of Boeing aircraft subject to the lawsuit has been reduced to 21 aircraft following the District Court s granting of partial summary judgment in favor of Boeing and Ducommun. The lawsuit seeks damages, civil penalties and other relief from the defendants for presenting or causing to be presented false claims for payment to the United States government. Although the amount of alleged damages are not specified, the lawsuit seeks damages in an amount equal to three times the amount of damages the United States government sustained because of the defendants actions, plus a civil penalty of \$10,000 for each false claim made on or before September 28, 1999, and \$11,000 for each false claim made on or after September 28, 1999, together with attorneys fees and costs. The Company intends to defend itself vigorously against the lawsuit. The Company, at this time, is unable to estimate what, if any, liability it may have in connection with the lawsuit.

DAS has been directed by California environmental agencies to investigate and take corrective action for ground water contamination at its facilities located in El Mirage and

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Monrovia, California. Based on currently available information, the Company has established a reserve for its estimated liability for such investigation and corrective action in the approximate amount of \$1,509,000. DAS also faces liability as a potentially responsible party for hazardous waste disposed at two landfills located in Casmalia and West Covina, California. DAS and other companies and government entities have entered into consent decrees with respect to each landfill with the United States Environmental Protection Agency and/or California environmental agencies under which certain investigation, remediation and maintenance activities are being performed. Based upon currently available information, the Company has established a reserve for its estimated liability in connection with the landfills in the approximate amount of \$963,000.

### **Item 1A. Risk Factors**

See Item 1A of the Company's Form 10-K for the year ended December 31, 2010 for a discussion of risk factors.

In addition, the Merger with LaBarge presents risks and uncertainties, which could cause actual results to differ materially from historical results or those expressed in or implied by any forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to: (1) the occurrence of any event, change or other circumstances that could give rise to the termination of the Merger Agreement or the Voting Agreement with certain shareholders of LaBarge; (2) the outcome of any legal proceedings that have been or may be instituted against LaBarge and/or Ducommun and others in connection with the Merger Agreement; (3) the inability to complete the Merger due to the failure to obtain stockholder approval or the failure to satisfy other conditions to the completion of the Merger, including the expiration of the waiting period under the Hart-Scott-Rodino Antitrust Improvements Act 1976, as amended; (4) the failure to obtain the necessary debt financing arrangements set forth in commitment letters received in connection with the Merger; (5) the interest rate on any borrowings incurred to finance the acquisition and operations of Ducommun and its subsidiaries following the Merger; (6) risks that the proposed transaction disrupts current plans and operations and the potential difficulties in employee retention as a result of the Merger; (7) difficulties integrating LaBarge's business, operations and employees into Ducommun's business and operations; (8) the inability to recognize the benefits of the Merger, including any potential synergies, growth, cost savings or accretive value; (9) the method of accounting for the Merger, (10) the inability to maintain current customer and supplier relationships following the Merger; (11) the amount of the costs, fees, expenses and charges related to the Merger and the actual terms of certain financings that will be obtained for the Merger; and (12) the impact of the indebtedness incurred to finance the consummation of the Merger. The businesses of Ducommun and LaBarge are also subject to a number of risks as described in the SEC filings of Ducommun and LaBarge, copies of which may be obtained by contacting the investor relations departments of each company via their websites at <http://www.ducommun.com> and <http://www.labarge.com>. Many of the factors that will determine the outcome of the Merger and related transactions are beyond Ducommun's or LaBarge's ability to control or predict. Ducommun undertakes no obligation to release publicly the results of any revisions to any forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

**Table of Contents****Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

(c) Issuer Purchases of Equity Securities for the three months ended April 2, 2011

| <b>Period</b>  | <b>Total<br/>Number of<br/>Shares<br/>(or<br/>Units)<br/>Purchase</b> | <b>Average<br/>Price Paid<br/>per<br/>Share<br/>(or Unit)</b> | <b>Total Number of<br/>Shares (or<br/>Units) Purchased<br/>as Part of<br/>Publicly<br/>Announced Plans<br/>or<br/>Programs</b> | <b>Maximum<br/>Number (or<br/>Approximate Dollar<br/>Value) of Shares<br/>(or<br/>Units) that May<br/>Yet<br/>Be Purchased Under<br/>the Plans or<br/>Programs (1)</b> |
|--|---|---|--|--|
| Period beginning January 1, 2011 and ending January 29, 2011   | 0   | \$ 0.00   | 0  | \$ 2,773,030   |
| Period beginning January 30, 2011 and ending February 26, 2011 | 0   | \$ 0.00   | 0  | \$ 2,773,030   |
| Period beginning February 27, 2011 and ending April 2, 2011    | 0   | \$ 0.00   | 0  | \$ 2,773,030   |
| Total  | 0   | \$ 0.00   | 0  | \$ 2,773,030   |

(1) The Company did not repurchased in the open market any of its common shares during the first quarters of 2011 and 2010, respectively. At April 2, 2011, \$2,773,030 remained available to repurchase common stock of the Company under stock repurchase programs previously approved by the Board of Directors.

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**Item 6. Exhibits**

- 11 Reconciliation of Numerators and Denominators of the Basic and Diluted Earnings Per Share Computations
- 31.1 Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**DUCOMMUN INCORPORATED**  
(Registrant)

By: /s/ JOSEPH P. BELLINO  
**Joseph P. Bellino**  
**Vice President and Chief Financial Officer**  
**(Duly Authorized Officer of the Registrant)**

By: /s/ SAMUEL D. WILLIAMS  
**Samuel D. Williams**  
**Vice President and Controller**  
**(Chief Accounting Officer of the Registrant)**

Date: May 2, 2011