

HARLEY DAVIDSON INC
Form 10-Q
May 09, 2013

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D. C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the quarterly period ended March 31, 2013

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
OF 1934

For the transition period from _____ to _____
Commission file number 1-9183

Harley-Davidson, Inc.
(Exact name of registrant as specified in its charter)

Wisconsin 39-1382325
(State of organization) (I.R.S. Employer Identification No.)

3700 West Juneau Avenue 53208
Milwaukee, Wisconsin (Zip code)
(Address of principal executive offices)

Registrants telephone number: (414) 342-4680

None
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer

Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. Yes No

Number of shares of the registrant's common stock outstanding at May 3, 2013: 224,138,816 shares

Harley-Davidson, Inc.

Form 10-Q

For The Quarter Ended March 31, 2013

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

HARLEY-DAVIDSON, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts)

(Unaudited)

| | Three months ended | |
|---|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Revenue: | | |
| Motorcycles and related products | \$1,414,248 | \$1,273,369 |
| Financial services | 156,965 | 156,322 |
| Total revenue | 1,571,213 | 1,429,691 |
| Costs and expenses: | | |
| Motorcycles and related products cost of goods sold | 894,806 | 816,859 |
| Financial services interest expense | 40,554 | 51,256 |
| Financial services provision for credit losses | 13,110 | 9,014 |
| Selling, administrative and engineering expense | 271,499 | 265,653 |
| Restructuring expense | 2,938 | 11,451 |
| Total costs and expenses | 1,222,907 | 1,154,233 |
| Operating income | 348,306 | 275,458 |
| Investment income | 1,615 | 1,933 |
| Interest expense | 11,391 | 11,495 |
| Income before provision for income taxes | 338,530 | 265,896 |
| Provision for income taxes | 114,401 | 93,861 |
| Net income | \$224,129 | \$172,035 |
| Earnings per common share: | | |
| Basic | \$1.00 | \$0.75 |
| Diluted | \$0.99 | \$0.74 |
| Cash dividends per common share | \$0.210 | \$0.155 |

The accompanying notes are an integral part of the consolidated financial statements.

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HARLEY-DAVIDSON, INC.

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)

(Unaudited)

| | Three months ended | |
|--|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Net Income | \$224,129 | \$172,035 |
| Other comprehensive income, net of tax | | |
| Foreign currency translation adjustments | (10,570) | 4,661 |
| Derivative financial instruments | 10,601 | (4,826) |
| Marketable securities | (244) | 1,013 |
| Pension and postretirement benefit plans | 10,239 | 7,933 |
| Total other comprehensive income, net of tax | 10,026 | 8,781 |
| Comprehensive income | 234,155 | 180,816 |

The accompanying notes are an integral part of the consolidated financial statements.

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HARLEY-DAVIDSON, INC.
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (In thousands)

| | (Unaudited) March 31, 2013 | December 31, 2012 | (Unaudited) April 1, 2012 |
|---|----------------------------------|----------------------|---------------------------------|
| ASSETS | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$1,018,759 | \$1,068,138 | \$1,276,337 |
| Marketable securities | 135,246 | 135,634 | 134,946 |
| Accounts receivable, net | 259,673 | 230,079 | 264,272 |
| Finance receivables, net | 2,074,036 | 1,743,045 | 1,885,489 |
| Inventories | 416,050 | 393,524 | 467,941 |
| Restricted cash | 197,025 | 188,008 | 246,995 |
| Other current assets | 232,190 | 292,508 | 237,550 |
| Total current assets | 4,332,979 | 4,050,936 | 4,513,530 |
| Finance receivables, net | 3,959,903 | 4,038,807 | 3,991,914 |
| Property, plant and equipment, net | 790,245 | 815,464 | 791,064 |
| Goodwill | 28,861 | 29,530 | 29,740 |
| Other long-term assets | 223,133 | 236,036 | 279,099 |
| | \$9,335,121 | \$9,170,773 | \$9,605,347 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | |
| Current liabilities: | | | |
| Accounts payable | \$360,018 | \$257,386 | \$355,902 |
| Accrued liabilities | 464,317 | 513,591 | 577,619 |
| Short-term debt | 687,705 | 294,943 | 629,143 |
| Current portion of long-term debt | 715,143 | 437,162 | 1,020,563 |
| Total current liabilities | 2,227,183 | 1,503,082 | 2,583,227 |
| Long-term debt | 3,892,469 | 4,370,544 | 3,918,384 |
| Pension liability | 152,132 | 330,294 | 118,212 |
| Postretirement healthcare liability | 274,597 | 278,062 | 265,871 |
| Other long-term liabilities | 131,692 | 131,167 | 144,994 |
| Commitments and contingencies (Note 16) | | | |
| Total shareholders' equity | 2,657,048 | 2,557,624 | 2,574,659 |
| | \$9,335,121 | \$9,170,773 | \$9,605,347 |
| | (Unaudited) | | (Unaudited) |
| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
| Balances held by consolidated variable interest entities (Note 6) | | | |
| Current finance receivables, net | \$432,079 | \$470,134 | \$546,350 |
| Other assets | \$5,229 | \$5,288 | \$5,932 |
| Non-current finance receivables, net | \$1,402,541 | \$1,631,435 | \$1,971,878 |
| Restricted cash | \$185,657 | \$176,290 | \$246,995 |
| Current portion of long-term debt | \$375,835 | \$399,477 | \$620,624 |
| Long-term debt | \$892,737 | \$1,048,299 | \$1,133,696 |

The accompanying notes are an integral part of the consolidated financial statements.

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HARLEY-DAVIDSON, INC.
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (In thousands)
 (Unaudited)

| | Three months ended | | |
|---|--------------------|------------------|---|
| | March 31, 2013 | April 1, 2012 | |
| Net cash used by operating activities (Note 3) | \$(108,489 |) \$(73,616 |) |
| Cash flows from investing activities: | | | |
| Capital expenditures | (22,261 |) (24,680 |) |
| Origination of finance receivables | (622,373 |) (645,247 |) |
| Collections on finance receivables | 665,520 | 681,904 | |
| Sales and redemptions of marketable securities | — | 20,042 | |
| Other | 6,656 | — | |
| Net cash provided by investing activities | 27,542 | 32,019 | |
| Cash flows from financing activities: | | | |
| Proceeds from issuance of medium-term notes | — | 397,377 | |
| Repayments of securitization debt | (178,923 |) (333,026 |) |
| Net increase (decrease) in credit facilities and unsecured commercial paper | 392,564 | (224,508 |) |
| Net borrowings of asset-backed commercial paper | (17,063 |) — |) |
| Net change in restricted cash | (9,017 |) (17,340 |) |
| Dividends paid | (47,308 |) (35,943 |) |
| Purchase of common stock for treasury | (126,411 |) (20,745 |) |
| Excess tax benefits from share-based payments | 14,468 | 7,962 | |
| Issuance of common stock under employee stock option plans | 13,887 | 16,281 | |
| Net cash provided (used) by financing activities | 42,197 | (209,942 |) |
| Effect of exchange rate changes on cash and cash equivalents | (10,629 |) 926 |) |
| Net decrease in cash and cash equivalents | \$(49,379 |) \$(250,613 |) |
| Cash and cash equivalents: | | | |
| Cash and cash equivalents—beginning of period | \$1,068,138 | \$1,526,950 | |
| Net decrease in cash and cash equivalents | (49,379 |) (250,613 |) |
| Cash and cash equivalents—end of period | \$1,018,759 | \$1,276,337 | |
| The accompanying notes are an integral part of the consolidated financial statements. | | | |

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HARLEY-DAVIDSON, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Basis of Presentation and Use of Estimates

The condensed consolidated financial statements include the accounts of Harley-Davidson, Inc. and its wholly-owned subsidiaries (the Company), including the accounts of the group of companies doing business as Harley-Davidson Motor Company (HDMC) and Harley-Davidson Financial Services (HDFS). In addition, certain variable interest entities (VIEs) related to secured financing are consolidated as the Company is the primary beneficiary. All intercompany accounts and material intercompany transactions are eliminated.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring adjustments) necessary to present fairly the condensed consolidated balance sheets as of March 31, 2013 and April 1, 2012, the condensed consolidated statements of operations for the three month periods then ended, the condensed consolidated statements of comprehensive income for the three month periods then ended and the condensed consolidated statements of cash flows for the three month periods then ended. Certain information and footnote disclosures normally included in complete financial statements have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) and U.S. generally accepted accounting principles (U.S. GAAP) for interim financial reporting. These condensed consolidated financial statements should be read in conjunction with the audited financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

The Company operates in two business segments: Motorcycles & Related Products (Motorcycles) and Financial Services (Financial Services).

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates.

2. New Accounting Standards

Accounting Standards Recently Adopted

In February 2013, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2013-02 Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income (ASU No. 2013-02). ASU No. 2013-02 requires entities to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if the amount being reclassified is required under U.S. GAAP to be reclassified in its entirety to net income. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income in the same reporting period, an entity is required to cross-reference other disclosures required under U.S. GAAP that provide additional detail about those amounts. The Company adopted ASU No. 2013-02 effective on January 1, 2013. The required new disclosures are presented in Note 10.

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3. Additional Balance Sheet and Cash Flow Information

Marketable Securities

The Company's marketable securities consisted of the following (in thousands):

| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
|---------------------|-------------------|----------------------|------------------|
| Available-for-sale: | | | |
| Corporate bonds | \$135,246 | \$135,634 | \$134,946 |
| | \$135,246 | \$135,634 | \$134,946 |

The Company's available-for-sale securities are carried at fair value with any unrealized gains or losses reported in other comprehensive income. During the first three months of 2013 and 2012, the Company recognized gross unrealized losses and gains in other comprehensive income of \$0.4 million and \$1.6 million, respectively, or \$0.2 million and \$1.0 million net of taxes, respectively, to adjust amortized cost to fair value. The marketable securities have contractual maturities that generally come due over the next 1 to 38 months.

Inventories

Inventories are valued at the lower of cost or market. Substantially all inventories located in the United States are valued using the last-in, first-out (LIFO) method. Other inventories are valued at the lower of cost or market using the first-in, first-out (FIFO) method. Inventories consist of the following (in thousands):

| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
|--|-------------------|----------------------|------------------|
| Components at the lower of FIFO cost or market | | | |
| Raw materials and work in process | \$121,481 | \$111,335 | \$113,127 |
| Motorcycle finished goods | 203,275 | 205,660 | 252,979 |
| Parts and accessories and general merchandise | 137,184 | 122,418 | 145,362 |
| Inventory at lower of FIFO cost or market | 461,940 | 439,413 | 511,468 |
| Excess of FIFO over LIFO cost | (45,890) |) (45,889 |) (43,527 |
| | \$416,050 | \$393,524 | \$467,941 |

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Operating Cash Flow

The reconciliation of net income to net cash provided by operating activities is as follows (in thousands):

| | Three months ended | |
|---|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Cash flows from operating activities: | | |
| Net income | \$224,129 | \$172,035 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation | 42,850 | 43,203 |
| Amortization of deferred loan origination costs | 19,753 | 18,547 |
| Amortization of financing origination fees | 2,204 | 2,743 |
| Provision for employee long-term benefits | 16,684 | 17,293 |
| Contributions to pension and postretirement plans | (182,047 |) (206,832 |
| Stock compensation expense | 11,096 | 11,744 |
| Net change in wholesale finance receivables related to sales | (336,927 |) (151,046 |
| Provision for credit losses | 13,110 | 9,014 |
| Foreign currency adjustments | 9,846 | (2,911 |
| Other, net | (1,805 |) 1,505 |
| Changes in current assets and liabilities: | | |
| Accounts receivable, net | (36,165 |) (43,745 |
| Finance receivables—accrued interest and other | 1,246 | 3,299 |
| Inventories | (28,613 |) (47,168 |
| Accounts payable and accrued liabilities | 79,861 | 117,460 |
| Restructuring reserves | (12,388 |) 1,296 |
| Derivative instruments | (342 |) (486 |
| Other | 69,019 | (19,567 |
| Total adjustments | (332,618 |) (245,651 |
| Net cash provided by operating activities | \$(108,489 |) \$(73,616 |

4. Restructuring Expense

2011 Restructuring Plans

In December 2011, the Company made a decision to cease operations at New Castalloy, its Australian subsidiary and producer of cast motorcycle wheels and wheel hubs, and source those components through other existing suppliers (2011 New Castalloy Restructuring Plan). The Company expects the transition of supply from New Castalloy to be complete in 2013. The decision to close New Castalloy came as part of the Company's overall long term strategy to develop world-class manufacturing capability throughout the Company by restructuring and consolidating operations for greater competitiveness, efficiency and flexibility. In connection with this decision, the Company will reduce its workforce by approximately 200 employees by the end of 2013.

Under the 2011 New Castalloy Restructuring Plan, restructuring expenses consist of employee severance and termination costs, accelerated depreciation and other related costs. The Company expects to incur approximately \$31 million in restructuring charges related to the transition through 2013. Approximately 35% of the \$31 million will be non-cash charges. On a cumulative basis, the Company has incurred \$25.2 million of restructuring expense under the 2011 New Castalloy Restructuring Plan as of March 31, 2013, of which \$3.0 million was incurred during the three months ended March 31, 2013.

In February 2011, the Company's unionized employees at its facility in Kansas City, Missouri ratified a new seven-year labor agreement. The new agreement took effect on August 1, 2011. The new contract is similar to the labor agreements ratified at the Company's Wisconsin facilities in September 2010 and its York, Pennsylvania facility

in December 2009, and allows for similar flexibility, increased production efficiency and the addition of a flexible workforce component.

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The actions to implement the new ratified labor agreement (2011 Kansas City Restructuring Plan) result in approximately 145 fewer full-time hourly unionized employees in its Kansas City facility than would have been required under the previous contract. The Company expects all actions related to the 2011 Kansas City Restructuring Plan to be completed by the end of 2013.

Under the 2011 Kansas City Restructuring Plan, restructuring expenses consist of employee severance and termination costs and other related costs. On a cumulative basis, the Company has incurred \$6.9 million of restructuring expense under the 2011 Kansas City Restructuring Plan as of March 31, 2013 of which approximately 10% is non-cash.

The following table summarizes the Motorcycles segment's 2011 Kansas City Restructuring Plan and 2011 New Castalloy Restructuring Plan reserve activity and balances as recorded in accrued liabilities (in thousands):

| | Three months ended March 31, 2013 | | | | | | | Consolidated Total |
|-------------------------------------|--|-------|---------|--|-----------------------------|--------|----------|-----------------------|
| | Kansas City Employee Severance and Termination Costs | Other | Total | New Castalloy Employee Severance and Termination Costs | Accelerated Depreciation | Other | Total | |
| Balance, beginning of period | \$2,259 | \$— | \$2,259 | \$9,306 | \$— | \$145 | \$9,451 | \$ 11,710 |
| Restructuring expense Utilized—cash | — | — | — | 474 | 2,092 | 444 | 3,010 | 3,010 |
| Utilized—non-cash | (790) | — | (790) | (1,416) | — | (456) | (1,872) | (1,872) |
| Balance, end of period | \$1,469 | \$— | \$1,469 | \$8,364 | \$— | \$133 | \$8,497 | \$ 9,966 |

| | Three months ended April 1, 2012 | | | | | | | Consolidated Total |
|-------------------------------------|--|-------|---------|--|-----------------------------|--------|---------|-----------------------|
| | Kansas City Employee Severance and Termination Costs | Other | Total | New Castalloy Employee Severance and Termination Costs | Accelerated Depreciation | Other | Total | |
| Balance, beginning of period | \$4,123 | \$— | \$4,123 | \$8,428 | \$— | \$305 | \$8,733 | \$ 12,856 |
| Restructuring expense Utilized—cash | 542 | — | 542 | 571 | 2,099 | 349 | 3,019 | 3,561 |
| Utilized—non-cash | — | — | — | (156) | — | (361) | (517) | (517) |
| Balance, end of period | \$4,665 | \$— | \$4,665 | \$8,843 | \$— | \$293 | \$9,136 | \$ 13,801 |

2010 Restructuring Plan

In September 2010, the Company's unionized employees in Wisconsin ratified three separate new seven-year labor agreements which took effect in April 2012 when the prior contracts expired. The new contracts are similar to the labor agreement ratified at the Company's York, Pennsylvania facility in December 2009 and allow for similar flexibility and increased production efficiency and the addition of a flexible workforce component.

The actions to implement the new ratified labor agreements (2010 Restructuring Plan) result in approximately 250 fewer full-time hourly unionized employees in its Milwaukee-area facilities than would have been required under the previous contracts and approximately 75 fewer full-time hourly unionized employees in its Tomahawk, Wisconsin facility than would have been required under the previous contract. The Company expects all actions related to the 2010 Restructuring Plan to be completed by the end of 2013.

Under the 2010 Restructuring Plan, restructuring expenses consist of employee severance and termination costs and other related costs. On a cumulative basis, the Company has incurred \$59.7 million of restructuring expense under the 2010 Restructuring Plan as of March 31, 2013, of which approximately 45% is non-cash.

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The following table summarizes the Motorcycles segment's 2010 Restructuring Plan reserve activity and balances as recorded in accrued liabilities (in thousands):

| | Three months ended March 31, 2013 | Three months ended April 1, 2012 |
|------------------------------|--|--|
| | Employee Severance and Termination Costs | Employee Severance and Termination Costs |
| Balance, beginning of period | \$ 10,156 | \$ 20,361 |
| Restructuring expense | — | 1,886 |
| Utilized—cash | (9,607 |) (26 |
| Balance, end of period | \$ 549 | \$ 22,221 |

2009 Restructuring Plan

During 2009, in response to the U.S. economic recession and worldwide slowdown in consumer demand, the Company committed to a volume reduction and a combination of restructuring actions (2009 Restructuring Plan) that were expected to be completed at various dates between 2009 and 2012. The actions were designed to reduce administrative costs, eliminate excess capacity and exit non-core business operations. The Company's announced actions include the restructuring and transformation of its York, Pennsylvania production facility including the implementation of a new more flexible unionized labor agreement which allows for the addition of a flexible workforce component; consolidation of facilities related to engine and transmission production; outsourcing of certain distribution and transportation activities and exiting the Buell product line. In addition, the Company implemented projects under this plan involving the outsourcing of select information technology activities and the consolidation of an administrative office in Michigan into its corporate headquarters in Milwaukee, Wisconsin.

The 2009 Restructuring Plan results in a reduction of approximately 2,700 to 2,900 hourly production positions and approximately 800 non-production, primarily salaried positions within the Motorcycles segment and approximately 100 salaried positions in the Financial Services segment. The Company expects all actions related to the 2009 Restructuring Plan to be completed by the end of 2013.

Under the 2009 Restructuring Plan, restructuring expenses consist of employee severance and termination costs, accelerated depreciation on the long-lived assets that will be exited as part of the 2009 Restructuring Plan and other related costs. The Company expects total costs related to the 2009 Restructuring Plan to result in restructuring and impairment expenses of approximately \$397 million, of which approximately 30% are expected to be non-cash. On a cumulative basis, the Company has incurred \$395.3 million of restructuring and impairment expense under the 2009 Restructuring Plan as of March 31, 2013.

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The following table summarizes the Company's 2009 Restructuring Plan reserve activity and balances recorded in accrued liabilities (in thousands):

| | Three months ended March 31, 2013 | | | |
|------------------------------|--|-----------------------------|-------|----------|
| | Motorcycles & Related Products | | | Total |
| | Employee Severance and Termination Costs | Accelerated Depreciation | Other | |
| Balance, beginning of period | \$5,196 | \$— | \$161 | \$5,357 |
| Restructuring expense | — | — | 638 | 638 |
| Utilized—cash | (808 |) — | (623 |) (1,431 |
| Utilized—non-cash | — | — | — | — |
| Non-cash reserve release | (710 |) — | — | (710 |
| Balance, end of period | \$3,678 | \$— | \$176 | \$3,854 |

| | Three months ended April 1, 2012 | | | |
|------------------------------|--|-----------------------------|--------|----------|
| | Motorcycles & Related Products | | | Total |
| | Employee Severance and Termination Costs | Accelerated Depreciation | Other | |
| Balance, beginning of period | \$10,089 | \$— | \$— | \$10,089 |
| Restructuring expense | 323 | — | 5,681 | 6,004 |
| Utilized—cash | (1,846 |) — | (5,669 |) (7,515 |
| Utilized—non-cash | — | — | — | — |
| Balance, end of period | \$8,566 | \$— | \$12 | \$8,578 |

Other restructuring costs under the 2009 Restructuring Plan include items such as the exit costs for terminating supply contracts, lease termination costs and moving costs. During the first three months of 2013, the Company released a portion of its 2009 Restructuring Plan reserve related to employee severance costs as these costs are no longer expected to be incurred.

5. Finance Receivables

HDFS provides retail financial services to customers of the Company's independent dealers in the United States and Canada. The origination of retail loans is a separate and distinct transaction between HDFS and the retail customer, unrelated to the Company's sale of product to its dealers. Retail finance receivables consist of secured promissory notes and installment loans. HDFS holds either titles or liens on titles to vehicles financed by promissory notes and installment loans.

HDFS offers wholesale financing to the Company's independent dealers. Wholesale loans to dealers are generally secured by financed inventory or property and are originated in the U.S. and Canada.

Finance receivables, net, consisted of the following (in thousands):

| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
|-----------------------------|-------------------|----------------------|------------------|
| Retail | \$4,981,488 | \$5,073,115 | \$5,043,584 |
| Wholesale | 1,159,243 | 816,404 | 956,322 |
| | 6,140,731 | 5,889,519 | 5,999,906 |
| Allowance for credit losses | (106,792 |) (107,667 |) (122,503 |
| | \$6,033,939 | \$5,781,852 | \$5,877,403 |

A provision for credit losses on finance receivables is charged or credited to earnings in amounts that the Company believes are sufficient to maintain the allowance for credit losses at a level that is adequate to cover losses of principal inherent in the existing portfolio. The allowance for credit losses represents management's estimate of probable losses

inherent in the finance receivable portfolio as of the balance sheet date. However, due to the use of projections and assumptions in estimating the losses, the amount of losses actually incurred by the Company could differ from the amounts estimated.

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Changes in the allowance for credit losses on finance receivables by portfolio were as follows (in thousands):

| | Three months ended March 31, 2013 | | |
|------------------------------|-----------------------------------|-----------|-----------|
| | Retail | Wholesale | Total |
| Balance, beginning of period | \$101,442 | \$6,225 | \$107,667 |
| Provision for credit losses | 11,085 | 2,025 | 13,110 |
| Charge-offs | (25,243 |) — | (25,243 |
| Recoveries | 11,258 | — | 11,258 |
| Balance, end of period | \$98,542 | \$8,250 | \$106,792 |
| | Three months ended April 1, 2012 | | |
| | Retail | Wholesale | Total |
| Balance, beginning of period | \$116,112 | \$9,337 | \$125,449 |
| Provision for credit losses | 8,705 | 309 | 9,014 |
| Charge-offs | (25,852 |) — | (25,852 |
| Recoveries | 13,892 | — | 13,892 |
| Balance, end of period | \$112,857 | \$9,646 | \$122,503 |

Finance receivables are considered impaired when management determines it is probable that the Company will be unable to collect all amounts due according to the terms of the loan agreement. Portions of the allowance for credit losses are specified to cover estimated losses on finance receivables specifically identified for impairment. The unspecified portion of the allowance for credit losses covers estimated losses on finance receivables which are collectively reviewed for impairment.

The retail portfolio primarily consists of a large number of small balance, homogeneous finance receivables. HDFFS performs a periodic and systematic collective evaluation of the adequacy of the retail allowance for credit losses. HDFFS utilizes loss forecast models which consider a variety of factors including, but not limited to, historical loss trends, origination or vintage analysis, known and inherent risks in the portfolio, the value of the underlying collateral, recovery rates, and current economic conditions including items such as unemployment rates. Retail finance receivables are not evaluated individually for impairment prior to charge-off and therefore are not reported as impaired loans.

The wholesale portfolio is primarily composed of large balance, non-homogeneous loans. The Company's evaluation for the wholesale allowance for credit losses is first based on a loan-by-loan review. A specific allowance for credit losses is established for wholesale finance receivables determined to be individually impaired when management concludes that the borrower will not be able to make full payment of the contractual amounts due based on the original terms of the loan agreement. The impairment is determined based on the cash that the Company expects to receive discounted at the loan's original interest rate or the fair value of the collateral, if the loan is collateral-dependent. Finance receivables in the wholesale portfolio that are not considered impaired on an individual basis are segregated, based on similar risk characteristics, according to the Company's internal risk rating system and collectively evaluated for impairment. The related allowance for credit losses is based on factors such as the specific borrower's financial performance and ability to repay, the Company's past loan loss experience, current economic conditions, and the value of the underlying collateral.

Generally, it is the Company's policy not to change the terms and conditions of finance receivables. However, to minimize the economic loss, the Company may modify certain finance receivables in troubled debt restructurings. Total restructured finance receivables are not significant.

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The allowance for credit losses and finance receivables by portfolio, segregated by those amounts that are individually evaluated for impairment and those that are collectively evaluated for impairment, was as follows (in thousands):

| | March 31, 2013 | | |
|--|-------------------|-------------|-------------|
| | Retail | Wholesale | Total |
| Allowance for credit losses, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 98,542 | 8,250 | 106,792 |
| Total allowance for credit losses | \$98,542 | \$8,250 | \$106,792 |
| Finance receivables, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 4,981,488 | 1,159,243 | 6,140,731 |
| Total finance receivables | \$4,981,488 | \$1,159,243 | \$6,140,731 |
| | December 31, 2012 | | |
| | Retail | Wholesale | Total |
| Allowance for credit losses, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 101,442 | 6,225 | 107,667 |
| Total allowance for credit losses | \$101,442 | \$6,225 | \$107,667 |
| Finance receivables, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 5,073,115 | 816,404 | 5,889,519 |
| Total finance receivables | \$5,073,115 | \$816,404 | \$5,889,519 |
| | April 1, 2012 | | |
| | Retail | Wholesale | Total |
| Allowance for credit losses, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 112,857 | 9,646 | 122,503 |
| Total allowance for credit losses | \$112,857 | \$9,646 | \$122,503 |
| Finance receivables, ending balance: | | | |
| Individually evaluated for impairment | \$— | \$— | \$— |
| Collectively evaluated for impairment | 5,043,584 | 956,322 | 5,999,906 |
| Total finance receivables | \$5,043,584 | \$956,322 | \$5,999,906 |

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There were no wholesale finance receivables at March 31, 2013, December 31, 2012, or April 1, 2012 that were individually deemed to be impaired under ASC Topic 310, "Receivables."

Retail finance receivables are contractually delinquent if the minimum payment is not received by the specified due date. Retail finance receivables are generally charged-off when the receivable is 120 days or more delinquent, the related asset is repossessed or the receivable is otherwise deemed uncollectible. All retail finance receivables accrue interest until either collected or charged-off. Accordingly, as of March 31, 2013, December 31, 2012 and April 1, 2012, all retail finance receivables were accounted for as interest-earning receivables, of which \$20.3 million, \$27.6 million and \$16.3 million, respectively, were 90 days or more past due.

Wholesale finance receivables are delinquent if the minimum payment is not received by the contractual due date. Interest continues to accrue on past due finance receivables until the date the finance receivable becomes uncollectible and the finance receivable is placed on non-accrual status. HDFS will resume accruing interest on these accounts when payments are current according to the terms of the loans and future payments are reasonably assured. While on non-accrual status, all cash received is applied to principal or interest as appropriate. Wholesale finance receivables are written down once management determines that the specific borrower does not have the ability to repay the loan in full. There were no wholesale receivables on non-accrual status at March 31, 2013, December 31, 2012 or April 1, 2012. At March 31, 2013, December 31, 2012 and April 1, 2012, \$0.8 million, \$0.4 million, and \$0.3 million of wholesale finance receivables were 90 days or more past due and accruing interest, respectively.

An analysis of the aging of past due finance receivables was as follows (in thousands):

| | March 31, 2013 | | | | | Total |
|-----------|-------------------|------------------------|------------------------|-------------------------------------|-------------------|---------------------------------|
| | Current | 31-60 Days Past Due | 61-90 Days Past Due | Greater than 90 Days Past Due | Total Past Due | Total Finance Receivables |
| Retail | \$4,855,128 | \$83,265 | \$22,837 | \$20,258 | \$126,360 | \$4,981,488 |
| Wholesale | 1,157,596 | 535 | 310 | 802 | 1,647 | 1,159,243 |
| Total | \$6,012,724 | \$83,800 | \$23,147 | \$21,060 | \$128,007 | \$6,140,731 |
| | December 31, 2012 | | | | | Total |
| | Current | 31-60 Days Past Due | 61-90 Days Past Due | Greater than 90 Days Past Due | Total Past Due | Total Finance Receivables |
| Retail | \$4,894,675 | \$113,604 | \$37,239 | \$27,597 | \$178,440 | \$5,073,115 |
| Wholesale | 814,706 | 984 | 278 | 436 | 1,698 | 816,404 |
| Total | \$5,709,381 | \$114,588 | \$37,517 | \$28,033 | \$180,138 | \$5,889,519 |
| | April 1, 2012 | | | | | Total |
| | Current | 31-60 Days Past Due | 61-90 Days Past Due | Greater than 90 Days Past Due | Total Past Due | Total Finance Receivables |
| Retail | \$4,930,739 | \$75,560 | \$21,023 | \$16,262 | \$112,845 | \$5,043,584 |
| Wholesale | 955,493 | 354 | 149 | 326 | 829 | 956,322 |
| Total | \$5,886,232 | \$75,914 | \$21,172 | \$16,588 | \$113,674 | \$5,999,906 |

A significant part of managing HDFS' finance receivable portfolios includes the assessment of credit risk associated with each borrower. As the credit risk varies between the retail and wholesale portfolios, HDFS utilizes different credit risk indicators for each portfolio.

HDFS manages retail credit risk through its credit approval policy and ongoing collection efforts. HDFS uses FICO scores, a standard credit rating measurement, to differentiate the expected default rates of retail credit applicants enabling the Company to better evaluate credit applicants for approval and to tailor pricing according to this assessment. Retail loans with a FICO score of 640 or above at origination are considered prime, and loans with a FICO score below 640 are considered sub-prime. These credit quality indicators are determined at the time of loan origination and are not updated subsequent to the loan origination date.

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The recorded investment of retail finance receivables, by credit quality indicator, was as follows (in thousands):

| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
|-----------|----------------|----------------------|---------------|
| Prime | \$3,942,294 | \$4,035,584 | \$4,056,602 |
| Sub-prime | 1,039,194 | 1,037,531 | 986,982 |
| Total | \$4,981,488 | \$5,073,115 | \$5,043,584 |

HDFS' credit risk on the wholesale portfolio is different from that of the retail portfolio. Whereas the retail portfolio represents a relatively homogeneous pool of retail finance receivables that exhibit more consistent loss patterns, the wholesale portfolio exposures are less consistent. HDFS utilizes an internal credit risk rating system to manage credit risk exposure consistently across wholesale borrowers and individually evaluates credit risk factors for each borrower. HDFS uses the following internal credit quality indicators, based on the Company's internal risk rating system, listed from highest level of risk to lowest level of risk for the wholesale portfolio: Doubtful, Substandard, Special Mention, Medium Risk and Low Risk. Based upon management's review, the dealers classified in the Doubtful category are the dealers with the greatest likelihood of being charged off, while the dealers classified as Low Risk are least likely to be charged off. The internal rating system considers factors such as the specific borrowers' ability to repay and the estimated value of any collateral. Dealer risk rating classifications are reviewed and updated on a quarterly basis. The recorded investment of wholesale finance receivables, by internal credit quality indicator, was as follows (in thousands):

| | March 31, 2013 | December 31, 2012 | April 1, 2012 |
|-----------------|----------------|----------------------|---------------|
| Doubtful | \$4,843 | \$8,107 | \$13,108 |
| Substandard | 10,441 | 2,593 | 5,599 |
| Special Mention | 11,125 | 3,504 | 8,618 |
| Medium Risk | 7,804 | 8,451 | 6,365 |
| Low Risk | 1,125,030 | 793,749 | 922,632 |
| Total | \$1,159,243 | \$816,404 | \$956,322 |

6. Asset-Backed Financing

HDFS participates in asset-backed financing through both term asset-backed securitization transactions and through asset-backed commercial paper conduit facilities. HDFS treats these transactions as secured borrowing because either they are transferred to consolidated VIEs or HDFS maintains effective control over the assets and does not meet the accounting sale requirements under ASC Topic 860, "Transfers and Servicing". In HDFS' asset-backed financing programs, HDFS transfers retail motorcycle finance receivables to special purpose entities (SPE), which are considered VIEs under U.S. GAAP. Each SPE then converts those assets into cash, through the issuance of debt.

HDFS is required to consolidate any VIEs in which it is deemed to be the primary beneficiary through having power over the significant activities of the entity and having an obligation to absorb losses or the right to receive benefits from the VIE which are potentially significant to the VIE. HDFS is considered to have the power over the significant activities of its term asset-backed securitization and asset-backed U.S. commercial paper conduit facility VIEs due to its role as servicer. Servicing fees are typically not considered potentially significant variable interests in a VIE. However, HDFS retains a residual interest in the VIEs in the form of a debt security, which gives HDFS the right to receive benefits that could be potentially significant to the VIE. Therefore, the Company is the primary beneficiary and consolidates all of these VIEs within its consolidated financial statements.

HDFS is not the primary beneficiary of the asset-backed Canadian commercial paper conduit facility VIE; therefore, HDFS does not consolidate this VIE. However, HDFS treats the conduit facility as a secured borrowing as it maintains effective control over the assets transferred to the VIE and therefore does not meet the requirements for sale accounting under ASC Topic 860. As such, the Company retains the transferred assets and the related debt within its Consolidated Balance Sheet.

Servicing fees paid by VIEs to HDFS are eliminated in consolidation and therefore are not recorded on a consolidated basis. HDFS is not required, and does not currently intend, to provide any additional financial support to its VIEs. Investors and creditors only have recourse to the assets held by the VIEs.

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The following table shows the assets and liabilities related to our asset-backed financings that were included in our financial statements (in thousands):

| | March 31, 2013 | | | | | |
|---|---------------------|-----------------------------|-----------------|--------------|--------------|-------------------|
| | Finance receivables | Allowance for credit losses | Restricted cash | Other assets | Total assets | Asset-backed debt |
| On-balance sheet assets and liabilities | | | | | | |
| Consolidated VIEs | | | | | | |
| Term asset-backed securitizations | \$1,871,419 | \$(36,799) | \$185,657 | \$4,935 | \$2,025,212 | \$1,268,572 |
| Asset-backed U.S. commercial paper conduit facility | — | — | — | 294 | 294 | — |
| Unconsolidated VIEs | | | | | | |
| Asset-backed Canadian commercial paper conduit facility | 174,420 | (2,923) | 11,368 | 167 | 183,032 | 154,596 |
| | \$2,045,839 | \$(39,722) | \$197,025 | \$5,396 | \$2,208,538 | \$1,423,168 |
| | December 31, 2012 | | | | | |
| | Finance receivables | Allowance for credit losses | Restricted cash | Other assets | Total assets | Asset-backed debt |
| On-balance sheet assets and liabilities | | | | | | |
| Consolidated VIEs | | | | | | |
| Term asset-backed securitizations | \$2,143,708 | \$(42,139) | \$176,290 | \$4,869 | \$2,282,728 | \$1,447,776 |
| Asset-backed U.S. commercial paper conduit facility | — | — | — | 419 | 419 | — |
| Unconsolidated VIEs | | | | | | |
| Asset-backed Canadian commercial paper conduit facility | 194,285 | (3,432) | 11,718 | 255 | 202,826 | 175,658 |
| | \$2,337,993 | \$(45,571) | \$188,008 | \$5,543 | \$2,485,973 | \$1,623,434 |
| | April 1, 2012 | | | | | |
| | Finance receivables | Allowance for credit losses | Restricted cash | Other assets | Total assets | Asset-backed debt |
| On-balance sheet assets and liabilities | | | | | | |
| Consolidated VIEs | | | | | | |
| Term asset-backed securitizations | \$2,564,585 | \$(56,810) | \$245,912 | \$5,620 | \$2,759,307 | \$1,754,320 |
| Asset-backed U.S. commercial paper conduit facility | 10,689 | (236) | 1,083 | 312 | 11,848 | — |
| Unconsolidated VIEs | | | | | | |
| Asset-backed Canadian commercial paper conduit facility | — | — | — | — | — | — |
| | \$2,575,274 | \$(57,046) | \$246,995 | \$5,932 | \$2,771,155 | \$1,754,320 |

Term Asset-Backed Securitization VIEs

The Company transfers U.S. retail motorcycle finance receivables to SPEs which in turn issue secured notes to investors, with various maturities and interest rates, secured by future collections of the purchased U.S. retail

motorcycle finance receivables. Each term asset-backed securitization SPE is a separate legal entity and the U.S. retail motorcycle finance receivables included in the term asset-backed securitizations are only available for payment of the secured debt and other obligations arising from the term asset-backed securitization transaction and are not available to pay other obligations or claims of the Company's creditors until the associated secured debt and other obligations are satisfied. Cash and cash equivalent balances held by the SPEs are used only to support the securitizations. There are no amortization schedules for the secured

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notes; however, the debt is reduced monthly as available collections on the related U.S. retail motorcycle finance receivables are applied to outstanding principal. The secured notes' contractual lives have various maturities ranging from 2013 to 2019. At March 31, 2013, the unaccreted premium associated with the issuance of secured notes that had been previously retained as part of certain term asset-backed securitization transactions was \$1.0 million. There was no unaccreted premium at April 1, 2012.

There were no term asset-backed securitization transactions completed during the three months ended March 31, 2013 or April 1, 2012.

Asset-Backed U.S. Commercial Paper Conduit Facility VIE

In September 2012, the Company amended and restated its third-party bank sponsored asset-backed commercial paper conduit facility (U.S. Conduit) which provides for a total aggregate commitment of \$600.0 million based on, among other things, the amount of eligible U.S. retail motorcycle loans held by the SPE as collateral. The amended agreement has terms that are similar to those of the prior agreement and is for the same amount. Under the facility, HDFS may transfer U.S. retail motorcycle finance receivables to a SPE, which in turn may issue debt to third-party bank-sponsored asset-backed commercial paper conduits. The assets of the SPE are restricted as collateral for the payment of the debt or other obligations arising in the transaction and are not available to pay other obligations or claims of the Company's creditors. The terms for this debt provide for interest on the outstanding principal based on prevailing commercial paper rates, or LIBOR plus a specified margin to the extent the advance is not funded by a conduit lender through the issuance of commercial paper. The U.S. Conduit also provides for an unused commitment fee based on the unused portion of the total aggregate commitment. There is no amortization schedule; however, the debt is reduced monthly as available collections on the related finance receivables are applied to outstanding principal. Upon expiration of the U.S. Conduit, any outstanding principal will continue to be reduced monthly through available collections. Unless earlier terminated or extended by mutual agreement of HDFS and the lenders, the U.S. Conduit has an expiration date of September 13, 2013.

The SPE had no borrowings outstanding under the U.S. Conduit at March 31, 2013, December 31, 2012 or April 1, 2012; therefore, U.S. Conduit assets are restricted as collateral for the payment of fees associated with the unused portion of the total aggregate commitment.

Asset-Backed Canadian Commercial Paper Conduit Facility

In August 2012, HDFS entered into an agreement with a Canadian bank-sponsored asset-backed commercial paper conduit facility (Canadian Conduit). Under the agreement, the Canadian Conduit is contractually committed, at HDFS' option, to purchase from HDFS eligible Canadian retail motorcycle finance receivables for proceeds up to C\$200.0 million. The terms for this debt provide for interest on the outstanding principal based on prevailing market interest rates plus a specified margin. The Canadian Conduit also provides for a program fee and an unused commitment fee based on the unused portion of the total aggregate commitment of C\$200.0 million. There is no amortization schedule; however, the debt is reduced monthly as available collections on the related finance receivables are applied to outstanding principal. Upon expiration of the Canadian Conduit, any outstanding principal will continue to be reduced monthly through available collections. Unless earlier terminated or extended by mutual agreement of HDFS and the lenders, the Canadian Conduit expires on August 30, 2013. The contractual maturity of the debt is approximately 5 years.

As HDFS participates in and does not consolidate the Canadian bank-sponsored, multi-seller conduit VIE, the maximum exposure to loss associated with this VIE, which would only be incurred in the unlikely event that all the finance receivables and underlying collateral have no residual value, is \$28.4 million at March 31, 2013. The maximum exposure is not an indication of the Company's expected loss exposure.

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7. Fair Value Measurements

Certain assets and liabilities are recorded at fair value in the financial statements; some of these are measured on a recurring basis while others are measured on a non-recurring basis. Assets and liabilities measured on a recurring basis are those that are adjusted to fair value each time a financial statement is prepared. Assets and liabilities measured on a non-recurring basis are those that are adjusted to fair value when a significant event occurs. In determining fair value of assets and liabilities, the Company uses various valuation techniques. The availability of inputs observable in the market varies from instrument to instrument and depends on a variety of factors including the type of instrument, whether the instrument is actively traded, and other characteristics particular to the transaction. For many financial instruments, pricing inputs are readily observable in the market, the valuation methodology used is widely accepted by market participants, and the valuation does not require significant management discretion. For other financial instruments, pricing inputs are less observable in the market and may require management judgment.

The Company assesses the inputs used to measure fair value using a three-tier hierarchy. The hierarchy indicates the extent to which inputs used in measuring fair value are observable in the market. Level 1 inputs include quoted prices for identical instruments and are the most observable.

Level 2 inputs include quoted prices for similar assets and observable inputs such as interest rates, foreign currency exchange rates, commodity rates and yield curves. The Company uses the market approach to derive the fair value for its level 2 fair value measurements. Foreign currency exchange contracts are valued using publicly quoted spot and forward prices; commodity contracts are valued using publicly quoted prices, where available, or dealer quotes; interest rate swaps are valued using publicized swap curves; and investments in marketable securities and cash equivalents are valued using publicly quoted prices.

Level 3 inputs are not observable in the market and include management's judgments about the assumptions market participants would use in pricing the asset or liability. The use of observable and unobservable inputs is reflected in the hierarchy assessment disclosed in the following tables.

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Recurring Fair Value Measurements

The following tables present information about the Company's assets and liabilities measured at fair value on a recurring basis (in thousands):

| | March 31, 2013 | | | |
|-----------------------|-------------------|--|---|---|
| | Balance | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | \$812,725 | \$ 606,722 | \$206,003 | \$— |
| Marketable securities | 135,246 | — | 135,246 | — |
| Derivatives | 11,737 | — | 11,737 | — |
| | \$959,708 | \$ 606,722 | \$352,986 | \$— |
| Liabilities: | | | | |
| Derivatives | \$2,165 | \$ — | \$2,165 | \$— |
| | December 31, 2012 | | | |
| | Balance | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | \$852,979 | \$ 690,691 | \$162,288 | \$— |
| Marketable securities | 135,634 | — | 135,634 | — |
| Derivatives | 317 | — | 317 | — |
| | \$988,930 | \$ 690,691 | \$298,239 | \$— |
| Liabilities: | | | | |
| Derivatives | \$7,920 | \$ — | \$7,920 | \$— |
| | April 1, 2012 | | | |
| | Balance | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Cash equivalents | \$997,669 | \$ 823,694 | \$173,975 | \$— |
| Marketable securities | 134,946 | — | 134,946 | — |
| Derivatives | 6,345 | — | 6,345 | — |
| | \$1,138,960 | \$ 823,694 | \$315,266 | \$— |
| Liabilities: | | | | |
| Derivatives | \$2,234 | \$ — | \$2,234 | \$— |

The hierarchy classification for cash equivalents, as of April 1, 2012, totaling \$174 million has been revised from Level 1 to Level 2.

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8. Fair Value of Financial Instruments

The Company's financial instruments consist primarily of cash and cash equivalents, marketable securities, trade receivables, finance receivables, net, trade payables, debt, foreign currency contracts and interest rate swaps (derivative instruments are discussed further in Note 9).

The following table summarizes the fair value and carrying value of the Company's financial instruments (in thousands):

| | March 31, 2013 | | December 31, 2012 | | April 1, 2012 | |
|---|----------------|----------------|-------------------|----------------|---------------|----------------|
| | Fair Value | Carrying Value | Fair Value | Carrying Value | Fair Value | Carrying Value |
| Assets: | | | | | | |
| Cash and cash equivalents | \$ 1,018,759 | \$ 1,018,759 | \$ 1,068,138 | \$ 1,068,138 | \$ 1,276,337 | \$ 1,276,337 |
| Marketable securities | \$ 135,246 | \$ 135,246 | \$ 135,634 | \$ 135,634 | \$ 134,946 | \$ 134,946 |
| Accounts receivable, net | \$ 259,673 | \$ 259,673 | \$ 230,079 | \$ 230,079 | \$ 264,272 | \$ 264,272 |
| Derivatives | \$ 11,737 | \$ 11,737 | \$ 317 | \$ 317 | \$ 6,345 | \$ 6,345 |
| Finance receivables, net | \$ 6,108,934 | \$ 6,033,939 | \$ 5,861,442 | \$ 5,781,852 | \$ 5,961,825 | \$ 5,877,403 |
| Restricted cash | \$ 197,025 | \$ 197,025 | \$ 188,008 | \$ 188,008 | \$ 246,995 | \$ 246,995 |
| Liabilities: | | | | | | |
| Accounts payable | \$ 360,018 | \$ 360,018 | \$ 257,386 | \$ 257,386 | \$ 355,902 | \$ 355,902 |
| Derivatives | \$ 2,165 | \$ 2,165 | \$ 7,920 | \$ 7,920 | \$ 2,234 | \$ 2,234 |
| Unsecured commercial paper | \$ 687,705 | \$ 687,705 | \$ 294,943 | \$ 294,943 | \$ 662,343 | \$ 662,343 |
| Global credit facilities | \$ — | \$ — | \$ — | \$ — | \$ 150,195 | \$ 150,195 |
| Asset-backed Canadian commercial paper conduit facility | \$ 154,596 | \$ 154,596 | \$ 175,658 | \$ 175,658 | \$ — | \$ — |
| Medium-term notes | \$ 3,169,807 | \$ 2,881,444 | \$ 3,199,548 | \$ 2,881,272 | \$ 2,936,475 | \$ 2,698,232 |
| Senior unsecured notes | \$ 337,600 | \$ 303,000 | \$ 338,594 | \$ 303,000 | \$ 366,651 | \$ 303,000 |
| Term asset-backed securitization debt | \$ 1,276,046 | \$ 1,268,572 | \$ 1,457,807 | \$ 1,447,776 | \$ 1,768,140 | \$ 1,754,320 |

Cash and Cash Equivalents, Restricted Cash, Accounts Receivable, Net and Accounts Payable – With the exception of certain cash equivalents, these items are recorded in the financial statements at historical cost. The historical cost basis for these amounts is estimated to approximate their respective fair values due to the short maturity of these instruments. Fair value is based on Level 1 or Level 2 inputs.

Marketable Securities – Marketable securities are recorded in the financial statements at fair value. The fair value of marketable securities is based primarily on quoted market prices of similar financial assets. Changes in fair value are recorded, net of tax, as other comprehensive income and included as a component of shareholders' equity. Fair value is based on Level 1 or Level 2 inputs.

Finance Receivables, Net – Retail and wholesale finance receivables are recorded in the financial statements at historical cost less an allowance for credit losses. The fair value of retail finance receivables is generally calculated by discounting future cash flows using an estimated discount rate that reflects current credit, interest rate and prepayment risks associated with similar types of instruments. Fair value is determined based on Level 3 inputs. The historical cost basis of wholesale finance receivables approximates fair value because they either are short-term or have interest rates that adjust with changes in market interest rates.

Derivatives – Interest rate swaps, foreign currency exchange contracts and commodity contracts are derivative financial instruments and are carried at fair value on the balance sheet. The fair value of interest rate swaps is determined using pricing models that incorporate quoted prices for similar assets and observable inputs such as interest rates and yield curves. The fair value of foreign currency exchange and commodity contracts is determined using publicly quoted prices. Fair value is calculated using Level 2 inputs.

Debt – Debt is generally recorded in the financial statements at historical cost. The carrying value of debt provided under credit facilities approximates fair value since the interest rates charged under the facilities are tied directly to market rates and

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fluctuate as market rates change. The carrying value of unsecured commercial paper approximates fair value due to its short maturity. Fair value is calculated using Level 2 inputs.

The carrying value of debt provided under the Canadian Conduit approximates fair value since the interest rates charged under the facility are tied directly to market rates and fluctuate as market rates change. Fair value is calculated using Level 2 inputs.

The fair values of the medium-term notes are estimated based upon rates currently available for debt with similar terms and remaining maturities. Fair value is calculated using Level 2 inputs.

The fair value of the senior unsecured notes is estimated based upon rates currently available for debt with similar terms and remaining maturities. Fair value is calculated using Level 2 inputs.

The fair value of the debt related to term asset-backed securitization transactions is estimated based on pricing currently available for transactions with similar terms and maturities. Fair value is calculated using Level 2 inputs.

9. Derivative Instruments and Hedging Activities

The Company is exposed to certain risks such as foreign currency exchange rate risk, interest rate risk and commodity price risk. To reduce its exposure to such risks, the Company selectively uses derivative financial instruments. All derivative transactions are authorized and executed pursuant to regularly reviewed policies and procedures, which prohibit the use of financial instruments for speculative trading purposes.

All derivative instruments are recognized on the balance sheet at fair value (see Note 7). In accordance with ASC Topic 815, "Derivatives and Hedging," the accounting for changes in the fair value of a derivative instrument depends on whether it has been designated and qualifies as part of a hedging relationship and, further, on the type of hedging relationship. Changes in the fair value of derivatives that are designated as fair value hedges, along with the gain or loss on the hedged item, are recorded in current period earnings. For derivative instruments that are designated as cash flow hedges, the effective portion of gains and losses that result from changes in the fair value of derivative instruments is initially recorded in other comprehensive income (OCI) and subsequently reclassified into earnings when the hedged item affects income. The Company assesses, both at the inception of each hedge and on an on-going basis, whether the derivatives that are used in its hedging transactions are highly effective in offsetting changes in cash flows of the hedged items. Any ineffective portion is immediately recognized in earnings. No component of a hedging derivative instrument's gain or loss is excluded from the assessment of hedge effectiveness. Derivative instruments that do not qualify for hedge accounting are recorded at fair value and any changes in fair value are recorded in current period earnings.

The Company sells its products internationally and in most markets those sales are made in the foreign country's local currency. As a result, the Company's earnings can be affected by fluctuations in the value of the U.S. dollar relative to foreign currency. The Company's most significant foreign currency risk relates to the Euro, the Australian dollar, the Japanese yen and the Brazilian real. The Company utilizes foreign currency contracts to mitigate the effects of these currencies' fluctuations on earnings. The foreign currency contracts are entered into with banks and allow the Company to exchange a specified amount of foreign currency for U.S. dollars at a future date, based on a fixed exchange rate.

The Company utilizes commodity contracts to hedge portions of the cost of certain commodities consumed in the Company's motorcycle production and distribution operations.

The Company's foreign currency contracts and commodity contracts generally have maturities of less than one year. The Company's earnings are affected by changes in interest rates. HDFS utilizes interest rate swaps to reduce the impact of fluctuations in interest rates on its unsecured commercial paper by converting a portion from a floating rate basis to a fixed rate basis. The fair value of HDFS's interest rate swaps is determined using pricing models that incorporate quoted prices for similar assets and observable inputs such as interest rates and yield curves.

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The following table summarizes the fair value of the Company's derivative financial instruments (in thousands):

| Derivatives Designated As Hedging Instruments Under ASC Topic 815 | March 31, 2013 | | | December 31, 2012 | | | April 1, 2012 | | |
|---|------------------|----------------------|--------------------------|-------------------|----------------------|--------------------------|------------------|----------------------|--------------------------|
| | Notional Value | Asset Fair Value (a) | Liability Fair Value (b) | Notional Value | Asset Fair Value (a) | Liability Fair Value (b) | Notional Value | Asset Fair Value (a) | Liability Fair Value (b) |
| Foreign currency contracts ^(c) | \$449,078 | \$11,528 | \$944 | \$345,021 | \$169 | \$6,850 | \$219,484 | \$6,345 | \$— |
| Commodity contracts ^(c) | 969 | 97 | — | 1,064 | 148 | 683 | 918 | — | 262 |
| Interest rate swaps ^(c) | 33,200 | — | 97 | 35,800 | — | 373 | 95,100 | — | 1,972 |
| Total | \$483,247 | \$11,625 | \$1,041 | \$381,885 | \$317 | \$7,906 | \$315,502 | \$6,345 | \$2,234 |

| Derivatives Not Designated As Hedging Instruments Under ASC Topic 815 | March 31, 2013 | | | December 31, 2012 | | | April 1, 2012 | | |
|---|----------------|---------------------------------|-------------------------------------|-------------------|---------------------------------|-------------------------------------|----------------|---------------------------------|-------------------------------------|
| | Notional Value | Asset Fair Value ^(a) | Liability Fair Value ^(b) | Notional Value | Asset Fair Value ^(a) | Liability Fair Value ^(b) | Notional Value | Asset Fair Value ^(a) | Liability Fair Value ^(b) |
| Commodity contracts | \$15,390 | \$112 | \$1,124 | \$16,237 | \$— | \$14 | \$— | \$— | \$— |
| | \$15,390 | \$112 | \$1,124 | \$16,237 | \$— | \$14 | \$— | \$— | \$— |

(a) Included in other current assets

(b) Included in accrued liabilities

(c) Derivative designated as a cash flow hedge

The following tables summarize the amount of gains and losses related to derivative financial instruments designated as cash flow hedges (in thousands):

| Cash Flow Hedges | Amount of Gain/(Loss) Before Tax Recognized in OCI | |
|----------------------------|--|------------------|
| | Three Months Ended | |
| | March 31, 2013 | April 1, 2012 |
| Foreign currency contracts | \$15,720 | \$(6,215) |
| Commodity contracts | 159 | (315) |
| Interest rate swaps | (2) | (15) |
| Total | \$15,877 | \$(6,545) |

| Cash Flow Hedges | Amount of Gain/(Loss) Before Tax | | Expected to be Reclassified Over the Next Twelve Months |
|---|------------------------------------|----------------------------------|---|
| | Reclassified from AOCI into Income | | |
| | Three Months Ended March 31, 2013 | Three Months Ended April 1, 2012 | |
| Foreign currency contracts ^(a) | \$(740) | \$2,421 | \$(10,730) |
| Commodity contracts ^(a) | 47 | (318) | (97) |
| Interest rate swaps ^(b) | (263) | (967) | (97) |

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Total \$ (956) \$ 1,136 \$ (10,924)

(a) Gain/(loss) reclassified from accumulated other comprehensive income (AOCI) to income is included in cost of goods sold.

(b) Gain/(loss) reclassified from AOCI to income is included in financial services interest expense.

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The following tables summarize the amount of gains and losses related to derivative financial instruments not designated as hedging instruments (in thousands):

| | Amount of Gain/(Loss) Before Tax Recognized in Income on Derivative Three months ended | |
|---------------------|--|------------------|
| | March 31, 2013 | April 1, 2012 |
| Derivatives | | |
| Commodity contracts | \$(630 |) \$— |
| Total | \$(630 |) \$— |

For the three months ended March 31, 2013 and April 1, 2012, the cash flow hedges were highly effective and, as a result, the amount of hedge ineffectiveness was not material. No amounts were excluded from effectiveness testing. The Company is exposed to credit loss risk in the event of non-performance by counterparties to these derivative financial instruments. Although no assurances can be given, the Company does not expect any of the counterparties to these derivative financial instruments to fail to meet its obligations. To manage credit loss risk, the Company evaluates counterparties based on credit ratings and, on a quarterly basis, evaluates each hedge's net position relative to the counterparty's ability to cover its position.

10. Accumulated Other Comprehensive Income

The following tables set fourth the changes in accumulated other comprehensive loss (AOCL) (in thousands):

| | Three months ended March 31, 2013 | | | | |
|--|--|--------------------------|--|--|----------------|
| | Foreign currency translation adjustments | Marketable securities | Derivative financial instruments | Pension and postretirement benefit plans | Total |
| Beginning balance | \$51,335 | \$677 | \$(3,837 |) \$(655,853 |) \$(607,678) |
| Other comprehensive income (loss) before reclassifications | (11,472 |) (388 |) 15,877 | — | 4,017 |
| Income tax | 902 | 144 | (5,881 |) — | (4,835) |
| Net other comprehensive income before reclassifications | (10,570 |) (244 |) 9,996 | — | (818) |
| Reclassifications: | | | | | |
| Realized (gains) losses - marketable securities ^(a) | | — | | | — |
| Realized (gains) losses - foreign currency contracts ^(b) | | | 740 | | 740 |
| Realized (gains) losses - commodities contracts ^(b) | | | (47 |) | (47) |
| Realized (gains) losses - interest rate swaps ^(c) | | | 263 | | 263 |
| Prior service credits ^(d) | | | | (527 |) (527) |
| Actuarial losses ^(d) | | | | 16,790 | 16,790 |
| Total before tax | — | — | 956 | 16,263 | 17,219 |
| Income tax (benefit) expense | — | — | (351 |) (6,024 |) (6,375) |
| Net reclassifications to net income | — | — | 605 | 10,239 | 10,844 |
| Other comprehensive (loss) income | (10,570 |) (244 |) 10,601 | 10,239 | 10,026 |
| Ending Balance | \$40,765 | \$433 | \$6,764 | \$(645,614 |) \$(597,652) |

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| | Three months ended April 1, 2012 | | | | | |
|--|--|--------------------------|--|--|-------|-------------|
| | Foreign currency translation adjustments | Marketable securities | Derivative financial instruments | Pension and postretirement benefit plans | Total | |
| Beginning balance | \$49,935 | \$327 | \$6,307 | \$(533,302) | | \$(476,733) |
| Other comprehensive income (loss) before reclassifications | 5,258 | 1,609 | (6,545) | — | | 322 |
| Income tax | (597) | (596) | 2,424 | — | | 1,231 |
| Net other comprehensive income before reclassifications | 4,661 | 1,013 | (4,121) | — | | 1,553 |
| Reclassifications: | | | | | | |
| Realized (gains) losses - marketable securities ^(a) | | — | | | | — |
| Realized (gains) losses - foreign currency contracts ^(b) | | | (2,421) | | | (2,421) |
| Realized (gains) losses - commodities contracts ^(b) | | | 318 | | | 318 |
| Realized (gains) losses - interest rate swaps ^(c) | | | 967 | | | 967 |
| Prior service credits ^(d) | | | | (223) | | (223) |
| Actuarial losses ^(d) | | | | 12,824 | | 12,824 |
| Total before tax | — | — | (1,136) | 12,601 | | 11,465 |
| Income tax (benefit) expense | — | — | 431 | (4,668) | | (4,237) |
| Net reclassifications to net income | — | — | (705) | 7,933 | | 7,228 |
| Other comprehensive (loss) income | 4,661 | 1,013 | (4,826) | 7,933 | | 8,781 |
| Ending Balance | \$54,596 | \$1,340 | \$1,481 | \$(525,369) | | \$(467,952) |

(a) Amounts reclassified to net income are included in investment income.

(b) Amounts reclassified to net income are included in motorcycles and related products cost of goods sold.

(c) Amounts reclassified to net income are presented in financial services interest expense.

(d) Amounts reclassified are included in the computation of net periodic period cost. See note 14 for information related to pension and postretirement benefit plans.

11. Income Taxes

The Company's 2013 income tax rate for the three months ended March 31, 2013 was 33.8% compared to 35.3% for the same period last year. The Company's first quarter 2013 effective tax rate was favorably impacted by the reinstatement of the U.S. Federal Research and Development tax credit with the enactment of the American Taxpayer Relief Act of 2012 at the beginning of 2013. During the first quarter of 2013, the Company recorded the benefits of the tax credit for the full year of 2012 and for the first quarter of 2013.

12. Product Warranty and Safety Recall Campaigns

The Company currently provides a standard two-year limited warranty on all new motorcycles sold worldwide, except for Japan, where the Company currently provides a standard three-year limited warranty on all new motorcycles sold. In addition, the Company provides a one-year warranty for Parts & Accessories (P&A). The warranty coverage for the retail customer generally begins when the product is sold to a retail customer. The Company maintains reserves for future warranty claims using an estimated cost, which is based primarily on historical Company claim information. Additionally, the Company has from time to time initiated certain voluntary safety recall campaigns. The Company reserves for all estimated costs associated with safety recalls in the period that the safety recalls are announced.

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Changes in the Company's warranty and safety recall liability were as follows (in thousands):

| | Three months ended | |
|--|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Balance, beginning of period | \$60,263 | \$54,994 |
| Warranties issued during the period | 15,120 | 14,912 |
| Settlements made during the period | (11,638 |) (13,958 |
| Recalls and changes to pre-existing warranty liabilities | 3,964 | 1,154 |
| Balance, end of period | \$67,709 | \$57,102 |

The liability for safety recall campaigns was \$4.1 million, \$4.6 million and \$8.0 million as of March 31, 2013, December 31, 2012 and April 1, 2012, respectively.

13. Earnings Per Share

The following table sets forth the computation for basic and diluted earnings per share (in thousands, except per share amounts):

| | Three months ended | |
|--|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Numerator: | | |
| Net income used in computing basic and diluted earnings per share | \$224,129 | \$172,035 |
| Denominator: | | |
| Denominator for basic earnings per share- weighted-average common shares | 224,429 | 228,988 |
| Effect of dilutive securities—employee stock compensation plan | 1,719 | 2,296 |
| Denominator for diluted earnings per share- adjusted weighted-average shares outstanding | 226,148 | 231,284 |
| Earnings per common share | | |
| Basic | \$1.00 | \$0.75 |
| Diluted | \$0.99 | \$0.74 |

Outstanding options to purchase 1.4 million and 2.4 million shares of common stock for the three months ended March 31, 2013 and April 1, 2012, respectively, were not included in the Company's computation of dilutive securities because the exercise price was greater than the market price and therefore the effect would have been anti-dilutive. The Company has a share-based compensation plan under which employees may be granted share-based awards including shares of restricted stock and restricted stock units (RSUs). Non-forfeitable dividends are paid on unvested shares of restricted stock and non-forfeitable dividend equivalents are paid on unvested RSUs. As such, shares of restricted stock and RSUs are considered participating securities under the two-class method of calculating earnings per share as described in ASC Topic 260, "Earnings per Share." The two-class method of calculating earnings per share did not have a material impact on the Company's earnings per share calculation for the three month periods ending March 31, 2013 and April 1, 2012, respectively.

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14. Employee Benefit Plans

The Company has defined benefit pension plans and postretirement healthcare benefit plans that cover certain employees of the Motorcycles segment. The Company also has unfunded supplemental employee retirement plan agreements (SERPA) with certain employees which were instituted to replace benefits lost under the Tax Revenue Reconciliation Act of 1993. Net periodic benefit costs are allocated between selling, administrative and engineering expense, cost of goods sold and inventory. Amounts capitalized in inventory are not significant. Components of net periodic benefit costs were as follows (in thousands):

| | Three months ended | |
|------------------------------------|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Pension and SERPA Benefits | | |
| Service cost | \$8,997 | \$8,420 |
| Interest cost | 19,812 | 20,816 |
| Expected return on plan assets | (31,832) | (29,277) |
| Amortization of unrecognized: | | |
| Prior service cost | 437 | 740 |
| Net loss | 14,652 | 10,969 |
| Net periodic benefit cost | \$12,066 | \$11,668 |
| Postretirement Healthcare Benefits | | |
| Service cost | \$1,965 | \$1,853 |
| Interest cost | 3,900 | 4,578 |
| Expected return on plan assets | (2,384) | (2,356) |
| Amortization of unrecognized: | | |
| Prior service credit | (964) | (963) |
| Net loss | 2,138 | 1,855 |
| Net periodic benefit cost | \$4,655 | \$4,967 |

During the first three months of 2013 and 2012, the Company voluntarily contributed \$175 million and \$200 million, respectively, in cash to further fund its pension plans. No additional pension contributions are required in 2013. The Company expects it will continue to make on-going contributions related to current benefit payments for SERPA and postretirement healthcare plans.

15. Business Segments

The Company operates in two business segments: Motorcycles and Financial Services. The Company's reportable segments are strategic business units that offer different products and services. They are managed separately based on the fundamental differences in their operations. Selected segment information is set forth below (in thousands):

| | Three months ended | |
|---|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Motorcycles net revenue | \$1,414,248 | \$1,273,369 |
| Gross profit | 519,442 | 456,510 |
| Selling, administrative and engineering expense | 239,743 | 236,995 |
| Restructuring expense | 2,938 | 11,451 |
| Operating income from Motorcycles | 276,761 | 208,064 |
| Financial services income | 156,965 | 156,322 |
| Financial services expense | 85,420 | 88,928 |
| Operating income from Financial Services | 71,545 | 67,394 |
| Operating income | \$348,306 | \$275,458 |

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16. Commitment and Contingencies

The Company is subject to lawsuits and other claims related to environmental, product and other matters. In determining required reserves related to these items, the Company carefully analyzes cases and considers the likelihood of adverse judgments or outcomes, as well as the potential range of possible loss. The required reserves are monitored on an ongoing basis and are updated based on new developments or new information in each matter.

Environmental Protection Agency Notice

In December 2009, the Company received formal, written requests for information from the United States Environmental Protection Agency (EPA) regarding: (i) certificates of conformity for motorcycle emissions and related designations and labels, (ii) aftermarket parts, and (iii) warranty claims on emissions related components. The Company promptly submitted written responses to the EPA's inquiry and engaged in discussions with the EPA. It is possible that a result of the EPA's investigation will be some form of enforcement action by the EPA that will seek a fine or other relief. However, at this time the Company does not know and cannot reasonably estimate the impact of any remedies the EPA might seek.

York Environmental Matters:

The Company is involved with government agencies and groups of potentially responsible parties in various environmental matters, including a matter involving the cleanup of soil and groundwater contamination at its York, Pennsylvania facility. The York facility was formerly used by the U.S. Navy and AMF prior to the purchase of the York facility by the Company from AMF in 1981. Although the Company is not certain as to the full extent of the environmental contamination at the York facility, it has been working with the Pennsylvania Department of Environmental Protection (PADEP) since 1986 in undertaking environmental investigation and remediation activities, including an ongoing site-wide remedial investigation/feasibility study (RI/FS). In January 1995, the Company entered into a settlement agreement (the Agreement) with the Navy. The Agreement calls for the Navy and the Company to contribute amounts into a trust equal to 53% and 47%, respectively, of future costs associated with environmental investigation and remediation activities at the York facility (Response Costs). The trust administers the payment of the Response Costs incurred at the York facility as covered by the Agreement.

In February 2002, the Company was advised by the EPA that it considers some of the Company's remediation activities at the York facility to be subject to the EPA's corrective action program under the Resource Conservation and Recovery Act (RCRA) and offered the Company the option of addressing corrective action under a RCRA facility lead agreement. In July 2005, the York facility was designated as the first site in Pennsylvania to be addressed under the "One Cleanup Program." The program provides a more streamlined and efficient oversight of voluntary remediation by both PADEP and EPA and will be carried out consistent with the Agreement with the Navy. As a result, the RCRA facility lead agreement has been superseded.

The Company estimates that its share of the future Response Costs at the York facility will be approximately \$2.7 million and has established a reserve for this amount which is included in accrued liabilities in the Condensed Consolidated Balance Sheets. As noted above, the RI/FS is still underway and given the uncertainty that exists concerning the nature and scope of additional environmental investigation and remediation that may ultimately be required under the RI/FS or otherwise at the York facility, we are unable to make a reasonable estimate of those additional costs, if any, that may result.

The estimate of the Company's future Response Costs that will be incurred at the York facility is based on reports of independent environmental consultants retained by the Company, the actual costs incurred to date and the estimated costs to complete the necessary investigation and remediation activities. Response Costs related to the remediation of soil are expected to be incurred primarily over a period of several years ending in 2015. Response Costs related to ground water remediation may continue for some time beyond 2015.

Product Liability Matters:

The Company is involved in product liability suits related to the operation of its business. The Company accrues for claim exposures that are probable of occurrence and can be reasonably estimated. The Company also maintains insurance coverage for product liability exposures. The Company believes that its accruals and insurance coverage are adequate and that product liability will not have a material adverse effect on the Company's consolidated financial

statements.

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17. Supplemental Consolidating Data

The supplemental consolidating data for the periods noted is presented for informational purposes. The supplemental consolidating data may be different than segment information presented elsewhere due to the allocation of intercompany eliminations to reporting segments. All supplemental data is presented in thousands.

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| | Three months ended March 31, 2013 | | | |
|---|---|----------------------------------|--------------|---------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations | Consolidated |
| Revenue: | | | | |
| Motorcycles and related products | \$1,416,809 | \$ — | \$(2,561) |) \$1,414,248 |
| Financial services | — | 157,297 | (332) |) 156,965 |
| Total revenue | 1,416,809 | 157,297 | (2,893) |) 1,571,213 |
| Costs and expenses: | | | | |
| Motorcycles and related products cost of goods sold | 894,806 | — | — |) 894,806 |
| Financial services interest expense | — | 40,554 | — |) 40,554 |
| Financial services provision for credit losses | — | 13,110 | — |) 13,110 |
| Selling, administrative and engineering expense | 240,076 | 34,316 | (2,893) |) 271,499 |
| Restructuring expense | 2,938 | — | — |) 2,938 |
| Total costs and expenses | 1,137,820 | 87,980 | (2,893) |) 1,222,907 |
| Operating income | 278,989 | 69,317 | — |) 348,306 |
| Investment income | 186,615 | — | (185,000) |) 1,615 |
| Interest expense | 11,391 | — | — |) 11,391 |
| Income before provision for income taxes | 454,213 | 69,317 | (185,000) |) 338,530 |
| Provision for income taxes | 89,286 | 25,115 | — |) 114,401 |
| Net income | \$364,927 | \$ 44,202 | \$(185,000) |) \$224,129 |
| | Three months ended April 1, 2012 | | | |
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations | Consolidated |
| Revenue: | | | | |
| Motorcycles and related products | \$1,275,783 | \$ — | \$(2,414) |) \$1,273,369 |
| Financial services | — | 155,906 | 416 |) 156,322 |
| Total revenue | 1,275,783 | 155,906 | (1,998) |) 1,429,691 |
| Costs and expenses: | | | | |
| Motorcycles and related products cost of goods sold | 816,859 | — | — |) 816,859 |
| Financial services interest expense | — | 51,256 | — |) 51,256 |
| Financial services provision for credit losses | — | 9,014 | — |) 9,014 |
| Selling, administrative and engineering expense | 236,579 | 31,072 | (1,998) |) 265,653 |
| Restructuring expense | 11,451 | — | — |) 11,451 |
| Total costs and expenses | 1,064,889 | 91,342 | (1,998) |) 1,154,233 |
| Operating income | 210,894 | 64,564 | — |) 275,458 |
| Investment income | 226,933 | — | (225,000) |) 1,933 |
| Interest expense | 11,495 | — | — |) 11,495 |
| Income before provision for income taxes | 426,332 | 64,564 | (225,000) |) 265,896 |
| Provision for income taxes | 70,618 | 23,243 | — |) 93,861 |
| Net income | \$355,714 | \$ 41,321 | \$(225,000) |) \$172,035 |

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| | March 31, 2013 | | | |
|---|---|----------------------------------|--------------|---------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations | Consolidated |
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$672,977 | \$ 345,782 | \$— | \$1,018,759 |
| Marketable securities | 135,246 | — | — | 135,246 |
| Accounts receivable, net | 966,688 | — | (707,015 |) 259,673 |
| Finance receivables, net | — | 2,074,036 | — | 2,074,036 |
| Inventories | 416,050 | — | — | 416,050 |
| Restricted cash | — | 197,025 | — | 197,025 |
| Other current assets | 174,125 | 58,065 | — | 232,190 |
| Total current assets | 2,365,086 | 2,674,908 | (707,015 |) 4,332,979 |
| Finance receivables, net | — | 3,959,903 | — | 3,959,903 |
| Property, plant and equipment, net | 758,333 | 31,912 | — | 790,245 |
| Goodwill | 28,861 | — | — | 28,861 |
| Other long-term assets | 282,675 | 16,703 | (76,245 |) 223,133 |
| | \$3,434,955 | \$ 6,683,426 | \$(783,260 |) \$9,335,121 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$291,162 | \$ 775,871 | \$(707,015 |) \$360,018 |
| Accrued liabilities | 369,127 | 98,467 | (3,277 |) 464,317 |
| Short-term debt | — | 687,705 | — | 687,705 |
| Current portion of long-term debt | 303,000 | 412,143 | — | 715,143 |
| Total current liabilities | 963,289 | 1,974,186 | (710,292 |) 2,227,183 |
| Long-term debt | — | 3,892,469 | — | 3,892,469 |
| Pension liability | 152,132 | — | — | 152,132 |
| Postretirement healthcare benefits | 274,597 | — | — | 274,597 |
| Other long-term liabilities | 114,536 | 17,156 | — | 131,692 |
| Shareholders' equity | 1,930,401 | 799,615 | (72,968 |) 2,657,048 |
| | \$3,434,955 | \$ 6,683,426 | \$(783,260 |) \$9,335,121 |

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| | December 31, 2012 | | | |
|---|---|----------------------------------|--------------|---------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations | Consolidated |
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$727,716 | \$ 340,422 | \$— | \$1,068,138 |
| Marketable securities | 135,634 | — | — | 135,634 |
| Accounts receivable, net | 781,642 | — | (551,563 |) 230,079 |
| Finance receivables, net | — | 1,743,045 | — | 1,743,045 |
| Inventories | 393,524 | — | — | 393,524 |
| Restricted cash | — | 188,008 | — | 188,008 |
| Other current assets | 230,905 | 57,609 | 3,994 | 292,508 |
| Total current assets | 2,269,421 | 2,329,084 | (547,569 |) 4,050,936 |
| Finance receivables, net | — | 4,038,807 | — | 4,038,807 |
| Property, plant and equipment, net | 783,068 | 32,396 | — | 815,464 |
| Goodwill | 29,530 | — | — | 29,530 |
| Other long-term assets | 292,764 | 19,468 | (76,196 |) 236,036 |
| | \$3,374,783 | \$ 6,419,755 | \$(623,765 |) \$9,170,773 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$221,064 | \$ 587,885 | \$(551,563 |) \$257,386 |
| Accrued liabilities | 439,144 | 74,447 | — | 513,591 |
| Short-term debt | — | 294,943 | — | 294,943 |
| Current portion of long-term debt | — | 437,162 | — | 437,162 |
| Total current liabilities | 660,208 | 1,394,437 | (551,563 |) 1,503,082 |
| Long-term debt | 303,000 | 4,067,544 | — | 4,370,544 |
| Pension liability | 330,294 | — | — | 330,294 |
| Postretirement healthcare benefits | 278,062 | — | — | 278,062 |
| Other long-term liabilities | 114,476 | 16,691 | — | 131,167 |
| Shareholders' equity | 1,688,743 | 941,083 | (72,202 |) 2,557,624 |
| | \$3,374,783 | \$ 6,419,755 | \$(623,765 |) \$9,170,773 |

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| | April 1, 2012 | | | |
|--------------------------------------|---|----------------------------------|--------------|---------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations | Consolidated |
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$929,028 | \$ 347,309 | \$— | \$1,276,337 |
| Marketable securities | 134,946 | — | — | 134,946 |
| Accounts receivable, net | 581,569 | — | (317,297 |) 264,272 |
| Finance receivables, net | — | 1,885,489 | — | 1,885,489 |
| Inventories | 467,941 | — | — | 467,941 |
| Restricted cash | — | 246,995 | — | 246,995 |
| Other current assets | 174,053 | 63,497 | — | 237,550 |
| Total current assets | 2,287,537 | 2,543,290 | (317,297 |) 4,513,530 |
| Finance receivables, net | — | 3,991,914 | — | 3,991,914 |
| Property, plant and equipment, net | 761,191 | 29,873 | — | 791,064 |
| Goodwill | 29,740 | — | — | 29,740 |
| Other long-term assets | 336,167 | 15,970 | (73,038 |) 279,099 |
| | \$3,414,635 | \$ 6,581,047 | \$(390,335 |) \$9,605,347 |
| LIABILITIES AND SHAREHOLDERS' | | | | |
| EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$280,738 | \$ 392,461 | \$(317,297 |) \$355,902 |
| Accrued liabilities | 478,227 | 102,722 | (3,330 |) 577,619 |
| Short-term debt | — | 629,143 | — | 629,143 |
| Current portion of long-term debt | — | 1,020,563 | — | 1,020,563 |
| Total current liabilities | 758,965 | 2,144,889 | (320,627 |) 2,583,227 |
| Long-term debt | 303,000 | 3,615,384 | — | 3,918,384 |
| Pension liability | 118,212 | — | — | 118,212 |
| Postretirement healthcare liability | 265,871 | — | — | 265,871 |
| Other long-term liabilities | 130,278 | 14,716 | — | 144,994 |
| Shareholders' equity | 1,838,309 | 806,058 | (69,708 |) 2,574,659 |
| | \$3,414,635 | \$ 6,581,047 | \$(390,335 |) \$9,605,347 |

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| | Three months ended March 31, 2013 | | | |
|---|--|-------------------------------------|-------------------------------|--------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations & Adjustments | Consolidated |
| Cash flows from operating activities: | | | | |
| Net Income | \$364,927 | 44,202 | \$ (185,000) | \$224,129 |
| Adjustments to reconcile net income to cash provided by operating activities: | | | | |
| Depreciation | 41,484 | 1,366 | — | 42,850 |
| Amortization of deferred loan origination costs | — | 19,753 | — | 19,753 |
| Amortization of financing origination fees | 118 | 2,086 | — | 2,204 |
| Provision for employee long-term benefits | 16,684 | — | — | 16,684 |
| Contributions to pension and postretirement plans | (182,047) | — | — | (182,047) |
| Stock compensation expense | 10,330 | 766 | — | 11,096 |
| Net change in wholesale finance receivables | — | — | (336,927) | (336,927) |
| Provision for credit losses | — | 13,110 | — | 13,110 |
| Foreign currency adjustments | 9,846 | — | — | 9,846 |
| Other, net | (1,759) | (46) | — | (1,805) |
| Change in current assets and current liabilities: | | | | |
| Accounts receivable | (291,616) | — | 255,451 | (36,165) |
| Finance receivables—accrued interest and other | — | 1,246 | — | 1,246 |
| Inventories | (28,613) | — | — | (28,613) |
| Accounts payable and accrued liabilities | 21,476 | 313,836 | (255,451) | 79,861 |
| Restructuring reserves | (12,388) | — | — | (12,388) |
| Derivative instruments | (328) | (14) | — | (342) |
| Other | 66,976 | 2,043 | — | 69,019 |
| Total adjustments | (349,837) | 354,146 | (336,927) | (332,618) |
| Net cash provided by (used by) operating activities | 15,090 | 398,348 | (521,927) | (108,489) |
| Cash flows from investing activities: | | | | |
| Capital expenditures | (21,379) | (882) | — | (22,261) |
| Origination of finance receivables | — | (1,744,023) | 1,121,650 | (622,373) |
| Collections of finance receivables | — | 1,450,243 | (784,723) | 665,520 |
| Other | 6,656 | — | — | 6,656 |
| Net cash (used by) provided by investing activities | (14,723) | (294,662) | 336,927 | 27,542 |
| Cash flows from financing activities: | | | | |
| Loan to HDFS | 100,000 | (100,000) | — | — |
| Repayments of securitization debt | — | (178,923) | — | (178,923) |
| Net decrease in credit facilities and unsecured commercial paper | — | 392,564 | — | 392,564 |
| Net borrowings of asset-backed commercial paper | — | (17,063) | — | (17,063) |
| Net change in restricted cash | — | (9,017) | — | (9,017) |
| Dividends paid | (47,308) | (185,000) | 185,000 | (47,308) |
| Purchase of common stock for treasury | (126,411) | — | — | (126,411) |
| Excess tax benefits from share based payments | 14,468 | — | — | 14,468 |
| Issuance of common stock under employee stock option plans | 13,887 | — | — | 13,887 |
| Net cash used by financing activities | (45,364) | (97,439) | 185,000 | 42,197 |
| | (9,742) | (887) | — | (10,629) |

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Effect of exchange rate changes on cash and cash equivalents

| | | | | |
|--|--------------|------------|------|--------------|
| Net (decrease) increase in cash and cash equivalents | \$ (54,739) | \$ 5,360 | \$ — | \$ (49,379) |
| Cash and cash equivalents: | | | | |
| Cash and cash equivalents—beginning of period | \$ 727,716 | \$ 340,422 | \$ — | \$ 1,068,138 |
| Net (decrease) increase in cash and cash equivalents | (54,739) | 5,360 | — | (49,379) |
| Cash and cash equivalents—end of period | \$ 672,977 | \$ 345,782 | \$ — | \$ 1,018,759 |

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| | Three months ended April 1, 2012 | | | |
|---|--|-------------------------------------|-------------------------------|--------------|
| | Motorcycles & Related Products Operations | Financial Services Operations | Eliminations & Adjustments | Consolidated |
| Cash flows from operating activities: | | | | |
| Net income | \$355,714 | \$41,321 | \$ (225,000) | \$172,035 |
| Adjustments to reconcile net income to cash provided by operating activities: | | | | |
| Depreciation | 41,708 | 1,495 | — | 43,203 |
| Amortization of deferred loan origination costs | — | 18,547 | — | 18,547 |
| Amortization of financing origination fees | 118 | 2,625 | — | 2,743 |
| Provision for employee long-term benefits | 16,780 | 513 | — | 17,293 |
| Contributions to pension and postretirement plans | (206,832) | — | — | (206,832) |
| Stock compensation expense | 10,967 | 777 | — | 11,744 |
| Net change in wholesale finance receivables | — | — | (151,046) | (151,046) |
| Provision for credit losses | — | 9,014 | — | 9,014 |
| Foreign currency adjustments | (2,911) | — | — | (2,911) |
| Other, net | (1,954) | 3,459 | — | 1,505 |
| Change in current assets and current liabilities: | | | | |
| Accounts receivable | (186,466) | — | 142,721 | (43,745) |
| Finance receivables—accrued interest and other | — | 3,299 | — | 3,299 |
| Inventories | (47,168) | — | — | (47,168) |
| Accounts payable and accrued liabilities | 57,993 | 202,188 | (142,721) | 117,460 |
| Restructuring reserves | 1,296 | — | — | 1,296 |
| Derivative instruments | (390) | (96) | — | (486) |
| Other | (18,058) | (1,509) | — | (19,567) |
| Total adjustments | (334,917) | 240,312 | (151,046) | (245,651) |
| Net cash provided by (used by) operating activities | 20,797 | 281,633 | (376,046) | (73,616) |
| Cash flows from investing activities: | | | | |
| Capital expenditures | (23,441) | (1,239) | — | (24,680) |
| Origination of finance receivables | — | (1,617,867) | 972,620 | (645,247) |
| Collections of finance receivables | — | 1,503,478 | (821,574) | 681,904 |
| Sales and redemptions of marketable securities | 20,042 | — | — | 20,042 |
| Net cash (used by) provided by investing activities | (3,399) | (115,628) | 151,046 | 32,019 |
| Cash flows from financing activities of continuing operations: | | | | |
| Proceeds from issuance of medium-term notes | — | 397,377 | — | 397,377 |
| Repayments of securitization debt | — | (333,026) | — | (333,026) |
| Net decrease in credit facilities and unsecured commercial paper | — | (224,508) | — | (224,508) |
| Net change in restricted cash | — | (17,340) | — | (17,340) |
| Dividends paid | (35,943) | (225,000) | 225,000 | (35,943) |
| Purchase of common stock for treasury | (20,745) | — | — | (20,745) |
| Excess tax benefits from share based payments | 7,962 | — | — | 7,962 |
| Issuance of common stock under employee stock option plans | 16,281 | — | — | 16,281 |
| Net cash (used by) provided by financing activities | (32,445) | (402,497) | 225,000 | (209,942) |
| | 745 | 181 | — | 926 |

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Effect of exchange rate changes on cash and cash equivalents

| | | | | |
|--|--------------|---------------|------|---------------|
| Net (decrease) increase in cash and cash equivalents | \$ (14,302) | \$ (236,311) | \$ — | \$ (250,613) |
| Cash and cash equivalents: | | | | |
| Cash and cash equivalents—beginning of period | \$ 943,330 | \$ 583,620 | \$ — | \$ 1,526,950 |
| Net (decrease) increase in cash and cash equivalents | (14,302) | (236,311) | — | (250,613) |
| Cash and cash equivalents—end of period | \$ 929,028 | \$ 347,309 | \$ — | \$ 1,276,337 |

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18. Subsequent Events

In April 2013, the Company issued \$650.0 million of secured notes through a term asset-backed securitization transaction.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Harley-Davidson, Inc. is the parent company of the groups of companies doing business as Harley-Davidson Motor Company (HDMC) and Harley-Davidson Financial Services (HDFS). HDMC produces heavyweight cruiser and touring motorcycles. HDMC manufactures five families of motorcycles: Touring, Dyna®, Softail®, Sportster® and V-Rod®. HDFS provides wholesale and retail financing and insurance programs primarily to Harley-Davidson dealers and customers.

The Company operates in two business segments: Motorcycles & Related Products (Motorcycles) and Financial Services (Financial Services). The Company's reportable segments are strategic business units that offer different products and services. They are managed separately based on the fundamental differences in their operations.

The "% Change" figures included in the "Results of Operations" section were calculated using unrounded dollar amounts and may differ from calculations using the rounded dollar amounts presented.

Overview

The Company's net income was \$224.1 million, or \$0.99 per fully diluted share, for the first quarter of 2013 compared to \$172.0 million, or \$0.74 per fully diluted share, in the first quarter of 2012. Operating income from the Motorcycles segment was up \$68.7 million or 33.0 % from last year's first quarter driven by a 17.1% increase in wholesale shipments and a higher gross margin percentage, lower restructuring costs, partially offset by increased selling, general and administrative expenses. The increase in shipments during the quarter was supported by the new surge manufacturing capability launched at the York, Pennsylvania (York) facility at the start of 2013. Surge manufacturing capabilities provide the flexibility to increase the production of motorcycles ahead of and during the peak selling season to better match customer demand. Operating income from Financial Services in the first quarter of 2013 was \$71.5 million compared to \$67.4 million in the year-ago quarter reflecting a more favorable cost of funds partially offset by a slightly higher provision for credit losses.

During the first quarter of 2013, worldwide independent dealer retail sales of new Harley-Davidson motorcycles decreased 9.1% compared to 2012, including a 12.7% decrease in the U.S. and a 1.8% decrease in international markets. The decrease in U.S. retail sales reflects the strength of last year's first quarter U.S. retail sales which were up 25.5% over 2011 benefiting from what the Company believes was an abnormally mild and early spring season across the U.S. last year. As a result, the Company believes retail sales in the first quarter of 2012 included sales that were pulled forward from the second quarter of 2012. In international markets retail sales were up 11.5% in the Asia Pacific region and 6.2% in the Latin America region offset by retail sales decreases of 10.8% in the Europe, Middle East and Africa (EMEA) region and 0.4% in Canada. The Company believes the decrease in EMEA retail sales primarily reflects the macro-economic challenges that continue in Europe.

(1) Note Regarding Forward-Looking Statements

The Company intends that certain matters discussed in this report are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements can generally be identified as such by reference to this footnote or because the context of the statement will include words such as the Company "believes," "anticipates," "expects," "plans," or "estimates" or words of similar meaning. Similarly, statements that describe future plans, objectives, outlooks, targets, guidance or goals are also forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those anticipated as of the date of this report. Certain of such risks and uncertainties are described in close proximity to such statements or elsewhere in this report, including under the caption "Cautionary Statements" and in Item 1A "Risk Factors" of the Company's Annual Report on Form 10-K for the year ended December 31, 2012. Shareholders, potential investors, and other readers are urged to consider these factors in evaluating the forward-looking statements and cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements included in this report are made only as of the date of the filing of this report (May 9, 2013), and the Company disclaims any obligation to publicly update such forward-looking statements to reflect subsequent events or circumstances.

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Outlook⁽¹⁾

On April 25, 2013 the Company provided the following information concerning its expectations for the remainder of 2013.

The Company reaffirmed its expectation to ship 259,000 to 264,000 Harley-Davidson motorcycles to dealers and distributors worldwide in 2013. In addition, the Company announced that its full-year shipment estimate includes expected shipments of 80,000 to 85,000 motorcycles in the second quarter of 2013, in line with shipments in the second quarter of 2012 of 83,502 motorcycles. The Company continues to remain cautious about the U.S. economy and the ongoing economic challenges in Europe. The European economy continues to experience low consumer confidence, high unemployment and constrained credit.

The Company continues to expect 2013 full-year gross margin to be between 35.25% and 36.25%.

In addition, the Company continues to believe that operating income from financial services in 2013 will be modestly lower than 2012 as the business benefited from approximately \$17 million in credit loss allowance releases in 2012 which may not repeat in 2013. In addition, the Company expects modestly higher credit losses in 2013 due to lower recoveries resulting from lower charge-offs in prior periods, changing consumer behavior and HDFS' funding of additional prudently structured loans in the near-prime and sub-prime segments.

The Company continues to expect its full-year 2013 effective tax rate to be approximately 34.8%. This guidance excludes the effect of any potential future nonrecurring adjustments such as changes in tax legislation or audit settlements which are recorded as discrete items in the period in which they are settled.

Finally, the Company confirmed its 2013 full-year capital expenditure estimate of \$200 million to \$220 million.

Market Update⁽¹⁾

The Company's annual share of the U.S. motorcycle market has consistently strengthened since 2008. The Company believes its market share gains have been driven by the strong appeal of the Harley-Davidson brand and products as the Company continues to expand its reach to customers across generations and cultures.

According to Polk data, in 2012, for the fifth straight year, retail sales of Harley-Davidson motorcycles were number one among new street motorcycles (including all engine sizes) sold in the U.S. to young adults ages 18-34, women, African-Americans and Hispanics, as well as Caucasian men ages 35-plus. The newly available data shows that the Company experienced a double-digit market share gain from 2008 to 2012 in the U.S. with these customer groups. Looking forward, the Company believes that its growth strategy which includes both traditional and outreach customers is well-aligned with population trends. According to the U.S. Census Bureau, Caucasian men ages 35-74, the Company's traditional customer base and the population segment that has represented the largest portion of U.S. retail sales of Harley-Davidson motorcycles for many years, represents a pool of approximately 50 million people that is projected to be stable in size through at least the year 2050, as new generations move into and through this population segment.

Additionally, the U.S. Census Bureau projects that the U.S. population of young adults ages 18-34, women, Hispanics and African-Americans, which is approximately three times larger than the population segment containing our traditional customer base, will grow at an annual rate of approximately 0.7% to more than 200 million people between now and 2050. These are the same outreach demographic segments in which the Company has established a clear leadership position. In 2012, retail sales to these groups grew at more than twice the rate of retail sales to traditional customers.

The Company believes its strategy to focus on growth among young adults, women, Hispanics, African-Americans, as well as its traditional base of Caucasian men ages 35-plus, lines up well with these population trends.

Restructuring Activities⁽¹⁾

2011 Restructuring Plan

In December 2011, the Company made a decision to cease operations at New Castalloy, its Australian subsidiary and producer of cast motorcycle wheels and wheel hubs, and source those components through other existing suppliers. The Company expects the transition of supply from New Castalloy to be complete in 2013. The decision to close New Castalloy came as part of the Company's overall long term strategy to develop world-class manufacturing capability throughout the Company by restructuring and consolidating operations for greater competitiveness, efficiency and

flexibility. In connection with the 2011 New Castalloy restructuring plan, the Company will reduce its workforce by approximately 200 employees by the end of 2013.

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In February 2011, the Company's unionized employees at its facility in Kansas City, Missouri (Kansas City) ratified a new seven-year labor agreement. The new agreement took effect on August 1, 2011. The new contract is similar to the labor agreements ratified at the Company's Wisconsin facilities in September 2010 and its York facility in December 2009, and allows for similar flexibility, increased production efficiency and the addition of a flexible workforce component.

The 2011 Kansas City restructuring plan results in approximately 145 fewer full-time hourly unionized employees in its Kansas City facility than would be required under the previous contract. The Company expects all actions related to the 2011 Kansas City Restructuring Plan to be completed by the end of 2013.

2010 Restructuring Plan

In September 2010, the Company's unionized employees in Wisconsin ratified three separate new seven-year labor agreements which took effect in April 2012 when the prior contracts expired. The new contracts are similar to the labor agreement ratified at York in December 2009 and allow for similar flexibility, increased production efficiency and the addition of a flexible workforce component.

The 2010 restructuring plan results in approximately 250 fewer full-time hourly unionized employees in its Milwaukee-area facilities than would be required under the previous contract and approximately 75 fewer full-time hourly unionized employees in its Tomahawk, Wisconsin facility than would be required under the previous contract. The Company expects all actions related to the 2010 Restructuring Plan to be completed by the end of 2013.

2009 Restructuring Plan

During 2009, in response to the U.S. economic recession and worldwide slowdown in consumer demand, the Company committed to a volume reduction and a combination of restructuring actions that were expected to be completed at various dates between 2009 and 2012. The actions were designed to reduce administrative costs, eliminate excess capacity and exit non-core business operations. The Company's announced actions include the restructuring and transformation of its York production facility including the implementation of a new more flexible unionized labor agreement which allows for the addition of a flexible workforce component; consolidation of facilities related to engine and transmission production; outsourcing of certain distribution and transportation activities and exiting the Buell product line. In addition, the Company implemented projects under this plan involving the outsourcing of select information technology activities and the consolidation of an administrative office in Michigan into its corporate headquarters in Milwaukee, Wisconsin.

The 2009 restructuring plan results in a reduction of approximately 2,700 to 2,900 hourly production positions and approximately 800 non-production, primarily salaried positions within the Motorcycles segment and approximately 100 salaried positions in the Financial Services segment. The Company expects all actions related to the 2009 Restructuring Plan to be completed by the end of 2013.

Restructuring Costs and Savings

During the first three months of 2013, the Company incurred \$2.9 million in restructuring expense related to its combined restructuring plan activities. This is in addition to \$484.3 million in restructuring and impairment expense incurred in prior years since the restructuring activities were initiated in 2009. On April 25, 2013, the Company provided an estimate for restructuring expenses related to its combined restructuring plan activities that it expects to incur from 2009 to 2013 of \$495 million. The Company continues to expect approximately 35% of those amounts to be non-cash. The estimated restructuring expense includes estimated restructuring expenses of \$13 million in 2013. The Company has realized or estimates that it will realize cumulative savings from these restructuring activities, measured against 2008, as follows:

- 2009—\$91 million (91% operating expense and 9% cost of sales) (actual);
- 2010—\$172 million (64% operating expense and 36% cost of sales) (actual);
- 2011—\$217 million (51% operating expense and 49% cost of sales) (actual);
- 2012—\$280 million (42% operating expense and 58% cost of sales) (actual);
- 2013—\$305 million (approximately 40% operating expense and approximately 60% cost of sales) (estimated); and
-

Ongoing annually upon completion—\$320 million (approximately 35% operating expense and approximately 65% cost of sales) (estimated).

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Results of Operations for the Three Months Ended March 31, 2013
 Compared to the Three Months Ended April 1, 2012
 Consolidated Results

| (in thousands, except earnings per share) | Three months ended | | Increase (Decrease) | % Change | |
|--|--------------------|------------------|------------------------|-------------|---|
| | March 31, 2013 | April 1, 2012 | | | |
| Operating income from motorcycles & related products | \$276,761 | \$208,064 | \$68,697 | 33.0 | % |
| Operating income from financial services | 71,545 | 67,394 | 4,151 | 6.2 | |
| Operating income | 348,306 | 275,458 | 72,848 | 26.4 | |
| Investment income | 1,615 | 1,933 | (318) | (16.5) |) |
| Interest expense | 11,391 | 11,495 | (104) | (0.9) |) |
| Income before income taxes | 338,530 | 265,896 | 72,634 | 27.3 | |
| Provision for income taxes | 114,401 | 93,861 | 20,540 | 21.9 | |
| Net income | \$224,129 | \$172,035 | \$52,094 | 30.3 | % |
| Diluted earnings per share | \$0.99 | \$0.74 | \$0.25 | 33.8 | % |

Operating income for the Motorcycles segment during the first three months of 2013 improved by \$68.7 million compared to the first three months of 2012 primarily due to increased motorcycle shipments, increased gross margin percentage and lower restructuring costs, partially offset by increased engineering expense. Operating income for the Financial Services segment improved by \$4.2 million during the first three months of 2013 compared to the first three months of 2012 primarily due to more favorable cost of funds partially offset by a slightly higher provision for credit losses. Please refer to the "Motorcycles and Related Products Segment" and "Financial Services Segment" discussions following for a more detailed discussion of the factors affecting operating income.

The effective income tax rate for the first three months of 2013 was 33.8% compared to 35.3% for the first three months of 2012. The Company's first quarter 2013 effective tax rate was favorably impacted by the reinstatement of the U.S. Federal Research and Development tax credit with the enactment of the American Taxpayer Relief Act of 2012 at the beginning of 2013. During the first quarter of 2013, the Company recorded the benefits of the tax credit for the full year of 2012 and for the first quarter of 2013.

Diluted earnings per share was \$0.99 in the first quarter of 2013, up 33.8% over the same period in the prior year. The increase in diluted earnings per share was driven primarily by the 30.3% increase in net income, but also benefited from lower diluted weighted average shares outstanding. Diluted weighted average shares outstanding decreased from 231.3 million in the first quarter of 2012 to 226.1 million in the first quarter of 2013, driven by the Company's repurchase of common stock during 2012 and 2013. Please refer to "Liquidity and Capital Resources" for additional information concerning the Company's share repurchase activity.

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Motorcycle Retail Sales and Registration Data

Worldwide independent dealer retail sales of Harley-Davidson motorcycles decreased 9.1% during the first three months of 2013 compared to the first three months of 2012. Retail sales of Harley-Davidson motorcycles decreased 12.7% in the United States and 1.8% internationally in the first three months of 2013. U.S. retail sales in the first quarter of 2012 benefited from abnormally mild spring weather resulting in a difficult comparison in 2013.

International retail sales continue to be adversely impacted by the difficult economic environment in Europe partially offset by continued growth in the Asia Pacific and Latin America Regions. On an industry-wide basis, the heavyweight (601+cc) portion of the market was down 16.5% in the United States and down 20.8% in Europe for the three months ended March 31, 2013 when compared to the same period in 2012.

The Company has changed the way it reports industry and market share data for all periods to more closely align with the universal market definition for heavyweight motorcycles. The Company now defines heavyweight motorcycles to have at least 601 cubic centimeters of engine displacement. Previously, the Company defined heavyweight as motorcycles with at least 651 cubic centimeters of engine displacement.

Worldwide Harley-Davidson Motorcycle Retail Sales^(a)

The following table includes retail unit sales of Harley-Davidson motorcycles:

| | Three months ended | | Increase (Decrease) | % Change | |
|--|--------------------|-------------------|------------------------|-------------|----|
| | March 31, 2013 | March 31, 2012 | | | |
| North America Region | | | | | |
| United States | 34,706 | 39,762 | (5,056) | (12.7) |)% |
| Canada | 2,059 | 2,067 | (8) | (0.4) |) |
| Total North America Region | 36,765 | 41,829 | (5,064) | (12.1) |) |
| Europe, Middle East and Africa Region (EMEA) | | | | | |
| Europe ^(b) | 7,700 | 8,882 | (1,182) | (13.3) |) |
| Other | 1,483 | 1,412 | 71 | 5.0 |) |
| Total Europe Region | 9,183 | 10,294 | (1,111) | (10.8) |) |
| Asia Pacific Region | | | | | |
| Japan | 2,173 | 2,076 | 97 | 4.7 |) |
| Other | 3,785 | 3,267 | 518 | 15.9 |) |
| Total Asia Pacific Region | 5,958 | 5,343 | 615 | 11.5 |) |
| Latin America Region | 2,348 | 2,211 | 137 | 6.2 |) |
| Total Worldwide Retail Sales | 54,254 | 59,677 | (5,423) | (9.1) |)% |

Data source for retail sales figures shown above is new sales warranty and registration information provided by (a) Harley-Davidson dealers and compiled by the Company. The Company must rely on information that its dealers supply concerning retail sales and this information is subject to revision.

(b) Includes Austria, Belgium, Denmark, Finland, France, Germany, Greece, Italy, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland and the United Kingdom.

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The following table includes industry retail motorcycle registration data:

| | Three months ended | | | | |
|------------------------------|--------------------|-------------------|----------|-------------|----|
| | March 31, 2013 | March 31, 2012 | Decrease | % Change | |
| United States ^(b) | 61,680 | 73,881 | (12,201 |) (16.5 |)% |
| | Three months ended | | | | |
| | March 31, 2013 | March 31, 2012 | Decrease | % Change | |
| Europe ^(c) | 66,454 | 83,942 | (17,488 |) (20.8 |)% |

(a) Heavyweight data includes street legal 601+cc models. Street legal 601+cc models include on-highway, dual purpose models and three-wheeled vehicles.

(b) United States industry data is derived from information provided by Motorcycle Industry Council (MIC). This third party data is subject to revision and update.

Europe data includes Austria, Belgium, Denmark, Finland, France, Germany, Greece, Italy, Luxembourg, Netherlands, Norway, Portugal, Spain, Sweden, Switzerland, and the United Kingdom. Industry retail motorcycle

(c) registration data includes 601+cc models derived from information provided by Association des Constructeurs Europeens de Motocycles (ACEM), an independent agency. Europe market data is reported on a one-month lag.

This third-party data is subject to revision and update.

Motorcycles & Related Products Segment

Motorcycle Unit Shipments

The following table includes wholesale motorcycle unit shipments for the Motorcycles segment:

| | Three months ended | | | | | | |
|--|--------------------|-------|------------------|-------|----------|-------------|---|
| | March 31, 2013 | | April 1, 2012 | | Increase | % Change | |
| United States | 50,683 | 67.4 | % 41,293 | 64.3 | % 9,390 | 22.7 | % |
| International | 24,539 | 32.6 | % 22,970 | 35.7 | % 1,569 | 6.8 | |
| Harley-Davidson motorcycle units | 75,222 | 100.0 | % 64,263 | 100.0 | % 10,959 | 17.1 | % |
| Touring motorcycle units | 31,332 | 41.6 | % 27,158 | 42.3 | % 4,174 | 15.4 | % |
| Custom motorcycle units ^(a) | 30,302 | 40.3 | % 24,572 | 38.2 | % 5,730 | 23.3 | |
| Sportster motorcycle units | 13,588 | 18.1 | % 12,533 | 19.5 | % 1,055 | 8.4 | |
| Harley-Davidson motorcycle units | 75,222 | 100.0 | % 64,263 | 100.0 | % 10,959 | 17.1 | % |

(a) Custom motorcycle units, as used in this table, include Dyna, Softail, VRSC and CVO models.

The Company shipped 75,222 motorcycles worldwide during the first three months of 2013, which was 17.1% higher than the first three months of 2012. The increase in shipments during the quarter was supported by new surge manufacturing capabilities launched at the York facility at the start of 2013 as well as production increases at the Kansas City facility. International shipments as a percent of total were down compared to 2012 reflecting the difficult market conditions in Europe.

U.S. dealer retail inventory was 13,300 units higher at the end of the first quarter of 2013 compared to the same time last year. The increase in retail inventory was due in part to the Company's higher shipments. The increase in retail inventory will improve product availability from the tight levels of inventory experienced by dealers in 2011 and 2012. The Company expects retail inventory, on a year-over-year basis, to be higher in the second and third quarters of 2013 but lower in the fourth quarter of 2013 in advance of the Company's anticipated implementation of surge manufacturing capabilities at its Kansas City facility in the first half of 2014.⁽¹⁾

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Segment Results

The following table includes the condensed statements of operations for the Motorcycles segment (in thousands):

| | Three months ended | | Increase (Decrease) | % Change | |
|-----------------------------------|--------------------|---------------|------------------------|-------------|---|
| | March 31, 2013 | April 1, 2012 | | | |
| Revenue: | | | | | |
| Motorcycles | \$1,153,827 | \$995,902 | \$157,925 | 15.9 | % |
| Parts & Accessories | 184,038 | 199,058 | (15,020) | (7.5) |) |
| General Merchandise | 72,144 | 74,606 | (2,462) | (3.3) |) |
| Other | 4,239 | 3,803 | 436 | 11.5 | |
| Total revenue | 1,414,248 | 1,273,369 | 140,879 | 11.1 | |
| Cost of goods sold | 894,806 | 816,859 | 77,947 | 9.5 | |
| Gross profit | 519,442 | 456,510 | 62,932 | 13.8 | |
| Selling & administrative expense | 202,570 | 206,993 | (4,423) | (2.1) |) |
| Engineering expense | 37,173 | 30,002 | 7,171 | 23.9 | |
| Restructuring expense | 2,938 | 11,451 | (8,513) | (74.3) |) |
| Operating expense | 242,681 | 248,446 | (5,765) | (2.3) |) |
| Operating income from motorcycles | \$276,761 | \$208,064 | \$68,697 | 33.0 | % |

The following table includes the estimated impact of significant factors affecting the comparability of net revenue, cost of goods sold and gross profit from the first three months of 2012 to the first three months of 2013 (in millions):

| | Net Revenue | Cost of Goods Sold | Gross Profit | |
|---|----------------|-----------------------|-----------------|---|
| April 1, 2012 | \$1,273.3 | \$816.8 | \$456.5 | |
| Volume | 149.1 | 100.0 | 49.1 | |
| Price | 9.9 | — | 9.9 | |
| Foreign currency exchange rates and hedging | (13.6) |) 1.5 | (15.1) |) |
| Shipment mix | (4.5) |) (3.6) | (0.9) |) |
| Raw material prices | — | (1.5) |) 1.5 | |
| Manufacturing costs | — | (18.4) |) 18.4 | |
| Total | 140.9 | 78.0 | 62.9 | |
| March 31, 2013 | \$1,414.2 | \$894.8 | \$519.4 | |

The following factors affected the comparability of net revenue, cost of goods sold and gross profit from the first three months of 2012 to first three months of 2013:

Volume increases were driven by the increase in wholesale shipments partially offset by lower sales volumes for Parts and Accessories and General Merchandise which fell with the decrease in retail sales during the period.

On average, wholesale prices on the Company's 2013 model-year motorcycles were higher than the prior model year resulting in a favorable impact on revenue and gross profit during the period.

Foreign currency exchange rates during the first three months of 2013 resulted in a negative impact on net revenue. In addition, cost of goods sold was negatively impacted by unfavorable losses related to foreign currency hedging and the revaluation of foreign currency denominated balance sheet accounts.

Shipment mix changes negatively impacted gross profit and resulted primarily from unfavorable product mix changes within the Company's motorcycle families, and an unfavorable shift in the geographic mix of shipments partially offset by favorable changes in mix between motorcycle families which resulted from a shift towards custom motorcycles.

Raw material prices were slightly lower in the first three months of 2013 relative to the first three months of 2012.

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Manufacturing costs in the first three months of 2013 benefited from restructuring savings, lower temporary inefficiencies and a lower fixed cost per unit as a result of higher production volumes compared to the same period in 2012, partially offset by cost pressure from the Company's suppliers of purchased components.

The net decrease in operating expense was primarily due to lower restructuring expense related to the Company's previously announced restructuring activities and lower selling and administrative expense partially offset by higher engineering expense. The Company continues to expect selling and administrative and engineering expense to increase on a year-over-year basis in 2013 and 2014, as it continues to invest in growth initiatives, but decrease as a percent of revenue through 2014.⁽¹⁾ For further information regarding the Company's previously announced restructuring activities, refer to Note 4 of Notes to Condensed Consolidated Financial Statements.

Financial Services Segment

Segment Results

The following table includes the condensed statements of operations for the Financial Services segment (in thousands):

| | Three months ended | | (Decrease) Increase | % Change | % |
|--|--------------------|---------------|------------------------|-------------|---|
| | March 31, 2013 | April 1, 2012 | | | |
| Interest income | \$143,947 | \$143,979 | \$(32) |) — | |
| Other income | 13,018 | 12,343 | 675 | 5.5 | |
| Financial services revenue | 156,965 | 156,322 | 643 | 0.4 | |
| Interest expense | 40,554 | 51,256 | (10,702) |) (20.9) |) |
| Provision for credit losses | 13,110 | 9,014 | 4,096 | 45.4 | |
| Operating expenses | 31,756 | 28,658 | 3,098 | 10.8 | |
| Financial services expense | 85,420 | 88,928 | (3,508) |) (3.9) |) |
| Operating income from financial services | \$71,545 | \$67,394 | \$4,151 | 6.2 | % |

Interest expense for the three months ended March 31, 2013 decreased due primarily to a more favorable cost of funds. The provision for credit losses increased \$4.1 million in the first three months of 2013 driven by slightly higher provision needs in both retail and wholesale finance receivable portfolios as compared to the first three months of 2012. Operating expenses for the three months ended March 31, 2013 increased \$3.1 million primarily due to increased non-income tax and employee-related costs as compared to the first three months of 2012.

Annualized losses on HDFS' retail motorcycle loans were 1.09% through March 31, 2013 compared to 1.00% through April 1, 2012. The 30-day delinquency rate for retail motorcycle loans at March 31, 2013 increased to 2.92% from 2.56% at April 1, 2012. The increase in the retail motorcycle annualized losses and delinquency rate is reflective of HDFS' actions to modestly increase approval rates and fund additional prudently structured loans coupled with changing consumer behavior related to taking on additional debt. Additionally, losses were higher due to lower recoveries as a result of fewer charge-offs in prior periods.

HDFS has only experienced a first quarter delinquency rate below 3.00% one other time in the last twelve years and believes the credit quality of its retail portfolio will remain strong during 2013.⁽¹⁾

Changes in the allowance for credit losses on finance receivables were as follows (in thousands):

| | Three months ended | |
|------------------------------|--------------------|------------------|
| | March 31, 2013 | April 1, 2012 |
| Balance, beginning of period | \$107,667 | \$125,449 |
| Provision for credit losses | 13,110 | 9,014 |
| Charge-offs | (25,243) |) (25,852) |
| Recoveries | 11,258 | 13,892 |
| Balance, end of period | \$106,792 | \$122,503 |

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At March 31, 2013, the allowance for credit losses on finance receivables was \$8.3 million for wholesale receivables and \$98.5 million for retail receivables. At April 1, 2012, the allowance for credit losses on finance receivables was \$9.6 million for wholesale receivables and \$112.9 million for retail receivables.

Other Matters

Contractual Obligations

The Company has updated its Contractual Obligations table as of March 31, 2013 to reflect the new projected principal and interest payments for the remainder of 2013 and beyond as follows (in thousands):

| | 2013 | 2014 - 2015 | 2016 - 2017 | Thereafter | Total |
|----------------------------|-------------|-------------|-------------|------------|-------------|
| Principal payments on debt | \$970,287 | \$2,073,810 | \$1,318,634 | \$932,586 | \$5,295,317 |
| Interest payments on debt | 117,450 | 297,990 | 151,473 | 29,094 | 596,007 |
| | \$1,087,737 | \$2,371,800 | \$1,470,107 | \$961,680 | \$5,891,324 |

Interest obligations include the impact of interest rate hedges outstanding as of March 31, 2013. Interest for floating rate instruments, as calculated above, assumes rates in effect at March 31, 2013 remain constant.

As of March 31, 2013, there have been no other material changes to the Company's summary of expected payments for significant contractual obligations under the caption "Contractual Obligations" in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

Commitments and Contingencies

The Company is subject to lawsuits and other claims related to environmental, product and other matters. In determining required reserves related to these items, the Company carefully analyzes cases and considers the likelihood of adverse judgments or outcomes, as well as the potential range of possible loss. The required reserves are monitored on an ongoing basis and are updated based on new developments or new information in each matter.

Environmental Protection Agency Notice

In December 2009, the Company received formal, written requests for information from the United States Environmental Protection Agency (EPA) regarding: (i) certificates of conformity for motorcycle emissions and related designations and labels, (ii) aftermarket parts, and (iii) warranty claims on emissions related components. The Company promptly submitted written responses to the EPA's inquiry and engaged in discussions with the EPA. It is possible that a result of the EPA's investigation will be some form of enforcement action by the EPA that will seek a fine or other relief. However, at this time the Company does not know and cannot reasonably estimate the impact of any remedies the EPA might seek.

York Environmental Matters:

The Company is involved with government agencies and groups of potentially responsible parties in various environmental matters, including a matter involving the cleanup of soil and groundwater contamination at its York, Pennsylvania facility. The York facility was formerly used by the U.S. Navy and AMF prior to the purchase of the York facility by the Company from AMF in 1981. Although the Company is not certain as to the full extent of the environmental contamination at the York facility, it has been working with the Pennsylvania Department of Environmental Protection (PADEP) since 1986 in undertaking environmental investigation and remediation activities, including an ongoing site-wide remedial investigation/feasibility study (RI/FS). In January 1995, the Company entered into a settlement agreement (the Agreement) with the Navy. The Agreement calls for the Navy and the Company to contribute amounts into a trust equal to 53% and 47%, respectively, of future costs associated with environmental investigation and remediation activities at the York facility (Response Costs). The trust administers the payment of the Response Costs incurred at the York facility as covered by the Agreement.

In February 2002, the Company was advised by the EPA that it considers some of the Company's remediation activities at the York facility to be subject to the EPA's corrective action program under the Resource Conservation and Recovery Act (RCRA) and offered the Company the option of addressing corrective action under a RCRA facility

lead agreement. In July

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2005, the York facility was designated as the first site in Pennsylvania to be addressed under the “One Cleanup Program.” The program provides a more streamlined and efficient oversight of voluntary remediation by both PADEP and EPA and will be carried out consistent with the Agreement with the Navy. As a result, the RCRA facility lead agreement has been superseded.

The Company estimates that its share of the future Response Costs at the York facility will be approximately \$2.7 million and has established a reserve for this amount which is included in accrued liabilities in the Condensed Consolidated Balance Sheets⁽¹⁾. As noted above, the RI/FS is still underway and given the uncertainty that exists concerning the nature and scope of additional environmental investigation and remediation that may ultimately be required under the RI/FS or otherwise at the York facility, we are unable to make a reasonable estimate of those additional costs, if any, that may result.

The estimate of the Company’s future Response Costs that will be incurred at the York facility is based on reports of independent environmental consultants retained by the Company, the actual costs incurred to date and the estimated costs to complete the necessary investigation and remediation activities. Response Costs related to the remediation of soil are expected to be incurred primarily over a period of several years ending in 2015. Response Costs related to ground water remediation may continue for some time beyond 2015.

Product Liability Matters:

The Company is involved in product liability suits related to the operation of its business. The Company accrues for claim exposures that are probable of occurrence and can be reasonably estimated. The Company also maintains insurance coverage for product liability exposures. The Company believes that its accruals and insurance coverage are adequate and that product liability will not have a material adverse effect on the Company’s consolidated financial statements.

Liquidity and Capital Resources as of March 31, 2013⁽¹⁾

Over the long-term, the Company expects that its business model will continue to generate cash that will allow it to invest in the business, fund future growth opportunities and return value to shareholders. The Company believes the Motorcycles operations will continue to be primarily funded through cash flows generated by operations. The Financial Services operations have been funded with unsecured debt, unsecured commercial paper, asset-backed commercial paper conduit facilities and committed unsecured bank facilities and through the term asset-backed securitization market.

The Company’s strategy is to maintain a minimum of twelve months of its projected liquidity needs through a combination of cash and marketable securities and availability under credit facilities. The following table summarizes the Company’s cash and marketable securities and availability under credit facilities (in thousands):

| | March 31, 2013 |
|--|----------------|
| Cash and cash equivalents | \$1,018,759 |
| Marketable securities | 135,246 |
| Total cash and cash equivalents and marketable securities | 1,154,005 |
| Global credit facilities | 662,295 |
| Asset-backed U.S. commercial paper conduit facility ^(a) | 600,000 |
| Asset-backed Canadian commercial paper conduit facility ^(b) | 41,984 |
| Total availability under credit facilities | 1,304,279 |
| Total | \$2,458,284 |

(a) The U.S. commercial paper conduit facility expires on September 13, 2013. The Company anticipates that it will renew this facility prior to expiration.⁽¹⁾

(b) The Canadian commercial paper conduit facility expires on August 30, 2013 and is limited to Canadian denominated borrowings. The Company anticipates that it will renew this facility prior to expiration.⁽¹⁾

The Company recognizes that it must continue to monitor and adjust to changes in the lending environment for its Financial Services operations. The Company intends to continue with a diversified funding profile through a

combination of short-term and long-term funding vehicles and to pursue a variety of sources to obtain cost-effective funding. The Financial Services operations could be negatively affected by higher costs of funding and increased difficulty of raising, or potential unsuccessful efforts to raise, funding in the short-term and long-term capital markets. These negative consequences could in turn adversely affect the Company's business and results of operations in various ways, including through higher costs of capital, reduced funds available through its Financial Services operations to provide loans to independent dealers and their retail customers, and dilution to existing shareholders through the use of alternative sources of capital.

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Cash Flow Activity

The following table summarizes the cash flow activity for the periods indicated (in thousands):

| | Three months ended | |
|--|--------------------|---------------|
| | March 31, 2013 | April 1, 2012 |
| Net cash used by operating activities | \$(108,489 |) \$(73,616 |
| Net cash provided by investing activities | 27,542 | 32,019 |
| Net cash provided by (used by) financing activities | 42,197 | (209,942 |
| Effect of exchange rate changes on cash and cash equivalents | (10,629 |) 926 |
| Net decrease in cash and cash equivalents | \$(49,379 |) \$(250,613 |
| Operating Activities | | |

The increase in cash used by operating activities for the first three months of 2013 compared to the first three months of 2012 was due to increased HDFS wholesale lending activity driven by the increase in motorcycle shipments in the first quarter of 2013 partially offset by favorable changes in working capital primarily due to the utilization of a prepaid tax balance. The Company made a voluntary \$175.0 million contribution to the Company's pension plans in the first quarter of 2013 compared to a \$200.0 million contribution in the first quarter of 2012. No additional contributions to qualified pension plans are required in 2013. The Company expects it will continue to make on-going contributions related to current benefit payments for SERPA and postretirement healthcare plans.

Investing Activities

The Company's investing activities consist primarily of capital expenditures, net changes in finance receivables and short-term investment activity. Capital expenditures were \$22.3 million in the first three months of 2013 compared to \$24.7 million in the same period last year. Net cash flows from finance receivables for the first three months of 2013 were \$6.5 million higher than in the same period last year as a result of a decrease in retail motorcycle loan originations during the first three months of 2013. A net increase in cash in-flows related to marketable securities during the first three months of 2012 resulted in lower investing cash flows of approximately \$20 million in the first quarter of 2013.

Financing Activities

The Company's financing activities consist primarily of share repurchases, dividend payments and debt activity. Cash outflows from share repurchases were \$126.4 million in the first three months of 2013 compared to \$20.7 million for the same period last year. Share repurchases during the first three months of 2013 included 2.4 million shares of common stock related to discretionary share repurchases as well as shares of common stock that employees surrendered to satisfy withholding taxes in connection with the vesting of restricted stock awards. Share repurchases during the first three months of 2012 included 0.5 million shares of common stock related to discretionary share repurchases as well as shares of common stock that employees surrendered to satisfy withholding taxes in connection with the vesting of restricted stock awards. As of March 31, 2013, there were 13.5 million shares remaining on a board-approved share repurchase authorizations.

The Company paid dividends of \$0.210 and \$0.155 per share totaling \$47.3 million and \$35.9 million during the first three months of 2013 and 2012, respectively.

Financing cash flows related to debt activity resulted in net cash inflows of \$196.6 million in the first three months of 2013 compared to net cash outflows of \$160.2 million in the first three months of 2012. The Company's total outstanding debt consisted of the following (in thousands):

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| | March 31, 2013 | April 1, 2012 |
|---|-------------------|------------------|
| Global credit facilities | \$— | \$150,195 |
| Unsecured commercial paper | 687,705 | 662,343 |
| Asset-backed Canadian commercial paper conduit facility | 154,596 | — |
| Medium-term notes | 2,881,444 | 2,698,232 |
| Senior unsecured notes | 303,000 | 303,000 |
| Term asset-backed securitization debt | 1,268,572 | 1,754,320 |
| Total debt | \$5,295,317 | \$5,568,090 |

To access the debt capital markets, the Company relies on credit rating agencies to assign short-term and long-term credit ratings. Generally, lower credit ratings result in higher borrowing costs and reduced access to debt capital markets. A credit rating agency may change or withdraw the Company's ratings based on its assessment of the Company's current and future ability to meet interest and principal repayment obligations. The Company's short-term debt ratings affect its ability to issue unsecured commercial paper. The Company's short- and long-term debt ratings as of March 31, 2013 were as follows:

| | Short-Term | Long-Term | Outlook |
|-------------------|------------|-----------|----------|
| Moody's | P2 | Baa1 | Positive |
| Standard & Poor's | A2 | BBB+ | Positive |
| Fitch | F2 | A- | Stable |

Global Credit Facilities – On April 13, 2012, the Company and HDFS entered into a \$675.0 million five-year credit facility that matures in April 2017. The Company and HDFS also have a \$675.0 million four-year credit facility which matures in April 2015. The five-year credit facility and the four-year credit facility (together, the Global Credit Facilities) bear interest at various variable interest rates, which may be adjusted upward or downward depending on certain criteria, such as credit ratings. The Global Credit Facilities also require the Company to pay a fee based upon the average daily unused portion of the aggregate commitments under the Global Credit Facilities. The Global Credit Facilities are committed facilities and primarily used to support HDFS' unsecured commercial paper program.

Unsecured Commercial Paper – Subject to limitations, HDFS could issue unsecured commercial paper of up to \$1.35 billion as of March 31, 2013 supported by Global Credit Facilities discussed above. Outstanding unsecured commercial paper may not exceed the unused portion of the Global Credit Facilities. Maturities may range up to 365 days from the issuance date. HDFS intends to repay unsecured commercial paper as it matures with additional unsecured commercial paper or through other means, such as borrowing under the Global Credit Facilities, borrowing under its asset-backed U.S. commercial paper conduit facility or through the use of operating cash flow.⁽¹⁾

Medium-Term Notes – The Company had the following medium-term notes (collectively, the Notes) issued and outstanding at March 31, 2013 (in thousands):

| Principal Amount | Rate | Issue Date | Maturity Date |
|------------------|--------|----------------|----------------|
| \$500,000 | 5.75% | November 2009 | December 2014 |
| \$600,000 | 1.15% | September 2012 | September 2015 |
| \$450,000 | 3.875% | March 2011 | March 2016 |
| \$400,000 | 2.70% | January 2012 | March 2017 |
| \$933,511 | 6.80% | May 2008 | June 2018 |

The Notes provide for semi-annual interest payments and principal due at maturity. Unamortized discounts on the Notes reduced the balance by \$2.1 million and \$1.9 million at March 31, 2013 and April 1, 2012, respectively.

Senior Unsecured Notes – In February 2009, the Company issued \$600.0 million of senior unsecured notes in an underwritten offering. The senior unsecured notes provide for semi-annual interest payments and principal due at maturity. The senior unsecured notes mature in February 2014 and have an annual interest rate of 15%. During the fourth quarter of 2010, the Company repurchased \$297.0 million of the \$600.0 million senior unsecured notes at a price of \$380.8 million.

Asset-Backed Canadian Commercial Paper Conduit Facility – In August 2012, HDFS entered into an agreement with a Canadian bank-sponsored asset-backed commercial paper conduit facility (Canadian Conduit). Under the agreement, the

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Canadian Conduit is contractually committed, at HDFS' option, to purchase from HDFS eligible Canadian retail motorcycle finance receivables for proceeds up to C\$200 million. The terms for this facility provide for interest on the outstanding principal based on prevailing market interest rates plus a specified margin. The Canadian Conduit also provides for a program fee and an unused commitment fee based on the unused portion of the total aggregate commitment of C\$200 million. There is no amortization schedule; however, the debt is reduced monthly as available collections on the related finance receivables are applied to outstanding principal. Upon expiration of the Canadian Conduit, any outstanding principal will continue to be reduced monthly through available collections. Unless earlier terminated or extended by mutual agreement of HDFS and the lenders, as of March 31, 2013, the Canadian Conduit has an expiration date of August 30, 2013. The contractual maturity of the debt is approximately 5 years.

During 2012, HDFS transferred \$230.0 million of Canadian retail motorcycle finance receivables to the Canadian conduit for proceeds of \$201.3 million. HDFS maintains effective control over any transferred assets and therefore the transactions do not meet accounting sale requirements under ASC Topic 860, "Transfers and Servicing". As such, any transactions are treated as secured borrowings. The transferred assets are restricted as collateral for the payment of the debt. At March 31, 2013, \$171.5 million of finance receivables, net and \$11.4 million of cash were restricted as collateral for the payment of \$154.6 million of debt. Approximately \$36.3 million of the debt was classified as current at March 31, 2013. In April 2013, HDFS transferred \$23.2 million of Canadian retail motorcycle finance receivables to the Canadian conduit for proceeds of \$20.3 million.

Asset-Backed U.S. Commercial Paper Conduit Facility VIE – In September 2012, HDFS amended and restated its revolving asset-backed U.S. commercial paper conduit facility (U.S. Conduit) which provides for a total aggregate commitment of \$600.0 million. The agreement has terms that are similar to those of prior agreement and is for the same amount. At March 31, 2013, HDFS had no outstanding borrowings under the U.S. Conduit.

This debt provides for interest on outstanding principal based on prevailing commercial paper rates, or LIBOR plus a specified margin to the extent the advance is not funded by a conduit lender through the issuance of commercial paper. The U.S. Conduit also provides for an unused commitment fee based on the unused portion of the total aggregate commitment of \$600.0 million. There is no amortization schedule; however, the debt is reduced monthly as available collections on the related finance receivable collateral are applied to outstanding principal. Upon expiration of the U.S. Conduit, any outstanding principal will continue to be reduced monthly through available collections. Unless earlier terminated or extended by mutual agreement of HDFS and the lenders, as of March 31, 2013, the U.S. Conduit expires September 13, 2013.

HDFS is considered to have the power over the significant activities of the U.S. Conduit VIE due to its role as servicer. Servicing fees are typically not considered potentially significant variable interests in a VIE. However, HDFS retains a residual interest in the VIE in the form of a debt security, which gives HDFS the right to receive benefits that could be potentially significant to the VIE. Therefore, the Company is the primary beneficiary and consolidates this VIE within its consolidated financial statements.

Term Asset-Backed Securitization VIEs – For all of the term asset-backed securitization transactions, HDFS transferred U.S. retail motorcycle finance receivables to separate VIEs, which in turn issued secured notes, with various maturities and interest rates to investors. All of the notes held by the VIEs are secured by future collections of the purchased U.S. retail motorcycle finance receivables. The U.S. retail motorcycle finance receivables included in the term asset-backed securitization transactions are not available to pay other obligations or claims of HDFS' creditors until the associated debt and other obligations are satisfied. Cash and cash equivalent balances held by the VIEs are used only to support the securitizations. There is no amortization schedule for the secured notes; however, the debt is reduced monthly as available collections on the related retail motorcycle finance receivables are applied to outstanding principal. The secured notes' contractual lives have various maturities ranging from 2013 to 2019. At March 31, 2013, the unaccreted premium associated with the issuance of secured notes that had been previously retained as part of certain term asset-backed securitization transactions was \$1.0 million. There was no unaccreted premium at April 1, 2012.

HDFS is considered to have the power over the significant activities of its term asset-backed securitization VIEs due to its role as servicer. Servicing fees are typically not considered potentially significant variable interests in a VIE.

However, HDFS retains a residual interest in the VIEs in the form of a debt security, which gives HDFS the right to receive benefits that could be potentially significant to the VIE. Therefore, the Company is the primary beneficiary and consolidates all of these VIEs within its consolidated financial statements.

There were no term asset-backed securitization transactions completed during the three months ended March 31, 2013. In April 2013, the Company issued \$650.0 million of secured notes through one term asset-backed securitization transaction.

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As of March 31, 2013, the assets of the VIEs totaled \$2.03 billion, of which \$1.83 billion of finance receivables, net and \$185.7 million of cash were restricted as collateral for the payment of \$1.27 billion of obligations under the secured notes. Approximately \$375.8 million of the obligations under the secured notes were classified as current at March 31, 2013, based on the contractual maturities of the restricted finance receivables.

Intercompany Borrowing – During 2012, HDFS had a revolving credit line with the Company whereby HDFS could borrow up to \$210.0 million from the Company at a market interest rate. As of April 1, 2012, HDFS had no outstanding borrowings owed to the Company under this agreement. This agreement was terminated during the first quarter of 2013.

During the first quarter of 2013, HDFS and the Company entered into a \$300.0 million term loan agreement which provided for monthly interest payments based on the prevailing commercial paper rates and principal due at maturity in April 2013 or upon earlier demand by the Company. HDFS repaid the \$300.0 million term loan agreement in April 2013. The term loan balance and related interest are eliminated in the Company's consolidated financial statements.

Support Agreement - The Company has a support agreement with HDFS whereby, if required, the Company agrees to provide HDFS with financial support to maintain HDFS' fixed-charge coverage at 1.25 and minimum net worth of \$40.0 million. Support may be provided at the Company's option as capital contributions or loans. Accordingly, certain debt covenants may restrict the Company's ability to withdraw funds from HDFS outside the normal course of business. No amount has ever been provided to HDFS under the support agreement.

Operating and Financial Covenants – HDFS and the Company are subject to various operating and financial covenants related to the Global Credit Facilities and various operating covenants under the Notes and the U.S. and Canadian asset-backed commercial paper conduit facilities. The more significant covenants are described below.

The covenants limit the Company's and HDFS' ability to:

- incur certain additional indebtedness;
- assume or incur certain liens;
- participate in certain mergers, consolidations, liquidations or dissolutions; and
- purchase or hold margin stock.

Under the financial covenants of the Global Credit Facilities, the consolidated debt to equity ratio of HDFS cannot exceed 10.0 to 1.0. In addition, the Company must maintain a minimum interest coverage ratio of at least 2.25 to 1.0 for each fiscal quarter through June 2013 and 2.5 to 1.0 for each fiscal quarter thereafter. No financial covenants are required under the Notes or the U.S. or Canadian asset-backed commercial paper conduit facilities.

At March 31, 2013, HDFS and the Company remained in compliance with all of the then existing covenants.

Cautionary Statements

The Company's ability to meet the targets and expectations noted depends upon, among other factors, the Company's ability to:

- (i) execute its business strategy,
- (ii) adjust to fluctuations in foreign currency exchange rates, interest rates and commodity prices,
- (iii) manage through inconsistent economic conditions, including changing capital, credit and retail markets,
- (iv) implement and manage enterprise-wide information technology solutions, including solutions at its manufacturing facilities, and secure data contained in those systems,
- (v) anticipate the level of consumer confidence in the economy,
- (vi) continue to realize production efficiencies at its production facilities and manage operating costs including materials, labor and overhead,
- (vii) manage production capacity and production changes,
- (viii) manage changes and prepare for requirements in legislative and regulatory environments for its products, services and operations,
- (ix) provide products, services and experiences that are successful in the marketplace,
- (x) manage risks that arise through expanding international operations and sales,

(xi) manage the credit quality, the loan servicing and collection activities, and the recovery rates of HDFS' loan portfolio,

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- (xii) successfully implement with our labor unions the agreements that we have executed with them that we believe will provide flexibility and cost-effectiveness to accomplish restructuring goals and long-term competitiveness,
- (xiii) effectively execute the Company's restructuring plans within expected costs and timing,
- (xiv) manage supply chain issues, including any unexpected interruptions or price increases caused by raw material shortages or natural disasters,
- (xv) develop and implement sales and marketing plans that retain existing retail customers and attract new retail customers in an increasingly competitive marketplace,
- (xvi) adjust to healthcare inflation and reform, pension reform and tax changes,
- (xvii) retain and attract talented employees,
- (xviii) manage the risks that our independent dealers may have difficulty obtaining capital and managing through changing economic conditions and consumer demand,
- (xix) continue to have access to reliable sources of capital funding and adjust to fluctuations in the cost of capital,
- (xx) continue to develop the capabilities of its distributor and dealer network, and
- (xxi) detect any issues with our motorcycles or manufacturing processes to avoid delays in new model launches, recall campaigns, increased warranty costs or litigation.

In addition, the Company could experience delays or disruptions in its operations as a result of work stoppages, strikes, natural causes, terrorism or other factors. Other factors are described in risk factors that the Company has disclosed in documents previously filed with the Securities and Exchange Commission. Many of these risk factors are impacted by the current changing capital, credit and retail markets and the Company's ability to manage through inconsistent economic conditions.

The Company's ability to sell its motorcycles and related products and services and to meet its financial expectations also depends on the ability of the Company's independent dealers to sell its motorcycles and related products and services to retail customers. The Company depends on the capability and financial capacity of its independent dealers and distributors to develop and implement effective retail sales plans to create demand for the motorcycles and related products and services they purchase from the Company.

In addition, the Company's independent dealers and distributors may experience difficulties in operating their businesses and selling Harley-Davidson motorcycles and related products and services as a result of weather, economic conditions or other factors.

HDFS has experienced historically low levels of retail credit losses and has no assurance that this will continue. The Company believes that HDFS' retail credit losses may increase over time due to changing consumer credit behavior and HDFS' efforts to increase prudently structured loan approvals in the near-prime and sub-prime lending environment.

Refer to "Risk Factors" under Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2012 for a discussion of additional risk factors and a more complete discussion of some of the cautionary statements noted above.

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Item 3. Quantitative and Qualitative Disclosures about Market Risk

Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2012 for a complete discussion of the Company's market risk. There have been no material changes to the market risk information included in the Company's Annual Report on Form 10-K for the year December 31, 2012.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

In accordance with Rule 13a-15(b) of the Securities Exchange Act of 1934 (the Exchange Act), as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's management evaluated, with the participation of the Company's Chairman, President and Chief Executive Officer and the Senior Vice President and Chief Financial Officer, the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act). Based upon their evaluation of these disclosure controls and procedures, the Chairman, President and Chief Executive Officer and the Senior Vice President and Chief Financial Officer have concluded that the disclosure controls and procedures were effective as of the end of the period covered by this Quarterly Report on Form 10-Q to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time period specified in the Securities and Exchange Commission rules and forms, and to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its Chairman, President and Chief Executive Officer and Senior Vice President and Chief Financial Officer, as appropriate, to allow timely decisions regarding disclosure.

Changes in Internal Controls

There was no change in the Company's internal control over financial reporting during the quarter ended March 31, 2013 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II – OTHER INFORMATION

Item 1 – Legal Proceedings

The information required under this Item 1 of Part II is contained in Item 1 of Part I of the Quarterly report on Form 10-Q in Note 16 of the Notes to Condensed Consolidated Financial Statements, and such information is incorporated herein by reference in this Item 1 of Part II.

Item 2 – Unregistered Sales of Equity Securities and Use of Proceeds

The following table contains detail related to the repurchase of common stock based on the date of trade during the quarter ended March 31, 2013:

| 2013 Fiscal Month | Total Number of Shares Purchased (a) | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs |
|-------------------------|--------------------------------------|------------------------------|--|--|
| January 1 to February 3 | 120 | 47 | 120 | 14,635,250 |
| February 4 to March 3 | 1,520,505 | 53 | 1,520,505 | 14,240,978 |
| March 4 to March 31 | 865,428 | 54 | 865,428 | 13,459,756 |
| Total | 2,386,053 | 53 | 2,386,053 | |

(a) Includes discretionary share repurchases and shares of common stock that employees surrendered to satisfy withholding taxes in connection with the vesting of restricted stock awards

The Company has an authorization (originally adopted in December 1997) by its Board of Directors to repurchase shares of its outstanding common stock under which the cumulative number of shares repurchased, at the time of any repurchase, shall not exceed the sum of (1) the number of shares issued in connection with the exercise of stock options occurring on or after January 1, 2004 plus (2) one percent of the issued and outstanding common stock of the Company on January 1 of the current year, adjusted for any stock split. The Company did not make any discretionary share repurchases during the quarter ended March 31, 2013 under this authorization. As of March 31, 2013, 0.9 million shares remained under this authorization.

In December 2007, the Company's Board of Directors separately authorized the Company to buy back up to 20.0 million shares of its common stock with no dollar limit or expiration date. The Company made discretionary shares repurchases of 1,991,030 shares during the quarter ended March 31, 2013 under this authorization. As of March 31, 2013, 12.5 million shares remained under this authorization.

From time to time, the Company may enter into a Rule 10b5-1 trading plan for the purpose of repurchasing shares under either the 1997 authorization or 2007 authorization.

The Harley-Davidson, Inc. 2009 Incentive Stock Plan and predecessor stock plans permit participants to satisfy all or a portion of the statutory federal, state and local withholding tax obligations arising in connection with plan awards by electing to (a) have the Company withhold shares otherwise issuable under the award, (b) tender back shares received in connection with such award or (c) deliver other previously owned shares, in each case having a value equal to the amount to be withheld. During the first quarter of 2013, the Company acquired 395,023 shares of common stock that employees presented to the Company to satisfy withholding taxes in connection with the vesting of restricted stock awards.

Item 6 – Exhibits

Refer to the Exhibit Index on page 55 of this report.

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SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HARLEY-DAVIDSON, INC.

Date: 5/9/2013

/s/ John A. Olin
John A. Olin
Senior Vice President and
Chief Financial Officer
(Principal financial officer)

Date: 5/9/2013

/s/ Mark R. Kornetzke
Mark R. Kornetzke
Chief Accounting Officer
(Principal accounting officer)

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Harley-Davidson, Inc.
Exhibit Index to Form 10-Q

| Exhibit No. | Description |
|-------------|---|
| 31.1 | Chief Executive Officer Certification pursuant to Rule 13a-14(a) |
| 31.2 | Chief Financial Officer Certification pursuant to Rule 13a-14(a) |
| 32.1 | Written Statement of the Chief Executive Officer and the Chief Financial Officer pursuant to 18 U.S.C. §1350 |
| 101 | Financial statements from the quarterly report on Form 10-Q of Harley-Davidson, Inc. for the quarter ended March 31, 2013, filed on May 9, 2013, formatted in XBRL: (i) the Condensed Consolidated Statements of Operations; (ii) the Condensed Consolidated Statements of Comprehensive Income; (iii) the Condensed Consolidated Balance Sheets; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to Condensed Consolidated Financial Statements. |