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# Fifth Third Bank Salomon Smith Barney

Fourth Annual Financial Services Conference

# Financial Strength & Consistent Growth

Neal E. Arnold Executive Vice President Chief Financial Officer

Wilfrid A. Daly, III Chief Marketing Officer

January 25, 2001

### **Consistent & Superior Performance**

#### Average EPS Growth (a)

	20 Yr	10 Yr	5 Yr
FITB S&P 5006.8%10.0%10.3%	15.9%	16.2%	16.1%

Year to Year % Change in EPS

21.7 14.1 11.4 14.6 15.4 16.9 18.7 17.3 15.8 10.0 14.0 18.0 19.3 15.5 15.

519861987198819891990199119921993199419951996\*19971998\*1999\*2000\*

#### **Delivering Value to Shareholders**

N.B.: Data is as originally reported in Annual Reports. \*Before impact of one-time charges.

### **Pristine Balance Sheet = Flexibility & Consistency**

**Balance Sheet Strength** 

Equity to Assets: 10%

Tangible Equity to Assets: 9%

Favorable deposit and earning asset mix trends

Credit Quality

LLR coverage of NPAs is 3.8x Vs. 10-year average of 1.7x

UPA/Total Loans & Leases is .72 bp Vs. 10-year average of 1.02

YTD Charge-off Ratio is .41 bp Vs. 10-year average of .45 bp

Rating Agencies

	S&P	Moody's
Deposits	AA -	Aa2
Commercial PaperA-1+Prime-1		

Moody s upgrade in September from A1 to Aa3.

One of only a handful of bank holding companies with this rating.

NB: Fifth Third Historical

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### **Balanced Business Mix** Four Businesses

#### Revenues

Business	Dollars	Percentage
Retail	\$323	53%
Commercial\$16527%Transaction		
Processing\$6110%Investment Advisory\$5910%		

#### **Net Income**

Business	Dollars	Percentage
Retail Commercial\$6831%Transaction Processing\$2110%Investment Advisory\$178%	\$110	51%

N.B.: Dollars in millions as of Q3 2000

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### **Fourth Quarter Highlights**

		Increase over Q4 99	
EPS	\$ .50	19.0%	_
Net			
Income\$236,402,00018.2R	OA2.11%11.1ROE20.6%6	.7Overhead	
Ratio42.2%5.7Capital			
Ratio10.24%4.3			

Fifth Third was named the #1 Bank in Forbes Magazine s Platinum 400 list N.B. EPS defined as operating earnings per diluted share. All calculations exclude one-time charges. Capital ratio defined as average gap equity to average assets

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### FITB Affiliate Banks (Pro forma)

#### Old Kent affiliates will represent a significant portion of the combined franchise

FITB Affiliates	Assets Depos		Branches	President	Years @ 5/3	
Cincinnati	\$11.7	\$ 8.0	100	G. Schaefer, Jr	28	
Grand						
Rapids 10.17.9155K.						
Kabat OK Affiliate						
(c)Chicago9.26.7117B.						
Stamper (a)140K						
Affiliate Southern						
Indiana5.12.458J. Daniel						
(b)1Dayton4.92.865D.						
Sadlier9 <i>Detroit4.63.074P</i> .						
Fehring (a)20OK						
AffiliateColumbus4.12.559T	•					
O'Dell Toledo4.12.644B.						
Sullivan (b)1Central						
Indiana3.92.682M.						
Alley14Cleveland3.72.475R						
King24Northern						

Michigan 1.51.122 J. Pelizzari OK

AffiliateLouisville2.01.040J.

Gaunt31Northern

Kentucky1.30.928T.

Rawe24Arizona1.00.411B.

Robert

(b)2Lexington1.00.417S.

Barnes6Ohio

Valley1.00.623S.

Greenlee10Florida0.50.310C.

Kvetko12

- (a) Current Fifth Third executive.
- (b) Indicates executives who have joined FITB from acquired institutions.
- (c) Includes pending acquisitions.

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### **Best Fit with Focus in Larger MSA Markets**

Dollars in millions.

#### Pro Forma Market Share In FITB/OK 10 Largest MSAs

Mkt. RanktitutionepositBranches Share

Bank

One \$61.2 637 16.7%

2ABN AMRO37.736910.33Fifth Third29.66288.14National City21.64775.95KeyCorp17.51964.8

Source: SNL Branch Migration Database as of June 30, 1999.

NB -combined FITB / OK data pre-divestiture (if required). -combined SFB / MNC data pre-divestiture (if required).

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#### **Executing Locally**

All product-lines report to local affiliate CEO

Push P&L growth accountability further down in to the company

Measure Relentlessly / Stress Accountability

<sup>\*</sup> Pro Forma for pending acquisitions.

Reward success

Variable compensation

Stock options

Upgrade under-performers continuously

Trust capitalism

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#### **Linking Share Ownership to Behavior**

#### Implementation of Fifth Third s incentive programs

#### **Key components**

Performance based incentive compensation

Variable bonus level tied to high performance targets

All front-line managers have and will continue to participate in Fifth Third option grant program

Significant personal investment by Fifth Third team in FITB stock

Old Kent executives will have significant ownership as well

#### **Share ownership mindset:**

	FIID	UK
% of Employees Owning Shares # of Officers Receiving Options2,2501,750 % ownership by	77%	33%
Employees & Directors 9.7% 6.5%		

TITD

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### **Market Confidence**

Moody s upgrade in September from **A1 to Aa3**. One of only a handful of bank holding companies with this rating.

Stock Performance:

	1 year	5 year	10 year	20 year
FITB	24%	35%	32%	30%
S&P				
500-9%20%24%13%				

## **Record of Successful Acquisition Integration**

Proven ability to improve target profitability

### Fifth Third has always delivered on acquisition promises

	Year	ROA at	2000	% of
Affiliate	Acquired	Purchase	ROA	Market Cap
Central Indiana (CNB Bancshares) Southern Indiana ( )19991.421.50>9.9%Northern Indiana ( )19991.001.33>Western Ohio (CitFed*)19980.871.644.7Columbus, Ohio (State SB*)19981.262.085.4Louisville, Kentucky (Cumberland*)19940.851.624.1Northwestern Ohio19890.972.1820.1	1999	1.38%	1.75%	>

<sup>\*</sup> Thrift Institution

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### **Combined Balance Sheet**

Dollars in millions.

	Fifth Third	Old Kent	Pro Forma
Cash & Securities Gross	\$16,812	\$4,672	\$21,484
Loans25,95216,60642,558Allowance for Loan			
Losses(383)(226)(609)Other Assets3,4762,7906,266			
Total			

Deposits\$30,948\$17,410\$48,358Other Liabilities9,8454,56114,406Capital Securities173100273Total Equity4,8911,7716,663

Total Liabilities & Equity\$45,857\$23,842\$69,699

N.B. Financial data as of December 31, 2000.

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#### No Need to Rush

#### Immediately accretive to EPS, before cost savings

	Estimated EPS Accretion
2001 No Synergies 2001 with Phased-in Synergies (a)11.32002 with Phased-in Synergise (a)12.5	9.4%

#### Conservative, identifiable and readily achievable cost savings

Only 20% of Old Kent overhead

Realistic Savings Timetable: 25% in 01 75% in 02 and 100% in 03

Goal: Protect and grow revenues

Positioned to roll-out typical Fifth Third enhancement programs

#### IRR well above cost of capital with conservative assumptions

(a) Assumes cost savings equal to 20% of Old Kent s controllable non-interest expenses phased-in at 25% in 2001 and 75% in 2002

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### **Stable Credit Quality**

Fifth Third (Pro-Forma) 4th Quarter Credit Statistics

Non Accrual Loans Renegotiated Loans1,603Other Real Estate Owned24,685 \$174,250

**Total Non-Performing**\$200,538**Net Charge-Offs**\$34,945

Fourth Quarter Industry Average

Non-Performing Assets as a % of Loans, Leases & OREO.47%.76%\* Reserve Balance / NPAs3.46x1.91x\*\* Net Charge-Offs as a % of Average Loans & Leases Oustanding.33%.56%\*

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#### **Commercial Loan Summary**

Auto dealers	Wholesale trade	Other	Real Estate	Service Industries	Construction Co's	Manufacturing
6%	5%	26%	20%	17%	8%	18%

Average obligation at 2000 year end was \$316 K

Average obligor exposure was less than \$505 K

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#### **Consistent & Balanced Loan Portfolios**

#### Fifth Third

		Commercial				
	Commercial	Loans &			Credit	Other
Construction	Mtg	Leases	Residential Mtg	Home Equity	Cards	Consumer

<sup>\*</sup> Industry average calculated on reported Q4 2000 results of ASO, BAC, BK, ONE, BBT, JPM, FTN, FTU, FSR, FBF, HBAN, KEY, MEL, PNC, RGBK, SOTR, STT, SUB, STI, SNV, TCB, USB, UPC, WB, WFC.

<sup>\*\*</sup> Lehman Brothers 4Q00 Bank Composite Average

	6%	11%	34%	17%	11%	1%	20%
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#### Pro Forma

Construction	Commercial Mtg	Commercial Loans & Leases	Residential Mtg	Home Equity	Credit Cards	Other Consumer
7%	14%	32%	14%	16%	1%	16%
			16			

#### **Ongoing Superior Performance Measures**

I TM 12/00	Fifth Thind	Old Vand	Pro Forma
LTM - 12/00	Fifth Third	Old Kent	Combined <sup>(1)</sup>
ROAA	1.98%	1.46%	1.95%
ROACE20.020.821.7Efficiency			
Ratio <sup>(2)</sup> 40.656.742.1Tangible			
Common			
Ratio9.42%6.89%8.55%Leverage			
Ratio 10 417 269 31			

(1) LTM 12/31/00 pro forma combined for ROACE, ROAA and Efficiency Ratio assuming full 20% of Old Kent controllable non-interest expenses, and excludes non-recurring items.

(2) LTM 12/31/00 excludes amortization of intangibles.

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#### **FITB Continues to Deliver Industry-Leading Returns**

#### $ROE^{(1)}$

1Mellon Financial25.8%2Bank of New York25.83US Bancorp (pro forma)22.84FITB / OK \*21.75Northern Trust Corp21.36Synovus Financial Corp20.17BB&T Corp20.08Comerica19.99FleetBoston Financial19.910PNC Financial Serv19.8 **ROA**1Mellon Financial2.15%2US Bancorp

(pro forma) \*2.063FITB /OK \*1.954Synovus Financial Corp1.955Bank Of New York1.836Comerica1.817Wells Fargo1.788PNC Financial Serv1.769FleetBoston Financial1.6310National Corp1.49 **Efficiency**1FITB /OK \*42.1%2US Bancorp \*42.43First Union45.34Comerica46.75BB&T Corp47.16Bank of New York49.67Bank of America50.78Wachovia Corp.51.89Wells Fargo53.010SunTrust Banks, Inc55.1 **LT Growth**1FITB OK16.0%2Synovus Financial Corp15.03State Street Corp14.74US Bancorp (pro forma)14.05Wells Fargo13.06Bank of New York13.07Mellon Financial13.08Northern

Data excludes Citigroup and companies that have announced control sales.

(1) For U.S. banking institutions with leverage ratio > 6.75%

Corp13.09FleetBoston Financial12.010BB&T

LT EPS Growth Rate Source: IBES and IDD Information Services

Corp12.0

\* 12/31/00 LTM combined financial data adjusted to reflect 100% of announced cost savings

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#### Significant Potential for Continued Growth

Only 1 out of 16 possible households is a Fifth Third customer

### **Best major-MSA concentration**

### **Familiar Fifth Third competitors**

#### Fragmented market

#### Indiana

Population National Rank 14th 5.9 million

		Deposits	Branches	Market Share
1.	Bank One Corp	\$12,333	219	17.5%
2. National C	City			
Corp.7,0532	0210.03.			
FITB /				
OK5,386162	7.74.			
Old National				
Bancorp4,27	01046.15.			
1st Source				
Corp.2,1824	43.1			

#### Illinois

Population National Rank 5th 12.1 million

		Deposits	Branches	Market Share
Bank of		\$30,166	244	13.8%
OK6,71894	3.1			

### Ohio

Population 11.2 million National Rank 7th

> Deposits Branches Market Share

1. Key Corp \$18,953 225 12.1%

2. Fifth

Third16,40837810.53.

National City

Corp.15,62434910.04.

Bank One

Corp.15,1682769.75.

US

Bancorp9,0343075.8

#### Michigan

Population 9.8 million National Rank 8th

Market Share Deposits **Branches** 1. Bank One Corp \$18,008 259 15.9% 2. Comerica Inc.16,05325114.23. FITB / OK10,6042699.44. National City Corp.10,0402758.95. ABN AMRO9,2681518.2

#### Kentucky

Population 4.0 million National Rank 25th

		Deposits	Branches	Market Share
1.	National City	\$4,549	114	9.4%
2. US				
Bancorp4,036134	8.43.			
Bank				
One3,995688.34.				
PNC				
Bank3,322566.95				
Fifth				
Third2,589975.4				

Source: SNL Branch Migration Database as of June 30, 1999. NB -combined FITB / OK data pre-divestiture (if required).

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 $\underline{\text{No}}$  revenue enhancements assumed, but long standing track record of improving performance and revenue

Significant potential for revenue and productivity improvements

	Fifth Third	Old Kent
- Net income per FTE - Net revenue per FTE\$211k\$154k- Efficiency ratio42.2%58.2%	\$76.3k	\$39.4k

#### Demonstrated performance with CNB acquisition

- Net income per FTE at announcement (6/99)
- Consol. Indiana NI per FTE YTD 2000\$77.8k

\$35.0k

20

#### **Retail Banking**

#### Getting our hands dirty

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### **Consumer Checking Campaign Integration**

Winter Wonderland Consumer Checking Account Campaign

		EW OUNTS	% <b>f</b>	NEW 1
AFFILIATE	NEW	GOAL	of GOAL	NEW
	352	2,790	13%	1,632,88
798,45011,584,00033%Louisville1,2527,98116%4,288,62513,344,00032%Florida24985529%2,099,7948,488,00025%Columbus 1854,29323,120,00021%Northwest Ohio8838,11311%2,761,12216,528,00017%Central 83,058,74220,089,00015%Cincinnati2,10815,15014%5,934,13446,883,00013%Northern 9,44811,184,00012%Northeast Ohio1,1524,72624%2,640,58622,752,00012%Southern 9622,28114,754,00011%Southwest1791,03717%1,063,74010,071,00011%Lexington3691,65722%652,5126,196,00011%	,47410,	40514%5	5,515,50	724,990,0

	750,0001%	
,058111,987,90032%		
3%77,455,173346,987,90022%		
As of January 19, 2001 Bancorp show	uld be at 14.5% of the total goal.	
As of January 19, 2001 Bancorp shou		
As of January 19, 2001 Bancorp shou	uld be at 14.5% of the total goal.	
* As of January 19, 2001 Bancorp shou		

#### **Direct Loan Campaigns**

2001 1st Quarter Direct Loan Campaign

Bye Bye Bills As of January 19, 2001

	New I	New Loans		\$ Amounts		
Affiliate	Actual	Goal	%	Actual O/S	Goal O/S	%
Northern Indiana	220	2,147	10%	5,829,230	34,507,000	17%

 $Cincinnati 2423,9606\%3,279,68273,416,0004\% Louis ville 751,7924\%1,418,49932,153,0004\% We stern \\Ohio 1572,9125\%2,131,52655,062,0004\% Southwest 104932\%370,3879,723,0004\% Southern$ 

Indiana 1782, 4737%1, 612, 44843, 517, 0004% Northwestern

Ohio781,9274%1,242,01134,583,0004%Central

Ohio1082,8144%1,566,90549,056,0003%Ohio

Valley521,0315%576,73018,390,0003%Central Indiana1133,1804%1,369,41858,486,0002%Central Kentucky167622%402,37617,353,0002%Northern Kentucky421,2143%565,28729,383,0002%Northeastern

Ohio793,7972%996,26752,103,0002%Florida14480%10,1617,268,0000%**Total** 

Fifth

Third1,37128,9505%\$21,370,924\$515,000,0004%North

Michigan1462,610,276West Michigan4667,987,601East

Michigan1733,949,037Illinois1994,415,159Ft

Wayne986,000Total Old

Kent99311,9008%\$19,048,073\$221,789,0009%Total Campaign2,36440,8506%\$40,418,997\$736,789,0005%

Bancorp should be at 5.2% of the total goal.

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#### **Direct Loan Campaign**

#### **Special Offers**

Line: Introductory rate and Prime +0% for life

Loans: \$99 Payment and 120 days deferred payment option

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#### The Results

Year-Over-Year

Demand deposits and interest checking balances increased by eleven and eight percent, respectively.

Consumer demand deposits increased by 17 percent

Retail deposit service charges increased by 31 percent.

Direct installment loan balances increased by 20 percent, fueled by annual originations of \$2.5 billion compared to \$2.0 billion a year ago.

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### **Commercial Banking**

That wouldn t be happiness to see me ...

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### **Commercial Deposit Campaigns**

#### 2000 2001 Commercial Deposit Campaign

#### Hawaii Five Three Campaign to date 5/01/00 12/31/00

				Change in Total			
					9	lo .	
	New	Account	Total		0	f	
	Pro	oduction	Balance	Balance	Go	oal	Pace
<u>Affiliate</u>	Accoun	<u>ntsBalance</u>	<b>Deposits</b>	<b>Deposits</b>	Account	<b>Balance</b>	<b>Balance</b>
	209	6,456,187	80,234,162	16,687,854	99.52	158.93	65.38
5121,736,66652.78120.7665.38Cincinnati1,1941	12,467,1	151,088,416,3	00254,521,907	741.89111.636	65.38Cent	ral	

Northern Kentucky

Louisville1909,383,35688,184,851

Kentucky878,326,58357,646,88310,012,32148.33111.2565.38Central

Ohio 50920, 141, 279142, 355, 80535, 213, 97164. 2788. 9265. 38 Florida 875, 114, 65628, 311, 6854, 574, 87680. 5684. 7265. 38 Northwestern 1999 Northwest

Ohio 17918, 489, 506141, 457, 84123, 301, 23031.0880.9165.38 Western

Ohio29610,538,152185,904,89215,723,02453.6256.9765.38Northeastern

Ohio30011,739,61399,786,41718,976,74943.1054.5365.38Northern

Indiana2396,219,3936,219,3936,219,39352.4127.2865.38Central

Indiana1719,377,857102,107,80111,002,99116.1920.8465.38Ohio

Valley605,291,42049,682,0371,689,07627.7815.6465.38Southern

Indiana 1068, 052, 8727, 693, 9737, 693, 9737.6011.2565.38 Southwest 984, 97114, 887, 59114, 887, 59118.75 (11.99) 65.38 Total and the state of th

Bancorp3,634\$231,324,0612,092,889,631\$427,066,15538.38%76.41%65.38%

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### **Commercial Deposit Campaigns**

#### 2000 2001 Commercial Deposit Campaign Hawaii Five-Three

		New P	Production	Change in		% of Goal
<u>Rank</u>	<u>Officer</u>	Affiliate Accounts	<b>Balances</b>	<u>Total</u> <u>Balance</u>	<u>Total</u> <u>Balance</u>	<u>Total</u> <u>Balance</u>
	Marty 1 Orr	Northwestern Ohio 14	11,055,862	11,849,114	1184.91%	1184.91%

2H.

LairLouisville102,472,67022,441,8951122.09%1122.09%3David

GordleyCincinnati8828,272,90539,766,819611.80%611.80%4Terry

LyonsCincinnati1210,094,46524,199,597604.99%604.99%5Ted

BergeCentral

Kentucky322,644,2087,007,823545.05%545.05%6Ted

LapeCentral

Ohio498,709,77015,852,595528.42%528.42%7Dan

KlusCincinnati961.458.32633.098.640509.21%509.21%8Jennifer

GrayCincinnati3613,884,47614,070,319469.01%469.01%9Mic

CooneyNorthern

Kentucky1189,4925,861,843390.79%390.79%10Lamont

ThurstonWestern

Ohio521,294,3157,452,778372.64%372.64%11Andy

HauckCincinnati4810,504,26127,787,642370.50%370.50%12Bill

CarrollCincinnati273,619,64710,479,725349.32%349.32%13Tom

PartridgeCincinnati14216,92913,859,899346.50%346.50%14Lori

GeierCincinnati261,774,2549,832,000327.73%327.73%15Jim ByrnesNortheastern Ohio15296,1764,789,453319.30%319.30%248WORK IN

PROGRESSLouisville17774,544(2,173,223)-144.88%-144.88%249Ohio Valley (1,487,349)-148.73%-148.73%250Western

Ohio463,492(4,464,096)-148.80%-148.80%251Cincinnati7422,965(3,226,723)-161.34%-161.34%252Louisville341,058,516(3,122,567)-208.17%-208.

Indiana242,426(508,776)-380.86%-380.86%

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#### The Results

#### Year-Over-Year

Average Commercial deposits increased 11 percent

Business 53 account balances increased 28 percent

Commercial checking service charges increased 59 percent

International service charges increased 336 percent

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#### Thank You

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### **Forward-Looking Statement**

This document contains forward-looking statements about Fifth Third Bancorp (Fifth Third or FITB), Old Kent Financial Corporation (Old Kent or OK) and the combined company which we believe are within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are made in connection to the financial condition, results of operations, plans, objectives, future performance and business of Fifth Third and/or the combined company. These forward-looking statements involve certain risks and uncertainties. There are a number of important factors that could cause future results to differ materially from historical performance and these forward-looking statements. Factors that might cause such a difference include, but are not limited to: (1) competitive pressures among depository institutions increase significantly; (2) changes in the interest rate environment reduce interest margins; (3) prepayment speeds, loan sale volumes, charge-offs and loan loss provisions; (4) general economic conditions, either national or in the states in which Fifth Third and Old Kent do business, are less favorable than expected; (5) legislative or regulatory changes adversely affect the business in which Fifth Third and Old Kent are engaged; and (6) changes in the securities markets. Further information on other factors which could affect the financial results of Fifth Third after the merger are included in Fifth Third's and Old Kent's filings with the SEC. These documents are available free of charge at the SEC's website at http://www.sec.gov and/or from Fifth Third or Old Kent.

#### **Disclosure**

Investors and security holders are advised to read the proxy statement/prospectus regarding the transactions referenced in this document when it becomes available, because it will contain important information. The proxy statement/prospectus will be filed with the Securities and Exchange Commission by Fifth Third and Old Kent. Security holders may receive a free copy of the proxy statement/prospectus (when available) and other related documents filed by Fifth Third and Old Kent at the Securities and Exchange Commission s website at http://www.sec.gov and/or from Fifth Third or Old Kent.

Old Kent and its executive officers and directors may be deemed to be participants in the solicitation of proxies from stockholders of Old Kent with respect to the transactions contemplated by the merger agreement. Information regarding such officers and directors is included in Old Kent s proxy statement for its 2000 Annual Meeting of shareholders filed with the Commission on February 25, 2000. This document is available free of charge at the Commission s website at http://www.sec.gov and/or from Old Kent.

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