INVERNESS MEDICAL INNOVATIONS INC Form S-3ASR August 08, 2007

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As filed with the Securities and Exchange Commission on August 8, 2007

Registration Statement No. 333-

# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM S-3 REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

#### INVERNESS MEDICAL INNOVATIONS, INC.

(Exact Name of Registrant as specified in its charter)

Delaware 04-3565120

(State of Incorporation)

(I.R.S. Employer Identification No.)

51 Sawyer Road, Suite 200 Waltham, Massachusetts 02453 (781) 647-3900

(Address, including zip code, and telephone number, including area code, of Registrant s principal executive offices)

Ron Zwanziger

Chairman, Chief Executive Officer and President Inverness Medical Innovations, Inc. 51 Sawyer Road Waltham, Massachusetts 02453

(781) 647-3900

(Name, address, including zip code, and telephone number, including area code, of agent for service)

### With copies to:

David Broadwin, Esq.
Foley Hoag LLP
1000 Winter Street
Waltham, Massachusetts 02451
(781) 895-5905

Jay McNamara, Esq.
Senior Counsel, Corporate & Finance
Inverness Medical Innovations, Inc.
51 Sawyer Road
Waltham, Massachusetts 02453
(781) 647-3900

Approximate date of commencement of proposed sale to the public: From time to time after this Registration Statement becomes effective.

If the only securities being registered on this Form are being offered pursuant to dividend or interest reinvestment plans, please check the following box. o

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, other than securities offered only in connection with dividend or interest reinvestment plans, check the following box. b

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. o

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same

offering. o

If this Form is a registration statement pursuant to General Instruction I.D. or a post-effective amendment thereto that shall become effective upon filing with the Commission pursuant to Rule 462(e) under the Securities Act, check the following box. b

If this Form is a post-effective amendment to a registration statement filed pursuant to General Instruction I.D. filed to register additional securities or additional classes of securities pursuant to Rule 413(b) under the Securities Act, check the following box. o

#### CALCULATION OF REGISTRATION FEE

	Amount	Proposed Maximum	Proposed Maximum Aggregate	Amount of
Title of Each Class of	to be	Offering Price	Offering	Registration
Securities to be Registered	Registered	Per Unit	<b>Price</b> (1)(2)	Fee
3% Convertible Senior Subordinated	\$ 150,000,000(1)	100% (3)	\$ 150,000,000 (3)	\$4,605
Notes due 2016				
Common Stock (4)	2,868,120 (5)(6)			
Common Stock (6)	587,985	\$46.40(7)	\$27,282,504	\$838

- (1) Represents the aggregate principal amount of 3% Convertible Senior Notes due 2016 that we sold in a private placement on May 14, 2007.
- (2) Estimated solely for purposes of calculating the registration fee pursuant to Rule 457 under the Securities Act of 1933, as amended.
- (3) Exclusive of accrued interest, if any.
- (4) The registrant will receive no consideration upon conversion

of the notes.

Therefore,

pursuant to

Rule 457(i), no

filing fee is

required with

respect to the

shares of

common stock

issuable upon

conversion of

the notes

registered

hereby.

## (5) Represents the

maximum

number of

shares of

common stock

which may be

issued upon

conversion of

the notes

registered

hereby. In

addition to the

shares of

common stock

set forth in the

table above,

pursuant to

Rule 416 under

the Securities

Act, we are

registering an

indeterminate

number of

shares of

common stock

issuable upon

conversion of

the notes by

means of an

antidilution

adjustment of

the conversion

price pursuant

to the terms of

the notes.

# (6) This registration

statement also

relates to an

indeterminate

number of

shares of our

common stock

that may be

issued upon

stock splits,

stock dividends

or similar

transactions in

accordance with

Rule 416 under

the Securities

Act.

# (7) Determined

pursuant to Rule

457(c) under the

Securities Act

solely for the

purpose of

calculating the

registration fee

based on the

average of the

high and low

sales prices for

Inverness

Medical

Innovations,

Inc. s common

stock on

August 6, 2007

as reported on

the American

Stock

Exchange.

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#### **Prospectus**

# INVERNESS MEDICAL INNOVATIONS, INC. 3% Convertible Senior Subordinated Notes due 2016 Common Stock

3% Convertible Senior Notes due 2016

and up to 2,868,120 Shares of Common Stock Issuable Upon Conversion of the Notes 587,985 Shares of Common Stock issued in connection with certain acquisitions

The securities to be offered and sold using this prospectus are our 3% Convertible Senior Subordinated Notes due 2016, which we issued in a private placement in May 2007, 2,868,120 shares of our common stock issuable upon conversion of the notes, 314,343 shares of our common stock issued in connection with the acquisition of Instant Technologies, Inc. and 273,642 shares of our common stock issued in connection with the acquisition of Quality Assured Services, Inc. These securities will be offered and sold by the selling security holders named in this prospectus or in any supplement to this prospectus. See Selling Security Holders beginning on page 21.

The notes bear interest at a rate of 3% per year until May 15, 2016. Interest is payable semiannually in arrears on May 15 and November 15 of each year, beginning November 15, 2007.

Holders may convert their notes at their option at any time prior to the close of business on the business day immediately preceding the maturity date. The initial conversion rate is 19.1208 shares of our common stock per \$1,000 principal amount of notes, equivalent to an initial conversion price of approximately \$52.299 per share of common stock. The conversion rate is subject to adjustment in some events but will not be adjusted for accrued interest. In addition, following certain corporate transactions that occur prior to May 15, 2016 and that also constitute fundamental changes, we will increase the conversion rate for holders who elect to convert notes in connection with such corporate transactions in certain circumstances. If we experience specified types of fundamental changes, holders may require us to purchase the notes. Any repurchase of the notes pursuant to these provisions will be for cash at a price equal to 100% of the principal amount of the notes to be purchased plus any accrued and unpaid interest to, but excluding, the purchase date.

We may not redeem the notes before their maturity.

The notes are our senior unsecured obligations, and rank equal in right of payment to all of our other existing and future senior indebtedness. The notes are not guaranteed by any of our subsidiaries and accordingly are structurally subordinated to all of the indebtedness and other liabilities of our subsidiaries. The notes are also effectively subordinated to all of our secured indebtedness.

We have entered into registration rights agreements with the initial purchasers of the notes, pursuant to which we agreed to file a shelf registration statement with the Securities and Exchange Commission covering resales of the notes and common stock issuable upon conversion of the notes, of which this prospectus is a part.

There is no established market for the notes.

314,343 shares of our common stock to be offered and sold were acquired by certain of the selling security holders pursuant to a stock purchase agreement dated March 12, 2007 entered into in connection with our acquisition of seventy-five percent of the issued and outstanding capital stock of Instant Technologies, Inc.

273,642 shares of our common stock to be offered and sold were acquired by certain of the selling security holders pursuant to stock purchase agreements dated June 7, 2007, entered into in connection with our acquisition of all of the issued and outstanding capital stock of Quality Assured Services, Inc.

The selling security holders may sell the securities offered by this prospectus from time to time on any exchange on which the securities are listed on terms to be negotiated with buyers. They may also sell the securities in private sales or through dealers or agents. The selling security holders may sell the securities at prevailing market prices or at prices negotiated with buyers. The selling security holders will be responsible for any commissions due to brokers, dealers or agents. We will be responsible for all other offering expenses. We will not receive any of the proceeds from the sale by the selling security holders of the securities offered by this prospectus.

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Our common stock is listed on the American Stock Exchange under the symbol IMA. On August 6, 2007, the closing sale price of our common stock on the American Stock Exchange was \$46.46 per share.

See Risk Factors beginning on page 4 for a discussion of certain risks that you should consider in connection with an investment in the notes and common stock.

Investing in our securities involves various risks. In our filings with the Securities and Exchange Commission, which are incorporated by reference in this prospectus, we identify and discuss risk factors that you should consider before investing in our securities.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities, or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

The date of this prospectus is August 8, 2007.

In making your investment decision, you should rely only on the information contained or incorporated by reference in this prospectus. We have not authorized anyone to provide you with any other information. If anyone provides you with different or inconsistent information, you should not rely on it.

You should not assume that the information contained in this prospectus is accurate as of any date other than the date on the front cover of this prospectus. You should not assume that the information contained in the documents incorporated by reference in this prospectus is accurate as of any date other than the respective dates of those documents. Our business, financial condition, results of operations and prospects may have changed since those dates.

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#### **SUMMARY**

This summary highlights the information contained elsewhere or incorporated by reference in this prospectus. Because this is only a summary, it does not contain all of the information that may be important to you. For a more complete understanding of this offering, we encourage you to read this prospectus and the documents incorporated by reference in this prospectus. You should read the following summary together with the more detailed information and consolidated financial statements, including the accompanying notes, included elsewhere or incorporated by reference in this prospectus.

You should read both this prospectus and any prospectus supplement together with additional information described under the heading Where You Can Find More Information.

This prospectus contains forward-looking statements. You should read the explanation of the qualifications and limitations on such forward-looking statements on page 19 of this prospectus. You should also carefully consider the various risk factors incorporated by reference into this prospectus from our SEC filings, which risk factors may cause our actual results to differ materially from those indicated by such forward-looking statements. You should not place undue reliance on our forward-looking statements.

Unless the context otherwise requires, all references to we, us, our, our company or the Company in this prosrefer collectively to Inverness Medical Innovations, Inc., a Delaware corporation, and its subsidiaries, and their respective predecessor entities for the applicable periods, considered as a single enterprise.

Unless otherwise stated, currency amounts in this prospectus and any prospectus supplement are stated in United States dollars.

### ABOUT INVERNESS MEDICAL INNOVATIONS, INC.

We are a leading global developer, manufacturer and marketer of in vitro diagnostic products for the over-the-counter pregnancy and fertility/ovulation test market and the professional rapid diagnostic test market. Our business is organized into three reportable segments: professional diagnostic products, consumer diagnostic products and vitamins and nutritional supplements. Through our professional diagnostics segment, we develop, manufacture and market an extensive array of innovative rapid diagnostic test products and other in vitro diagnostic tests to medical professionals and laboratories for detection of infectious diseases, cardiac conditions, drugs of abuse and pregnancy. Our consumer diagnostic segment consists primarily of manufacturing operations related to our role as the exclusive manufacturer of products for SPD Swiss Precision Diagnostics, or Swiss Precision, our 50/50 joint venture with The Procter & Gamble Company. Swiss Precision holds a leadership position in the worldwide over-the-counter pregnancy and fertility/ovulation test market. We also manufacture and market a variety of vitamins and nutritional supplements under our brands and those of private label retailers primarily in the U.S. consumer market. We have grown our businesses by leveraging our strong intellectual property portfolio and making selected strategic acquisitions. Our products are sold in approximately 90 countries through our direct sales force and an extensive network of independent global distributors.

Inverness Medical Innovations, Inc. is a Delaware corporation. Our principal executive offices are located at 51 Sawyer Road, Suite 200, Waltham, Massachusetts 02453 and our telephone number is (781) 647-3900. Our website is http://www.invernessmedical.com. The information found on our website is not part of this prospectus. Our common stock is listed on the American Stock Exchange under the symbol IMA. *Recent Developments* 

On June 4, 2007, we agreed to acquire Cholestech Corporation, a leading provider of diagnostic tools and information for immediate risk assessment and therapeutic monitoring of heart disease and inflammatory disorders, in a stock for stock merger at a fixed exchange ratio of 0.43642 shares of our common stock for each share of common stock of Cholestech. Based on this exchange ratio and Cholestech s capitalization as of August 1, 2007, we expect to issue approximately 6,821,575 shares of our common stock to the Cholestech shareholders, and reserve approximately 761,514 shares of our common stock for future issuance upon the exercise of assumed options and warrants. The completion of the merger is subject to various closing conditions, including obtaining the approval of Cholestech shareholders and the satisfaction of regulatory conditions. The waiting period required under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, with respect to the merger has expired without a request for additional information. The transaction is structured as a tax-free reorganization and is expected to close during the fall of 2007.

On August 6, 2007, we agreed to acquire HemoSense, Inc., a point-of-care diagnostic healthcare company that manufactures and sells easy-to-use, handheld blood coagulation systems for monitoring patients taking warfarin, in a stock for stock merger at a fixed exchange ratio of 0.274192 shares of our common stock for each share of common stock of HemoSense. Based on this exchange ratio and HemoSense s capitalization as of July 31, 2007, we expect to issue approximately 3,632,377 shares of our common stock to the HemoSense shareholders, and reserve approximately 743,979 shares of our common stock for future issuance upon the exercise of assumed options and warrants. The completion of the merger is subject to various closing conditions, including obtaining the approval of HemoSense shareholders and the satisfaction of regulatory conditions (including under the Hart-Scott-Rodino Antitrust Improvements Act). In connection with the merger agreement, certain HemoSense shareholders have entered into voting agreements with us under which they have agreed to vote 33% of the outstanding shares of common stock of HemoSense in favor of the transaction at the meeting of the HemoSense shareholders. The transaction is structured as a tax-free reorganization and is expected to close during the fourth quarter of 2007.

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#### THE OFFERING

#### 3% Convertible Senior Subordinated Notes and Common Stock issuable upon conversion

This prospectus covers the resale of up to \$150,000,000 aggregate principal amount of our 3% Convertible Senior Subordinated Notes due 2016 and shares of our common stock issuable upon conversion of the notes. We issued and sold a total of \$150,000,000 aggregate principal amount of the notes on May 14, 2007 in a private placement to 34 of the selling security holders (to whom we refer herein as the Note selling security holders). The summary below describes the principal terms of the notes. Certain of the descriptions below are subject to important limitations and exceptions. The Description of Notes section of this prospectus contains a more detailed description of the notes than this summary section.

**Issuer** Inverness Medical Innovations, Inc., a Delaware corporation.

**Selling Security Holders** The securities to be offered and sold using this prospectus will be offered and sold

by the Note selling security holders named in this prospectus or in any supplement

to this prospectus. See Selling Security Holders.

**Notes Offered** \$150,000,000 principal amount of 3% Convertible Senior Subordinated Notes due

2016.

**Common Stock Offered** Shares of our common stock, par value \$0.001 per share, issuable upon conversion

of the notes.

Maturity May 15, 2016, unless earlier repurchased or converted.

**Interest** 3% per year until May 15, 2016.

**Conversion rights** Holders may convert their notes at any time prior to the close of business on the

business day immediately preceding the maturity date, in multiples of \$1,000

principal amount, at the option of the holder.

**Conversion Rate** The initial conversion rate for the notes is 19.1208 shares per \$1,000 principal

amount of notes (equal to an initial conversion price of approximately \$52.299 per

share), subject to adjustment.

**Conversion Rate Adjustment** 

on May 9, 2008

The initial conversion rate may be adjusted on May 9, 2008 if the volume weighted average price (as defined in this prospectus) of our common stock for each of the 30 trading days ending on May 9, 2008 is less than \$ \$40.23 per share, as described under the caption Description of Notes Conversion rights Adjustment

to conversion rate on May 9, 2008.

Repurchase upon a fundamental change

Following certain corporate transactions that constitute a fundamental change (as defined in this prospectus) or that result in a termination of trading (as defined in this prospectus) each holder of notes will have the right to require us to purchase any or all of such holder s notes, or any portion thereof equal to \$1,000 or a multiple of \$1,000, at a purchase price equal to 100% of the principal amount of the notes to be repurchased together with accrued but unpaid interest and

additional interest (as defined in this prospectus).

Conversion Rate Adjustment upon a make-whole fundamental change Following certain corporate transactions that constitute a make-whole fundamental change (as defined in this prospectus) we will increase the conversion rate applicable to the notes in accordance with a formula as described under Description of Notes Conversion rights

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Adjustment to shares delivered upon conversion upon make-whole fundamental

changes.

**Redemption** The notes are not redeemable prior to their stated maturity.

**Ranking** The notes are our subordinated obligations and rank equal in right of payment to

all of our existing and future senior indebtedness. The notes are not guaranteed by any of our subsidiaries and accordingly are structurally subordinated to all of the indebtedness and other liabilities of our subsidiaries. The notes are also effectively

subordinated to all of our secured indebtedness.

**Registration rights**Under registration rights agreements that we have entered into with the Note

selling security holders, we have filed a shelf registration statement, of which this prospectus is a part, with the SEC. If we fail to comply with certain of our obligations under the registration rights agreements, additional interest will be payable on the notes and the common stock issuable upon conversion of the notes.

See Description of Notes Registration rights.

**No Proceeds**We will not receive any proceeds from the sale by any Note selling security holder

of the notes or our common stock issuable upon conversion of the notes.

**Book-Entry Form** The notes were issued in book-entry form and are represented by a global

certificate deposited on behalf of The Depository Trust Company ( DTC ) and registered in the name of a nominee of DTC. Any notes sold pursuant to this prospectus will be represented by another such global certificate. Beneficial interests in any of the notes will be shown on, and transfers will be effected only through, records maintained by DTC or its nominee and any such interest may not

be exchanged for certificated securities except in limited circumstances.

**Trading** The notes will not be listed on any securities exchange or included in any

automated quotation system. However, the notes that were issued in the private placement are eligible for trading in the Private Offerings, Resale and Trading through Automated Linkages Market, commonly referred to as the PORTAL Market. The notes sold using this prospectus, however, will no longer be eligible

for trading in the PORTAL Market.

**Trading Symbol for Our** Our common stock is listed on the American Stock Exchange under the trading

**Common Stock** symbol IMA.

Common Stock issued in connection with certain acquisitions

This prospectus also covers 314,343 shares of our common stock issued to four selling security holders (to whom we refer herein as the Instant selling security holders) as partial consideration for our acquisition of seventy-five percent of the issued and outstanding capital stock of Instant Technologies, Inc. and 273,642 shares of our common stock issued to ten selling security holders (to whom we refer herein as the QAS selling security holders) as partial consideration for our acquisition of Quality Assured Services, Inc.

We are registering this common stock in order to fulfill our contractual obligations to do so, which we undertook at the time of the acquisitions. Registration of such common stock does not necessarily mean that all or any portion of such stock will be offered for sale by the Instant or QAS selling security holders.

We have agreed to bear the expenses of the registration of the common stock under federal and state securities laws. We will not receive any proceeds from the sale by any Instant or QAS selling security holder of our common stock issued in connection with the Instant Technologies, Inc. or Quality Assured Services, Inc. acquisitions.

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#### RISK FACTORS

In evaluating an investment in our notes or our common stock, prospective investors should carefully consider, along with the other information set forth or incorporated by reference in this prospectus, including the matters addressed in Special Statement Regarding Forward - Looking Statements beginning on page 19, the specific factors set forth under Risk Factors for risks involved with an investment in the notes or our common stock.

\*\*Risks related to our business\*\*

Our business has substantial indebtedness, which could, among other things, make it more difficult for us to satisfy our debt obligations, require us to use a large portion of our cash flow from operations to repay and service our debt or otherwise create liquidity problems, limit our flexibility to adjust to market conditions, place us at a competitive disadvantage and expose us to interest rate fluctuations.

We currently have, and will likely continue to have, a substantial amount of indebtedness. As of June 30, 2007, in addition to other indebtedness, we had approximately \$995 million in aggregate principal amount of indebtedness outstanding under our senior secured credit facilities, or the senior secured facility, \$250 million in aggregate principal amount of indebtedness outstanding under a junior secured credit facility, or the junior secured facility (collectively with the senior secured facility, the secured credit facilities), and \$150 million in indebtedness under our outstanding 3% senior subordinated convertible notes, or the senior subordinated convertible notes. Upon completion of syndication, the term loan under the senior secured facility is expected to bear interest at a rate per annum of LIBOR plus 2.00%, while the revolving line of credit is expected to bear interest at a rate per annum of LIBOR plus between 1.75% and 2.25%, depending on our consolidated leverage ratio. The junior secured facility bears interest at a rate per annum of LIBOR plus 4.25%. We also had \$57 million of additional borrowing capacity under the revolving portions of the senior secured facility and, subject to restrictions in our secured credit facilities and the senior subordinated convertible notes, have the ability to incur additional indebtedness.

Our substantial indebtedness could affect our future operations in important ways. For example, it could: make it more difficult to satisfy our obligations under the senior subordinated convertible notes, our secured credit facilities and our other debt-related instruments;

require us to use a large portion of our cash flow from operations to pay principal and interest on our indebtedness, which would reduce the amount of cash available to finance our operations and service obligations, to delay or reduce capital expenditures or the introduction of new products and/or forego business opportunities, including acquisitions, research and development projects or product design enhancements:

limit our flexibility to adjust to market conditions, leaving us vulnerable in a downturn in general economic conditions or in our business and less able to plan for, or react to, changes in our business and the industries in which we operate;

impair our ability to obtain additional financing;

place us at a competitive disadvantage compared to our competitors that have less debt; and

expose us to fluctuations in the interest rate environment with respect to our indebtedness that bears interest at variable rates.

We expect to obtain the money to pay our expenses and to pay the principal and interest on the senior subordinated convertible notes, our secured credit facilities and our other debt from cash flow from our operations and from additional loans under our secured credit facilities, subject to continued covenant compliance, and potentially from other debt or equity offerings. Our ability to meet our expenses thus depends on our future performance, which will be affected by financial, business, economic and other factors. We will not be able to control many of these factors, such as economic conditions in the markets in which we operate and pressure from competitors. We cannot be certain that our cash flow will be sufficient to allow us to pay principal and interest on our debt and meet our other obligations. If

our cash flow and capital resources prove inadequate, we could face substantial liquidity problems and might be required to dispose of material assets or operations, restructure or refinance our debt, including the notes, seek additional equity capital or borrow more money. We cannot guarantee that we will be able to do so on acceptable terms. In addition, the terms of existing or future debt agreements, including the credit agreements governing our secured credit facilities and the indenture governing the senior subordinated convertible notes, may restrict us from adopting any of these alternatives.

We have entered into agreements governing our indebtedness that subject us to various restrictions that may limit our ability to pursue business opportunities.

The agreements governing our indebtedness, including the credit agreements governing our secured credit facilities and the indenture governing the senior subordinated convertible notes, subject us to various restrictions on our ability to engage in certain activities, including, among other things, our ability to:

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incur additional indebtedness;

pay dividends or make distributions or repurchase or redeem our stock;

acquire other businesses;

make investments;

make loans to or extend credit for the benefit of third parties or our subsidiaries;

enter into transactions with affiliates;

raise additional capital;

make capital or finance lease expenditures;

dispose of or encumber assets; and

consolidate, merge or sell all or substantially all of our assets.

These restrictions may limit our ability to pursue business opportunities or strategies that we would otherwise consider to be in our best interests.

Our secured credit facilities contain certain financial covenants that we may not satisfy which, if not satisfied, could result in the acceleration of the amounts due under these facilities and the limitation of our ability to borrow additional funds in the future.

The agreements governing our secured credit facilities subject us to various financial and other covenants with which we must comply on an ongoing or periodic basis. These include covenants pertaining to capital expenditures, interest coverage ratios, leverage ratios and minimum cash requirements. If we violate any of these covenants, we may suffer a material adverse effect. Most notably, our outstanding debt under our secured credit facilities could become immediately due and payable, our lenders could proceed against any collateral securing such indebtedness, and our ability to borrow additional funds in the future may be limited.

# A default under any of the agreements governing our indebtedness could result in a default and acceleration of indebtedness under other agreements.

The agreements governing our indebtedness, including the credit agreements governing our secured credit facilities and the indenture governing the senior subordinated convertible notes, contain cross-default provisions whereby a default under one agreement could result in a default and acceleration of our repayment obligations under other agreements. If a cross-default were to occur, we may not be able to pay our debts or borrow sufficient funds to refinance them. Even if new financing were available, it may not be on commercially reasonable terms or acceptable terms. If some or all of our indebtedness is in default for any reason, our business, financial condition and results of operations could be materially and adversely affected.

# We may not be able to satisfy our debt obligations upon a fundamental change or change of control, which could limit our opportunity to enter into a fundamental change or change of control transaction.

Upon the occurrence of a fundamental change, as defined in the indenture governing the senior subordinated convertible notes, each holder of our senior subordinated convertible notes will have the right to require us to purchase the notes at a price equal to 100% of the principal amount, together with any accrued and unpaid interest. A fundamental change includes, among other things, the acquisition of more than 50% of our common stock by any person or group, the sale of all or substantially all of our assets or a recapitalization or similar transaction involving us. Our failure to purchase, or give notice of purchase of, the senior subordinated convertible notes would be a default under the indenture, which would in turn be a default under our secured credit facilities. In addition, the occurrence of a change of control, as defined in the credit agreements governing our secured credit facilities, will constitute an event

of default under the secured credit facilities. A default under our secured credit facilities would result in an event of default under our senior subordinated convertible notes and, if the lenders accelerate the debt under our secured credit facilities and/or under the indenture governing our senior subordinated convertible notes, this may result in the acceleration of our other indebtedness outstanding at the time. As a result, if we do not have enough cash to repay all of our indebtedness or to repurchase all of our senior subordinated convertible notes, we may be limited in the fundamental change or change of control transactions that we may pursue.

Our acquisitions may not be profitable, and the integration of these businesses may be costly and difficult and may cause disruption to our business.

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Since commencing activities in November 2001, we have acquired and attempted to integrate, or are in the process of integrating, into our operations Unipath Limited and its associated companies and assets, or the Unipath business, IVC Industries, Inc. (now doing business as Inverness Medical Nutritionals Group, or IMN); the Wampole Division of MedPointe Inc., or Wampole; Ostex International, Inc., or Ostex; Applied Biotech, Inc., or ABI; the rapid diagnostics business that we acquired from Abbott Laboratories, or the Abbott rapid diagnostics business; Ischemia, Inc., or Ischemia; Binax, Inc., or Binax; the Determine/DainaScreen business that we acquired from Abbott Laboratories in 2005, or the Determine business; Thermo BioStar Inc., or BioStar; the rapid diagnostics business that we acquired from ACON Laboratories, Inc., or the Innovacon business; Instant Technologies, Inc., or Instant; and Biosite Incorporated, or Biosite. We have also made a number of smaller acquisitions. The ultimate success of all of these acquisitions depends, in part, on our ability to realize the anticipated synergies, cost savings and growth opportunities from integrating these businesses or assets into our existing businesses. However, the successful integration of independent businesses or assets is a complex, costly and time-consuming process. The difficulties of integrating companies and acquired assets include among others:

consolidating manufacturing and research and development operations, where appropriate;

integrating newly acquired businesses or product lines into a uniform financial reporting system;

coordinating sales, distribution and marketing functions;

establishing or expanding manufacturing, sales, distribution and marketing functions in order to accommodate newly acquired businesses or product lines;

preserving the important licensing, research and development, manufacturing and supply, distribution, marketing, customer and other relationships;

minimizing the diversion of management s attention from ongoing business concerns; and

coordinating geographically separate organizations.

We may not accomplish the integration of our acquisitions smoothly or successfully. The diversion of the attention of our management from current operations to integration efforts and any difficulties encountered in combining operations could prevent us from realizing the full benefits anticipated to result from these acquisitions and adversely affect our other businesses. Additionally, the costs associated with the integration of our acquisitions can be substantial. To the extent that we incur integration costs that are not anticipated when we finance our acquisitions, these unexpected costs could adversely impact our liquidity or force us to borrow additional funds. Ultimately, the value of any business or asset that we have acquired may not be greater than or equal to the purchase price of that business or asset.

If we choose to acquire or invest in new and complementary businesses, products or technologies rather than developing them internally, such acquisitions or investments could disrupt our business and, depending on how we finance these acquisitions or investments, could result in the use of significant amounts of cash.

Our success depends in part on our ability to continually enhance and broaden our product offerings in response to changing technologies, customer demands and competitive pressures. Accordingly, from time to time we may seek to acquire or invest in businesses, products or technologies instead of developing them internally. Acquisitions and investments involve numerous risks, including:

the inability to complete the acquisition or investment;

disruption of our ongoing businesses and diversion of management attention;

difficulties in integrating the acquired entities, products or technologies;

difficulties in operating the acquired business profitably;

difficulties in transitioning key customer, distributor and supplier relationships;

risks associated with entering markets in which we have no or limited prior experience; and

unanticipated costs.

In addition, any future acquisitions or investments may result in:

issuances of dilutive equity securities, which may be sold at a discount to market price;

use of significant amounts of cash;

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the incurrence of debt:

the assumption of significant liabilities;

unfavorable financing terms;

large one-time expenses; and

the creation of intangible assets, including goodwill, the write-down of which may result in significant charges to earnings.

# Our joint venture transaction with the Procter & Gamble Company may not realize all of its intended benefits.

On May 17, 2007, we completed our 50/50 joint venture transaction with the Procter and Gamble Company, or P&G, creating Swiss Precision and transferring to Swiss Precision substantially all of the assets of our consumer diagnostics business, other than our manufacturing and core intellectual property assets, in exchange for \$325.0 million in cash. In connection with the establishment of the Swiss Precision joint venture, we may experience: difficulties in integrating the respective corporate cultures and business objectives of Inverness and P&G into the new joint venture;

difficulties or delays in transitioning clinical studies;

diversion of our management s time and attention from other business concerns;

higher than anticipated costs of integration at the joint venture;

difficulties in retaining key employees who are necessary to manage the joint venture; or

difficulties in working with an entity based in Switzerland and thus remote or inconvenient to our Waltham, Massachusetts headquarters.

For any of these reasons or as a result of other factors, we may not realize the anticipated benefits of the joint venture, and cash flow or profits derived from our ownership interest in Swiss Precision may be less than the cash flow or profits that could have been derived had we retained the transferred assets and continued to operate the consumer diagnostics business ourselves. P&G retains an option to require us to purchase P&G s interest in Swiss Precision at fair market value during the 60-day period beginning on the fourth anniversary of the closing. Moreover, certain subsidiaries of P&G have the right, at any time upon certain material breaches by us or our subsidiaries of our obligations under the joint venture documents, to acquire all of our interest in the joint venture at fair market value less damages.

# If goodwill and/or other intangible assets that we have recorded in connection with our acquisitions of other businesses become impaired, we could have to take significant charges against earnings.

In connection with the accounting for certain of our acquisitions, including the Unipath business, Wampole, Ostex, ABI, the Abbott rapid diagnostics product lines, Ischemia, Binax, the Determine business, BioStar, the Innovacon business, Instant and Biosite, we have recorded, or will record, a significant amount of goodwill and other intangible assets. Under current accounting guidelines, we must assess, at least annually and potentially more frequently, whether the value of goodwill and other intangible assets has been impaired. Any reduction or impairment of the value of goodwill or other intangible assets will result in a charge against earnings which could materially adversely affect our reported results of operations in future periods.

# We may experience manufacturing problems or delays, which could result in decreased revenues or increased costs.

Many of our manufacturing processes are complex and require specialized and expensive equipment. Replacement parts for our specialized equipment can be expensive and, in some cases, can require lead times of up to

a year to acquire. In addition, our private label consumer diagnostic products business, and our private label and bulk nutritional supplements business in particular, rely on operational efficiency to mass produce products at low margins per unit. We also rely on numerous third parties to supply production materials and in some cases there may not be alternative sources immediately available.

In addition, during 2006 we closed two manufacturing facilities, and we are shifting the production of products from these facilities to China. We have shifted the production of other products to our manufacturing facilities in China. Moving the production of products is difficult and involves significant risk. Problems establishing relationships with local materials suppliers; acquiring or adapting the new facility and its equipment to the production of new products; hiring, training and retaining personnel and establishing and maintaining compliance with governmental regulations and industry standards can cause delays and inefficiencies which could have a material negative impact on our financial performance. We also currently rely on a number of significant third-party manufacturers to

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produce certain of our professional diagnostic products. In addition, we manufacture the products acquired with the Determine business from a facility in Matsudo, Japan that is made available to us by Abbott Laboratories, from whom we also receive support services related to this facility. Any event which negatively impacts our manufacturing facilities, our manufacturing systems or equipment, or our contract manufacturers or suppliers, including, among others, wars, terrorist activities, natural disasters and outbreaks of infectious disease, could delay or suspend shipments of products or the release of new products or could result in the delivery of inferior products. Our revenues from the affected products would decline or we could incur losses until such time as we are able to restore our production processes or put in place alternative contract manufacturers or suppliers. Even though we carry business interruption insurance policies, we may suffer losses as a result of business interruptions that exceed the coverage available under our insurance policies.

# We may experience difficulties that may delay or prevent our development, introduction or marketing of new or enhanced products.

We intend to continue to invest in product and technology development. The development of new or enhanced products is a complex and uncertain process. We may experience research and development, manufacturing, marketing and other difficulties that could delay or prevent our development, introduction or marketing of new products or enhancements. We cannot be certain that:

any of the products under development will prove to be effective in clinical trials;

we will be able to obtain, in a timely manner or at all, regulatory approval to market any of our products that are in development or contemplated;

the products we develop can be manufactured at acceptable cost and with appropriate quality; or

that these products, if and when approved, can be successfully marketed.

The factors listed above, as well as manufacturing or distribution problems, or other factors beyond our control, could delay new product launches. In addition, we cannot assure you that the market will accept these products. Accordingly, there is no assurance that our overall revenues will increase if and when new products are launched. If the results of clinical studies required to gain regulatory approval to sell our products are not available when

If the results of clinical studies required to gain regulatory approval to sell our products are not available when expected or do not demonstrate the anticipated utility of those potential products, we may not be able to sell future products and our sales could be adversely affected.

Before we can sell our products, we must conduct clinical studies intended to demonstrate that our potential products perform as expected. The results of these clinical studies are used as the basis to obtain regulatory approval from government authorities such as the FDA. Clinical studies are experiments conducted using potential products and human patients having the diseases or medical conditions that the product is trying to evaluate or diagnose. Conducting clinical studies is a complex, time-consuming and expensive process. In some cases, we may spend as much as several years completing certain studies.

If we fail to adequately manage our clinical studies, our clinical studies and corresponding regulatory approvals may be delayed or we may fail to gain approval for our potential product candidates altogether. Even if we successfully manage our clinical studies, we may not obtain favorable results and may not be able to obtain regulatory approval. If we are unable to market and sell our new products or are unable to obtain approvals in the timeframe needed to execute our product strategies, our business and results of operations would be materially and adversely affected.

If we are unable to obtain required clearances or approvals for the commercialization of our products in the United States, we may not be able to sell future products and our sales could be adversely affected.

Our future performance depends on, among other matters, our estimates as to when and at what cost we will receive regulatory approval for new products. Regulatory approval can be a lengthy, expensive and uncertain process, making the timing, cost and ability to obtain approvals difficult to predict.

In the United States, clearance or approval to commercially distribute new medical devices is received from the FDA through clearance of a Premarket Notification, or 510(k), or through approval of a Premarket Approval, or PMA.

To receive 510(k) clearance, a new product must be substantially equivalent to a medical device first marketed in interstate commerce prior to May 1976. The FDA may determine that a new product is not substantially equivalent to a device first marketed in interstate commerce prior to May 1976 or that additional information is needed before a substantial equivalence determination can be made. A not substantially equivalent determination, or a request for additional information, could prevent or delay the market introduction of new products that fall into this category. The 510(k) clearance and PMA review processes can be expensive, uncertain and lengthy. It generally takes from three to five months from submission to obtain 510(k) clearance, and from six to eighteen months from submission to obtain a PMA approval; however, it may take longer, and 510(k) clearance or PMA approval may never be obtained.

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Modifications or enhancements that could significantly affect safety or effectiveness, or constitute a major change in the intended use of the device, require new 510(k) or PMA submissions. We have made modifications to some of our products since receipt of initial 510(k) clearance or PMA approval. With respect to several of these modifications, we filed new 510(k)s describing the modifications and received FDA 510(k) clearance. We have made other modifications to some of our products that we believe do not require the submission of new 510(k)s or PMA. The FDA may not agree with any of our determinations not to submit a new 510(k) or PMA for any of these modifications made to our products. If the FDA requires us to submit a new 510(k) or PMA for any device modification, we may be prohibited from marketing the modified products until the new submission is cleared by the FDA.

# We are also subject to applicable regulatory approval requirements of the foreign countries in which we sell products, which are costly and may prevent or delay us from marketing our products in those countries.

In addition to regulatory requirements in the United States, we are subject to the regulatory approval requirements for each foreign country to which we export our products. In the European Union, regulatory compliance requires affixing the CE mark to product labeling. Although our products are currently eligible for CE marking through self-certification, this process can be lengthy and expensive. In Canada, as another example, Inverness products require approval by Health Canada prior to commercialization along with International Standards Organization, or ISO, 13485/CMDCAS certification. It generally takes three to six months from submission to obtain a Canadian Device License. Any changes in foreign approval requirements and processes may cause us to incur additional costs or lengthen review times of our products. We may not be able to obtain foreign regulatory approvals on a timely basis, if at all, and any failure to do so may cause us to incur additional costs or prevent us from marketing our products in foreign countries, which may have a material adverse effect on our business, financial condition and results of operations.

# Failure to comply with ongoing regulation applicable to the products we sell, may result in significant costs or, in certain circumstances, the suspension or withdrawal of previously obtained clearances or approvals.

Any products for which we obtain regulatory approval or clearance continue to be extensively regulated by the FDA and other federal, state and foreign regulatory agencies. These regulations impact many aspects of our operations, including manufacturing, labeling, packaging, adverse event reporting, storage, advertising, promotion and record keeping. For example, our manufacturing facilities and those of our suppliers and distributors are, or can be, subject to periodic regulatory inspections. The FDA and foreign regulatory agencies may require post-marketing testing and surveillance to monitor the effects of approved products or place conditions on any product approvals that could restrict the commercial applications of those products. In addition, the subsequent discovery of previously unknown problems with a product may result in restrictions on the product, including withdrawal of the product from the market. We are also subject to routine inspection by the FDA and certain state agencies for compliance with Quality System Requirement and Medical Device Reporting requirements in the United States and other applicable regulations worldwide, including but not limited to ISO regulations. In addition to product-specific regulations, we are subject to numerous federal, state and local laws relating to such matters as safe working conditions, manufacturing practices, environmental protection, fire hazard control and disposal of hazardous or potentially hazardous substances. We may incur significant costs to comply with these laws and regulations. If we fail to comply with applicable regulatory requirements, we may be subject to fines, suspension or withdrawal of regulatory approvals, product recalls, seizure of products or injunctions against their distribution, disgorgement of money, operating restrictions and criminal prosecution.

Regulatory agencies may also impose new or enhanced standards that would increase our costs as well as the risks associated with non-compliance. For example, we anticipate that the FDA may soon finalize and implement good manufacturing practice, or GMP, regulations for nutritional supplements. GMP regulations would require supplements to be prepared, packaged and held in compliance with certain rules, and might require quality control provisions similar to those in the GMP regulations for drugs. While our manufacturing facilities for nutritional supplements have been subjected to, and passed, third-party inspections against anticipated GMP standards, the ongoing compliance required in the event that GMP regulations are adopted would involve additional costs and would present new risks associated with any failure to comply with the regulations in the future.

If we deliver products with defects, our credibility may be harmed, market acceptance of our products may decrease and we may be exposed to liability in excess of our product liability insurance coverage.

The manufacturing and marketing of consumer and professional diagnostic products involve an inherent risk of product liability claims. In addition, our product development and production are extremely complex and could expose our products to defects. Any defects could harm our credibility and decrease market acceptance of our products. In addition, our marketing of vitamins and nutritional supplements may cause us to be subjected to various product liability claims, including, among others, claims that the vitamins and nutritional supplements have inadequate warnings concerning side effects and interactions with other substances. Potential product liability claims may exceed the amount of our insurance coverage or may be excluded from coverage under the terms of the policy. In the event that we are held liable for a claim for which we are not indemnified, or for damages exceeding the limits of our insurance coverage, that claim could materially damage our business and financial condition.

The effect of market saturation may negatively affect the sales of our products, including our Biosite Triage BNP Tests.

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Sales growth in our recently acquired Biosite business has been driven in recent years by growth in the sales volumes of the Biosite Triage BNP Tests. For example, growth in the sales unit volume of Triage BNP Tests represented 41% and 69% of Biosite s total product sales volume growth for 2006 and 2005, respectively. The meter-based Triage BNP Test, launched domestically in January 2001, was the first blood test available to aid in the detection of heart failure and benefited from a first to market position until the entry of direct competition in June 2003.

As the acute care and initial diagnosis market segment for natriuretic testing in the U.S. hospital setting becomes saturated, we expect the growth rates of sales unit volume for our Biosite Triage BNP Tests in 2007 and future periods to be lower than the growth rates experienced by Biosite over the past several years. Unless we are able to successfully introduce new products into the market and achieve market acceptance of those products in a timely manner, the effect of market saturation on our existing products may negatively impact product sales, gross margins and financial results. In addition, as the market for BNP testing matures and more competitive products become available, the average sales price for the Biosite Triage BNP Tests is likely to decline, which will adversely impact our product sales, gross margins and our overall financial results.

Our sales of branded nutritional supplements have been trending downward since 1998 due to the maturity of the market segments they serve and the age of that product line, and we may experience further declines in sales of those products.

Our aggregate sales of all of our brand name nutritional products, including, among others, Ferro-Sequels, Stresstabs, Protegra, Posture, SoyCare, ALLBEE, and Z-BEC, have declined each year since 1998 through the year 2006, except in 2002 when they increased slightly as compared to 2001. We believe that these products have under-performed because they are, for the most part, aging brands with limited brand recognition that face increasing private label competition. The overall age of this product line means that we are subject to future distribution loss for under-performing brands, while our opportunities for new distribution on the existing product lines are limited. As a result, we do not expect significant sales growth of our existing brand name nutritional products, and we may experience further declines in overall sales of our brand name nutritional products in the future.

Our sales of specific vitamins and nutritional supplements could be negatively affected by media attention or other news developments that challenge the safety and effectiveness of those specific vitamins and nutritional supplements.

Most growth in the vitamin and nutritional supplement industry is attributed to new products that tend to generate greater attention in the marketplace than do older products. Positive media attention resulting from new scientific studies or announcements can spur rapid growth in individual segments of the market, and also affect individual brands. Conversely, news that challenges individual segments or products can have a negative impact on the industry overall as well as on sales of the challenged segments or products. Most of our vitamin and nutritional supplements products serve well-established market segments and, absent unforeseen new developments or trends, are not expected to benefit from rapid growth. A few of our vitamin and nutritional products are newer products that are more likely to be the subject of new scientific studies or announcements, which could be either positive or negative. News or other developments that challenge the safety or effectiveness of these products could negatively affect the profitability of our vitamin and nutritional supplements business.

We could suffer monetary damages, incur substantial costs or be prevented from using technologies important to our products as a result of a number of pending legal proceedings.

We are involved in various legal proceedings arising out of our consumer diagnostics, nutritional supplements and professional diagnostics business. Because of the nature of our business, we may be subject at any particular time to commercial disputes, consumer product claims or various other lawsuits arising in the ordinary course of our business, including employment matters, and we expect that this will continue to be the case in the future. Such lawsuits generally seek damages, sometimes in substantial amounts, for commercial or personal injuries allegedly suffered and can include claims for punitive or other special damages. An adverse ruling or rulings in one or more such lawsuits could, individually or in the aggregate, have a material adverse effect on our sales, operations or financial performance. In addition, we aggressively defend our patent and other intellectual property rights. This often involves bringing infringement or other commercial claims against third parties. These suits can be expensive and

result in counterclaims challenging the validity of our patents and other rights. We cannot assure you that these lawsuits or any future lawsuits relating to our businesses will not have a material adverse effect on us.

Because sales of our private label nutritional supplements are generally made at low margins, the profitability of these products may suffer significantly as a result of relatively small increases in raw material or other manufacturing costs.

Sales of our private label nutritional supplements, which for the years ended December 31, 2006 and 2005 provided approximately 13% and 16%, respectively, of our net product sales, generate low profit margins. We rely on our ability to efficiently mass produce nutritional supplements in order to make meaningful profits from these products. Changes in raw material or other manufacturing costs can drastically cut into or eliminate the profits generated from the sale of a particular product. For the most part, we do not have long-term supply contracts for our required raw materials and, as a result, our costs can increase with little notice. The private label nutritional supplements business is also highly competitive such that our ability to raise prices as a result of increased costs is limited.

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Customers generally purchase private label products via purchase order, not through long-term contracts, and they often purchase these products from the lowest bidder on a product by product basis. The internet has enhanced price competition among private label manufacturers through the advent of on-line auctions, where customers will auction off the right to manufacture a particular product to the lowest bidder. The resulting margin erosion in our nutritionals business has resulted in a reduction in our overall gross margin over the last several years and contributed to our losses in 2006.

## Our financial condition or results of operations may be adversely affected by international business risks.

Approximately 41% and 42% of our net revenue was generated from outside the United States for the years ended December 31, 2006 and 2005, respectively. A significant number of our employees, including manufacturing, sales, support and research and development personnel, are located in foreign countries, including England, Scotland, Japan, China and Israel. Conducting business outside the United States subjects us to numerous risks, including: increased costs or reduced revenue as a result of movements in foreign currency exchange rates;

decreased liquidity resulting from longer accounts receivable collection cycles typical of foreign countries;

lower productivity resulting from difficulties managing sales, support and research and development operations across many countries;

lost revenues resulting from difficulties associated with enforcing agreements and collecting receivables through foreign legal systems;

lost revenues resulting from the imposition by foreign governments of trade protection measures;

higher cost of sales resulting from import or export licensing requirements;

lost revenues or other adverse affects as a result of economic or political instability in or affecting foreign countries in which we sell our products or operate; and

adverse effects resulting from changes in foreign regulatory or other laws affecting the sales of our products or our foreign operations.

# Because our business relies heavily on foreign operations and revenues, changes in foreign currency exchange rates and our need to convert currencies may negatively affect our financial condition and results of operations.

Our business relies heavily on our foreign operations. Five of our manufacturing operations are conducted outside the United States, in Bedford, England; Hangzhou and Shanghai, China; Matsudo, Japan and Yavne, Israel. We have consolidated much of our cardiovascular-related research and development in Scotland and we intend to establish a significant manufacturing operation there. Approximately 41% and 42% of our net revenue was generated from outside the United States for the years ended December 31, 2006 and 2005, respectively. In addition, the Abbott rapid diagnostics business generates a majority of its sales outside the United States, and all of the revenues of the Determine business are derived outside of the United States. Because of our foreign operations and foreign sales, we face exposure to movements in foreign currency exchange rates. Our primary exposures are related to the operations of our European subsidiaries and our manufacturing facilities in China and Japan. These exposures may change over time as business practices evolve and could result in increased costs or reduced revenue and could affect our actual cash flow.

# Intense competition could reduce our market share or limit our ability to increase market share, which could impair the sales of our products and harm our financial performance.

The medical products industry is rapidly evolving, and developments are expected to continue at a rapid pace. Competition in this industry, which includes both our consumer diagnostics and professional diagnostics businesses, is intense and expected to increase as new products and technologies become available and new competitors enter the market. Our competitors in the United States and abroad are numerous and include, among others, diagnostic testing

and medical products companies, universities and other research institutions.

Our future success depends upon maintaining a competitive position in the development of products and technologies in our areas of focus. Our competitors may:

develop technologies and products that are more effective than our products or that render our technologies or products obsolete or noncompetitive;

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obtain patent protection or other intellectual property rights that would prevent us from developing potential products; or

obtain regulatory approval for the commercialization of their products more rapidly or effectively than we do.

Also, the possibility of patent disputes with competitors holding foreign patent rights may limit or delay expansion possibilities for our diagnostics businesses in certain foreign jurisdictions. In addition, many of our existing or potential competitors have or may have substantially greater research and development capabilities, clinical, manufacturing, regulatory and marketing experience and financial and managerial resources.

The market for the sale of vitamins and nutritional supplements is also highly competitive. This competition is based principally upon price, quality of products, customer service and marketing support. There are numerous companies in the vitamins and nutritional supplements industry selling products to retailers such as mass merchandisers, drug store chains, independent drug stores, supermarkets, groceries and health food stores. As most of these companies are privately held, we are unable to obtain the information necessary to assess precisely the size and success of these competitors. However, we believe that a number of our competitors, particularly manufacturers of nationally advertised brand name products, are substantially larger than us and have greater financial resources.

The rights we rely upon to protect the intellectual property underlying our products may not be adequate, which could enable third parties to use our technology and would reduce our ability to compete in the market.

Our success will depend in part on our ability to develop or acquire commercially valuable patent rights and to protect our intellectual property. Our patent position is generally uncertain and involves complex legal and factual questions. The degree of present and future protection for our proprietary rights is uncertain.

The risks and uncertainties that we face with respect to our patents and other proprietary rights include the following:

the pending patent applications we have filed or to which we have exclusive rights may not result in issued patents or may take longer than we expect to result in issued patents;

the claims of any patents which are issued may not provide meaningful protection;

we may not be able to develop additional proprietary technologies that are patentable;

the patents licensed or issued to us or our customers may not provide a competitive advantage;

other parties may challenge patents or patent applications licensed or issued to us or our customers;

patents issued to other companies may harm our ability to do business; and

other companies may design around technologies we have patented, licensed or developed.

In addition to patents, we rely on a combination of trade secrets, nondisclosure agreements and other contractual provisions and technical measures to protect our intellectual property rights. Nevertheless, these measures may not be adequate to safeguard the technology underlying our products. If these measures do not protect our rights, third parties could use our technology and our ability to compete in the market would be reduced. In addition, employees, consultants and others who participate in the development of our products may breach their agreements with us regarding our intellectual property, and we may not have adequate remedies for the breach. We also may not be able to effectively protect our intellectual property rights in some foreign countries. For a variety of reasons, we may decide not to file for patent, copyright or trademark protection or prosecute potential infringements of our patents. Our trade secrets may also become known through other means not currently foreseen by us. Despite our efforts to protect our intellectual property, our competitors or customers may independently develop similar or alternative technologies or products that are equal or superior to our technology and products without infringing on any of our intellectual property rights or design around our proprietary technologies.

Claims by others that our products infringe on their proprietary rights could adversely affect our ability to sell our products and could increase our costs.

Substantial litigation over intellectual property rights exists in both the consumer and professional diagnostic industries. We expect that our products in these industries could be increasingly subject to third-party infringement claims as the number of competitors grows and the functionality of products and technology in different industry segments overlaps. Third parties may currently have, or may eventually be issued, patents which our products or technology may infringe. Any of these third parties might make a claim of infringement against us. Any litigation could result in the expenditure of significant financial resources and the diversion of management s time and resources. In addition, litigation in which we are accused of infringement may cause negative publicity, have an impact on prospective customers, cause product shipment delays or require us to develop non-infringing technology, make substantial payments to

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third parties, or enter into royalty or license agreements, which may not be available on acceptable terms, or at all. If a successful claim of infringement were made against us and we could not develop non-infringing technology or license the infringed or similar technology on a timely and cost-effective basis, our revenue may decrease and we could be exposed to legal actions by our customers.

We have initiated, and may need to further initiate, lawsuits to protect or enforce our patents and other intellectual property rights, which could be expensive and, if we lose, could cause us to lose some of our intellectual property rights, which would reduce our ability to compete in the market.

We rely on patents to protect a portion of our intellectual property and our competitive position. In order to protect or enforce our patent rights, we may initiate patent litigation against third parties, such as infringement suits or interference proceedings. Litigation may be necessary to:

assert claims of infringement;

enforce our patents;

protect our trade secrets or know-how; or

determine the enforceability, scope and validity of the proprietary rights of others.

Currently, we have initiated a number of lawsuits against competitors whom we believe to be selling products that infringe our proprietary rights. These current lawsuits and any other lawsuits that we initiate could be expensive, take significant time and divert management s attention from other business concerns. Litigation also puts our patents at risk of being invalidated or interpreted narrowly and our patent applications at risk of not issuing. Additionally, we may provoke third parties to assert claims against us.

Patent law relating to the scope of claims in the technology fields in which we operate is still evolving and, consequently, patent positions in our industry are generally uncertain. We may not prevail in any of these suits and the damages or other remedies awarded, if any, may not be commercially valuable. During the course of these suits, there may be public announcements of the results of hearings, motions and other interim proceedings or developments in the litigation. If securities analysts or investors perceive any of these results to be negative, our stock price could decline.

In December 2005, we learned that the Securities and Exchange Commission, or the SEC, had issued a formal order of investigation in connection with the previously disclosed revenue recognition matter at one of our diagnostic divisions. We cannot predict what the outcome of this investigation will be.

In December 2005, we learned that the SEC had issued a formal order of investigation in connection with the previously disclosed revenue recognition matter at one of our diagnostic divisions, and we subsequently received a subpoena for documents. We believe that we have fully responded to the subpoena and have continued to fully cooperate with the SEC s investigation. We cannot predict whether the SEC will seek additional information or what the outcome of its investigation will be.

In March 2006, the Federal Trade Commission, or the FTC, opened a preliminary, non-public investigation into our acquisition of the Innovacon business to determine whether this acquisition may be anticompetitive. We cannot predict what the outcome of this investigation will be.

In March 2006, the FTC opened a preliminary, non-public investigation into our then-pending acquisition of the Innovacon business we acquired from ACON Laboratories to determine whether this acquisition may be anticompetitive, and we subsequently received a Civil Investigative Demand and a subpoena requesting documents. We believe that we have fully responded to the Civil Investigative Demand, and we are continuing to produce documents in connection with the subpoena and to otherwise cooperate with the FTC s investigation. We cannot predict whether the FTC will seek additional information or what the outcome of this investigation will be. The FTC generally has the power to commence administrative or federal court proceedings seeking injunctive relief or divestiture of assets. In the event that an order were to be issued requiring divestiture of significant assets or imposing other injunctive relief, our business, financial condition and results of operations could be materially adversely affected.

Non-competition obligations and other restrictions will limit our ability to take full advantage of our management team, the technology we own or license and our research and development capabilities.

Members of our management team have had significant experience in the diabetes field. In addition, technology we own or license may have potential applications to this field and our research and development capabilities could be applied to this field. However, in conjunction with our split-off from Inverness Medical Technology, Inc., or IMT, we agreed not to compete with IMT and Johnson & Johnson in the field of diabetes through 2011. In addition, our license agreement with IMT prevents us from using any of the licensed technology in the field of diabetes. As a result of these restrictions, we cannot pursue opportunities in the field of diabetes.

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# Our operating results may fluctuate due to various factors and as a result period-to-period comparisons of our results of operations will not necessarily be meaningful.

Factors relating to our business make our future operating results uncertain and may cause them to fluctuate from period to period. Such factors include:

the timing of new product announcements and introductions by us and our competitors;

market acceptance of new or enhanced versions of our products;

changes in manufacturing costs or other expenses;

competitive pricing pressures;

the gain or loss of significant distribution outlets or customers;

increased research and development expenses;

the timing of any future acquisitions;

general economic conditions; or

general stock market conditions or other economic or external factors.

Because our operating results may fluctuate from quarter to quarter, it may be difficult for us or our investors to predict future performance by viewing historical operating results.

### Period-to-period comparisons of our operating results may not be meaningful due to our acquisitions.

We have engaged in a number of acquisitions in recent years, which makes it difficult to analyze our results and to compare them from period to period. Significant acquisitions include our acquisitions of IVC Industries, Inc. in March 2002, Wampole in September 2002, Ostex in June 2003, ABI in August 2003, the Abbott rapid diagnostics product lines in September 2003, Binax and Ischemia in March 2005, the Determine business in June 2005, BioStar in September 2005, the Innovacon business in March 2006, Instant in March 2007 and Biosite in June 2007. Period-to-period comparisons of our results of operations may not be meaningful due to these acquisitions and are not indications of our future performance. Any future acquisitions, including the pending acquisition of Cholestech, will also make our results difficult to compare from period to period in the future.

# Our stock price may fluctuate significantly, and stockholders who buy or sell our common stock may lose all or part of the value of their investment, depending on the price of our common stock from time to time.

Our common stock has been listed on the American Stock Exchange since November 23, 2001, and we have a limited market capitalization. As a result, we are currently followed by only a few market analysts and a portion of the investment community. Limited trading of our common stock may therefore make it more difficult for you to sell your shares.

In addition, our share price may be volatile due to fluctuations in our operating results, as well as factors beyond our control. It is possible that in some future periods the results of our operations will be below the expectations of the public market. If this occurs, the market price of our common stock could decline. Furthermore, the stock market may experience significant price and volume fluctuations, which may affect the market price of our common stock for reasons unrelated to our operating performance. The market price of our common stock may be highly volatile and may be affected by factors such as:

quarterly and annual operating results, including failure to meet the performance estimates of securities analysts;

changes in financial estimates of revenues and operating results or buy/sell recommendations by securities analysts;

the timing of announcements by us or our competitors of significant products, contracts or acquisitions or publicity regarding actual or potential results or performance thereof;

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changes in general conditions in the economy, the financial markets or the health care industry;

government regulation in the health care industry;

changes in other areas such as tax laws;

sales of substantial amounts of our common stock or the perception that such sales could occur;

changes in investor perception of our industry, businesses or prospects;

the loss of key employees, officers or directors; or

other developments affecting us or our competitors.

Anti-takeover provisions in our organizational documents and Delaware law may limit the ability of our stockholders to control our policies and effect a change of control of us and may prevent attempts by our stockholders to replace or remove our current management, which may not be in your best interests.

There are provisions in our certificate of incorporation and bylaws that may discourage a third party from making a proposal to acquire us, even if some of our stockholders might consider the proposal to be in their best interests, and may prevent attempts by our stockholders to replace or remove our current management. These provisions include the following:

our certificate of incorporation provides for three classes of directors with the term of office of one class expiring each year, commonly referred to as a staggered board. By preventing stockholders from voting on the election of more than one class of directors at any annual meeting of stockholders, this provision may have the effect of keeping the current members of our board of directors in control for a longer period of time than stockholders may desire;

our certificate of incorporation authorizes our board of directors to issue shares of preferred stock without stockholder approval and to establish the preferences and rights of any preferred stock issued, which would allow the board to issue one or more classes or series of preferred stock that could discourage or delay a tender offer or change in control;

our certificate of incorporation prohibits our stockholders from filling board vacancies, calling special stockholder meetings or taking action by written consent;

our certificate of incorporation provides for the removal of a director only with cause and by the affirmative vote of the holders of 75% or more of the shares then entitled to vote at an election of directors; and

our bylaws require advance written notice of stockholder proposals and director nominations.

Additionally, we are subject to Section 203 of the Delaware General Corporation Law, which, in general, imposes restrictions upon acquirers of 15% or more of our stock. Finally, the board of directors may in the future adopt other protective measures, such as a stockholder rights plan, which could delay, deter or prevent a change of control.

Risks related to the notes and our common stock

Because we do not intend to pay dividends on our common stock, you will benefit from an investment in our common stock only if it appreciates in value.

We currently intend to retain future earnings, if any, to finance the expansion of our business and do not expect to pay any dividends on our common stock in the foreseeable future. In addition, our secured credit facilities currently prohibit the payment of cash dividends. As a result, the success of your investment in our common stock will depend entirely upon any future appreciation. There is no guarantee that our common stock will appreciate in value or even maintain the value at which you purchased your shares.

We may not have the ability to raise the funds necessary to purchase the notes upon a fundamental change, and our future debt may contain limitations on our ability to pay cash upon conversion or repurchase of the notes.

On May 15, 2016 the notes will become due and payable and we will be required to pay the principal and accrued interest on all notes outstanding on that date. Holders may also require us to purchase their notes upon a fundamental change as described under Description of Notes Fundamental change or termination of trading permits holders to require us to purchase notes. A fundamental change may also constitute an event of default, and result in the effective acceleration of the maturity of our then-existing indebtedness, under another indenture or other agreement. We cannot assure you that we would have sufficient financial resources, or would be able to arrange financing, to pay the purchase price or fundamental change purchase price for the notes tendered by the holders in cash.

Further, our ability to pay the outstanding principal and interest on the notes or fundamental change repurchase price for the notes in cash will be subject to limitations we may have in our credit facilities or any other indebtedness we may have in the future. If you convert your notes or require us to repurchase them, we may seek the consent of our lenders or attempt to refinance our debt, but there can be no assurance that we will be able to do so.

Failure by us to purchase the notes when required will result in an event of default with respect to the notes, which may also result in the acceleration of our other indebtedness.

Future sales of our common stock in the public market, including shares issuable upon conversion of the notes, or the issuance of other equity may adversely affect the market price of our common stock and the value of the notes.

Sales of a substantial number of shares of our common stock or other equity-related securities in the public market could depress the market price of the notes, our common stock, or both, and impair our ability to raise capital through the sale of additional equity securities. We cannot predict the effect that future sales of our common stock or other equity-related securities would have on the market price of our common stock or the value of the notes. The price of our common stock could be affected by possible sales of our common stock by investors who view the notes as a more attractive means of equity participation in our company and by hedging or arbitrage trading activity that may develop involving our common stock. The hedging or arbitrage could, in turn, affect the market price of the notes.

Although the notes are referred to as senior notes, the notes are effectively subordinated to the rights of our existing secured creditors and any liabilities of our subsidiaries.

The notes are our senior unsecured obligations and rank equal in right of payment to all of our other existing and future senior indebtedness. The notes are not guaranteed by any of our subsidiaries and accordingly are structurally subordinated to all of the indebtedness and other liabilities of our subsidiaries, including all indebtedness under our secured credit facilities and our existing senior

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subordinated notes, all of which are secured by assets or guaranteed by various of our subsidiaries. The notes are also effectively subordinated to all of our secured indebtedness.

Holders of our existing and future secured indebtedness will have claims that are senior to your claims as holders of the notes, to the extent of the value of the assets securing such other indebtedness. The notes will be effectively subordinated to existing secured financings and any other secured indebtedness incurred by us. As a result, in the event of any distribution or payment of our assets in any bankruptcy, liquidation or dissolution, holders of secured indebtedness will have prior claim to those assets that constitute their collateral. Holders of the notes will participate ratably with all holders of our unsecured indebtedness that is deemed to be of the same class as the notes, and potentially with all of our general creditors, based on the respective amounts owed to each holder or creditor, in our remaining assets. In any of the foregoing events, we cannot assure you that there will be sufficient assets to pay amounts due on the notes.

# A fundamental change may adversely affect us or the notes.

Our secured credit facilities provide that certain fundamental changes with respect to us will constitute a default. In addition, future debt we incur may limit our ability to repurchase the notes upon a fundamental change or require us to offer to redeem that future debt upon a fundamental change. Moreover, if you or other investors in our notes exercise the repurchase right for a fundamental change, it may cause a default under that debt, even if the fundamental change itself does not cause a default, due to the financial effect of such a purchase on us. Finally, if a fundamental change event occurs, we cannot assure you that we will have enough funds to repurchase all the notes.

Furthermore, the fundamental change provisions, including the provisions requiring us to increase the conversion rate by a number of additional shares related to conversions in connection with a make-whole fundamental change, may in certain circumstances make more difficult or discourage a takeover of our company and the removal of incumbent management.

# A make-whole fundamental change may not sufficiently compensate you for a loss of liquidity in our common stock.

The conversion rate applicable to the notes will be increased upon the occurrence of a make-whole fundamental change as more particularly described under Description of Notes Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes, however, if the actual price applicable to any particular make-whole fundamental change is greater than \$160 per share of our common stock or less than \$40.23 per share of our common stock, then there will be no adjustment. Therefore, to the extent that any adjustment would fall outside the range of \$160 and \$40.23 but for the limitations set forth in the notes, you will not receive any such adjustment.

In addition, any such adjustment will result in additional shares of common stock becoming issuable upon conversion of the notes and therefore will be dilutive to holders of our common stock.

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# The market price of the notes could be significantly affected by the market price of our common stock and other factors.

We expect that the market price of our notes will be significantly affected by the market price of our common stock. This may result in greater volatility in the market price of the notes than would be expected for nonconvertible debt securities. The market price of our common stock will likely continue to fluctuate in response to factors including the factors discussed elsewhere in Risk Factors and in Special Statement Regarding Forward-Looking Statements, many of which are beyond our control.

# The notes are not protected by restrictive covenants.

The indenture governing the notes does not contain any financial or operating covenants or restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by us or any of our subsidiaries. The indenture contains no covenants or other provisions to afford protection to holders of the notes in the event of a fundamental change involving us except to the extent described under Description of Notes Fundamental change or termination of trading permits holders to require us to purchase notes, Description of Notes Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes and Description of Notes Consolidation, merger and sale of assets.

The adjustment to the conversion rate for notes converted in connection with a specified corporate transaction may not adequately compensate you for any lost value of your notes as a result of such transaction.

If a specified corporate transaction that constitutes a make-whole fundamental change occurs prior to May 15, 2016, under certain circumstances, we will increase the conversion rate by a number of additional shares of our common stock for notes converted in connection with such specified corporate transaction. The increase in the conversion rate will be determined based on the date on which the specified corporate transaction becomes effective and the price paid per share of our common stock in such transaction, as described below under Description of Notes Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes. The adjustment to the conversion rate for notes converted in connection with a specified corporate transaction may not adequately compensate you for any lost value of your notes as a result of such transaction.

Our obligation to increase the conversion rate in connection with any such specified corporate transaction could be considered a penalty, in which case the enforceability thereof would be subject to general principles of reasonableness of economic remedies.

# The conversion rate of the notes may not be adjusted for all dilutive events.

The conversion rate of the notes is subject to adjustment for certain events, including, but not limited to, the issuance of stock dividends on our common stock, the issuance of certain rights or warrants, subdivisions, combinations, distributions of capital stock, indebtedness, or assets, cash dividends and certain issuer tender or exchange offers as described under Description of Notes Conversion rights Conversion rate adjustments. However, the conversion rate will not be adjusted for other events, such as a third party tender or exchange offer or an issuance of common stock for cash, that may adversely affect the trading price of the notes or the common stock. An event that adversely affects the value of the notes may occur, and that event may not result in an adjustment to the conversion rate.

The conversion rate of the notes may be adjusted based upon the daily volume weighted average price per share of our common stock for the thirty consecutive trading days ending on May 9, 2008, and any such adjustment will be dilutive to the holders of our common stock and could have an adverse effect on the price of our common stock.

The conversion rate applicable to the notes will be increased if the daily volume weighted average price per share of our common stock for the thirty consecutive trading days ending on May 9, 2008 is less than \$40.23 (adjusted for any stock splits, stock dividends, recapitalizations or other similar events). In that event, the conversion rate will be adjusted to be the greater of 130% of such average and \$40.23 (in each case adjusted for any stock splits, stock dividends, recapitalizations or other similar events), but no such adjustment will decrease the then applicable conversion rate. Any such adjustment will result in additional shares of common stock becoming issuable upon conversion of the notes and therefore will be dilutive to holders of our common stock.

Some significant restructuring transactions may not constitute a fundamental change, in which case we would not be obligated to offer to repurchase the notes.

Upon the occurrence of a fundamental change, you have the right to require us to repurchase your notes. However, the fundamental change provisions will not afford protection to holders of notes in the event of certain transactions. For example, transactions such as leveraged recapitalizations, refinancings, restructurings, or acquisitions initiated by us may not constitute a fundamental change requiring us to repurchase the notes. In the event of any such transaction, the holders would not have the right to require us to repurchase the notes, even though each of these transactions could increase the amount of our indebtedness, or otherwise adversely affect our capital structure or any credit ratings, thereby adversely affecting the holders of notes.

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#### There is no established trading market for the notes.

There is no established trading market for the notes. We do not intend to apply for listing of the notes on any securities exchange or to arrange for quotation on any automated dealer quotation system. As a result, an active trading market for the notes may not develop. If an active trading market does not develop or is not maintained, the market price and liquidity of the notes may be adversely affected. In that case, you may not be able to sell your notes at a particular time or you may not be able to sell your notes at a favorable price. Future trading prices of the notes will depend on many factors, including:

our operating performance and financial condition;

our ability to have a resale registration statement covering the notes and the common stock issuable upon conversion of the notes declared effective by the Securities and Exchange Commission;

the interest of securities dealers in making a market; and

the market for similar securities.

Historically, the markets for non-investment grade debt securities have been subject to disruptions that have caused volatility in prices. It is possible that the markets for the notes will be subject to disruptions. Any such disruptions may have a negative effect on a holder of the notes, regardless of our prospects and financial performance.

# You may be deemed to have received a taxable distribution without the receipt of any cash.

The conversion rate of the notes will be adjusted in certain circumstances. Under Section 305(c) of the Internal Revenue Code of 1986, as amended, referred to as the Code, adjustments (or failures to make adjustments) that have the effect of increasing your proportionate interest in our assets or earnings may in some circumstances result in a deemed distribution to you. Certain of the conversion rate adjustments with respect to the notes (including, without limitation, adjustments in respect of taxable dividends to holders of our common stock) will result in deemed distributions to the holders of notes even though they have not received any cash or property as a result of such adjustments. Any deemed distributions will be taxable as a dividend, return of capital, or capital gain in accordance with the earnings and profits rules under the Code. If you are a non-U.S. holder (as defined in Certain United States Federal Income Tax Considerations ), such deemed dividend may be subject to United States withholding tax at a 30% rate or such lower rate as may be specified by an applicable treaty. See Certain United States Federal Income Tax Considerations.

# Interest on the notes may not be deductible for United States federal income tax purposes.

The deductibility of interest is subject to many limitations under the Code. We may not be able to deduct, in whole or in part, the interest on the notes. The availability of an interest deduction on the notes was not determinative in our issuance of the notes.

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### RATIO OF EARNINGS TO FIXED CHARGES

Our consolidated ratio of earnings to fixed charges is as follows for the periods indicated:

	Three I	Months					
	Ended March 31,		Year Ended				
			Decembe	r 31,			
	2007	2006	2006	2005	2004	2003	2002
	(unaudited)						
Ratio of Earnings to Fixed							
Charges	2.9x	0.8x(2)	0.6(2)x	0.5x(2)	0.4x(2)	2.0x	(2)

- (1) For purposes of computing the ratio of earnings to fixed charges, earnings consist of income before provision for income taxes plus fixed charges (excluding capitalized interest) and fixed charges consist of interest expensed and capitalized, amortized premiums, discounts and capitalized expenses related to indebtedness and an estimate of the interest within rental expense.
- (2) Due to the loss from operations for the three months ended March 31, 2006 and the years ended December 31, 2006, 2005,

2004, and 2002 there were insufficient earnings of \$1.2 million, \$11.8 million, \$14.3 million and \$19.2 million, respectively, to cover fixed charges.

#### SPECIAL STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

This prospectus contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. You can identify these statements by forward-looking words such as may, could, should, would, intend, will, expect, anticipate, continue or similar words. You should read statements that contain these words carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial condition or state other forward-looking information. There may be events in the future that we are not able to predict accurately or control and that may cause our actual results to differ materially from the expectations we describe in our forward-looking statements. We caution investors that all forward-looking statements involve risks and uncertainties, and actual results may differ materially from those we discuss in this prospectus. These differences may be the result of various factors, including those factors identified from time to time in our periodic filings with the SEC. Some important factors that could cause our actual results to differ materially from those projected in any such forward-looking statements are as follows:

economic factors, including inflation and fluctuations in interest rates and foreign currency exchange rates, and the potential effect of such fluctuations on revenues, expenses and resulting margins;

competitive factors, including technological advances achieved and patents attained by competitors and generic competition;

domestic and foreign healthcare changes resulting in pricing pressures, including the continued consolidation among healthcare providers, trends toward managed care and healthcare cost containment and government laws and regulations relating to sales and promotion, reimbursement and pricing generally;

government laws and regulations affecting domestic and foreign operations, including those relating to trade, monetary and fiscal policies, taxes, price controls, regulatory approval of new products and licensing;

manufacturing interruptions, delays or capacity constraints or lack of availability of alternative sources for components for our products, including our ability to successfully maintain relationships with suppliers, or to put in place alternative suppliers on terms that are acceptable to us;

difficulties inherent in product development, including the potential inability to successfully continue technological innovation, complete clinical trials, obtain regulatory approvals or clearances in the United States and abroad and the possibility of encountering infringement claims by competitors with respect to patent or other intellectual property rights which can preclude or delay commercialization of a product;

significant litigation adverse to us including product liability claims, patent infringement claims and antitrust claims;

our ability to comply with regulatory requirements, including the outcome of the SEC s ongoing investigation into the revenue recognition issues at our Wampole subsidiary disclosed in June 2005 and the ongoing inquiry by the Federal Trade Commission into our acquisition of certain assets from Acon Laboratories;

product efficacy or safety concerns resulting in product recalls or declining sales;

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the impact of business combinations and organizational restructurings consistent with evolving business strategies;

our ability to reach a definitive agreement with The Procter & Gamble Company regarding the proposed joint venture transaction that we have previously announced and our ability to complete the proposed joint venture;

our ability to satisfy the financial covenants and other conditions contained in the agreements governing our indebtedness;

our ability to obtain required financing on terms that are acceptable to us; and

the issuance of new or revised accounting standards by the American Institute of Certified Public Accountants, the Financial Accounting Standards Board, the Public Company Accounting Oversight Board or the SEC.

The foregoing list sets forth many, but not all, of the factors that could impact upon our ability to achieve results described in any forward-looking statements. Readers should not place undue reliance on our forward-looking statements. Before you invest in our securities, you should be aware that the occurrence of the events described above and elsewhere in this prospectus could harm our business, prospects, operating results and financial condition. We do not undertake any obligation to update any forward-looking statements as a result of future events or developments.

#### NO PROCEEDS

The securities to be offered and sold using this prospectus will be offered and sold by the selling security holders named in this prospectus or in any supplement to this prospectus. We will not receive any proceeds from the sale of the securities or conversion of the notes. Certain of the shares of our common stock offered by this prospectus are issuable upon conversion of the notes.

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# SELLING SECURITY HOLDERS

We are filing this registration statement pursuant to (a) Registration Rights Agreements dated May 14, 2007 entered into in connection with the issue and sale of the notes between us and funds affiliated with the accredited institutional investors listed on the table below under the heading. Note Selling Security Holders. (to whom we refer herein as the Note selling security holders); (b) the Stock Purchase Agreement dated March 12, 2007 entered into in connection with our acquisition of seventy-five percent of the issued and outstanding capital stock of Instant Technologies, Inc., or the Instant Agreement, by and among us, Instant Technologies, Inc., and the entities listed on the table below under the heading. Instant Selling Security Holders. (to whom we refer herein as the Instant selling security holders) and (c) the Stock Purchase Agreements dated June 7, 2007 entered into in connection with our acquisition of all of the issued and outstanding capital stock of Quality Assured Services, Inc., or the QAS Agreements, among us, Quality Assured Services, Inc. and the individuals listed on the table below under the heading. QAS Selling Security Holders (to whom we refer herein as the QAS selling security holders).

On May 14, 2007, we issued and sold a total of \$150,000,000 aggregate principal amount of the notes in a private placement to certain purchasers who represented to us that they were qualified institutional buyers (as defined in Rule 144A under the Securities Act of 1933, as amended). The Note selling security holders, which term includes their transferees, pledgees, donees and successors, may from time to time offer and sell pursuant to this prospectus any and all of the notes and the shares of our common stock issuable upon conversion of the notes. The Instant selling security holders are offering an aggregate of up to 314,343 shares of our common stock issued to them as partial consideration for our acquisition of Instant Technologies, Inc. The QAS selling security holders are offering up to an aggregate 273,642 shares of our common stock issued to them as partial consideration for our acquisition of Quality Assured Services, Inc. We are registering the aforementioned notes and shares of common stock in order to permit such selling security holders to offer the notes and the shares for resale from time to time. We have agreed to pay all expenses in connection with this offering, not including underwriting discounts, concessions, commissions or fees of the selling security holders or any fees and expenses of counsel or other advisors to the selling security holders. Under the terms of the registration rights agreements entered into in connection with the issue and sale of the notes, we undertook to file a registration statement with regard to the notes and our shares of common stock issuable upon conversion of the notes and, subject to certain exceptions, to keep that registration statement effective until earlier of the second anniversary of the original date of issuance of the notes and the date there are no longer any registrable securities. See Description of Notes Registration rights. The registration statement to which this prospectus relates is intended to satisfy our obligations under that agreement.

Under the terms of the Instant Agreement, we agreed to file the registration statement of which this prospectus is a part to register the sale by the Instant selling security holders of the shares of common stock issued to them. We also agreed to keep the registration statement effective for a period of one year following the date it is declared effective by the Securities and Exchange Commission.

Under the terms of the QAS Agreements, we agreed to file the registration statement of which this prospectus is a part to register the sale by the QAS selling security holders of the shares of common stock issued to them.

The selling security holders named below have advised us that they currently intend to sell the notes and our shares of common stock set forth below pursuant to this prospectus. Additional selling security holders may choose to sell notes and our shares of common stock from time to time upon notice to us. None of the selling security holders named below has, within the past three years, held any position, office or other material relationship with us or any of our predecessors or affiliates.

Unless the securities were purchased pursuant to this registration statement, before a security holder not named below may use this prospectus in connection with an offering of securities, this prospectus will be amended or supplemented to include the name and amount of notes and common stock beneficially owned by the selling security holder and the amount of notes and common stock to be offered. Any amended or supplemented prospectus will also disclose whether any selling security holder selling in connection with that amended or supplemented prospectus has held any position, office or other material relationship with us or any of our predecessors or affiliates during the three years prior to the date of the amended prospectus.

The following table sets forth, for each selling security holder, the total amount of notes or number of shares of common stock, as applicable, currently beneficially owned, the amount of notes or shares of common stock, as applicable, covered by this prospectus and the total amount of notes or shares of common stock, as applicable, that the selling security holder will beneficially own upon completion of this offering. The amounts set forth below are based solely upon information provided to us by the selling security holders and represents the most current information provided to us by the selling security holders. It is possible, however, that a selling security holder may acquire or dispose of additional notes or shares of common stock, as applicable, from time to time after the date of this prospectus. This table assumes that all of the Note selling security holders will fully convert the notes for shares of our common stock and cash, and that the Note selling security holders will sell all shares of common stock that they receive pursuant to such conversion. This table further assumes that each Instant and QAS selling security holder will sell all of the shares of common stock covered by this prospectus. We cannot assure you that the selling security holders will sell all or any portion of the securities offered hereby.

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# Note Selling Security Holders

Selling Security	Amount of Notes Beneficially	Amount of Notes Offered	Shares of Common Stock Beneficially	Shares of Common Stock Offered	Shares of Common Stock to be Owned After	Percentage of All Common
<b>Holder (1)</b> Fidelity Puritan Trust:	Owned (\$)	Hereby(\$)(2)	Owned(3)	Hereby(2)(3)	Offering	Stock (2)(4)
Fidelity Balanced Fund (5) Fidelity Advisor Series I: Fidelity	\$ 9,274,000	\$ 9,274,000	1,146,834	177,326	969,508	2.07%
Advisor Balanced Fund (5) Variable Insurance	517,000	517,000	72,513	9,885	62,628	*
Products Fund III: Balanced Portfolio (5) Fidelity Financial Trust:	186,000	186,000	22,527	3,556	18,971	*
Fidelity Convertible Securities Fund Fidelity Advisor Series	21,000,000	21,000,000	401,536	401,536	0	*
VII: Fidelity Advisor Health Care Fund (5) Variable Insurance Products Fund IV:	719,000	719,000	976,534	13,747	962,787	2.05
Health Care Portfolio (5) Fidelity Select Portfolios:	86,000	86,000	28,775	1,644	27,131	*
Health Care Portfolio (5) Fidelity Select Portfolios:	2,190,000	2,190,000	735,827	41,874	693,953	1.48
Medical Delivery Portfolio (5) Fidelity Central Investment Portfolio LLC: Fidelity Healthcare Central	677,000	677,000	1,251,644	12,944	1,238,700	2.64
Investment Portfolio (5) Fidelity Financial Trust:	851,000	851,000	362,771	16,271	346,500	*
Fidelity Strategic Dividend & Income	4,000,000	4,000,000	76,483	76,483	0	*

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Fund						
Morgan Stanley						
Convertible Securities						
Trust	1,360,000	1,360,000	26,004	26,004	0	*
Van Kampen Harbor						
Fund	2,640,000	2,640,000	50,478	50,478	0	*
Jeffries & Company,						
Inc. (6)	12,500,000	12,500,000	239,010	239,010	0	*
OCM Convertible						
Trust	1,685,000	1,685,000	32,218	32,218	0	*
Delaware Public						
Employee s Retirement						
System	2,985,000	2,985,000	57,075	57,075	0	*
Vanguard Convertible						
Securities Fund, Inc.	8,400,000	8,400,000	160,614	160,614	0	*
Microsoft Capital						
Group, L.P. Domestic						
Convertible	530,000	530,000	10,134	10,134	0	*
International Truck &						
Engine Corporation						
Non-Contributory						
Retirement Plan Trust	515,000	515,000	9,847	9,847	0	*
International Truck &						
Engine Corporation						
Retirement Plan for						
Salaried Employees						
Trust	285,000	285,000	5,449	5,449	0	*
International Truck &						
Engine Corporation						
Retiree Health Benefit						
Trust	310,000	310,000	5,927	5,927	0	*
F.M. Kirby						
Foundation, Inc.	915,000	915,000	17,495	17,495	0	*
Virginia Retirement						
System	5,330,000	5,330,000	101,913	101,913	0	*
ACE Tempest						
Reinsurance Ltd.	1,185,000	1,185,000	22,658	22,658	0	*
National Railroad						
Retirement Investment						
Trust	2,860,000	2,860,000	54,685	54,685	0	*
Privilege Portfolio						
SIVAC	8,000,000	8,000,000	152,966	152,966	0	*
Arkansas P.E.R.S.	1,525,000	1,525,000	29,159	29,159	0	*
Boilermakers						
Blacksmith Pension						
Trust	1,665,000	1,665,000	31,836	31,836	0	*
FPL Group Employees						
Pension Plan	810,000	810,000	15,487	15,487	0	*
Columbia Convertible						
Securities Fund	10,000,000	10,000,000	191,208	191,208	0	*
	3,000,000	3,000,000	57,362	57,362	0	*

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Allstate Insurance						
Company CC Arbitrage, Ltd.	1,500,000	1,500,000	28,681	28,681	0	*
Pioneer Funds US	1,500,000	1,500,000	20,001	20,001	U	•
Corp High Yield Bond	65,000	65,000	1,242	1,242	0	*
ING Pioneer High	05,000	05,000	1,272	1,272	O	
Yield Portfolio	35,000	35,000	15,769	669	15,100	*
Pioneer High Yield	22,000	22,000	10,702		10,100	
Fund	1,240,000	1,240,000	23,709	23,709	0	*
Pioneer High Yield	, ,	,	,	,		
VCT Portfolio	35,000	35,000	669	669	0	*
Evergreen Balanced						
Fixed Income Fund	950,000	950,000	118,164	18,164	100,000	*
Evergreen Diversified						
Income Builder Fund	13,500,000	13,500,000	258,130	258,130	0	*
Evergreen Variable						
Annuity Diversified			=			
Income Builder Fund	4,000,000	4,000,000	76,483	76,483	0	*
Evergreen Variable						
Annuity Balanced	<b>50.000</b>	<b>50.000</b>	7.456	056	6.500	*
Fixed Income Fund	50,000	50,000	7,456	956	6,500	*
Whitebox Convertible	1 724 000	1 724 000	22.064	22.064	0	*
Arbitrage Partners, LP HFR RVA Combined	1,724,000	1,724,000	32,964	32,964	U	•
Master Trust	80,000	80,000	1,529	1,529	0	*
Guggenheim Portfolio	80,000	80,000	1,329	1,329	U	•
Company XXXI, LLC	196,000	196,000	3,747	3,747	0	*
Unidentified Selling	170,000	170,000	3,747	3,747	O	
Security Holders (7)	20,625,000	20,625,000	394,366	394,366	0	*
20001119 11010010 (1)	20,022,000	20,023,000	·	27.,200	O .	

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# **Instant Selling Security Holders**

		Shares of	Shares of	Percentage
Selling Security Holder	Shares of	Common	Common	of All
	Common		Stock to be	
	Stock	Stock Offered	Owned After	Common
	Beneficially	Hereby	Offering (8)	Stock (4)
	Owned			
James T. Ramsey (9)	174,838	174,838	0	*
Gerald T. Ramsey	69,753	69,753	0	*
Tara Ramsey	34,876	34,876	0	*
Edward Bennett	34,876	34,876	0	*
QAS Selling Security Holders				
		Shares of	Shares of	Percentage
Selling Security Holder	Shares of	Common	Common	of All
	Common		Stock to be	
	Stock	Stock Offered	Owned After	Common
	Beneficially	Hereby	Offering (8)	Stock (4)
	Owned			
Timothy Dunn	49,253	49,253	0	*
Michael Visnich (10)	197,011	197,011	0	*
Nestor Rentas	770	770	0	*
Pershing LLC Cust FBO IRA Roland K.				
Molinet	6,157	6,157	0	*
Brian Bellissimo	3,294	3,294	0	*
Michael Fine	3,294	3,294	0	*
Nancy Clubb	3,294	3,294	0	*
Nancy and Richard Clubb	1,847	1,847	0	*
Terry Johnson	7,183	7,183	0	*
Quality America, Inc.	1,539	1,539	0	*

<sup>\*</sup> Less than 1%.

(1) Each of Morgan
Stanley
Convertible
Securities Trust,
Van Kampen
Harbor Fund and
Jefferies &
Company, Inc. is
registered as a
broker-dealer
pursuant to
Section 15 of the
Securities

Exchange Act of

1934, as

amended.

Accordingly,

each is, under the

interpretations of

the SEC, an

underwriter

within the

meaning of the

Securities Act of

1933, as

amended. Please

see Plan of

Distribution for

required

disclosure

regarding these

selling security

holders.

Additionally,

certain other of

the selling

security holders

have identified

themselves as

affiliates of

registered

broker-dealers.

Each such selling

security holder

has represented to

us that it acquired

its notes or

common stock

issuable upon

conversion of the

notes in the

ordinary course

of business and,

at the time of the

purchase of the

notes or such

common stock,

had no

agreements or

understandings,

directly or

indirectly, with

any person to

distribute the

notes or such common stock. To the extent that we become aware that any such selling security holder did not acquire its notes or common stock issuable upon conversion of the notes in the ordinary course of business or did have such an agreement or understanding, we will file a post-effective amendment to the registration statement of which this prospectus is a part to designate such affiliate as an underwriter within the meaning of the Securities Act of 1933, as amended.

(2) Because a Note selling security holder may sell all or a portion of the notes and common stock issuable upon conversion of the notes pursuant to this prospectus, an estimate cannot be given as to the amount or percentage of notes and common stock that the Note selling security

holder will hold upon consummation of any sales. The information presented assumes that all of the Note selling security holders will fully convert the notes for shares of our common stock and cash, and that the Note selling security holders will sell all shares of our common stock that they receive pursuant to such conversion.

(3) Includes shares of common stock issuable upon conversion of the notes. The number of shares of our common stock issuable upon conversion of the notes is calculated assuming the conversion of the full amount of notes held by such Note selling security holder at the initial conversion price of \$52.299, which equals an initial conversion rate of 19.1208 shares per \$1,000 principal amount of the notes. This conversion price

is subject to

adjustment as

described under

Description of

Notes Conversion

rights Conversion

rate adjustments,

Description of

Notes Conversion

rights Adjustment

to conversion rate

on May 9, 2008

and Description

of

Notes Conversion

rights Adjustment

to shares

delivered upon

conversion upon

make-whole

fundamental

changes.

Accordingly, the

number of shares

of our common

stock offered

hereby may

increase or

decrease from

time to time.

Fractional shares

will not be issued

upon conversion

of the notes. Cash

will be paid

instead of

fractional shares,

if any.

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(4) This number represents the percentage of common stock to be owned by the selling security holder upon completion of the offering, based on 46,912,714 shares of common stock outstanding as of June 30,

2007.

(5) The entity is a registered investment fund (the Fund ) advised by **Fidelity** Management & Research Company (FMR Co. ), a registered investment adviser under the Investment Advisers Act of 1940, as amended. FMR Co., 82 Devonshire Street, Boston, Massachusetts 02109, a wholly-owned subsidiary of FMR Corp. and an investment adviser registered under

> Section 203 of the Investment Advisers Act of

1940, is the beneficial owner of 6,755,674 shares of the common stock outstanding of the Company as a result of acting as investment adviser to various investment companies registered under Section 8 of the Investment Company Act of 1940.

Edward C.
Johnson 3d,
FMR Corp.,
through its
control of FMR
Co., and the
Fund each has
sole power to
dispose of the
securities owned
by the Fund.

Neither FMR Corp. nor Edward C. Johnson 3d, Chairman of FMR Corp., has the sole power to vote or direct the voting of the shares owned directly by the Fund, which power resides with the Fund s Board of Trustees.

(6) The selling security holder was a lender

under the second lien credit facility in the Company s June 26, 2007 financing, also referred to in this prospectus as the junior secured facility.

(7) Information about other selling security holders will be set forth in one or more prospectus supplements or amendments, if required. Assumes that any other holders of notes, or any future transferees, pledges, donees or successors of or from any such holders of notes, do not beneficially own any common stock other than the common stock issuable upon conversion of the notes at the initial conversion rate.

(8) Assumes that the Instant or QAS selling security holder, as applicable, will sell all shares of common stock offered by it under this

prospectus.

(9) Mr. Ramsey is the president of Instant
Technologies, Inc. and is the owner of twenty-five percent of the issued and outstanding shares of the capital stock of Instant
Technologies, Inc.

(10) Mr. Visnich is the chief executive officer of Quality Assured Services, Inc.

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#### **DESCRIPTION OF NOTES**

### Description of notes, indenture and registration rights

We issued the notes under the indenture between us and U.S. Bank Trust National Association, as trustee. Initially, the trustee will also act as paying agent, registrar and conversion agent for the notes. The terms of the notes include those expressly set forth in the indenture and those made part of the indenture by reference to the Trust Indenture Act of 1939, as amended, or the Trust Indenture Act. The notes and the shares of common stock issuable upon conversion of the notes, if any, are covered by registration rights agreements.

You may obtain a copy of the indenture and the form of registration rights agreement from us as described under Where You Can Find More Information and Incorporation of Documents by Reference.

The following description is a summary of the material provisions of the notes, the indenture and the registration rights agreements, and does not purport to be complete. This summary is subject to and is qualified by reference to all the provisions of the notes and the indenture, including the definitions of certain terms used in the indenture, and to all provisions of the registration rights agreements. We urge you to read these documents because they, and not this description, define your rights as a holder of the notes.

For purposes of this description, references to we, our and us refer only to Inverness Medical Innovations, Inc. and not to its subsidiaries.

#### General

The notes:

are our general unsecured, senior subordinated obligations;

bear interest from May 14, 2007 at an annual rate of 3%, payable on May 15 and November 15 of each year, beginning November 15, 2007;

will mature on May 15, 2016, unless earlier converted or repurchased;

have been issued in denominations of \$1,000 and multiples of \$1,000;

are represented by a registered note in global form, but in certain limited circumstances may be represented by notes in certificated definitive form. See Book-entry, settlement and clearance; and

are eligible for trading on the PORTAL® market (although notes sold using this prospectus will no longer be eligible for trading in the PORTAL® market).

Subject to fulfillment of certain conditions and during the periods described below, the notes may be converted into shares of our common stock, other than cash in lieu of fractional shares, initially at a conversion rate of 19.1208 shares of common stock per \$1,000 principal amount of notes (equivalent to a conversion price of approximately \$52.299 per share of common stock). The conversion rate is subject to adjustment if certain events occur. Upon conversion of a note, we will pay shares of our common stock and cash in lieu of fractional shares of common stock, if any, based upon the closing price of the common stock on the trading day prior to the applicable conversion date. You will not receive any separate cash payment for interest or additional interest, if any, accrued and unpaid to the conversion date except under the limited circumstances described below.

The indenture does not limit the amount of debt which may be issued by us or our subsidiaries under the indenture or otherwise. The indenture does not contain any financial covenants and does not restrict us from paying dividends or issuing or repurchasing our other securities. Other than restrictions described under Fundamental change or termination of trading permits holders to require us to purchase notes and Consolidation, merger and sale of assets below, and except for the provisions set forth under Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes, the indenture does not contain any covenants or other provisions designed to afford holders of the notes protection in the event of a highly leveraged transaction involving us or in the event of a decline in our credit rating as the result of a takeover, recapitalization, highly leveraged transaction or similar restructuring involving us that could adversely affect such holders.

We may, without the consent of the holders, issue additional notes under the indenture with the same terms and with the same CUSIP numbers as the notes offered hereby in an unlimited aggregate principal amount, provided that such additional notes must be part of the same issue as the notes offered hereby for federal income tax purposes. We may also from time to time repurchase notes in open-market purchases or negotiated transactions without prior notice to holders.

We do not intend to list the notes on a national securities exchange or interdealer quotation system.

# Payments on the notes; paying agent and registrar; transfer and exchange

We will pay principal of certificated notes at the office or agency designated by us for that purpose. We have initially designated U.S. Bank Trust National Association as our paying agent and registrar and its agency in New York, New York as a place where notes may be presented for payment or for registration of transfer. We may, however, change the paying agent or registrar without prior notice to the holders of the notes, and we may act as paying agent or registrar. Interest (including additional interest, if any) on certificated notes

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will be payable (i) to holders having an aggregate principal amount of \$5,000,000 or less, by check mailed to the holders of these notes and (ii) to holders having an aggregate principal amount of more than \$5,000,000, either by check mailed to each holder or, upon application by a holder to the registrar not later than the relevant record date for the interest payment, by wire transfer in immediately available funds to that holder s account within the United States, which application shall remain in effect until the holder notifies, in writing, the registrar to the contrary.

We will pay principal of and interest (including any additional interest) on notes in global form registered in the name of or held by The Depository Trust Company ( DTC ) or its nominee in immediately available funds to DTC or its nominee, as the case may be, as the registered holder of such global note.

A holder of notes may transfer or exchange notes at the office of the registrar in accordance with the indenture. The registrar and the trustee may require a holder, among other things, to furnish appropriate endorsements and transfer documents. No service charge will be imposed by us, the trustee or the registrar for any registration of transfer or exchange of notes, but we may require a holder to pay a sum sufficient to cover any transfer tax or other similar governmental charge required by law or permitted by the indenture. You may not sell or otherwise transfer notes or the common stock issuable upon conversion of notes except in compliance with the provisions set forth below under

Registration rights. Also, we are not required to exchange or register a transfer of any note surrendered for conversion or selected for redemption.

The registered holder of a note will be treated as its owner for all purposes.

#### **Interest**

The notes bear interest at a rate of 3% per year until maturity. Interest on the notes began accruing on May 14, 2007 and will be payable semiannually in arrears on May 15 and November 15 of each year, beginning November 15, 2007. We will pay additional interest, if any, under the circumstances described under Events of default and Registration rights.

Interest will be paid to the person in whose name a note is registered at the close of business on April 15 or October 15, as the case may be, immediately preceding the relevant interest payment date. Interest on the notes is computed on the basis of a 360-day year composed of twelve 30-day months.

If any interest payment date (other than an interest payment date coinciding with the stated maturity date or earlier required repurchase date upon a fundamental change or termination of trading) of a note falls on a day that is not a business day, such interest payment date will be postponed to the next succeeding business day. If the stated maturity date or earlier required repurchase date upon a fundamental change or termination of trading would fall on a day that is not a business day, the required payment of interest, if any, and principal (and additional interest, if any), will be made on the next succeeding business day and no interest on such payment will accrue for the period from and after the stated maturity date or earlier required repurchase date upon a fundamental change or termination of trading to such next succeeding business day. The term business day means, with respect to any note, any day other than a Saturday, a Sunday or a day on which the Federal Reserve Bank of New York is closed.

### **Optional redemption**

The notes are not redeemable at our election prior to May 15, 2016, the maturity date of the notes.

#### Ranking

The notes are our direct, senior subordinated, unsecured obligations and rank, or will rank:

senior in right of payment to our existing and future indebtedness that provides for its subordination to the notes;

equal in right of payment to our existing and future indebtedness providing for equal ranking with the notes; and

junior in right of payment to all of our other existing and future indebtedness, except for certain indebtedness to any of our majority-owned subsidiaries and indebtedness for trade payables or the deferred purchase price of assets or services incurred in the ordinary course of business.

We have agreed not to have any layer of indebtedness that is junior in right of payment to our senior indebtedness, unless the indebtedness ranks equal or junior in right of payment to the notes. For additional information, see

Subordination of the notes and No layering of indebtedness.

As of June 30, 2007, our total long-term debt pursuant to the senior credit facilities was \$1,245,000,000, all of which ranks senior to the notes.

# **Conversion rights**

# Conversion events

The principal amount of each note, or any portion of the principal amount which is \$1,000 or a multiple of \$1,000, is convertible at the option of the holder at the applicable conversion rate at any time on or after May 14, 2007 through the close of business on the business day immediately preceding May 15, 2016. The initial conversion rate is 19.1208 shares of common stock per \$1,000 principal

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amount of notes (equivalent to a conversion price of approximately \$52.299 per share of common stock). The trustee will initially act as the conversion agent.

The conversion rate and the equivalent conversion price in effect at any given time are referred to as the applicable conversion rate and the applicable conversion price, respectively, and are subject to adjustment as described below.

If a holder of notes has submitted notes for repurchase upon a fundamental change or termination of trading, the holder may convert those notes only if that holder withdraws the repurchase election made by that holder prior to 10:00 a.m., New York City time, on the business day immediately preceding the repurchase date. If we are party to a transaction described in clause (2) or (3) of the definition of fundamental change as defined under Fundamental change or termination of trading permits holders to require us to purchase notes, we will notify the holders of notes at least 20 scheduled trading days prior to the anticipated effective date for such transaction.

Scheduled trading day means a day that is scheduled to be a day on which trading in securities generally occurs on the American Stock Exchange, or if our common stock is not then listed on the American Stock Exchange, on the other principal U.S. national or regional securities exchange on which our common stock is then traded. If our common stock is not so listed or admitted for trading, scheduled trading day means a business day.

### Payments upon conversion

Upon conversion, you will not receive any separate cash payment for accrued and unpaid interest and additional interest, if any, unless such conversion occurs between a record date for the payment of interest and the interest payment date to which it relates. We will not issue fractional shares of our common stock upon conversion of notes. Instead, we will pay cash in lieu of fractional shares based on the closing price of our common stock on the trading day prior to the applicable conversion date. Our delivery to you of the full number of shares of our common stock into which a note is convertible, together with any cash payment for any fractional share, into which a note is convertible, will be deemed to satisfy in full our obligation to pay:

the principal amount of the note; and

accrued and unpaid interest and additional interest, if any, to, but not including, the conversion date. As a result, accrued and unpaid interest and additional interest, if any, to, but not including, the conversion date will be deemed to be paid in full rather than cancelled, extinguished or forfeited.

Notwithstanding the preceding paragraph, if notes are converted after 5:00 p.m., New York City time, on a regular record date for the payment of interest, holders of such notes at 5:00 p.m., New York City time, on such record date will receive the interest and additional interest, if any, payable on such notes on the corresponding interest payment date notwithstanding the conversion. Notes surrendered for conversion during the period from 5:00 p.m., New York City time, on any regular record date to 9:00 a.m., New York City time, on the immediately following interest payment date, must be accompanied by funds equal to the amount of interest and additional interest, if any, payable on the notes so converted; provided that no such payment need be made:

for conversions following the record date immediately preceding the maturity date;

if we have specified a fundamental change or termination of trading purchase date that is after a record date and on or prior to the third trading day after the corresponding interest payment date; or

to the extent of any overdue interest, if any overdue interest exists at the time of conversion with respect to such note.

For the purposes of determining payment upon conversion only, trading day means a day on which (i) there is no market disruption event (as defined below) and (ii) trading in securities generally occurs on the American Stock Exchange or, if our common stock is not then listed on the American Stock Exchange, on the principal other United States national or regional securities exchange on which our common stock is then listed or, if our common stock is not then listed on a United States national or regional securities exchange, on the principal other market on which our common stock is then traded. If our common stock is not so listed or quoted, trading day means a business day.

For the purposes of determining payment upon conversion only, market disruption event means (i) a failure by the primary United States national or regional securities exchange or market on which our common stock is listed or

admitted to trading to open for trading during its regular trading session or (ii) the occurrence or existence prior to 1:00 p.m., New York City time, on any scheduled trading day for our common stock for an aggregate one half hour period of any suspension or limitation imposed on trading (by reason of movements in price exceeding limits permitted by the stock exchange or otherwise) in our common stock or in any options, contracts or future contracts relating to our common stock.

### Taxes on shares issued

If a holder converts notes, we will pay any and all documentary, stamp or similar issue or transfer tax due on the issue of any shares of our common stock upon the conversion, unless the tax is due because the holder requests any shares to be issued in a name other than the holder s name, in which case the holder will pay that tax. In addition, we are not required to issue or deliver any such stock certificates unless and until the person or persons requesting the issue of the shares has paid to us the amount of the tax or established to our satisfaction that the tax has been paid.

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#### Conversion procedures

If you hold a beneficial interest in a global note, to convert you must comply with DTC s procedures for converting a beneficial interest in a global note and pay funds, if any, equal to interest payable on the next interest payment date to which you are not entitled and, if required, any transfer or similar taxes.

If you hold a certificated note, to convert you must:

complete and manually sign the conversion notice on the back of the note, or a facsimile of the conversion notice;

deliver the conversion notice, which is irrevocable, and the note to the conversion agent;

if required, furnish appropriate endorsements and transfer documents; and

if required, pay all transfer or similar taxes; and

if required, pay funds equal to interest payable on the next interest payment date to which you are not entitled. The date you comply with these requirements is the conversion date under the indenture. A holder receiving shares of our common stock upon conversion will not be entitled to any rights as a holder of our common stock, including, among other things, the right to vote and receive dividends and notices of stockholder meetings, until the close of business on the conversion date.

If a holder has already delivered a purchase notice as described under Fundamental change or termination of trading permits holders to require us to purchase notes with respect to a note, the holder may surrender that note for conversion only if the holder withdraws the notice prior to 10:00 a.m., New York City time, on the business day immediately preceding the repurchase date.

# Conversion rate adjustments

The conversion rate will be adjusted as described below, except that we will not make any adjustments to the conversion rate if holders of the notes participate, as a result of holding the notes, in any of the transactions described below without having to convert their notes.

(1) If we, while any of the notes are outstanding, exclusively issue shares of our common stock as a dividend or distribution on shares of our common stock, or if we effect a share split or share combination, the conversion rate will be adjusted based on the following formula:

#### where,

CR = the conversion rate in effect immediately after the applicable ex-dividend date or effective date;

 $CR_0$  = the conversion rate in effect immediately prior to the ex-dividend date of such dividend or distribution, or the effective date of such share split or combination, as applicable;

OS = the number of shares of our common stock outstanding prior to such ex-dividend date or effective date after giving effect to such dividend, distribution, share split or share combination; and

 $OS_0$  = the number of shares of our common stock outstanding immediately prior to such ex-dividend date or effective date.

(2) If we, while any of the notes are outstanding, issue to all or substantially all holders of our common stock any rights or warrants entitling them for a period of not more than 60 calendar days to subscribe for or purchase shares of our common stock, at a price per share less than the average of the last reported sale prices of our common stock for the 10 consecutive trading day period ending on the business day immediately preceding the date of announcement of such issuance, the conversion rate will be adjusted based on the following formula (provided that the conversion rate will be readjusted to the extent that such rights or warrants are not exercised prior to their expiration):

where,

CR = the conversion rate in effect immediately after the ex-dividend date for such issuance;

CR<sub>0</sub> = the conversion rate in effect immediately prior to the ex-dividend date for such issuance;

 $OS_0$  = the number of shares of our common stock outstanding immediately after such ex-dividend date;

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X = the total number of shares of our common stock issuable pursuant to such rights or warrants; and

Y = the number of shares of our common stock equal to the aggregate price payable to exercise such rights or warrants divided by the average of the last reported sale prices of our common stock over the 10 consecutive trading day period ending on the trading day immediately preceding the date of announcement of the issuance of such rights or warrants.

(3) If we, while the notes are outstanding, distribute shares of any class of our capital stock, evidences of our indebtedness or other assets or property of ours, or warrants or rights to subscribe for or purchase securities, to all or substantially all holders of our common stock, excluding

dividends or distributions and rights or warrants referred to in clause (1) or (2) above;

dividends or distributions paid exclusively in cash; and

spin-offs to which the provisions set forth below in this clause (3) shall apply;

then the conversion rate will be adjusted based on the following formula:

where,

CR = the conversion rate in effect immediately after the ex-dividend date for such distribution;

 $CR_0$  = the conversion rate in effect immediately prior to the ex-dividend date for such distribution;

 $SP_0$  = the average of the last reported sale prices of our common stock over the 10 consecutive trading-day period ending on the trading day immediately preceding the ex-dividend date for such distribution; and

FMV = the fair market value (as determined by our board of directors) of the shares of capital stock, evidences of indebtedness, assets, property, warrants or rights distributed with respect to one share of our common stock on the record date for such distribution.

With respect to an adjustment pursuant to this clause (3) where there has been a payment of a dividend or other distribution on our common stock or shares of capital stock of any class or series, or similar equity interest, of or relating to a subsidiary or other business unit of ours, which we refer to as a spin-off, the conversion rate in effect immediately before 5:00 p.m., New York City time, on the effective date of the spin-off will be increased based on the following formula:

where,

CR = the conversion rate in effect immediately after the effective date of the adjustment;

 $CR_0$  = the conversion rate in effect immediately prior to the effective date of the adjustment;

 ${\rm FMV_0}$  = the average of the last reported sale prices of the capital stock or similar equity interest distributed to holders of our common stock applicable to one share of our common stock over the first 10 consecutive trading-day period after, and including, the effective date of the spin-off; and

 $MP_0$  = the average of the last reported sale prices of our common stock over the first 10 consecutive trading-day period after, and including, the effective date of the spin-off.

The adjustment to the conversion rate under the preceding paragraph will occur on the 10th trading day from, and including, the effective date of the spin-off; provided that in respect of any conversion within the 10 trading days immediately following, and including, the effective date of any spin-off, references within this clause (3) to 10 trading days will be deemed replaced with such lesser number of trading days as have elapsed between the effective date of such spin-off and the conversion date in determining the applicable conversion rate.

(4) If any cash dividend or other distribution is made to all or substantially all holders of our common stock, the conversion rate will be adjusted based on the following formula:

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where,

CR = the conversion rate in effect immediately after the ex-dividend date for such dividend or distribution;

 $CR_0$  = the conversion rate in effect immediately prior to the ex-dividend date for such dividend or distribution;

 $SP_0$  = the average of the last reported sale prices of our common stock over the 10 consecutive trading day period immediately preceding the ex-dividend date for such dividend; and

C = the amount in cash per share we distribute to holders of our common stock.

(5) If we or any of our subsidiaries makes a payment in respect of a tender offer or exchange offer for our common stock, to the extent that the cash and value of any other consideration included in the payment per share of our common stock exceeds the last reported sale price per share of our common stock on the trading day next succeeding the last date on which tenders or exchanges may be made pursuant to such tender or exchange offer, the conversion rate will be increased based on the following formula:

where,

CR = the conversion rate in effect immediately after the effective date of the adjustment;

 $CR_0$  = the conversion rate in effect immediately prior to the effective date of the adjustment;

AC = the aggregate value of all cash and any other consideration (as determined by our board of directors) paid or payable for shares purchased in such tender or exchange offer;

SP = the average of the last reported sale prices of our common stock over the 10 consecutive trading day period commencing on the trading day next succeeding the date such tender or exchange offer expires;

OS = the number of shares of our common stock outstanding immediately after the date such tender or exchange offer expires (excluding any shares validly tendered or exchanged pursuant to such tender or exchange offer); and  $OS_0$  = the number of shares of our common stock outstanding immediately prior to the date such tender or exchange offer expires.

The adjustment to the conversion rate under the preceding paragraph will occur on the tenth trading day from, and including, the trading day next succeeding the date such tender or exchange offer expires; provided that in respect of any conversion within the 10 trading days beginning on the trading day next succeeding the date the tender or exchange offer expires, references within this clause (5) to 10 trading days shall be deemed replaced with such lesser number of trading days as have elapsed between the trading day next succeeding the date the tender or exchange offer expires and the conversion date in determining the applicable conversion rate.

Trading day means a day on which (i) trading in securities generally occurs on the American Stock Exchange or, if our common stock is not then listed on the American Stock Exchange, on the principal other United States national or regional securities exchange on which our common stock is then listed or, if our common stock is not then listed on a United States national or regional securities exchange, in the principal other market on which our common stock is then traded, (ii) there is no market disruption event and (iii) a last reported sale price for our common stock is available on such securities exchange or market. If our common stock (or other security for which a closing sale price must be determined) is not so listed or quoted, trading day means a business day.

For purposes of the definition of trading day immediately above, market disruption event means the occurrence or existence on any scheduled trading day for our common stock of any suspension or limitation imposed on trading (by reason of movements in price exceeding limits permitted by the relevant stock exchange or otherwise) in our common stock on the relevant exchange or in any options, contracts or future contracts relating to our common stock on the relevant exchange, and such suspension or limitation occurs or exists during the one hour period before the closing time of the relevant exchange on such day.

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The last reported sale price of our common stock on any date means the closing sale price per share (or if no closing sale price is reported, the average of the bid and ask prices or, if more than one in either case, the average of the average bid and the average asked prices) on that date as reported in composite transactions for the principal U.S. securities exchange on which our common stock is traded. If our common stock is not listed for trading on a U.S. national or regional securities exchange on the relevant date, the last reported sale price will be the last quoted bid price for our common stock in the over-the-counter market on the relevant date as reported by the National Quotation Bureau or similar organization. If our common stock is not so quoted, the last reported sale price will be the average of the mid-point of the last bid and ask prices for our common stock on the relevant date from each of at least three nationally recognized independent investment banking firms selected by us for this purpose.

Except as stated herein, we will not adjust the conversion rate for the issuance of shares of our common stock or securities convertible into or exchangeable for shares of our common stock or rights to purchase our common stock or such convertible or exchangeable securities. No adjustment in the conversion rate will be required unless the adjustment would require an increase or decrease of at least 1% of the conversion rate. If the adjustment is not made because the adjustment does not change the conversion rate by at least 1%, then the adjustment that is not made will be carried forward and taken into account in any future adjustment. All required calculations will be made to the nearest cent or 1/1000th of a share of our common stock, as the case may be.

If, however, the application of the foregoing formulas would result in a decrease in the conversion rate (other than as a result of a share split or share combination), no adjustment to the conversion rate will be made.

We are permitted to increase the conversion rate of the notes by any amount for a period of at least 20 days if our board of directors determines that such increase would be in our best interest. We may also (but are not required to) increase the conversion rate to avoid or diminish income tax to holders of our common stock or rights to purchase shares of our common stock in connection with any dividend or distribution of shares (or rights to acquire shares) or from any event treated as such for income tax purposes.

A holder may, in some circumstances, including the distribution of cash dividends to holders of shares of our common stock, be deemed to have received a distribution or dividend subject to U.S. federal income tax as a result of an adjustment or the nonoccurrence of an adjustment to the conversion rate. For a discussion of the U.S. federal income tax treatment of an adjustment to the conversion rate, see Certain United States Federal Income Tax Considerations.

To the extent that we have a rights plan in effect upon conversion of the notes into common stock, you will receive, in addition to the common stock, the rights under the rights plan, unless prior to any conversion, the rights have separated from the common stock, in which case, and only in such case, the conversion rate will be adjusted at the time of separation as if we distributed to all holders of our common stock, shares of our capital stock, evidences of indebtedness or assets as described in clause (3) above, subject to readjustment in the event of the expiration, termination or redemption of such rights.

Notwithstanding any of the foregoing, the applicable conversion rate will not be adjusted:

if the holders of notes may participate in the transaction (based on the conversion rate) that would otherwise give rise to an adjustment pursuant to clauses (1), (2), (3), (4) or (5) above without having to convert their notes:

for a change in the par value of our common stock;

for accrued and unpaid interest and additional interest, if any; or

for the avoidance of doubt, for (i) the issuance of our common stock by us (other than to all or substantially all holders of our common stock) or (ii) the payment of cash by us upon conversion or repurchase of notes.

Except as described above in this section and under Conversion rights Adjustment to conversion rate on May 9, 2008 below and Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes below, we will not adjust the conversion rate.

Effect of recapitalization, reclassification, consolidation, merger or sale

In the case of (i) any recapitalization, reclassification or change of shares of our common stock issuable upon conversion of the notes (other than a change in par value or resulting from a subdivision or combination), (ii) any consolidation, merger or combination involving us other than a merger in which we are the continuing corporation and which does not result in any recapitalization, reclassification of, or change (other than a change in par value or resulting from a subdivision or combination) in outstanding shares of our common stock, or (iii) any sale, lease or other transfer to a third party of all or substantially all of the consolidated properties and assets of us and our subsidiaries, or any statutory share exchange, in each case of clauses (i) (iii) as a result of which our common stock would be converted into, or exchanged for, stock, other securities or other property or assets (including cash or any combination thereof), then, at the effective time of the transaction, the right to convert a note will be changed into a right to convert it into the kind and amount of shares of stock, other securities or other property or assets (including cash or any combination thereof) that a holder of a number of shares of common stock equal to the conversion rate prior to such transaction would have owned or been entitled to receive (the reference property ) upon such transaction. If the transaction causes our common stock to be converted into the right to receive more than a single type of consideration (determined based in part upon any form of stockholder election), then we will make adequate provision to give the holders, treated as a single class, a reasonable opportunity to elect the form of such consideration for purposes of determining the composition of the reference property. We will not to become a party to any such transaction unless its terms are consistent with the foregoing.

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#### Adjustments of average prices

Whenever any provision of the indenture requires us to calculate an average of last reported sale prices over a span of multiple days, we will make appropriate adjustments to account for any adjustment to the conversion rate that becomes effective, or any event requiring an adjustment to the conversion rate that becomes effective, or any event requiring an adjustment to the conversion rate where the ex-dividend date of the event occurs, at any time during the period from which the average is to be calculated.

### Adjustment to conversion rate on May 9, 2008

If the arithmetic average of the daily VWAP (as defined below) per share of our common stock for each of the 30 consecutive trading days ending on May 9, 2008 is less than the last reported sale price per share of our common stock on May 9, 2007, then the conversion rate will be increased such that the conversion price as adjusted would represent the greater of (i) 130% of such arithmetic average of the daily VWAP and (2) the last reported sale price per share of our common stock on May 9, 2007. This adjustment to the conversion rate will become effective as of the open of business on May 9, 2008 or, if that date is not a business day, the next business day. However, no such adjustment will be made if doing so would result in a conversion price that is greater than the conversion price that would have otherwise been in effect on May 9, 2008.

Subject to any applicable listing standards, the last reported sale price per share of our common stock on May 9, 2007 and the VWAP will be adjusted in accordance with the adjustments to the conversion rate described under

Conversion rights Conversion rate adjustments above. However, no adjustment to the last reported sale price per share of our common stock on May 9, 2007 or the VWAP will be made as a result of adjustments to the conversion rate described under Conversion rights Adjustment to shares delivered upon conversion upon make-whole fundamental changes below.

The VWAP per share of our common stock on a trading day is the volume-weighted average price per share of our common stock on the American Stock Exchange or, if our common stock is not then listed on the American Stock Exchange, on the principal exchange or over-the-counter market on which our common stock is then listed or traded, from 9:30 a.m. to 4:00 p.m., New York City time, on that trading day, as displayed by Bloomberg. If such price is not available, the VWAP means the market value per share of our common stock on such day as determined by a nationally recognized investment banking firm retained by us for this purpose. The provisions described under

Conversion rights Adjustments of average prices above apply to the calculation of the VWAP hereunder.

### Adjustment to shares delivered upon conversion upon make-whole fundamental changes

If you surrender a note for conversion at any time during the period that begins on, and includes, the date that is 30 calendar days prior to the date originally announced by us as the anticipated effective date of a make-whole fundamental change (as defined below) and ends on, and includes, the date that is 30 business days after the actual effective date of the make-whole fundamental change (or, if the make-whole fundamental change also constitutes a fundamental change (as defined under Fundamental change or termination of trading permits holders to require us to purchase notes ), the repurchase date applicable to the fundamental change), the conversion rate will be increased by an additional number of shares of common stock (the additional shares ) as described below; provided that such increase will not apply if we announce the make-whole fundamental change but it is not consummated.

Make-whole fundamental change means (1) a sale, transfer, lease, conveyance or other disposition of all or substantially all of our property or assets to any person or group (as such terms are used in Sections 13(d) and 14(d) of the Securities Exchange Act of 1934, as amended), including any group acting for the purpose of acquiring, holding, voting or disposing of securities within the meaning of Rule 13d-5(b)(1) under the Securities Exchange Act of 1934, as amended, that occurs before maturity of the note, (2) any transaction or series of related transactions (other than a listed stock business combination), in connection with which our common stock is exchanged for, converted into, acquired for or constitutes solely the right to receive other securities, other property, assets or cash, that occurs before maturity of the note or (3) an event set forth in clause (1) of the definition of fundamental change under Fundamental change or termination of trading permits holders to require us to purchase notes below.

The number of additional shares by which the conversion rate will be increased will be determined by reference to the table below, based on the effective date of the make-whole fundamental change, which we refer to below as the effective date, and the price paid per share of our common stock in the make-whole fundamental change, which we

refer to below as the applicable price. If the make-whole fundamental change is a transaction described in clause (2) of the definition thereof and the consideration paid consists solely of cash, then the applicable price will be the cash amount paid expressed as an amount per share of our common stock outstanding on the effective date. In all other circumstances, the applicable price shall be the average of the last reported sale prices of our common stock for the five consecutive trading days immediately preceding the effective date of the make-whole fundamental change.

The following table sets forth the hypothetical applicable price, the effective date and the number of additional shares to be added to the conversion rate per \$1,000 principal amount of notes:

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#### **Effective Dates**

	May 8,	May 15,								
Applicable Price	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
\$40.23	5.7363	5.7363	5.7363	5.7363	5.7363	5.7363	5.7363	5.7363	5.7363	5.7363
\$50.00	3.7736	3.5125	3.3804	3.2248	3.0537	2.8587	2.6318	2.3421	1.9257	0.8792
\$60.00	3.0629	2.6673	2.5282	2.3625	2.1728	1.9490	1.6784	1.3284	0.8317	0.0000
\$70.00	2.4998	2.1272	1.9968	1.8411	1.6614	1.4490	1.1936	0.8741	0.4614	0.0000
\$80.00	2.1169	1.7551	1.6378	1.4980	1.3365	1.1468	0.9219	0.6505	0.3280	0.0000
\$90.00	1.5649	1.4838	1.3799	1.2564	1.1141	0.9480	0.7537	0.5257	0.2676	0.0000
\$100.00	1.3484	1.2771	1.1857	1.0771	0.9523	0.8074	0.6397	0.4463	0.2312	0.0000
\$110.00	1.1770	1.1143	1.0338	0.9384	0.8288	0.7021	0.5564	0.3898	0.2046	0.0000
\$120.00	1.0377	0.9825	0.9116	0.8274	0.7309	0.6196	0.4918	0.3462	0.1832	0.0000
\$130.00	0.9222	0.8736	0.8108	0.7363	0.6510	0.5526	0.4398	0.3109	0.1654	0.0000
\$140.00	0.8250	0.7820	0.7263	0.6601	0.5843	0.4969	0.3964	0.2812	0.1501	0.0000
\$150.00	0.7420	0.7039	0.6543	0.5953	0.5276	0.4495	0.3595	0.2558	0.1369	0.0000
\$160.00	0.6692	0.6365	0.5922	0.5393	0.4787	0.4086	0.3276	0.2338	0.1254	0.0000

The actual applicable prices and effective dates may not be set forth in the table above, in which case:

If the actual applicable price is between two prices in the table or the effective date is between two effective dates in the table, the number of additional shares will be determined by a straight-line interpolation between the number of additional shares set forth for the higher and lower applicable price amounts or the two dates, as applicable, based on a 365-day year; and

If the actual applicable price is greater than \$160.00 per share or less than \$40.23 per share (in each case subject to adjustment), no additional shares will be added to the conversion rate;

The applicable prices set forth in the first column of the table above (i.e., row headers) will be adjusted as of any date and time on which the conversion rate of the notes is otherwise adjusted as described under Conversion rights Conversion rate adjustments above. The adjusted applicable prices will equal the applicable prices as in effect immediately prior to such adjustment, multiplied by a fraction, the numerator of which is the conversion rate immediately prior to the adjustment to the conversion rate and the denominator of which is the conversion rate as so adjusted. The number of additional shares will be adjusted in the same manner as the conversion rate as set forth under Conversion rights Conversion rate adjustments, Conversion rights Effect of recapitalization, reclassification, consolidation, merger or sale and Conversion rights Adjustment of average prices.

Notwithstanding the foregoing, in no event will the total number of shares of common stock issuable upon conversion exceed 24.856 per \$1,000 principal amount of notes, subject to adjustments in the same manner as the conversion rate as set forth under Conversion rights Conversion rate adjustments, Conversion rights Effect of recapitalization, reclassification, consolidation, merger or sale and Conversion rights Adjustment of average prices.

# Fundamental change or termination of trading permits holders to require us to purchase notes

If a fundamental change or termination of trading (each as defined below in this section) occurs at any time, you will have the right, at your option, to require us to purchase for cash any or all of your notes, or any portion of the principal amount thereof that is equal to \$1,000 or a multiple of \$1,000. The price we are required to pay is equal to 100% of the principal amount of the notes to be purchased plus accrued and unpaid interest, including any additional interest, to but excluding the repurchase date (unless the repurchase date is between a record date and the interest payment date to which it relates, in which case we will pay accrued and unpaid interest, including any additional interest, for the full interest period to such interest payment date (irrespective of the actual repurchase date) to the holder of record as of the corresponding record date). The repurchase date will be a date specified by us that is no later than the 35th calendar day following the date of our fundamental change notice as described below. Any notes purchased by us will be paid for in cash.

A fundamental change means the occurrence of any of the following events at any time after the notes are originally issued:

- (1) a person or group within the meaning of Section 13(d) of the Securities Exchange Act of 1934, as amended, other than us, becomes the direct or indirect beneficial owner, as defined in Rule 13d-3 under the Securities Exchange Act of 1934, as amended, of our common equity representing more than 50% of the voting power of our common equity; (2) a sale, transfer, lease, conveyance or other disposition of all or substantially all of our property or assets, or of us and our subsidiaries on a consolidated basis, to any person or group (as such terms are used in Sections 13(d) and 14(d) of the Securities Exchange Act of 1934, as amended), including any group acting for the purpose of acquiring, holding, voting or disposing of securities within the meaning of Rule 13d-5(b)(1) under the Securities Exchange Act of 1934, as amended;
- (3) consummation of (A) any recapitalization, reclassification or change of our common stock (other than changes resulting from a subdivision or combination) as a result of which our common stock would be converted into, or exchanged for, stock, other securities, other property or assets or (B) any share exchange, consolidation or merger of us (excluding a merger solely for the purpose of changing our jurisdiction of incorporation) pursuant to which our common stock will be converted into cash, securities or other property or any sale, lease or other transfer in one transaction or a series of transactions of all or substantially all of the consolidated assets of us and our subsidiaries, taken as a whole, to any person other than one of our subsidiaries; provided that a transaction where the holders of more than 50% of all classes of our common equity immediately prior to such transaction that is a share exchange, consolidation or merger own, directly or indirectly, in substantially that same proportion,

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more than 50% of all classes of common equity of the continuing or surviving corporation or transferee or the parent thereof immediately after such event shall not be a fundamental change;

- (4) the following persons cease for any reason to constitute a majority of our board of directors: (A) individuals who on the issue date of the notes constitute our board of directors and (B) any new directors whose election to our board of directors or whose nomination for election by our stockholders was approved by at least a majority of our directors then still in office either who were our directors on the issue date of the notes or whose election or nomination for election was previously so approved; or
- (5) we are liquidated or dissolved or our stockholders approve any plan or proposal for the liquidation or dissolution of us.

A termination of trading will have occurred if our common stock (or other common stock into which the notes are then convertible) is neither listed for trading on a U.S. national securities exchange nor approved for trading on an established automated over-the-counter trading market in the United States.

On or before the 20th day after the occurrence of a fundamental change, we will provide to all holders of record of the notes and the trustee and paying agent a notice of the occurrence of the fundamental change and of the resulting repurchase right. Such notice shall specify, among other things:

the events causing a fundamental change;

the date of the fundamental change;

the last date on which a holder may exercise the repurchase right;

the repurchase price;

the repurchase date (which may be no earlier than 15 days and no later than 30 days after the date of such notice);

the name and address of the paying agent and the conversion agent, if applicable;

if applicable, the applicable conversion rate and any adjustments to the applicable conversion rate;

if applicable, that the notes with respect to which a repurchase notice has been delivered by a holder may be converted only if the holder withdraws the repurchase notice in accordance with the terms of the indenture; and

the procedures that holders must follow to require us to purchase their notes.

Simultaneously with providing such notice, we will publish a notice containing this information in a newspaper of general circulation in The City of New York or publish the information on our website or through such other public medium as we may use at that time.

To exercise the repurchase right, you must deliver to the paying agent prior to 10:00 a.m., New York City time, on or before the business day immediately preceding the repurchase date, subject to extension to comply with applicable law, a duly completed written notice, in the form set forth on the reverse side of the notes or otherwise, of your intent to exercise your repurchase right. Your repurchase notice must state:

if certificated, the certificate numbers of your notes to be delivered for purchase;

the portion of the principal amount of notes to be purchased, which must be \$1,000 or a multiple thereof, provided that the remaining principal amount of notes is an authorized denomination; and

that the notes are to be purchased by us pursuant to the applicable provisions of the notes and the indenture. In addition, you must effect delivery or book-entry transfer of the notes to the trustee (or other paying agent appointed by us), together with all necessary endorsements; provided that the repurchase price will be paid only if the

notes so delivered to the trustee or other paying agent appointed by us conforms in all respects to the description thereof in the related repurchase notice.

You may withdraw (in whole or in part) any repurchase notice by a written notice of withdrawal delivered to the paying agent at any time prior to 10:00 a.m., New York City time, on the business day immediately preceding the repurchase date. The notice of withdrawal shall state:

the name of the holder:

the principal amount of the withdrawn notes, which must be an integral multiple of \$1,000;

if certificated notes have been issued, the certificate numbers of the withdrawn notes (if not certificated, your notice must comply with appropriate DTC procedures); and

the principal amount, if any, which remains subject to the original repurchase notice, which amount must be in principal amounts of \$1,000 or a multiple of \$1,000.

We will be required to purchase the notes on the repurchase date subject to extension to comply with applicable law. You will receive payment of the repurchase price promptly following the later of the repurchase date and the time of book-entry transfer or the

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delivery of the notes. If the paying agent holds cash sufficient to pay the repurchase price of any note for which a repurchase note has been tendered and not withdrawn as of the business day following the repurchase date, then, effective on the repurchase date:

the note will cease to be outstanding and interest, including any additional interest, will cease to accrue; and

all other rights of the holder will terminate (other than the right to receive the repurchase price and previously accrued and unpaid interest, including any additional interest, upon delivery or book-entry transfer of the note, or interest payable on the related interest payment date if the repurchase date occurs between the record date and such interest payment date, as applicable).

In connection with any purchase offer pursuant to a fundamental change notice or termination of trading, we will, if required:

comply with the provisions of the tender offer rules under the Securities Exchange Act of 1934, as amended, that may then be applicable; and

file a Schedule TO or any other required schedule under the Securities Exchange Act of 1934, as amended. The repurchase rights of the holders could discourage a potential acquirer of us. The fundamental change purchase feature, however, is not the result of management sknowledge of any specific effort to obtain control of us by any means or part of a plan by management to adopt a series of anti-takeover provisions.

The term fundamental change is limited to specified transactions and may not include other events that might adversely affect our financial condition. In addition, the requirement that we offer to purchase the notes upon a fundamental change may not protect holders in the event of a highly leveraged transaction, reorganization, merger or similar transaction involving us.

No notes may be purchased at the option of holders upon a fundamental change or termination of trading if there has occurred and is continuing an event of default (other than a default that is cured by the payment of the repurchase price of the notes) and payment of the principal amount of the notes has been and is accelerated on account of such event of default.

The definition of fundamental change includes a phrase relating to the conveyance, transfer, sale, lease or disposition of all or substantially all of our consolidated assets. There is no precise, established definition of the phrase substantially all under applicable law. Accordingly, the ability of a holder of the notes to require us to purchase its notes as a result of the conveyance, transfer, sale, lease or other disposition of less than all of our assets may be uncertain.

If a fundamental change or termination of trading were to occur, we may not have enough funds to pay the repurchase price. Our ability to repurchase the notes for cash may be limited by restrictions on our ability to obtain funds for such repurchase through dividends from our subsidiaries, the terms of our then existing borrowing arrangements or otherwise. See Risk factors Risks related to the notes We may not have the ability to raise the funds necessary to purchase the notes upon a fundamental change, and our future debt may contain limitations on our ability to pay cash upon conversion or repurchase of the notes. If we fail to purchase the notes when required following a fundamental change or termination of trading, we will be in default under the indenture. In addition, we have, and may in the future incur, other indebtedness with similar change in control provisions permitting our lenders to accelerate or to require us to purchase our indebtedness upon the occurrence of similar events or on some specific dates, including indebtedness senior in right of payment to the notes.

# Consolidation, merger and sale of assets

The indenture provides that we shall not consolidate with or merge with or into, or convey, transfer or lease all or substantially all of our properties and assets to, another person, unless (i) the resulting, surviving or transferee person (if not us) is a person organized and existing under the laws of the United States of America, any state thereof or the District of Columbia, and such entity (if not us) expressly assumes by supplemental indenture all our obligations under the notes, the indenture and, to the extent then still operative, the registration rights agreements; and (ii) immediately after giving effect to such transaction, no event of default has occurred and is continuing under the indenture. Upon any such consolidation, merger or transfer, the resulting, surviving or transferee person will be an obligor under the indenture, and, except in the case of a lease, be substituted for, and may exercise every right and

power of, us under the indenture.

Although these types of transactions are permitted under the indenture, certain of the foregoing transactions could constitute a fundamental change (as defined above) permitting each holder to require us to purchase the notes of such holder as described above.

#### **Subordination of the notes**

The payment of the principal of, the cash portion of the conversion obligation and any interest (including additional interest) on, and any of our other cash payment obligations with respect to the notes is subordinated to the prior payment in full, in cash or other payment satisfactory to the holders of senior indebtedness, of all existing and future senior indebtedness of ours.

If we dissolve, wind-up, liquidate or reorganize, or if we are the subject of any bankruptcy, insolvency, receivership or similar proceedings, we will pay the holders of senior indebtedness in full in cash or other payment satisfactory to the holders of senior indebtedness before we pay the holders of the notes. If the notes are accelerated because of an event of default under the indenture, we must pay the holders of senior indebtedness in full in cash or other payment satisfactory to the holders of senior indebtedness all amounts

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due and owing thereunder before we pay the holders of the notes. The indenture requires that we promptly notify holders of senior indebtedness if payment of the notes is accelerated because of an event of default under the indenture.

We may not make any payment on the notes or purchase or otherwise acquire or pay cash in connection with a conversion of the notes if:

a default in the payment of any designated senior indebtedness occurs and is continuing beyond any applicable period of grace; or

any other default under designated senior indebtedness occurs and is continuing that permits holders of the designated senior indebtedness to accelerate its maturity and the trustee receives a payment blockage notice from the persons permitted to give such notice under the indenture (which will include the agent under our secured credit facilities on behalf of the lenders thereunder).

We are required to resume payments on the notes:

in case of a payment default under designated senior indebtedness, upon the date on which such default is cured or waived or ceases to exist; and

in case of a nonpayment default under designated senior indebtedness, the earlier of the date on which such nonpayment default is cured or waived or ceases to exist or 179 days after the date on which the payment blockage notice is received.

No new period of payment blockage may be commenced for a default unless:

365 days have elapsed since our receipt of the prior payment blockage notice; and

all scheduled payments on the notes that have come due have been paid in full in cash.

No nonpayment default that existed or was continuing on the date of delivery of any payment blockage notice shall be the basis for a subsequent payment blockage notice, unless the default was waived for a period of 90 days, cured or otherwise ceased to exist and thereafter subsequently reoccurred.

As a result of these subordination provisions, in the event of our bankruptcy, dissolution or reorganization, holders of senior indebtedness may receive more, ratably, and holders of the notes may receive less, ratably, than our other creditors. These subordination provisions will not prevent the occurrence of any default or event of default under the indenture.

If either the trustee or any holder of notes receives any payment or distribution of our assets in contravention of these subordination provisions before all senior indebtedness is paid in full in cash or other payment satisfactory to the holders of senior indebtedness, then such payment or distribution will be held by the recipient in trust for the benefit of, and will be paid over or delivered to, the holders of senior indebtedness to the extent necessary to make payment in full in cash or other payment satisfactory to the holders of senior indebtedness of all senior indebtedness remaining unpaid.

The holders of our senior indebtedness shall have the right to rely upon the foregoing subordination provisions, and no amendment thereof will diminish the rights of holders of our senior indebtedness unless they agree in writing.

Substantially all of our consolidated operations are, and in the future may continue to be, conducted through our subsidiaries. As a result, our cash flow and our ability to service our debt, including the notes, depend in part upon the earnings of our subsidiaries. In addition, we would be dependent on the distribution of earnings, loans or other payments by our subsidiaries to us.

Our subsidiaries are separate and distinct legal entities. Our subsidiaries have no obligation to pay any amounts due on the notes or to provide us with funds for our payment obligations, whether by dividends, distributions, loans or other payments. In addition, any payment of dividends, distributions, loans or advances by our subsidiaries will also be contingent upon our subsidiaries earnings and could be subject to contractual or statutory restrictions.

A substantial portion of our consolidated assets is held by our subsidiaries. Our right to receive any assets of any of our subsidiaries upon their liquidation or reorganization, and therefore the right of the holders of the notes to participate in those assets, is structurally subordinated to any claims of that subsidiary screditors, including trade

creditors. In addition, even if we were a creditor of any of our subsidiaries, our rights as a creditor would be subordinate to any security interest in the assets of our subsidiaries and any indebtedness of our subsidiaries senior to that held by us.

As of June 30, 2007, our total consolidated indebtedness under the senior credit facilities was \$1,245,000,000, all of which ranks senior to the notes.

Neither we nor our subsidiaries are limited from incurring senior indebtedness or additional debt under the indenture. If we incur additional debt, our ability to pay our obligations on the notes could be affected. We expect from time to time to incur additional indebtedness and other liabilities.

We are obligated to pay reasonable compensation to the trustee. We will indemnify the trustee against any losses, liabilities or expenses incurred by it without gross negligence, willful misconduct or bad faith in connection with its duties. The trustee s claims for such payments will be senior to the claims of the holders of the notes.

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Designated senior indebtedness means the indebtedness under our senior credit facility and, after our senior credit facility has been repaid in full in cash and the commitments thereunder terminated, any other senior indebtedness in which the instrument creating or evidencing the indebtedness, or any related agreements or documents to which we are a party, expressly provides that such indebtedness is designated senior indebtedness for purposes of the indenture (provided that the instrument, agreement or other document may place limitations and conditions on the right of the senior indebtedness to exercise the rights of designated senior indebtedness).

Indebtedness means:

(1) all of our indebtedness, obligations and other liabilities, contingent or otherwise, (a) for borrowed money, including overdrafts, foreign exchange contracts, curren