

VITAL SIGNS INC  
Form 10-K  
December 12, 2006

---

---

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

---

FORM 10-K

S ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2006.  
£ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM TO  
COMMISSION FILE NUMBER 0-18793

---

VITAL SIGNS, INC.  
(Exact name of registrant as specified in its charter)

---

New Jersey 11-2279807  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification Number)  
20 Campus Road, Totowa, New Jersey 07512; (973) 790-1330  
(Address and telephone number, including area code,  
of registrant's principal executive office)

Securities registered pursuant to Section 12(b) of the Act:  
None

Securities registered pursuant to Section 12(g) of the Act:  
Title of each class  
Common Stock, no par value

Indicate by checkmark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. £  
Yes S No

Edgar Filing: VITAL SIGNS INC - Form 10-K

Indicate by checkmark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act.  Yes  No

Indicate by checkmark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by checkmark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by checkmark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer". Rule 12b-2 of the Exchange Act. Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act)  Yes  No

The aggregate market value of the voting and non-voting common equity of the registrant held by non-affiliates (for this purpose, persons and entities other than executive officers, directors, and 5% or more shareholders) of the registrant, as of the last business day of the registrant's most recently completed second fiscal quarter (March 31, 2006), was approximately \$431,365,345.

Number of shares of Common Stock outstanding as of December 8, 2006: 13,218,850

Documents incorporated by reference: Definitive Proxy Statement for the 2007 Annual Meeting of Shareholders (Part III).

---

---

---

**VITAL SIGNS, INC.  
TABLE OF CONTENTS**

	<b>Page</b>
<b><u>PART I</u></b>	
Item 1 <u>Business</u>	2
Item <u>Risk Factors</u>	
1A	20
Item <u>Unresolved Staff Comments</u>	
1B	30
Item 2 <u>Properties</u>	30
Item 3 <u>Legal Proceedings</u>	31
Item 4 <u>Submission of Matters to a Vote of Security Holders</u>	32
Item <u>Executive Officers of the Registrant</u>	
4A	32
<b><u>PART II</u></b>	
Item 5 <u>Market for the Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	34
Item 6 <u>Selected Financial Data</u>	35
Item 7 <u>Management’s Discussion and Analysis of Financial Condition and Results of Operations</u>	37
Item <u>Quantitative and Qualitative Disclosures About Market Risk</u>	
7A	53
Item 8 <u>Financial Statements and Supplementary Data</u>	53
Item 9 <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	54
Item <u>Controls and Procedures</u>	
9A	54
Item <u>Other Information</u>	
9B	56
<b><u>PART III</u></b>	
Item 10 <u>Directors of the Registrant</u>	57
Item 11 <u>Executive Compensation</u>	57
Item 12 <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	57
Item 13 <u>Certain Relationships and Related Transactions</u>	57
Item 14 <u>Principal Accountant Fees and Services</u>	58
<b><u>PART IV</u></b>	
Item 15 <u>Exhibits and Financial Statement Schedules</u>	59

In this Annual Report, references to “Vital Signs,” “we,” “us” and “our” refer to Vital Signs, Inc. and its subsidiaries. Actar™, Actar D-Fib™, Babysafe™, Breas HA50™, Breas PV10™, Breas PV101™, Breas PV102™, Breas PV403™, Breas PV501™, Breas SC20™, Broselob™, Broselow-Hinkle™, Broselow-Luten™, C2™, Code Blue II™, CUFF-ABLE™, iMask™, iSleep™, INFUSABLE™, Misty OX™, Pedi Blue II™, SURE-LOK™, TurboHeater™, Vital Seal™, Vital View™

Edgar Filing: VITAL SIGNS INC - Form 10-K

Vital View II™, Vivo 30™, and Vivo 40™ are our trademarks. We also have several registered and unregistered color scheme trademarks related to the Broselow product line. All other trademarks used in this Annual Report are the property of their respective owners.

When we refer to our fiscal year in this Annual Report, we are referring to the fiscal year ended on September 30th of that year. Unless the context expressly indicates a contrary intention, all references to years in this Annual Report are to our fiscal years.

## PART 1

### **Item 1. Business**

Vital Signs, Inc. was initially incorporated in New York in 1972 and reincorporated in New Jersey in 1988. Our principal executive offices are located at 20 Campus Road, Totowa, New Jersey 07512; our telephone number at that location is (973) 790-1330.

#### **Our company**

We are a leading designer, manufacturer and marketer of single use airway management products for the anesthesia, respiratory/critical care and sleep disorder markets. We sell our products in over 70 countries worldwide. We offer one of the broadest single-patient use anesthesia and respiratory/critical care product lines in the industry and have developed numerous innovative products which are now considered industry standards. In addition, we sell therapeutic products for patients suffering from sleep disorders and provide sleep disorder diagnoses at sleep laboratories and centers that we operate. We also operate an interventional cardiology/radiology business through our Thomas Medical Products subsidiary and provide technology services to FDA regulated companies.

We categorize our product and service offerings within five business segments: anesthesia, respiratory/critical care, sleep disorder, interventional cardiology/radiology and pharmaceutical technology services. Previously, we included our interventional cardiology/radiology business within our anesthesia segment. See Note 18 of the notes to consolidated financial statements contained herein for certain financial information about our segments.

#### ***Anesthesia***

We have been supplying products to the anesthesia market for over 30 years. Our single-patient use anesthesia products and systems are designed to deliver oxygen and anesthesia from a gas source, such as an anesthesia machine, to a patient's pulmonary system. They also remove anesthetic gases, carbon dioxide and expiratory oxygen from a patient and link a patient to various monitors. Our principal anesthesia products consist of face masks, breathing circuits and general anesthesia products. We believe that the breadth of our product offerings gives us the advantage of being able to sell customized circuits composed of multiple products. Historically, we have included the products sold by our Thomas Medical Products subsidiary within this segment. Thomas Medical is now being broken out as a separate segment, interventional cardiology/radiology (see below), and as a result, the historical financial information presented in this Annual Report with respect to our anesthesia segment excludes Thomas Medical for all years presented. For fiscal 2005 and 2006, our anesthesia segment contributed 35.0% and 36.2%, respectively, to our net revenue.

#### ***Respiratory/critical care***

We have been supplying single use products to the respiratory/critical care market for over 26 years. Our primary respiratory products are arterial blood gas, or ABG, syringes and kits, manual resuscitators and blood pressure cuffs. We also distribute critical care equipment kits and modules, which are color coded to allow emergency room workers to quickly and accurately determine the proper equipment size to use with pediatric patients. For fiscal 2005 and 2006, our respiratory/critical care segment contributed 21.9% and 21.8%, respectively, to our net revenue.

#### ***Sleep disorder***

Building upon our airway management expertise and our long-time experience with continuous positive airway pressure systems, we began providing sleep disorder products and services in the late 1990s. We believe that we are the only company that both operates sleep centers to diagnose obstructive sleep apnea and manufactures and sells products designed to treat that condition. As of September 30, 2006, we operated 56 sleep diagnosis laboratories and

centers in seven states in the United States and in Washington D.C. At these sleep laboratories and centers, we conduct sleep

studies to determine whether the patients referred to us suffer from sleep disorders and if so the severity of their condition. If a patient is determined to suffer from obstructive sleep apnea, we can offer the patient and the patient's referring physician a comprehensive sleep program. This includes diagnosis, titration procedure (that is, the process of determining the optimal pressure to prescribe for the Continuous Positive Airway Pressure, or CPAP device), and the therapeutic intervention. This offering provides a one-stop-shop approach to servicing our patient's needs. Our principal sleep disorder products, currently marketed primarily outside of the United States, are personal non-invasive ventilation support systems, which are used in the treatment of obstructive sleep apnea to prevent temporary airway closure during sleep. For fiscal 2005 and fiscal 2006, sleep disorder and personal ventilation products and services accounted for 21.4% and 21.9%, respectively, of our net revenue.

### ***Interventional Cardiology/Radiology***

Our interventional cardiology/radiology business, which operates as Thomas Medical Products, has been included as part of our anesthesia segment since being acquired by Vital Signs, Inc. in 1992. Given the extent of the growth of that business, and the differences between the manner in which that business operates and the manner in which our anesthesia business operates, we have concluded that it is appropriated to report that business as its own segment, which we refer to as "Interventional Cardiology/Radiology".

Our interventional cardiology/radiology business is primarily in vascular access, delivery, and closure. The business operates as a high end OEM that designs, develops, and manufactures precision devices that facilitate access to the cardiovascular system by medical professionals in the electrophysiology, cardiology, radiology, critical care, and anesthesia markets. We provide percutaneous valved introducers, peelaway valved introducers, guiding sheaths, and delivery sheaths. Other products include guide wires, needles, over-the-needle catheters, hemostasis valves, obturators, dilators, transvalvular insertion tools, and contamination shields.

Generally, the business makes finished sterile medical devices and bulk non-sterile products based on our customers' specifications, however, we can also design, develop and manufacture proprietary finished medical devices that are distributed by our customers under their private label. As an OEM, the business depends on its customers for distribution of the medical devices we produce. Our customers include C.R. Bard, Guidant, St. Jude Medical, and Boston Scientific. For fiscal 2005 and 2006, our interventional cardiology/radiology business segment contributed 13.1% and 12.5% respectively, to our net revenue.

### ***Pharmaceutical technology services***

In 1996, we began providing regulatory consulting services to clients, helping them to develop and validate systems and processes for their manufacturing, IT infrastructure, research and development, facilities, laboratory and quality assurance departments. In 2002, with our acquisition of our Stelex subsidiary, we expanded our services to include computer systems compliance. In addition, we have developed and currently market proprietary software products used in conjunction with our services to help clients comply with FDA regulations. We deliver these technology services to FDA regulated companies primarily in the pharmaceutical sector, as well as to medical device, diagnostic and biotechnology companies. Our clients include some of the largest pharmaceutical companies in the world. For fiscal 2005 and fiscal 2006, pharmaceutical technology services accounted for 8.6% and 7.5%, respectively, of our net revenue.

### **Market Overview**

#### ***Anesthesia and Respiratory/Critical Care.***

In response to rising health care costs, managed care companies and other third-party payors have placed pressure on health care providers to reduce costs, which could hamper our revenue growth. Yet, we believe that efforts to contain rising health care costs have increased the preference





for single-patient use medical products, which we believe improve the productivity of health care professionals, reduce overall provider costs and improve patient care.

We believe that single-patient use medical products provide the United States health care industry with the following benefits:

- *improved patient care*, by reducing the risk of contracting infections from reusable products, thereby reducing the risk of additional post-operative patient care;
- *cost effectiveness*, by lowering the labor costs associated with sterilizing, reassembling and re-testing reusable products, lowering inventory costs, reducing the initial capital outlays for stocking new reusable products and improving the ability to allocate costs directly to individual patients, and procedures.
- *reduced set up time*, resulting

from the fact that many single-patient use products can be packaged in disposable kits, allowing medical practitioners to reduce set up time and thereby perform more procedures.

As a result of these factors, we believe that single-patient use medical products have become the products of choice in the United States anesthesia and respiratory/critical care markets.

We view the international markets as a significant growth opportunity for our company as single-patient use products have not fully penetrated those markets. We believe that in developed countries, heightened concern regarding cross-contamination and sterilization costs are resulting in single-patient use medical products replacing traditional reusable products. We believe that the trend towards utilizing single-patient use products is accelerating in developing countries as health care standards improve. In addition, many developing markets have high incidences of communicable respiratory diseases and are becoming increasingly aware of the value of single-patient use respiratory products.

Single-patient use respiratory/critical care products are designed to assist hospitals with their infection control programs by helping to reduce infections caused by cross-contamination when products are used by more than one patient. These products also offer patient benefits as they are generally lighter than reusable products resulting in better patient care, for example, by causing less torque on the endotracheal tube. We believe that in recent years there has been an increasing incidence of respiratory illnesses, such as asthma and emphysema, due in part to an increasingly susceptible aging population, environmental pollution, smoking-related illnesses and communicable diseases with significant respiratory impact, such as tuberculosis, HIV and influenza. People with these conditions have a need for our products, such as manual resuscitators and arterial blood gas kits, in acute care.

### ***Sleep disorder***

Obstructive sleep apnea is considered to be one of the most common sleep problems. Obstructive sleep apnea, or OSA, is a condition that causes the soft tissue in the rear of the throat to narrow and repeatedly close during sleep. Oxygen deficiency, elevated blood pressure and increased heart rate associated with OSA are related to increased risk of cardiovascular morbidity, stroke and heart attack. Additionally, OSA may result in excessive daytime sleepiness, reduced cognitive functions, including memory loss, lack of concentration, depression and irritability. According to National Heart, Lung and Blood Institute of the National Institutes of Health, approximately 80 percent of people in the United States who suffer from sleep apnea remain undiagnosed. We believe that a substantial portion of those remain undiagnosed. Increased awareness of OSA among doctors and patients in recent years is expected to continue fueling growth of the OSA diagnostic and treatment market at a rate of 15 to 20 percent.

The diagnosis of obstructive sleep apnea typically requires monitoring a patient during sleep. During overnight testing, which usually takes place in a clinical setting, respiratory parameters and sleep patterns are monitored along with other vital signs, providing information about the quality of an individual's sleep. A report by Frost & Sullivan indicated that by 2003, there were approximately 2,800 sleep laboratories and centers in the United States. We believe

that this represents a

significant expansion over the number of such laboratories and centers that existed in the United States two decades earlier.

Continuous positive airway pressure therapy, commonly referred to as CPAP therapy, has evolved as the primary method for the treatment of obstructive sleep apnea, in part because it is less invasive and more cost-effective than surgery. Unlike surgery, which may only result in reduced snoring, CPAP therapy actually reduces or eliminates the occurrence of obstructive sleep apnea. During this therapy, a patient sleeps with a nasal or facial mask connected by a tube to a small portable airflow generator that delivers room air at a predetermined continuous positive pressure. The continuous air pressure acts as a pneumatic splint to keep the patient's upper airway open and unobstructed. As a result, the cycle of airway closures, which leads to the disruption of sleep and other symptoms that characterize obstructive sleep apnea, is prevented or dramatically reduced.

CPAP is generally not a cure but a therapy for managing the chronic condition of obstructive sleep apnea, and therefore, must be used on a daily basis as long as treatment is required. Patient compliance has been a major factor in the efficacy of CPAP treatment. Early generations of CPAP units provided limited patient comfort and convenience. More recently, product innovations to improve patient comfort and compliance have been developed.

### ***Interventional cardiology/radiology***

Our interventional cardiology/radiology business participates in its market as an OEM supplier, and as such deals with a number of substantial medical device companies on an ongoing manufacturing basis as well as an R&D project basis. It is a highly competitive business that can have major technology shifts. Products are sold to other health care product providers either as a component of a kit or as a finished product.

Interventional cardiology is a subspecialty of cardiology that deals specifically with catheter based treatment of structural heart diseases, while interventional radiology is a subspecialty of radiology in which minimally invasive procedures are performed using image guidance, either for diagnostic or treatment purposes. We believe that the long term prospects for this business segment are good as less invasive procedures increase in order to minimize the risk, cost, trauma, aftercare and procedure time of surgery.

Our statements regarding prospects for this segment represent "Forward-Looking Statements" under the Private Securities Litigation Reform Act of 1995. Actual results could differ materially from our projections as a result of a number of risks and uncertainties, including the risk factors identified in Item 1A of this Annual Report.

### ***Pharmaceutical technology services***

Pharmaceutical, diagnostic, biotechnology and medical device companies are regulated by the United States Food and Drug Administration or FDA. The FDA's regulatory framework covers virtually every aspect of these companies' operations. FDA regulations mandate that these companies maintain highly detailed records to enable them to demonstrate compliance with complex requirements. Companies that fail to comply with FDA regulations may be delayed or prevented from commercializing new products and product enhancements and may have existing products removed from the market.

The tasks of developing FDA compliance programs and monitoring their performance are complex and time-consuming. If the FDA believes that its regulations have not been fulfilled, it may invoke extensive enforcement powers against the violating company. We believe that many FDA regulated companies do not maintain the internal staff necessary to meet the increased requirements and FDA scrutiny and therefore require consultants to help them become and remain compliant. We also believe that regulated companies are under continuing scrutiny with regard to the quality and compliance of critical computer systems and will continue to require external help to develop and implement these systems.



## Principal products and services

Our principal products and services fall into five segments: anesthesia, respiratory/critical care, sleep disorder, interventional cardiology/radiology, and pharmaceutical technology services, which are described below.

### *Anesthesia*

Anesthesia products were our first line of business and continue to be our leading source of revenue. Our single-patient use products and systems are designed to deliver oxygen and anesthesia from a gas source, such as an anesthesia machine, to a patient's pulmonary system. They also remove anesthetic gases, carbon dioxide and expiratory oxygen from a patient and link a patient to various monitors. We offer a wide variety of products which are designed to be compatible with all anesthesia machines. Our anesthesia segment accounted for 35.0% of our net revenue in fiscal 2005 and 36.2% of our net revenue in fiscal 2006.

Our primary anesthesia products and systems include:

- *Anesthesia breathing circuits* are single-patient use devices used to ventilate and carry oxygen and anesthetic gases to a patient while under general anesthesia during surgery as well as to connect the patient to an anesthesia machine and to monitors. The traditional system is referred to as a "circuit" because it is comprised of two tubes, one carrying inspiratory gases to a patient and the other carrying expiratory gases away from a patient.

Each traditional breathing circuit consists of flexible hoses, a breathing bag, and a “Y” and elbow attachment. Because the breathing circuit needs of hospitals vary significantly, we offer a large variety of circuits designed to be compatible with anesthesia equipment manufactured by other companies. Technological advances in the areas of gas sampling, temperature monitoring, humidification and bacterial/viral filtration have provided us with opportunities to expand our breathing circuit offerings. In late 2000, we introduced the patented product Limb-O™, a single limb breathing circuit used for general anesthesia,

transport and/or critical care situations. The single limb incorporates a patented technology with a septum to separate inspiratory and expiratory gases. The expiratory portion of the tube contains warmed exhalation gas which helps to warm the inspiratory gas. The Limb- O™ competes with the traditional two limb system on the basis of the added benefit of heat and moisture provided to the patient and the reduction of bulk and weight associated with traditional two limb circuits and is an alternative to the tube within a tube circuit.

- *Face masks* are single-patient use devices which cover the nose and mouth of a patient while general anesthesia is being administered. In



1981 we became the first company to sell the now-standard air-filled clear cushion face mask for single-patient anesthesia and respiratory use. We believe that the soft air-filled cushion face mask provides a better seal on most patients than other face masks, thereby improving the delivery of anesthetic gases and oxygen to the patient. A clear face mask also permits the clinician to better observe certain patient problems, such as life-threatening aspiration, while the patient is anesthetized. We offer various sizes and types of face masks. We anticipate that the usage of single-patient use face masks in surgical procedures internationally will continue to increase as single-patient

use products become more accepted in international hospitals.

- *General anesthesia systems* are customized single-patient use anesthesia kits that we assemble which can include more than 20 of our single-patient use products, such as air filled cushion face masks, breathing circuits, blood pressure cuffs and temperature monitoring probes. We market these kits under the name *GAS™*. Our sales representatives use detailed questionnaires to assist each customer in determining the particular products that an institution desires in its anesthesia kits. We then assemble our *GAS™* kits to meet an institution's specific needs.
-

*Pressure  
infusors* are  
single patient  
use devices  
utilized hospital  
wide to apply  
pressure to a  
sealed bag of  
fluid, such as  
intravenous  
solutions or  
blood products.

Our  
*INFUSABLE*<sup>®</sup>  
pressure infusor  
is a patented  
system  
consisting of a  
pressure gauge,  
an inflatable  
bladder and

a bulb to pump air into the bladder. Our *INFUSABLE*<sup>®</sup> has a mesh netting into which a package of sterile fluid or “solution bag” is placed. The fluid is connected to the patient monitoring system and the pressure on the solution bag is set at a level designed to maintain the pressure required by the monitoring system. Our *INFUSABLE*<sup>®</sup> is also designed to deliver blood or fluids to a patient at a rapid rate, usually under trauma conditions.

- *Fiberoptic laryngoscope systems* are single-patient use devices used by anesthesiologists to assist in correctly placing an endotracheal tube within the trachea of a patient. Our *Vital View*<sup>™</sup> system has single-patient use blades which we believe offers several advantages over traditional

reusable metal  
blade  
laryngoscope  
systems,  
including  
lowering the risk  
to both patient  
and physician of  
infection  
associated with  
reusable metal  
blades and  
handles. We  
believe that  
hospital capital  
outlays for  
stocking  
emergency crash  
carts can be  
reduced by  
purchasing our  
single use system  
rather than a  
reusable  
fiberoptic  
system.

We also manufacture a wide range of accessories and components for use with our anesthesia products, including heat/moisture exchangers, bacterial/viral filters, anesthesia breathing bags (including latex-free bags), airways, temperature monitoring devices and other components.

***Respiratory/critical care***

Our respiratory/critical care segment accounted for 21.9% of our net revenue in fiscal 2005 and 21.8% of our net revenue in fiscal 2006.

Our primary respiratory/critical care products and systems include:

- *Arterial blood gas syringes and collection kits* are used to collect arterial blood for blood gas analyses routinely performed in hospitals on patients suspected of having metabolic,

respiratory or other cardiopulmonary difficulties. We offer a broad line of disposable arterial blood gas syringes and collection systems in both standard configurations and in kits that are customized to meet a specific hospital's needs and to function with the hospital's blood gas analyzers. We offer syringes containing our *SURE-LOK*<sup>TM</sup> needle protection device to protect the health care worker from the risk of being punctured by a needle.

- *Manual resuscitators* are single-patient use devices which are squeezed by hand to force oxygen into a patient's lungs. Manual resuscitators are used throughout the hospital in a variety of settings. For example, patients on a ventilator require the use of a resuscitator prior to tracheal suctioning procedures.

Another use is in providing oxygen while transporting the patient between the operating room and other critical care units. In addition, resuscitators are typically placed strategically throughout the hospital to provide assistance to patients who have stopped breathing and require resuscitation. Our *Code Blue II*<sup>™</sup> resuscitators are sold in different sizes for infants, children and adults. These resuscitators alleviate certain problems involved in mouth-to-mouth emergency resuscitation, including the risk to both the rescuer and the individual of transmitting infections. We believe that most reusable manual resuscitators are costly to sterilize and require re-assembly, which may result in errors that compromise proper function. In contrast, our

*Code Blue II™* resuscitators are relatively inexpensive and are delivered fully assembled.

- *Blood pressure cuffs* are single-patient use devices which are wrapped around the arm or thigh of a patient to obtain a blood pressure reading. Our *CUFF-ABLE®* single-patient use blood pressure cuffs provide hospitals with an alternative to traditional reusable blood pressure cuffs that can become contaminated by touch, with blood and other body fluids. While all patients admitted to hospitals are candidates for their own dedicated blood pressure cuff, we believe that to date the primary market for disposable cuffs has been for cases where infection control is a high priority. Our *CUFF-ABLE®* blood pressure cuffs are sold in a variety of sizes (including



neonatal) and are adaptable to all manual and electronic blood pressure monitors that utilize blood pressure cuffs.

- *Hyperinflation systems* are devices used for patient resuscitation. We offer both our *Babysafe™* and traditional hyperinflation systems for infant resuscitation in transport and prior to tracheal suctioning. These products are used in labor and delivery rooms and in neonatal

intensive care units, where controlling the spread of infection is particularly critical. *BabySafe*<sup>™</sup> offers the ability to adjust and limit the level of pressure that can be delivered during resuscitation. Oxygen can be delivered with limited risk of barotrauma. These systems are available in a variety of configurations and sizes to meet the needs of infants.

- *Continuous positive airway pressure systems*, commonly referred to as CPAP systems, consist of a compact flow generator connected to a dual-port, air-filled cushion face mask and are used as therapy for various respiratory diseases. The face mask is attached to a single-patient use positive end expiratory pressure valve designed to maintain positive airway pressure in the lungs, allowing for more oxygen to diffuse into a patient's blood system. Our face mask CPAP systems provide a less invasive and more comfortable way of providing oxygen to certain patients than conventional ventilator-based systems. Our face mask CPAP systems eliminate the need to insert an endotracheal tube into the patient's trachea and then attach the patient to a ventilator. Our face mask CPAP systems are now being used successfully in the hospital and pre-hospital setting to treat patients with cardiogenic pulmonary edema and other respiratory

deficiencies.

- *Heated humidification systems* provide a flow of warm moist air to a patient at risk from loss of body temperature and drying of the lung linings. Our *MistyOx*<sup>®</sup> line consists of two respiratory products that deliver hydration to a patient, a nebulizer which delivers medium to high flow and high concentrations of oxygen to patients, combined with a regulated heater. These products may be used by infants, children and adults in many areas of the hospital, including emergency, recovery and critical care.
- *CPR training mannequins* are training aids for teaching cardiopulmonary resuscitation, commonly known as CPR. Our *Actar*<sup>®</sup> training mannequin provides a low cost alternative to many of the other training mannequins on the market. Its low cost allows each trainee to practice on his or her own mannequin rather than waiting to take turns on a single mannequin used by an entire class. Our newest model, *Actar D-FIB*<sup>®</sup>, incorporates additional functionality to meet the updated requirements of the American Heart Association and the Red Cross. New features include jaw thrust, abdominal thrust and anatomical landmarks for proper defibrillation training.

- *Broselow® pediatric emergency products.* The Broselow/Hinkle™ Pediatric Emergency System and the Broselow-Luten System™ are a part of our “Color Coding Kids” product line. These are the products of extensive clinical efforts by James Broselow, M.D., Dr. Robert Luten, M.D. and Alan Hinkle, M.D. to enable emergency care providers to determine the appropriate equipment size for infants in emergency situations. This system takes advantage of the direct correlation between a pediatric patient’s body length or weight and the proper size of emergency supplies. This patented system, licensed to Vital Signs, consists of a tape measure having nine color zones, a corresponding series of color-coded single-patient use emergency kits or modules and a nylon organizer bag custom-designed to hold all the supplies needed in either a trauma, cardiac or respiratory pediatric emergency.

In addition to the products and systems described above, we also manufacture a wide range of accessories and components for use with our respiratory/critical care products and systems, including bacterial/viral filters and heat and moisture exchangers.

### ***Sleep disorder***

Our sleep disorder segment encompasses our sleep disorder and personal ventilation products and sleep diagnosis services. We have designed our sleep disorder products to deliver airflow to patients undergoing therapy for the treatment of obstructive sleep apnea with the objective of increasing patient comfort and acceptance of the treatment. CPAP is a common method for treating obstructive sleep apnea. We have manufactured and distributed CPAP systems for more than a decade for other respiratory applications and actively entered the sleep apnea market in 1997 through our acquisition of an equity interest in Breas Medical AB, a European manufacturer of personal ventilators for obstructive sleep apnea and long term ventilation. To date, most of our sales of these devices have been outside of the United States. We received FDA clearance for our first



home CPAP product in August 2000. We have designed our ventilation systems to produce and deliver gases to a patient requiring ventilation or oxygen therapy in both hospitals and the home.

In addition, we provide sleep diagnostic and therapeutic services through our Sleep Services of America subsidiary, which was created in January 2002 when we merged our National Sleep Technologies subsidiary with the sleep diagnostic service business of The Johns Hopkins Health System Corporation. We provide our sleep diagnostic services exclusively in the United States.

Our sleep disorder segment accounted for 21.4% of our net revenue in fiscal 2005 and 21.9% of our net revenue during fiscal 2006.

Our primary sleep disorder and personal ventilation products are listed below. Some of these products are offered for sale only outside the United States. Our sleep disorder and personal ventilation products that have been cleared for sale in the United States include the *Breas PV10™*, *PV10i™*, *HA50™*, *iMask™*, *iSleep 10™*, *iSleep 20™*, *iSleep 20+™*, *HAO 30™*, and *VIVO 40™*.

- *CPAP flow generators* are electromechanical devices which deliver continuous positive airway pressure through a nasal or full face mask to a patient suffering from obstructive sleep apnea in order to keep the patient's airway open during sleep. Given the importance of patient compliance in treating obstructive sleep apnea, we have designed our full range of products to be easy to use, lightweight, small and quiet, making them relatively unobtrusive at the bedside. Our *Breas iSleep 10™* is a basic low cost CPAP. Our *Breas PV10™* and our latest generation *iSleep 20™* are premium CPAP devices for obstructive sleep apnea treatment. Our *iSleep 20+™* is a premium CPAP device with additional refinement. Our *Breas PV10i™* and latest generation *iSleep 20™* products are self-adjusting CPAP devices that use our patented pattern recognition *i-technology* to respond to changes in breathing patterns,

as individual patient needs change, to proactively minimize apneic events. Traditional, constant CPAP devices must be set to a maximum pressure that is usually higher than is required throughout the night and thus may create discomfort for the user. With the *PV10i*<sup>TM</sup> and *iSleep 20*<sup>TM</sup>, the mean treatment pressure is lower as airway pressure is adjusted automatically. Clinical studies have demonstrated that patients prefer the lower pressure provided by these units to other available devices.

- *Bilevel CPAPs* are electromechanical devices which allow inspiratory and expiratory pressures to be independently adjusted. Our *iSleep 22*<sup>TM</sup> and premium *iSleep 25*<sup>TM</sup> devices are used to treat more severe obstructive sleep apnea. These devices are designed to be especially comfortable for the user.
- *Ventilators* are electromechanical devices used to assist a patient with respiratory problems. We have designed our systems for use in a clinical setting or at home for life support ventilation. Our *Breas Vivo 30*<sup>TM</sup> and *Vivo 40*<sup>TM</sup> bi-level ventilators are advanced devices that allow separate pressure levels for inspiratory and expiratory phases of each individual breath. Ventilation can be matched to the patient's own breathing pattern by setting inspiratory and expiratory levels

independently, which we believe promotes more comfortable and more natural respiratory support. These ventilators may also be operated from an external battery so they can be used during transportation and while traveling. Our Breas *PV403*<sup>TM</sup> homecare ventilator supports the ventilation needs of patients suffering from respiratory insufficiency diseases. Patients that use the *PV403*<sup>TM</sup> may suffer from neuromuscular (Duchene's), or other restrictive or obstructed diseases. The *PV403*<sup>TM</sup> is an advanced mixed homecare ventilator which can provide volume and pressure ventilation. It has various settings that make it very flexible for a broad range of applications. It has both internal and external battery capability and is well suited to be used for transport and traveling.

- *Humidification systems*, such as our Breas *HA50*<sup>TM</sup> humidification system, are heated humidifiers for use with CPAP or ventilation devices. We believe that heated humidifiers are an important factor in the comfort of certain CPAP users.

We also provide sleep diagnostic and therapeutic services through our Sleep Services of America subsidiary. At September 30, 2006, we operated 56 sleep laboratories and centers in seven



states in the United States and in Washington D.C. Of these facilities, 11 of our laboratories are accredited by the American Academy of Sleep Medicine and have applications submitted or pending for several other sleep laboratories. Sleep Services of America is accredited by the Joint Commission on Accreditation of Healthcare Organizations in ambulatory healthcare.

At our sleep center and sleep laboratory facilities, which typically accommodate two or three patients per night, we conduct sleep studies to determine whether the patients referred to us suffer from sleep disorders. If a patient is determined to suffer from obstructive sleep apnea, we can offer follow-up diagnostic and monitoring services to the patient and may, under certain circumstances, be in a position to sell our sleep products to the patient. A sleep study is the process of recording various measurements used to identify different sleep stages and classify various sleep problems. During sleep testing, the activities that occur in a patient's body during sleep, including brain waves, muscle movements, eye movements, breathing through the mouth and nose, snoring, heart rate, and leg movements, are monitored by small electrodes and sensors applied to the patient. These functions can be normal while the individual is awake, but abnormal during sleep. All of this information is transmitted from the equipment being worn to a special recorder, which saves these measurements for technicians to compile into a sleep report. The referring physician receives a sleep report which includes an interpretation, by a physician who is not affiliated with us, of the data and a diagnosis of any sleep related problem.

Over the past two years, we have eliminated several free standing sleep diagnostic laboratories and hospital contracts that had marginal profitability and have focused our efforts on laboratories (4-12 beds) and centers affiliated with hospitals, such as Doctors Hospital, Johns Hopkins, the University of Maryland, University of Connecticut and Westchester University Medical Center. Hospital compensations are free of support services and lease expenses. The operation of these laboratories and centers provides us with direct access to patients at the point of diagnosis. We believe that the knowledge derived from our laboratories and centers enables us to improve our sleep treatment products and develop complementary sleep disorder and personal ventilation products.

Our ability to sell our sleep disorder and personal ventilation products in our sleep laboratories and centers is restricted by strict federal regulations which prohibit us from diverging from a physician's prescription. If a physician prescribes a sleep disorder or personal ventilation product by name other than one of our own products for a patient at one of our sleep laboratories or centers, we are prohibited by federal regulations from substituting our own product.

### ***Interventional Cardiology/Radiology***

Through our Thomas Medical subsidiary we sell precision medical devices that provide vascular access, delivery, and closure. Produced on an OEM basis, our products include percutaneous valved introducers, peelaway valved introducers, guiding sheaths, and delivery sheaths. Other products include guide wires, needles, over-the-needle catheters, hemostasis valves, obturators, dilators, transvalvular insertion tools, and contamination shields.

Our interventional cardiology/radiology business segment accounted for 13.1% of our net revenue in fiscal 2005 and 12.5% of our net revenue in fiscal 2006.

### ***Pharmaceutical technology services***

Through our Stelex subsidiary, we provide regulatory compliance and validation consulting services to FDA regulated companies, primarily in the pharmaceutical sector, and also to diagnostic, biotechnology and medical device companies. We advise our clients by helping them establish and monitor processes designed to satisfy FDA requirements. Our focus has been in the areas of development and validation of systems and processes used in the manufacturing, information technology and infrastructure, research and development, laboratory and quality assurance departments of our clients. At September 30, 2006 our pharmaceutical technology services staff consisted of 97 professionals. Our range of consulting services includes computer systems validation, IT governance, process validation, equipment qualification, development and implementation of



quality control programs, regulatory auditing, development of software for regulated environments, and customized training programs.

In addition, through our Vital Path subsidiary, we have developed and currently market proprietary software products to help clients comply with FDA regulations.

Our pharmaceutical technology services segment accounted for 8.6% of our net revenue in fiscal 2005 and 7.5% of our net revenue in fiscal 2006.

## **Sales, marketing and distribution**

### *United States sales*

*Anesthesia and respiratory/critical care.* We sell our anesthesia and respiratory/critical care products to hospitals in the United States through our own sales force, which is led by our Vice President of Sales and Marketing. At September 30, 2006, our United States sales force consisted of 56 sales representatives and six regional sales managers.

We market our anesthesia and respiratory/critical care products primarily to hospitals and other health care providers. While we utilize national distributors to deliver a portion of our anesthesia and respiratory/critical care products in the United States, the end-user hospitals and other health care providers determine the channel through which they receive our products, either directly from us or through a distributor of their choice.

Many of our customers are members of group purchasing organizations. Group purchasing organizations provide their members access to discounted prices on products by negotiating discounts with manufacturers like us. Unlike distributors, group purchasing organizations do not themselves make purchases, carry inventory or physically handle product. We have agreements with several leading group purchasing organizations, including Amerinet, Broadlane, Consorta, Healthtrust, MedAssets, Novation and Premier. Group purchasing organizations provide access to discounted prices for their members by negotiating a group price for their member hospitals and health care providers. During fiscal 2005 and fiscal 2006, 34% and 33%, respectively, of our sales from the anesthesia and respiratory/critical care segments to United States hospitals was derived from group purchasing organization contracts that were utilized by member hospitals.

As we develop new products that can be sold by our United States sales force, we educate and train our sales force in the need, use, application and advantages of our products. We also hold periodic training sessions for all of our sales people and conduct additional training as we deem appropriate.

*Sleep disorder.* Sales of the sleep therapeutic and personal ventilation products in the United States have been minimal to date, due in part to our need to obtain necessary FDA clearances and due in part to our developing a different strategy than our competitors have in the home supply dealer channel. We believe that our principal means of selling our sleep disorder and personal ventilation products will be introducing those products to patients when they are visiting our sleep laboratories and centers, and providing the products direct.

As of September 30, 2006, the sales and marketing department of our SSA subsidiary focused on increasing the patient volumes at existing laboratories and centers and negotiate contracts with new sleep laboratories and centers. SSA seeks to differentiate itself from many of its competitors by providing hospitals a range of marketing options from direct marketing to an *a la carte* selection of services, increasing the number of beds and improving the utilization of existing beds.

*Interventional Cardiology/Radiology.* Generally, our interventional cardiology/radiology business makes finished sterile medical devices and bulk non-sterile products based on our customers' specifications, however, we can also

design, develop and manufacture proprietary finished medical devices that are distributed by our customers under their private label. As an OEM, our business depends on the customers of this segment for distribution of the medical devices we produce. Our customers include C.R. Bard, Guidant, St. Jude Medical and Boston Scientific.

*Pharmaceutical technology services.* We sell our pharmaceutical technology services through our Stelex subsidiary which, at September 30, 2006 employed a team of eight sales account managers,

four marketing support persons and one director of business development. Our pharmaceutical technology services sales team is responsible for obtaining new business in the continental United States and Puerto Rico by calling on pharmaceutical companies, diagnostic and biotechnology companies and medical device manufacturers regarding compliance with FDA regulations.

### ***International sales***

We sell our products in over 70 countries worldwide. For fiscal 2005 and 2006, international sales accounted for approximately 24.1% and 23.5%, respectively, of our net revenues.

Commencing in 2002, we sold our anesthesia and respiratory/critical care products in nine European and certain other related international markets primarily through a strategic alliance with Rusch GmbH, a manufacturer of medical devices. However, during our 2004 fiscal year, Rusch's parent company announced its purchase of Hudson-RCI, a competitor of ours in a number of respiratory and anesthesia products. In light of this acquisition, the parties agreed to terminate the distributor agreement, effective as of November 30, 2005. During the past year, we have transitioned from our three year alliance with Teleflex (Rusch) to distributors in each of the ten countries covered under the Teleflex (Rusch) distribution agreement. Even with this transition, international sales in our anesthesia and respiratory/critical care segments have increased \$913,000 (4.2%) for the twelve months ended September 30, 2006 over the twelve months ended September 30, 2005.

We operate a wholly-owned subsidiary in the United Kingdom which is responsible for distributing and selling our anesthesia, and respiratory/critical care products throughout the United Kingdom and Ireland. It employs nineteen individuals, including six sales representatives and one field-based sales manager.

Our sales in Asia, Latin America, Canada and Europe/Middle East are supervised by four regional managers whose responsibilities include, but are not limited to, the identification, qualification, appointment and continued training and support of local, territory-specific distributors.

We sell our sleep disorder and personal ventilation products through Breas' sales force, which calls on home health care distributors in France, Germany, Scandinavia, Spain and the United Kingdom, and through an independent distribution network in other countries. At September 30, 2006, Breas' sales force consisted of 36 professionals.

### ***Marketing***

Our marketing staff works closely with our sales forces, collects and analyzes customer responses to new and existing products, participates in our product development program and assists in product training. In addition, our marketing staff develops and helps implement various internal and external promotional activities.

### **Research and development**

We believe that product development and innovation is an essential part of our overall success. As of September 30, 2006 we employed 42 engineers, scientists and technicians who are principally engaged in research and development activities. We supplement their efforts with outside consultants from time to time. The principal focus of our research and development activities in fiscal 2006 was the development of a new generation of sleep and ventilation products at our Breas subsidiary.

We incorporate technical, manufacturing, operations, sales and marketing, and clinical expertise within our research and development processes. Our research and development staff works with health care providers to develop an in-depth understanding of, and to be responsive to, product applications and clinical needs, and works with our sales and marketing teams to better understand industry trends. We believe that we are often able to reduce the costs associated with new product development by utilizing our in-house manufacturing capabilities to rapidly produce

quantities of prototype products suitable for trial use and sale.

We expect to continue to rely principally on our internal staff to perform research and development in our primary areas of expertise.

## **Manufacturing and quality control**

We manufacture most of our products. Our manufacturing processes and systems have allowed us to provide quality products, to react quickly to changes in demand and to generate manufacturing efficiencies. We purchase resins, our primary raw material used in a variety of our anesthesia and respiratory products, in bulk. We believe that these capabilities allow us to contain costs, control quality and maintain security of proprietary processes. We continually evaluate our manufacturing processes, with the objective of increasing automation, streamlining production and enhancing efficiency in order to achieve cost savings and improve quality.

We manufacture anesthesia breathing circuits, bacterial/viral filters, blood pressure cuffs, pressure infusors, arterial blood gas syringes, heated humidification circuits, nebulizers, manual resuscitators, introducers, and sleep therapy products. We perform tube extrusion, injection molding, radio frequency welding, product assembly, product testing, packaging and distribution. In some instances, plastic components incorporated in certain products are molded to our specifications by outside custom injection molders who utilize molds that are designed and, in most instances, owned by us. Our suppliers typically are presented with written specifications to assure that components are manufactured in conformity with our design.

As many of our products are utilized in the operating rooms and critical care units of hospitals, we conduct quality control testing in all of our facilities. Our quality systems are designed to meet the FDA's Quality Systems Regulation. We are required to maintain records of all raw materials received and used in the manufacturing process along with complete histories of all devices manufactured. In order to distribute in Europe, our quality systems have been certified to be in compliance with ISO 13485 standards.

### ***Key supplier relationships***

In 1980, we acquired the exclusive rights to our air-filled cushion anesthesia face mask through a collaboration arrangement with Respironics, Inc. Face masks are used in a variety of our anesthesia circuits and manual resuscitators and are sold individually to customers. We purchase our face masks from Respironics, a single source which manufactures the face mask in the People's Republic of China. Our supply agreement with Respironics requires Respironics to supply air-filled cushion face masks of various specifications to us on an exclusive basis for anesthesia purposes, and obligates us to purchase all of our anesthesia face masks from Respironics as long as Respironics is the low cost supplier. We have had a series of supply agreements with Respironics for many years. Our current exclusive supply agreement with Respironics extends through June 2012, unless either party provides notice of termination prior to January 1, 2007. We expect that we and/or Respironics may seek to negotiate modifications in our agreement prior to January 1, 2007.

If the supply of face masks from Respironics should be interrupted or should cease for any reason, we would seek to find alternative suppliers of face masks. In such event, we may experience disruption in our business. While there are one or more alternate suppliers that could supply us with face masks if our relationship with Respironics were interrupted or ceased for any reason, no assurance can be given that, in the event of such an interruption or cessation, we could, in fact, maintain our required supply of face masks in a quantity and at a cost that would not have a material adverse effect on our business and operating results. Our policy is to maintain a stock of face masks in the United States to lessen the impact of any temporary production or supply disruption.

We rely on numerous other vendors to supply the key components of some of our products. During fiscal 2005, a component vendor advised our Breas subsidiary that it was unable to deliver a sufficient quantity of a key component at our required specifications. As a result, Breas was unable to bring a new sleep disorder and personal ventilation product line to market in a timely manner. Since we had pre-announced the availability of that product line, orders for pre-existing products were reduced substantially and the unavailability of the new products negatively affected Breas' 2005 revenues. Limited shipments of the new product line began during the fourth quarter of fiscal 2005 and continued during fiscal 2006. We believe that this supply issue has now been adequately resolved.





## **Intellectual property**

We primarily rely upon trade secrets and continuing technological innovations to develop and maintain our competitive position. However, where appropriate, we seek patent protection for inventions that we believe give our products a competitive advantage. When determined appropriate, we have enforced and plan to continue to enforce and defend our patent rights. In an effort to protect our trade secrets, we require certain employees, consultants and advisors to execute confidentiality, proprietary information and invention assignment agreements upon commencement of employment or consulting relationships with us.

Some of our patents relate to significant technologies that are utilized in our anesthesia, respiratory/critical care and sleep disorder business segments. Our ongoing success depends in part on our ability to maintain our patents, obtain new patents, and develop new products and applications without infringing the patent and other proprietary rights of third parties. There has been substantial litigation involving the intellectual property rights of medical device manufacturers. We have been involved in several such proceedings, often at significant expense to us. We cannot assure you that any of our patents will not be circumvented or challenged, that the rights granted by our patents will provide competitive advantages or that any of our pending or future patent applications will be issued with claims of the scope that we seek, if at all. If challenged, we cannot assure you that our patents will be held valid or enforceable. We cannot assure you that our products or proprietary rights do not infringe the rights of third parties. If an infringement were established, we could be required to pay damages, enter into royalty or licensing agreements on onerous terms and/or be enjoined from making, using or selling the infringing product.

## **Regulation**

### ***Medical device regulation***

As a manufacturer of medical devices, we are subject to regulation by, among other governmental entities, the FDA and the corresponding agencies of the states and foreign countries in which we sell our products. We must comply with a variety of regulations, including the Quality System Regulations of the FDA, and are subject to periodic inspections by the FDA and applicable state and foreign agencies. Enforcement of the Quality System Regulations has increased significantly in recent years, and the FDA has publicly stated that compliance will be more strictly scrutinized. If the FDA believes that its regulations have not been fulfilled, it may invoke extensive enforcement powers. Noncompliance with applicable requirements can result in, among other things, warning letters, fines, injunctions, civil penalties, recall or seizure of products, total or partial suspension of production, failure to receive pre-market clearances, withdrawal of clearances and criminal prosecution. The FDA also has the authority to require recall, repair, replacement or refund of the cost of any device manufactured or distributed by us.

From time to time we may take recall actions with respect to particular lots of a specific product that has been distributed. Such actions are logged in our records and are available to the FDA during inspections. We also may file notices with the FDA describing such actions.

The FDA classifies medical devices into three classes that determine the degree of regulatory control to which the manufacturer of the device is subject, Class I being the least stringent and Class III being the most stringent. Class I devices are subject to general controls, including reporting certain types of device-related events to the FDA, labeling and adherence to the Quality System Regulations. Class II devices are generally subject to general and special controls including Section 510(k) clearance, performance standards, post-market surveillance, patient registries and FDA guidelines. Class III devices are those which must receive pre-market clearance by the FDA to ensure their safety and efficacy and include life-sustaining, life-supporting and certain implantable devices, or new devices which have not been found to be substantially equivalent to legally marketed Class I or Class II devices. The pre-market clearance process may take several years and requires the submission of extensive performance and clinical information. If we decide to develop any products that are categorized by the FDA as Class III medical devices, the time, effort and expense required to obtain the necessary clearances will increase significantly.



Most of our products are either Class I or Class II devices. Many new medical devices, including most of our products, and some modifications to existing medical devices, are subject to a pre-market notification process pursuant to Section 510(k) of the Federal Food, Drug, and Cosmetic Act. Furthermore, current FDA enforcement policy prohibits the marketing of cleared medical devices for uncleared uses.

After clearance is given, the FDA or foreign regulatory agencies may withdraw clearances or approvals or require us to change the device or its manufacturing process or labeling, to supply additional proof of its safety and effectiveness or to recall, repair, replace or refund the cost of the medical device. The process of obtaining clearances or approvals to market products can be costly and time consuming and can delay the marketing and sale of our products.

Federal, state and foreign regulations regarding the manufacture and sale of medical devices are subject to change. In the future, we cannot predict what impact, if any, such changes might have on our business.

International sales of medical devices are subject to foreign government regulations, which vary substantially from country to country. The time required to obtain approval by a foreign country may be longer or shorter than that required for FDA clearance, and the requirements may differ significantly.

The European Union has adopted legislation, in the form of directives to be implemented in each member state, concerning the regulation of medical devices within the European Union. The directives include, among others, the Medical Device Directive that establishes standards for regulating the design, manufacture, clinical trials, labeling, and adverse event reporting for medical devices. Under the Medical Device Directive, a Competent Authority is nominated by the government of each member state to monitor and ensure compliance with the Directive. The Competent Authority of each member state then nominates a Notified Body to oversee the conformity assessment procedures set forth in the Directive, under which manufacturers demonstrate that their devices comply with the requirements of the Directive and are entitled to bear the “CE” marking. “CE” is an abbreviation for Conformat Europeene, or European Conformity, and the CE marking, when placed on a product, indicates compliance with the requirements of the applicable directive. Medical devices properly bearing the CE marking may be commercially distributed throughout the European Union. We have approval to affix the CE marking on all our major product lines. As new products are introduced, we intend to take steps to gain approval for CE marking. While no additional pre-market approvals in individual European Union countries are required prior to marketing of a device bearing the CE mark, practical complications with respect to marketing introduction may occur. For example, differences among countries have arisen with regard to labeling requirements. Failure to maintain the CE mark will preclude us from selling our products in the European Union.

Canada requires device manufacturers to obtain licenses for their products. To obtain these licenses, the manufacturer’s quality systems must be audited by a Canadian approved third party and the manufacturer must obtain a certification to CAN/CSA ISO-13485-2003. Failure to obtain and retain these licenses would preclude us from selling our products into Canada.

Additionally, some of the services we provide in our sleep disorder business segment are subject to additional regulation from various state and local regulatory authorities. There has been a trend developing in the United States to require the licensing of technical personnel to perform diagnostic testing procedures.

### ***Health care regulation***

As a provider of sleep diagnostic services, we are subject to regulation by United States federal and state authorities aimed at combating fraud and abuse in the health care industry. The federal government has enacted statutes and corresponding regulations addressing, among other things, kickbacks, self-referral, the submission of false claims for reimbursement and the failure to follow physician prescriptions. Many states have enacted similar statutes. The federal laws apply in any case where we may provide a product or service that is reimbursable under the Medicare or Medicaid



programs, or where we are requesting reimbursement from Medicare or Medicaid. For an additional discussion on reimbursement matters, see “Third party reimbursement” below.

The federal government is authorized to impose criminal, civil and administrative penalties on a health care provider who files a false claim for reimbursement from Medicare or Medicaid. Even where a claim has not been submitted to Medicare or Medicaid, criminal penalties may be imposed against the provider if the government can show that the claims constitute mail fraud or wire fraud. The government has increasingly been applying penalties in a broadening range of circumstances, for example, in instances where reimbursement has been made or sought for medically unnecessary services or for services that fall below clinical standards for quality care. The federal anti-kickback law prohibits the offering, solicitation, payment or receipt of anything of value which is intended to induce the referral of Medicare or Medicaid patients, or to induce the ordering of items or services that are reimbursable under those programs. The federal anti-kickback law has been interpreted to apply where one purpose of an arrangement is to induce referrals, even if it is not the primary purpose of the arrangement. Arrangements that meet certain so-called “safe harbors” are deemed not to violate the federal anti-kickback law; but the failure of a particular arrangement to meet a safe harbor also does not necessarily mean that such an arrangement is illegal per se.

The federal self-referral law, commonly referred to as the Stark Law, prohibits a physician from referring a patient to another health care provider for certain designated health products and services reimbursable by Medicare or Medicaid if the referring physician has a financial relationship with that provider. “Financial relationship” has been broadly defined in the applicable regulations to include both direct and indirect relationships, and includes both ownership interests and compensation as forms of financial relationships. As with the federal anti-kickback law’s safe harbors, the Stark Law and its regulations exclude certain arrangements from the general prohibition, provided that specific criteria applicable to each arrangement are met.

Our ability to sell our Breas products in our sleep laboratories and centers is restricted by strict federal regulations which prohibit us from diverging from a physician’s prescription. If a physician prescribes a CPAP product by name other than a Breas product for a patient at one of our sleep laboratories and centers, we are prohibited by federal regulations from substituting a Breas product.

The penalties for violating these federal laws include criminal sanctions and fines, including treble damages, and civil and administrative penalties, which may include, but not be limited to, exclusion from the Medicare and Medicaid programs, and the requirement to repay to the federal government any reimbursement the provider has received in violation of the law.

Many states have enacted laws similar to the federal fraud and abuse laws. There is a great degree of variability among these states in terms of the applicability and requirements of each of their laws. For instance, some states’ laws are applicable only to services or products reimbursable under Medicaid, while others apply to all health care services regardless of the source of payment. By way of further example, some states do not prohibit referrals to a provider with which the referring physician has a financial relationship, but only require that the patient be informed of the relationship before the referral is made.

### ***Privacy regulation***

Certain of our business activities require that we collect and/or use information about individuals and their medical conditions. As a result, we are subject to regulation by both United States and foreign authorities intended to protect the privacy of those individuals by requiring that we maintain the confidentiality of their information.

In 1996, the United States Congress enacted the Health Insurance Portability and Accountability Act, which mandated, among other things, the promulgation of regulations to address the privacy of health information and to reduce many of the costs and administrative burdens of the health care industry. These regulations have been developed by the United States Department of Health and Human Services, and address three general areas:

standardization of electronic transactions, security of health information systems, and privacy of protected health information. Collectively, these regulations are intended to establish federal standards concerning the use, disclosure and protection

of health information which, by its nature, can be linked to specific individuals. In addition to limited access to protected health information of our employees, our Sleep Services of America subsidiary collects protected health information of its clients.

In addition, the Health Insurance Portability and Accountability Act calls for civil and criminal fines and penalties for the improper use and disclosure of individually identifiable health information. The regulations continue to evolve as the United States Department of Health and Human Services continues to receive public comment and revise certain of the regulations, most notably those addressing privacy. There is no meaningful history of enforcement efforts by the federal government at this time. It is therefore not possible to ascertain the likelihood of enforcement efforts in connection with the Health Insurance Portability and Accountability Act regulations or the potential fines and penalties that may result from the violation thereof.

Foreign governments are increasingly addressing concerns related to the privacy of information collected about their citizens with laws and regulations designed to protect the confidentiality of such information.

In addition, we are also subject to numerous foreign, federal, state and local laws and regulations relating to such matters as safe working conditions, environmental protection and fire hazard control. We cannot assure investors that we will not be required to incur significant expenses to comply with such laws and regulations in the future.

### ***Third party reimbursement***

The cost of medical care in the United States and many other countries is funded substantially by government and private insurance programs. Although we do not generally receive payment for our products or services directly from these payors other than in connection with our sleep diagnostic services, our continued success is dependent upon the ability of patients, hospitals and home care distributors to obtain adequate reimbursement for our products and sleep services. In most major markets, our products are purchased primarily by hospitals, which are generally either government funded or which invoice third-party payors directly, or otherwise invoice patients, who then seek reimbursement from third-party payors. Other than our direct to hospital sales, our sleep diagnostic services and any resulting sales of CPAP equipment, our remaining sales are to distributors and manufacturers of other medical products, who then sell to these customers. When we provide sleep diagnostic services in our own sleep laboratories and centers, patients are generally covered by private insurance. In those instances, the patient is responsible for his/her co-payment portion of the fee and we invoice the patient's insurance company for the balance. In hospitals, we contract with the hospital on a "fee for service" basis and the hospital assumes the risk of billing.

In the United States, third-party payors include Medicare, Medicaid and private health insurance providers. These payors may deny reimbursement if they determine that a device has not received appropriate FDA clearance, is not used in accordance with approved applications, or is experimental, medically unnecessary or inappropriate. Third-party payors are also increasingly challenging prices charged for medical products and services, and certain private insurers have initiated reimbursement systems designed to reduce health care costs. The trend towards managed health care and the growth of health maintenance organizations, which control and significantly influence the purchase of health care services and products, as well as ongoing legislative proposals to reform health care, may all result in lower prices for our products and services. We cannot assure you that our products and services will be considered cost-effective by third-party payors, that reimbursement will be available or continue to be available, or that payors' reimbursement policies will not adversely affect our ability to sell our products and services on a profitable basis, if at all.

### **Competition**

The markets in which we do business are highly competitive. The principal bases for competition in our markets include product features, price, quality, customer service, performance, market reputation, breadth of product offerings and effectiveness of sales and marketing. We believe that our products compete favorably with respect to

these factors.



Edgar Filing: VITAL SIGNS INC - Form 10-K

We compete on a product-by-product basis with various companies, many of which have greater financial and marketing resources, broader business segments or both. Our primary competitors in each of our product and service categories include the following entities and their affiliates:

<b>Product/Service Category</b>	<b>Primary Competitors</b>
Anesthesia	Bespak Medline Industries Smith Industries
Respiratory/critical care	Ambu International A/S Cardinal Health Critikon, Inc./General Electric Medical Services Fisher & Paykel Healthcare Teleflex Tyco International
Sleep disorder	Fisher & Paykel Healthcare Resmed Respironics Tyco International Various hospital and locally maintained sleep centers
Interventional cardiology/radiology	Enpath Medical Teleflex
Pharmaceutical technology services	Day & Zimmerman Taratec The Washington Group Numerous regional consulting companies.

**Employees**

As of September 30, 2006, we had 1,163 full-time employees and 48 part-time employees. We believe that our relations with our employees are good. None of our employees are members of unions, although certain employees outside of the United States have statutory benefits comparable to collective bargaining agreements. Our full-time employees by department at September 30, 2006 were:

<b>Department</b>	<b>Number of Employees</b>
Manufacturing and quality control	628
Sales and marketing	149
Sleep Center technical personnel	122
Regulatory consultants	61
Research and development	42
Administration	161
<b>Total</b>	<b>1,163</b>

**Website**

We maintain a website at [www.vital-signs.com](http://www.vital-signs.com) where we make available the proxy statements, press releases and reports on Forms 3, 4 and 5, 8-K, 10-K and 10-Q (and any amendments to those reports) that we and our insiders file with the SEC. These reports and other materials are made available as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. Press releases are also issued via electronic transmission to provide access to our financial and product news. In addition, we provide notification of and access to voice and Internet broadcasts of our quarterly and annual results.

## **Item 1A. Risk Factors**

*You should carefully consider the risks described below and all other information contained in this Annual Report. If any of the following risks, as well as other risks and uncertainties that are not yet identified or that we currently think are immaterial, actually occur, our business, financial condition and results of operations could be materially and adversely affected. In that event, the trading price of our shares could decline, and shareholders may lose all or a substantial part of their investment.*

### **Risks related to our industry**

***Public and private sector health care organizations continue to exert substantial cost containment pressures that could adversely impact our prices and our profitability.***

In recent years, widespread efforts have been made in both the public and private sectors to control health care costs, including the prices of products sold by us. Such efforts may have a material adverse effect on the pricing of, and the demand for, our products. Health care organizations are evaluating approaches to reduce costs by decreasing the frequency with which a treatment, device or product is used. Cost containment has also caused the decision-making function with respect to purchasing to shift in many cases from the physician to the administrator at the health care institution, resulting in an increased emphasis on reduced price, as opposed to product features and clinical benefits. Efforts by U.S. governmental and private payors to contain costs will likely continue, and we expect that international health care markets will follow a similar trend toward cost containment.

***The time and expense needed to obtain regulatory approval and respond to changes in regulatory requirements could adversely affect our ability to commercially distribute our products and services and generate revenue therefrom.***

We are subject to extensive worldwide regulation with respect to product clearance and enforcement activities. This causes us to experience long approval cycles, uncertainty with respect to the timing of the introduction of new or modified products, risk with respect to approvals and substantial expenses. Our products are subject to extensive regulation by the United States Food and Drug Administration, commonly known as the FDA, and certain similar foreign regulatory agencies. Additionally, some of the services we provide in our sleep disorder segment are subject to additional regulation from various local regulatory agencies.

The FDA regulates the pre-clinical and clinical testing, manufacture, labeling, distribution and promotion of medical devices. It can take several years to receive the appropriate clearances from the FDA and we cannot assure you that we will always obtain such clearances. If we decide to develop any products that are categorized by the FDA as Class III medical devices, the time, effort and expense required to obtain the necessary clearances will increase significantly. In addition, the products that we manufacture or distribute pursuant to FDA clearances are subject to pervasive and continuing regulation by the FDA. Noncompliance with applicable requirements can result in, among other things, warning letters, fines, injunctions, civil penalties, recalls or seizures of products, total or partial suspension of production, failure of the government to grant pre-market clearance for devices, withdrawal of marketing clearances and criminal prosecution. The FDA also has the authority to require us to repair, replace or refund the cost of any device that we manufacture or distribute.

International sales of medical devices are subject to foreign government regulations, which vary substantially from country to country. The time required to obtain approval by a foreign country may be longer or shorter than that required for FDA, and the requirements may differ significantly. Non-compliance with foreign regulations may carry the same or increased risks, liabilities and exposures as non-compliance with FDA requirements. Foreign regulatory authorities also have the authority to require us to repair, replace or refund the cost of any device that we manufacture or distribute.



Certain of our business activities require that we collect and/or use information about individuals and their medical conditions. As a result, we are subject to complex regulations by both United States and foreign authorities intended to protect the privacy of those individuals by requiring that we maintain the confidentiality of their information. Implementation and compliance with these regulations are costly.

***Even after receiving FDA and foreign regulatory clearance or approval, our products may be subject to product recalls, which may harm us.***

The FDA and similar governmental authorities in other countries have the authority to make a mandatory recall or order the removal from the market of our products in the event of material deficiencies or defects in design, manufacture, or labeling of devices. Any recall of our products may materially adversely affect our profitability, divert managerial resources and harm our reputation.

***We may lose significant customers as a result of substantial consolidation within the health care industry.***

Over the past several years, the health care industry, including many of our customers, has undergone significant consolidation, and we expect this trend to continue. We are subject to risks and uncertainties that result from mergers and acquisitions involving our customers. If, as a result of such mergers or combinations, our customers lose control of the purchasing function, decide to use one of our competitors or reduce their orders for our products, our revenues may be materially adversely affected.

***Government and private insurance plans may not reimburse our customers for our products, which could result in reductions in sales or selling prices for our products.***

The cost of medical care in the United States and many other countries is funded substantially by government and private insurance programs. If such funding becomes limited or unavailable to our customers, our business may be adversely affected. Although we do not generally receive payment for our products or services directly from these payors other than for our sleep diagnostic services, our continued success is dependent upon the ability of patients or our customers to obtain adequate reimbursement for our products and services. In most major markets, our products are purchased primarily by hospitals which in turn bill third-party payors or bill patients directly who then seek reimbursement from third-party payors.

In the United States, third-party payors include Medicare, Medicaid and private health insurance providers. These payors may deny reimbursement if they determine that a device has not received appropriate FDA clearance, is not used in accordance with approved indications, or is experimental, unnecessary or deemed to be inappropriate treatment for the patient. Third-party payors are also increasingly challenging prices charged for medical products and services. We cannot assure you that our products will be considered cost-effective by third-party payors, that reimbursement will be available, or that payors' reimbursement policies will not adversely affect our ability to sell our products on a profitable basis, if at all.

Health care reimbursement systems vary from country to country and, accordingly, we cannot assure you that third-party reimbursement available under one system will be available for procedures utilizing our products under any other reimbursement system. Lack of, or inadequate reimbursement by, government and other third-party payors for our products would have a material adverse effect on our business, financial condition and results of operations.

***Health care reform proposals are gaining substantial support in the United States Congress and state legislatures and could impact the profitability of our business.***

The United States health care industry is subject to several reform proposals, including more stringent regulations. It is uncertain whether and when such proposals would become legal requirements affecting our business, but we cannot assure you that any such changes will not have a material adverse effect on our business. Changes in the law or new

interpretations of existing laws

may have a dramatic effect on the costs associated with doing business and the amount of reimbursement our customers receive from both government and third-party payors. Federal, state and local government representatives will, in all likelihood, continue to review and assess alternative regulations and payment methodologies.

***We incur expenses to comply with environmental health and safety laws and regulations.***

We are subject to numerous environmental health and safety laws and regulations, including those governing the use and disposal of hazardous materials. We incur expenses to comply with such laws and regulations and any violation of these laws and regulations could have a material adverse effect on our business, financial condition and results of operations.

#### **Risks related to our business**

***The markets for our products and services are highly competitive and we compete against substantially larger companies.***

Competition among medical device companies is intense. If we are unable to compete effectively with existing or future competitors, we may be prevented from retaining our existing customers or from attracting new customers, which could materially impair our business. There are a number of companies that currently offer, or are in the process of developing, products that compete with products that we offer. We cannot assure you that some of these competitors will not succeed in developing products that are more effective and/or less expensive than those currently used or produced by us or that would render some products offered by us obsolete or non-competitive. Many of our competitors have greater financial, research and development, manufacturing and marketing resources than we have and may be in a better position than we are to withstand the adverse effects on gross margins and profitability caused by price decreases prevalent in this competitive environment.

***The presence of group purchasing organizations may affect our competitive position, our pricing and ultimately our profits.***

Our ability to sell our products to hospitals depends on our relationships with group purchasing organizations. In fiscal 2006, sales of our anesthesia and respiratory/critical care products related to our group purchasing arrangements amounted to \$32.0 million, representing 33.2% of our net revenue from United States hospital sales. In 2007, our contracts with several of the group purchasing organizations with which we have relationships will terminate unless the parties mutually agree to renew them. In fiscal 2006, we had net revenues of \$5.3 million under the contracts subject to termination or renewal in fiscal 2007. We cannot assure you that we will be able to renew these contracts at the current or substantially similar terms. If we are unable to keep our relationships and develop new relationships with group purchasing organizations, our competitive position would likely suffer. In addition, some group purchasing organizations have tested the use of new internet bidding procedures in order to maximize their abilities to negotiate lower prices with suppliers. Movement to these bidding modalities has been implemented by some organizations and has resulted in lower pricing in some instances. We cannot assure you that continued movement to these bidding modalities will not increase. This may result in lower pricing or failure to secure contracts with these organizations.

***We could lose customers and our business could be adversely affected if our competitors implement new technologies before we do.***

The market for our products is characterized by frequent product improvements and evolving technology. Our revenue and profitability could be adversely affected by technological change. To compete effectively, we must anticipate and adapt to technological changes and offer, on a timely basis, competitively priced products with new and improved features that meet evolving industry standards and customer preferences. We may choose to develop or invest in new technologies that prove to be ineffective, do not gain market acceptance or are incompatible with technologies of our





customers. As new technologies develop, we may be forced to implement these new technologies at a substantial cost to us in order to remain competitive. In addition, competitors may implement new technologies which allow them to offer lower-priced and/or superior quality products which may render our products obsolete or uncompetitive.

***We are dependent on a single supplier for one of our key products.***

Since 1980, we have purchased our anesthesia face masks from a single source, Respironics, Inc., which maintains a site in the People's Republic of China at which it manufactures face masks for our anesthesia segment. If we are unable to obtain our anesthesia face masks from Respironics or an alternate supplier, our business and revenue would be significantly and adversely affected. Sales of our anesthesia face masks, and products and systems which include our anesthesia face masks, such as our general anesthesia systems and breathing circuits, represented approximately 15.7% of our net revenue during our fiscal year ended September 30, 2006. Our current exclusive supply agreement with Respironics extends through June 2012, unless either party provides notice of termination prior to January 1, 2007. We expect that we and/or Respironics may seek to negotiate modifications in our agreement prior to January 1, 2007. If the supply of our anesthesia face masks from Respironics is interrupted or ceases for any reason, we would experience significant disruption in our business. Although we believe that there may be one or more alternate suppliers that could supply us with face masks if our relationship with Respironics were interrupted or ceased for any reason, we have not as yet qualified any other supplier or made any determination as to whether any alternate supplier would have the capacity to manufacture anesthesia face masks in the quantities we require. Pursuant to our agreement with Respironics, we are precluded from purchasing anesthesia face masks from other sources unless Respironics is unable to supply face masks in accordance with the agreement. In the event of such an interruption or termination of our supply agreement, we may not be able to obtain anesthesia face masks in a sufficient quantity or at a cost-effective price, which would have a material adverse effect on our business, financial condition and results of operations.

***We are dependent on a limited number of suppliers for key components of some of our products and delivery delays or the loss of vendors could adversely affect our business.***

We rely on vendors to supply the key components of some of our products. During fiscal 2005, a component vendor advised our Breas subsidiary that it was unable to deliver a sufficient quantity of a key component at our required specifications. As a result, Breas was unable to bring a new sleep disorder and personal ventilation product line to market in a timely manner. Since we had pre-announced the availability of that product line, orders for pre-existing products were reduced substantially and the unavailability of the new products negatively affected Breas' 2005 revenues. We cannot assure you that we will not experience similar delays from this or other vendors of key components in the future. In the event we are unable to obtain components for any of our products, or are unable to obtain components on commercially reasonable terms, we may not be able to manufacture or distribute our products on a timely and competitive basis, or at all. If we experience any delays in component availability, the cost incurred in switching business to alternate suppliers could have a material adverse effect on our business, financial condition and results of operations.

***If we lose key personnel, or are unable to attract and retain additional highly skilled personnel required to lead our company and to enable us to grow our activities, our business would likely suffer.***

Our success is dependent on key personnel, including Terry D. Wall, our president and chief executive officer. Mr. Wall is 65 years of age and has recommended to our Board of Directors that it plan on naming a successor chief executive officer by December 2009. Mr. Wall has no intention of discontinuing active involvement in our company either before or after his successor has been named, but believes that his specific role beyond 2009 will have to be assessed as that time period approaches. Once Mr. Wall's successor has assumed the position of chief executive officer, Mr. Wall's active involvement may consist of leading special projects that take advantage of Mr. Wall's substantial experience in identifying new products for future sale by our company.



Barry Wicker, formerly our executive vice president and chief operating officer, retired at the beginning of the 2007 fiscal year, although he has confirmed his desire is to remain as a member of our Board of Directors and to provide ongoing counsel to us. We have no employment agreement with Mr. Wall or any other executive officer. If Mr. Wall were to cease working for our company prior to the time that we transition to a new chief executive officer, or if we are unable to identify a viable successor to Mr. Wall, or if Mr. Wicker were unavailable to provide advice to us, our business may suffer.

To successfully expand our operations, we will need to attract and retain additional, highly skilled individuals, particularly in the areas of sales, marketing, manufacturing and finance. If we cannot attract sufficient skilled individuals, we may not be able to successfully grow our business and our business, financial condition and results of operations would be materially adversely affected.

***Our success depends upon the development of new products and product enhancements, which entails considerable time and expense.***

We place a high priority on the development of new products to add to our product portfolio and on the development of enhancements to our existing products. Product development involves substantial expense and we cannot be certain that a completed product will generate sufficient revenue for our business to justify the resources that we devote to research and development related to such product. The time and expense required to develop new products and product enhancements is difficult to predict and we cannot assure you that we will succeed in developing, introducing and marketing new products and product enhancements. Our inability to successfully develop and introduce new or enhanced products on a timely basis or at all, or to achieve market acceptance of such products, could materially impair our business.

***Price changes in the raw materials we use could have a material adverse effect on our financial condition and results of operations.***

The principal raw material used to produce our products is plastic resin, a petro-chemical compound. We have elected to purchase plastic resin under short term contracts rather than entering into long-term contracts or commodity futures or derivative instrument transactions. We are, therefore, subject to fluctuations in the price of plastic resin that may result from changes in the price of petroleum-based products generally, increases or decreases in demand during a given period, or for other reasons. As a result of price competition, we may be unable to pass on to customers the higher manufacturing costs we would incur if there were a significant increase in the price of plastic resin or other raw materials, which would negatively impact our profit margins and our results of operations.

***If we are unable to identify, complete and integrate future acquisitions, our business may suffer.***

We have supplemented internal growth with product, technology and business acquisitions in the past, and intend to do so in the future. Our acquisition strategy is subject to inherent risks, including the following:

- viable acquisition candidates may not be available to us on price and other terms that are satisfactory to us;
-

we may be  
unable to  
integrate  
acquired  
companies  
effectively into  
our business;

- we may be  
unsuccessful in  
commercializing  
products that we  
manufacture  
pursuant to  
acquired or  
licensed patents;
- acquired  
companies may  
require more  
capital resources  
and/or  
management  
attention than we  
anticipate at the  
time of  
acquisition;
- we may have  
limited or no  
direct prior  
experience in  
new markets or  
countries that we  
enter;
- we may be  
unable to retain  
the key  
employees of the  
acquired  
business who are  
necessary to  
manage these  
businesses;

- we may suffer adverse customer reaction to the business combination;
- our due diligence may fail to identify liabilities and exposures which, once discovered, materially adversely affect our ability to operate the newly acquired business profitably; and
- management focus on our existing businesses may be diverted.

In addition, an acquisition could materially impair our operating results by causing us to incur debt or requiring us to amortize acquisition expenses and acquired assets.

***We are subject to legal proceedings which, if determined adversely to us, could materially and adversely impact us.***

We are engaged in certain legal proceedings. In one instance, former shareholders of Vital Pharma, a subsidiary currently classified as a discontinued operation, had been seeking damages of approximately \$14 million relating to the sale of that subsidiary to us in January 1996. The Vital Pharma shareholders' claims, which are contractual in nature and thus not subject to any insurance policy that we maintain, were presented to an arbitrator for determination. While we believed that we had meritorious defenses, in August 2006 the arbitrator found in favor of the plaintiffs and gave them an award of \$915,000, or approximately \$300,000 more than we initially reserved. We have sought judicial relief to set that award aside. However, we cannot assure you that we will be successful in that regard; or in the event that we are successful that a subsequent arbitrator will find in our favor.

***We cannot be certain that our product liability insurance will be sufficient to protect us against significant exposure to product liability risks.***

We are exposed to potential product liability resulting from the use of our products. We presently maintain product liability insurance coverage of \$20.0 million in the aggregate. Our product liability policy generally protects us against claims of bodily injury or property damage arising out of any products manufactured, sold or distributed by us. If a judgment in a product liability suit were entered against us or we entered into a settlement agreement in excess of a policy limit or outside the scope of coverage, including for example, punitive damages, our profitability and financial condition may be materially adversely affected. We cannot assure you that our current level of insurance will be sufficient to cover product liability claims or that such coverage will remain available to us on satisfactory terms, if at all.

***We manufacture and sell a significant portion of our products in markets outside the United States, subjecting us to various risks relating to international activities.***

International sales accounted for approximately 23.5% of our net revenue during fiscal 2006. Such sales are subject to several risks that are separate and distinct from those we face in our United States operations, including:

- difficulties in enforcing agreements and collecting receivables through certain foreign legal systems;
- foreign customers who may have longer payment cycles than customers in the United States;
- difficulties in enforcing intellectual property rights;
- currency losses that may arise as a result of the fact that not all of our sales are denominated in United States dollars;

- compliance with foreign medical device manufacturing and sales regulations in the countries in which we sell and/or manufacture our products;
- changes in trade policies and in domestic and foreign tax policies in the countries in which we sell and/or manufacture our products;
- possible changes in export or import restrictions in the countries in which we sell and/or manufacture our products;

- the modification or introduction of other governmental policies or regulations in the countries in which we sell and/or manufacture our products; and
- political uncertainties in countries in which we sell and/or manufacture our products, in particular in the People's Republic of China, where our supplier of anesthesia face masks is located.

Any such factor may affect our international operations and our potential for growth in markets outside of the United States and may have a significant adverse effect on the sales of our products and our profitability.

***If we are unable to maintain relationships with distributors, our business may be adversely affected.***

Certain hospitals require us to sell products to them through distributors. For fiscal 2006, approximately 27% of our net revenue was distributed through Cardinal Health Corporation, McKesson- General Medical Corp. and Owens & Minor, Inc. If our relationships with these distributors were damaged and we were unable to develop relationships with other distributors, our business, financial condition and results of operations could be materially adversely affected.

***We may not be able to obtain new patents or protect our existing patents, which could enable third-parties to use our technology.***

Our ability to compete effectively depends in part on our ability to maintain the proprietary nature of our technologies and manufacturing processes, which includes the ability to obtain, protect and enforce patents on our technology and products. If we are unable to obtain new patents and protect our existing patents, our competitive position may suffer. We own or have licensed patents that cover several aspects of our anesthesia, respiratory/critical care and sleep disorder segments. Others may challenge our patents and, as a result, our patents could be narrowed, invalidated or rendered unenforceable. Competitors may develop products similar to ours which our patents do not cover. In



addition, our current and future patent applications may not result in the issuance of patents in the United States or foreign countries. Further, there is a substantial backlog of patent applications at the United States Patent and Trademark Office, and the approval or rejection of patent applications may take several years. Additionally, many of our products are not protected by patents, but rather are distinguished by product features that others may seek to copy.

***Our competitive position is dependent in part upon unpatented trade secrets which we may not be able to protect.***

Our competitive position is also dependent upon unpatented trade secrets. Trade secrets are difficult to protect and we cannot assure you that others will not independently develop substantially equivalent proprietary information and techniques or otherwise gain access to our trade secrets. If other companies are successful in copying our trade secrets and developing products similar to ours, we may lose our competitive position and our revenue may be significantly impacted.

We seek to protect our trade secrets, know-how and other unpatented proprietary technology, in part, with confidentiality agreements with select employees. We cannot assure you, however, that:

- these agreements will not be breached;
- we will have adequate remedies for any breach; or
- trade secrets, know-how and other unpatented proprietary technology will not otherwise become known to or independently developed by our competitors.

We hold licenses with third parties that are necessary to produce some of our products. The loss of such licenses would prevent us from manufacturing, marketing and selling these products, which could harm our business.

***Our success is dependent in part on our ability to operate without infringing or misappropriating the proprietary rights of others.***

We have been sued in the past, and may in the future be sued again, for infringing the intellectual property rights of others. In addition, we may find it necessary, if threatened, to initiate a lawsuit seeking a declaration from a court that we do not infringe the proprietary rights of others or that others' rights are invalid or unenforceable. Even if we prevail in such litigation, infringement proceedings can be very expensive and time-consuming. If we do not prevail in an infringement litigation, we may be required to pay damages and expenses, and we would be required to stop the infringing activity or obtain a license. Any required license may not be available to us on acceptable terms, or at all. In addition, some licenses may be nonexclusive, and, therefore, our competitors may have access to the same technology licensed to us. If we fail to obtain a required license or are unable to design around a patent, we may be unable to sell some of our products, which could have a material adverse effect on our business. We may decide not to introduce a product in the United States or a foreign country based on potential risk of patent infringement litigation.

***Government regulation restricts the manner in which we may sell our obstructive sleep apnea products to customers of our sleep centers and the manner in which we relate to referring physicians.***

We operate sleep centers and laboratories in the United States that diagnose obstructive sleep apnea and other sleep disorders. Our ability to sell our Breas products in our sleep centers and laboratories is restricted by strict regulations which prohibit us from diverging from a physician's prescription. If a physician prescribes a continuous positive airway pressure, or CPAP, product other than a Breas product for a patient at one of our sleep centers and laboratories, we are generally prohibited by federal regulations from substituting a Breas product. Federal anti-kickback and anti-referral regulations strictly limit the extent to which we may provide anything of value to physicians who refer Medicare or Medicaid patients to our sleep centers and laboratories. Any failure by us to comply with these regulations may result in significant regulatory actions, including criminal prosecution and large fines, which could have a material adverse effect upon our business, financial condition and results of operations.

***If we are unable to support our continued growth, our business may suffer.***

As we grow, the complexity of our operations increases, placing greater demands on our management. Our ability to manage our growth effectively depends in part upon our ability to implement and improve our financial and management information systems on a timely basis and to effect other changes in our business. If we fail to manage our growth effectively, our business could suffer. Unexpected difficulties during expansion, the failure to attract and retain qualified employees, the failure to successfully replace or upgrade our management information systems, the failure to manage costs or our inability to respond effectively to growth opportunity or plan for future expansion could cause our growth to slow down or could require us to reduce our size.

***A significant shift in technologies or methods used in the treatment of sleep apnea could make our sleep centers and products obsolete or less attractive.***

The development of new technologies or methods could reduce demand for our sleep centers and laboratories and our sleep disorder products. For example, pharmaceutical advances could result in different methods of treating sleep apnea and a reduced need for our CPAP therapy products. The emergence of a low-invasive cost effective surgery to treat sleep apnea could also diminish demand for our sleep products and our sleep centers and laboratories.

***If a natural or man-made disaster strikes one or more of our manufacturing facilities, we may be unable to manufacture certain products for a substantial amount of time and our revenue could decline.***

We have four manufacturing facilities located in the United States and one manufacturing facility located in Sweden. These facilities and the manufacturing equipment and personnel know-how that we use to produce our products would be difficult to replace and could require substantial lead-time to repair or replace. Our facilities may be affected by natural or man-made disasters. In the event that one of our facilities was affected by a disaster, we would be forced to attempt to shift production to our other manufacturing facilities or rely on third-party manufacturers, and our other facilities or a third-party manufacturer may not have the capability to effectively supply the affected products. Although we have insurance for damage to our property and the interruption of our business, this insurance may not be sufficient in scope or amount to cover all of our potential losses and may not continue to be available to us on acceptable terms, or at all.

***Requirements associated with the evaluation of internal controls required by Section 404 of the Sarbanes-Oxley Act of 2002 have required and will require significant company resources and management attention.***

Although we believe that we are currently in compliance with Section 404 of the Sarbanes-Oxley Act, we may in the future identify material deficiencies that we may not be able to remediate on a timely basis. If we are not able to comply with the requirements of Section 404 in a timely manner, we could be subject to scrutiny by regulatory authorities, such as the Securities and Exchange Commission, or SEC, or the NASDAQ National Market, and the trading price of our stock could decline. Moreover, effective internal controls, particularly those related to revenue recognition, are necessary for us to produce reliable financial reports and are important in helping us to prevent financial fraud. If we cannot provide reliable financial reports or prevent fraud, our business and operating results could be harmed, investors could lose confidence in our reported financial information, and the trading price of our stock could drop significantly.

#### **Risks related to purchasing our common stock**

***Our quarterly operating results are subject to fluctuation which may impact the price of our stock.***

Our operating results have, from time to time, fluctuated on a quarterly basis and may be subject to similar fluctuations in the future. These fluctuations may result from a number of factors, including:

- the introduction of new products by us or our competitors;
- actions taken by group purchasing organizations;
- timing of orders by our customers;
- the mix of our product sales;
- competitive pricing in different

regions in which we sell our products;

- timing and cost of regulatory clearances and approvals of our products;
- the cost, effect and success of our promotional and marketing programs;
- the effect of the flu season on our respiratory/critical care business;
- loss of any of our key management or technical personnel;
- product liability lawsuits against us;
- changes in health care policy in the United States and internationally;
- conditions in the financial markets in general or changes in general economic conditions;
- changes in stock market analyst recommendations regarding our common stock, other comparable companies or the medical device industry generally,

or lack of analyst  
coverage of our  
common stock;

- changes in accounting principles;
- expenditures incurred by us for research and development; and
- expenditures incurred by us to comply with enhanced regulatory obligations and internal control requirements.

Any of these factors may cause the price for our common stock to fluctuate and therefore decrease the value of any investment in our company.

***A substantial portion of our assets includes goodwill and an impairment in the value of our goodwill would have the effect of decreasing our earnings or increasing our losses.***

As of September 30, 2006, goodwill represented 25.9% of our total assets. If we are required to record an impairment charge to earnings relating to goodwill, it will have the effect of decreasing our earnings or increasing our losses. Goodwill represents the excess of the total purchase price of our acquisitions over the fair value of the net assets acquired. The accounting standards on goodwill and other intangible assets, which we adopted as of October 1, 2001, require goodwill to be reviewed at least annually for impairment, and does not permit amortization. In the event that impairment is identified, a charge to earnings will be recorded and our stock price may decline as a result.

***A large percentage of our outstanding common stock is held by insiders, and, as a result, the trading market for our common stock is less liquid and our stock price can be volatile.***

As of December 1, 2006, we had 13,218,850 shares of common stock outstanding. Approximately 16.6% of such shares are beneficially owned by Terry D. Wall, our chief executive officer, and his wife and an additional 11.9% of such shares are beneficially owned by trusts established for the benefit of the Walls' children and an additional 9.7% of such shares are beneficially owned by an estate planning trust established by Terry D. Wall. Such trusts are administered by trustees who have no current or prior relationship with Vital Signs. Companies like ours, with a relatively small percentage of shares held by the public, can be subject to a more volatile stock price. Our stock price, and therefore your investment in our company, may be volatile.

***Our major shareholders exercise significant influence on us and they may pursue policies with which you disagree.***

As of December 1, 2006, Terry D. Wall, our chief executive officer, and his wife beneficially owned 16.6% of our outstanding common stock. In addition, the trusts established for the benefit of the Walls' children beneficially owned 11.9% of our outstanding common stock and an estate planning trust established by Terry D. Wall beneficially owned 9.7% of our outstanding common stock. Mr. Wall and his wife have a significant influence in electing our directors,

appointing new management and approving any action requiring the approval of our shareholders, including any amendment to our certificate of incorporation and approval of mergers or sales of substantially all of our assets. This influence may also have the effect of delaying or preventing a change in control of our company or discouraging others from making tender offers for our shares, which could prevent stockholders from receiving a premium for their shares.

***Our certificate of incorporation, our by-laws and New Jersey law contain provisions that could discourage another company from acquiring us and may prevent attempts by our stockholders to replace or remove our current management.***

Anti-takeover provisions in our certificate of incorporation make it more difficult for a third-party to acquire us, even if doing so would be beneficial to our shareholders. These provisions include:

- the authorization of the issuance of up to 10,000,000 shares of our preferred stock without further approval of our shareholders;
- the election of directors on a staggered term basis; and

- the elimination of shareholder action by written consent.

Similarly, our by-laws establish procedures, including advance notification procedures, with regard to the nomination, other than by or at the direction of our board of directors, of candidates for election as directors or for shareholder proposals to be submitted at shareholder meetings.

We are also subject to the New Jersey Shareholders Protection Act, an anti-takeover provision. In general, that Act prevents a shareholder owning 10% or more of a New Jersey public corporation's outstanding voting stock from engaging in business combinations with that corporation for five years following the date the shareholder acquired 10% or more of the corporation's outstanding voting stock, unless board approval is obtained prior to the time that the shareholder reaches the 10% threshold.

These provisions are expected to discourage different types of coercive takeover practices and inadequate takeover bids and to encourage persons seeking to acquire control of our company to first negotiate with our board of directors. At the same time, however, these provisions make it more difficult for a third-party to successfully acquire us, even if the acquisition were beneficial to our shareholders, and thus could prevent shareholders from receiving a premium for their shares.

#### **Item 1B. Unresolved Staff Comments**

Not applicable

#### **Item 2. Properties**

We believe that our properties are adequate for our current needs. In addition, we believe that adequate space can be obtained to meet our foreseeable business needs. The following chart identifies the principal properties which we own or lease. The properties listed below relate to the anesthesia and respiratory/critical care business segments, except for the Molnlyke, Sweden and Glenn Burnie, Maryland properties which relate to our sleep segment, Malvern, Pennsylvania, which relates to our interventional cardiology/radiology business segment, and Bensalem, Pennsylvania, which relates to our pharmaceutical technology services business segment.

<b>Location</b>	<b>Square Feet</b>
Totowa, New Jersey* (executive offices, principal manufacturing and warehouse facilities)	158,000
Englewood, Colorado* (manufacturing, warehouse and office space)	88,000
Burnsville, Minnesota (manufacturing, warehouse and	33,561



office space)	
Molnlyke, Sweden* (Breas manufacturing, warehouse and office space)	27,000
Malvern, Pennsylvania (Thomas Medical manufacturing, warehouse and office space)	33,000
Bensalem, Pennsylvania (Stelex office space)	16,516
Glen Burnie, Maryland (Sleep Services of America office space)	9,980
Littlehampton, United Kingdom (Vital Signs, Ltd warehouse and office space)	12,000

---

\* We own  
this  
facility.

### **Item 3. Legal Proceedings**

#### ***Vital Pharma shareholder litigation***

On December 6, 1999 a complaint was filed against us on behalf of former shareholders of our Vital Pharma subsidiary alleging breach of contract for failure to pay earnout payments allegedly due under the stock purchase agreement executed in connection with our purchase of Vital Pharma in January 1996. In response to the lawsuit, we filed a seven count counterclaim against the plaintiffs. In August 2000, the court ordered the plaintiffs to submit their claims relating to the earnout calculation to binding arbitration and stayed all other proceedings pending the outcome of the arbitration. The arbitration hearing commenced on January 26, 2004. In August 2006, the arbitrator issued a decision awarding the plaintiffs \$915,000. Plaintiffs originally claimed damages in the pre- interest amount of approximately \$8.0 million. Subsequently, in plaintiffs' post-arbitration brief to the arbitrator, plaintiffs argued that the final calculation of their damages could be in excess of \$14,000,000. We have recorded a reserve in connection with this proceeding in the amount of \$915,000.

The lawsuit was stayed during the pendency of the arbitration. On October 20, 2006, the stay was lifted and our counterclaim as well as plaintiff's one remaining claim were restored to the court's calendar. While plaintiffs assert that several of their claims were also restored, we believe that except for one limited claim by one of the named plaintiffs, all of plaintiffs original claims were adjudicated through the arbitration proceedings.

On November 11, 2006, plaintiffs filed their motion in the Federal Court to confirm the arbitrator's award and we filed our motion to vacate that award. The court has not yet ruled on either motion.

#### ***Intergel litigation***

Beginning at the end of our 2003 fiscal year and running through our 2005 fiscal year, a number of negligence and product liability lawsuits were filed against our Vital Pharma, Inc. subsidiary, primarily in Palm Beach County, Florida, over an anti-adhesion product for gynecological surgery known as Intergel. Intergel was manufactured by Lifecore Biomedical, Inc. and distributed by Ethicon, Inc., a subsidiary of Johnson & Johnson. Our subsidiary, Vital Pharma, packaged the Intergel product into plastic containers.

Vital Pharma provided the packaging pursuant to a written contract with Lifecore which contained express provisions requiring that Lifecore indemnify Vital Pharma in the event Lifecore was responsible for injuries resulting from the product. After extensive discovery, retention of experts and pre-trial motions, a global settlement was reached in connection with all of the then pending cases, and settlement procedures were agreed upon for settling all of the cases. Prior to the settlement, several cases had been resolved, either through settlement or dismissal. The settlement procedure entailed the establishment of a settlement fund with monies to be held in escrow pending the allocation to the individual plaintiffs. All of the Intergel related actions have been dismissed.

While the terms of the settlement agreement are confidential, the resolution of all of these matters required no out of pocket payment by Vital Pharma or Vital Signs and only an immaterial and token payment by our insurance carrier.

Lifecore, through its insurer, reimbursed a significant portion of Vital Pharma's legal fees and costs for all of the litigation relating to Intergel in which Vital Pharma had been involved. Notwithstanding this reimbursement, Vital Signs has incurred a substantial amount of legal fees and expenses which were not reimbursed. Therefore, we and our insurance carrier have begun a lawsuit against Lifecore and its insurer Federated Insurance for legal fees and other expenses which were not reimbursed pursuant to the written agreement.

#### ***Shore Medical Litigation***

In fiscal 2004 we initiated a lawsuit in California against a former employee and the company he owns. We asserted that the employee misappropriated our trade secrets and breached his

obligation of loyalty to us. We negotiated a settlement with the defendants, where the defendants agreed to pay us \$1 million in July 2006, and if they did not pay at that time the settlement amount would increase to \$2 million. The defendants did not pay in July 2006 and we were required to go back to court to enforce our judgment. On November 8, 2006 the court entered a judgment in our favor for \$1 million, and we preserved our rights to appeal and seek a judgment for the full \$2 million. We cannot tell you how much we will actually recover from the defendants because as a defensive measure to forestall or prevent paying the judgment the former employee filed for bankruptcy for his corporation. We are continuing to press the matter through the courts and through further negotiations.

#### ***Other litigation***

We are also involved in other legal proceedings arising in the ordinary course of business. We cannot predict the outcome of our legal proceedings with certainty. However, based upon our review of pending legal proceedings, we do not believe the ultimate disposition of our pending legal proceedings will be material to our financial condition. Predictions regarding the impact of pending legal proceedings constitute forward-looking statements. The actual results and impact of such proceedings could differ materially from the impact anticipated, primarily as a result of uncertainties involved in the proof of facts in legal proceedings.

#### **Item 4. *Submission of Matters to a Vote of Security Holders***

Not Applicable

#### **Item 4A. *Executive Officers of the Registrant***

The Company's executive officers are as follows:

<b>Name</b>	<b>Age*</b>	<b>Positions With the Company</b>
Terry D. Wall	65	President, Chief Executive Officer and Director
William Craig	50	Executive Vice President and Chief Financial Officer
Alex Chanin	38	Executive Vice President and Chief Information Officer
Anthony P. Martino	60	Vice President, Quality and Regulatory Affairs

\* As of  
September  
30, 2006.

*Terry D. Wall* founded Vital Signs in 1972 and has been President, Chief Executive Officer and a director of Vital Signs since that time. He received a Bachelor of Science degree in 1963 from the University of Maryland and a Master of Business Administration degree from Pace University in 1975.

*Alex Chanin* has served as Executive Vice President and Chief Information Officer for Vital Signs since January 2004. He served as President of our Stelex, Inc. subsidiary from 2003 to 2004 and Vice President of Stelex from April 2002 to 2003. Mr. Chanin was one of the founding partners in 1991 of Stelex, prior to our acquisition of Stelex. Mr. Chanin holds Bachelor of Science degrees in Computer Science and Electrical Engineering from Drexel University and a Master of Science in Computer Engineering from Princeton University.

*William Craig* joined us as our Chief Financial Officer in March 2005. Prior to joining Vital Signs, Mr. Craig worked for a year as an independent Sarbanes-Oxley Act consultant and as interim Chief Financial Officer of DMFS, Inc., a privately held direct mail and fulfillment company. From September 1999 to February 2004, Mr. Craig was the Executive Vice President Finance and Administration and Chief Financial Officer for Matheson Tri-gas, Inc., a manufacturer and marketer of industrial gases and technical equipment. Before joining Matheson, Mr. Craig spent nearly five years as an executive, most notably with Empire of Carolina, Inc, a consumer product manufacturer that traded on the AMEX. Prior to that time, Mr. Craig worked for five years with GE Capital. In earlier years, Mr. Craig worked in merchant banking, as well as with what is now Deloitte and

Touche and General Motors. He has a Bachelor of Arts degree from Wake Forest University, a Master of Business Administration degree from Texas A&M University, and is a certified public accountant. He also has a number of scientific publications.

*Anthony P. Martino* joined us as our Vice President, Research and Development in 1996. He has served as our Vice President, Quality and Regulatory Affairs since December 1996. Prior to joining us, Mr. Martino spent 26 years with Becton Dickinson, a medical products manufacturer holding management positions in research and development, engineering and quality assurance and regulatory affairs. He holds a BSME degree from the New Jersey Institute of Technology.

Each of the Company's executive officers serves as such at the pleasure of the Board.

**PART II****Item 5. Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities**

Our Common Stock (the "Common Stock") is traded in the over-the-counter market and quoted on the National Market System of the National Association of Securities Dealers Automated Quotation System ("NASDAQ") under the symbol "VITL". The following table sets forth the high and low closing sales prices of the Common Stock on the NASDAQ National Market System, and the cash dividends declared per share of Common Stock, for the periods indicated:

	<b>High</b>	<b>Low</b>	<b>Dividend Per Share</b>
Fiscal Year Ended September 30, 2005:			
Quarter ended December 31, 2004:	\$ 39.84	\$ 31.84	\$ .06
Quarter ended March 31, 2005:	42.93	35.22	.07
Quarter ended June 30, 2005:	45.72	38.33	.07
Quarter ended September 30, 2005:	48.80	41.81	.07
Fiscal Year Ended September 30, 2006:			
Quarter ended December 31, 2005:	\$ 48.50	\$ 42.52	\$ .07
Quarter ended March 31, 2006:	55.40	42.29	.07
Quarter ended June 30, 2006:	55.33	47.62	.09
Quarter ended September 30, 2006:	57.50	47.33	.09

As of December 1, 2006, there were approximately 283 holders of record of the Common Stock. This number of record holders does not represent the actual number of beneficial owners of shares of our Common Stock because shares are frequently held in "street name" by securities dealers and others for the benefit of individual owners who have the right to vote their shares.

During fiscal 2006, the Company declared and paid cash dividends of \$.32 per share. We expect to continue to pay dividends on our Common Stock. However, the declaration of dividends is subject to the discretion of our board of directors and will depend upon various factors, including our financial condition, capital requirements, loan agreement restrictions and earnings, as well as such other factors as our board may deem relevant.

The following table gives information about the Company's Common Stock that may be issued upon the exercise of options, warrants and rights under all of the Company's existing equity compensation plans as of September 30, 2006, including the Company's 2003 Investment Plan, prior Investment Plan, as amended and restated as of May 30, 2001, 1991 Director Stock Option Plan, 1990 Employee Stock Option Plan, as amended and restated as of December 1, 1997, and the 2002 Stock Incentive Plan. No warrants or rights are outstanding under the foregoing plans:

<b>Plan Category</b>	<b>(a) Number of Securities to be Issued Upon</b>	<b>(b) Weighted-average Exercise Price of Outstanding Options,</b>	<b>(c) Number of Securities Remaining Available for</b>
----------------------	---	--	---

	<b>Exercise of Outstanding Options, Warrants and Rights</b>	<b>Warrants and Rights</b>	<b>Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (a))</b>
Equity Compensation Plans Approved by Shareholders	513,415	\$ 37.75	1,445,815
Equity Compensation Plans Not Approved by Shareholders	—		—
<b>Total:</b>	<b>513,415</b>	<b>\$ 37.75</b>	<b>1,445,815</b>



The following table provides information about purchases made by the Company of its Common Stock during the year ended September 30, 2006:

<b>Period</b>	<b>(a) Total Number of Shares Purchased</b>	<b>(b) Average Price Paid Per Share</b>	<b>(c)(1) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</b>	<b>(d)(1) Maximum Dollar Amount That May Yet be Purchased Under the Plans or Programs</b>
1 <sup>st</sup> Quarter	5,000	\$ 43.50	5,000	\$ 14,950,638
2 <sup>nd</sup> Quarter				
3 <sup>rd</sup> Quarter				
4 <sup>th</sup> Quarter				
<b>Total</b>	<b>5,000</b>	<b>\$ 43.50</b>	<b>5,000</b>	<b>\$ 14,950,638</b>

In November 2005 our Board of Directors suspended our stock repurchase program. Our board of directors had authorized a total expenditure of up to \$35 million for the repurchase of Vital Signs' stock. Our board of directors authorized the expenditure of \$20 million on May 8, 2003 and authorized an additional expenditure of \$15 million on February 8, 2005. From May 8, 2003 through November 30, 2005, we repurchased a total of 618,300 shares for \$20,049,563, at an average price of \$32.43 per share.

#### **Item 6. Selected Financial Data**

The following selected consolidated financial data should be read in conjunction with our consolidated financial statements and notes to those consolidated financial statements, beginning on page F-1, and "Management's discussion and analysis of financial condition and results of operations". The consolidated statement of income data for the years ended September 30, 2006, 2005 and 2004, and the consolidated balance sheet data as of September 30, 2006 and 2005, are derived from our audited consolidated financial statements, which are included elsewhere in this Annual Report. The consolidated statement of income data for the years ended September 30, 2003 and 2002, and the consolidated balance sheet data as of September 30, 2004, 2003 and 2002, are derived from our audited consolidated financial statements, which are not included in this Annual Report.

	Year Ended September 30,				
	2006	2005	2004	2003	2002
	(Dollars in thousands, except per share amounts)				
<b>Consolidated statement of income data:</b>					
Net revenue	\$ 204,058	\$ 194,037	\$ 183,991	\$ 182,163	\$ 174,018
Cost of goods sold and services performed	100,027	95,507	91,374	91,608	86,803
Gross profit	104,031	98,530	92,617	90,555	87,215
<b>Operating expenses:</b>					
Selling, general and administrative	52,182	51,025	50,115	51,338	44,216
Research and development	7,034	7,011	7,036	5,871	6,615
Restructuring charge		213	539		
Impairment and other charges (benefits)(1)				133	(3,428 )
Other (income) expense net	880	(78 )	612	717	305
Total operating expenses	60,096	58,171	58,302	58,059	47,708
Operating income	43,935	40,359	34,315	32,496	39,507
Interest income	(3,088 )	(1,672 )	(824 )	(654 )	(638 )
Interest expense		36	26	910	179
Total other (income) expense	(3,088 )	(1,636 )	(798 )	256	(459 )
Income from continuing operations before provision for income taxes and minority interest	47,023	41,995	35,113	32,240	39,966

Edgar Filing: VITAL SIGNS INC - Form 10-K

Provision for income taxes	15,828	15,093	12,498	12,802	13,225
Income from continuing operations before minority interest	31,195	26,902	22,615	19,438	26,741
Minority interest in net income of subsidiary	911	602	447	248	241
Income from continuing operations(2)	30,284	26,300	22,168	19,190	26,500
Earnings from continuing operations per common share:					
Basic	2.34	2.08	1.73	1.49	2.05
Diluted	2.32	2.06	1.72	1.48	2.03
Basic weighted-average number of shares outstanding	12,966	12,616	12,793	12,905	12,896
Diluted weighted-average number of shares outstanding	13,040	12,789	12,907	12,985	13,036
Dividends declared and paid per common share	0.32	0.27	0.24	0.19	0.16

(1) For fiscal 2002, we reversed \$5.0 million in litigation accruals as a result of the successful conclusion of a patent infringement suit. This benefit was

offset in part by an impairment charge of \$1.6 million related principally to our Chinese distributor, based on an evaluation of its business. The charge in fiscal 2003 relates to the write-off of certain amounts due from our Chinese distributor.

- (2) In fiscal 2003, we classified our Vital Pharma business as a discontinued operation. Accordingly, the results of Vital Pharma are not included in continuing operations.

	At September 30,			
	2006	2005	2004	2003
	(Dollars in thousands)			
<b>Consolidated balance sheet data:</b>				
Cash and cash equivalents	\$ 41,242	\$ 18,412	\$ 15,700	\$ 18,260
Short term investments	85,565	63,355	60,768	37,400
Working capital	169,791	119,555	112,853	98,469
Total assets	305,854	253,702	236,064	223,078
Total long term debt including current portion				1,690
Total shareholders' equity	285,813	232,706	216,223	202,222

For information regarding acquisitions effected during the past five years, see "Management's discussion and analysis of financial condition and results of operations Overview".

### **Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with our consolidated financial statements and notes to those consolidated financial statements, included elsewhere in this Annual Report.*

#### **Forward Looking Statements**

This Annual Report contains forward-looking statements (as such term is defined in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934) that are based on our management's beliefs and assumptions and on information currently available to us. These statements may be found throughout this Annual Report, particularly in Items 1, 1A and this Item 7. These sections contain discussions of some of the factors that could cause actual results to differ materially from the results projected in our forward-looking statements. When used in this Annual Report, the words or phrases "will likely result," "expects," "intends," "will continue," "is anticipated," "estimated," "projects," "management believes," "we believe" and similar expressions are intended to identify "forward-looking statements" within the meaning of the Exchange Act and the Securities Act. Forward-looking statements include plans and objectives of management for future operations. These forward-looking statements involve risks and uncertainties and are based on assumptions that may not be realized. Actual results and outcomes may differ materially from those discussed or anticipated.

All forward-looking statements are subject to known and unknown risks and uncertainties, including those discussed in Item 1A, that could cause actual results to differ materially from historical results and those presently anticipated or projected. No forward-looking statement is a guarantee of future performance. We wish to caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made. You should read our cautionary statements as being applicable to all related forward-looking statements whenever they appear in:

- this Annual Report and materials referred to in this

Annual  
Report;  
and

- our press releases.

**Overview**

We are a leading designer, manufacturer and marketer of airway management products for the anesthesia, respiratory/critical care and sleep disorder markets. We sell our products in over 70 countries worldwide. We offer one of the broadest single-patient use anesthesia and respiratory/critical care product lines in the industry and have developed numerous innovative products which are now considered industry standards. In addition, we sell therapeutic products for patients suffering from sleep disorders and provide sleep disorder diagnoses at sleep centers and laboratories that we operate. We also operate an interventional cardiology/radiology OEM business, and deliver technology services to companies regulated by the FDA.

### ***Anesthesia***

Our single-patient use anesthesia products and systems are designed to deliver oxygen and anesthesia from a gas source, such as an anesthesia machine, to a patient's pulmonary system, remove anesthetic gases, oxygen and carbon dioxide from a patient and link a patient with various monitors. Our principal anesthesia products consist of face masks, breathing circuits and general anesthesia products. See Item 1 Business Principal products and services Anesthesia. Prior to this fiscal year, we had included within this segment the products sold by our Thomas Medical Products subsidiary. Thomas Medical is an original equipment manufacturer that primarily manufactures vascular access products for sale to other health care product providers to be used in their products or kits or as a finished product. The results of Thomas Medical are now reported under the business segment for Interventional Cardiology/Radiology.

Revenues in our anesthesia segment are driven primarily by the extent to which our hospital customers perform general surgeries and by the aging of the populations in the geographical markets that we serve. In addition, because most of our anesthesia products are single use products, we benefit when hospitals undertake programs to reduce the frequency of infections, known as nosocomial infections, which originate or occur within their settings. Revenues in this segment are negatively impacted by the trend among hospitals to allow group purchasing organizations to negotiate long-term contracts with medical device manufacturers on their behalf. See Item 1 Business Sales, marketing and distribution United States sales. Expenses in our anesthesia segment are driven primarily by the cost of raw materials, labor costs and freight expenses. During recent periods, our petrochemical based raw materials, such as resins, and freight expenses have been impacted by high gas prices, gas shortages and plant shutdowns resulting from Hurricane Katrina.

In March 2005, we acquired the disposable airway management device business from a subsidiary of Baxter International Inc. for approximately \$10.1 million, including related transaction costs. This acquisition was structured as an asset purchase pursuant to which we acquired certain manufacturing assets related to the disposable airway management device business valued at approximately \$1.3 million, and inventory, including anesthesia circuits, face masks, heat and moisture exchanger filters and other associated anesthesia components valued at approximately \$1.2 million. The excess of the purchase price over the fair value of the net assets acquired, which has been allocated to goodwill, was approximately \$7.7 million.

### ***Respiratory/critical care***

Our primary respiratory/critical care products are arterial blood gas syringes and kits, manual resuscitators and blood pressure cuffs. Our respiratory/critical care segment responds to the growing needs of hospitals to provide respiratory relief and emergency care. We believe that in recent years there has been an increasing incidence of respiratory illnesses, such as asthma and emphysema, due in part to an increasingly susceptible aging population, environmental pollution, smoking-related illnesses and communicable diseases with significant respiratory impact, such as tuberculosis, HIV and influenza. These trends, together with concerns regarding the spread of nosocomial infections, drive our sales of respiratory products. As in our anesthesia segment, revenues in this segment have been negatively impacted by the emergence of group purchasing organizations and expenses in this segment are driven principally by raw material costs, labor costs and freight expenses.

### ***Sleep disorders***

We serve the sleep disorder market as both a provider of diagnostic services and a manufacturer of therapeutic products focused on sleep disorders. Through our Sleep Services of America, or SSA, subsidiary, we provide sleep diagnostic testing services in the United States in free standing laboratories and centers, through contracts with hospitals, in hospital facilities, for patients suspected of suffering from obstructive sleep apnea. We have focused our efforts on laboratories and centers affiliated with hospitals, such as Johns Hopkins and the University of Maryland. Our diagnostic services business is driven by the growing awareness of the existence and significant





consequences of obstructive sleep apnea. Our principal expense in our sleep diagnostic services business is the cost of employing the technicians who operate our sleep laboratories and centers.

Our Breas Medical AB, or Breas, subsidiary is a European manufacturer of personal ventilators for obstructive sleep apnea and long term ventilation. Our sleep disorder products deliver airflow to patients undergoing therapy for the treatment of obstructive sleep apnea with the objective of increasing patient comfort and acceptance of the treatment. Our sleep disorder products employ continuous positive airway pressure, or CPAP, which is a common method for treating obstructive sleep apnea. We have manufactured and distributed CPAP systems for more than a decade. Our sales of sleep disorder and other personal ventilation products have been made principally in international markets. These sales depend principally on the prevalence of sleep disorders and the acceptance by patients and care-givers in developed markets of treatment modalities for obstructive sleep apnea. Like our anesthesia and respiratory/critical care businesses, our Breas subsidiary faces the challenge of controlling raw material, labor and freight costs. To date, we have had only limited sales of our sleep disorder products in the United States due in part to the need to obtain regulatory clearance and in part to the dominance by our competitors in selling to home supply dealers. Our United States strategy is to sell these products primarily through our sleep centers.

### *Interventional cardiology/radiology*

Through our Thomas Medical subsidiary we participate in the interventional cardiology/ radiology market as an OEM supplier. In this business we design, develop, and manufacture precision devices that are used in electrophysiology, cardiology, radiology, critical care and anesthesia procedures. While this business benefits from the overall development of less invasive procedures in healthcare, it is highly dependent upon the conversion of development concepts to commercial products by our customers. The customer base is, in turn, subject to stringent regulatory requirements as well as competitive pressures.

### *Pharmaceutical technology services*

We deliver technology services to FDA regulated companies primarily in the pharmaceutical sector. In addition, we also provide services to medical device, diagnostic and biotechnology companies. We advise clients by helping them establish and monitor processes designed to satisfy their regulatory requirements set forth by the FDA and have begun to sell dedicated compliance software to our clients. We entered the pharmaceutical regulatory services market in 1996 and expanded into computer system compliance through our acquisition in 2002 of Stelex Inc. This segment benefits from regulatory efforts to systemize compliance by the regulated community and by our clients' efforts to control costs through the outsourcing of compliance functions. Our principal costs in this segment are our labor costs. We also incur personnel and equipment expenses as part of our development of compliance software.

### *Summary*

For the twelve months ending September 30, 2006, our consolidated revenue grew 5.2% to \$204 million; however, without the effect of foreign exchange the growth would have been 5.9%. Our gross profits increased 5.6% to \$104 million, operating income increased 8.9% to \$43.9 million, income from continuing operations grew 15.1% to \$30.2 million, and net income grew 14.1% to \$30.1 million. Basic earnings per share increased 12.6% to \$2.32, and fully diluted earnings per share increased 12.1% to \$2.31 per share.

In analyzing our overall operating results for fiscal 2006, we believe that investors should consider the following:

- SFAS No. 123(R)  
Beginning in  
fiscal 2006,

we were required to account for stock-based compensation arrangements in accordance with the provisions of SFAS No. 123(R), “*Share-Based Payment*”. Under SFAS No. 123(R), compensation cost is established by determining the fair value of stock options on the date of grant. The compensation cost is then amortized straight-line over the vesting period of the stock options. Prior to fiscal 2006, we generally

were not required to recognize expense in connection with the grant of stock options at an exercise price equal to the then current fair market value of a share of our common stock.

Pursuant to SFAS No. 123(R), we recognized \$1.5 million of option expense in fiscal 2006; we recognized no such expense in any of the other periods presented herein.

This \$1.5 million charge was offset, in part, by reductions in income tax expenses of \$0.5 million.

Expensed Transaction Costs

During the latter half of fiscal 2006, we entered into negotiations to acquire a significant private company in the healthcare industry. Had the acquisition been consummated, the target company would have been a significant subsidiary of our company. We engaged outside accounting and legal advisors to aid in the acquisition process. In the course of the acquisition process, we determined that the transaction would not meet certain goals that we felt were critical to the success of the acquisition, and the discussions were terminated. We expensed \$298,000 in transaction costs in fiscal 2006 in connection with this matter.

#### Expensed Litigation Costs

We operate in several very competitive markets and believe that it is important to our long term viability and growth to vigorously defend these markets when it is appropriate. During fiscal 2006, we incurred \$296,000 in legal costs relating to the enforcement of our rights against a former employee, which is included in other expense. We were successful in our prosecution of this matter, but have not yet collected any amount on our judgment and thus have not recorded the benefit of the legal settlement to offset this expense. We cannot assure you as to the timing or ultimate success of our collection efforts.

#### Discontinued Operations

We have been involved in litigation related to our discontinued Vital-Pharma operation for several years. (See "Legal Proceedings"). In August 2006, an arbitrator awarded the plaintiffs an award of \$915,000, representing less than 6.5% of the amount claimed by the plaintiffs. Since we had reserved \$600,000 with respect to this matter, during fiscal 2006 we increased our reserve amount by \$315,000 which is included in discontinued operations. We have preserved our right to proceed on certain counterclaims in this matter that have not yet been resolved. We believe that our counterclaims are meritorious. If we are successful on these counterclaims, the amount due to the plaintiffs may decrease or the amount of the award may exceed the aggregate amount that we have reserved with respect to plaintiff's case. However, we cannot assure you that we will be successful and, if we are successful, we cannot assure you as to the amount of any award we may receive and/or collect.

#### *Net revenues*

Net revenues consist of sales of our anesthesia, respiratory/critical care, sleep disorder and personal ventilation and interventional cardiology/radiology products and revenues from our sleep disorder diagnostic services and pharmaceutical technology services. The amount and percentage of our net revenue derived from each of our business segments was as follows during the periods indicated:

	Fiscal Year Ended September 30,					
	2006		2005		2004	
	Net Revenue	%	Net Revenue	%	Net Revenue	%
	(\$ in thousands)					
Anesthesia	\$ 73,794	36.2	\$ 67,896	35.0	\$ 59,767	32.5
Respiratory/critical care	44,571	21.8	42,423	21.9	42,079	22.9
Sleep disorder and personal ventilation	44,784	21.9	41,517	21.4	44,053	23.9
Interventional cardiology/radiology	25,538	12.5	25,441	13.1	23,024	12.5

Edgar Filing: VITAL SIGNS INC - Form 10-K

Pharmaceutical technology services	15,371	7.6	16,760	8.6	15,068	8.2
Total	\$ 204,058	100.0	\$ 194,037	100.0	\$ 183,991	100.0

40

---

For product sales, revenue is recognized when title to the product passes to the customer. For product sales to all customers except for certain domestic distributors, title passes upon shipment of the product by us. For sales through certain domestic distributors, title passes when the product is received by the distributor.

Gross revenues associated with our anesthesia and respiratory/critical care products are reduced by the amount of rebates due on sales to distributors. See “ Critical accounting policies Revenue recognition” for a description of how we calculate those rebates. Sales to distributors represented 28.1%, 26.1% and 25.4% of our net sales during the years ended September 30, 2006, 2005 and 2004, respectively.

We have provided a reconciliation of gross to net product sales, as well as a comparison with service revenues, below:

	<b>Fiscal Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands)</b>		
Gross sales	\$ 238,020	\$ 220,504	\$ 203,314
Rebates(1)	(64,642 )	(55,917 )	(47,809 )
Other deductions(2)	(4,416 )	(4,006 )	(3,711 )
Net sales	168,962	160,581	151,794
Service revenues	35,096	33,456	32,197
Total net revenues	\$ 204,058	\$ 194,037	\$ 183,991

(1) See “Critical accounting policies Revenue recognition” for information regarding approaches we have taken in calculating rebates.

(2) Other deductions consist of discounts, returns and allowances for credits.

For service revenue in the sleep disorder and pharmaceutical technology services segments, revenue is recognized when the service is performed.

**Research and development**

The focus of our research and development efforts, and the amount of such expenses that we incur, vary from year to year and quarter to quarter based on the specific needs of our business. Thus, for example, when changes were required in our sleep disorder and personal ventilation product line during the past two years, 38% of our research and development investment was focused upon our sleep disorder segment in fiscal 2006 and 43% of our research and development investment was focused upon that segment in fiscal 2005. We incurred research and development expenses of \$7.0 million for fiscal 2006, 2005 and 2004.

**International sales**

Our products are sold in over 70 countries worldwide. The table below sets forth our international sales, by segment, for the periods presented:

	Fiscal Year Ended September 30,					
	2006		2005		2004	
	Net Revenues	Percent of Total Revenues	Net Revenues	Percent of Total Revenues	Net Revenues	Percent of Total Revenues
	(In thousands)					
Anesthesia	\$ 9,999	4.9 %	\$ 8,357	4.3 %	\$ 6,907	3.8 %
Respiratory/critical care	12,888	6.3 %	13,617	7.0 %	12,755	6.9 %
Sleep disorder	25,059	12.3 %	24,820	12.8 %	26,924	14.6 %
Interventional cardiology/radiology						
Pharmaceutical technology services						
Total	\$ 47,946	23.5 %	\$ 46,794	24.1 %	\$ 46,586	25.3 %

Commencing in 2002, we sold our anesthesia and respiratory/critical care products in nine European and certain other related international markets primarily through a strategic alliance with Rusch GmbH, a manufacturer of medical devices. However, during our 2004 fiscal year, Rusch's parent company announced its purchase of Hudson-RCI, a competitor of ours in a number of respiratory and anesthesia products. In light of this acquisition, the parties agreed to terminate the distributor agreement, effective as of November 30, 2005. During the past year, we have transitioned from our three year alliance with Teleflex (Rusch) to distributors in each of the ten countries covered under the Teleflex (Rusch) distribution agreement. Even with this transition, international sales in our anesthesia and respiratory/critical care segments have increased \$913,000 (4.2%) for the twelve months ended September 30, 2006 over the twelve months ended September 30, 2005.

#### *Foreign exchange risks*

Our international business exposes us to foreign exchange risks, particularly with respect to our sleep disorder segment and, more particularly, with respect to international sales of our sleep disorder and personal ventilation products by our Breas subsidiary. Sales of such products by our Breas subsidiary are translated from Swedish kroner to United States dollars. The relative decline of the Swedish kroner as compared to the United States dollar, in fiscal 2006 to fiscal 2005, has resulted in decreases in reporting Breas' revenue and operating income in fiscal 2006. In contrast, the relative strength of the Swedish kroner as compared to the U.S. dollar in fiscal 2005 as compared with fiscal 2004, resulted in increases in Breas' revenue and operating income in fiscal 2005. See "Quantitative and qualitative disclosures about market risk" below.

#### *Acquisitions*

As part of our growth strategy, we pursue licensing agreements, strategic acquisitions and the purchase of technology. During the five year period ended September 30, 2006, we made or completed the following acquisitions:

- We acquired a 100% equity interest in Breas over a period from June 1997 through April 2002. Breas is engaged in the manufacturing and sale of sleep disorder and personal ventilation products.
- We acquired a controlling interest in National Sleep Technologies, Inc. over a period from June 1998



through June 2000. In 2002, National Sleep Technologies merged with a subsidiary of The Johns Hopkins Health System Corporation, to form SSA. We own a 70% equity interest in SSA, which operates our sleep diagnostics business. The portion of SSA that we do not own is principally owned by Johns Hopkins and is recorded as a minority interest in our consolidated financial statements.

- We acquired a 100% equity interest in Stelex in 2002. We provide pharmaceutical technology services through this subsidiary.
- In March 2005, we acquired a disposable airway management device business from a subsidiary of Baxter

International, Inc. to improve our market share in the anesthesia segment.

- On November 14, 2005, we acquired the assets of Futall AB, a Swedish company holding the rights to certain carbon dioxide detection technology of the type used by us in our C-CO2 product. The assets consisted of intellectual property rights, including patents and trade secrets, manufacturing equipment, customer list, and office equipment. Since the acquisition of Futall AB, and its related operations, are immaterial, no pro forma information has been presented.

These acquisitions have been accounted for as purchases and, accordingly, are included in our consolidated financial statements from the respective dates of acquisition.

*New segment*

Our interventional cardiology/radiology business, which operates as Thomas Medical Products, has been included as part of our anesthesia segment since being acquired by Vital Signs, Inc. in 1992. Given the extent of the growth of that business, and the differences between the manner in



which that business operates and the manner in which our anesthesia business operates, we have concluded that it is appropriate to report that business as its own segment, which we refer to as “Interventional Cardiology/Radiology”. Historically, we have included the products sold by our Thomas Medical Products subsidiary within our anesthesia segment. Since we are now breaking out Thomas Medical as a separate segment, the historical financial information presented in this Annual Report with respect to our anesthesia segment excludes Thomas Medical for all years presented.

## Results of operations

The following table sets forth, for the periods indicated, certain statement of income data as a percentage of our net revenue.

	<b>Fiscal Years Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
<b>Consolidated statement of income data:</b>			
Net revenue	100.0 %	100.0 %	100.0 %
Cost of goods sold	49.0	49.2	49.7
Gross profit:			
Anesthesia	51.2	53.2	54.3
Respiratory/critical care	52.7	52.7	51.8
Sleep disorder	54.0	47.3	45.3
Interventional cardiology/radiology	52.3	54.9	54.6
Pharmaceutical technology services	34.1	38.6	38.6
Total	51.0	50.8	50.3
Operating expenses:			
Selling, general and administrative	25.6	26.3	27.2
Research and development	3.4	3.6	3.8
Restructuring and impairment		0.1	0.3
Other (income) expense, net	0.4	0.0	0.3
Total operating expenses	29.5	30.0	31.7
Interest income, net	(1.5 )	(0.8 )	(0.4 )
Provision for income taxes	7.8	7.8	6.8
Income from continuing operations	14.8	13.6	12.0
Net income	14.8	13.6	12.0

### ***Comparison of results for the year ended September 30, 2006 to the year ended September 30, 2005***

#### ***Net revenues***

Total net revenue increased by 5.2%, from \$194.0 million for fiscal 2005 to \$204.1 million for fiscal 2006. The percentage increase would have been 5.9% but for the impact of unfavorable foreign exchange rates. Of our total net revenue, \$156.1 million, or 76.5%, were derived from domestic sales and \$47.9 million, or 23.5%, were derived from international sales. Domestic revenues increased by 6.0%, from \$147.2 million for fiscal 2005 to \$156.1 million for fiscal 2006. International sales increased by 2.4%, from \$46.8 million for fiscal 2005 to \$47.9 million for fiscal 2006.

The references in this Annual report to international sales adjusted to exclude foreign exchange rates may represent “Non-GAAP Financial Measures”. We believe that these references are helpful in describing the underlying operations of our company, inasmuch as foreign exchange rates are entirely outside our control.

We have set forth below the net revenues by business segment for fiscal 2006 compared to fiscal 2005.

### Net revenue by business segment

	For the Year Ended September 30,		
	2006	2005	Percent Change
(Dollars in thousands)			
<b>Consolidated statement of income data:</b>			
Anesthesia	\$ 73,794	\$ 67,896	8.7 %
Respiratory/critical care	44,571	42,423	5.1 %
Sleep disorder	44,784	41,517	7.9 %
Interventional cardiology/radiology	25,538	25,441	0.4 %
Pharmaceutical technology services	15,371	16,760	(8.3) %
<b>Total</b>	<b>\$ 204,058</b>	<b>\$ 194,037</b>	<b>5.2 %</b>

*Anesthesia.* Sales of anesthesia products increased by 8.7% from \$67.9 million for fiscal 2005 to \$73.8 million for fiscal 2006. This increase was due to broad based growth led by Limb-<sup>o</sup>™ and Infusors. Domestic sales of anesthesia products increased 7.2%, from \$59.5 million to \$63.8 million. International sales of anesthesia products increased 19.6%, from \$8.4 million to \$10.0 million.

*Respiratory/critical care.* Sales of respiratory/critical care products increased 5.1%, from \$42.4 million for fiscal 2005 to \$44.6 million for fiscal 2006, primarily resulting from increased sales of blood pressure cuffs and resuscitation products. Domestic sales of respiratory/critical care products increased by 10.0%, from \$28.8 million to \$31.7 million. International sales of respiratory/critical care products decreased by 5.4% from \$13.6 million for fiscal 2005 to \$12.9 million for fiscal 2006, primarily reflecting declines in sales of ABG products.

*Sleep disorder.* Our sleep disorder segment revenues increased by 7.9% from \$41.5 million for fiscal 2005 to \$44.8 million for fiscal 2006. The percentage increase would have been 11.2% but for the impact of foreign exchange rates.

The net revenues at Sleep Services of America (SSA), our domestic sleep disorder diagnostic business, increased 18.1%, from \$16.7 million to \$19.7 million, resulting primarily from improved utilization at existing laboratories and sleep centers.

At Breas, our European manufacturer of personal ventilators and CPAP devices, revenue increased 1.0%, from \$24.8 million during fiscal 2005 to \$25.1 million during fiscal 2006. During fiscal 2005, a component vendor advised Breas that it was unable to deliver a sufficient quantity of a key component at our required specifications. As a result, Breas was unable to bring a new sleep disorder and personal ventilation product line to market in a timely manner. Since we had pre-announced the availability of that product line, orders for pre-existing products were reduced substantially and the unavailability of the new products negatively affected Breas' 2005 revenues. Limited shipments of the new product line began during the fourth quarter of fiscal 2005.

*Interventional cardiology/radiology.* Our interventional cardiology/radiology segment revenues increased by .4% from \$25.4 million for fiscal 2005 to \$25.5 million for fiscal 2006. The flat revenues were primarily the result of one customer discontinuing a division to which Thomas Medical supplied two types of vascular closing devices.

*Pharmaceutical technology services.* Service revenues in our pharmaceutical technology services segment decreased by 8.3%, from \$16.8 million for fiscal 2005 to \$15.4 million for fiscal 2006, resulting in part from a decrease in spending within its customer base comprising major pharmaceutical companies.

*Gross profit*

We have set forth below the dollar amount of our gross profits and our gross profit margins for each of our five segments:

	<b>For the year ended September 30,</b>			
	<b>2006</b>		<b>2005</b>	
	<b>Gross Profit</b>	<b>Gross Profit Margin</b>	<b>Gross Profit</b>	<b>Gross Profit Margin</b>
<b>(Dollars in thousands)</b>				
Anesthesia	\$ 37,784	51.2	\$ 36,106	53.2
Respiratory/critical care	23,485	52.7	22,357	52.7
Sleep disorder	24,165	54.0	19,627	47.3
Interventional cardiology/radiology	13,356	52.3	13,976	54.9
Pharmaceutical technology services	5,241	34.1	6,464	38.6
Total	\$ 104,031	51.0	\$ 98,530	50.8

Gross profit dollar improvements in our anesthesia and respiratory/critical care segments correspond to the sales volume increases in those segments. The decline in gross profit margin in the anesthesia segment resulted from the inclusion of the Baxter disposable airways product line into the sales mix at a lower margin.

The gross profit dollar increase in our sleep disorder segment resulted from the sales volume increases in diagnostic services and the introduction of new sleep disorder/personal ventilation products. The gross profit margin in sleep disorder diagnostic services increased from 53.1% in fiscal 2005 to 58.1% in fiscal 2006. The gross profit margin at Breas increased from 43.4% in fiscal 2005 to 50.7% in fiscal 2006 as the sales mix changed to include an increased percentage of higher margin new personal ventilation products.

The gross profit dollar decrease in our interventional cardiology/radiology segment resulted primarily from one customer discontinuing a division to which Thomas Medical supplied two types of vascular closing devices. The gross margin in interventional cardiology/radiology products decreased from 54.9% in fiscal 2005 to 52.3% in fiscal 2006.

The gross profit dollar decrease in our pharmaceutical technology services segment resulted from the sales volume decrease in spending within our customer base. The gross profit margin decreased from 38.6% in fiscal 2005 to 34.1% in fiscal 2006, reflecting difficulties in leveraging certain costs over a declining revenue base.

*Operating expenses*

*Selling, general and administrative expenses.* Selling, general and administrative expenses increased by 2.3%, from \$51.0 million for fiscal 2005 to \$52.2 million for fiscal 2006. The increase resulted primarily from option expenses of \$1.1 million, associated with the implementation of SFAS 123(R).

*Research and development.* Research and development expenses remained consistent at \$7.0 million for fiscal 2005 and for fiscal 2006. We have reduced our spending at Breas, where the research and development efforts in designing the new family of CPAP and ventilation equipment have been substantially completed, offset by an increase of \$0.4 million from option expenses.



*Other (income) expense, net.* For fiscal 2006, other expense, net of \$.6 million resulted from increased legal fees relating to the enforcement of our rights against a former employee. We were successful in our prosecution of this matter, but have not yet collected any amount on our judgement and thus have not recorded any revenue to offset this expense. For fiscal 2005, other income, net of \$0.1 million resulted from a litigation settlement, gains on sales of assets and realized foreign exchange gains, offset in part by charitable contributions consisting of product donations.

*Other items*

*Interest income, net.* Interest income increased \$1.4 million from \$1.7 million for fiscal 2005 to \$3.1 million for fiscal 2006, resulting from an increase in the level of cash and cash equivalents being invested (reflecting, in part, our February 2006 public offering of common stock) and an increase in interest rates.

*Income tax.* The provision for income tax expense for fiscal 2006 and 2005 was \$15.8 million and \$15.1 million, respectively, reflecting effective tax rates of 33.7% and 35.9% for these periods, respectively. The tax rate decrease to 33.7% resulted from manufacturing credits.

*Discontinued operations.* The net loss from our Vital Pharma discontinued operations was \$(.2) million for fiscal 2006 (consisting of litigation expenses).

***Comparison of results for the year ended September 30, 2005 to the year ended September 30, 2004****Net revenues*

Total net revenue increased by 5.5%, from \$184.0 million for fiscal 2004 to \$194.0 million for fiscal 2005. The percentage increase would have been 4.9% but for the impact of favorable foreign exchange rates. Of our total net revenue, \$147.2 million, or 75.9%, were derived from domestic sales and \$46.8 million, or 24.1%, were derived from international sales. Domestic revenues increased by 7.2%, from \$137.4 million for fiscal 2004 to \$147.2 million for fiscal 2005. International sales increased by \$0.2 million. The international sales increase would have been a 1.8% decrease were it not for favorable foreign exchange rates.

We have set forth below the net revenues by business segment for fiscal 2005 compared to fiscal 2004.

**Net revenue by business segment**

	For the year ended September 30,		
	2005	2004	Percent change
	(Dollars in thousands)		
<b>Consolidated statement of income data:</b>			
Anesthesia	\$ 67,896	\$ 59,767	13.6 %
Respiratory/critical care	42,423	42,079	.8
Sleep disorder	41,517	44,053	(5.8 )
Interventional cardiology/radiology	25,441	23,024	10.5
Pharmaceutical technology services	16,760	15,068	11.2
<b>Total</b>	<b>\$ 194,037</b>	<b>\$ 183,991</b>	<b>5.5 %</b>

*Anesthesia.* Sales of anesthesia products increased by 13.6% from \$59.8 million for fiscal 2004 to \$68.0 million for fiscal 2005. This increase was due to volume growth in anesthesia circuits, including a 43.9% increase in sales of our patented anesthesia circuit, Limb- O, to \$11.8 million, a 22.0% increase in sales of traditional anesthesia breathing systems to \$36.3 million resulting from the acquisition of the Baxter disposable airway management product line. Domestic sales of anesthesia products increased 12.0%, from \$75.9 million to \$85.0 million. International sales of anesthesia products increased 21.0%, from \$6.9 million to \$8.4 million.

*Respiratory/critical care.* Sales of respiratory/critical care products increased 0.8%, from \$42.1 million for fiscal 2004 to \$42.4 million for fiscal 2005, resulting from volume growth in our Broselow- Luten System, CPAP and ABG product lines, offset by a decline in the domestic sales of our blood pressure cuffs. We attribute the \$1.3 million increase in sales of our Broselow-Luten System to growing awareness by hospitals of the special risks associated with treating pediatric patients in the emergency room. Domestic sales of respiratory/critical care products declined by 1.8%, from \$29.3 million to \$28.8 million. International sales of respiratory/critical care products

increased by 6.8% from \$12.8 million for fiscal 2004 to \$13.6 million for fiscal 2005, reflecting higher sales volumes in our ABG and CPAP product lines

*Sleep disorder.* Our sleep disorder segment revenues decreased by 5.8% from \$44.1 million for fiscal 2004 to \$41.5 million for fiscal 2005. The percentage decrease would have been 8.0% but for the impact of favorable foreign exchange rates.

Revenues from our diagnostic services decreased by 2.5% from \$17.1 million for fiscal 2004 to \$16.7 million for fiscal 2005. In fiscal 2004, our SSA subsidiary closed 14 sleep laboratories and centers and opened nine new sleep laboratories and centers. In the continuing sleep laboratories and centers, revenue increased 22.3% from fiscal 2004 to fiscal 2005.

Revenues from the sale of sleep disorder and personal ventilation products at our Breas subsidiary decreased 7.8% from \$26.9 million for fiscal 2004 to \$24.8 million for fiscal 2005. The percentage decrease would have been 11.4% but for the impact of favorable foreign exchange rates. During fiscal 2005, a component vendor advised Breas that it was unable to deliver a sufficient quantity of a key component at our required specifications. As a result, Breas was unable to bring a new sleep disorder and personal ventilation product line to market in a timely manner. Since we had pre-announced the availability of that product line, orders for pre-existing products were reduced substantially and the unavailability of the new products negatively affected Breas' 2005 revenues. Limited shipments of the new product line began during the fourth quarter of fiscal 2005. We believe that this supply issue has now been adequately resolved.

*Interventional cardiology/radiology.* Sales of interventional cardiology/radiology products increased 10.5% from \$23.0 million for fiscal 2004 to \$25.4 million for fiscal 2005, resulting from the commercialization of certain programs.

*Pharmaceutical technology services.* Service revenues in our pharmaceutical technology services segment increased by 11.2%, from \$15.1 million for fiscal 2004 to \$16.8 million for fiscal 2005, resulting in part from increased sales of our ComplianceBuilder software product and in part from increased project work. The increased project work reflects improved demand from certain new and existing pharmaceutical and medical device clients.

#### *Gross profit*

We have set forth below the dollar amount of our gross profits and our gross profit margins for each of our four segments:

	<b>For the year ended September 30,</b>			
	<b>2005</b>		<b>2004</b>	
	<b>Gross Profit</b>	<b>Gross Profit Margin</b>	<b>Gross Profit</b>	<b>Gross Profit Margin</b>
	<b>(Dollars in thousands)</b>			
Anesthesia	\$ 36,106	53.2	\$ 32,455	54.3
Respiratory/critical care	22,357	52.7	21,801	51.8
Sleep disorder	19,627	47.3	19,974	45.3
Interventional cardiology/radiology	13,976	54.9	12,571	54.6
Pharmaceutical technology services	6,464	38.6	5,816	38.6

Total	\$ 98,530	50.8	\$ 92,617	50.3
-------	-----------	------	-----------	------

Gross profit dollar improvements in our anesthesia and respiratory/critical care segments correspond to the sales volume increases in those segments. The decline in gross profit margin in the anesthesia segment resulted from the inclusion of the Baxter disposable airways product line into the sales mix at a lower margin. The increase in gross profit margin in the respiratory/critical care segment was due to the effect of a one-time inventory writedown of \$1.0 million in fiscal 2004.

The gross profit dollar decline in our sleep disorder segment resulted from the sales volume declines in diagnostic services and sleep disorder/personal ventilation products, which was offset in part by a cost savings resulting from the closing of 14 poorly performing sleep laboratories and centers. The gross profit margin in sleep disorder diagnostic services increased from 49.4% in fiscal

2004 to 53.1% in fiscal 2005, reflecting our efforts to close these facilities. The gross profit at Breas increased from 42.8% in fiscal 2004 to 43.4% in fiscal 2005 as the sales mix changed to include an increased percentage of higher margin new personal ventilation products.

Gross profit dollar improvements of approximately \$1.4 million in our interventional cardiology/radiology segment corresponded to the sales volume increase.

Gross profit dollar improvements of approximately \$0.6 million in our pharmaceutical technology services segment corresponded to the sales volume increase. Gross profit margin for fiscal 2004 and 2005 remained constant at 38.6%.

### *Operating Expenses*

*Selling, general and administrative expenses.* Selling, general and administrative expenses increased by 1.8%, from \$50.1 million for fiscal 2004 to \$51.0 million for fiscal 2005. The increase resulted primarily from increased freight costs resulting from increased sales volumes, the impact of foreign exchange translation at Breas, increased compensation cost, increased accounting fees primarily related to Sarbanes-Oxley compliance and increased group purchasing organization fees. These increases were partially offset by reductions in legal expense and reduced health care costs.

*Research and development.* Research and development expenses were approximately \$7.0 million for both fiscal 2004 and fiscal 2005. We continue to invest in the development of the new Breas family of sleep CPAP and personal ventilation equipment, and single use products for anesthesia and respiratory/critical care.

*Restructuring and impairment.* During fiscal 2005, we completed the closure of our California plant and charged \$0.2 million to restructuring expense. During the fiscal 2004, we recognized a \$0.5 million restructuring charge associated with the closing of our California plant, a reduction in force at our Totowa, New Jersey headquarters and the closing of the Breas sales office in Belgium.

*Other (income) expense, net.* For fiscal 2005, other income, net of \$0.1 million resulted from a litigation settlement, gains on sales of assets and realized foreign exchange gains, offset in part by charitable contributions consisting of product donations. For fiscal 2004, other expense, net of \$0.6 million resulted from costs associated with an acquisition that we did not pursue to completion, severance costs and charitable product donations

### *Other items*

*Interest income, net.* Interest income, net doubled from \$0.8 million for fiscal 2004 to \$1.6 million for fiscal 2005, resulting from an increase in the level of cash and cash equivalents being invested and an increase in interest rates.

*Income tax.* The provision for income tax expense for fiscal 2005 and 2004 was \$15.1 million and \$12.5 million, respectively, reflecting effective tax rates of 35.9% and 35.6% for these periods, respectively. The tax rate increase to 35.9% resulted from the expiration of certain net operating loss carryforwards. See Note 15 of the notes to consolidated financial statements.

*Discontinued operations.* The net gain from our Vital Pharma discontinued operations was \$0.1 million for fiscal 2005, as compared to a \$0.1 million loss for fiscal 2004. See Note 2 of the notes to consolidated financial statements..

### **Liquidity and capital resources**

We believe that the funds generated from operations, along with our current working capital position and the net proceeds to be received by Vital Signs in this offering, will be sufficient to satisfy our capital requirements for at least the next twelve months.

*Cash flows*

Historically, our primary liquidity requirements have been to finance business acquisitions and to support operations. We have funded these requirements primarily through internally generated

cash flow, although in fiscal 2006 we added \$18.5 million in cash through a public offering of securities.

During fiscal 2006, operating activities provided \$12.4 million of net cash. Investing activities used \$11.3 million of net cash, including \$2.3 million for the acquisition of Futall AB and capital additions of \$9.1 million. Financing activities provided \$20.3 million, primarily consisting of \$18.3 million from the sale of common stock.

During fiscal 2005, operating activities provided \$28.4 million of net cash. Investing activities used \$15.5 million of net cash, including \$9.9 million for the acquisition of the Baxter disposable airway management product line and capital additions of \$5.6 million. Financing activities used \$9.4 million, primarily consisting of \$9.1 million for the repurchase of common stock.

During fiscal 2004, operating activities provided \$11.8 million of net cash. Investing activities used \$3.7 million of net cash. Financing activities used \$11.2 million, primarily consisting of \$8.1 million for the repurchase of common stock.

#### *Cash and working capital*

Cash and cash equivalents were \$41.2 million at September 30, 2006 as compared to \$18.4 million at September 30, 2005. At September 30, 2006, our working capital was \$169.8 million compared to \$119.6 million at September 30, 2005. At September 30, 2006, our current ratio was 12.1 to 1 and at September 30, 2005 our current ratio was 7.9 to 1.

#### *Debt*

We have no committed lines of financing.

#### *Working capital and capital expenditures*

Our current policy is to retain working capital and earnings for use in our business, subject to the payment of certain cash dividends. Such funds may be used for the buyback of our common stock, business acquisitions, product acquisitions and product development, among other things. We regularly evaluate and negotiate with domestic and foreign medical device companies regarding potential business or product line acquisitions, licensing arrangements and strategic alliances.

Capital expenditures for our 2006 fiscal year were approximately \$9.1 million, and included equipment and building improvements at our New Jersey facility inclusive of our new breathing bag machine (\$3.7 million), capitalized costs of software development (\$1.3 million), computer hardware and software to upgrade our management information systems (\$1.2 million), building improvements at our manufacturing facilities (\$1.0 million), molds and equipment at both our Thomas Medical Products facility (\$0.4 million), and our Colorado manufacturing plant (\$0.6 million), new laboratory equipment (\$0.3 million) for our sleep labs, tools and molding for use at our Breas facility (\$0.2 million), and patents (\$0.4 million).

#### *Dividend and stock buybacks*

In November 2005 our Board of Directors suspended our stock repurchase program.

Our board of directors had authorized a total expenditure of up to \$35 million for the repurchase of our common stock, including the expenditure of \$15 million authorized by our board of directors on February 8, 2005. During the past four fiscal years, we repurchased 618,300 shares for \$20.0 million, at an average price of \$32.43 per share.



*Commitments and contingencies*

The following table sets forth, at September 30, 2006, the amounts of payments due under our operating leases and other long-term obligations for the time periods described below:

<b>Payments Due by Period</b>					
<b>Contractual obligations</b>	<b>Total</b>	<b>Less than One Year</b>	<b>One Year to Three Years</b>	<b>Three Years to Five Years</b>	<b>More than Five Years</b>
<b>Dollars in thousands</b>					
Operating leases	\$ 3,992	\$ 1,437	\$ 2,036	\$ 519	
Long-term debt					
Capital leases					
Purchase obligations					
<i>Other</i>					

At September 30, 2004, 2005 and 2006, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. In addition, we do not engage in trading activities involving non-exchange traded contracts. As such, we are not materially exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships. We do not have material relationships or transactions with persons or entities that derive benefits from their non-independent relationship with us or our related parties other than what is disclosed in Note 19 of the notes to the consolidated financial statements.

**Critical accounting estimates**

We have identified the following critical accounting estimates that affect the more significant judgments and estimates used in the preparation of our consolidated financial statements. The preparation of our consolidated financial statements in conformity with generally accepted accounting principles requires us to make estimates and judgments that affect our reported amounts of assets and liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to asset impairment, revenue recognition, allowance for doubtful accounts, and contingencies and litigation. We state these accounting policies in the notes to our consolidated financial statements and at relevant places in this discussion and analysis. These estimates are based on the information that is currently available to us and on various other assumptions that we believe to be reasonable under the circumstances. Actual results could vary from these estimates under different assumptions or conditions.

We believe that the following critical accounting principles affect the more significant judgments and estimates used in the preparation of our consolidated financial statements:

*Revenue recognition*

Net revenues consist of sales of our anesthesia, respiratory/critical care, sleep disorder and personal ventilation and interventional cardiology/radiology products and revenues from our sleep disorder diagnostic services and pharmaceutical technology services. For all product sales, revenue is recognized when title to the product passes to the customer. For product sales to all customers except for certain domestic distributors, title passes upon shipment of the

product by us. For sales through certain domestic distributors, title passes when the product is received by the distributor. For service revenue, revenue is recorded when the service is performed.

Our sales to United States distributors are made at our distributor list price. Because the end-user (i.e., a hospital) is typically entitled, on a case by case basis, to a price lower than our distributor list price, the distributor is then due a rebate, equal to the difference between the distributor list price and the final lower contract price, when shipment is made to the end user. In

order to properly reflect our sales to distributors, we record the gross sale at our distributor list price, less the amount of the expected rebate, to arrive at the net sale. This net sale is the amount we expect to receive in cash from the distributor on the sale.

On a monthly basis, each distributor provides us with documentation of shipments to particular end-users and computes a rebate claim on such shipments. Once the distributor has provided us with this claim, the distributor will deduct the computed rebate from its net remittance.

The amount of the estimated rebate that has not yet been taken by the distributor through the reduction of a payment is included in the allowance for rebates, which reduces the accounts receivable on our balance sheet. This allowance is calculated by adding the amount of rebates claimed by the distributors through documentation but not yet reimbursed plus an estimate by us of the amount of future rebates due on any inventory that the distributors are holding at the end of each period.

Prior to fiscal 2003, we utilized a historical moving average to estimate the allowance for rebates. Based upon a review that we conducted in fiscal 2003 in connection with the preparation of our second quarter financial report, we concluded that the moving average estimate did not necessarily result in the appropriate liability due to the distributor. Accordingly, we changed our method of estimating rebate claims to record the allowance for rebates based upon the documentation provided by the distributor for shipments and inventory not yet shipped. We also recorded a \$3.3 million expense to increase the amount of our allowance for rebates. Over the years, our information systems have improved. During the second quarter of fiscal 2005, we concluded that rebates due could be better measured by utilizing current period rebate data to determine an estimated rebate percentage, by distributor and product, and applying that percentage to the current period gross sales by distributor and product. We believe that there was no material financial statement impact between our current approach and the approach we adopted in fiscal 2003.

The allowance for rebates was \$8.1 million and \$7.3 million at September 30, 2006 and September 30, 2005, respectively. Rebate expense was \$64.6 million and \$55.9 million for the years ended September 30, 2006 and 2005, respectively.

#### *Amortization of goodwill*

Through September 30, 2001, we amortized goodwill and intangibles on a straight-line basis over their estimated lives. In accordance with the provision of SFAS No. 142, we perform an annual impairment analysis based upon discounted cash flows to assess the recoverability of the goodwill. We last completed this impairment test during the three month period ended March 31, 2006 and found no impairment. We also review the carrying value of other long-lived assets on a periodic basis, or whenever events or changes in circumstances indicate that the amounts may not be recoverable. If we determine that the carrying amount of an asset may not be recoverable, we then estimate the future undiscounted cash flows expected to result from the use of the asset and its eventual disposition. We will recognize an impairment loss if the carrying value of the assets exceeds the estimated future undiscounted cash flows of those assets. We have not incurred material impairment charges since fiscal 2001. If we are required to record impairment charges in the future, it would have an adverse impact on our results of operations and financial condition. Goodwill amounted to \$79.3 million at September 30, 2006 and \$77.2 million at September 30, 2005.

#### *Allowance for doubtful accounts*

We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments, which results in bad debt expense. Our allowance for doubtful accounts was \$.4 million at September 30, 2006 and \$0.5 million at September 30, 2005. We determine the adequacy of this allowance by evaluating individual customer receivables, considering the customer's financial condition and credit history and analyzing current economic conditions. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.



*Inventory obsolescence*

We establish an allowance for inventory obsolescence. The allowance is determined by performing an aging analysis of the inventory; based upon this allowance, inventory is stated at the lower of cost, using the first in, first out method, or its net realizable value. Our inventory allowance for obsolescence was \$.5 million at September 30, 2006 and \$.7 million at September 30, 2005.

*Claims and proceedings*

We are subject to various claims and legal actions in the ordinary course of our business. These matters frequently arise in disputes regarding the rights to intellectual property, where it is difficult to assess the likelihood of success and even more difficult to assess the probable ranges of recovery. Although we currently are not aware of any legal proceeding that is reasonably likely to have a material adverse effect on our financial position and results of operations other than legal proceedings for which accruals have been provided, if we become aware of any such claims against us, we will evaluate the probability of an adverse outcome and provide accruals for such contingencies to the extent that such contingencies are measurable.

**Recent accounting pronouncements**

For information regarding new accounting pronouncements, see Note 1 of the notes to consolidated financial statements.

**Item 7A. *Quantitative and qualitative disclosures about market risk***

We are exposed to market risks, including the impact of material price changes and changes in the market value of our investments and, to a lesser extent, interest rate changes and foreign currency fluctuations. In the normal course of business, we seek to limit the impact of market risks on earnings and cash flows.

The impact of interest rate changes is not material to our financial condition. We do not enter into interest rate transactions for speculative purposes.

For fiscal 2006, our international net revenue represented approximately 23.5% of our total net revenues. Our Breas subsidiary, located in Sweden, represented 52.3% of our total international net revenues during fiscal 2006. We do not enter into any derivative transactions, including foreign currency transactions, for speculative purposes. We have not entered into any derivative instrument transactions, such as foreign exchange forward or option contracts, as of September 30, 2006

Our primary risk involving price changes relates to raw materials used in our operations. We are exposed to changes in the prices of resins and latex for the manufacture of our products. We do not enter into commodity futures or derivative instrument transactions. Except with respect to our single source of supply for face masks, we seek to maintain commercial relations with multiple suppliers and when prices for raw materials rise to attempt to source alternative supplies.

**Item 8. *Financial Statements and Supplementary Data***

The following audited consolidated financial statements and related report are set forth in this Annual Report on the following pages:

	<b>Page</b>
<u>Report of Independent Registered Public Accounting Firm</u>	F-1
<u>Consolidated Balance Sheet as of September 30, 2006 and 2005</u>	F-2
<u>Consolidated Statement of Income for the years ended September 30, 2006, 2005 and 2004</u>	F-3
<u>Consolidated Statement of Stockholders' Equity and Comprehensive Income for the years ended September 30, 2006, 2005 and 2004</u>	F-4
<u>Consolidated Statement of Cash flows for the years ended September 30, 2006, 2005 and 2004</u>	F-5
<u>Notes to Consolidated Financial Statements</u>	F-6

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors  
Vital Signs, Inc.

We have audited the accompanying consolidated balance sheets of Vital Signs, Inc. and Subsidiaries as of September 30, 2006 and 2005 and the related consolidated statements of income, stockholders' equity and comprehensive income and cash flows for each of the three years in the period ended September 30, 2006. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Vital Signs, Inc. and Subsidiaries as of September 30, 2006 and 2005, and the results of their operations and their cash flows for each of the three years in the period ended September 30, 2006, in conformity with United States generally accepted accounting principles.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company's internal control over financial reporting as of September 30, 2006, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated November 14, 2006 expressed an unqualified opinion thereon.

As disclosed in Note 14, the Company changed its method of accounting for stock-based compensation effective October 1, 2005.

**GOLDSTEIN GOLUB KESSLER LLP**  
New York, New York

November 14, 2006

**VITAL SIGNS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEET**

	September 30,	
	2006	2005
	(In thousands of dollars)	
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents (Note 1)	\$ 41,242	\$ 18,412
Short term investments (Note 1 and 3)	85,565	63,355
Accounts receivable, less allowances for rebates and doubtful accounts of \$8,526 and \$7,821, respectively (Notes 1, 16 and 17)	34,284	34,417
Inventory (Notes 1 and 4)	19,006	16,659
Prepaid expenses (Note 5)	4,453	2,917
Other current assets (Note 6)	596	1,016
<b>Total current assets</b>	<b>185,146</b>	<b>136,776</b>
Property, plant and equipment net (Notes 1 and 7)	33,129	29,938
Goodwill net (Notes 1 and 2)	79,272	77,167
Deferred income taxes (Notes 1 and 15)	801	1,141
Other assets (Notes 1 and 8)	7,506	8,680
<b>Total Assets</b>	<b>\$ 305,854</b>	<b>\$ 253,702</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current Liabilities:		
Accounts payable	\$ 5,488	\$ 6,347
Accrued expenses (Note 9)	9,136	7,898
Income taxes payable (Note 15)	731	2,976
<b>Total current liabilities</b>	<b>15,355</b>	<b>17,221</b>
Minority interest	4,686	3,775
Commitments and contingencies (Notes 2, 12 and 13)		
Stockholders' Equity (Note 14):		
Common stock no par value; authorized 40,000,000 shares, issued and outstanding 13,218,850 and 12,593,579, respectively	44,798	18,832
Accumulated other comprehensive income (Note 1)	3,181	2,012
Retained earnings	237,834	211,862



Stockholders' equity	285,813	232,706
Total Liabilities and Stockholders' Equity	\$ 305,854	\$ 253,702

See Notes to Consolidated Financial Statements

F-2

---

**VITAL SIGNS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF INCOME**

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands except per share amounts)</b>		
<b>Revenue: (Note 1)</b>			
Net sales	\$ 168,962	\$ 160,581	\$ 151,794
Service revenue	35,096	33,456	32,197
	204,058	194,037	183,991
<b>Cost of goods sold and services performed:</b>			
Cost of goods sold	81,632	77,381	73,449
Cost of services performed	18,395	18,126	17,925
	100,027	95,507	91,374
<b>Gross profit</b>	<b>104,031</b>	<b>98,530</b>	<b>92,617</b>
<b>Operating expenses:</b>			
Selling, general and administrative	52,182	51,025	50,115
Research and development	7,034	7,011	7,036
Other (income) expense net (Notes 1 and 11)	880	(78 )	612
Restructuring charge (Note 10)		213	539
	60,096	58,171	58,302
<b>Operating income</b>	<b>43,935</b>	<b>40,359</b>	<b>34,315</b>
<b>Interest (income) expense:</b>			
Interest income	(3,088 )	(1,672 )	(824 )
Interest expense		36	26
	(3,088 )	(1,636 )	(798 )
<b>Income from continuing operations before provision for income taxes and minority interest</b>	<b>47,023</b>	<b>41,995</b>	<b>35,113</b>
Provision for income taxes (Note 15)	15,828	15,093	12,498
	31,195	26,902	22,615

Edgar Filing: VITAL SIGNS INC - Form 10-K

Income from continuing operations before minority interest			
Minority interest in net income of subsidiary	911	602	447
Income from continuing operations	30,284	26,300	22,168
Income (loss) from discontinued operations:	(167 )	89	(115 )
Net income	\$ 30,117	\$ 26,389	\$ 22,053
Earnings (loss) per common share:			
Basic income per share from continuing operations	\$ 2.34	\$ 2.08	\$ 1.73
Discontinued operations	\$ (0.01 )	\$ 0.01	\$ (0.01 )
Basic net earnings per share	\$ 2.33	\$ 2.09	\$ 1.72
Diluted income per share from continuing operations	\$ 2.32	\$ 2.06	\$ 1.72
Discontinued operations	\$ (0.01 )	\$	\$ (0.01 )
Diluted net earnings per share	\$ 2.31	\$ 2.06	\$ 1.71
Basic weighted-average number of shares outstanding	12,966	12,616	12,793
Diluted weighted-average number of shares outstanding	13,040	12,789	12,907
Dividends declared and paid per common share	\$ .32	\$ .27	\$ .24

See Notes to Consolidated Financial Statements

**VITAL SIGNS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY**  
**AND OTHER COMPREHENSIVE INCOME**

	Common Stock			Retained	Stockholders'	
	Shares	Amount		Earnings	Equity	Comp
						I
(Dollars in thousands except per share amounts)						
Balance at September 30, 2003	12,915,566	\$ 30,467	\$ 1,827	\$ 169,928	\$ 202,222	
Net income				22,053	22,053	\$
Repurchase of common stock	(274,600 )	(8,143 )			(8,143 )	
Common stock issued under various incentive plans	74,277	1,695			1,695	
Tax benefit from employees' and directors' stock option plans (Note 14)		260			260	
Foreign currency translation gain			1,232		1,232	
Dividends paid (\$.24 per share)				(3,096 )	(3,096 )	
Balance at September 30, 2004	12,715,243	24,279	3,059	188,885	216,223	
Comprehensive income						\$
Net income				26,389	26,389	\$
Repurchase of common stock	(238,400 )	(9,084 )			(9,084 )	
Common stock issued under various incentive plans	116,736	3,101			3,101	
		536			536	

Edgar Filing: VITAL SIGNS INC - Form 10-K

Tax benefit from employees' and directors' stock option plans (Note 14)						
Foreign currency translation loss			(1,047 )			(1,047 )
Dividends paid (\$ .27 per share)					(3,412 )	(3,412 )
Balance at September 30, 2005	12,593,579	\$ 18,832	\$ 2,012	\$ 211,862	\$ 232,706	
Comprehensive income						\$
Net income				30,117		30,117
Repurchase of common stock	(5,000 )	(217 )				(217 )
Common stock issued under various incentive plans	196,271	4,192				4,192
Tax benefit from employees' and directors' stock option plans (Note 14)		2,013				2,013
Foreign currency translation gain			1,169			1,169
Secondary offering	434,000	18,490				18,490
Dividends paid (\$ .32 per share)					(4,145 )	(4,145 )
Option compensation exp.		1,488				1,488
Balance at September 30,	13,218,850	\$ 44,798	\$ 3,181	\$ 237,834	\$ 285,813	

2006

Comprehensive  
income

\$

See Notes to Consolidated Financial Statements

F-4

---

**VITAL SIGNS, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**

**For the Year Ended September 30,**  
**2006**                                 **2005**                                 **2004**  
(In thousands of dollars)

Cash flows from operating activities:			
Net income	\$ 30,117	\$ 26,389	\$ 22,053
Add (income) loss from discontinued operations	167	(89 )	115
Income from continuing operations	30,284	26,300	22,168
Adjustments to reconcile income from continuing operations to net cash provided by continuing operations:			
Depreciation and amortization	5,817	5,816	4,863
Deferred income taxes	519	1,126	2,203
Non-cash compensation expense	1,488		
Minority interest in income of subsidiary	911	602	447
Tax benefit for stock options		536	260
Changes in operating assets and liabilities:			
(Increase) decrease in short-term investments	(22,210 )	(2,587 )	(23,368 )
(Increase) decrease in accounts receivable	417	(2,810 )	(2,233 )
(Increase) decrease in inventory	(2,139 )	1,063	5,378
(Increase) decrease in prepaid expenses and other current assets	(1,068 )	(479 )	1,121
(Increase) decrease in other assets	1,431	(2,395 )	449
Increase (decrease) in accounts payable	(1,659 )	1,910	(1,339 )
(Decrease) increase in accrued expenses	989	(46 )	1,893
(Decrease) increase in income taxes payable	(2,245 )	(716 )	(5 )
Increase (decrease) in other liabilities			72
Net cash provided by continuing operations	12,535	28,320	11,909
Net cash provided by (used in) discontinued operations	(167 )	89	(153 )
Net cash provided by operating activities	12,368	28,409	11,756
Cash flows from investing activities:			
Acquisition of property, plant and equipment	(7,411 )	(3,493 )	(3,069 )
Net proceeds from sale of assets of Vital Pharma			417
Net proceeds from sale of Vital Pharma real estate			1,222
Capitalization of software development costs	(1,314 )	(1,880 )	(2,041 )

Edgar Filing: VITAL SIGNS INC - Form 10-K

Capitalization of patent costs	(343 )	(206 )	(235 )
Acquisition of Futall AB	(2,273 )		
Acquisition of Baxter disposable airways product line		(9,932 )	
Net cash used in investing activities	(11,341 )	(15,511 )	(3,706 )
Cash flows from financing activities:			
Net proceeds from sale of common stock	18,491		
Dividends paid	(4,145 )	(3,412 )	(3,096 )
Tax benefit on stock options	2,013		
Proceeds from exercise of stock options	4,192	3,101	1,695
Repurchase of common stock	(217 )	(9,084 )	(8,143 )
Principal payments on long-term debt and notes payable			(1,690 )
Net cash provided by (used in) financing activities	20,334	(9,395 )	(11,234 )
Effect of foreign currency translation	1,469	(791 )	624
Net increase in cash and cash equivalents	22,830	2,712	(2,560 )
Cash and cash equivalents at beginning of year	18,412	15,700	18,260
Cash and cash equivalents at end of year	\$ 41,242	\$ 18,412	\$ 15,700
Supplemental disclosures of cash flow information:			
Cash paid during the year for:			
Interest	\$	\$ 36	\$ 22
Income taxes	\$ 15,127	\$ 12,457	\$ 8,649
Supplemental schedule of non-cash financing activities:			
Fair value of common stock received as payment for exercise of stock options	\$ 1,586		

See Notes to Consolidated Financial Statements



**Note 1 *Summary of Significant Accounting Policies and Principal Business Activities***

**Business Activities**

Vital Signs, Inc. (“VSI”) and its subsidiaries (collectively, the “Company”) design, manufacture and market single-patient use products for the anesthesia, respiratory/critical care, sleep/personal ventilation and interventional cardiology/radiology markets. In addition, the Company has subsidiaries that provide services, one for the diagnosis of sleep disorders through sleep clinics, and the other for pharmaceutical technology services.

**Principles of Consolidation**

The consolidated financial statements include the accounts of VSI and its majority-owned subsidiaries. All significant intercompany transactions and balances have been eliminated. For comparability, certain 2005 and 2004 amounts in the consolidated financial statements have been reclassified, where appropriate, to conform to the financial statement presentation used in 2006.

**Accounts Receivable**

Accounts receivable are reported at their outstanding unpaid principal balances reduced by an allowance for rebates and an allowance for doubtful accounts. The Company records an allowance for rebates, on sales to distributors, which is the difference between the established distributor price and the lower price to which the end-user is entitled, when shipment is made to the end user. In order to properly reflect the Company’s sales to distributors, the Company records the gross sale (at the Company’s established distributor price), less the amount of the expected rebate, to arrive at the net sale. This net sale is the amount that the Company expected to be received in cash from the distributor on the sale. The Company also records an allowance for doubtful accounts based on certain percentages of aged receivables and historical payment experience. The Company writes off accounts receivable against the allowance when a balance is determined to be uncollectible.

**Inventory**

Inventory, net of allowances for obsolete and slow-moving goods, is stated at the lower of cost (first-in, first-out method) or market.

**Depreciation**

Depreciation and amortization of property, plant and equipment is provided for by the straight-line method over the estimated useful lives of the related assets.

**Income Taxes**

Income taxes are based upon amounts included in the consolidated statement of income. Deferred income taxes represent the tax effect of temporary differences between the basis of assets and liabilities for income tax and financial reporting purposes.

**Revenue Recognition**

For product sales to all customers except for certain domestic distributors (where revenue, net of allowances, is recognized upon delivery of goods to that customer), revenue, net of allowances, is recognized upon shipment to the customer, when title passes. The Company establishes allowances for rebates and sales returns. Substantially all of the Company’s sales returns relate to shipping errors or damaged goods. For service revenue, revenue is recorded when the service is performed.

The Company's revenues in the anesthesia and respiratory/critical care segments include sales made to distributors. During the 2006, 2005 and 2004 fiscal years, these sales accounted for approximately 28.1%, 26.1% and 25.4%, respectively, of the net sales of the Company. Price rebates are available to the distributor based upon the difference between the established price (distributor list) and the lower price that the distributor is entitled to after selling the goods to the end-user

hospital (distributor final). The Company estimates and records the applicable rebates that have been or are expected to be granted or made for products sold during the period. These amounts are deducted from sales for that period. Previously, the Company made this calculation by utilizing documentation provided by the distributor for shipments and inventory not yet shipped. During the second quarter of fiscal 2006, the Company concluded that rebates due could be better measured by utilizing current-period rebate data to create an estimated rebate percentage (by distributor and product) and applying that percentage to the current period sales by distributor and product. Management believes that there was no material difference between the two calculations for the periods presented herein.

### Shipping and Handling

Costs incurred for shipping and handling fees are included in selling, general and administrative expenses and amounted to \$6,863,000, \$5,128,000, and \$4,356,000 for the years ended September 30, 2006, 2005 and 2004, respectively.

### Goodwill and Other Intangibles

The Company reviews the carrying value of long-lived assets, including goodwill, annually, or whenever events or changes in circumstances indicate that the amounts may not be recoverable. If the events or circumstances indicate that the carrying amount of an asset may not be recoverable, the Company estimates the future undiscounted cash flows expected to result from the use of the asset and its eventual disposition. An impairment loss will be recognized if the carrying value of the assets exceeds the estimated future undiscounted cash flows of those assets.

The Company performs an annual impairment analysis based upon discounted cash flows to assess the recoverability of the goodwill, in accordance with the provisions of SFAS No. 142. The Company completed this annual impairment test during the period ended March 31, 2006 and found no impairment.

Goodwill consists of the following:

	<b>For the Year Ended September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Beginning balance:	\$ 77,167	\$ 69,506
Goodwill acquired during the year (Note 2)	2,105	7,661
Ending balance	\$ 79,272	\$ 77,167

### Cash and Cash Equivalents

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The Company believes it is not exposed to any significant credit risk with respect to its highly liquid investments in money market securities and its commercial banking facilities.

### Short Term Investments

The Company has reclassified its auction rate securities (ARS) from Cash to Trading Securities on its balance sheet in accordance with recent accounting pronouncements. The Company has not changed its investment policy. The

Company believes that notwithstanding the reclassification, that the investments in ARS are: short term and highly liquid, readily convertible to known amounts of cash, and present an insignificant risk of change in value due to market changes in interest rates.

F-7

---

**Net Income per Share of Common Stock**

Basic net income per common share is computed using the weighted-average number of shares outstanding. Diluted net income per common share is computed using the weighted-average number of shares outstanding adjusted for the incremental shares attributed to outstanding options to purchase common stock.

The following table sets forth the computation of basic and diluted net income per share:

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands, except per share amounts)</b>		
<b>Income applicable to common shares:</b>			
Income from continuing operations	\$ 30,284	\$ 26,300	\$ 22,168
Income (loss) from discontinued operations	(167 )	89	(115 )
<b>Net income</b>	<b>\$ 30,117</b>	<b>\$ 26,389</b>	<b>\$ 22,053</b>
<b>Weighted-average shares outstanding:</b>			
Basic weighted-average common shares outstanding	12,966	12,616	12,793
Dilutive effect of employee stock options	74	173	114
<b>Diluted weighted-average outstanding shares</b>	<b>13,040</b>	<b>12,789</b>	<b>12,907</b>
<b>Earnings (loss) per common share:</b>			
<b>Basic</b>			
Income per share from continuing operations	\$ 2.34	\$ 2.08	\$ 1.73
Income (loss) per share from discontinued operations	\$ (0.01 )	\$ 0.01	\$ (0.01 )
<b>Net earnings</b>	<b>\$ 2.33</b>	<b>\$ 2.09</b>	<b>\$ 1.72</b>
<b>Diluted</b>			
Income per share from continuing operations	\$ 2.32	\$ 2.06	\$ 1.72
Income (loss) per share from discontinued operations	\$ (0.01 )	\$ 0.00	\$ (0.01 )
<b>Net earnings</b>	<b>\$ 2.31</b>	<b>\$ 2.06</b>	<b>\$ 1.71</b>

**Capitalized Software**

SFAS No. 86, "Accounting for the Costs of Computer Software to be Sold, Leased, or Otherwise Marketed," requires capitalization of software development costs incurred subsequent to establishment of technological feasibility and prior to the availability of the product for general release to customers. Software development costs are included in

other assets. Amortization of capitalized software costs begins when the product is available for general release to customers and is computed as the greater of (a) the ratio that current gross revenues for a product bear to the total of current and anticipated future gross revenues for that product or (b) the straight-line method over the estimated economic life (generally three years) and charged to cost of goods sold.

### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect reported amounts in the financial statements. Actual results could differ from those estimates.

### **Accounting for Stock-Based Compensation**

Effective October 1, 2005, the Company began recording compensation expense associated with stock options in accordance with SFAS No. 123R, "Share-Based Payment". Prior to October 1, 2005, the Company accounted for stock-based compensation related to stock options under the recognition and measurement principles of Accounting Principles Board Opinion No. 25; therefore, the Company measured compensation expense for its stock option plans using the intrinsic value

method, that is, as the excess, if any, of the fair market value of the Company's stock at the grant date over the amount required to be paid to acquire the stock, and provided the disclosures required by SFAS Nos. 123 and 148. The Company has adopted the modified prospective transition method provided under SFAS No. 123R, and as a result, has not retroactively adjusted results from prior periods. Under this transition method, compensation expense associated with stock options recognized in fiscal year 2006 includes: (1) expense related to the remaining unvested portion of all stock option awards granted prior to October 1, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123; and (2) expense related to all stock option awards granted subsequent to October 1, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123R. (See Note 14)

### **Recent Accounting Pronouncements**

In July 2006, the Financial Accounting Standards Board ("FASB") issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109 ("FIN 48"), which provides criteria for the recognition, measurement, presentation and disclosure of uncertain tax positions. A tax benefit from an uncertain position may be recognized only if it is "more likely than not" that the position is sustainable based on its technical merits. The provisions of FIN 48 are effective for fiscal years beginning after December 15, 2006. We do not expect that FIN 48 will have a material effect on our consolidated financial condition or results of operations.

The Company does not believe that any other recently issued but not yet effective accounting standards will have a material effect on the Company's consolidated financial position or results of operations.

### **Translation of Foreign Currency Financial Statements**

The financial position and results of operations of the Company's foreign subsidiaries are measured using local currency as the functional currency. Assets and liabilities of these subsidiaries have been translated at current exchange rates, and related revenue and expenses have been translated at average monthly exchange rates. The aggregate effect of translation adjustments is reflected as a separate component of stockholders' equity (accumulated other comprehensive income (loss)) until there is a sale or liquidation of the underlying foreign subsidiary.

### **Note 2 Acquisitions/Dispositions**

#### **Futall AB**

On November 14, 2005, the Company acquired the assets of Futall AB, a Swedish company holding the rights to certain carbon dioxide detection technology of the type used by the Company in its C-CO2™ product. The assets consisted of intellectual property rights, including patents and trade secrets, manufacturing equipment, and office equipment. The purchase price is comprised of (i) an initial payment of \$2,000,000 and, (ii) a royalty on future sales. Royalties of \$171,000 have been earned by the selling shareholders of Futall and charged to operations. The transaction includes the acquisition of certain patents valued at approximately \$155,000. The excess of the purchase price over the fair value of the net assets acquired, was approximately \$2,105,000, and is included in the anesthesia and respiratory/critical care segments. Goodwill was recognized in accordance with Statement of Financial Standards No. 142 ("Goodwill and Other Intangible Assets"). Since the acquisition of Futall AB, and its related operations, are immaterial, no pro forma information has been presented.

#### **Baxter disposable airway management product**

On March 2, 2005 the Company acquired a disposable airway management device business from a subsidiary of Baxter International, Inc. to improve the Company's market share in the anesthesia segment. The purchase price for the acquisition, including related costs, was approximately \$10.1 million. The transaction includes the acquisition of certain manufacturing assets related to the business valued at approximately \$1,259,000, as well as inventory

including anesthesia circuits, face

F-9

---



masks, heat and moisture exchanger filters and other associated anesthesia components valued at approximately \$1,171,000. The excess of the purchase price over the fair value of the net assets acquired, which has been allocated to goodwill, was approximately \$7,661,000, and is included in the anesthesia segment. Goodwill was recognized in accordance with Statement of Financial Standards No. 142 (“Goodwill and Other Intangible Assets”). Goodwill is deductible for income tax purposes. The results of operations of this business, including revenues of approximately \$4,547,000, are included in the Company’s results of operations from March 2, 2005.

The following summary, pro forma, unaudited data of the Company reflects the acquisition of the Baxter disposable airway management device business as if the acquisition had occurred on October 1, 2004.

	<b>Fiscal Year</b>	
	<b>Ended September 30,</b>	
	<b>2005</b>	<b>2004</b>
	<b>(Dollars in thousands, except per share amounts)</b>	
Net sales	\$ 199,118	\$ 195,821
Net income	27,391	24,372
Basic net income per common share	\$ 2.17	\$ 1.91
Diluted net income per common share	\$ 2.14	\$ 1.89

Such pro forma data is not necessarily indicative of future results of operations.

#### **Vital Pharma, Inc. Discontinued Operations**

In September 2002, the Company adopted a formal plan to sell its Vital Pharma, Inc. subsidiary, and as a result, classified the Vital Pharma business as a discontinued operation. Vital Pharma, a fully integrated contract manufacturer that utilizes blow-fill-seal technology, represented a product line that was outside the Company’s core business. The results of the discontinued operations have been reported separately as discontinued operations in the consolidated statement of income in accordance with SFAS No. 144, “Accounting for the Impairment or Disposal of Long-Lived Assets”. The Company lowered its investment in Vital Pharma to the amount it expected to recover in the sale and recorded a loss on disposal of \$5,333,000 in fiscal 2003.

On October 30, 2003, the Company sold its Vital Pharma subsidiary to ProClinical, Inc. The Company received \$500,000 in cash and a three-year note receivable from ProClinical for \$2,000,000. The note accrues interest at 8%, 10%, and 12% in the first, second and third year of the note, respectively. Interest is payable quarterly. ProClinical has defaulted on the payment of the note and we are considering our alternatives to pursue payment. We may bring a foreclosure action in connection with our security interests on the assets sold to ProClinical. No gain or further loss was recorded on the sale.

The prior years’ consolidated statements of income have been reclassified to reflect the discontinued operations. Vital Pharma had been a defendant in 59 separate lawsuits in connection with its packaging of a certain product for Lifecore Biomedical, Inc. See Note 13, Contingent Liabilities, for additional details.

Summarized selected financial information for the discontinued operations is as follows:

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>

Edgar Filing: VITAL SIGNS INC - Form 10-K

(In thousands)

Revenue	\$	\$	\$
Gain (loss) before income tax benefit	(253 )	135	(178 )
Income tax (provision) benefit	86	(46 )	63
Gain (loss) from discontinued operations	\$ (167 )	\$ 89	\$ (115 )

There were no assets or liabilities attributable to discontinued operations as of September 30, 2006 and 2005 on the consolidated balance sheet.

F-10

---

Cash flows of the discontinued operations consisted of the following for the years ended September 30, 2006, 2005 and 2004:

	2006	2005	2004
	(In thousands)		
Gain (loss) from discontinued operations	\$ (167 )	\$ 89	\$ (115 )
Change in value of operating assets and liabilities			(38 )
Net cash provided by (used in) discontinued operations	\$ (167 )	\$ 89	\$ (153 )

### Note 3 *Short-Term Investments*

The following is a summary of Trading Securities:

	2006	2005
	(In thousands)	
Trading Securities	\$ 85,565	\$ 63,355
Total Short Term Investment	\$ 85,565	\$ 63,355

### Note 4 *Inventory*

Inventory consists of the following:

	September 30,	
	2006	2005
	(In thousands)	
Raw materials	\$ 12,808	\$ 11,142
Finished goods	6,198	5,517
Inventory	\$ 19,006	\$ 16,659

Allowance for obsolete and slow moving goods at September 30, 2006 and 2005 were \$495,000 and \$736,000, respectively. Provisions charged to expense were \$168,000, \$127,000, and \$732,000 for fiscal 2006, 2005 and 2004, respectively. Amounts written off against the allowance were \$409,000, \$542,000, and \$563,000 for fiscal 2006, 2005 and 2004, respectively

### Note 5 *Prepaid Expenses*

Prepaid expenses consist of the following:

**September 30,**  
**2006**                      **2005**  
(In thousands)

Prepaid income taxes	\$ 1,362	\$
Prepaid taxes other	527	550
Prepaid insurance	1,515	1,662
Other	1,049	705
	\$ 4,453	\$ 2,917

**Note 6 Other Current Assets**

Other current assets consist of the following:

**September 30,**  
**2006**                      **2005**  
(In thousands)

Other receivables	\$ 286	\$ 362
Other	310	654
	\$ 596	\$ 1,016

**Note 7 Property, Plant and Equipment**

Property, plant and equipment, at cost, consists of the following:

	<b>September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>Estimated Useful Life</b>
	<b>(In thousands)</b>		
Land	\$ 2,364	\$ 2,364	
Building and building improvements	18,937	18,255	30 to 40 years
Equipment and molds	33,394	29,544	5 to 20 years
Fixtures and office equipment	4,920	4,808	5 to 15 years
Transportation equipment	143	263	5 years
	59,758	55,234	
Less accumulated depreciation and amortization	26,629	25,296	
	\$ 33,129	\$ 29,938	

**Note 8 Other Assets**

Other assets consist of the following:

	<b>September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Deposits on equipment	\$ 1,586	\$ 3,443
Capitalized Software	3,262	3,032
Prepaid royalties	470	555
Equity interest at cost	432	432
Other	1,756	1,218
	\$ 7,506	\$ 8,680

Capitalized software, consisting primarily of personnel and consulting costs, consists of the following:

	<b>September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Software development costs Stelex Inc	\$	\$ 919

Edgar Filing: VITAL SIGNS INC - Form 10-K

Software development costs	Vital Path	1,452	795
Software development costs	Breas SA	4,677	3,667
Accumulated amortization		(2,867 )	(2,349 )
		\$ 3,262	\$ 3,032

For fiscal years 2006, 2005, and 2004 amortization was \$1,074,000, \$1,429,000, and \$606,000, respectively.

**Note 9 Accrued Expenses**

Accrued expenses consist of the following:

	<b>September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Payroll and vacations	\$ 2,681	\$ 4,063
Professional fees	1,857	1,130
Sales expenses	40	127
Other taxes payable	147	350
Deferred tax liability (Note 15)	357	178
Other	4,054	2,050
	\$ 9,136	\$ 7,898

**Note 10 Restructuring Expense**

Restructuring expense consists of the following:

	<b>For the Year Ended September 30,</b>	
	<b>2005</b>	<b>2004</b>
	<b>(In thousands)</b>	
Closing of California plant	\$ 213	\$ 172
New Jersey reduction in force		111
Closing of sales office in Belgium		256
	\$ 213	\$ 539

**Note 11 Other Expense (Income) Net**

Other operating expense (income) net consists of the following:

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands)</b>		
Legal	\$ 296	\$	\$
Charitable contributions of inventory	113	73	223
Acquisition costs	298		197
Other	173	(151 )	192
	\$ 880	\$ (78 )	\$ 612

**Note 12 Commitments****Leases**

The Company has entered into non-cancelable operating leases providing for the lease of office and warehouse facilities, equipment and certain other assets. Rent expense, aggregating \$1,517,000, \$1,474,000, and \$1,659,000 has been charged to operations for the years ended September 30, 2006, 2005, and 2004, respectively. The Company's commitments under such leases is as follows:

<b>Year Ending September 30,</b>	<b>(In thousands)</b>
2007	\$ 1,437
2008	1,153
2009	883

2010

519

\$ 3,992

**Note 13** *Contingent Liabilities*

Various lawsuits, claims and proceedings have been or may be instituted or asserted against the Company in the normal course of business, including those pertaining to patent and trademark issues and product liability matters. Where the Company has deemed a loss probable, the amount of the expected loss has been accrued. While the amounts claimed or expected to be claimed in other matters may be substantial, the ultimate liability cannot now be determined because of the inherent uncertainties surrounding the litigation and the considerable uncertainties that exist. However, based on facts currently available, management believes that the disposition of matters that are pending or asserted will not have a materially adverse effect on the financial position of the Company.

On December 6, 1999 a complaint was filed against the Company on behalf of former shareholders of the Company's Vital Pharma subsidiary alleging breach of contract for failure to pay earnout payments allegedly due under the stock purchase agreement executed in connection with the Company's purchase of Vital Pharma in January 1996. In response to the lawsuit, the Company filed a seven count counterclaim against the plaintiffs. In August 2000, the court ordered the plaintiffs to



submit their claims relating to the earnout calculation to binding arbitration and stayed all other proceedings pending the outcome of the arbitration. The arbitration hearing commenced on January 26, 2004. In August 2006, the arbitrator issued a decision awarding the plaintiffs \$915,000. Plaintiffs originally claimed damages in the pre-interest amount of approximately \$8.0 million. Subsequently, in plaintiffs' post-arbitration brief to the arbitrator, plaintiffs argued that the final calculation of their damages could be in excess of \$14 million. The Company recorded a reserve in connection with this proceeding in the amount of \$915,000.

The lawsuit was stayed during the pendency of the arbitration. On October 20, 2006, the stay was lifted and the Company's counterclaim as well as plaintiffs' one reclaim were restored to the court's calendar. While plaintiffs assert that several of their claims were also restored, the Company believes that except for one limited claim by one of the named plaintiffs, all the plaintiffs' original claims were adjudicated through the arbitration proceedings.

On November 11, 2006, plaintiffs filed their motion in the Federal Court to confirm the arbitrator's award and the Company filed its motion to vacate that award. The court has not yet ruled on either motion.

Beginning at the end of the Company's 2003 fiscal year and running through the Company's 2005 fiscal year, a number of negligence and product liability lawsuits were filed against the Company's Vital Pharma, Inc. subsidiary, over a product known as Intergel. Intergel was manufactured by Lifecore Biomedical, Inc. and distributed by Ethicon, Inc., a subsidiary of Johnson & Johnson. The Company's subsidiary, Vital Pharma, packaged the Intergel product into plastic containers, under a contract with Lifecore which contained express provisions requiring that Lifecore indemnify Vital Pharma. After extensive discovery, a global settlement was reached in connection with all of the then pending cases, and settlement procedures were agreed upon for settling all of the cases. Prior to the settlement, several cases were resolved, either through settlement or dismissal. All of the then remaining actions have been dismissed, based on the settlement agreement.

While the terms of the settlement agreement are confidential, the resolution of all of these matters required no out of pocket payment by Vital Pharma or the Company and only an immaterial and token payment by the Company's insurance carrier.

Lifecore, through its insurer, reimbursed a significant portion of Vital Pharma's legal fees and costs for all of the litigation relating to Intergel in which Vital Pharma had been involved. Notwithstanding this reimbursement, the Company has incurred a substantial amount of legal fees and expenses which were not reimbursed. Therefore, the Company and its insurance carrier have begun a lawsuit against Lifecore and its insurer Federated Insurance, for legal fees and other expenses which were not reimbursed pursuant to the written agreement.

The Company is also involved in other legal proceedings arising in the ordinary course of business. The Company cannot predict the outcome of its legal proceedings with certainty. However, based upon the Company's review of pending legal proceedings, the Company does not believe that the ultimate disposition of its pending legal proceedings will be material to its financial condition or results of operations. Predictions regarding the impact of pending legal proceedings constitute forward-looking statements. The actual results and impact of such proceedings could differ materially from the impact anticipated, primarily as a result of uncertainties involved in the proof of facts in legal proceedings.

### **Income Tax Examination**

The Company is in the process of an income tax examination by the Internal Revenue Service for the periods ended September 30, 2003 and September 30, 2004. While the examination is not concluded, the Company does not believe that when concluded it will have a material impact on its financial position or results of operations.

### **Note 14 *Stockholders' Equity***

**Preferred Stock**

The Company has authorized 10,000,000 shares of no par value preferred stock. No shares were issued or outstanding at September 30, 2006 or 2005.

F-14

---

## Stock Options

Effective October 1, 2005, the Company began recording compensation expense associated with stock options in accordance with SFAS No. 123R, "Share-Based Payment". Prior to October 1, 2005, the Company accounted for stock-based compensation related to stock options under the recognition and measurement principles of Accounting Principles Board Opinion No. 25; therefore, the Company measured compensation expense for its stock option plans using the intrinsic value method, that is, as the excess, if any, of the fair market value of the Company's stock at the grant date over the amount required to be paid to acquire the stock, and provided the disclosures required by SFAS Nos. 123 and 148. The Company has adopted the modified prospective transition method provided under SFAS No. 123R, and as a result, has not retroactively adjusted results from prior periods. Under this transition method, compensation expense associated with stock options recognized in fiscal year 2006 includes: 1) expense related to the remaining unvested portion of all stock option awards granted prior to October 1, 2005, based on the grant date fair value estimated in accordance with the original provisions of SFAS No. 123; and 2) expense related to all stock options awards granted subsequent to October 1, 2005, based on the grant date fair value estimated in accordance with the provisions of SFAS No. 123R.

As a result of the adoption of SFAS No. 123R, the Company's net income for the twelve month period ended September 30, 2006, includes \$1,488,000 of compensation expense and related reductions in income tax expenses of \$501,000. The compensation expense related to all of the Company's stock-based compensation arrangements is recorded as a component of both selling, general and administrative and research and development expenses. Prior to the Company's adoption of SFAS No. 123R, the Company presented tax benefits resulting from the exercise of stock options as cash flows from operating activities on the Company's consolidated statements of cash flows. SFAS No. 123R requires that cash flows resulting from tax deductions in excess of the cumulative compensation cost recognized for options exercised (excess tax benefits) be classified as cash inflows from financing activities and cash outflows from operating activities.

At September 30, 2006, the Company had two stock option plans. The Vital Signs 2003 Investment Plan, provides for the grant of options to employees, officers and directors to purchase the Company's common stock. The 2003 Investment Plan is a renewal of the Company's 1994 Investment Plan, which expired in January 2004. One million shares of the Company's common stock have been authorized for share purchase and option grants. Options may be granted at prices not less than fair value at the date of grant. The options have a ten-year life. Options generally vest after a two-year period. Shares purchased by persons who are not executive officers or directors may be financed through the Company. The 2002 Stock Incentive Plan provides for the grant of options to employees, officers, directors and consultants to purchase a maximum of one million shares. Although the 2002 Stock Incentive Plan allows for the grants of stock options to consultants, to date no options have been granted to consultants under that plan. Options may be granted at prices not less than fair value at the date of grant. The options have a ten-year life. Options generally vest ratably over a five-year period commencing on the first anniversary of the grant with respect to options granted to employees under the 2002 Stock Incentive Plan. The vesting period for options granted to directors under the 2002 Stock Incentive Plan varies depending on the basis for the grant. The 2002 Stock Incentive Plan expires on May 31, 2012.

For stock option grants prior to October 1, 2005, the estimated fair value of each option award granted was determined on the date of grant using the Black-Scholes option valuation model. For stock option grants on and after October 1, 2005, the estimated fair value of each option award granted was determined on the date of grant using a lattice based option valuation model. The following weighted-average assumptions were used for option grants during the twelve month period ended September 30, 2006, 2005 and 2004.

**Twelve Months Ended September 30,**  
**2006                      2005                      2004**

Risk-free interest rate	4.70%	4.33%	4.20%
Expected volatility of common stock	34.75%	33.00%	46.00%
Dividend yield	0.65%	0.70%	0.60%
Expected option term	3.3-6.8 years	5.0-10.0 years	5.0-10.0 years

The risk-free interest rate for the twelve months ended September 30, 2006 is based on the 5 year U.S. Treasury bill rate on the day of the grant. For the twelve months ended September 30, 2005 the rate is based on the implied yield on a U.S. Treasury bond with constant maturities with a remaining term equal to the expected term of the option. The expected volatility is based on the historical volatility of the Company's stock. For options granted during the twelve months ended September 30, 2006, the expected volatility computation is based on the average of the volatility over the most recent four year period.

A summary of the status of the Company's vested stock options plans are as follows:

	<b>Number of Shares</b>	<b>Weighted- Average Exercise Price per Share</b>	<b>Weighted- Average Remaining Contractual Term (In Years)</b>	<b>Aggregate Intrinsic Value</b>
Options outstanding at September 30, 2003	662,859	\$ 29.67		
Options granted	76,898	\$ 31.24		
Options exercised	(110,668 )	\$ 22.85		
Options forfeited or expired	(74,560 )	\$ 30.86		
Options outstanding at September 30, 2004	554,529	\$ 25.79	6.35	\$ 3,432,662
Options granted	160,082	\$ 39.74		
Options exercised	(116,670 )	\$ 27.06		
Options forfeited or expired	(15,730 )	\$ 27.76		
Options outstanding at September 30, 2005	582,211	\$ 29.32	6.34	\$ 9,765,615
Options granted	172,938	\$ 49.51		
Options exercised	(227,583 )	\$ 25.39		
Options forfeited or expired	(14,151 )	\$ 33.45		
Options outstanding at September 30,	513,415	\$ 37.75	9.11	\$ 9,684,635

2006

Options vested and exercisable at September 30, 2006	220,091	\$ 28.88	5.94	\$ 6,103,251
---	---------	----------	------	--------------

The weighted-average fair value of each option granted during the twelve month periods ended September 30, 2006, 2005 and 2004, estimated as of the grant date using a lattice based option valuation model (2006) and the Black-Scholes option valuation model (2005) and (2004), was \$13.32 per option and \$20.56 and \$18.72 per option, respectively.

A summary of the status of the Company's nonvested shares is presented below:

	<b>Number of Shares</b>	<b>Weighted- Average Exercise Price per Share</b>	<b>Weighted- Average Remaining Contractual Term (In Years)</b>
Nonvested shares at September 30, 2005	211,147	\$ 35.85	7.88
Options granted	172,938	\$ 49.51	9.67
Options vested	(81,049 )	\$ 34.63	7.70
Options forfeited or expired	(9,712 )	\$ 31.05	7.77
Nonvested shares at September 30, 2006	293,324	\$ 44.40	8.99

F-16

Edgar Filing: VITAL SIGNS INC - Form 10-K

As of September 30, 2006, there was \$3.2 million of unrecognized compensation cost related to non-vested stock option awards, which is expected to be recognized over a remaining weighted- average vesting period of 3.50 years.

For stock options granted prior to the adoption of SFAS No. 123R, the following table illustrates the pro forma effect on net income and earning per common share as if the Company had applied the fair value recognition provision of SFAS No. 123, as amended by SFAS No. 148, to apply the accounting rules under APB Opinion No. 25 and related interpretations in accounting for its stock options in determining stock-based compensation for awards under the plan:

	<b>Twelve Month Period Ended September 30, 2005</b>	<b>Twelve Month Period Ended September 30, 2004</b>
	<b>(In thousands, except share amounts)</b>	
Net income as reported	\$ 26,389	\$ 22,053
Stock compensation expense	1,322	1,215
Net income Pro forma	\$ 25,067	\$ 20,838
Basic net income per common share as reported	\$ 2.09	\$ 1.72
Diluted net income per commons share as reported	\$ 2.06	\$ 1.71
Basic net income per common share pro forma	\$ 1.99	\$ 1.63
Diluted net income per common share pro forma	\$ 1.96	\$ 1.62

In fiscal 2002, the Company's board of directors and stockholders approved the adoption of the 2002 Stock Incentive Plan, which provides for the grant of options to employees, officers, directors and consultants to purchase a maximum of one million shares. Although the Vital Signs option plans allow for the grants of stock options to consultants, to date none have been granted to consultants. Options may be granted at prices not less than fair value at the date of grant. The options have a ten-year life.

Options generally vest ratably over a five-year period commencing on the first anniversary of the grant with respect to options granted under the 2002 Stock Incentive Plan and over two years with respect to the Company's options granted as part of its investment plan. The 2002 Stock Incentive Plan expires on May 31, 2012. As of September 30, 2006, 629,218 shares had been granted under this plan.

In connection with the plans described above and other plans which are no longer in force, options covering 2,027,733 shares (excluding lapsed shares) have been granted through September 30, 2006.

The following table summarizes information about stock options outstanding at September 30, 2006:

	<b>Options Outstanding</b>			<b>Options Exercisable</b>	
	<b>Number Outstanding at September 30, 2006</b>	<b>Weighted- Average Remaining Contractual Life (Years)</b>	<b>Weighted- Average Exercise Price</b>	<b>Number Exercisable at September 30, 2006</b>	<b>Weighted- Average Exercise Price</b>
<b>Range of Exercise Prices</b>					

Edgar Filing: VITAL SIGNS INC - Form 10-K

1.	\$16.63	\$19.25	15,074	1.3	18.03	15,074	18.03
2.	\$20.00	\$23.75	45,150	3.2	21.14	45,150	21.14
3.	\$25.52	\$27.80	77,138	6.6	26.87	58,388	26.81
4.	\$28.52	\$32.63	63,316	6.7	30.65	53,805	30.89
5.	\$33.16	\$41.26	140,299	8.4	39.92	47,674	39.95
6.	\$46.09	\$54.75	172,438	9.7	49.52		
<b>Total:</b>			513,415	7.7	37.75	220,091	28.88

F-17

---

**Note 15 Income Taxes**

The provision for income taxes consists of the following components:

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands)</b>		
<b>Current:</b>			
Federal	\$ 11,101	\$ 12,095	\$ 8,384
State	1,418	1,227	1,091
Foreign	893	691	369
<b>Deferred:</b>			
Federal	2,303	1,598	2,508
State	27	176	83
Foreign		(648 )	
	<b>\$ 15,742</b>	<b>\$ 15,139</b>	<b>\$ 12,435</b>
Federal tax provision (benefit) from discontinued operations (Note 2)	\$ (86 )	\$ 46	\$ (63 )
<b>Income tax expense from continuing operations</b>	<b>\$ 15,828</b>	<b>\$ 15,093</b>	<b>\$ 12,498</b>

The breakdown of U.S. and foreign income from continuing operations before income taxes for the year ended September 30 is as follows:

	<b>2006</b>	<b>2005</b>	<b>2004</b>
	<b>(In thousands)</b>		
United States	\$ 44,019	\$ 41,894	\$ 34,182
Foreign	3,004	101	931
<b>Total income from continuing operations</b>	<b>\$ 47,023</b>	<b>\$ 41,995</b>	<b>\$ 35,113</b>

The tax effect of temporary differences that give rise to the net short-term deferred tax (liability)/assets are presented below:

**September 30,**  
**2006                      2005**  
**(In thousands)**



Edgar Filing: VITAL SIGNS INC - Form 10-K

Undistributed DISC earnings	\$	\$ (40 )
Net operating loss carryforward from acquisition	449	492
Stelex goodwill	(323 )	(323 )
Baxter goodwill	(189 )	
Other	(294 )	(307 )
	\$ (357 )	\$ (178 )

The tax effects of temporary differences that give rise to the net long-term deferred tax assets are presented below:

	<b>September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Net operating loss carryforward	\$ 141	\$ 589
Accelerated depreciation	(568 )	(1,320 )
Stelex goodwill	(957 )	(634 )
Baxter goodwill	(102 )	
Loss on sales of discontinued operation (Vital Pharma)	700	700
Foreign net operating loss carryforward	954	1,700
State net operating loss carryforward	878	878
Stock compensation expense	627	
Other	(310 )	(210 )
	\$ 1,363	\$ 1,703
Less: Valuation allowance	(562 )	(562 )
	\$ 801	\$ 1,141

Edgar Filing: VITAL SIGNS INC - Form 10-K

At September 30, 2006, the Company has federal net operating loss carryforwards of approximately \$1,593,000 to offset future taxable income. These net operating loss carryforwards expire from 2007 through 2008. Under Section 382 of the Internal Revenue Code, the annual amount available to offset consolidated taxable income is limited to approximately \$1,213,000 and \$380,000 in fiscal 2007 and 2008, respectively. In addition, at September 30, 2006, the Company has available approximately \$14,950,000 of New Jersey net operating loss carryforwards to offset future state taxable income. The New Jersey operating loss carryforwards, as extended, expire from 2007 through 2010. Utilization of these net operating losses has been suspended for deduction carryover for privilege periods beginning during calendar years 2002 and 2003, but this suspension extends the seven-year carryforward period by two years. The Company has established a partial valuation allowance against the New Jersey Net Operating loss carryforwards, based upon management's estimate of future taxable earnings available to offset the net operating loss.

The total provision for income taxes differs from that amount which would be computed by applying the U.S. federal income tax rate to income before provision for income taxes. The reasons for these differences are as follows:

	<b>For the Year Ended September 30,</b>		
	<b>2006</b>	<b>2005</b>	<b>2004</b>
Statutory federal income tax rate	35.0 %	35.0 %	35.0 %
State income taxes net of federal tax benefit	2.0	2.1	2.1
Tax exempt interest	(1.6 )	(1.1 )	(0.6 )
Benefit from foreign sales corporation and extraterritorial exclusion	(0.5 )	(0.7 )	(0.9 )
Manufacturing credit	(0.8 )		
Other	(0.4 )	0.6	
<b>Effective income tax rate</b>	<b>33.7 %</b>	<b>35.9 %</b>	<b>35.6 %</b>

Income taxes payable (prepaid income taxes) consist of the following:

	<b>September 30,</b>	
	<b>2006</b>	<b>2005</b>
	<b>(In thousands)</b>	
Federal income taxes (prepaid) payable	\$ (1,227 )	\$ 2,464
State income taxes payable	264	292
Foreign income taxes payable	332	220
	<b>\$ (631 )(a)</b>	<b>\$ 2,976</b>

(a)

This balance consists of \$1,362,000 of prepaid income taxes included in prepaid expenses on the accompanying consolidated balance (Note 5) net of income taxes payable of \$731.

For the years ended September 30, 2006, 2005 and 2004, the Company recognized for income tax purposes a tax benefit of \$2,013,000, \$536,000, and \$260,000, respectively, for compensation expense related to its stock option plan for which no corresponding charge to operations has been recorded. Such amount has been added to common stock in each year.

**Note 16 Allowance for Rebates and Doubtful Accounts**

Information relating to the allowance for rebates and doubtful accounts is as follows:

	<b>Beginning Balance</b>	<b>Charges (A)</b>	<b>Deductions(B)</b>	<b>Balance at End of Year</b>
<b>2004</b>				
Rebates	\$ 6,156	\$ 47,809	\$ 45,803	\$ 8,162
Doubtful accounts	919	(232 )	124	563
	\$ 7,075	\$ 47,577	\$ 45,927	\$ 8,725
<b>2005</b>				
Rebates	\$ 8,162	\$ 55,917	\$ 56,747	\$ 7,332
Doubtful accounts	563	4	78	489
	\$ 8,725	\$ 55,921	\$ 56,825	\$ 7,821
<b>2006</b>				
Rebates	\$ 7,332	64,643	63,873	8,102
Doubtful accounts	489	170	235	424
	\$ 7,821	64,813	64,108	8,526

(A) Charges represent estimated rebates deducted from gross revenues and estimated provision for doubtful accounts.

(B) Deductions represent

actual rebates  
credited to  
the  
wholesaler  
and the  
write-off of  
uncollectible  
accounts.

**Note 17 *Significant Customers***

A portion of the Company's hospital customers are serviced by national and regional medical supply distributors. During fiscal years 2006, 2005 and 2004, respectively, 28%, 26%, and 25% of the Company's net revenue were made in this distribution channel. In each fiscal year 2006, 2005 and 2004, one of the larger national distributors represented approximately 10%, 10%, and 11%, respectively, of net revenue. The same customer represented approximately 8% and 7% of outstanding accounts receivable at September 30, 2006 and 2005, respectively.

**Note 18 *Segment Information***

The Company has aggregated its business units into five reportable segments: anesthesia, respiratory/critical care, sleep, interventional cardiology/radiology and pharmaceutical technology services. There are no material intersegment sales. Anesthesia and Respiratory/Critical Care share certain manufacturing facilities, sales and administration support; therefore the operating expenses, total assets, and capital expenditures are not specifically identifiable. However, the Company has allocated operating expenses, total assets, and capital expenditures on a net sales basis. Management evaluates performance on gross profits and operating results of the five business segments. Summarized financial information concerning the Company's reportable segments is shown in the following table.

	<b>Anesthesia</b>	<b>Respiratory/ Critical Care</b>	<b>Sleep</b>	<b>Interventional Cardiology/ Radiology</b>	<b>Pharmaceutical Technology Services</b>	<b>Consolidated</b>
<b>2006</b>						
Net sales	\$ 73,794	\$ 44,571	\$ 44,784	\$ 25,538	\$ 15,371	\$ 204,058
Gross profit	37,784	23,485	24,165	13,356	5,241	104,031
Gross profit percentage	51.2%	52.7%	54.0%	52.3%	34.1%	51.0%
Operating profit	16,526	9,981	6,275	10,034	1,119	43,935
Total assets	145,226	87,715	42,965	11,254	18,694	305,854
Capital expenditures	4,218	2,335	1,684	497	334	9,068
<b>2005</b>						
Net sales	\$ 67,896	\$ 42,423	\$ 41,517	\$ 25,441	\$ 16,760	\$ 194,037
Gross profit	36,106	22,357	19,627	13,976	6,464	98,530
Gross profit percentage	53.2%	52.7%	47.3%	54.9%	38.6%	50.8%
Operating profit	15,471	11,722	1,523	10,319	1,324	40,359
Total assets	131,050	54,546	35,518	13,306	19,282	253,702
Capital expenditures	892	761	2,758	781	387	5,579
<b>2004</b>						
Net sales	\$ 59,767	\$ 42,079	\$ 44,053	\$ 23,024	\$ 15,068	\$ 183,991
Gross profit	32,455	21,801	19,974	12,571	5,816	92,617
Gross profit percentage	54.3%	51.8%	45.3%	54.6%	38.6%	50.3%
Operating profit	12,103	9,618	1,689	9,680	1,225	34,315
Total assets	107,605	60,703	36,629	12,016	19,111	236,064
Capital expenditures	1,538	950	1,879	331	647	5,345

The following table presents revenues by geographic area:

	<b>2006</b>	<b>2005</b>	<b>2004</b>
United States	\$ 156,112	\$ 147,243	\$ 137,404
Europe	34,495	33,516	35,258
Asia	5,685	3,716	3,619

Other	7,766	9,562	7,710
	\$ 204,058	\$ 194,037	\$ 183,991

**Note 19 Related Party**

In fiscal 2004, one of the Company's subsidiaries, Thomas Medical Products, provided product development and manufacturing services to X-Site Medical, LLC ("X-Site"), a company engaged in the development of arterial closure devices. Through May 23, 2004, two of the shareholders of X-Site were also shareholders and officers of the Company and two additional shareholders of X-Site were independent members of the Company's board of directors. Thomas Medical Products' sales to X-Site were approximately \$67,000 during the fiscal year ended September 30, 2004, for these services. There were no amounts due from X-Site at September 30, 2004. X-Site was sold on May 24, 2004 to Datascope Corp., which is also a customer of Thomas Medical Products.

**Note 20 Employee Benefit Plans**

The Company has established a savings incentive plan for substantially all employees of the Company which is qualified under section 401(k) of the Internal Revenue Code. The savings plan provides for contributions to an independent trustee by both the Company and its participating employees. Under the plan, employees may contribute up to 80% of their pretax base pay up to the dollar limits set by law, \$15,000 for each employee under 50 years of age, or \$20,000 for each employee who is over 50 years of age in calendar year 2006. The Company matches 25% of the first 6% of participant contributions. Participants vest immediately for their own contributions and for

the Company's contributions. Company contributions were approximately \$397,000, \$365,000, and \$350,000, for the years ended September 30, 2006, 2005 and 2004, respectively.

**Note 21 Quarterly Financial Data (unaudited)**

The following is a summary of the unaudited quarterly results of operations for the years ended September 30, 2006 and 2005:

**Fiscal Year Ended September 30, 2006**

	Income from Continuing Operations					Net Income (Loss)		
	Total Revenue	Gross Profit	Income	Basic EPS	Diluted EPS	Net Income	Basic EPS	Diluted EPS
1st Quarter	\$ 47,730	24,203	6,661	0.53	0.53	6,660	0.53	0.53
2nd Quarter	51,293	26,061	7,452	0.58	0.57	7,468	0.58	0.57
3rd Quarter	52,179	26,967	7,918	0.60	0.60	7,944	0.60	0.60
4th Quarter	52,856	26,800	8,253	0.62	0.62	8,045	0.62	0.61
	\$ 204,058	104,031	30,284	2.34	2.32	30,117	2.33	2.31

**Fiscal Year Ended September 30, 2005**

	Income from Continuing Operations					Net Income (Loss)		
	Total Revenue	Gross Profit	Income	Basic EPS	Diluted EPS	Net Income	Basic EPS	Basic EPS
1st Quarter	\$ 45,698	\$ 22,709	\$ 5,823	\$ 0.46	\$ 0.46	\$ 5,733	\$ 0.45	\$ 0.45
2nd Quarter	47,029	23,415	5,768	0.46	0.46	5,826	0.47	0.47
3rd Quarter	48,692	25,272	6,891	0.55	0.54	7,018	0.56	0.56
4th Quarter	52,618	27,134	7,818	0.62	0.61	7,812	0.62	0.62
	\$ 194,037	\$ 98,530	\$ 26,300	\$ 2.08	\$ 2.06	\$ 26,389	\$ 2.09	\$ 2.09





**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure**

Not applicable.

**Item 9A. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

During the fourth quarter of fiscal 2006, our management, including our principal executive officer and principal financial officer, evaluated our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) related to the recording, processing, summarization, and reporting of information in the periodic reports that we file with the SEC. These disclosure controls and procedures have been designed to ensure that material information relating to Vital Signs, including our subsidiaries, is made known to our management, including these officers, by other of our employees, and that this information is recorded, processed, summarized, evaluated, and reported, as applicable, within the time periods specified in the SEC's rules and forms. Due to the inherent limitations of control systems, not all misstatements may be detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. Our controls and procedures can only provide reasonable, not absolute, assurance that the above objectives have been met.

Based on their evaluation as of September 30, 2006, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) are effective to ensure that the information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

**Management's Report on Internal Control Over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control system is a process designed to provide reasonable assurance to our management and board of directors regarding the preparation and fair presentation of published financial statements.

Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures are being made only in accordance with authorizations of our management and directors; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management assessed the effectiveness of Vital Signs' internal control over financial reporting as of September 30, 2006. In making this assessment, we used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in *Internal Control-Integrated Framework*. Based on our assessment we believe that, as of September 30, 2006, Vital Signs' internal control over financial reporting is effective based on those criteria.

Our independent registered public accounting firm that audited the consolidated financial statements has issued an audit report on our assessment of, and the effective operation of, Vital Signs' internal control over financial reporting as of September 30, 2006. This report appears below.

**Report of Independent Registered Public Accounting Firm**

The Board of Directors  
Vital Signs, Inc.

We have audited management's assessment, included in the accompanying Management's Report on Internal Control over Financial Reporting, that Vital Signs, Inc. and Subsidiaries maintained effective internal control over financial reporting as of September 30, 2006, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Vital Signs, Inc. and Subsidiaries' management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Vital Signs, Inc. and Subsidiaries maintained effective internal control over financial reporting as of September 30, 2006, is fairly stated, in all material respects, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, Vital Signs, Inc. and Subsidiaries maintained, in all material respects, effective internal control over financial reporting as of September 30, 2006, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements of Vital Signs, Inc. and Subsidiaries and our report dated November 14, 2006 expressed an unqualified opinion on those financial statements.

**GOLDSTEIN GOLUB KESSLER LLP**  
New York, New York

November 14, 2006

**Changes in Internal Controls Over Financial Reporting**

There have been no changes in our internal control over financial reporting that occurred during the last fiscal quarter to which this Annual Report on Form 10-K relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Item 9B. Other Information**

Not applicable.

**PART III**

**Item 10. Directors of the Registrant**

The registrant incorporates by reference herein information to be set forth in its definitive proxy statement for its 2007 annual meeting of shareholders that is responsive to the information required with respect to this Item; provided, however, that such information shall not be incorporated herein:

- if the information that is responsive to the information required with respect to this Item is provided by means of an amendment to this Annual Report on Form 10-K filed with the Securities and Exchange Commission prior to the filing of such definitive proxy statement; or
- if such proxy statement is not mailed to shareholders and filed with the Securities and Exchange Commission within 120 days after the end of the registrant's most

recently  
completed  
fiscal year,  
in which  
case the  
registrant  
will provide  
such  
information  
by means of  
an  
amendment  
to this  
Annual  
Report on  
Form 10-K.

**Item 11. *Executive Compensation***

The registrant incorporates by reference herein information to be set forth in its definitive proxy statement for its 2007 annual meeting of shareholders that is responsive to the information required with respect to this Item; provided, however, that such information shall not be incorporated herein:

- if the  
information  
that is  
responsive to  
the  
information  
required with  
respect to  
this Item is  
provided by  
means of an  
amendment  
to this  
Annual  
Report on  
Form 10-K  
filed with the  
Securities  
and  
Exchange  
Commission  
prior to the  
filing of such  
definitive  
proxy  
statement; or

-



if such proxy statement is not mailed to shareholders and filed with the Securities and Exchange Commission within 120 days after the end of the registrant's most recently completed fiscal year, in which case the registrant will provide such information by means of an amendment to this Annual Report on Form 10-K.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The registrant incorporates by reference herein information to be set forth in its definitive proxy statement for its 2007 annual meeting of shareholders that is responsive to the information required with respect to this Item; provided, however, that such information shall not be incorporated herein:

- if the information that is responsive to the information required with respect to this Item is provided by means of an amendment to this

Annual  
Report on  
Form 10-K  
filed with the  
Securities  
and  
Exchange  
Commission  
prior to the  
filing of such  
definitive  
proxy  
statement; or

- if such proxy statement is not mailed to shareholders and filed with the Securities and Exchange Commission within 120 days after the end of the registrant's most recently completed fiscal year, in which case the registrant will provide such information by means of an amendment to this Annual Report on Form 10-K.

**Item 13. *Certain Relationships and Related Transactions***

The registrant incorporates by reference herein information to be set forth in its definitive proxy statement for its 2007 annual meeting of shareholders that is responsive to the information required with respect to this Item; provided, however, that such information shall not be incorporated herein:

- if the information that is responsive to the information required with respect to this Item is provided by means of an amendment to this Annual Report on Form 10-K filed with the Securities and Exchange Commission prior to the filing of such definitive proxy statement; or
- if such proxy statement is not mailed to shareholders and filed with the Securities and Exchange Commission within 120 days after the end of the registrant's most recently completed fiscal year, in which case the registrant will provide such

information  
by means of  
an  
amendment  
to this  
Annual  
Report on  
Form 10-K.

**Item 14. *Principal Accountant Fees and Services***

The registrant incorporates by reference herein information to be set forth in its definitive proxy statement for its 2007 annual meeting of shareholders that is responsive to the information required with respect to this Item; provided, however, that such information shall not be incorporated herein:

- if the information that is responsive to the information required with respect to this Item is provided by means of an amendment to this Annual Report on Form 10-K filed with the Securities and Exchange Commission prior to the filing of such definitive proxy statement; or
- if such proxy statement is not mailed to shareholders and filed with the Securities and Exchange Commission within 120 days after the end of the registrant's most recently completed

fiscal year,  
in which  
case the  
registrant  
will provide  
such  
information  
by means of  
an  
amendment  
to this  
Annual  
Report on  
Form 10-K.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules**

(a-1) The financial statements listed in the index set forth in Item 8 of this Annual Report on Form 10-K are filed as part of this Annual Report.

(a-2) All schedules have been omitted because they are not applicable or the required information is included in the financial statements or notes thereto.

(a-3) The following exhibits are incorporated by reference herein or annexed to this Annual Report:

<b>Exhibit</b>	<b>Description</b>
3.1	Restated Certificate of Incorporation is incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S3 (No. 333-130691).
3.2	By-laws, as amended and restated, are incorporated by reference to Exhibit 3.3 to the Company's Annual Report on Form 10-K for the year ended September 30, 2005.
10.1	1990 Employee Stock Option Plan, as amended, is incorporated by reference to Exhibit 10.1 to the Company's Annual Report on Form 10-K for the year ended September 30, 1997
10.2	1991 Director Stock Option Plan, as amended, is incorporated by reference to Exhibit 10.2 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.3	Agreement between the Company and Respiroics, Inc., dated effective as of July 1, 1993, is incorporated by reference to Exhibit 10.4 to the Company's Annual Report on Form 10-K for the year ended September 30, 1993. Amendment to Agreement between the Company and Respiroics, Inc., dated September 14, 1999 is incorporated by reference to Exhibit 10.3 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.4	Forms of Option Agreements with various employees of the Company are incorporated by reference to Exhibit 10.6 to the Company's Registration Statement on Form S-1 (No. 33- 39107) initially filed with the Commission on February 21, 1991.
10.5	Vital Signs Investment Plan, as amended is incorporated by reference to Exhibit 10.5 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.6	Stock Option Grants to Terry D. Wall and Barry Wicker, replacing stock options granted to Messrs. Wall and Wicker pursuant to the 1993 Executive Stock Option Plan, is incorporated by reference to Exhibit 10.8 to the Company's Annual Report on Form 10-K for the year ended September 30, 1996.
10.7	Vital Signs 2002 Stock Incentive Plan, is incorporated by reference to the Company's Annual Report on Form 10-K for the year ended September 30, 2003
10.8	Vital Signs 2003 Investment Plan, is incorporated by reference to the Company's proxy statement filed with the SEC on September 2, 2003.
14.1	Code of Ethics is incorporated by reference to the Company's Annual Report on Form 10-K for the year ended September 30, 2003.
21.1	Subsidiaries of the Registrant.
23.1	Consent of Goldstein Golub Kessler LLP.
24.1	Power of Attorney.
31.1	Certification of the Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.

Edgar Filing: VITAL SIGNS INC - Form 10-K

- 32.1 Certification of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.



**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, this 12th day of December, 2006.

VITAL SIGNS, INC.

\*By:                                 /s/ WILLIAM CRAIG

**William Craig**  
**Executive Vice President and Chief Financial Officer**

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<b>Signature</b>	<b>Title</b>	<b>Date</b>
<i>/s/ TERRY D. WALL*</i>  <b>(Terry D. Wall*)</b>	President, Chief Executive Officer and Director	December 12, 2006
<i>/s/ HOWARD DONNELLY*</i>  <b>(Howard Donnelly*)</b>	Director	December 12, 2006
<i>/s/ DAVID MACCALLUM*</i>  <b>(David Maccallum*)</b>	Director	December 12, 2006
<i>/s/ RICHARD L. ROBBINS*</i>  <b>(Richard L. Robbins*)</b>	Director	December 12, 2006
<i>/s/ GEORGE A. SCHAPIRO*</i>  <b>(George A. Schapiro*)</b>	Director	December 12, 2006
<i>/s/ C. BARRY WICKER*</i>  <b>(C. Barry Wicker*)</b>	Director	December 12, 2006
<i>/s/ WILLIAM CRAIG</i>  <b>(William Craig)</b>	Chief Financial and Accounting Officer	December 12, 2006

\*By: /s/ WILLIAM CRAIG  
**William Craig**  
**Attorney-in-Fact**

**INDEX TO EXHIBITS**

<b>Exhibit</b>	<b>Description</b>
3.1	Restated Certificate of Incorporation is incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S3 (No. 333-130691).
3.2	By-laws, as amended and restated, are incorporated by reference to Exhibit 3.3 to the Company's Annual Report on Form 10-K for the year ended September 30, 2005.
10.1	1990 Employee Stock Option Plan, as amended, is incorporated by reference to Exhibit 10.1 to the Company's Annual Report on Form 10-K for the year ended September 30, 1997
10.2	1991 Director Stock Option Plan, as amended, is incorporated by reference to Exhibit 10.2 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.3	Agreement between the Company and Respironics, Inc., dated effective as of July 1, 1993, is incorporated by reference to Exhibit 10.4 to the Company's Annual Report on Form 10-K for the year ended September 30, 1993. Amendment to Agreement between the Company and Respironics, Inc., dated September 14, 1999 is incorporated by reference to Exhibit 10.3 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.4	Forms of Option Agreements with various employees of the Company are incorporated by reference to Exhibit 10.6 to the Company's Registration Statement on Form S-1 (No. 33- 39107) initially filed with the Commission on February 21, 1991.
10.5	Vital Signs Investment Plan, as amended is incorporated by reference to Exhibit 10.5 to the Company's Annual Report on Form 10-K for the year ended September 30, 1999.
10.6	Stock Option Grants to Terry D. Wall and Barry Wicker, replacing stock options granted to Messrs. Wall and Wicker pursuant to the 1993 Executive Stock Option Plan, is incorporated by reference to Exhibit 10.8 to the Company's Annual Report on Form 10-K for the year ended September 30, 1996.
10.7	Vital Signs 2002 Stock Incentive Plan, is incorporated by reference to the Company's Annual Report on Form 10-K for the year ended September 30, 2003
10.8	Vital Signs 2003 Investment Plan, is incorporated by reference to the Company's proxy statement filed with the SEC on September 2, 2003.
14.1	Code of Ethics is incorporated by reference to the Company's Annual Report on Form 10-K for the year ended September 30, 2003.
21.1	Subsidiaries of the Registrant.
23.1	Consent of Goldstein Golub Kessler LLP.
24.1	Power of Attorney.
31.1	Certification of the Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.