

MOBILE MINI INC  
Form 10-Q  
November 09, 2006

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**U. S. SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**Form 10-Q**

*(Mark One)*

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2006**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 1-12804**

(Exact name of registrant as specific in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

86-0748362  
(IRS Employer Identification No.)

7420 S. Kyrene Road, Suite 101  
Tempe, Arizona 85283  
(Address of principal executive offices)  
(480) 894-6311

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined by Rule 12b-2 of the Securities Exchange Act of 1934). Yes ☐ No ☒

At October 30, 2006, there were outstanding 35,671,114 shares of the issuer's common stock.

**MOBILE MINI, INC.  
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FOR THE QUARTER ENDED SEPTEMBER 30, 2006  
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**PART I. FINANCIAL INFORMATION**  
**ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS**  
**MOBILE MINI, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
**(In thousands except par value data)**

	<b>December 31, 2005 (Note A)</b>	<b>September 30, 2006 (unaudited)</b>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 207	\$ 2,028
Receivables, net of allowance for doubtful accounts of \$3,234 and \$5,213 at December 31, 2005 and September 30, 2006, respectively	24,538	36,566
Inventories	23,490	30,240
Lease fleet, net	550,464	664,723
Property, plant and equipment, net	36,048	41,945
Deposits and prepaid expenses	7,669	9,715
Other assets and intangibles, net	6,230	10,305
Goodwill	56,311	80,703
Total assets	\$ 704,957	\$ 876,225
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Liabilities:		
Accounts payable	\$ 17,481	\$ 22,736
Accrued liabilities	35,576	41,092
Line of credit	157,926	194,886
Notes payable	659	1,119
Obligations under capital leases		42
Senior Notes	150,000	97,500
Deferred income taxes	75,340	94,103
Total liabilities	436,982	451,478
Commitments and contingencies		
Stockholders' equity:		
Common stock; \$.01 par value, 95,000 shares authorized, 30,618 and 35,671 issued and outstanding at December 31, 2005 and September 30, 2006, respectively	306	357
Additional paid-in capital	141,855	266,728
Deferred share-based compensation	(2,258)	
Retained earnings	126,942	155,695
Accumulated other comprehensive income	1,130	1,967

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Total stockholders' equity	267,975	424,747
Total liabilities and stockholders' equity	\$ 704,957	\$ 876,225

See accompanying notes to the condensed consolidated financial statements.

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**MOBILE MINI, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(In thousands except per share data)  
(unaudited)

	<b>Three Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>
Revenues:		
Leasing	\$ 48,745	\$ 65,595
Sales	4,122	8,071
Other	279	323
Total revenues	53,146	73,989
Costs and expenses:		
Cost of sales	2,538	5,109
Leasing, selling and general expenses	29,012	37,310
Depreciation and amortization	3,251	4,380
Total costs and expenses	34,801	46,799
Income from operations	18,345	27,190
Other income (expense):		
Interest income	1	9
Interest expense	(5,849)	(5,693)
Foreign currency exchange		(1)
Income before provision for income taxes	12,497	21,505
Provision for income taxes	4,874	8,615
Net income	\$ 7,623	\$ 12,890
Earnings per share:		
Basic	\$ 0.25	\$ 0.36
Diluted	\$ 0.25	\$ 0.35
Weighted average number of common and common share equivalents outstanding:		
Basic	29,979	35,448
Diluted	30,962	36,607

See accompanying notes to the condensed consolidated financial statements



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**MOBILE MINI, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(In thousands except per share data)  
(unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>
Revenues:		
Leasing	\$ 135,413	\$ 176,460
Sales	12,987	19,189
Other	889	1,058
Total revenues	149,289	196,707
Costs and expenses:		
Cost of sales	8,097	12,175
Leasing, selling and general expenses	79,182	101,156
Depreciation and amortization	9,439	11,972
Total costs and expenses	96,718	125,303
Income from operations	52,571	71,404
Other income (expense):		
Interest income	11	433
Other income	3,160	
Interest expense	(16,999)	(17,880)
Debt extinguishment expense		(6,425)
Foreign currency exchange		(51)
Income before provision for income taxes	38,743	47,481
Provision for income taxes	14,590	18,728
Net income	\$ 24,153	\$ 28,753
Earnings per share:		
Basic	\$ 0.81	\$ 0.85
Diluted	\$ 0.79	\$ 0.82
Weighted average number of common and common share equivalents outstanding:		
Basic	29,667	33,792
Diluted	30,656	34,975



See accompanying notes to the condensed consolidated financial statements.

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**MOBILE MINI, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands)  
(unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>
Cash Flows From Operating Activities:		
Net income	\$ 24,153	\$ 28,753
Adjustments to reconcile income to net cash provided by operating activities:		
Debt extinguishment expense		1,438
Provision for doubtful accounts	1,787	3,221
Provision for loss from natural disasters	1,710	
Amortization of deferred financing costs	622	636
Amortization of share-based compensation		2,298
Depreciation and amortization	9,439	11,972
Gain on sale of lease fleet units	(2,518)	(3,605)
Loss on disposal of property, plant and equipment	475	65
Deferred income taxes	14,411	17,862
Foreign currency exchange rate loss		51
Changes in certain assets and liabilities, net of effect of businesses acquired:		
Receivables	(5,832)	(11,929)
Inventories	(8,891)	(1,774)
Deposits and prepaid expenses	(933)	(1,637)
Other assets and intangibles	(8)	164
Accounts payable	3,251	700
Accrued liabilities	1,147	1,000
Net cash provided by operating activities	38,813	49,215
Cash Flows From Investing Activities:		
Cash paid for businesses acquired	(7,010)	(59,507)
Additions to lease fleet, excluding acquisitions	(76,582)	(97,718)
Proceeds from sale of lease fleet units	6,835	9,853
Additions to property, plant and equipment, excluding acquisitions	(4,021)	(8,091)
Proceeds from sale of property, plant and equipment	54	111
Change in other assets	157	
Net cash used in investing activities	(80,567)	(155,352)
Cash Flows From Financing Activities:		
Net borrowings under lines of credit	30,678	36,952
Proceeds from issuance of notes payable	935	1,230
Redemption of Senior Notes		(52,500)
Deferred financing costs	(1)	(1,664)
Principal payments on notes payable	(1,008)	(719)
Principal payments on capital lease obligations		(9)

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Net issuance of common stock	10,472	124,620
Net cash provided by financing activities	41,076	107,910
Effect of exchange rate changes on cash	215	48
Net (decrease) increase in cash	(463)	1,821
Cash at beginning of period	759	207
Cash at end of period	\$ 296	\$ 2,028
Supplemental Disclosure of Cash Flow Information:		
Interest rate swap changes in value credited (charged) to equity	\$ 570	\$ (54)

See accompanying notes to the condensed consolidated financial statement

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**MOBILE MINI, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (unaudited)**

**NOTE A**

**Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles applicable to interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements. In the opinion of management, all adjustments (which include normal and recurring adjustments) necessary to present fairly the financial position, results of operations, and cash flows for all periods presented have been made. All significant inter-Company balances and transactions have been eliminated. Certain prior-period amounts in the accompanying condensed consolidated financial statements have been reclassified to conform to current financial presentation. The consolidated balance sheet at December 31, 2005 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

The results of operations for the nine-month period ended September 30, 2006 are not necessarily indicative of the operating results that may be expected for the entire year ending December 31, 2006. Historically, Mobile Mini experiences some seasonality each year which has caused lower utilization rates for our lease fleet and a marginal decrease in cash flow during the first half of the year. These condensed consolidated financial statements should be read in conjunction with our December 31, 2005 consolidated financial statements and accompanying notes thereto, which are included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission (SEC) on March 16, 2006.

On February 22, 2006, our Board of Directors approved a two-for-one stock split in the form of a 100 percent stock dividend, which was effected on March 10, 2006. Per share amounts, share amounts and weighted numbers of shares outstanding give effect for this two-for-one stock split for all periods presented.

**NOTE B**

**Recent Accounting Pronouncements**

SFAS No. 154, *Accounting Changes and Error Corrections, a replacement of APB Opinion No. 20, Accounting Changes, and Statement No. 3, Reporting Accounting Changes in Interim Financial Statements*, was issued in May 2005. SFAS No. 154 changes the requirements for the accounting and reporting of a change in accounting principle. Previously, most voluntary changes in accounting principles were recognized by way of a cumulative effect adjustment within net income during the period of the change. SFAS No. 154 requires retrospective application to prior periods' financial statements, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. SFAS No. 154 is effective for accounting changes made in fiscal years beginning after December 15, 2005. However, SFAS No. 154 does not change the transition provisions of any existing accounting pronouncements. We adopted SFAS No. 154 on January 1, 2006, and do not expect it to have a material effect on our results of operations or financial condition.

In June 2006, the Financial Accounting Standards Board (FASB) issued Financial Interpretation No. (FIN) 48, *Accounting for Uncertainty in Income Taxes*, which clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 is effective for fiscal years beginning after December 15, 2006. We are currently reviewing our tax positions taken and any related effect, as prescribed by FIN 48, that the adoption of this Statement will have on our results of operations or financial condition.

In September 2006, the FASB issued SFAS No. 157 *Fair Value Measurement* (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements, but does not require any new fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. We are in

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process of determining the effect, if any, that the adoption of SFAS No. 157 will have on our consolidated financial statements. Because Statement No. 157 does not require that any new fair value measurements or remeasurements of previously computed fair values, we do not believe the adoption of this Statement will have a material effect on our results of operations or financial condition.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (SAB 108), which provides interpretive guidance regarding the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB 108 is effective for fiscal years ending after November 15, 2006. We will adopt SAB 108 in the fourth quarter of 2006. We are currently evaluating the guidance in this Bulletin as to the effect, if any, on our results of operations or financial condition.

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NOTE C Basic earnings per common share are computed by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per common share are determined assuming the potential dilution of the exercise or conversion of options into common stock. The following table shows the computation of earnings per share for the three-month period and nine-month period ended September 30.

	Three Months Ended September 30, 20052006		Nine Months Ended September 30, 20052006	
	(In thousands except earnings per share data)			
BASIC:				
Common stock outstanding, beginning of period	29,688	35,284	29,366	30,521
Effect of weighting shares:				
Weighted shares issued during the period ended September 30,	291	164	301	3,271
Weighted average number of shares outstanding	29,979	35,448	29,667	33,792
Net income available to common shareholders	\$ 7,623	\$ 12,890	\$ 24,153	\$ 28,753
Earnings per share	\$ 0.25	\$ 0.36	\$ 0.81	\$ 0.85
DILUTED:				
Common stock outstanding, beginning of period	29,688	35,284	29,366	30,521
Effect of weighting shares:				
Weighted shares issued during the period ended September 30,	291	164	301	3,272
Employee stock options assumed converted during the period ended September 30,	983	1,159	989	1,182
Weighted average number of shares outstanding	30,962	36,607	30,656	34,975
Net income available to common shareholders	\$ 7,623	\$ 12,890	\$ 24,153	\$ 28,753
Earnings per share	\$ 0.25	\$ 0.35	\$ 0.79	\$ 0.82

For the three months ended September 30, 2005 and 2006, options to purchase 60,000 and 484,600 shares, respectively, of the Company's stock were excluded from the calculation of diluted earnings per share because they were anti-dilutive. For the nine months ended September 30, 2005 and 2006, options to purchase 60,000 and 478,350 shares, respectively, of the Company's stock were excluded from the calculation of diluted earnings per share because they were anti-dilutive. The table above excludes 96,668 and 27,350 nonvested share awards granted in 2005 and 2006, respectively.

**Table of Contents****NOTE D****Share-Based Compensation**

At September 30, 2006, the Company had three active share-based employee compensation plans. Stock option awards under these plans are granted with an exercise price per share equal to the fair market value of our common stock on the date of grant. Each option must expire no more than 10 years from the date it is granted and historically options are granted with vesting over a 4.5 year period. Prior to January 1, 2006, the Company accounted for share-based employee compensation, including stock options, using the method prescribed in Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees and Related Interpretations*. Under APB Opinion No. 25, we did not recognize compensation cost in connection with stock options granted at market price, and we disclosed the pro forma effect on net earnings assuming compensation cost had been recognized in accordance with Statement of Financial Accounting Standards No. 123, *Accounting for Stock-Based Compensation*. On December 16, 2004, the Financial Accounting Standards Board issued SFAS No. 123(R), *Share-Based Payment*, which requires companies to measure and recognize compensation expense for all share-based payments at fair value. SFAS No. 123(R) eliminates the ability to account for share-based compensation transactions using APB Opinion No. 25, and generally requires that such transactions to be accounted for using prescribed fair-value-based methods. SFAS No. 123(R) permits public companies to adopt its requirements using one of two methods: (a) a modified prospective method in which compensation costs are recognized beginning with the effective date based on the requirements of SFAS No. 123(R) for all share-based payments granted or modified after the effective date, and based on the requirements of SFAS No. 123 for all awards granted to employees prior to the effective date of SFAS No. 123(R) that remain unvested on the effective date, or (b) a modified retrospective method which includes the requirements of the modified prospective method described above, but also permits companies to restate based on the amounts previously recognized under SFAS No. 123 for purposes of pro forma disclosures either for all periods presented, or prior interim periods of the year of adoption. The Company adopted SFAS No. 123(R) effective January 1, 2006, using the modified prospective method. Other than nonvested share awards, no share-based employee compensation cost has been reflected in net income prior to the adoption of SFAS No. 123(R). Results for prior periods have not been restated.

The adoption of SFAS No. 123(R) and nonvested share expense reduced income before income tax expense for the three-month and nine-month periods ended September 30, 2006, by approximately \$0.8 million, and \$2.3 million, respectively. It reduced net income for the three-month and nine-month periods ended September 30, 2006 by approximately \$0.5 million and \$1.7 million, respectively. As a result, basic and diluted earnings per share for the three-month and nine-month periods ended September 30, 2006 were each reduced by approximately \$0.02 and \$0.05, respectively.

In December 2005, the Company awarded 96,668 nonvested shares of the Company's common stock with a weighted average fair value of \$23.56 per share based upon the closing price of our common stock on the date of the award. In the second quarter of 2006, the Company awarded 27,350 nonvested shares of the Company's common stock with a weighted average fair value of \$33.75 per share based upon the closing price of our common stock on the date of the award. The total value of the award is expensed on a straight-line basis over the service period of the employees receiving the grants. The service period is the time during which the employees receiving grants must remain employees for the shares granted to fully vest. The nonvested share awards vest in equal annual installments over a five year period. Share-based compensation expense related to nonvested share awards outstanding during the three month period and nine month period ended September 30, 2006, was approximately \$0.1 million and \$0.4 million, respectively. As of September 30, 2006, the total amount of unrecognized compensation cost related to nonvested share awards was approximately \$2.8 million, which is expected to be recognized over a weighted-average period of approximately 2.3 years. There were no shares vested or shares forfeited in the nine months ended September 30, 2006.

The total value of the stock option awards is expensed on a straight-line basis over the service period of the employees receiving the awards. As of September 30, 2006, total unrecognized compensation cost related to stock option awards was approximately \$7.3 million and the related weighted-average period over which it is expected to be recognized is approximately 1.6 years.



Prior to the adoption of SFAS No. 123(R), the Company presented all tax benefits for deductions resulting from the exercise of stock options as operating cash flows as a change in deferred income tax in the condensed consolidated statements of cash flows. SFAS No. 123(R) requires the cash flows resulting from the tax benefits arising from tax

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deductions in excess of the compensation cost recognized for those options (excess tax benefits) to be classified as financing cash flows. As of September 30, 2006, the Company had no tax benefits arising from tax deductions in excess of the compensation cost recognized because the benefit has not been realized given that the Company currently has net operating loss carryforwards.

A summary of stock option activity within the Company's stock-based compensation plans and changes for the nine months ended September 30, 2006 is as follows:

	Number of Shares (In thousands)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (In years)	Aggregate Intrinsic Value (In thousands)
Balance at December 31, 2005	2,964	\$ 14.00		
Granted	93	31.87		
Exercised	(426)	9.99		
Terminated/expired	(60)	19.65		
Balance at September 30, 2006	2,571	\$ 15.18	6.73	\$ 34,361

The aggregate intrinsic value of options exercised during the nine months ended September 30, 2006 was \$8.5 million.

A summary of fully-vested stock options and stock options expected to vest, as of September 30, 2006, is as follows:

	Number of Shares (In thousands)	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (In years)	Aggregate Intrinsic Value (In thousands)
Outstanding	2,345	\$ 14.72	6.6	\$ 32,375
Exercisable	1,474	\$ 13.64	5.7	\$ 21,779

The fair value of each stock option award is estimated on the date of the grant using the Black-Scholes option pricing model. The following are the weighted average assumptions used for the periods noted:

	Nine Months Ended September 30	
	2005	2006
Risk-free interest rate	4.10%	5.06%
Expected holding period	5.52	3.37
Expected stock volatility	years	years
Expected dividend rate	35.80%	36.25%
	0.00%	0.00%

The risk-free interest rate is based on the U.S. treasury security rate in effect at the time of the grant. The expected holding period of options and volatility rates are based on historical data of the Company. The expected dividend yield is



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based on expected annual dividend to be paid by the Company as a percentage of the market value of the Company's stock as of the date of grant.

The weighted average fair value of stock options granted during the nine months ended September 30, 2005 and 2006 was \$8.01 and \$10.33, respectively.

The following table illustrates the effect on net income and earnings per share as if the Company had applied the fair value recognition provisions of SFAS No. 123 to all outstanding stock option awards for periods presented prior to the Company's adoption of SFAS No. 123(R):

	<b>Three Months Ended September 30, 2005</b>	<b>Nine Months Ended September 30, 2005</b>
	<b>(In thousand except per share data)</b>	
Net income, as reported	\$ 7,623	\$ 24,153
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	351	2,386
Pro-forma net income	\$ 7,272	\$ 21,767
Earnings per share:		
Basic, as reported	\$ 0.25	\$ 0.81
Basic, pro forma	\$ 0.24	\$ 0.73
Diluted, as reported	\$ 0.25	\$ 0.79
Diluted, pro forma	\$ 0.23	\$ 0.71

NOTE E Inventories are valued at the lower of cost (principally on a standard cost basis which approximates the first-in, first-out (FIFO) method) or market. Market is the lower of replacement cost or net realizable value. Inventories primarily consist of raw materials, supplies, work-in-process and finished goods, all related to the manufacturing, refurbishment and maintenance of units, primarily for our lease fleet and our units held for sale. Raw materials principally consist of raw steel, wood, glass, paint, vinyl and other assembly components used in manufacturing and refurbishing processes. Work-in-process primarily represents units being built at our manufacturing facility that are either pre-sold or being built to add to our lease fleet upon completion. Finished portable storage units primarily represents ISO containers held in inventory until the containers are either sold as is, refurbished and sold, or units in the process of being refurbished to be compliant with our lease fleet standards before transferring the units to our lease fleet. There is no certainty when we purchase the containers whether they will ultimately be sold, refurbished and sold, or refurbished and moved into our lease fleet. Units that we add to our lease fleet undergo an extensive refurbishment process that includes installing our proprietary locking system, signage, painting and sometimes adding our proprietary security doors.

	<b>December 31, 2005</b>	<b>September 30, 2006</b>
	<b>(In thousands)</b>	
Raw material and supplies	\$ 16,054	\$ 18,507
Work-in-process	1,819	2,719
Finished portable storage units	5,617	9,014

\$ 23,490      \$      30,240

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NOTE F Property, plant and equipment are stated at cost, net of accumulated depreciation. Depreciation is provided using the straight-line method over the assets' estimated useful lives. Residual values are determined when the property is constructed or acquired and range up to 25%, depending on the nature of the asset. In the opinion of management, estimated residual values do not cause carrying values to exceed net realizable value. Normal repairs and maintenance to property, plant and equipment are expensed as incurred. When property or equipment is retired or sold, the net book value of the asset, reduced by any proceeds, is charged to gain or loss on the retirement of fixed assets. Property, plant and equipment consist of the following at:

	<b>December 31, 2005</b>	<b>September 30, 2006</b>
	<b>(In thousands)</b>	
Land	\$ 772	\$ 772
Vehicles and equipment	38,867	44,379
Buildings and improvements	8,905	10,230
Office fixtures and equipment	7,296	9,542
	55,840	64,923
Less accumulated depreciation	(19,792)	(22,978)
	\$ 36,048	\$ 41,945

NOTE G Mobile Mini has a lease fleet primarily consisting of refurbished, modified and manufactured portable storage and office units that are leased to customers under short-term operating lease agreements with varying terms. Depreciation is provided using the straight-line method over our units' estimated useful life, after the date that we put the unit in service, and are depreciated down to their estimated residual values. Our steel units are depreciated over 25 years with an estimated residual value of 62.5%. Wood office units are depreciated over 20 years with an estimated residual value of 50%. Van trailers, which are a small part of our fleet, are depreciated over seven years to a 20% residual value. Van trailers are only added to the fleet in connection with acquisitions of portable storage businesses, and then only when van trailers are a part of the business acquired.

In the opinion of management, estimated residual values do not cause carrying values to exceed net realizable value. We continue to evaluate these depreciation policies as more information becomes available from other comparable sources and our own historical experience.

Normal repairs and maintenance to the portable storage and mobile office units are expensed as incurred. As of December 31, 2005, the lease fleet totaled \$589.3 million as compared to \$711.4 million at September 30, 2006, before accumulated depreciation of \$38.8 million and \$46.7 million, respectively.

Lease fleet consists of the following at:

	<b>December 31, 2005</b>	<b>September 30, 2006</b>
	<b>(In thousands)</b>	
Steel storage containers	\$ 347,494	\$ 407,738
Offices	238,069	300,269
Van trailers	3,252	2,847
Other	494	542
	589,309	711,396
Less accumulated depreciation	(38,845)	(46,673)
	\$ 550,464	\$ 664,723



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NOTE H The Financial Accounting Standards Board (FASB) issued SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, which establishes the standards for companies to report information about operating segments. We have operations in the United States, Canada, the United Kingdom and The Netherlands. All of our branches operate in their local currency and although we are exposed to foreign exchange rate fluctuation in other foreign markets where we lease and sell our products, we do not believe this will be a significant impact on our results of operations. Currently, our branch operation is the only segment that concentrates on our core business of leasing. Each branch has similar economic characteristics covering all products leased or sold, including the same customer base, sales personnel, advertising, yard facilities, general and administrative costs and the branch management. Management's allocation of resources, performance evaluations and operating decisions are not dependent on the mix of a branch's products. We do not attempt to allocate shared revenue nor general, selling and leasing expenses to the different configurations of portable storage and office products for lease and sale. The branch operations include the leasing and sales of portable storage units, portable offices and combination units configured for both storage and office space. We lease to businesses and consumers in the general geographic area relative to each branch. The operation includes our manufacturing facilities, which is responsible for the purchase, manufacturing and refurbishment of products for leasing and sale, as well as for manufacturing certain delivery equipment. In managing our business, we focus on earnings per share and on our internal growth rate in leasing revenue, which we define as growth in lease revenues on a year-over-year basis at our branch locations in operation for at least one year, without inclusion of same market acquisitions.

Discrete financial data on each of our products is not available and it would be impractical to collect and maintain financial data in such a manner; therefore, based on the provisions of SFAS No. 131, reportable segment information is the same as contained in our condensed consolidated financial statements.

The tables below represent our revenue and long-lived assets as attributed to geographic locations (in thousands):  
Revenue from external customers:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>	<b>2005</b>	<b>2006</b>
United States	\$ 52,749	\$ 68,118	\$ 148,165	\$ 186,584
Other Nations	397	5,871	1,124	10,123
Total revenues	\$ 53,146	\$ 73,989	\$ 149,289	\$ 196,707

Long-lived assets:

	<b>December 31, 2005</b>	<b>September 30, 2006</b>
United States	\$ 580,595	680,248
Other Nations	5,917	26,420
Total long-lived assets	\$ 586,512	\$ 706,668

NOTE I Comprehensive income, net of tax, consisted of the following at:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>	<b>2005</b>	<b>2006</b>
	<b>(In thousands)</b>			
Net income	\$ 7,623	\$ 12,890	\$ 24,153	\$ 28,753



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Net unrealized holding gain (loss) on derivatives	362	(287)	570	(54)
Foreign currency translation adjustment	219	778	131	891
Total comprehensive income	\$ 8,204	\$ 13,381	\$ 24,854	\$ 29,590

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The components of accumulated other comprehensive income, net of tax, were as follows:

	<b>December 31, 2005</b>	<b>September 30, 2006</b>
	<b>(In thousands)</b>	
Accumulated net unrealized holding gain on derivatives	\$ 646	\$ 592
Foreign currency translation adjustment	484	1,375
Total accumulated other comprehensive income	\$ 1,130	\$ 1,967

NOTE J On February 17, 2006, we modified our revolving credit facility and entered into a \$350.0 million Second Amended and Restated Loan and Security Agreement with our lenders. The Second Amended credit facility covered approximately \$173.9 million of outstanding obligations under the previous amendment. The modified credit facility is scheduled to expire in February 2011.

NOTE K In March 2006, pursuant to a public offering, we issued 4.6 million shares of our common stock (which includes 600,000 shares pursuant to exercise by the underwriters of an over-allotment option). We received net offering proceeds of approximately \$120.3 million at the end of March 2006.

NOTE L On March 13, 2006, we entered into a Share Purchase Agreement with Triton CSA International B.V., to acquire three companies of the Royal Wolf Group. The entities were: (i) A Royal Wolf Portable Storage, Inc., operating in the United States; (ii) Royalwolf Trading (UK) Limited, operating in the United Kingdom; and (iii) Royal Wolf Containers B.V., operating in The Netherlands. The acquisition of these businesses collectively did not meet the materiality threshold established by the Securities and Exchange Commission that would otherwise require reporting separate financial information for these companies or pro forma information for periods prior to the acquisition. The transaction closed on April 28, 2006.

We also acquired businesses through asset purchase agreements. In May 2006, we acquired the portable storage assets of L&L Surplus of Utica, Inc., a privately-owned leasing company operating in the central portion of the State of New York, and the portable storage assets of HOC-Express, Inc., a privately-owned company operating in the metropolitan area of Wichita, Kansas. In June 2006, we acquired the portable storage assets of Affordable LLC, operating primarily in the southwestern portion of Alabama. The acquired assets of Affordable LLC, are serviced by our Pensacola branch that conducts business for the Gulf Coast and surrounding regions.

We paid cash of approximately \$59.5 million and assumed certain liabilities in connection with these transactions. At September 30, 2006, we operated 54 branches in the United States, one in Canada, six in the United Kingdom, and one in The Netherlands.

The acquisitions were accounted for as purchases in accordance with SFAS No. 141, *Business Combinations*, and the purchased assets and the assumed liabilities were recorded at their estimated fair values at the date of acquisition.

The aggregate purchase price of the assets and operations acquired consists of the following, in thousands:

Cash	\$ 59,411
Other acquisition costs	96
Total	\$ 59,507

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The fair value of the assets purchased as been allocated as follows, in thousands:

Tangible assets	\$ 38,880
Intangible assets:	
Customer-related	3,906
Trade names	180
Goodwill	23,983
Assumed liabilities	(7,442)
Total	\$ 59,507

The purchase prices for acquisitions have been allocated to the assets acquired and liabilities assumed based upon estimated fair values as of the acquisition dates and are subject to adjustment when additional information concerning asset and liability valuations are finalized.

The intangible assets are amortized on an accelerated basis over 11 years.

NOTE M On May 4, 2006, we redeemed 35% of the \$150.0 million aggregate principal amount outstanding of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes. The redemption price was 109.5% of the principal balance redeemed plus accrued and unpaid interest thereon. In conjunction with this redemption we recorded debt extinguishment costs of approximately \$6.4 million with respect to the premium paid and the portion of debt issuance costs relating to the debt paid.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion of our financial condition and results of operations should be read together with our December 31, 2005 consolidated financial statements and the accompanying notes thereto which are included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 16, 2006. This discussion contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from those anticipated in those forward-looking statements as a result of certain factors, including, but not limited to, those described under Cautionary Factors That May Affect Future Operating Results.*

The following discussion takes into account our acquisition on April 28, 2006, of the Royal Wolf Companies. As a result of that acquisition, we added two new locations in California, six locations in the United Kingdom and a location in The Netherlands. We also consolidated operations at the 10 locations in the United States where there was location overlap as a result of the acquisition. The acquisition included approximately 18,000 portable storage containers, offices and related rental assets. The results of operations at these acquired locations, as well as the other acquisitions we concluded in the second quarter of 2006, are included in our discussions below.

**Overview**

**General**

In 1996, we initiated a strategy of focusing on leasing rather than selling our portable storage units. As a result, we now derive most of our revenues from the leasing of portable storage containers and portable offices. In 2005, the average contracted lease term at lease inception was approximately 10 months for portable storage units and approximately 13 months for portable offices. After the expiration of the contracted lease term, units continue on lease on a month-to-month basis. In 2005, the over-all lease term averaged 23 months for portable storage units and 20 months for portable offices. As a result of these relatively long average lease terms, our leasing business tends to provide us with a recurring revenue stream and minimizes fluctuations in revenues. However, there is no assurance that we will maintain such lengthy overall lease terms.

In addition to our leasing business, we also sell portable storage containers and occasionally we sell portable office units. Since 1996, when we changed our focus to leasing, our sales revenues, as a percentage of total revenues, has decreased and is currently approximately 10% of revenues.

Over the last eight years, Mobile Mini has grown through internally generated growth and acquisitions. We use acquisitions to gain presence in new markets. Typically, we enter a new market through the acquisition of the business of a smaller local competitor and then apply our business model, which is usually much more customer service and marketing focused than the business we are buying or its competitors in the market. If we cannot find a desirable acquisition opportunity in a market we wish to enter, we establish a new location from the ground up. As a result, a new branch location will often have fairly low operating margins during its early years, but as our marketing efforts help us penetrate the new market and we increase the number of units on rent at the new branch, we take advantage of operating efficiencies to improve operating margins at the branch and usually reach company average levels after several years. When we enter a new market, we incur certain costs in developing an infrastructure. For example, advertising and marketing costs will be incurred and certain minimum staffing levels and certain minimum levels of delivery equipment will be put in place regardless of the new market's revenue base. Once we have achieved revenues during any period that are sufficient to cover our fixed expenses, we generate high margins on incremental lease revenues. Therefore, each additional unit rented in excess of the break even level contributes significantly to profitability. Conversely, additional fixed expenses that we incur require us to achieve additional revenue as compared to the prior period to cover the additional expense. We incur lower start-up costs and a quicker growth rate using our acquisition model than by establishing a new location from the ground up.

Among the external factors we examine to determine the direction of our business is the level of non-residential construction activity, especially in areas of the country where we have a significant presence. Customers in the construction industry represented approximately 35% of our units on rent at December 31, 2005, and because of the degree of our operating leverage, increases or declines in non-residential construction activity can have a significant

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effect on our operating margins and net income. In 2002 and 2003, we saw weakness in the level of revenues from the non-residential construction sector of our customer base. The lower-than-historical growth rates in revenues combined with increases in fixed costs depressed our growth in adjusted EBITDA (as defined below) in those years. Beginning in 2004, the level of non-residential construction activity in the U.S. leveled off and rose after two years of steep declines. As a result of the improvement in the non-residential construction sector and the general improvements in the economy, our adjusted EBITDA increased in 2004, 2005 and through the first three quarters of 2006.

In managing our business, we focus on our internal growth rate in leasing revenue, which we define as growth in lease revenues on a year-over-year basis at our branch locations in operation for at least one year, without inclusion of leasing revenue attributed to same-market acquisitions. This internal growth rate has remained positive every quarter, but in 2002 and 2003 had fallen to single digits, from over 20% prior to 2002. We achieved an internal growth rate of 25.3% in 2005. During 2006, our internal growth rates were 23.2%, 22.4% and 19.5% for the first, second and third quarters, respectively. With third party forecasts calling for the level of non-residential construction activity to remain positive in 2007, but below 2006 levels, we currently expect that our internal growth rate will further moderate over the next few quarters, but remain well above levels experienced in 2002 and 2003. Mobile Mini's goal is to maintain a high internal growth rate so that revenue growth will exceed inflationary growth in expenses, and we can continue to take advantage of the operating leverage inherent in our business model.

We are a capital-intensive business, so in addition to focusing on earnings per share, we focus on adjusted EBITDA to measure our results. We calculate this number by first calculating EBITDA, which we define as net income before interest expense, debt restructuring or debt extinguishment costs (if any during the relevant measurement period), provision for income taxes, and depreciation and amortization. This measure eliminates the effect of financing transactions that we enter into on an irregular basis based on capital needs and market opportunities, and this measure provides us with a means to track internally generated cash from which we can fund our interest expense and our lease fleet growth. In comparing EBITDA from year to year, we typically further adjust EBITDA to ignore the effect of what we consider non-recurring events not related to our core business operations to arrive at what we define as adjusted EBITDA. Because EBITDA is a non-GAAP financial measure, as defined by the SEC, we include in the tables below reconciliations of EBITDA to the most directly comparable financial measures calculated and presented in accordance with accounting principles generally accepted in the United States.

We present EBITDA because we believe it provides useful information regarding our ability to meet our future debt payment requirements, capital expenditures and working capital requirements and that it provides an overall evaluation of our financial condition. In addition, EBITDA is a component of certain financial covenants under our revolving credit facility and is used to determine our available borrowing capacity and the interest rate in effect at any point in time.

EBITDA has certain limitations as an analytical tool and should not be used as a substitute for net income, cash flows or other consolidated income or cash flow data prepared in accordance with generally accepted accounting principles in the United States or as a measure of our profitability or our liquidity. In particular, EBITDA, as defined does not include:

Interest expense because we borrow money to partially finance our capital expenditures, primarily related to the expansion of our lease fleet, interest expense is a necessary element of our cost to secure this financing to continue generating additional revenues.

Debt restructuring or extinguishment expense as defined in our revolving credit facility, debt restructuring or debt extinguishment expenses are not deducted in our various calculations made under the credit agreement and are treated no differently than interest expense. As discussed above, interest expense is a necessary element of our cost to finance a portion of the capital expenditures needed for the growth of our business.

Income taxes EBITDA, as defined, does not reflect income taxes or the requirements for any tax payments.

Depreciation and amortization because we are a leasing company, our business is very capital intensive and we hold acquired assets for a period of time before they generate revenues, cash flow and earnings; therefore,

depreciation and amortization expense is a necessary element of our business.

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When evaluating EBITDA as a performance measure, and excluding the above-noted charges, all of which have material limitations, investors should consider, among other factors, the following:

increasing or decreasing trends in EBITDA;

how EBITDA compares to levels of debt and interest expense; and

whether EBITDA historically has remained at positive levels.

Because EBITDA, as defined, excludes some but not all items that affect our cash flow from operating activities, EBITDA may not be comparable to a similarly titled performance measure presented by other companies.

The table below is a reconciliation of EBITDA to net cash provided by operating activities for the periods ended September 30:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>	<b>2005</b>	<b>2006</b>
	<b>(In thousands)</b>			
EBITDA	\$ 21,597	\$ 31,578	\$ 65,181	\$ 83,758
Senior Note redemption premiums				(4,987)
Interest paid	(9,407)	(7,624)	(20,418)	(22,350)
Income and franchise taxes paid	(109)	(365)	(325)	(476)
Provision for loss from natural disasters	1,710		1,710	
Amortization of share-based compensation		763		2,298
Gain on sale of lease fleet units	(795)	(1,373)	(2,518)	(3,605)
Loss on disposal of property, plant and equipment	41	25	475	65
Changes in certain assets and liabilities, net of effect of businesses acquired:				
Receivables	(1,957)	(4,816)	(4,045)	(8,708)
Inventories	(270)	599	(8,891)	(1,774)
Deposits and prepaid expenses	(2,187)	(1,931)	(933)	(1,637)
Other assets and intangibles	(29)	167	(8)	164
Accounts payable and accrued liabilities	3,270	2,902	8,585	6,467
Net cash provided by operating activities	\$ 11,864	\$ 19,925	\$ 38,813	\$ 49,215

EBITDA is calculated as follows, without further adjustment, for the periods ended September 30:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>	<b>2005</b>	<b>2006</b>
	<b>(In thousands except percentages)</b>			
Net income	\$ 7,623	\$ 12,890	\$ 24,153	\$ 28,753
Interest expense	5,849	5,693	16,999	17,880
Debt extinguishment expense				6,425
Provision for income taxes	4,874	8,615	14,590	18,728
Depreciation and amortization	3,251	4,380	9,439	11,972
EBITDA	\$ 21,597	\$ 31,578	\$ 65,181	\$ 83,758
EBITDA margin <sup>(1)</sup>	40.6%	42.7%	43.7%	42.6%

- (1) EBITDA  
margin is  
calculated as  
EBITDA  
divided by total  
revenues  
expressed as a  
percentage.



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In managing our business, we routinely compare our adjusted EBITDA margins from year to year and based upon age of branch. We define this margin as adjusted EBITDA divided by our total revenues, expressed as a percentage. We use this comparison, for example, to study internally the effect that increased costs have on our margins. As capital is invested in our established branch locations, we achieve higher adjusted EBITDA margins on that capital than we achieve on capital invested to establish a new branch, because our fixed costs are already in place in connection with the established branches. The fixed costs are those associated with yard and delivery equipment, as well as advertising, sales, marketing and office expenses. With a new market or branch, we must first fund and absorb the startup costs for setting up the new branch facility, hiring and developing the management and sales team and developing our marketing and advertising programs. A new branch will have low adjusted EBITDA margins in its early years until the number of units on rent increases. Because of our high operating margins on incremental lease revenue, which we realize on a branch-by-branch basis when the branch achieves leasing revenues sufficient to cover the branch's fixed costs, leasing revenues in excess of the break-even amount produce large increases in profitability. Conversely, absent significant growth in leasing revenues, the adjusted EBITDA margin at a branch will remain relatively flat on a period-by-period comparative basis.

**Accounting and Operating Overview**

Our leasing revenues include all rent and ancillary revenues we receive for our portable storage, combination storage/office and mobile office units. Our sales revenues include sales of these units to customers. Our other revenues consist principally of charges for the delivery of the units we sell. Our principal operating expenses are (1) cost of sales; (2) leasing, selling and general expenses; and (3) depreciation and amortization, primarily depreciation of the portable storage units in our lease fleet. Cost of sales is the cost of the units that we sold during the reported period and includes both our cost to buy, transport, refurbish and modify used ocean-going containers and our cost to manufacture portable storage units and other structures. Leasing, selling and general expenses include among other expenses, advertising and other marketing expenses, commissions and corporate expenses for both our leasing and sales activities. Annual repair and maintenance expenses on our leased units over the last three fiscal years have averaged approximately 2.9% of lease revenues and are included in leasing, selling and general expenses. We expense our normal repair and maintenance costs as incurred (including the cost of periodically repainting units).

Our principal asset is our lease fleet, which has historically maintained value close to its original cost. The steel units in our lease fleet (other than van trailers) are depreciated on the straight-line method over our units' estimated useful life of 25 years after the date the unit is placed in service, with an estimated residual value of 62.5%. The depreciation policy is supported by our historical lease fleet data which shows that we have been able to obtain comparable rental rates and sales prices irrespective of the age of our container lease fleet. Our wood mobile office units are depreciated over 20 years to 50% of original cost. Van trailers, which constitute a small part of our fleet, are depreciated over seven years to a 20% residual value. Van trailers, which are only added to the fleet as a result of acquisitions of portable storage businesses, are of much lower quality than storage containers and consequently depreciate more rapidly.

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The table below summarizes those transactions that increased the net value of our lease fleet from \$550.5 million at December 31, 2005, to \$664.7 million at September 30, 2006:

	<b>Dollars (In thousands)</b>	<b>Units</b>
Lease fleet at December 31, 2005, net	\$ 550,464	116,317
Purchases:		
Container purchases and containers obtained through acquisitions, including freight	35,358	22,443
Manufactured units:		
Steel storage containers, combination office units and steel security offices	29,847	3,741
Wood mobile offices	39,945	1,572
Refurbishment and customization <sup>(3)</sup> :		
Refurbishment or customization of units purchased or acquired in the current year	7,899	1,846 <sup>(1)</sup>
Refurbishment or customization of 2,613 units purchased in a prior year	9,013	1,113 <sup>(2)</sup>
Refurbishment or customization of 1,119 units obtained through acquisition in a prior year	5,139	913 <sup>(3)</sup>
Other	1,064	211
Foreign currency translation	452	
Cost of sales from lease fleet	(6,248)	(2,639)
Depreciation	(8,210)	
Lease fleet at September 30, 2006, net	\$ 664,723	145,517

(1) These units represent the net additional units that were the result of splitting steel containers into one or more shorter units, such as splitting a 40-foot container into two 20-foot units, or one 25-foot unit and one 15-foot unit.

(2)

Includes units moved from finished goods to lease fleet.

- (3) Does not include any routine maintenance.

The table below outlines the composition of our lease fleet at September 30, 2006:

	<b>Lease Fleet (In thousands)</b>	<b>Number of Units</b>
Steel storage containers	\$ 407,738	122,478
Offices	300,269	20,996
Van trailers	2,847	2,043
Other	542	
Accumulated depreciation	(46,673)	
	<b>\$ 664,723</b>	<b>145,517</b>

Our most recent fair market value and orderly liquidation value appraisals were conducted in January 2006. In April 2006, we had appraisals completed for the United Kingdom assets acquired from Royal Wolf. At September 30, 2006, based on these appraisal values, the fair market value of our lease fleet was approximately 120.0% of our lease fleet net book value, and the orderly liquidation value appraisal, on which our borrowings under our revolving credit facility are based, was approximately \$570.2 million, which equates to 85.8% of the lease fleet net book value. These are an independent third-party appraiser's estimation of value under two sets of assumptions, and there is no certainty that such values could in fact be achieved if any assumption were to prove incorrect at the time of an actual sale or liquidation.

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Our expansion program and other factors can affect our overall utilization rate. During the last five fiscal years, our annual utilization levels averaged 80.9%, and ranged from a low of 78.7% in 2003 to a high of 83.1% in 2001. During years in which we enter many additional markets or in which certain geographic areas are affected by a slowdown in non-residential construction, utilization rates will tend to be lower. With the addition of fewer markets in 2003 and 2004, and the improvement in non-residential construction in 2004, we focused on increasing our utilization rate by balancing inventory between markets and decreasing the number of out-of-service units. Our average utilization rate increased from 78.7% in 2003 to 82.9% in 2005. Our utilization is somewhat seasonal, with the low realized in the first quarter and the high realized in the fourth quarter.

**RESULTS OF OPERATIONS**

**Three Months Ended September 30, 2006, Compared to  
Three Months Ended September 30, 2005**

Total revenues for the quarter ended September 30, 2006, increased by \$20.8 million, or 39.2%, to \$74.0 million from \$53.1 million for the same period in 2005. Leasing revenues for the quarter increased by \$16.9 million, or 34.6%, to \$65.6 million from \$48.7 million for the same period in 2005. This increase resulted from a 0.5% increase in the average rental yield per unit and a 33.9% increase in the average number of units on lease compared to the 2005 second quarter. The increase in yield resulted from an increase in average rental rates over the last year and an increase in revenue for ancillary rental services, such as delivery charges. An increase in the mix of premium units having higher rental rates being added to our fleet was offset by lower rental rates on units added through acquisitions, which on the average were smaller, were not refurbished and were primarily storage containers rather than portable offices. Our internal growth rate, which we define as the growth in lease revenues in markets opened for at least one year, excluding growth arising as a result of additional acquisitions in those markets, was 19.5% for the three months ended September 30, 2006, as compared to 25.0% for the comparable three-month period of 2005. Our sales of portable storage and office units for the three months ended September 30, 2006, increased by 95.8% to \$8.1 million from \$4.1 million during the same period in 2005 and are primarily related to sales at our newer locations, both in the United States and especially in Europe. As a percentage of total revenues, leasing revenues for the quarter ended September 30, 2006, represented 88.7% as compared to 91.7% for the same period in 2005. This change is attributable to the higher level of sales activity at the operations we acquired in Europe. Our leasing business continues to be our primary focus and leasing revenues have become the preponderant part of our revenue mix over the past several years. We expect this trend to continue as we transform our newly-acquired European branches to our business model. Cost of sales are the costs related to our sales revenues only. Cost of sales for the quarter ended September 30, 2006, increased to 63.3% of sales from 61.6% of sales in the same period in 2005. Our gross margin was fairly steady and at a higher-than-typical level during both periods.

Leasing, selling and general expenses increased \$8.3 million, or 28.6%, to \$37.3 million for the quarter ended September 30, 2006, from \$29.0 million for the same period in 2005. Leasing, selling and general expenses, as a percentage of total revenues, decreased to 50.4% for the quarter ended September 30, 2006, from 54.6% for the same period in 2005. Included in this expense during the 2006 quarter is approximately \$0.8 million of expenses related to share-based compensation in accordance with SFAS No. 123(R), which became effective for Mobile Mini on January 1, 2006. The 2005 expense amount includes \$1.7 million related to Hurricane Katrina. Excluding both of these expenses, our leasing, selling and general expenses would have increased by \$9.2 million, or 33.9%, for the quarter ended September 30, 2006, as compared with the same period in 2005. As the markets we entered in the past few years continue to mature and as their revenues increase to cover our fixed expenses at those locations, those markets will begin to contribute to higher margins on incremental lease revenues. Each additional unit on lease in excess of the break-even level contributes significantly to profitability. Over the next year, we anticipate our leasing, selling and general expenses will increase modestly as we add more infrastructure to the seven European and four United States branches acquired in 2006, to support their transformation to our business model. In addition to the share-based compensation expense, the major increases in leasing, selling and general expenses for the quarter ended September 30, 2006, were payroll and related expenses to support the growth of our leasing activities, repairs and maintenance expense, including costs related to our office units, costs associated with maintaining the high level of utilization achieved in 2005, and delivery and freight costs, including fuel, which we were able to pass onto our

customers in the form of higher delivery charges.

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EBITDA increased by \$10.0 million, or 46.2%, to \$31.6 million for the quarter ended September 30, 2006, compared to \$21.6 million for the same period in 2005. EBITDA, adjusted to exclude \$0.8 million of share-based compensation expense during the 2006 quarter and the \$1.7 million Hurricane Katrina expense in the 2005 quarter, increased \$9.1 million or 38.8%, to \$32.3 million.

Depreciation and amortization expenses increased \$1.1 million, or 34.7%, to \$4.4 million in the quarter ended September 30, 2006, from \$3.3 million during the same period in 2005. The increase is primarily due to the growth in lease fleet over the last year in order to meet increased demand and market expansion. Since September 30, 2005, our lease fleet cost basis for depreciation increased by approximately \$152.6 million.

Interest expense remained stable at \$5.7 million for the quarter ended September 30, 2006 and \$5.8 million for the same period in 2005. Although interest rates had been increasing, during 2006, we used a portion of the net proceeds of our March 2006 equity offering to redeem \$52.5 million of our higher interest-bearing 9<sup>1</sup>/<sub>2</sub>% Senior Notes. The reduction in interest expense resulting from this redemption was partially offset by a \$38.3 million increase in net borrowings under our credit line since September 30, 2005 which was used to fund growth of our lease fleet and acquisitions. The remainder of the growth of the lease fleet was funded by operating cash flow. Our average debt outstanding for the three months ended September 30, 2006, compared to the same period in 2005, decreased by 3.1%. The weighted average interest rate on our debt for the three months ended September 30, 2006 and 2005 was 7.6% each period, excluding amortization of debt issuance costs. Taking into account the amortization of debt issuance costs, the weighted average interest rate was 7.8% in the 2006 quarter and 7.9% in the 2005 quarter.

Provision for income taxes was based on a blended annual effective tax rate of 40.1% in the quarter ended September 30, 2006, as compared to 39.0% during the same period in 2005. Our 2006 third quarter consolidated tax provision includes the expected tax rates for our operations in the United States, Canada, United Kingdom and The Netherlands. The tax provision rate in the third quarter of 2006 was higher than the same period in 2005 primarily due to increased permanent differences as a result of the adoption of SFAS No. 123R.

Net income for the three months ended September 30, 2006, was \$12.9 million compared to net income of \$7.6 million for the same period in 2005. Our 2006 third quarter net income results were primarily achieved by our 39.2% increase in revenues and the operating leverage associated with this growth, partially offset by the \$0.8 million, (\$0.5 million after tax), charge for share-based compensation. Our 2005 third quarter net income includes the expense related to Hurricane Katrina of \$1.7 million (\$1.0 million after tax).

### **Nine Months Ended September 30, 2006 compared to Nine Months Ended September 30, 2005**

Total revenues for the nine months ended September 30, 2006, increased by \$47.4 million, or 31.8%, to \$196.7 million from \$149.3 million for the same period in 2005. Leasing revenues for the nine months increased by \$41.0 million, or 30.3%, to \$176.5 million from \$135.4 million for the same period in 2005. This increase resulted from a 3.0% increase in the average rental yield per unit and a 26.6% increase in the average number of units on lease compared to the same period in 2005. The increase in yield resulted from an increase in average rental rates over the last year and an increase in revenue for ancillary rental services, such as delivery charges. An increase in the mix of premium units having higher rental rates being added to our fleet was offset by lower rental rates on units added through acquisitions, which on the average were smaller, were not refurbished and were primarily storage containers rather than portable offices. Our internal growth rate, which we define as the growth in lease revenues in markets opened for at least one year, excluding any growth arising as a result of additional acquisitions in those markets, was 21.6% for the nine months ended September 30, 2006, as compared to 26.4% for the nine-month period of 2005. Our sales of portable storage and office units for the nine months ended September 30, 2006 increased by 47.8% to \$19.2 million from \$13.0 million during the same period in 2005 and is primarily related to sales at our newer locations both in the United States and especially in Europe. As a percentage of total revenues, leasing revenues for the nine months ended September 30, 2006, represented 89.7% as compared to 90.7% for the same period in 2005. This change is attributable to the higher level of sales activity at the operations we acquired in Europe. Our leasing business continues to be our major focus and leasing revenues have become the preponderant part of our revenue mix over the past several years. We expect this trend to continue as we transform our newly-acquired European branches to our business model.



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Cost of sales are the costs related to our sales revenue only. Cost of sales for the nine months ended September 30, 2006, increased to 63.4% of sales from 62.3% of sales in the same period of 2005. Our gross margin was fairly steady and at a higher-than-typical level during both periods.

Leasing, selling and general expenses increased \$22.0 million, or 27.8%, to \$101.2 million for the nine months ended September 30, 2006, from \$79.2 million for the same period in 2005. Leasing, selling and general expenses, as a percentage of total revenues, decreased to 51.4% for the nine months ended September 30, 2006, from 53.0% for the same period in 2005. Included in this expense for the nine-month period ended September 30, 2006, is approximately \$2.3 million of expenses related to share-based compensation in accordance with SFAS No. 123(R), which became effective for Mobile Mini on January 1, 2006. The 2005 expense amount includes \$1.7 million related to Hurricane Katrina. Excluding both these expenses, our leasing, selling and general expenses would have increased by \$21.4 million, or 27.6%, for the period ended September 30, 2006, as compared with the same period in 2005. As the markets we entered in the past few years continue to mature and as their revenues increase to cover our fixed expenses at those locations, those markets will begin to contribute to our high margins on incremental lease revenues. Each additional unit on lease in excess of the break-even level contributes significantly to profitability. Over the next year, we anticipate our leasing, selling and general expenses will increase modestly as we add more infrastructure to the seven European and four United States branches acquired in 2006, to support their transformation to our business model. In addition to the share-based compensation expense, the major increases in leasing, selling and general expenses for the nine months ended September 30, 2006 were payroll and related expenses to support the growth of our leasing activities, repairs and maintenance expense, including costs related to our office units, costs associated with maintaining the high level of utilization achieved in 2005, delivery and freight costs, including fuel, which we were able to pass onto our customers in the form of higher delivery charges.

EBITDA increased by \$18.6 million, or 28.5%, to \$83.8 million for the nine months ended September 30, 2006, compared to \$65.2 million for the same period in 2005. EBITDA, adjusted to exclude \$2.3 million of share-based compensation expense during 2006, Hurricane Katrina expenses of \$1.7 million and the \$3.2 million of other income in 2005, increased \$22.3 million or 35.0% to \$86.1 million.

Depreciation and amortization expenses increased \$2.5 million, or 26.8% to \$12.0 million in the nine months ended September 30, 2006, from \$9.4 million during the same period in 2005. The increase is primarily due to the growth in our lease fleet over the last year in order to meet increased demand. Since September 30, 2005, our lease fleet cost basis for depreciation increased by approximately \$152.6 million.

Other income in 2005, represents net proceeds of a settlement agreement pursuant to which a third party reimbursed us for a portion of losses sustained in two lawsuits that arose in connection with the acquisition in April 2000 of a portable storage business in Florida.

Interest expense increased \$0.9 million, or 5.2%, to \$17.9 million for the nine months ended September 30, 2006, compared to \$17.0 million for the same period in 2005. This slight increase in 2006 resulted primarily from higher debt levels and higher interest rates on our variable rate line of credit, which was mostly offset by the interest savings resulting from the redemption of \$52.5 million of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes in May 2006. During the nine months ended September 30, 2006, the Company invested \$87.9 million in net additions to its lease fleet and \$59.5 million in acquisitions. These additions were funded through cash flow from operations, use of a portion of the proceeds of an equity offering, and additional borrowings. The weighted average interest rate on our debt for the nine months ended September 30, 2006 and 2005, was 7.7% and 7.6%, respectively, excluding amortization of debt issuance costs. Taking into account the amortization of debt issuance costs, the weighted average interest rate was 8.0% in the 2006 nine month period and 7.9% in the 2005 nine-month period.

Debt extinguishment expense in the 2006 period represents the portion of deferred loan costs and the redemption premium on 35% of the \$150.0 million aggregate principal amount of outstanding Senior Notes that we redeemed in May 2006.

Provision for income taxes was based on a blended annual effective tax rate of 39.4% in the nine months ended September 30, 2006, as compared to an annual effective tax rate of 39.0% during the same period in 2005. Our 2006 consolidated tax provision includes the expected tax rates for our operations in the United States, Canada, United Kingdom and The Netherlands. The tax provision rate for 2006 was slightly higher than in 2005 primarily due to





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increased permanent differences as a result of the adoption of SFAS No. 123R. The 2005 tax provision includes a \$0.5 million tax benefit due to the expected recognition of certain state net operating loss carryforwards. Net income for the nine months ended September 30, 2005, was \$28.8 million compared to net income of \$24.2 million for the same period in 2005. Our 2006 net income results were primarily achieved by our 31.8% increase in revenues and the operating leverage associated with this growth, partially offset by the \$2.3 million, (\$1.7 million after tax), charge for share-based compensation and the \$6.4 million (\$3.9 million after tax) for debt extinguishment expense related to the partial redemption of our Senior Notes. Our 2005 net income includes the proceeds from a settlement agreement of \$3.2 million (\$1.9 million after tax), \$1.7 million, (\$1.0 million after tax) expenses related to Hurricane Katrina and the effect of the tax benefit discussed above.

**LIQUIDITY AND CAPITAL RESOURCES**

Over the past several years, we have financed an increasing portion of our capital needs, most of which are discretionary and are principally to acquire additional units for the lease fleet, through working capital and funds generated from operations. Leasing is a capital-intensive business that requires us to acquire assets before they generate revenues, cash flow and earnings. The assets which we lease have very long useful lives and require relatively little recurrent maintenance expenditures. Most of the capital that we deploy into our leasing business has been used to expand our operations geographically, to increase the number of units available for lease at our leasing locations, and to add to the mix of products we offer. During recent years, our operations have generated annual cash flow that exceeds our pre-tax earnings, particularly due to the deferral of income taxes caused by accelerated depreciation that is used for tax accounting.

In March 2006, we completed a public offering of 4.6 million shares of our common stock (the Equity Offering), which provided net proceeds to us of approximately \$120.3 million. We used \$57.5 million of the proceeds to redeem \$52.5 million principal amount of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes and the remainder to temporarily pay down our line of credit.

At December 31, 2005, we had a \$250.0 million senior secured revolving line of credit with a group of lenders that was scheduled to mature in February 2008. On February 17, 2006, we modified the credit agreement by entering into a Second Amended and Restated Loan and Security Agreement that provides a five-year \$350.0 million senior secured revolving credit facility, which is scheduled to mature in February 2011. We may also, at our option and without lenders' consent, increase available borrowings under the credit facility by an additional \$75.0 million during the term of the agreement.

During the past two years, our capital expenditures and acquisitions have been funded by our operating cash flow, the Equity Offering and through borrowings under our revolving credit facility. Our operating cash flow is, in general, weakest during the first quarter of each fiscal year, when customers who leased containers for holiday storage return the units. In addition to cash flow generated by operations, our principal current source of liquidity is our \$350.0 million revolving credit facility and our equity offering completed in March 2006. During the nine months ended September 30, 2006, we had net additional borrowings under our credit facility of approximately \$37.0 million, as compared to \$30.7 million for the same period in 2005. This increase was used in conjunction with cash provided by operating activities to fund the \$97.7 million of additions in our lease fleet during the nine months ended September 30, 2006, to complete acquisitions in the second quarter of 2006 totaling \$59.5 million and to redeem 35% of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes at a redemption price of \$57.5 million in the aggregate. We financed the acquisitions and the Senior Notes redemption with a portion of the approximately \$120.3 million of net proceeds from our equity offering and used the remainder of the net proceeds to reduce borrowings under our credit facility. As of October 30, 2006, borrowings outstanding under our credit facility were approximately \$197.9 million.

*Operating Activities.* Our operations provided net cash flow of \$49.2 million for the nine months ended September 30, 2006, compared to \$38.8 million during the same period in 2005. The \$10.4 million increase in cash generated by operations in 2006, in addition to pre-tax income, includes the result of a non-cash charge of \$2.3 million related to share-based compensation expense, and a \$1.4 million non-cash debt extinguishment expense. In 2006, cash provided by operating activities was negatively affected by the \$5.0 million premium paid for redeeming 35% of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes, while in 2005 cash provided by operating activities was positively influenced by a one-time event of \$3.2 million in other income. In both years, cash generated by operations was negatively impacted by seasonal

increases in inventory

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levels and increases in accounts receivable, due to growth in our leasing activities and acquisitions in 2006, which was partially offset by increases in accounts payable and accrued liabilities.

*Investing Activities.* Net cash used in investing activities was \$155.4 million for the nine months ended September 30, 2006, compared to \$80.6 million for the same period in 2005. Capital expenditures for acquisition of businesses were \$59.6 million for the nine months ended September 30, 2006 and \$7.0 million for the same period in 2005. Capital expenditures for our lease fleet, net of proceeds from sale of lease fleet units, were \$87.9 million for the nine months ended September 30, 2006, and \$69.7 million for the same period in 2005. The capital expenditures increase for our lease fleet is primarily due to continued demand for our products, requiring us to purchase and refurbish more containers and offices. During the nine months ended September 30, 2005, we had been able to meet a portion of the increased leasing demand by utilizing previously idle units. During the past several years, we have increased the customization of our fleet, enabling us to differentiate our product from our competitors' product. Capital expenditures for property, plant and equipment, net of proceeds from sales of property, plant and equipment, were \$8.0 million for the nine months ended September 30, 2006 compared to the \$4.0 million for the same period in 2005. The majority of this increase was expenditures for additions for delivery equipment, primarily trucks and trailers, at our acquired locations, including some of our European branches. The amount of cash that we use during any period in investing activities is almost entirely within management's discretion. We have no contracts or other arrangements pursuant to which we are required to purchase a fixed or minimum amount of goods or services in connection with any portion of our business.

*Financing Activities.* Net cash provided by financing activities was \$107.9 million during the nine months ended September 30, 2006, compared to \$41.1 million for the same period in 2005. In 2006, we received approximately \$120.3 million in net proceeds from a public offering of 4.6 million shares of our common stock and in 2006 and in 2005 we received approximately \$4.3 million and \$10.5 million, respectively, from exercises of employee stock options. In 2006, we spent \$52.5 million to redeem 35% of the aggregate outstanding principal balance of our 9<sup>1</sup>/<sub>2</sub>% Senior Notes. Also, during the nine months ended September 30, 2006 and 2005, net cash provided by financing activities was provided by our revolving credit facility and was used together with cash flow generated from operations to fund our expansion of the lease fleet.

On February 17, 2006, we amended our \$250.0 million revolving credit facility through a modification of the credit facility which, among other things, increased the amount of the facility to \$350.0 million. The interest rate under our revolving credit facility is based on our ratio of funded debt to earnings before interest expenses, taxes, depreciation and amortization, debt restructuring and extinguishment expenses, as defined, and any extraordinary gains or non-cash extraordinary losses. The initial borrowing rate under the modified credit facility was LIBOR plus 1.50% per annum (reduced to LIBOR plus 1.25% in August 2006) or the prime rate less 0.25% per annum, whichever we elect. The interest rate spread from LIBOR and prime rate can change based on our debt ratio measured at the end of each quarter, as defined in our credit agreement. The interest rate spread, based on our September 30, 2006 quarterly results will remain at 1.25%.

We have interest rate swap agreements under which we effectively fixed the interest rate payable on \$50.0 million of borrowings under our credit facility so that the rate is based upon a spread from a fixed rate, rather than a spread from the LIBOR rate. We account for the swap agreements in accordance with SFAS No. 133 which resulted in a charge to comprehensive income for the nine months ended September 30, 2006, of \$0.1 million, net of applicable income tax benefit.

## **CONTRACTUAL OBLIGATIONS AND COMMITMENTS**

Our contractual obligations primarily consist of our outstanding balance under our revolving credit facility and our unsecured Senior Notes, together with other notes payable obligations both secured and unsecured. We also have operating lease commitments for: 1) real estate properties for the majority of our branches, 2) delivery, transportation and yard equipment, typically under a five-year lease with purchase options at the end of the lease term at a stated or fair market value price; and 3) other equipment, primarily office machines.

In connection with the issuance of our insurance policies, we have provided our various insurance carriers approximately \$3.7 million in letters of credit and an agreement under which we are contingently responsible for \$2.5 million to provide credit support for our payment of the deductibles and/or loss limitation reimbursements under

the insurance policies.

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We currently do not have any obligations under purchase agreements or commitments. Historically, we enter into capitalized lease obligations from time to time to purchase delivery, transportation and yard equipment. Currently, we have two small capital lease commitments related to office equipment.

**OFF-BALANCE SHEET TRANSACTIONS**

We do not maintain any off-balance sheet transactions, arrangements, obligations or other relationships with unconsolidated entities or others that are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

**SEASONALITY**

Demand from some of our customers is somewhat seasonal. Demand for leases of our portable storage units by large retailers is stronger from September through December because these retailers need to store more inventory for the holiday season. Our retail customers usually return these leased units to us early in the following year. This causes lower utilization rates for our lease fleet and a marginal decrease in cash flow during the first quarter of the year.

**EFFECTS OF INFLATION**

Our results of operations for the periods discussed in this report have not been significantly affected by inflation.

**CRITICAL ACCOUNTING POLICIES, ESTIMATES AND JUDGMENTS**

The following discussion addresses our most critical accounting policies, some of which require significant judgment. Our consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles. The preparation of these consolidated financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses during the reporting period. These estimates and assumptions are based upon our evaluation of historical results and anticipated future events, and these estimates may change as additional information becomes available. The Securities and Exchange Commission defines critical accounting policies as those that are, in management's view, most important to our financial condition and results of operations and those that require significant judgments and estimates. Management believes that our most critical accounting policies relate to:

*Revenue Recognition.* Lease and leasing ancillary revenues and related expenses generated under portable storage units and office units are recognized on a straight-line basis. Revenues and expenses from portable storage unit delivery and hauling are recognized when these services are billed, in accordance with SAB No. 104. We recognize revenues from sales of containers and mobile offices upon delivery when the risk of loss passes and collectibility is reasonably assured. We sell our products pursuant to sales contracts stating the fixed sales price with our customers.

*Share-Based Compensation.* As part of our adoption of SFAS No. 123(R) effective January 1, 2006, we are required to recognize the fair value of share-based compensation awards as an expense. We apply the Black-Scholes option pricing model in order to determine the fair value of stock options on the date of grant, and we apply judgment in estimating key assumptions that are important elements in the model, such as the expected stock-price volatility, expected holding period and expected forfeiture rates. Our estimates of these important assumptions are based on historical data and judgment regarding market trends and factors. If actual results are not consistent with our assumptions and judgments used in estimating these factors, we may be required to record additional share-based compensation expense or income tax expense, which could be material to our results of operations.

*Allowance for Doubtful Accounts.* We maintain allowances for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. We establish and maintain reserves against estimated losses based upon historical loss experience and evaluation of past-due accounts agings. Management reviews the level of allowances for doubtful accounts on a regular basis and adjusts the level of the allowances as needed.

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If we were to increase the factors used for our reserve estimates by 25%, it would have the following approximate effect on our net income and diluted earnings per share as follows:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2005</b>	<b>2006</b>	<b>2005</b>	<b>2006</b>
	<b>(In thousands)</b>			
As Reported:				
Net income	\$7,623	\$12,890	\$24,153	\$28,753
Diluted earnings per share	\$ 0.25	\$ 0.35	\$ 0.79	\$ 0.82

As adjusted for change in estimates:

Net income	\$7,486	\$12,670	\$23,862	\$28,331
Diluted earnings per share	\$ 0.24	\$ 0.35	\$ 0.78	\$ 0.81

If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

*Impairment of Goodwill.* We assess the impairment of goodwill and other identifiable intangibles on an annual basis or whenever events or changes in circumstances indicate that the carrying value may not be recoverable. Some factors we consider important which could trigger an impairment review include the following:

Significant under-performance relative to historical, expected or projected future operating results;

Significant changes in the manner of our use of the acquired assets or the strategy for our overall business;

Our market capitalization relative to net book value; and

Significant negative industry or general economic trends.

When we determine that the carrying value of goodwill and other identified intangibles may not be recoverable, we measure impairment based on a projected discounted cash flow method using a discount rate determined by our management to be commensurate with the risk inherent in our current business model. We operate in one reportable segment, which is comprised of one reporting unit and pursuant to SFAS No. 142, *Goodwill and Other Intangible Assets*, all of our goodwill has been assigned to the enterprise as a whole. We test goodwill for impairment using the two-step process prescribed in SFAS No. 142. The first step is a screen for potential impairment, while the second step measures the amount of the impairment, if any. We performed the annual required impairment tests for goodwill at December 31, 2005, and determined that the carrying amount of goodwill was not impaired as of that date. We will perform this test in the future as required by SFAS No. 142.

*Impairment Long-Lived Assets.* We review property, plant and equipment and intangibles with finite lives (those assets resulting from acquisitions) for impairment when events or circumstances indicate these assets might be impaired. We test impairment using historical cash flows and other relevant facts and circumstances as the primary basis for its estimates of future cash flows. This process requires the use of estimates and assumptions, which are subject to a high degree of judgment. If these assumptions change in the future, whether due to new information or other factors, we may be required to record impairment charges for these assets.

*Depreciation Policy.* Our depreciation policy for our lease fleet uses the straight-line method over our units' estimated useful life, after the date that we put the unit in service. Our steel units are depreciated over 25 years with an estimated residual value of 62.5%. Wood offices units are depreciated over 20 years with an estimated residual value of 50%. Van trailers, which are a small part of our fleet, are depreciated over seven years to a 20% residual value. Van trailers are only added to the fleet as a result of acquisitions of portable storage businesses.

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We periodically review our depreciation policy against various factors, including the results of our lenders independent appraisal of our lease fleet, practices of the larger competitors in our industry, profit margins we are achieving on sales of depreciated units and lease rates we obtain on older units. If we were to change our depreciation policy on our steel units from 62.5% residual value and a 25-year life to a lower or higher residual and a shorter or longer useful life, such change could have a positive, negative or neutral effect on our earnings, with the actual effect being determined by the change. For example, a change in our estimates used in our residual values and useful life would have the following approximate effect on our net income and diluted earnings per share as reflected in the table below.

	Salvage Value	Useful Life in Years	Three Months Ended September 30, 20052006		Nine Months Ended September 30, 20052006	
(In thousands except per share data)						
As Reported:	62.5%	25				
Net income			\$7,623	\$12,890	\$24,153	\$28,753
Diluted earnings per share			\$ 0.25	\$ 0.35	\$ 0.79	\$ 0.82
As adjusted for change in estimates:	70%	20				
Net income			\$7,624	\$12,890	\$24,155	\$28,753
Diluted earnings per share			\$ 0.25	\$ 0.35	\$ 0.79	\$ 0.82
As adjusted for change in estimates:	50%	20				
Net income			\$6,962	\$12,083	\$22,239	\$26,443
Diluted earnings per share			\$ 0.23	\$ 0.33	\$ 0.73	\$ 0.76
As adjusted for change in estimates:	40%	40				
Net income			\$7,623	\$12,890	\$24,153	\$28,753
Diluted earnings per share			\$ 0.25	\$ 0.35	\$ 0.79	\$ 0.82
As adjusted for change in estimates:	30%	25				
Net income			\$6,762	\$11,841	\$21,661	\$25,750
Diluted earnings per share			\$ 0.22	\$ 0.32	\$ 0.71	\$ 0.74
As adjusted for change in estimates:	25%	25				
Net income			\$6,629	\$11,680	\$21,277	\$25,288
Diluted earnings per share			\$ 0.22	\$ 0.32	\$ 0.70	\$ 0.72

*Insurance Reserves.* Our worker's compensation, auto and general liability insurance are purchased under large deductible programs. Our current per incident deductibles are: worker's compensation \$250,000, auto \$100,000 and



general liability \$100,000. We expense the deductible portion of the individual claims. However, we generally do not know the full amount of our exposure to a deductible in connection with any particular claim during the fiscal period in which the claim is incurred and for which we must make an accrual for the deductible expense. We make these accruals based on a combination of the claims development experience of our staff and our insurance companies; and, at year end, the accrual is reviewed and adjusted, in part, based on an independent actuarial review of historical loss data and using certain actuarial assumptions followed in the insurance industry. A high degree of judgment is required in developing these estimates of amounts to be accrued, as well as in connection with the underlying assumptions. In addition, our assumptions will change as our loss experience is developed. All of these factors have the potential for significantly impacting the amounts we have previously reserved in respect of anticipated deductible expenses, and we

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may be required in the future to increase or decrease amounts previously accrued.

Our health benefit programs are considered to be self insured products, however, we buy excess insurance coverage that limits our medical liability exposure. Additionally, our medical program includes a total aggregate claim exposure and we are currently accruing and reserving to the total projected losses.

*Contingencies.* We are a party to various claims and litigation in the normal course of business. We do not anticipate that the resolution of such matters, known at this time, will have a material adverse effect on our business or consolidated financial position.

### **RECENT ACCOUNTING PRONOUNCEMENTS**

SFAS No. 154, *Accounting Changes and Error Corrections, a replacement of APB Opinion No. 20, Accounting Changes, and Statement No. 3, Reporting Accounting Changes in Interim Financial Statements*, was issued in May 2005. SFAS No. 154 changes the requirements for the accounting and reporting of a change in accounting principle. Previously, most voluntary changes in accounting principles were recognized by way of a cumulative effect adjustment within net income during the period of the change. SFAS No. 154 requires retrospective application to prior periods' financial statements, unless it is impracticable to determine either the period-specific effects or the cumulative effect of the change. SFAS No. 154 is effective for accounting changes made in fiscal years beginning after December 15, 2005. However, SFAS No. 154 does not change the transition provisions of any existing accounting pronouncements. We adopted SFAS No. 154 on January 1, 2006, and do not expect it to have a material effect on our results of operations or financial condition.

In June 2006, the Financial Accounting Standards Board (FASB) issued Financial Interpretation No. (FIN) 48, *Accounting for Uncertainty in Income Taxes*, which clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 is effective for fiscal years beginning after December 15, 2006. We are currently reviewing our tax positions taken and any related effect, as prescribed by FIN 48, that the adoption of this Statement will have on our results of operations or financial condition.

In September 2006, the FASB issued SFAS No. 157 *Fair Value Measurement* (SFAS No. 157). SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements, but does not require any new fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The Company is in the process of determining the effect, if any, that the adoption of SFAS No. 157 will have on our consolidated financial statements. Because Statement No. 157 does not require any new fair value measurements or remeasurements of previously computed fair values, we do not believe the adoption of this Statement will have a material effect on our results of operations or financial condition.

In September 2006, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (SAB 108), which provides interpretive guidance regarding the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment, SAB 108 is effective for fiscal years ending after November 15, 2006. The company will adopt SAB 108 in the fourth quarter of 2006. We are currently evaluating the guidance in this Bulletin as to the effect, if any, on our results of operations or financial condition.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*Interest Rate Swap Agreement.* We seek to reduce earnings and cash flow volatility associated with changes in interest rates through a financial arrangement intended to provide a hedge against a portion of the risks associated with such volatility. We continue to have exposure to such risks to the extent they are not hedged.

Interest rate swap agreements are the only instruments we use to manage interest rate fluctuations affecting our variable rate debt. At September 30, 2006, we had interest rate swap agreements under which we pay a fixed rate and receive a variable interest rate on \$50 million of debt. For the nine months ended September 30, 2006, in accordance with SFAS No. 133, comprehensive income included a charge of \$0.1 million, net of applicable income tax benefit, related to the fair value of our interest rate swap agreements.

*Impact of Foreign Currency Rate Changes.* At September 30, 2006, we have branch operations outside the United States and we bill those customers primarily in their local currency which is subject to foreign currency rate changes. Our operations in Canada are billed in the Canadian Dollar, operations in the United Kingdom are billed in Pound Sterling and operations in The Netherlands are billed in the Eurodollar. We are exposed to foreign exchange rate fluctuations as the financial results of our non-United States operations are translated into U.S. Dollars. The impact of foreign currency rate changes has historically been insignificant with our Canadian operations, but we would expect the foreign exchange impact may be more volatile with our European operations.

**CAUTIONARY FACTORS THAT MAY AFFECT FUTURE RESULTS**

Our disclosure and analysis in this report contains forward-looking information about our financial results and estimates and our business prospects that involve substantial risks and uncertainties. From time to time, we also may provide oral or written forward-looking statements in other materials we release to the public. Forward-looking statements are expressions of our current expectations or forecasts of future events. You can identify these statements by the fact that they do not relate strictly to historic or current facts. They include words such as anticipate, estimate, expect, project, intend, plan, believe, will, and other words and terms of similar meaning in connection with a discussion of future operating or financial performance. In particular, these include statements relating to future actions, future performance or results, expenses, the outcome of contingencies, such as legal proceedings, and financial results. Among the factors that could cause actual results to differ materially are the following:

- economic slowdown that affects any significant portion of our customer base, including a slowdown in non-residential construction activity, or an economic slowdown in areas of limited geographic scope if markets in which we have significant operations are impacted by such slowdown

- our ability to manage our planned growth, both internally and at new branches

- our ability to obtain additional debt or equity financing on acceptable terms

- changes in the supply and price of used ocean-going containers

- changes in the supply and cost of the raw materials we use in manufacturing storage units, including steel

- competitive developments affecting our industry, including pricing pressures in newer markets

- the timing and number of new branches that we open or acquire

- our ability to protect our patents and other intellectual property

- interest rate fluctuations

- governmental laws and regulations affecting domestic and foreign operations, including tax obligations

- changes in generally accepted accounting principles

any changes in business, political and economic conditions due to the threat of future terrorist activity in the U.S. and other parts of the world, and related U.S. military action overseas

increases in costs and expenses, including cost of raw materials and employment costs

We cannot guarantee that any forward-looking statement will be realized, although we believe we have been prudent in our plans and assumptions. Achievement of future results is subject to risks, uncertainties and inaccurate assumptions. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual

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results could vary materially from past results and those anticipated, estimated or projected. Investors should bear this in mind as they consider forward-looking statements.

We undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures we make on related subjects in our Form 10-Q, 8-K and 10-K reports to the Securities and Exchange Commission. Our Form 10-K filing for the fiscal year ended December 31, 2005, listed various important factors that could cause actual results to differ materially from expected and historic results. We note these factors for investors as permitted by the Private Securities Litigation Reform Act of 1995. Readers can find them in Item 1A. of that filing under the heading Risk Factors. You may obtain a copy of our Form 10-K by requesting it from the Company's Investor Relations Department at (480) 894-6311 or by mail to Mobile Mini, Inc., 7420 S. Kyrene Rd., Suite 101, Tempe, Arizona 85283. Our filings with the SEC, including the Form 10-K, may be accessed through Mobile Mini's website at [www.mobilemini.com](http://www.mobilemini.com), and at the SEC's website at [www.sec.gov](http://www.sec.gov). Material on our website is not incorporated in this report, except by express incorporation by reference herein.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### *Evaluation of Disclosure Controls and Procedures.*

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act). Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective during the period and as of the end of the period covered by this report. Our evaluation and assessment of our controls and procedures exclude, for the time being, our recently acquired operations in Europe pursuant to Sarbanes-Oxley Act Section 404.

#### *Changes in Internal Controls.*

There were no changes in our internal controls over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1A. RISK FACTORS**

In addition to the other information set forth in this report, you should carefully consider the factors discussed in the Risk Factors section in our Annual Report on Form 10-K for the year ended December 31, 2005, which could materially affect our financial condition and results of operations. The risks described in our Annual Report on Form 10-K are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our financial condition and results of operations.

### **ITEM 6. EXHIBITS**

(a) **Exhibits** (filed herewith):

<b>Number</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer pursuant to Item 601(b)(31) of Regulation S-K. (Filed herewith).
31.2	Certification of Chief Financial Officer pursuant to Item 601(b)(31) of Regulation S-K. (Filed herewith).
32.1	Certification of Chief Executive Officer and Chief Financial Officer pursuant to item 601(b)(32) of Regulation S-K. (Filed herewith).

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MOBILE MINI, INC.

Date: November 9, 2006

/s/ Lawrence Trachtenberg

Lawrence Trachtenberg  
Chief Financial Officer &  
Executive Vice President

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