

VIAD CORP
Form 10-Q
November 02, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 001-11015

Viad Corp

(Exact name of registrant as specified in its charter)

| | |
|---------------------------------------|---------------------|
| Delaware | 36-1169950 |
| State or other jurisdiction of | (I.R.S. Employer |
| incorporation or organization | Identification No.) |
| 1850 North Central Avenue, Suite 1900 | 85004-4565 |

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Phoenix, Arizona
(Address of principal executive offices) (Zip Code)

(602) 207-1000

(Registrant's telephone number, including area code)

Not Applicable

(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files.) Yes No

Indicate by check mark whether registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 26, 2018, there were 20,340,530 shares of Common Stock (\$1.50 par value) outstanding.

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In this report, for periods presented, “we,” “us,” “our,” “the Company,” and “Viad Corp” refer to Viad Corp and its subsidiaries and affiliates.

PART I - FINANCIAL INFORMATION

Item 1. Financial Statements

VIAD CORP

CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

| (in thousands, except share data) | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 55,470 | \$ 53,723 |
| Accounts receivable, net of allowances for doubtful accounts of \$1,561 and \$2,023, respectively | 124,905 | 104,811 |
| Inventories | 18,703 | 17,550 |
| Current contract costs | 24,796 | 13,436 |
| Other current assets | 25,707 | 19,741 |
| Total current assets | 249,581 | 209,261 |
| Property and equipment, net | 332,005 | 305,571 |
| Other investments and assets | 44,527 | 48,187 |
| Deferred income taxes | 20,641 | 23,548 |
| Goodwill | 266,731 | 270,551 |
| Other intangible assets, net | 54,705 | 62,781 |
| Total Assets | \$ 968,190 | \$ 919,899 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities | | |
| Accounts payable | \$ 84,910 | \$ 77,380 |
| Contract liabilities | 58,260 | 31,981 |
| Accrued compensation | 23,527 | 30,614 |
| Other current liabilities | 40,132 | 40,154 |
| Current portion of debt and capital lease obligations | 155,756 | 152,599 |
| Total current liabilities | 362,585 | 332,728 |
| Long-term debt and capital lease obligations | 44,418 | 56,593 |
| Pension and postretirement benefits | 27,170 | 28,135 |
| Other deferred items and liabilities | 49,825 | 52,858 |
| Total liabilities | 483,998 | 470,314 |
| Commitments and contingencies | | |
| Redeemable noncontrolling interest | 6,128 | 6,648 |
| Stockholders' equity | | |
| Viad Corp stockholders' equity: | | |
| Common stock, \$1.50 par value, 200,000,000 shares authorized, 24,934,981 shares issued and outstanding | 37,402 | 37,402 |

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| | | |
|---|------------|------------|
| Additional capital | 575,058 | 574,458 |
| Retained earnings | 113,381 | 65,836 |
| Unearned employee benefits and other | 234 | 218 |
| Accumulated other comprehensive loss | (31,763) | (22,568) |
| Common stock in treasury, at cost, 4,601,494 and 4,518,099 shares, respectively | (230,944) | (226,215) |
| Total Viad stockholders' equity | 463,368 | 429,131 |
| Non-redeemable noncontrolling interest | 14,696 | 13,806 |
| Total stockholders' equity | 478,064 | 442,937 |
| Total Liabilities and Stockholders' Equity | \$ 968,190 | \$ 919,899 |

Refer to Notes to Condensed Consolidated Financial Statements.

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VIAD CORP

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

| (in thousands, except per share data) | Three Months Ended | | Nine Months Ended | |
|---|-----------------------|-----------|-----------------------|-----------|
| | September 30, 2018 | 2017 | September 30, 2018 | 2017 |
| Revenue: | | | | |
| Services | \$300,087 | \$286,752 | \$860,358 | \$896,574 |
| Products | 58,076 | 52,347 | 138,910 | 133,106 |
| Total revenue | 358,163 | 339,099 | 999,268 | 1,029,680 |
| Costs and expenses: | | | | |
| Costs of services | 254,638 | 245,757 | 792,775 | 808,304 |
| Costs of products | 46,974 | 46,077 | 122,529 | 121,508 |
| Business interruption gain | (35) | (1,091) | (602) | (2,231) |
| Corporate activities | 3,777 | 4,425 | 8,529 | 9,886 |
| Interest income | (101) | (74) | (238) | (174) |
| Interest expense | 2,608 | 2,117 | 7,031 | 6,281 |
| Other expense | 527 | 248 | 1,308 | 922 |
| Restructuring charges | 175 | 255 | 999 | 817 |
| Impairment recoveries | — | (24,467) | (35) | (29,098) |
| Total costs and expenses | 308,563 | 273,247 | 932,296 | 916,215 |
| Income from continuing operations before income taxes | 49,600 | 65,852 | 66,972 | 113,465 |
| Income tax expense | 10,806 | 20,010 | 15,282 | 32,929 |
| Income from continuing operations | 38,794 | 45,842 | 51,690 | 80,536 |
| Income (loss) from discontinued operations | (246) | (101) | 403 | (408) |
| Net income | 38,548 | 45,741 | 52,093 | 80,128 |
| Net income attributable to non-redeemable noncontrolling interest | (1,287) | (1,084) | (890) | (747) |
| Net loss attributable to redeemable noncontrolling interest | 128 | — | 289 | — |
| Net income attributable to Viad | \$37,389 | \$44,657 | \$51,492 | \$79,381 |
| Diluted income (loss) per common share: | | | | |
| Continuing operations attributable to Viad common stockholders | \$1.84 | \$2.19 | \$2.49 | \$3.91 |
| Discontinued operations attributable to Viad common stockholders | (0.01) | — | 0.02 | (0.02) |
| Net income attributable to Viad common stockholders | \$1.83 | \$2.19 | \$2.51 | \$3.89 |
| Weighted-average outstanding and potentially dilutive common shares | 20,387 | 20,436 | 20,427 | 20,382 |
| Basic income (loss) per common share: | | | | |
| Continuing operations attributable to Viad common stockholders | \$1.85 | \$2.19 | \$2.50 | \$3.91 |
| Discontinued operations attributable to Viad common stockholders | (0.01) | — | 0.02 | (0.02) |
| Net income attributable to Viad common stockholders | \$1.84 | \$2.19 | \$2.52 | \$3.89 |
| Weighted-average outstanding common shares | 20,145 | 20,166 | 20,187 | 20,130 |
| Dividends declared per common share | \$0.10 | \$0.10 | \$0.30 | \$0.30 |

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| Amounts attributable to Viad common stockholders | | | | |
|--|----------|----------|----------|----------|
| Income from continuing operations | \$37,635 | \$44,758 | \$51,089 | \$79,789 |
| Income (loss) from discontinued operations | (246) | (101) | 403 | (408) |
| Net income | \$37,389 | \$44,657 | \$51,492 | \$79,381 |

Refer to Notes to Condensed Consolidated Financial Statements.

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VIAD CORP

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

| (in thousands) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|----------|---------------------------------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Net income | \$38,548 | \$45,741 | \$52,093 | \$80,128 |
| Other comprehensive income (loss): | | | | |
| Unrealized gains on investments, net of tax ⁽¹⁾ | — | 48 | — | 143 |
| Unrealized foreign currency translation adjustments, net of tax ⁽¹⁾ | 3,340 | 9,115 | (7,864) | 18,820 |
| Change in net actuarial gain, net of tax ⁽¹⁾ | (1,570) | 103 | (721) | 385 |
| Change in prior service cost, net of tax ⁽¹⁾ | 186 | (67) | 6 | (201) |
| Adoption of ASU 2016-01 | — | — | (616) | — |
| Comprehensive income | 40,504 | 54,940 | 42,898 | 99,275 |
| Comprehensive income attributable to non-redeemable noncontrolling interest | (1,287) | (1,084) | (890) | (747) |
| Comprehensive loss attributable to redeemable noncontrolling interest | 128 | — | 289 | — |
| Comprehensive income attributable to Viad | \$39,345 | \$53,856 | \$42,297 | \$98,528 |

⁽¹⁾The tax effect on other comprehensive income (loss) is not significant.
Refer to Notes to Condensed Consolidated Financial Statements.

VIAD CORP

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

| (in thousands) | Nine Months Ended September 30, | |
|--|------------------------------------|-----------|
| | 2018 | 2017 |
| Cash flows from operating activities | | |
| Net income | \$52,093 | \$80,128 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 44,364 | 42,499 |
| Deferred income taxes | 3,182 | 318 |
| (Income) loss from discontinued operations | (403) | 408 |
| Restructuring charges | 999 | 817 |
| Impairment recoveries | (35) | (29,098) |
| (Gains) losses on dispositions of property and other assets | (135) | 465 |
| Share-based compensation expense | 5,056 | 9,484 |
| Other non-cash items, net | 3,553 | 3,603 |
| Change in operating assets and liabilities (excluding the impact of acquisitions): | | |
| Receivables | (21,289) | (25,966) |
| Inventories | (2,792) | (726) |
| Current contract costs | (11,928) | (6,122) |
| Accounts payable | 12,972 | 18,998 |
| Restructuring liabilities | (1,330) | (1,748) |
| Accrued compensation | (12,275) | (7,455) |
| Contract liabilities | 28,045 | 9,742 |
| Income taxes payable | (9,580) | 16,058 |
| Other assets and liabilities, net | 11,113 | 3,238 |
| Net cash provided by operating activities | 101,610 | 114,643 |
| Cash flows from investing activities | | |
| Capital expenditures | (69,596) | (39,493) |
| Proceeds from insurance | — | 31,570 |
| Cash paid for acquired businesses, net | — | (1,661) |
| Proceeds from dispositions of property and other assets | 1,320 | 734 |
| Net cash used in investing activities | (68,276) | (8,850) |
| Cash flows from financing activities | | |
| Proceeds from borrowings | 101,336 | 60,574 |
| Payments on debt and capital lease obligations | (113,429) | (128,808) |
| Dividends paid on common stock | (6,128) | (6,119) |
| Debt issuance costs | — | (5) |
| Common stock purchased for treasury | (10,240) | (1,272) |
| Proceeds from exercise of stock options | 84 | — |
| Net cash used in financing activities | (28,377) | (75,630) |
| Effect of exchange rate changes on cash and cash equivalents | (3,210) | 2,418 |
| Net change in cash and cash equivalents | 1,747 | 32,581 |

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| | | |
|--|----------|----------|
| Cash and cash equivalents, beginning of year | 53,723 | 20,900 |
| Cash and cash equivalents, end of period | \$55,470 | \$53,481 |

Refer to Notes to Condensed Consolidated Financial Statements.

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VIAD CORP

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 1. Overview and Basis of Presentation

Nature of Business

We are an international experiential services company with operations principally in the United States, Canada, the United Kingdom, continental Europe, and the United Arab Emirates. We are committed to providing unforgettable experiences to our clients and guests. We operate through three reportable business segments: GES U.S., GES International (collectively, “GES”), and Pursuit.

GES

GES is a global, full-service provider for live events. GES’ clients include event organizers and corporate brand marketers. Event organizers schedule and run the event from start to finish. Corporate brand marketers include exhibitors and domestic and international corporations that want to promote their brands, services and innovations, feature new products, and build business relationships. GES serves corporate brand marketers when they exhibit at shows and when GES is engaged to manage their global exhibit program or produce their proprietary corporate events.

Services and Products Offered

GES offers a full suite of services and products for event organizers and corporate brand marketers through three main lines of business:

- **Core Services.** GES provides official contracting services and products, including the design and production of experiences, material handling, rigging, electrical, and other on-site services.
- **Audio-Visual.** GES offers a variety of high-impact multi-media services and technology, including video and lighting production, digital studio services, entertainment services and talent coordination, projection mapping, and computer rental and support.
- **Event Technology.** GES offers a comprehensive range of event technology services, including event accommodation solutions, registration and data analytics, and event management tools.

Markets Served

GES provides the above services and products across four live event markets: Exhibitions, Conferences, Corporate Events, and Consumer Events (collectively, “Live Events”).

- **Exhibitions** facilitate business-to-business and business-to-consumer sales and marketing.
- **Conferences** facilitate attendee education and may also include an expo or trade show to further facilitate attendee education and to facilitate business-to-business and business-to-consumer sales and marketing.
- **Corporate events** facilitate attendee education of the sponsoring company’s products or product ecosystem.

Consumer events entertain, educate, or create an experience, typically around a specific genre.

Pursuit

Pursuit is a collection of iconic natural and cultural destination travel experiences that enjoy perennial demand. Pursuit offers guests distinctive and world renowned experiences through its collection of unique hotels, lodges, recreational attractions, and transportation services.

Services and Products Offered

Pursuit comprises four lines of business: Attractions, including food and beverage services and retail operations; Hospitality, including food and beverage services and retail operations; Transportation; and Travel Planning. Services offered by these lines of business (or a subset of these) include accommodations, admissions, transportation, and travel planning. Products offered include food and beverage and retail.

Markets Served

Pursuit provides the above services and products across the following geographic markets:

• **Banff Jasper Collection.** The Banff Jasper Collection is a leading travel and tourism provider in the Canadian Rockies in Alberta, Canada with two lodging properties in Banff National Park, one lodging property in Jasper National Park, five world-class recreational attractions, food and beverage services, retail operations, sightseeing and transportation services.

• **Alaska Collection.** The Alaska Collection is a leading travel and tourism provider in Alaska with two lodging properties and a sightseeing excursion in Denali National Park and Preserve, a lodge in Talkeetna, Alaska's top-rated wildlife and glacier cruise, and two lodging properties located near Kenai Fjords National Park. The Alaska Collection also provides food and beverage services and retail operations.

• **Glacier Park Collection.** The Glacier Park Collection is an operator of seven lodging properties, 12 retail shops, and 11 dining outlets in and around Glacier National Park in Montana, and Waterton Lakes National Park in Alberta, Canada, with a leading share of rooms in that market.

FlyOver:

o FlyOver Canada, located in Vancouver, British Columbia, is a recreational attraction that provides a virtual flight ride experience that combines motion seating, spectacular media, and visual effects including wind, scents, and mist to give the unforgettable experience of flying across Canada.

o FlyOver Iceland is a recreational attraction under construction in Reykjavik, Iceland that will provide a virtual flight ride experience over some of Iceland's most spectacular scenery and natural wonders with the same effects as FlyOver Canada. The new attraction is expected to open in 2019.

Basis of Presentation

Viad's accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") and with the instructions to Form 10-Q and Article 10 of Regulation S-X for interim financial information. Accordingly, these financial statements do not include all of the information required by GAAP or SEC rules and regulations for complete financial statements. These financial statements reflect all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of the results for the interim periods presented. Interim results are not necessarily indicative of the results for the full year. We have recast certain prior period amounts to conform to the current period presentation due to the adoption of new accounting standards. These unaudited condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the SEC on February 28, 2018 ("2017 Form 10-K").

The condensed consolidated financial statements include the accounts of Viad and its subsidiaries. We have eliminated all significant intercompany account balances and transactions in consolidation.

Impact of Recent Accounting Pronouncements

The following table provides a brief description of recent accounting pronouncements:

| Standard | Description | Date of adoption | Effect on the financial statements |
|--|---|------------------|---|
| Standards Not Yet Adopted | | | |
| ASU 2016-02, Leases (Topic 842) | <p>The amendment requires lessees to recognize on their balance sheet a right-of-use asset and a lease liability for leases with lease terms greater than one year. The amendment requires additional disclosures about leasing arrangements, and previously allowed for only a modified retrospective approach to adoption.</p> <p>Subsequent to the issuance of ASU 2016-02, the FASB issued additional updates, which do not change the core principle of the guidance stated in ASU 2016-02. Rather, the updates provide additional (and optional) transition methods including the election under ASU 2018-11, which allows companies to not restate comparative periods when initially applying the transition requirements. Early adoption is permitted.</p> | January 1, 2019 | We are currently evaluating the potential impact the adoption of this new guidance will have on our financial position or results of operations including analyzing our existing operating leases. We do not expect our Consolidated Statement of Operations to be materially impacted. We expect the most significant impact will relate to facility and equipment leases, which are currently recorded as operating leases. Based on our leases in place as of September 30, 2018, we currently anticipate recognizing an additional right-of-use asset and lease liability on the balance sheet of approximately \$60 million upon adoption of the standard on January 1, 2019. We expect to adopt ASU 2018-11, which allows companies to use an optional transition method under which a cumulative adjustment to retained earnings is recorded in the period of adoption and prior periods are not restated. We are continuing our assessment, which may identify other impacts. |
| ASU 2018-14, Compensation – Retirement Benefits – Defined Benefit Plans – General (Topic 715-20) Disclosure Framework – Changes to the Disclosure Requirements for Defined Benefit Plans | <p>The amendment modifies and clarifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. Early adoption is permitted and is to be applied on a retrospective basis to all periods presented.</p> | January 1, 2021 | We are currently evaluating the potential impact of the adoption of this new guidance on our disclosures. |
| ASU 2018-15, Intangibles – Goodwill | The amendment aligns the requirements for capitalizing | January 1, 2020 | We are currently evaluating the potential impact of the adoption of this new guidance on our |

| | | |
|---|---|--|
| and Other – Internal-Use Software (Subtopic 350-40) Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract | implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The amendment also requires an entity to expense the capitalized implementation costs of a hosting arrangement that is a service contract over the term of the hosting arrangement. Early adoption is permitted and may be applied on either a retrospective or prospective basis. | consolidated financial statements and related disclosures. |
|---|---|--|

| Standard | Description | Date of adoption | Effect on the financial statements |
|---|---|------------------|---|
| Standards Recently Adopted | | | |
| ASU 2014-09, Revenue from Contracts with Customers (Topic 606) | The standard established a new recognition model that requires revenue to be recognized in a manner to depict the transfer of goods or services to a customer at an amount that reflects the consideration expected to be received in exchange for those goods or services. | January 1, 2018 | We adopted ASU 2014-09 and its related amendments (collectively, "Topic 606") on January 1, 2018 using the modified retrospective transition method. We determined that the cumulative effect of initially applying the new standard as an adjustment to the opening balance of retained earnings was not material (less than \$0.2 million) and, therefore, we made no adjustment. |
| | | | The adoption of this standard did not have a material impact on our consolidated financial statements. The impact primarily related to the deferral of certain commissions which were previously expensed as incurred but are now capitalized and amortized over the period of contract performance, and the deferral of certain costs incurred in connection with trade shows which were previously expensed as incurred but are now capitalized and expensed upon the completion of the show. The new guidance resulted in expanded disclosures and processes to identify performance obligations. See additional transition disclosures immediately following this table and Note 2 – Revenue and Related Contract Costs and Contract Liabilities. |
| ASU 2016-01, Financial Instruments – Overall: Recognition and Measurement of Financial Assets and Financial Liabilities | The amendment includes a requirement for equity investments (except those accounted for under the equity method of accounting or those that result in consolidation of the investee) to be measured at fair value with changes in fair value recognized in net income. | January 1, 2018 | We adopted this guidance prospectively in the first quarter of 2018 and recorded a cumulative-effect adjustment of \$0.6 million to increase beginning retained earnings. |
| ASU 2017-04, Intangibles - Goodwill and Other (Topic 350) – Simplifying the Test for Goodwill Impairment | The amendment eliminates the requirement to estimate the implied fair value of goodwill if it is determined that the carrying amount of a reporting unit exceeds its fair value. Goodwill impairment will now be recognized by the amount by which a reporting unit's carrying value exceeds its fair value, not to | January 1, 2018 | We early adopted this new guidance on January 1, 2018 on a prospective basis. As a result, we expect the adoption to reduce the complexity surrounding the analysis of goodwill impairment during our annual goodwill impairment tests as of October 31, 2018, or if an event occurs or circumstances change that would more-likely-than-not reduce the fair value of a reporting unit below its carrying value. |

exceed the carrying amount of goodwill. Early adoption was permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017.

| | | | |
|--|---|-----------------|--|
| ASU 2017-07, Compensation - Retirement Benefits (Topic 715) – Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost | The amendment requires an employer to disaggregate the service cost components from the other components of net benefit cost. The service cost components are required to be presented in operating income and the other components of net benefit cost are required to be presented outside of operating income. | January 1, 2018 | We adopted this new standard retrospectively on January 1, 2018. As a result, we recorded the nonservice cost component of net periodic benefit cost within other expense and reclassified from operating expenses (cost of services and corporate activities) to other expense \$0.2 million for the three months ended September 30, 2017 and \$0.9 million for the nine months ended September 30, 2017 to conform to current period presentation. For additional details on the impact this adoption had on our results of operations, see the disclosures immediately following this table. |
|--|---|-----------------|--|

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| | | | |
|--|--|---------------------------|--|
| <p>ASU 2018-02, Income Statement – Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income</p> | <p>The amendment addresses the effect of the Tax Cuts and Jobs Act (the “Tax Act”) on items within accumulated other comprehensive income (“AOCI”). Under current GAAP, the effects of changes in tax rates and laws on deferred tax balances are recorded as a component of income tax expense in the period in which the law was enacted. When deferred tax balances related to items originally recorded in AOCI are adjusted, certain tax effects become stranded in AOCI. This amendment allows a reclassification from AOCI to retained earnings for stranded tax effects. Early adoption was permitted.</p> | <p>September 30, 2018</p> | <p>We early adopted this new standard during the third quarter of 2018. As a result, we reclassified the income tax effects of the Tax Act of \$1.6 million from AOCI to retained earnings, with no net effect to total stockholders' equity. Refer to Note 16 – Income Taxes for additional information.</p> |
| <p>ASU 2018-05, Income Taxes (Topic 740) – Amendments to SEC paragraphs pursuant to SEC Staff Accounting Bulletin No. 118</p> | <p>This statement amends ASC 740 to incorporate the requirements of SEC Staff Accounting Bulletin No. 118, which provides guidance on accounting for the tax effects of the Tax Act for SEC registrants who do not have the necessary information available, prepared, or analyzed in reasonable detail to complete the accounting for certain income tax effects of the Tax Act.</p> | <p>Upon issuance</p> | <p>We recognized the provisional tax impacts of the Tax Act in the fourth quarter of 2017. During the three months ended September 30, 2018, we recorded a tax benefit of \$3.1 million to the provisional estimate included in the financial statements as of December 31, 2017 for the impact of the Tax Act. This amount is comprised of a reduction to our estimated taxes for the deemed mandatory repatriation of post-1986 undistributed foreign subsidiary earnings and profits and for the corporate tax rate reduction attributable to the return to provision adjustment for deferred taxes. We continue to anticipate finalizing our analysis during the fourth quarter of 2018. Refer to Note 16 – Income Taxes for additional information.</p> |

Prior to January 1, 2018, we presented revenue in our Condensed Consolidated Statements of Operations in three separate line items as follows:

| | Three Months Ended September 30, 2017 | Nine Months Ended September 30, 2017 |
|----------------|---------------------------------------|--------------------------------------|
| (in thousands) | | |

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| | | |
|-------------------------------|------------|--------------|
| Revenue: | | |
| Exhibition and event services | \$ 198,868 | \$ 750,111 |
| Exhibits and environments | 33,251 | 119,988 |
| Pursuit services | 106,980 | 159,581 |
| Total revenue | \$ 339,099 | \$ 1,029,680 |

In connection with the adoption of Topic 606, we changed the presentation of revenue in our Condensed Consolidated Statements of Operations and now present total services revenue and total products revenue. As a result, we changed the prior reporting period to conform to the current period presentation as follows:

| | Three Months Ended September 30, 2017 | Nine Months Ended September 30, 2017 |
|----------------|--|---|
| (in thousands) | | |
| Revenue: | | |
| Services | \$ 286,752 | \$ 896,574 |
| Products | 52,347 | 133,106 |
| Total revenue | \$ 339,099 | \$ 1,029,680 |

As a result of the change in presentation of revenue in the Condensed Consolidated Statements of Operations, we also made the following conforming changes to the presentation of cost of services and cost of products. The following table also summarizes the impact of adopting ASU 2017-07 on our Condensed Consolidated Statements of Operations:

| | Three Months Ended September 30, 2017 | | | |
|----------------------|---------------------------------------|---|----------------|-------------------------|
| | As Previously Reported | Reclassifications to Conform with Revenue Presentation | ASU 2017-07 | As Newly Reported |
| (in thousands) | | | | |
| Cost of services | \$254,963 | \$ (9,007) | \$ (199) | \$245,757 |
| Cost of products | \$37,070 | \$ 9,007 | \$ — | \$46,077 |
| Corporate activities | \$4,474 | \$ — | \$ (49) | \$4,425 |
| Other expense | \$— | \$ — | \$ 248 | \$248 |

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| (in thousands) | Nine Months Ended September 30, 2017 | | | |
|----------------------|--------------------------------------|--|-------------|-------------------|
| | As Previously Reported | Reclassifications to Conform with Revenue Presentation | ASU 2017-07 | As Newly Reported |
| Cost of services | \$813,456 | \$ (4,436) | \$ (716) | \$808,304 |
| Cost of products | \$117,072 | \$ 4,436 | \$ — | \$121,508 |
| Corporate activities | \$10,092 | \$ — | \$ (206) | \$9,886 |
| Other expense | \$— | \$ — | \$ 922 | \$922 |

Significant Accounting Policies

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Estimates and assumptions are used in accounting for, among other things, the fair value of our reporting units used to perform annual impairment testing of recorded goodwill; allowances for uncollectible accounts receivable; provisions for income taxes, including uncertain tax positions; valuation allowances related to deferred tax assets; liabilities for losses related to self-insured liability claims; liabilities for losses related to environmental remediation obligations; sublease income associated with restructuring liabilities; assumptions used to measure pension and postretirement benefit costs and obligations; assumptions used to determine share-based compensation costs under the fair value method; assumptions used to determine the redemption value of redeemable noncontrolling interests; and allocation of purchase price of acquired businesses. Actual results could differ from these and other estimates.

Revenue Recognition

Beginning January 1, 2018, revenue is measured based on a specified amount of consideration in a contract with a customer, net of commissions paid to customers and amounts collected on behalf of third parties. We recognize revenue when a performance obligation is satisfied by transferring control of a product or service to a customer.

GES' service revenue is primarily derived through its comprehensive range of services to event organizers and corporate brand marketers including Core Services, Audio-Visual, and Event Technology. GES' service revenue is earned over time over the duration of the exhibition, conference or corporate event, which generally lasts one to three days; however we use the practical expedient of recognizing service revenue at the close of the event when we have the right to invoice. GES' product revenue is derived from the build of exhibits and environments and graphics. GES' product revenue is recognized at a point in time upon delivery of the product.

Pursuit's service revenue is derived through its accommodations, admissions, transportation, and travel planning services. Pursuit's product revenue is derived through food and beverage and retail sales. Pursuit's revenue is recognized at the time services are performed or upon delivery of the product. Pursuit's service revenue is recognized over time as the customer simultaneously receives and consumes the benefits. Pursuit's product revenue is recognized at a point in time.

The impact of adopting Topic 606 on our unaudited Condensed Consolidated Statement of Operations was \$1.0 million reduction to cost of services and \$0.7 million increase to net income for the three months ended September 30, 2018 and \$2.6 million reduction to cost of services and \$1.9 million increase to net income for the nine months ended September 30, 2018.

Noncontrolling Interests

Non-redeemable noncontrolling interest represents the portion of equity in a subsidiary that is not attributable, directly or indirectly, to us. Our non-redeemable noncontrolling interest relates to the 20% equity ownership interest that we do not own in Glacier Park, Inc. We report non-redeemable noncontrolling interest within stockholders' equity in the Condensed Consolidated Balance Sheets. The amount of consolidated net income attributable to Viad and the non-redeemable noncontrolling interest is presented in the Condensed Consolidated Statements of Operations.

Noncontrolling interests with redemption features that are not solely within our control are considered redeemable noncontrolling interests. Our redeemable noncontrolling interest relates to our 54.5% equity ownership interest in Esja Attractions ehf. ("Esja"). The Esja shareholders agreement contains a put option that gives the minority Esja shareholders the right to sell (or "put") their Esja shares to us based on a calculated formula within a predefined term. This redeemable noncontrolling interest is considered temporary equity and we report it between liabilities and stockholders' equity in the Condensed Consolidated Balance Sheets. The amount of the net

income or loss attributable to redeemable noncontrolling interests is recorded in the Condensed Consolidated Statements of Operations and the accretion of the redemption value is recorded as an adjustment to retained earnings and is included in our earnings (loss) per share. Refer to Note 20 – Redeemable Noncontrolling Interest for additional information.

Insurance Recoveries

Receipts from insurance up to the amount of the recognized losses are considered recoveries and are accounted for when they are probable of receipt. Anticipated proceeds in excess of the recognized loss are considered a gain contingency. A contingency gain for anticipated insurance proceeds in excess of losses already recognized is not recognized until all contingencies relating to the insurance claim have been resolved.

Insurance proceeds allocated to business interruption gains are reported as cash flows from operating activities, and proceeds allocated to impairment recoveries are reported as cash flows from investing activities. Insurance proceeds used for capitalizable costs are classified as cash flows from investing activities, and proceeds used for non-capitalizable costs are classified as operating activities.

Note 2. Revenue and Related Contract Costs and Contract Liabilities

GES' performance obligations consist of services or product(s) outlined in a contract. While multi-year contracts are often signed for recurring events, the obligations for each occurrence are well defined and conclude upon the occurrence of each event. The obligations are typically the provision of services and/or sale of a product in connection with an exhibition, conference, or other event. Revenue for services is recognized when we have a right to invoice at the close of the exhibition, conference, or corporate event, which typically lasts one to three days. Revenue for consumer events is recognized over the duration of the event. Revenue for products is recognized either upon delivery to the customer's location, upon delivery to an event, or when we have the right to invoice, generally at the close of the exhibition, conference, or corporate event. Payment terms are generally within 30-60 days and contain no significant financing components.

Pursuit's performance obligations are short-term in nature. They include the provision of a hotel room, an attraction admission, a chartered or ticketed bus or van ride, the fulfillment of travel planning itineraries, and/or the sale of food, beverage, or retail products. Revenue is recognized when the service has been provided or the product has been delivered. When credit is extended, payment terms are generally within 30 days and contain no significant financing components.

Contract Liabilities

Customer deposits are typically received by GES and Pursuit prior to transferring the related product or service to the customer. These deposits are recorded as a contract liability and recognized as revenue upon satisfaction of the related contract performance obligation(s). GES also provides customer rebates and volume discounts to certain event organizers that are recorded as contract liabilities and are recognized as a reduction of revenue. These amounts are included in the Condensed Consolidated Balance Sheets under the caption "Contract liabilities."

Changes to contract liabilities are as follows:

(in thousands)

| | |
|----------------------------|-----------|
| Balance at January 1, 2018 | \$31,981 |
| Cash additions | 147,231 |
| Revenue recognized | (120,477) |

| | |
|---|----------|
| Foreign exchange translation adjustment | (475) |
| Balance at September 30, 2018 | \$58,260 |
| Contract Costs | |

GES capitalizes certain incremental costs incurred in obtaining and fulfilling contracts. Capitalized costs principally relate to direct costs of materials and services incurred in fulfilling services of future exhibitions, conferences, and events, and also include up-front incentives and commissions incurred upon contract signing. Costs associated with preliminary contract activities (i.e. proposal activities) are expensed as incurred. Capitalized contract costs are expensed upon the transfer of the related goods or services and are included in cost of services or cost of products, as applicable. The deferred incremental costs of obtaining and fulfilling contracts are included in the Condensed Consolidated Balance Sheets under the captions “Current contract costs” and “Other investments and assets.” These amounts were previously reported in inventories under “Work in process.”

We elected to apply the following practical expedients related to performance obligations:

Not to disclose (i) the amount of consideration allocated to the remaining performance obligations (ii) an explanation of when we expect to recognize that amount as revenue as of December 31, 2017 and (iii) the value of unsatisfied performance obligations for contracts with an original duration of one year or less because the vast majority of our contract liabilities relate to future exhibitions and events that will occur within the next 12 months.

Changes to contract costs are as follows:

(in thousands)

| | |
|---|----------|
| Balance at January 1, 2018 | \$16,878 |
| Additions | 53,580 |
| Expenses | (40,641) |
| Cancelled | (109) |
| Foreign exchange translation adjustment | (539) |
| Balance at September 30, 2018 | \$29,169 |

As of September 30, 2018, capitalized contract costs consisted of \$1.8 million to obtain contracts and \$27.4 million to fulfill contracts. We did not recognize an impairment loss with respect to capitalized contract costs for the nine months ended September 30, 2018.

Disaggregation of Revenue

The following tables disaggregate GES and Pursuit revenue by major product line, timing of revenue recognition, and markets served:

GES

| (in thousands) | Three Months Ended September 30, 2018 | | | |
|---------------------------|---------------------------------------|-------------------|---------------------------|-----------|
| | GES U.S. | GES International | Intersegment Eliminations | Total |
| Services: | | | | |
| Core services | \$154,640 | \$ 35,937 | \$ — | \$190,577 |
| Audio-visual | 17,309 | 4,423 | — | 21,732 |
| Event technology | 4,874 | 1,745 | — | 6,619 |
| Intersegment eliminations | — | — | (2,479) | (2,479) |
| Total services | 176,823 | 42,105 | (2,479) | 216,449 |
| Products: | | | | |
| Core products | 14,876 | 14,785 | — | 29,661 |
| Total revenue | \$191,699 | \$ 56,890 | \$ (2,479) | \$246,110 |

Timing of revenue recognition:

| | | | | |
|---|-----------|-----------|-------------|-----------|
| Services transferred over time | \$176,823 | \$ 42,106 | \$ (2,479) | \$216,450 |
| Products transferred over time ⁽¹⁾ | 10,281 | 3,226 | — | 13,507 |
| Products transferred at a point in time | 4,595 | 11,558 | — | 16,153 |
| Total revenue | \$191,699 | \$ 56,890 | \$ (2,479) | \$246,110 |

| | | | | |
|---------------------------|------------|-----------|-------------|------------|
| Markets: | | | | |
| Exhibitions | \$ 108,348 | \$ 41,925 | \$ — | \$ 150,273 |
| Conferences | 41,367 | 4,918 | — | 46,285 |
| Corporate events | 34,093 | 8,190 | — | 42,283 |
| Consumer events | 7,891 | 1,857 | — | 9,748 |
| Intersegment eliminations | — | — | (2,479) | (2,479) |
| Total revenue | \$ 191,699 | \$ 56,890 | \$ (2,479) | \$ 246,110 |

⁽¹⁾GES' graphics product revenue is recognized over time as it is considered a part of the single performance obligation satisfied over time.

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| (in thousands) | Nine Months Ended September 30, 2018 | | | Total |
|---|--------------------------------------|-------------------|---------------------------|-------------------|
| | GES U.S. | GES International | Intersegment Eliminations | |
| Services: | | | | |
| Core services | \$ 511,322 | \$ 132,407 | \$ — | \$ 643,729 |
| Audio-visual | 55,134 | 14,144 | — | 69,278 |
| Event technology | 23,443 | 7,866 | — | 31,309 |
| Intersegment eliminations | — | — | (12,173) | (12,173) |
| Total services | 589,899 | 154,417 | (12,173) | 732,143 |
| Products: | | | | |
| Core products | 46,907 | 50,088 | — | 96,995 |
| Total revenue | \$ 636,806 | \$ 204,505 | \$ (12,173) | \$ 829,138 |
| Timing of revenue recognition: | | | | |
| Services transferred over time | \$ 589,899 | \$ 154,418 | \$ (12,173) | \$ 732,144 |
| Products transferred over time ⁽¹⁾ | 30,957 | 13,043 | — | 44,000 |
| Products transferred at a point in time | 15,950 | 37,044 | — | 52,994 |
| Total revenue | \$ 636,806 | \$ 204,505 | \$ (12,173) | \$ 829,138 |
| Markets: | | | | |
| Exhibitions | \$ 364,016 | \$ 150,623 | \$ — | \$ 514,639 |
| Conferences | 163,782 | 28,805 | — | 192,587 |
| Corporate events | 89,347 | 21,620 | — | 110,967 |
| Consumer events | 19,661 | 3,457 | — | 23,118 |
| Intersegment eliminations | — | — | (12,173) | (12,173) |
| Total revenue | \$ 636,806 | \$ 204,505 | \$ (12,173) | \$ 829,138 |

⁽¹⁾GES' graphics product revenue is recognized over time as it is considered a part of the single performance obligation satisfied over time.

Pursuit

| (in thousands) | Three Months Ended September 30, 2018 | Nine Months Ended September 30, 2018 |
|---|--|---|
| Services: | | |
| Accommodations | \$ 24,623 | \$ 35,358 |
| Admissions | 51,316 | 78,375 |
| Transportation | 7,602 | 14,292 |
| Travel planning | 651 | 1,450 |
| Intersegment eliminations | (554) | (1,260) |
| Total services revenue | 83,638 | 128,215 |
| Products: | | |
| Food and beverage | 16,074 | 23,998 |
| Retail operations | 12,341 | 17,917 |
| Total products revenue | 28,415 | 41,915 |
| Total revenue | \$ 112,053 | \$ 170,130 |
| Timing of revenue recognition: | | |
| Services transferred over time | \$ 83,638 | \$ 128,215 |
| Products transferred at a point in time | 28,415 | 41,915 |
| Total revenue | \$ 112,053 | \$ 170,130 |
| Markets: | | |
| Banff Jasper Collection | \$ 58,525 | \$ 94,133 |
| Alaska Collection | 25,546 | 36,373 |
| Glacier Park Collection | 23,418 | 30,684 |
| FlyOver | 4,564 | 8,940 |
| Total revenue | \$ 112,053 | \$ 170,130 |

Balance Sheet Reclassifications

In connection with the adoption of Topic 606, effective January 1, 2018, we made the following reclassifications to separately present contract costs and contract liabilities on the Condensed Consolidated Balance Sheet as of December 31, 2017:

| (in thousands) | December 31, 2017 | | |
|---|------------------------------|-------------------|----------------|
| | As Previously Reported | Reclassifications | As Adjusted |
| Cash and cash equivalents | \$53,723 | — | \$53,723 |
| Accounts receivable, net | 104,811 | — | 104,811 |
| Inventories ⁽¹⁾ | 30,372 | (12,822) | 17,550 |
| Current contract costs ⁽¹⁾ | — | 13,436 | 13,436 |
| Other current assets ⁽¹⁾ | 21,030 | (1,289) | 19,741 |
| Property and equipment, net | 305,571 | — | 305,571 |
| Other investments and assets ⁽¹⁾ | 47,512 | 675 | 48,187 |
| Deferred income taxes | 23,548 | — | 23,548 |
| Goodwill | 270,551 | — | 270,551 |
| Other intangible assets, net | 62,781 | — | 62,781 |
| Total assets | \$919,899 | — | \$919,899 |
| Accounts payable | \$77,380 | — | \$77,380 |
| Customer deposits ⁽²⁾ | 33,415 | (33,415) | — |
| Contract liabilities ⁽²⁾ | — | 31,981 | 31,981 |
| Accrued compensation | 30,614 | — | 30,614 |
| Other current liabilities ⁽²⁾ | 38,720 | 1,434 | 40,154 |
| Debt and capital lease obligations, current and long-term | 209,192 | — | 209,192 |
| Pension and postretirement benefits | 28,135 | — | 28,135 |
| Other deferred items and liabilities | 52,858 | — | 52,858 |
| Total liabilities | 470,314 | — | 470,314 |
| Redeemable noncontrolling interest | 6,648 | — | 6,648 |
| Total stockholders' equity ⁽³⁾ | 442,937 | — | 442,937 |
| Total liabilities and stockholders' equity | \$919,899 | — | \$919,899 |

⁽¹⁾Contract costs primarily consist of deferred core services costs (including labor and vendor purchases) required to service future exhibitions, conferences and other events, and commission expenses incurred to obtain contracts. All such costs were previously included in “Inventories” and in certain other assets. As a result of the changes noted above, deferred core services costs related to exhibitions and events that are scheduled to occur longer than one year in the future are currently included in “Other investments and assets”. The impact of this change reduced total current assets at December 31, 2017 by \$0.7 million. The amount of deferred core services costs included in “Other investments and assets” at September 30, 2018 was \$4.4 million.

⁽²⁾In connection with the adoption of Topic 606, we elected to more prominently present contract liabilities on the Consolidated Balance Sheets. Consequently, customer deposits of \$33.4 million as of December 31, 2017, have been reclassified to “Contract liabilities” and to other certain current liabilities to conform to the current period presentation.

⁽³⁾

We determined that the cumulative effect of initially applying Topic 606 as an adjustment to the opening balance of retained earnings was not material, and therefore we made no adjustment.

Note 3. Share-Based Compensation

The following table summarizes share-based compensation expense:

| (in thousands) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|--|---------|---------------------------------------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| Performance unit incentive plan (“PUP”) | \$1,607 | \$3,941 | \$3,125 | \$7,184 |
| Restricted stock | 609 | 672 | 1,779 | 2,069 |
| Restricted stock units | 78 | 124 | 152 | 231 |
| Share-based compensation before income tax benefit | 2,294 | 4,737 | 5,056 | 9,484 |
| Income tax benefit | (580) | (1,752) | (1,276) | (3,524) |
| Share-based compensation, net of income tax benefit | \$1,714 | \$2,985 | \$3,780 | \$5,960 |

We did not record any share-based compensation expense through restructuring charges during the three and nine months ended September 30, 2018 or 2017.

The following table summarizes the activity of the outstanding share-based compensation awards:

| | PUP Awards | | Restricted Stock | | Restricted Stock Units | |
|-------------------------------|------------------|------------|------------------|------------|------------------------|------------|
| | Weighted-Average | | Weighted-Average | | Weighted-Average | |
| | Grant Date | | Grant Date | | Grant Date | |
| | Shares | Fair Value | Shares | Fair Value | Shares | Fair Value |
| Balance at December 31, 2017 | 239,338 | \$ 32.80 | 206,899 | \$ 33.16 | 12,750 | \$ 30.94 |
| Granted | 76,925 | \$ 52.03 | 49,608 | \$ 52.34 | 3,898 | \$ 52.54 |
| Vested | (75,761) | \$ 27.29 | (72,934) | \$ 27.41 | (4,300) | \$ 27.35 |
| Forfeited | (693) | \$ 51.22 | (6,500) | \$ 39.95 | (258) | \$ 37.69 |
| Balance at September 30, 2018 | 239,809 | \$ 40.65 | 177,073 | \$ 40.66 | 12,090 | \$ 39.04 |

Viad Corp Omnibus Incentive Plan

We grant share-based compensation awards to our officers, directors, and certain key employees pursuant to the 2017 Viad Corp Omnibus Incentive Plan (the “2017 Plan”). The 2017 Plan has a 10-year life and provides for the following types of awards: (a) incentive and non-qualified stock options; (b) restricted stock and restricted stock units; (c) performance units or performance shares; (d) stock appreciation rights; (e) cash-based awards; and (f) certain other stock-based awards. In June 2017, we registered 1,750,000 shares of common stock issuable under the 2017 Plan. As of September 30, 2018, there were 1,666,111 shares available for future grant under the 2017 Plan.

PUP Awards

The vesting of PUP award shares is based upon achievement of certain performance-based criteria. The performance period of the shares is three years.

During the nine months ended September 30, 2018, we granted PUP awards with a grant date fair value of \$4.0 million of which \$1.6 million are payable in shares. Liabilities related to PUP awards were \$7.6 million as of September 30, 2018 and \$11.0 million as of December 31, 2017. In March 2018, PUP awards granted in 2015 vested and we distributed cash payouts of \$5.9 million. In March 2017, PUP awards granted in 2014 vested and we distributed cash payouts of \$3.7 million.

Restricted Stock

As of September 30, 2018, the unamortized cost of outstanding restricted stock awards was \$3.1 million, which we expect to recognize over a weighted-average period of approximately 1.2 years. We repurchased 21,767 shares for \$1.2 million during the nine months ended September 30, 2018 and 26,916 shares for \$1.3 million during the nine months ended September 30, 2017 related to tax withholding requirements on vested share-based awards.

Restricted Stock Units

Aggregate liabilities related to restricted stock units were \$0.4 million as of September 30, 2018 and \$0.5 million as of December 31, 2017. In February 2018, the 2015 restricted stock units vested and we distributed \$0.2 million in cash payouts. In February 2017, portions of the 2012 and 2014 restricted stock units vested and we distributed \$0.3 million in cash payouts.

Stock Options

The following table summarizes stock option activity:

| | Weighted-Average | |
|---|------------------|----------------|
| | Shares | Exercise Price |
| Options outstanding and exercisable at December 31, 2017 | 63,773 | \$ 16.62 |
| Exercised | (5,084) | \$ 16.62 |
| Options outstanding and exercisable at September 30, 2018 | 58,689 | \$ 16.62 |

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Note 4. Acquisition of Business

Esja

On November 3, 2017, we acquired the controlling interest (54.5% of the common stock) in Esja, a private corporation in Reykjavik, Iceland. Through Esja, we are developing and will operate a new FlyOver Iceland attraction, which we expect to open in 2019. The purchase price was €8.2 million (approximately \$9.5 million) in cash, and the shareholders agreement includes a put option that gives the minority Esja shareholders the right to sell (or “put”) their Esja shares to us based on a calculated formula within a predefined term. The noncontrolling interest’s carrying value is determined by the fair value of the noncontrolling interest as of the acquisition date, the noncontrolling interest’s share of the subsequent net income or loss, and the accretion of the redemption value of the put option. As of the transaction date, the fair value of the noncontrolling interest was estimated to be \$6.7 million. The fair value of the noncontrolling interest was finalized as of March 31, 2018. During the three months ended September 31, 2018, we made a purchase price allocation adjustment to goodwill of \$0.1 million. Refer to Note 20 – Redeemable Noncontrolling Interest for additional information.

Under the acquisition method of accounting, the purchase price is allocated to the assets acquired and liabilities assumed based on their estimated fair values. The excess purchase price over fair value of net assets acquired is recorded as goodwill. Goodwill is included in the Pursuit business group and the primary factor that contributed to the purchase price resulting in the recognition of goodwill relates to future expected income from operations after opening in 2019. Goodwill is deductible for tax purposes. Transaction costs associated with the Esja acquisition were \$0.1 million in 2018 and 2017, which are included in corporate activities in the Condensed Consolidated Statements of Operations.

The Esja results of operations have been included in the condensed consolidated financial statements from the date of acquisition. Esja had operating losses, representing start-up costs, of \$0.4 million during the three months ended September 30, 2018 and \$0.8 million during the nine months ended September 30, 2018.

Note 5. Inventories

The components of inventories consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|--------------------------------|-----------------------|----------------------|
| Raw materials | \$ 18,703 | \$ 17,550 |
| Work in process ⁽¹⁾ | — | — |
| Inventories | \$ 18,703 | \$ 17,550 |

⁽¹⁾Upon the adoption of Topic 606, the deferred incremental costs of obtaining and fulfilling contracts that were previously reported in Inventories under “Work in process” are currently reported under “Current contract costs” and “Other investments and assets.” Refer to Note 2 – Revenue and Related Contract Costs and Contract Liabilities for additional information.

Note 6. Other Current Assets

Other current assets consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|------------------------------|-----------------------|----------------------|
| Income tax receivable | \$ 6,809 | \$ 4,237 |
| Prepaid vendor payments | 6,225 | 5,048 |
| Prepaid software maintenance | 4,350 | 3,386 |
| Prepaid insurance | 3,708 | 2,610 |
| Prepaid taxes | 819 | 912 |
| Prepaid rent | 791 | 730 |
| Prepaid other | 2,858 | 2,172 |
| Other | 147 | 646 |
| Other current assets | \$ 25,707 | \$ 19,741 |

Note 7. Property and Equipment

Property and equipment consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|--------------------------------------|-----------------------|----------------------|
| Land and land interests | \$ 33,349 | \$ 32,544 |
| Buildings and leasehold improvements | 248,873 | 222,118 |
| Equipment and other | 377,703 | 351,676 |
| Gross property and equipment | 659,925 | 606,338 |
| Accumulated depreciation | (327,920) | (300,767) |
| Property and equipment, net | \$ 332,005 | \$ 305,571 |

Depreciation expense was \$13.3 million for the three months ended September 30, 2018 and \$35.9 million for the nine months ended September 30, 2018. Depreciation expense was \$12.5 million for the three months ended September 30, 2017 and \$32.9 million for nine months ended September 30, 2017.

Property and equipment acquired under capital leases increased \$2.9 million during the nine months ended September 30, 2018 and \$1.1 million during the nine months ended September 30, 2017. Property and equipment purchased through accounts payable and accrued liabilities increased \$4.4 million during the nine months ended September 30, 2018 and \$0.8 million for the nine months ended September 30, 2017.

Note 8. Other Investments and Assets

Other investments and assets consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|---|-----------------------|----------------------|
| Cash surrender value of life insurance | \$ 23,142 | \$ 23,947 |
| Self-insured liability receivable | 10,442 | 10,442 |
| Contract costs ⁽¹⁾ | 4,373 | 3,442 |
| Workers' compensation insurance security deposits | — | 3,550 |
| Other mutual funds | 2,900 | 2,637 |
| Other | 3,670 | 4,169 |
| Other investments and assets | \$ 44,527 | \$ 48,187 |

⁽¹⁾Upon the adoption of Topic 606, the deferred incremental costs of obtaining and fulfilling contracts that were previously reported in Inventories under "Work in process" are currently reported under "Current contract costs" and "Other investments and assets." Refer to Note 2 – Revenue and Related Contract Costs and Contract Liabilities for

additional information.

Note 9. Goodwill and Other Intangible Assets

The changes in the carrying amount of goodwill are as follows:

| (in thousands) | GES | | | Total |
|--|-----------|---------------|----------|-----------|
| | GES U.S. | International | Pursuit | |
| Balance at December 31, 2017 | \$148,277 | \$ 38,840 | \$83,434 | \$270,551 |
| Foreign currency translation adjustments | — | (1,268) | (2,479) | (3,747) |
| Purchase price allocation adjustments | — | — | (73) | (73) |
| Balance at September 30, 2018 | \$148,277 | \$ 37,572 | \$80,882 | \$266,731 |

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Other intangible assets consisted of the following:

| (in thousands) | Useful Life (Years) | September 30, 2018 | | | December 31, 2017 | | |
|--|---------------------------|----------------------------|-----------------------------|--------------------------|----------------------------|-----------------------------|--------------------------|
| | | Gross Carrying Value | Accumulated Amortization | Net Carrying Value | Gross Carrying Value | Accumulated Amortization | Net Carrying Value |
| Intangible assets subject to amortization: | | | | | | | |
| Customer contracts and relationships | 7.9 | \$68,386 | \$ (29,747) | \$38,639 | \$68,798 | \$ (23,696) | \$45,102 |
| Operating contracts and licenses | 25.7 | 9,703 | (1,434) | 8,269 | 9,951 | (1,094) | 8,857 |
| Tradenames | 6.4 | 8,620 | (3,612) | 5,008 | 8,633 | (2,873) | 5,760 |
| Non-compete agreements | 1.7 | 5,294 | (3,868) | 1,426 | 5,363 | (3,007) | 2,356 |
| Other | 8.1 | 1,691 | (788) | 903 | 896 | (650) | 246 |
| Total amortized intangible assets | | 93,694 | (39,449) | 54,245 | 93,641 | (31,320) | 62,321 |
| Indefinite-lived intangible assets: | | | | | | | |
| Business licenses | | 460 | — | 460 | 460 | — | 460 |
| Other intangible assets | | \$94,154 | \$ (39,449) | \$54,705 | \$94,101 | \$ (31,320) | \$62,781 |

Intangible asset amortization expense was \$2.9 million for the three months ended September 30, 2018 and \$8.4 million for the nine months ended September 30, 2018. Intangible asset amortization expense was \$3.3 million for the three months ended September 30, 2017 and \$9.6 million for the nine months ended September 30, 2017.

The estimated future amortization expense related to intangible assets subject to amortization held at September 30, 2018 is as follows:

| (in thousands) | |
|--------------------------|-----------------|
| Year ending December 31, | |
| Remainder of 2018 | \$2,611 |
| 2019 | 9,962 |
| 2020 | 8,467 |
| 2021 | 7,477 |
| 2022 | 5,942 |
| Thereafter | 19,786 |
| Total | \$54,245 |

Note 10. Other Current Liabilities

Other current liabilities consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|---|-----------------------|----------------------|
| Continuing operations: | | |
| Self-insured liability | \$ 6,219 | \$ 6,208 |
| Commissions payable | 5,536 | 3,235 |
| Accrued sales and use taxes | 4,931 | 2,431 |
| Accrued employee benefit costs | 4,043 | 2,915 |
| Accrued income tax payable | 3,130 | 7,518 |
| Accrued dividends | 2,084 | 2,094 |
| Current portion of pension and postretirement liabilities | 1,921 | 2,109 |
| Deferred rent | 1,714 | 1,679 |
| Accommodation services deposits ⁽¹⁾ | 1,584 | 2,540 |
| Accrued professional fees | 844 | 1,020 |
| Accrued restructuring | 542 | 722 |
| Accrued rebates ⁽²⁾ | — | — |
| Other taxes | 2,149 | 2,750 |
| Other | 4,407 | 3,852 |
| Total continuing operations | 39,104 | 39,073 |
| Discontinued operations: | | |
| Environmental remediation liabilities | 633 | 648 |
| Self-insured liability | 309 | 337 |
| Other | 86 | 96 |
| Total discontinued operations | 1,028 | 1,081 |
| Total other current liabilities | \$ 40,132 | \$ 40,154 |

⁽¹⁾With the adoption of Topic 606, we present customer deposits as “Contract liabilities” as they are received prior to transferring the related product or service to the customer. We recognize revenue upon satisfaction of the related contract performance obligation(s). We reclassified \$2.5 million of GES’ events accommodation services deposits out of “Contract liabilities” to “Other current liabilities” on the December 31, 2017 Condensed Consolidated Balance Sheet as they do not represent “Contract liabilities” but rather deposits from hotel guests that are passed on to the hotels. Refer to Note 2 – Revenue and Related Contract Costs and Contract Liabilities for additional information.

⁽²⁾With the adoption of Topic 606, we reclassified \$1.1 million of accrued rebates to “Contract liabilities” on the December 31, 2017 Condensed Consolidated Balance Sheet as they represent future performance obligations. Refer to Note 2 – Revenue and Related Contract Costs and Contract Liabilities for additional information.

Note 11. Other Deferred Items and Liabilities

Other deferred items and liabilities consisted of the following:

| (in thousands) | September 30, 2018 | December 31, 2017 |
|--|-----------------------|----------------------|
| Continuing operations: | | |
| Self-insured liability | \$ 12,685 | \$ 12,918 |
| Self-insured excess liability | 10,442 | 10,442 |
| Foreign deferred tax liability | 8,538 | 8,267 |
| Accrued compensation | 6,999 | 9,740 |
| Deferred rent | 3,113 | 3,855 |
| Accrued restructuring | 1,535 | 1,827 |
| Other | 2,162 | 1,305 |
| Total continuing operations | 45,474 | 48,354 |
| Discontinued operations: | | |
| Self-insured liability | 2,419 | 2,557 |
| Environmental remediation liabilities | 1,698 | 1,728 |
| Other | 234 | 219 |
| Total discontinued operations | 4,351 | 4,504 |
| Total other deferred items and liabilities | \$ 49,825 | \$ 52,858 |

Note 12. Debt and Capital Lease Obligations

The components of long-term debt and capital lease obligations consisted of the following:

| (in thousands, except interest rates) | September 30, 2018 | December 31, 2017 |
|---|-----------------------|----------------------|
| Revolving credit facility and term loan 3.8% weighted-average interest rate at | | |
| September 30, 2018 and 3.1% at December 31, 2017, due through 2019 ⁽¹⁾ | \$ 188,704 | \$ 207,322 |
| Brewster Inc. revolving credit facility 3.2% weighted-average interest rate at | | |
| September 30, 2018 ⁽¹⁾ | 7,750 | — |
| Less unamortized debt issuance costs | (583) | (984) |
| Total debt | 195,871 | 206,338 |
| Capital lease obligations 4.3% weighted-average interest rate at September 30, | | |
| 2018 and 3.8% at December 31, 2017, due through 2021 | 4,303 | 2,854 |
| Total debt and capital lease obligations | 200,174 | 209,192 |
| Current portion ⁽²⁾ | (155,756) | (152,599) |
| Long-term debt and capital lease obligations | \$ 44,418 | \$ 56,593 |

- (1) Represents the weighted-average interest rate in effect at the respective periods for the revolving credit facilities and term loan borrowings, including any applicable margin. The interest rates do not include amortization of debt issuance costs or commitment fees.
- (2) Borrowings under the revolving credit facilities are classified as current because all borrowed amounts are due within one year.

Effective December 22, 2014, we entered into a \$300 million Amended and Restated Credit Agreement (the “2014 Credit Agreement”). The 2014 Credit Agreement provides for a senior credit facility in the aggregate amount of \$300 million, which consists of a \$175 million revolving credit facility (the “2014 Credit Facility”) and a \$125 million term loan (the “2014 Term Loan”). The 2014 Credit Agreement has a maturity date of December 22, 2019. Proceeds from the loans made under the 2014 Credit Agreement were used to refinance certain of our outstanding debt and for general corporate purposes in the ordinary course of business.

Effective February 24, 2016, we executed an amendment (“Amendment No. 1”) to the 2014 Credit Agreement. Amendment No. 1 modified the terms of the financial covenants and the negative covenants related to acquisitions, restricted payments, and indebtedness. The overall maximum leverage ratio and minimum fixed charge coverage ratio were amended to 3.50 to 1.00 and 1.75 to 1.00, respectively.

Effective October 24, 2018, we entered into a Second Amended and Restated Credit Agreement (the “2018 Credit Agreement”) that amended and restated the 2014 Credit Agreement in its entirety. The 2018 Credit Agreement has a maturity date of October 24, 2023 and provides for a \$450 million revolving credit facility (“2018 Credit Facility”). Proceeds from the 2018 Credit Facility will be used

to refinance our outstanding debt under the 2014 Credit Agreement and will provide us with additional funds for our operations, growth initiatives, acquisitions, and other general corporate purposes in the ordinary course of business. The 2018 Credit Facility may be increased up to an additional \$250 million under certain circumstances. It has a \$20 million sublimit for letters of credit. Borrowings and letters of credit can be denominated in U.S. dollars, Euros, Canadian dollars, or British pounds. Our lenders under the 2018 Credit Facility have a first perfected security interest in all of our personal property including GES, GES Event Intelligence Services, Inc., CATC Alaska Tourism Corporation (“CATC”), ON Event Services, LLC (“ON Services”), our 54.5% interest in Esja, and 65% of the capital stock of our top-tier foreign subsidiaries (other than Esja). Financial covenants include an interest coverage ratio of not less than 3.00 to 1.00 and a leverage ratio of not greater than 3.50 to 1.00, with a step-up of 4.00 to 1.00 for four quarters for a material acquisition of \$50 million or more. Dividends are permitted up to \$15 million in any calendar year. In addition, we can declare and pay dividends or repurchase our common stock up to \$20 million per calendar year. Dividends and repurchases above those thresholds are permitted as long as our pro forma leverage ratio is less than or equal to 2.75 to 1.00. Unsecured debt is allowed provided we are in compliance with the leverage ratio. In addition, the unsecured debt must mature after the 2018 Credit Facility, cannot have scheduled principal payments while the 2018 Credit Facility is in place, and any debt covenants for unsecured debt cannot be more restrictive than the 2018 Credit Facility. Significant other covenants include limitations on investments, additional indebtedness, sales and dispositions of assets, and liens on property.

As of September 30, 2018, our fixed charge coverage ratio was 2.71 to 1.00, our leverage ratio was 1.61 to 1.00, and we were in compliance with all covenants under the 2014 Credit Agreement.

Effective December 28, 2016, Brewster Inc., part of Pursuit, entered into a credit agreement (the “Brewster Credit Agreement”) with a \$38 million revolving credit facility (the “Brewster Revolver”). The Brewster Credit Agreement was used in connection with the FlyOver Canada acquisition in December 2016. Effective December 6, 2017, we amended the Brewster Revolver to reduce the amount to \$20 million and extend the maturity date to December 28, 2018. Effective May 18, 2018, we executed a second amendment to the Brewster Revolver to increase the amount to \$30 million. The additional loan capacity will be used for potential future acquisitions in Canada and other general corporate purposes. The lender under the Brewster Revolver has a first perfected security interest in all of Brewster Inc.’s personal property and a guaranty from Brewster Inc.’s immediate parent, Brewster Travel Canada Inc. (secured by its present and future personal property), Viad, and all of its current or future subsidiaries that are required to be guarantors under Viad’s 2014 Credit Agreement and 2018 Credit Agreement. The fees on the unused portion of the Brewster Revolver are currently 0.25% annually.

As of September 30, 2018, our total debt and capital lease obligations were \$200.2 million, consisting of outstanding borrowings under the 2014 Term Loan of \$65.6 million, the 2014 Credit Facility of \$123.1 million, the Brewster Revolver of \$7.8 million, and capital lease obligations of \$4.3 million, offset in part by unamortized debt issuance costs of \$0.6 million. As of September 30, 2018, capacity remaining under the 2014 Credit Facility was \$48.3 million, reflecting borrowings of \$123.1 million and \$3.6 million in outstanding letters of credit. As of September 30, 2018, Brewster Inc. had \$22.2 million of capacity remaining under the Brewster Revolver.

Borrowings under the 2014 Credit Facility and the 2018 Credit Facility (of which GES, GES Event Intelligence Services, Inc., CATC, and ON Services are guarantors) are indexed to the prime rate or the London Interbank Offered Rate, plus appropriate spreads tied to our leverage ratio. Commitment fees and letters of credit fees are also tied to our leverage ratio. The fees on the unused portion of the 2014 Credit Facility were 0.35% annually as of September 30, 2018.

The estimated fair value of total debt was \$195.3 million as of September 30, 2018 and \$203.2 million as of December 31, 2017. The fair value of debt was estimated by discounting the future cash flows using rates currently available for debt of similar terms and maturity, which is a Level 2 measurement. Refer to Note 13 – Fair Value

Measurements.

Cash paid for interest on debt was \$6.2 million for the nine months ended September 30, 2018 and \$5.5 million for the nine months ended September 30, 2017.

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Note 13. Fair Value Measurements

The fair value of an asset or liability is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value guidance requires an entity to maximize the use of quoted prices and other observable inputs and minimize the use of unobservable inputs when measuring fair value, and also establishes a fair value hierarchy, which prioritizes the inputs to valuation techniques used to measure fair value as follows:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 - Unobservable inputs to the valuation methodology that are significant to the measurement of fair value.

Money market mutual funds and certain other mutual fund investments are measured at fair value on a recurring basis using Level 1 inputs. The fair value information related to these assets is summarized in the following tables:

| (in thousands) | September 30, 2018 | Fair Value Measurements at Reporting Date Using Significant | | |
|---|-----------------------|---|--|--|
| | | Quoted Prices in Active Markets Inputs (Level 1) | Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Money market funds ⁽¹⁾ | \$ 120 | \$ 120 | \$ — | \$ — |
| Other mutual funds ⁽²⁾ | 2,900 | 2,900 | — | — |
| Total assets at fair value on a recurring basis | \$ 3,020 | \$ 3,020 | \$ — | \$ — |

| (in thousands) | December 31, 2017 | Fair Value Measurements at Reporting Date Using Quoted Prices | | |
|----------------|----------------------|--|--|--|
| | | in Active Markets Inputs (Level 1) | Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |

| | | | | | |
|---|----------|----------|----|---|------|
| Assets: | | | | | |
| Money market funds ⁽¹⁾ | \$ 119 | \$ 119 | \$ | — | \$ — |
| Other mutual funds ⁽²⁾ | 2,637 | 2,637 | — | — | — |
| Total assets at fair value on a recurring basis | \$ 2,756 | \$ 2,756 | \$ | — | \$ — |

⁽¹⁾Money market funds are included in “Cash and cash equivalents” in the Condensed Consolidated Balance Sheets.

These investments are classified as available-for-sale and are recorded at fair value. There have been no realized gains or losses related to these investments and we have not experienced any redemption restrictions with respect to any of the money market mutual funds.

⁽²⁾Other mutual funds are included in “Other investments and assets” in the Condensed Consolidated Balance Sheets.

Upon the adoption of ASU 2016-01, unrealized gains on equity securities that were previously classified as available-for-sale are recognized in net income rather than “Accumulated other comprehensive income (loss)” (“AOCI”). We adopted this guidance prospectively on January 1, 2018 and recognized a cumulative-effect adjustment of \$0.6 million to beginning retained earnings, which represents unrealized gains of \$1.0 million (\$0.6 million after tax) as of December 31, 2017 that were included in AOCI in the Condensed Consolidated Balance Sheets. Refer to Note 14 – Stockholders’ Equity for additional information.

The carrying values of cash and cash equivalents, receivables, and accounts payable approximate fair value due to the short-term maturities of these instruments. Refer to Note 12 – Debt and Capital Lease Obligations for the estimated fair value of debt obligations.

Note 14. Stockholders' Equity

The following represents a reconciliation of the carrying amounts of stockholders' equity attributable to Viad and the non-redeemable noncontrolling interest for the nine months ended September 30, 2018 and 2017:

| | Total Viad | Non-redeemable | Total |
|--|---------------|----------------|---------------|
| | Stockholders' | Noncontrolling | Stockholders' |
| (in thousands) | Equity | Interest | Equity |
| Balance at December 31, 2017 | \$ 429,131 | \$ 13,806 | \$ 442,937 |
| Net income | 51,492 | 890 | 52,382 |
| Dividends on common stock (\$0.30 per share) | (6,128) | — | (6,128) |
| Common stock purchased for treasury | (10,240) | — | (10,240) |
| Employee benefit plans | 6,046 | — | 6,046 |
| Unrealized foreign currency translation adjustment, net of tax | (7,864) | — | (7,864) |
| Other changes to AOCI, net of tax | (715) | — | (715) |
| Adoption of ASU 2018-02 ⁽¹⁾ | 1,680 | — | 1,680 |
| Other, net | (34) | — | (34) |
| Balance at September 30, 2018 | \$ 463,368 | \$ 14,696 | \$ 478,064 |

⁽¹⁾ Upon the adoption of ASU 2018-02, we recorded a cumulative-effect adjustment from AOCI to beginning retained earnings.

| | Total Viad | Non-redeemable | Total |
|--|---------------|----------------|---------------|
| | Stockholders' | Noncontrolling | Stockholders' |
| (in thousands) | Equity | Interest | Equity |
| Balance at December 31, 2016 | \$ 357,355 | \$ 13,283 | \$ 370,638 |
| Net income | 79,381 | 747 | 80,128 |
| Dividends on common stock (\$0.30 per share) | (6,119) | — | (6,119) |
| Common stock purchased for treasury | (1,272) | — | (1,272) |
| Employee benefit plans | 5,916 | — | 5,916 |
| Unrealized foreign currency translation adjustment, net of tax | 18,820 | — | 18,820 |
| Other changes to AOCI, net of tax | 327 | — | 327 |
| Other, net | 56 | — | 56 |
| Balance at September 30, 2017 | \$ 454,464 | \$ 14,030 | \$ 468,494 |

Changes in AOCI by component are as follows:

| | Accumulated | | | |
|---|------------------------------------|--|---|---|
| | Unrealized Gains on Investments | Cumulative Foreign Currency Translation Adjustments | Unrecognized Net Actuarial Loss and Prior Service Credit, Net | Other Comprehensive Income (Loss) |
| (in thousands) | | | | |
| Balance at December 31, 2017 | \$ 616 | \$ (12,026) | \$ (11,158) | \$ (22,568) |
| Adoption of ASU 2016-01 ⁽¹⁾ | (616) | — | — | (616) |
| Other comprehensive income before reclassifications | — | (7,864) | — | (7,864) |
| Amounts reclassified from AOCI, net of tax | — | — | (715) | (715) |
| Net other comprehensive income (loss) | (616) | (7,864) | (715) | (9,195) |
| Balance at September 30, 2018 | \$ — | \$ (19,890) | \$ (11,873) | \$ (31,763) |

⁽²⁾Upon the adoption of ASU 2016-01, we recorded a cumulative-effect adjustment from unrealized gains on investments to beginning retained earnings.

Amounts reclassified that relate to our defined benefit pension and postretirement plans include the amortization of prior service costs and actuarial net losses recognized during the nine months ended September 30, 2018 and 2017. These costs are recorded as components of net periodic cost for each period presented. Refer to Note 17 – Pension and Postretirement Benefits for additional information.

Amounts reclassified that relate to unrealized gains on equity securities classified as available-for-sale include \$1.0 million (\$0.6 million after tax) as of December 31, 2017. Upon the adoption of ASU 2016-01, unrealized gains on equity securities are recognized in net income. Refer to Note 13 – Fair Value Measurements for additional information.

Noncontrolling interests with redemption features that are not solely within our control are considered redeemable noncontrolling interests. Redeemable noncontrolling interest is considered temporary equity and is reported between liabilities and stockholders' equity in the Condensed Consolidated Balance Sheets. Refer to Note 20 – Redeemable Noncontrolling Interest for additional information.

Note 15. Income Per Share

The components of basic and diluted income per share are as follows:

| (in thousands, except per share data) | Three Months Ended | | Nine Months Ended | |
|--|--------------------|--------------------|--------------------|--------------------|
| | September 30, 2018 | September 30, 2017 | September 30, 2018 | September 30, 2017 |
| Net income attributable to Viad (diluted) | \$37,389 | \$44,657 | \$51,492 | \$79,381 |
| Less: Allocation to non-vested shares | (338) | (539) | (493) | (993) |
| Adjustment to the redemption value of redeemable noncontrolling interest | (84) | — | (174) | — |
| Net income allocated to Viad common stockholders (basic) | \$36,967 | \$44,118 | \$50,825 | \$78,388 |
| Basic weighted-average outstanding common shares | 20,145 | 20,166 | 20,187 | 20,130 |
| Additional dilutive shares related to share-based compensation | 242 | 270 | 240 | 252 |
| Diluted weighted-average outstanding shares | 20,387 | 20,436 | 20,427 | 20,382 |
| Income per share: | | | | |
| Basic income attributable to Viad common stockholders | \$1.84 | \$2.19 | \$2.52 | \$3.89 |
| Diluted income attributable to Viad common stockholders ⁽¹⁾ | \$1.83 | \$2.19 | \$2.51 | \$3.89 |

⁽¹⁾Diluted income (loss) per share amount cannot exceed basic income (loss) per share.

Note 16. Income Taxes

The effective tax rate was 21.8% for the three months ended September 30, 2018 and 30.4% for the three months ended September 30, 2017. The effective tax rate was 22.8% for the nine months ended September 30, 2018 and 29.0% for the nine months ended September 30, 2017.

The income tax provision was computed based on our estimated effective tax rate and forecasted income by jurisdiction expected for the full year, including the impact of any unusual, infrequent, or nonrecurring items. The effective tax rate for the nine months ended September 30, 2018 was more than the federal statutory rate of 21% primarily due to foreign income taxed at higher rates and certain non-deductible business expenses, offset in part by \$3.1 million tax benefits recognized in the quarter for the updated estimate of our provision for the impact of the Tax Act. The effective tax rate for the nine months ended September 30, 2017 was less than the federal statutory rate of 35% primarily due to foreign income taxes at lower rates, the excess tax benefit on share-based compensation, and the release of a valuation allowance. During the three months ended September 30, 2018, we recorded a tax benefit of \$3.1 million to the provisional estimate included in the financial statements as of December 31, 2017 for the impact of the Tax Act. The \$3.1 million is comprised of \$2.6 million reduction of our estimated taxes for the deemed mandatory repatriation of post-1986 undistributed foreign subsidiary earnings and profits and \$0.5 million for the corporate tax

rate reduction attributable to the return to provision adjustment for deferred taxes. We expect to finalize our analysis of the impact of the Tax Act and record any adjustments within the one-year period provided under SEC Staff Accounting Bulletin 118.

Cash paid for income taxes was \$20.2 million for the nine months ended September 30, 2018 and \$10.9 million for the nine months ended September 30, 2017.

Note 17. Pension and Postretirement Benefits

The components of net periodic benefit cost of our pension and postretirement benefit plans for the three months ended September 30, 2018 and 2017 consist of the following:

| (in thousands) | Domestic Plans | | | | Foreign | |
|--------------------------------------|----------------|--------|------------------------------|--------|---------------|--------|
| | Pension Plans | | Postretirement Benefit Plans | | Pension Plans | |
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Service cost | \$ 13 | \$ 8 | \$ 4 | \$ 22 | \$ 138 | \$ 138 |
| Interest cost | 198 | 197 | 129 | 92 | 91 | 120 |
| Expected return on plan assets | (65) | (55) | — | — | (126) | (156) |
| Amortization of prior service credit | — | — | (51) | (107) | — | — |
| Recognized net actuarial loss | 124 | 106 | 187 | 3 | 38 | 48 |
| Net periodic benefit cost | \$ 270 | \$ 256 | \$ 269 | \$ 10 | \$ 141 | \$ 150 |

The components of net periodic benefit cost of our pension and postretirement benefit plans for the nine months ended September 30, 2018 and 2017 consist of the following:

| (in thousands) | Domestic Plans | | | | Foreign | |
|--------------------------------------|----------------|--------|------------------------------|--------|---------------|--------|
| | Pension Plans | | Postretirement Benefit Plans | | Pension Plans | |
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Service cost | \$ 48 | \$ 56 | \$ 60 | \$ 69 | \$ 418 | \$ 396 |
| Interest cost | 585 | 604 | 337 | 311 | 273 | 348 |
| Expected return on plan assets | (145) | (162) | — | — | (382) | (450) |
| Amortization of prior service credit | — | — | (154) | (323) | — | — |
| Recognized net actuarial loss | 370 | 336 | 304 | 123 | 120 | 137 |
| Net periodic benefit cost | \$ 858 | \$ 834 | \$ 547 | \$ 180 | \$ 429 | \$ 431 |

We expect to contribute \$1.1 million to our funded pension plans, \$1.0 million to our unfunded pension plans, and \$1.1 million to our postretirement benefit plans in 2018. During the nine months ended September 30, 2018, we contributed \$0.9 million to our funded pension plans, \$0.5 million to our unfunded pension plans, and \$0.8 million to our postretirement benefit plans.

Note 18. Restructuring Charges

GES

As part of our efforts to drive efficiencies and simplify our business operations, we have taken certain restructuring actions designed to reduce our cost structure primarily within GES. These actions include combining separate business units within GES U.S. and consolidating facilities and operations in the U.S., Canada, and the United Kingdom. As a result, we recorded restructuring charges primarily consisting of severance and related benefits as a

result of workforce reductions and charges related to the consolidation and downsizing of facilities representing the remaining operating lease obligations (net of estimated sublease income) and related costs.

Other Restructurings

We recorded restructuring charges in connection with certain reorganization activities within Pursuit. These charges primarily consist of severance and related benefits due to headcount reductions.

Changes to the restructuring liability by major restructuring activity are as follows:

| | GES Severance & Employee | Facilities | Other Restructurings Severance & Employee | Total |
|-------------------------------|-----------------------------------|------------|--|---------|
| (in thousands) | Benefits | Facilities | Benefits | Total |
| Balance at December 31, 2017 | \$1,551 | \$ 807 | \$ 191 | \$2,549 |
| Restructuring charges | 869 | — | 130 | 999 |
| Cash payments | (1,052) | (97) | (181) | (1,330) |
| Adjustment to liability | 438 | (451) | (128) | (141) |
| Balance at September 30, 2018 | \$1,806 | \$ 259 | \$ 12 | \$2,077 |

As of September 30, 2018, we expect to pay the liabilities related to severance and employee benefits by the end of 2020. Additionally, for GES the liability related to future lease payments will be paid over the remaining lease terms. Refer to Note 21 – Segment Information, for information regarding restructuring charges by segment.

Note 19. Litigation, Claims, Contingencies, and Other

We are plaintiffs or defendants to various actions, proceedings, and pending claims, some of which involve, or may involve, compensatory, punitive, or other damages. Litigation is subject to many uncertainties and it is possible that some of the legal actions, proceedings, or claims could be decided against us. Although the amount of liability as of September 30, 2018 with respect to these matters is not ascertainable, we believe that any resulting liability, after taking into consideration amounts already provided for and insurance coverage, will not have a material effect on our business, financial position, or results of operations.

We are subject to various U.S. federal, state, and foreign laws and regulations governing the prevention of pollution and the protection of the environment in the jurisdictions in which we have or had operations. If we fail to comply with these environmental laws and regulations, civil and criminal penalties could be imposed and we could become subject to regulatory enforcement actions in the form of injunctions and cease and desist orders. As is the case with many companies, we also face exposure to actual or potential claims and lawsuits involving environmental matters relating to our past operations. As of September 30, 2018, we had recorded environmental remediation liabilities of \$2.3 million related to previously sold operations. Although we are a party to certain environmental disputes, we believe that any resulting liabilities, after taking into consideration amounts already provided for and insurance coverage, will not have a material effect on our financial position or results of operations.

As of September 30, 2018, on behalf of our subsidiaries, we had certain obligations under guarantees to third parties. These guarantees are not subject to liability recognition in the condensed consolidated financial statements and relate to leased facilities entered into by our subsidiary operations. We would generally be required to make payments to the respective third parties under these guarantees in the event that the related subsidiary could not meet its own payment obligations. The maximum potential amount of future payments that we would be required to make under all guarantees existing as of September 30, 2018 would be \$17.3 million. These guarantees relate to our leased facilities through October 2027. There are no recourse provisions that would enable us to recover from third parties any payments made under the guarantees. Furthermore, there are no collateral or similar arrangements whereby we could recover payments.

A significant number of our employees are unionized and we are a party to approximately 100 collective-bargaining agreements, with approximately one-third requiring renegotiation each year. If we are unable to reach an agreement with a union during the collective-bargaining process, the union may call for a strike or work stoppage, which may, under certain circumstances, adversely impact our business and results of operations. We believe that relations with our employees are satisfactory and that collective-bargaining agreements expiring in 2018 will be renegotiated in the ordinary course of business without having a material adverse effect on our operations. We entered into showsite and warehouse agreements with the Chicago Teamsters Local 727, effective January 1, 2014, and those agreements are scheduled to expire on December 31, 2018. We are in informal discussions with all relevant parties to renew those agreements in a manner that will be reasonable and equitable to employees, customers, and shareholders. Although our labor relations are currently stable, disruptions pending the outcome of the Chicago Teamsters Local 727 negotiations could occur, as they could with any collective-bargaining agreement negotiation, with the possibility of an adverse impact on the operating results of GES.

Our business contributes to various multi-employer pension plans based on obligations arising under collective-bargaining agreements covering our union-represented employees. Based upon the information available from plan administrators, we believe that several of these multi-employer plans are underfunded. The Pension Protection Act of 2006 requires pension plans underfunded at certain levels to reduce, over defined time periods, the underfunded status. In addition, under current laws, the termination of a plan, or a voluntary withdrawal from a plan by us, or a shrinking contribution base to a plan as a result of the insolvency or withdrawal of other contributing employers to such plan, would require us to make payments to such plan for our proportionate share of the plan's unfunded vested liabilities. As of September 30, 2018, the amount of additional funding, if any, that we would be required to make related to multi-employer pension plans is not ascertainable.

We are self-insured up to certain limits for workers' compensation, employee health benefits, automobile, product and general liability, and property loss claims. The aggregate amount of insurance liabilities (up to our retention limit) related to our continuing operations was \$18.9 million as of September 30, 2018 which includes \$13.7 million related to workers' compensation liabilities, and \$5.2 million related to general/auto liability claims. We have also retained and provided for certain workers' compensation insurance liabilities in conjunction with previously sold businesses of \$2.7 million as of September 30, 2018. The estimated employee health benefit claims incurred but not yet reported was \$1.7 million as of September 30, 2018. Provisions for losses for claims incurred, including estimated claims incurred but not yet reported, are made based on our historical experience, claims frequency, and other factors. A change in the assumptions used could result in an adjustment to recorded liabilities. We have purchased insurance for amounts in excess of the self-insured levels, which generally range from \$0.2 million to \$0.5 million on a per claim basis. We do not maintain a self-insured retention pool fund as claims are paid from current cash resources at the time of settlement. Our net cash payments in connection with these insurance liabilities were \$1.4 million for the three months ended September 30, 2018 and \$1.3

million for the three months ended September 30, 2017 and \$4.1 million for the nine months ended September 30, 2018 and \$3.8 million for the nine months ended September 30, 2017.

In addition, as of September 30, 2018, we have recorded insurance liabilities of \$10.4 million related to continuing operations, which represents the amount for which we remain the primary obligor after self-insured insurance limits, without taking into consideration the above-referenced insurance coverage. Of this total, \$6.9 million related to workers' compensation liabilities and \$3.5 million related to general/auto liability claims which are recorded in other deferred items and liabilities in the Condensed Consolidated Balance Sheets with a corresponding receivable in other investments.

Note 20. Redeemable Noncontrolling Interest

On November 3, 2017, we acquired the controlling interest (54.5% of the common stock) in Esja, a private corporation in Reykjavik, Iceland. Through Esja, we are developing and will operate a new FlyOver Iceland attraction.

The minority Esja shareholders have the right to sell (or "put") their Esja shares to us based on a multiple of 5.0x EBITDA as calculated on the trailing 12 months from the most recently completed quarter before the put option exercise. The put option is only exercisable after 36 months of business operation (the "Reference Date") and if the FlyOver Iceland attraction has earned a minimum of €3.25 million in unadjusted EBITDA during the most recent fiscal year and during the trailing 12-month period prior to exercise (the "Put Option Condition"). The put option is exercisable during a period of 12 months following the Reference Date (the "Option Period") and if the Put Option Condition has been met. If the Put Option Condition has not been met during the first Option Period, the Reference Date will be extended for an additional 12 months up to three times. If after 72 months, the FlyOver Iceland attraction has not achieved the Put Option Condition, the put option expires. If the Put Option Condition is met during any of the Option Periods, yet the shares are not exercised prior to the end of the 12-month Option Period, the put option will expire.

The noncontrolling interest's carrying value is determined by the fair value of the noncontrolling interest as of the acquisition date and the noncontrolling interest's share of the subsequent net income or loss. This value is benchmarked against the redemption value of the sellers' put option. The carrying value is adjusted to the redemption value, provided that it does not fall below the initial carrying value, as determined by the purchase price allocation. We have made a policy election to reflect any changes caused by such an adjustment to retained earnings, rather than to current earnings.

Changes in the redeemable noncontrolling interest is as follows:

(in thousands)

| | |
|---|---------|
| Balance at December 31, 2017 | \$6,648 |
| Net loss attributable to redeemable noncontrolling interest | (289) |
| Adjustment to the redemption value | 174 |
| Foreign currency translation adjustment | (405) |
| Balance at September 30, 2018 | \$6,128 |

Note 21. Segment Information

We measure the profit and performance of our operations on the basis of segment operating income (loss) which excludes restructuring charges and recoveries and impairment charges and recoveries. Intersegment sales are eliminated in consolidation and intersegment transfers are not significant. Corporate activities include expenses not allocated to operations. Depreciation and amortization and share-based compensation expense are the only significant non-cash items for the reportable segments.

Our reportable segments, with reconciliations to consolidated totals, are as follows:

| (in thousands) | Three Months Ended | | Nine Months Ended | |
|---|-----------------------|-------------|-----------------------|--------------|
| | September 30, 2018 | 2017 | September 30, 2018 | 2017 |
| Revenue: | | | | |
| GES: | | | | |
| U.S. | \$ 191,699 | \$ 184,761 | \$ 636,806 | \$ 684,003 |
| International | 56,890 | 54,040 | 204,505 | 203,222 |
| Intersegment eliminations | (2,479) | (6,682) | (12,173) | (17,126) |
| Total GES | 246,110 | 232,119 | 829,138 | 870,099 |
| Pursuit | 112,053 | 106,980 | 170,130 | 159,581 |
| Total revenue | \$ 358,163 | \$ 339,099 | \$ 999,268 | \$ 1,029,680 |
| Segment operating income (loss): | | | | |
| GES: | | | | |
| U.S. | \$ 2,287 | \$ (2,664) | \$ 21,569 | \$ 40,002 |
| International | (1,127) | (2,858) | 9,176 | 8,524 |
| Total GES | 1,160 | (5,522) | 30,745 | 48,526 |
| Pursuit | 55,408 | 53,860 | 53,770 | 53,523 |
| Segment operating income | 56,568 | 48,338 | 84,515 | 102,049 |
| Corporate eliminations ⁽¹⁾ | 18 | 18 | 51 | 50 |
| Corporate activities | (3,777) | (4,425) | (8,529) | (9,886) |
| Operating income | 52,809 | 43,931 | 76,037 | 92,213 |
| Interest income | 101 | 74 | 238 | 174 |
| Interest expense | (2,608) | (2,117) | (7,031) | (6,281) |
| Other expense ⁽²⁾ | (527) | (248) | (1,308) | (922) |
| Restructuring recoveries (charges): | | | | |
| GES U.S. | (162) | 435 | (402) | 364 |
| GES International | (13) | (689) | (467) | (1,043) |
| Pursuit | — | — | (140) | — |
| Corporate | — | (1) | 10 | (138) |
| Impairment recoveries: | | | | |
| Pursuit | — | 24,467 | 35 | 29,098 |
| Income from continuing operations before income taxes | \$ 49,600 | \$ 65,852 | \$ 66,972 | \$ 113,465 |

⁽¹⁾Corporate eliminations represent the elimination of depreciation expense recorded by Pursuit associated with previously eliminated intercompany profit realized by GES for renovations to Pursuit's Banff Gondola.

⁽²⁾We adopted ASU 2017-07 on January 1, 2018, which requires retrospective adoption. As a result, we recorded the nonservice cost component of net periodic benefit cost within other expense for the three and nine months ended September 30, 2018, and we reclassified \$0.2 million from operating expenses to other expense for the three months

ended September 30, 2017 and \$0.9 million for the nine months ended September 30, 2017 to conform with current period presentation. Refer to Note 1 – Overview and Basis of Presentation for additional details on the impact of this adoption on our Condensed Consolidated Statements of Operations.

Note 22. Common Stock Repurchases

We previously announced our Board of Directors' authorization to repurchase shares of our common stock from time to time at prevailing market prices. During the nine months ended September 30, 2018, we repurchased 175,091 shares on the open market for \$9.1 million. As of September 30, 2018, 265,449 shares remain available for repurchase. We repurchased 21,767 shares for \$1.2 million during the nine months ended September 30, 2018 and 26,916 shares for \$1.3 million during the nine months ended September 30, 2017 related to tax withholding requirements on vested share based awards.

Note 23. Subsequent Event

Effective October 24, 2018, we entered into the 2018 Credit Agreement, which provides for the \$450 million 2018 Credit Facility. The following terms are included in the 2018 Credit Facility:

- May be increased up to an additional \$250 million under certain circumstances;
- Maintain an interest coverage ratio of not less than 3.00 to 1.00;
- Maintain a leverage ratio of not greater than 3.50 to 1.00, with a step-up of 4.00 to 1.00 for four quarters for a material acquisition of \$50 million or more;
- Dividends are permitted up to \$15 million in any calendar year. In addition, we can declare and pay dividends or repurchase our common stock up to \$20 million per calendar year. Dividends and repurchases above those thresholds are permitted as long as our pro forma leverage ratio is less than or equal to 2.75 to 1.00; and
- Unlimited unsecured debt provided we are in compliance with the leverage ratio. The unsecured debt must mature outside the credit facility, cannot have scheduled principal payments while the 2018 Credit Facility is in place, and debt covenants cannot be more restrictive than the 2018 Credit Facility.

Refer to Note 12 – Debt and Capital Lease Obligations for additional information.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward-Looking Statements

This Form 10-Q contains a number of forward-looking statements. Words, and variations of words, such as “will,” “may,” “expect,” “would,” “could,” “might,” “intend,” “plan,” “believe,” “estimate,” “anticipate,” “deliver,” “seek,” “aim,” “potential,” and similar expressions are intended to identify our forward-looking statements. Similarly, statements that describe our business strategy, outlook, objectives, plans, intentions or goals also are forward-looking statements. These forward-looking statements are not historical facts, and are subject to a host of risks and uncertainties, many of which are beyond our control, that could cause actual results to differ materially from those in the forward-looking statements.

Important factors that could cause actual results to differ materially from those described in our forward-looking statements include, but are not limited to, the following:

- our ability to successfully integrate and achieve established financial and strategic goals from acquisitions;
- our dependence on large exhibition event clients;
- the importance of key members of our account teams to our business relationships;
- the competitive nature of the industries in which we operate;
- travel industry disruptions;
- transportation disruptions and increases in transportation costs;
- seasonality of our businesses;
- terrorist attacks, natural disasters and other catastrophic events;
- fluctuations in general economic conditions;
- the impact of recent U.S. tax legislation;
- our exposure to currency exchange rate fluctuations;
- our multi-employer pension plan funding obligations;
- our exposure to labor cost increases and work stoppages related to unionized employees;
- our exposure to cybersecurity attacks and threats;
- compliance with laws governing the collection, storage, handling and transfer of personal data and our exposure to legal claims and fines for data breaches or improper handling of such data;
- unanticipated delays and cost overruns of our capital projects, and our ability to achieve established financial and strategic goals of such projects;
- adverse effects of show rotation on our periodic results and operating margins;
- the effects of the United Kingdom's exit from the European Union; and
 - liabilities relating to prior and discontinued operations.

For a more complete discussion of the risks and uncertainties that may affect our business or financial results, please see Item 1A, “Risk Factors,” of our most recent annual report on Form 10-K filed with the SEC on February 28, 2018. We disclaim and do not undertake any obligation to update or revise any forward-looking statement except as required by applicable law or regulation.

The following Management's Discussion and Analysis (“MD&A”) should be read in conjunction with our 2017 Form 10-K and the condensed consolidated financial statements and related notes included in this Form 10-Q. The MD&A is intended to assist in understanding our financial condition and results of operations.

Overview

We are an international experiential services company with operations principally in the United States, Canada, the United Kingdom, continental Europe, and the United Arab Emirates. We are committed to providing unforgettable experiences to our clients and guests. We operate through three reportable business segments: GES U.S., GES International, (collectively, “GES”), and Pursuit.

GES

GES is a global, full-service provider for Live Events that produces exhibitions, conferences, corporate events, and consumer events. GES offers a comprehensive range of live event services including a full suite of audio-visual services from creative and technology to content and design, along with online tools powered by next generation technologies that help clients easily manage the complexities of their events.

GES' clients include event organizers and corporate brand marketers. Event organizers schedule and run the event from start to finish. Corporate brand marketers include exhibitors and domestic and international corporations that want to promote their brands, services and innovations, feature new products, and build business relationships. GES serves corporate brand marketers when they exhibit at events and when GES is engaged to manage their global exhibit program or produce their proprietary corporate events.

Seasonality

GES' show rotation refers to shows that occur less frequently than annually, as well as annual shows that shift quarters from one year to the next. GES' exhibition and event activity can vary significantly from quarter to quarter and year to year depending on the frequency and timing of shows.

Pursuit

Pursuit is a collection of iconic natural and cultural destination travel experiences that enjoy perennial demand. Pursuit offers guests distinctive and world renowned experiences through its collection of unique hotels, lodges, world-class recreational attractions, and sightseeing and ground transportation services.

Pursuit comprises four lines of business: Attractions, including food and beverage services and retail operations; Hospitality, including food and beverage services and retail operations; Transportation; and Travel Planning. These four lines of business work together, driving economies of scope and meaningful scale in and around the iconic destinations of Banff, Jasper, and Waterton Lakes National Parks and Vancouver in Canada, and Glacier, Denali, and Kenai Fjords National Parks in the United States.

Seasonality

Pursuit experiences peak activity during the summer months. During 2017, 87% of Pursuit's revenue was earned in the second and third quarters.

Results of Operations

Financial Highlights

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|---|-------------------------------------|-----------|----------------------|------------------------------------|-------------|----------------------|
| | 2018 | 2017 | Change Percentage | 2018 | 2017 | Change Percentage |
| (in thousands, except per share data) | | | | | | |
| Revenue | \$358,163 | \$339,099 | 5.6 % | \$999,268 | \$1,029,680 | (3.0)% |
| Net income attributable to Viad | \$37,389 | \$44,657 | (16.3)% | \$51,492 | \$79,381 | (35.1)% |
| Segment operating income ⁽¹⁾ | \$56,568 | \$48,338 | 17.0 % | \$84,515 | \$102,049 | (17.2)% |
| Diluted income per common share | | | | | | |

from continuing operations attributable

to Viad common stockholders \$1.84 \$2.19 (16.0)% \$2.49 \$3.91 (36.3)%
 Three months ended September 30, 2018 compared with the three months ended September 30, 2017

• Total revenue increased \$19.1 million or 5.6%, primarily due to positive show rotation of approximately \$28 million at GES and underlying growth at Pursuit, offset in part by nonrecurring business produced in the 2017 third quarter and an unfavorable foreign exchange impact of \$3.4 million.

- Net income attributable to Viad decreased \$7.3 million, primarily due to impairment recoveries of \$17.8 million, after-tax, received during the 2017 third quarter related to the Mount Royal Hotel fire at

Pursuit, offset in part by a reduction in performance-based incentives.

• Total segment operating income⁽¹⁾ increased \$8.2 million primarily due to the increase in revenue as well as a reduction in performance-based incentives.

Nine months ended September 30, 2018 compared with the nine months ended September 30, 2017

• Total revenue decreased \$30.4 million or 3.0%, primarily due to negative show rotation of approximately \$43 million at GES, offset in part by a favorable foreign exchange impact of \$8.3 million and continued underlying growth at Pursuit.

• Net income attributable to Viad decreased \$27.9 million, primarily due to impairment recoveries of \$21.2 million, after-tax, and favorable tax matters of \$1.2 million, each of which was recorded in 2017, as well as lower segment operating income at GES.

• Total segment operating income⁽¹⁾ decreased \$17.5 million, primarily due to the decrease in revenue at GES, offset in part by a reduction in performance-based incentives.

⁽¹⁾ Refer to Note 21 – Segment Information of the Notes to Condensed Consolidated Financial Statements for a reconciliation of the non-GAAP financial measure, segment operating income, to the most directly comparable GAAP measure.

Foreign Exchange Rate Variances

We conduct our foreign operations primarily in Canada, the United Kingdom, the Netherlands, Germany, and to a lesser extent, in certain other countries.

The following tables summarize the foreign exchange rate variance effects (or “FX Impact”) on revenue and segment operating income (loss) from our significant international operations for the three and nine months ended September 30, 2018 and 2017:

Three months ended September 30, 2018 compared with the three months ended September 30, 2017

| | Revenue Weighted-Average | | | Segment Operating Income (Loss) Weighted-Average | | |
|----------------------|-----------------------------|--------|-----------------------------|--|--------|-----------------------------|
| | Exchange Rates | | FX Impact (in thousands) | Exchange Rates | | FX Impact (in thousands) |
| | 2018 | 2017 | | 2018 | 2017 | |
| GES: | | | | | | |
| Canada (CAD) | \$0.77 | \$0.80 | \$ (452) | \$0.77 | \$0.80 | \$ 7 |
| United Kingdom (GBP) | \$1.31 | \$1.32 | (125) | \$1.30 | \$1.31 | (39) |
| Europe (EUR) | \$1.17 | \$1.19 | (99) | \$1.16 | \$1.18 | (21) |
| | | | (676) | | | (53) |
| Pursuit: | | | | | | |
| Canada (CAD) | \$0.77 | \$0.80 | (2,692) | \$0.76 | \$0.80 | (1,492) |
| | | | \$ (3,368) | | | \$ (1,545) |

Nine months ended September 30, 2018 compared with the nine months ended September 30, 2017

| | Revenue Weighted-Average | | | Segment Operating Income (Loss) Weighted-Average | | |
|----------------------|-----------------------------|--------|-----------------------------|--|--------|-----------------------------|
| | Exchange Rates | | FX Impact (in thousands) | Exchange Rates | | FX Impact (in thousands) |
| | 2018 | 2017 | | 2018 | 2017 | |
| GES: | | | | | | |
| Canada (CAD) | \$0.78 | \$0.76 | \$ 1,047 | \$0.77 | \$0.76 | \$ 154 |
| United Kingdom (GBP) | \$1.35 | \$1.28 | 6,931 | \$1.33 | \$1.28 | (3) |
| Europe (EUR) | \$1.19 | \$1.11 | 1,627 | \$1.19 | \$1.12 | 138 |
| | | | 9,605 | | | 289 |
| Pursuit: | | | | | | |
| Canada (CAD) | \$0.77 | \$0.78 | (1,319) | \$0.77 | \$0.78 | (1,535) |
| | | | \$ 8,286 | | | \$ (1,246) |

Revenue and segment operating income for the three and nine months ended September 30, 2018 were primarily impacted by variances of the British pound, the Canadian dollar, and the Euro relative to the U.S. dollar. Future changes in exchange rates may impact overall expected profitability and historical period-to-period comparisons when revenue and segment operating income are translated into U.S. dollars.

Analysis of Revenue and Operating Results by Reportable Segment

GES

The following tables present a comparison of GES' reported revenue and segment operating income to organic revenue⁽¹⁾ and organic segment operating income⁽¹⁾ for the three and nine months ended September 30, 2018 and 2017.

| (in thousands) | Three Months Ended September 30, 2018 | | | Three Months Ended September 30, 2017 | | | Change | | |
|--|--|-----------------------------|------------------------|--|-----------------------------|------------------------|-------------------|------------------------|--------------|
| | As Reported | FX Acquisition Impact | Organic ⁽¹⁾ | As Reported | FX Acquisition Impact | Organic ⁽¹⁾ | As Reported | Organic ⁽¹⁾ | |
| Revenue: | | | | | | | | | |
| GES: | | | | | | | | | |
| U.S. | \$191,699 | \$ — | \$ — | \$191,699 | \$184,761 | \$ — | \$184,761 | 3.8 % | 3.8 % |
| International | 56,890 | — | (676) | 57,566 | 54,040 | — | 54,040 | 5.3 % | 6.5 % |
| Intersegment eliminations | (2,479) | — | — | (2,479) | (6,682) | — | (6,682) | 62.9 % | 62.9 % |
| Total GES | \$246,110 | \$ — | \$(676) | \$246,786 | \$232,119 | \$ — | \$232,119 | 6.0 % | 6.3 % |
| Segment operating income (loss) ⁽²⁾: | | | | | | | | | |
| GES: | | | | | | | | | |
| U.S. | \$2,287 | \$ — | \$ — | \$2,287 | \$(2,664) | \$ — | \$(2,664) | ** | ** |
| International | (1,127) | — | (53) | (1,074) | (2,858) | — | (2,858) | 60.6 % | 62.4 % |
| Total GES | \$1,160 | \$ — | \$(53) | \$1,213 | \$(5,522) | \$ — | \$(5,522) | ** | ** |

| (in thousands) | Nine Months Ended September 30, 2018 | | | Nine Months Ended September 30, 2017 | | | Change | | |
|---|---|-----------------------------|------------------------|---|-----------------------------|------------------------|------------------|------------------------|-----------------|
| | As Reported | FX Acquisition Impact | Organic ⁽¹⁾ | As Reported | FX Acquisition Impact | Organic ⁽¹⁾ | As Reported | Organic ⁽¹⁾ | |
| Revenue: | | | | | | | | | |
| GES: | | | | | | | | | |
| U.S. | \$636,806 | \$ — | \$ — | \$636,806 | \$684,003 | \$ — | \$684,003 | (6.9)% | (6.9)% |
| International | 204,505 | — | 9,605 | 194,900 | 203,222 | — | 203,222 | 0.6 % | (4.1)% |
| Intersegment eliminations | (12,173) | — | — | (12,173) | (17,126) | — | (17,126) | 28.9 % | 28.9 % |
| Total GES | \$829,138 | \$ — | \$9,605 | \$819,533 | \$870,099 | \$ — | \$870,099 | (4.7)% | (5.8)% |
| Segment operating income ⁽²⁾: | | | | | | | | | |
| GES: | | | | | | | | | |
| U.S. | \$21,569 | \$ — | \$ — | \$21,569 | \$40,002 | \$ — | \$40,002 | (46.1)% | (46.1)% |
| International | 9,176 | — | 289 | 8,887 | 8,524 | — | 8,524 | 7.6 % | 4.3 % |
| Total GES | \$30,745 | \$ — | \$289 | \$30,456 | \$48,526 | \$ — | \$48,526 | (36.6)% | (37.2)% |

** Change is greater than +/- 100%

(1)

Organic revenue and organic segment operating income (loss) are non-GAAP financial measures that adjust for the impacts of exchange rate variances and acquisitions, if any, until such acquisitions are included in the entirety of both comparable periods presented. For more information about organic revenue and organic segment operating income, see the “Non-GAAP Measures” section of this MD&A.

⁽²⁾Refer to Note 21 – Segment Information of the Notes to Condensed Consolidated Financial Statements for a reconciliation of the non-GAAP financial measure, segment operating income (loss), to the most directly comparable GAAP measure.

Three months ended September 30, 2018 compared with the three months ended September 30, 2017

GES U.S.

GES U.S. revenue increased \$6.9 million or 3.8%, primarily due to positive show rotation of approximately \$19 million and U.S. base same-show revenue growth of 5.3%, offset in part by nonrecurring business produced in the 2017 third quarter. Base same-show revenue represented 29.1% of GES U.S. revenue.

GES U.S. operating income increased \$5.0 million primarily due to a reduction in performance-based incentives and the increase in revenue.

GES International

GES International revenue increased \$2.9 million or 5.3%, primarily due to positive show rotation of approximately \$9 million, offset in part by nonrecurring business produced in the 2017 third quarter and an unfavorable FX Impact of \$0.7 million. Organic revenue* increased \$3.5 million or 6.5%.

GES International operating loss improved \$1.7 million or 60.6% to a loss of \$1.1 million, primarily due to a reduction in performance-based incentives and the increase in revenue. Organic operating loss* improved \$1.8 million or 62.4% to a loss of \$1.1 million.

Nine months ended September 30, 2018 compared with the nine months ended September 30, 2017

GES U.S.

GES U.S. revenue decreased \$47.2 million or 6.9%, primarily due to negative show rotation of approximately \$38 million and certain nonrecurring business produced in 2017, offset in part by U.S. base same-show revenue growth of 3.3%. Base same-show revenue represented 35.1% of GES U.S. revenue.

GES U.S. operating income decreased \$18.4 million or 46.1%, primarily due to lower revenue, an increase in wages, and selective investments in additional resources to capitalize on continued growth opportunities, offset in part by a reduction in performance-based incentives.

GES International

GES International revenue increased \$1.3 million or 0.6%, primarily due to a favorable FX Impact of \$9.6 million, offset in part by negative show rotation of approximately \$5 million and certain nonrecurring business produced in 2017. Organic revenue* decreased \$8.3 million or 4.1%.

GES International operating income increased \$0.7 million or 7.6%, primarily due to a reduction in performance-based incentives. Organic operating income* increased \$0.4 million or 4.3%.

* Refer to footnote (1) in the above table for more information about the non-GAAP financial measures of organic revenue and organic segment operating income.

2018 Outlook

Although GES has a diversified revenue base and long-term contracts for future shows, its revenue is affected by general economic and industry-specific conditions. The prospects for individual shows tend to be driven by the success of the industry related to those shows. In general, the exhibition and event industry is experiencing modest growth; however, we have experienced declines in certain retail-sector events and auto shows.

For the 2018 full year, we expect GES' revenue will be down low-single digits compared to 2017. Show rotation is expected to have a net negative impact on full year revenue of \$35 million to \$40 million compared to 2017. We expect GES U.S. base same-show revenue to increase at a low single digit rate. We anticipate a favorable FX Impact of approximately \$8.5 million on GES' 2018 full year revenue and no impact to GES' operating income. The expected FX Impact assumes that the U.S. dollar to the British pound exchange rate will be \$1.30 and the U.S. dollar to the Canadian dollar exchange rate will be \$0.77 during the remainder of 2018. For more information about segment operating income, see the "Non-GAAP Measures" section of this MD&A.

We are executing a strategic growth plan to position GES as the preferred global, full-service provider for Live Events, with further reach to corporate events, consumer events, conferences, and exhibitions. To support this strategy, since 2014, we have acquired two leading audio-visual production businesses and four leading event technology businesses that complement, enhance, and expand our current business and offer higher-margin growth opportunities. We continue to pursue additional opportunities to acquire businesses with proven products and services to create the most comprehensive suite of services for the Live Events industry. We are making selective investments in additional resources to capitalize on continued growth opportunities in the under-penetrated category of corporate events and in cross-selling new services.

Additionally, we remain focused on improving GES' profitability through continued efforts to effectively manage labor costs by driving productivity gains through rigorous and strategic pre-show planning and on-site labor management that reduces the ratio of labor costs to revenue. Improving this metric is a top priority as we continue to develop and enhance tools to support and systematize show site labor planning, measurement, and benchmarking.

Pursuit

The following tables present a comparison of Pursuit's reported revenue and segment operating income (loss) to organic revenue⁽³⁾ and organic segment operating income (loss)⁽³⁾ for the three and nine months ended September 30, 2018 and 2017.

| (in thousands) | Three Months Ended September 30, 2018 | | | | Three Months Ended September 30, 2017 | | | | Change | |
|--|--|-----------------------------|--------------|------------------------|--|-----------------------------|------------------------|----------------|------------------------|--|
| | As Reported | Acquisitions ⁽²⁾ | FX Impact | Organic ⁽³⁾ | As Reported | Acquisitions ⁽²⁾ | Organic ⁽³⁾ | As Reported | Organic ⁽³⁾ | |
| Revenue ⁽¹⁾ : | | | | | | | | | | |
| Pursuit: | | | | | | | | | | |
| Attractions | \$60,650 | \$ — | \$(2,121) | \$62,771 | \$59,059 | \$ — | \$59,059 | 2.7 % | 6.3 % | |
| Hospitality | 43,178 | — | (361) | 43,539 | 39,577 | — | 39,577 | 9.1 % | 10.0 % | |
| Transportation | 6,093 | — | (207) | 6,300 | 6,252 | — | 6,252 | (2.5)% | 0.8 % | |
| Travel Planning | 2,676 | — | (26) | 2,702 | 2,874 | — | 2,874 | (6.9)% | (6.0)% | |
| Intra-Segment Eliminations & Other | | | | | | | | | | |
| | (544) | — | 23 | (567) | (782) | — | (782) | 30.4% | 27.5 % | |
| Total Pursuit | \$112,053 | \$ — | \$(2,692) | \$114,745 | \$106,980 | \$ — | \$106,980 | 4.7 % | 7.3 % | |
| Segment operating income ⁽⁴⁾ : | | | | | | | | | | |
| Total Pursuit | \$55,408 | \$(351) | \$(1,492) | \$57,251 | \$53,860 | \$ — | \$53,860 | 2.9 % | 6.3 % | |

| (in thousands) | Nine Months Ended September 30, 2018 | | | | Nine Months Ended September 30, 2017 | | | | Change | |
|--|---|-----------------------------|--------------|------------------------|---|-----------------------------|------------------------|----------------|------------------------|--|
| | As Reported | Acquisitions ⁽²⁾ | FX Impact | Organic ⁽³⁾ | As Reported | Acquisitions ⁽²⁾ | Organic ⁽³⁾ | As Reported | Organic ⁽³⁾ | |
| Revenue ⁽¹⁾ : | | | | | | | | | | |
| Pursuit: | | | | | | | | | | |
| Attractions | \$93,796 | \$ — | \$(1,182) | \$94,978 | \$88,910 | \$ — | \$88,910 | 5.5 % | 6.8 % | |
| Hospitality | 61,324 | — | (162) | 61,486 | 55,279 | — | 55,279 | 10.9 % | 11.2 % | |
| Transportation | 12,351 | — | 23 | 12,328 | 11,906 | — | 11,906 | 3.7 % | 3.5 % | |
| Travel Planning | 3,905 | — | 2 | 3,903 | 4,334 | — | 4,334 | (9.9)% | (9.9)% | |
| Intra-Segment Eliminations & Other | | | | | | | | | | |
| | (1,246) | — | — | (1,246) | (848) | — | (848) | (46.9)% | (46.9)% | |
| Total Pursuit | \$170,130 | \$ — | \$(1,319) | \$171,449 | \$159,581 | \$ — | \$159,581 | 6.6 % | 7.4 % | |
| Segment operating income ⁽⁴⁾ : | | | | | | | | | | |
| Total Pursuit | \$53,770 | \$(788) | \$(1,535) | \$56,093 | \$53,523 | \$ — | \$53,523 | 0.5 % | 4.8 % | |

- (1) Revenue by line of business does not agree to Note 2 – Revenue and Related Contract Costs and Contract Liabilities in the Notes to Condensed Consolidated Financial Statements (Part I, Item 1 of this Form 10-Q) as the amounts in the above table include product revenue from food and beverage and retail operations within each line of business.
- (2) Acquisitions for the three and nine months ended September 30, 2018 include FlyOver Iceland (acquired November 2017).
- (3) Organic revenue and organic segment operating income are non-GAAP financial measures that adjust for the impacts of exchange rate variances and acquisitions, if any, until such acquisitions are included in the entirety of both comparable periods presented. For more information about organic revenue and organic segment operating income, see the “Non-GAAP Measures” section of this MD&A.
- (4) Refer to Note 21 – Segment Information of the Notes to Condensed Consolidated Financial Statements for a reconciliation of the non-GAAP financial measure, segment operating income, to the most directly comparable GAAP measure.

Three months ended September 30, 2018 compared with the three months ended September 30, 2017

Pursuit revenue increased \$5.1 million or 4.7%, primarily driven by revenue management and refresh efforts across Pursuit's attractions and hospitality properties and the re-opening of the Mount Royal Hotel, offset in part by an unfavorable FX Impact of \$2.7 million. Organic revenue* increased \$7.8 million or 7.3%.

Pursuit operating income increased \$1.5 million or 2.9%, primarily due to the increase in revenue, offset in part by an unfavorable FX impact of \$1.5 million. Organic operating income* increased \$3.4 million or 6.3%.

Nine months ended September 30, 2018 compared with the nine months ended September 30, 2017

Pursuit revenue increased \$10.5 million or 6.6%, primarily driven by revenue management and refresh efforts across Pursuit's attractions and hospitality properties and the re-opening of the Mount Royal Hotel, offset in part by an unfavorable FX Impact of \$1.3 million. Organic revenue* increased \$11.9 million or 7.4%.

Pursuit operating income increased \$0.2 million primarily due to the increase in revenue, offset in part by an unfavorable FX impact of \$1.5 million and additional costs to support continued growth of the business. Organic operating income* increased \$2.6 million or 4.8%.

* Refer to footnote (3) in the above tables for more information about the non-GAAP financial measures of organic revenue and organic segment operating income.

Performance Measures

We evaluate the performance of Pursuit's attractions business utilizing the number of passengers and total attractions revenue per passenger. The number of passengers allows us to assess the volume of visitor activity at each attraction during the period. Total attractions revenue per passenger is calculated as total attractions revenue divided by the total number of passengers at all Pursuit attractions during the period. Total attractions revenue includes ticket sales and ancillary revenue generated by attractions, such as food and beverage and retail revenue. Total attractions revenue per passenger measures the total spend per visitor that attraction properties are able to capture, which is important to the profitability of the attractions business.

We use the following key business metrics, common in the hospitality industry, to evaluate Pursuit's hospitality business:

• **Revenue per Available Room.** RevPAR is calculated as total rooms revenue divided by the total number of room nights available for all comparable Pursuit hospitality properties during the period. Total rooms revenue does not include non-rooms revenue, which consists of ancillary revenue generated by hospitality properties, such as food and beverage and retail revenue. RevPAR measures the period-over-period change in rooms revenue per available room for comparable hospitality properties. RevPAR is affected by average daily rate and occupancy, which have different implications on profitability.

• **Average Daily Rate.** ADR is calculated as total rooms revenue divided by the total number of room nights sold for all comparable Pursuit hospitality properties during the period. ADR is used to assess the pricing levels that the hospitality properties are able to realize. Increases in ADR lead to increases in rooms revenue with no substantial effect on variable costs, therefore having a greater impact on margins than increases in occupancy.

• **Occupancy.** Occupancy is calculated as the total number of room nights sold divided by the total number of room nights available for all comparable Pursuit hospitality properties during the period. Occupancy measures the utilization of the available capacity at the hospitality properties. Increases in occupancy result in increases in rooms revenue and additional variable operating costs (including housekeeping services, utilities, and room amenity costs),

as well as increases in ancillary non-rooms revenue (including food and beverage and retail revenue).

The following table provides Pursuit's same-store key performance indicators for the three and nine months ended September 30, 2018 and 2017. The same-store metrics indicate the performance of all Pursuit's properties and attractions that we owned and operated at full capacity, considering seasonal closures, for the entirety of both periods presented. For Pursuit properties and attractions located in Canada, comparisons to the prior year are on a constant U.S. dollar basis, using the current year quarterly average exchange rates for previous periods, to eliminate the FX Impact. We believe this same-store constant currency basis provides better comparability between reporting periods.

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|---|-------------------------------------|-----------|-------------|------------------------------------|-----------|-------------|
| | 2018 | 2017 | % Change | 2018 | 2017 | % Change |
| Same-Store Key Performance Indicators ⁽¹⁾ | | | | | | |
| Attractions: | | | | | | |
| Passengers | 1,333,204 | 1,361,934 | (2.1)% | 2,163,596 | 2,186,673 | (1.1)% |
| Revenue per passenger | \$45 | \$42 | 7.1 % | \$43 | \$40 | 7.5 % |
| Hospitality: | | | | | | |
| Room nights available | 107,696 | 108,015 | (0.3)% | 201,687 | 201,994 | (0.2)% |
| RevPAR | \$203 | \$198 | 2.5 % | \$156 | \$151 | 3.3 % |
| ADR | \$232 | \$225 | 3.1 % | \$208 | \$201 | 3.5 % |
| Occupancy | 87.4 % | 87.9 % | (0.5)% | 75.3 % | 74.9 % | 0.4 % |

⁽¹⁾ Same-Store Key Performance Indicators exclude the Mount Royal Hotel hospitality property, which was closed from December 2016 through June 2018 due to fire damage.

Attractions. The decrease in same-store passengers for the three and nine months ended September 30, 2018 was primarily due to forest fires that affected tourism in Banff and Jasper National Parks. Poor air quality and visibility due to smoke resulted in lower year-on-year passenger volumes at our attractions. The increase in revenue per passenger for the three and nine months ended September 30, 2018 was primarily driven by our revenue management efforts.

Hospitality. The increase in RevPAR during the three and nine months ended September 30, 2018 was primarily due to stronger ADR, offset in part by lower occupancy during the 2018 third quarter driven by forest fires that reduced occupancy at certain hospitality properties near Glacier National Park. The increase in ADR was primarily driven by our revenue management and refresh efforts.

During 2017, Pursuit derived approximately 64% of its revenue and 86% of its segment operating income from its Canadian operations, which are largely dependent on foreign customer visitation. Accordingly, the strengthening or weakening of the Canadian dollar, relative to other currencies, could affect customer volumes and the results of operations. Additionally, Pursuit is affected by consumer discretionary spending on tourism activities.

2018 Outlook

For the 2018 full year, we expect Pursuit's revenue to increase at mid- to high-single digit rate. We expect Pursuit's full year revenue to be favorably impacted by approximately \$4.5 million from the re-opening of the Mount Royal Hotel in July 2018, as well as continued focus on revenue management and refresh efforts across our attractions and hospitality portfolio. We expect to incur start-up costs related to the development of our FlyOver Iceland attraction, which is expected to open in 2019, of approximately \$1 million during 2018 (\$0.8 million of which was incurred during the first nine months of 2018). We anticipate an unfavorable FX Impact of approximately \$1.5 million on

Pursuit's 2018 revenue and operating income.

Business Interruption Gain

| (in thousands) | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|----------------------------|--|-----------|------------------------------------|---------------------------------------|-----------|------------------------------------|
| | 2018 | 2017 | Percentage Change 2018 vs. 2017 | 2018 | 2017 | Percentage Change 2018 vs. 2017 |
| Business interruption gain | \$(35) | \$(1,091) | 96.8 | \$(602) | \$(2,231) | 73.0 |

Business interruption gains are related to the recovery of lost profits from the Mount Royal Hotel, which was damaged by a fire and closed from December 2016 through June 2018.

Corporate Activities

| (in thousands) | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|----------------------|----------------------------------|---------|---------------------------------|---------------------------------|---------|---------------------------------|
| | 2018 | 2017 | Percentage Change 2018 vs. 2017 | 2018 | 2017 | Percentage Change 2018 vs. 2017 |
| Corporate activities | \$3,777 | \$4,425 | (14.6)% | \$8,529 | \$9,886 | (13.7)% |

The decrease in corporate activities during the three and nine months ended September 30, 2018 was primarily due to a decrease in performance-based compensation expense.

Other Expense

| (in thousands) | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|----------------|----------------------------------|--------|---------------------------------|---------------------------------|-------|---------------------------------|
| | 2018 | 2017 | Percentage Change 2018 vs. 2017 | 2018 | 2017 | Percentage Change 2018 vs. 2017 |
| Other expense | \$ 527 | \$ 248 | ** | \$1,308 | \$922 | 41.9% |

** Change is greater than +/- 100%

On January 1, 2018, we adopted ASU 2017-07, which requires retrospective adoption. As a result, we recorded the nonservice cost component of net periodic benefit cost within other expense for the three and nine months ended September 30, 2018, and we reclassified \$0.2 million for the three months ended September 30, 2017 and \$0.9 million for the nine months ended September 30, 2017 from operating expenses to other expense to conform to current period presentation. Refer to Note 17 – Pension and Postretirement Benefits.

Impairment Recoveries

| (in thousands) | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|-----------------------|----------------------------------|------------|---------------------------------|---------------------------------|------------|---------------------------------|
| | 2018 | 2017 | Percentage Change 2018 vs. 2017 | 2018 | 2017 | Percentage Change 2018 vs. 2017 |
| Impairment recoveries | \$— | \$(24,467) | (100.0)% | \$(35) | \$(29,098) | 99.9% |

The impairment recoveries recorded during the three and nine months ended September 30, 2017 were related to insurance proceeds received as a partial settlement for fire damage to the Mount Royal Hotel.

Income Taxes

The effective tax rate was 21.8% for the three months ended September 30, 2018 and 30.4% for the three months ended September 30, 2017. The effective tax rate was 22.8% for the nine months ended September 30, 2018 and 29.0% for the nine months ended September 30, 2017. The decrease in the effective rate for 2018 was primarily due to

a \$3.1 million benefit related to reductions in our estimated repatriation tax and the re-measurement of our deferred tax assets, as well as the lower federal tax rate due to Tax Reform, partially offset by increased non-deductible expenses, a higher effective state tax rate, and our mix of domestic versus foreign income, which is taxed at higher rates.

Discontinued Operations

| (in thousands) | Three Months Ended September 30, | | | Nine Months Ended September 30, | | |
|---|--|----------|------------------------------------|---------------------------------------|----------|------------------------------------|
| | 2018 | 2017 | Percentage Change 2018 vs. 2017 | 2018 | 2017 | Percentage Change 2018 vs. 2017 |
| Income (loss) from discontinued operations | \$ (246) | \$ (101) | ** | \$ 403 | \$ (408) | ** |

** Change is greater than +/- 100%

The loss from discontinued operations for the three months ended September 30, 2018 and 2017 was primarily related to legal expenses associated with previously sold operations. The income from discontinued operations for the nine months ended September 30, 2018 was primarily related to a favorable legal settlement related to previously sold operations. The loss from discontinued

operations for the nine months ended September 30, 2017 was primarily related to legal expenses associated with previously sold operations, offset in part by a reduction in an uncertain tax position due to the lapse of statute.

Liquidity and Capital Resources

Cash and cash equivalents were \$55.5 million as of September 30, 2018, as compared to \$53.7 million as of December 31, 2017. During the nine months ended September 30, 2018, we generated net cash from operating activities of \$101.6 million. We believe that our existing sources of liquidity will be sufficient to fund operations and capital commitments for at least the next 12 months.

As of September 30, 2018, approximately \$46.0 million of our cash and cash equivalents was held outside of the United States, consisting of \$23.7 million in Canada, \$9.1 million in the Netherlands, \$4.7 in the United Arab Emirates, \$4.4 million in the United Kingdom, and \$1.7 million in certain other countries. In addition, there is \$2.4 million in Iceland related to our investment in Esja, which will be used to develop the FlyOver Iceland attraction.

Cash Flows

Operating Activities

| (in thousands) | Nine Months Ended September 30, | |
|--|------------------------------------|-----------|
| | 2018 | 2017 |
| Net income | \$52,093 | \$80,128 |
| Depreciation and amortization | 44,364 | 42,499 |
| Deferred income taxes | 3,182 | 318 |
| (Income) loss from discontinued operations | (403) | 408 |
| Impairment recoveries | (35) | (29,098) |
| Other non-cash items | 9,473 | 14,369 |
| Changes in assets and liabilities | (7,064) | 6,019 |
| Net cash provided by operating activities | \$101,610 | \$114,643 |

Net cash provided by operating activities decreased \$13.0 million, primarily due to an unfavorable change in working capital.

Investing Activities

| (in thousands) | Nine Months Ended September 30, | |
|---|------------------------------------|------------|
| | 2018 | 2017 |
| Capital expenditures | \$(69,596) | \$(39,493) |
| Proceeds from insurance | — | 31,570 |
| Cash paid for acquired businesses, net | — | (1,661) |
| Proceeds from dispositions of property and other assets | 1,320 | 734 |
| Net cash used in investing activities | \$(68,276) | \$(8,850) |

Net cash used in investing activities increased \$59.4 million primarily due to an increase in capital expenditures in 2018. In addition, we received \$31.6 million of Mount Royal Hotel fire-related insurance proceeds in 2017.

Financing Activities

| (in thousands) | Nine Months Ended | |
|--|-------------------|-------------|
| | September 30, | |
| | 2018 | 2017 |
| Proceeds from borrowings | \$ 101,336 | \$ 60,574 |
| Payments on debt and capital lease obligations | (113,429) | (128,808) |
| Dividends paid on common stock | (6,128) | (6,119) |
| Debt issuance costs | — | (5) |
| Common stock purchased for treasury | (10,240) | (1,272) |
| Proceeds from exercise of stock options | 84 | — |
| Net cash used in financing activities | \$(28,377) | \$(75,630) |

Net cash used in financing activities decreased \$47.3 million primarily due to net debt payments of \$12.1 million during the nine months ended September 30, 2018 compared to \$68.2 million during the nine months ended September 30, 2017, offset in part by the repurchase of treasury shares of \$10.2 million in 2018 compared to \$1.3 million in 2017.

Debt and Capital Lease Obligations

Refer to Note 12 – Debt and Capital Lease Obligations of the Notes to Condensed Consolidated Financial Statements for further discussion, which discussion is incorporated by reference herein.

Share Repurchases

Our Board of Directors has authorized us to repurchase shares of our common stock from time to time at prevailing market prices. During the nine months ended September 30, 2018, we repurchased 175,091 shares on the open market for \$9.1 million. No shares were repurchased on the open market during 2017. As of September 30, 2018, 265,449 shares remained available for repurchase. The Board of Directors' authorization does not have an expiration date. We repurchased 21,767 shares for \$1.2 million during the nine months ended September 30, 2018 and 26,916 shares for \$1.3 million during 2017 related to tax withholding requirements on vested share-based awards.

Off-Balance Sheet Arrangements

We have not entered into any off-balance sheet arrangements with unconsolidated special-purpose or other entities that would materially affect our financial position, results of operations, liquidity, or capital resources. Furthermore, we do not have any relationships with special-purpose or other entities that provide off-balance sheet financing; liquidity, market risk, or credit risk support; or engage in leasing or other services that may expose us to liability or risks of loss that are not reflected in the condensed consolidated financial statements and related notes. Refer to Note 12 – Debt and Capital Lease Obligations and Note 19 – Litigation, Claims, Contingencies, and Other of the Notes to Condensed Consolidated Financial Statements (Part I, Item 1 of this quarterly report on Form 10-Q) for further information, which information is incorporated by reference herein.

Critical Accounting Policies and Estimates

Critical accounting policies are those policies that are most important to the portrayal of our financial position and results of operations, and that require us to make the most difficult and subjective judgements, often as a result of the need to make estimates of matters that are inherently uncertain. Following is our revenue recognition policy, which we

revised upon the adoption of Topic 606. Refer to “Management’s Discussion and Analysis of Financial Condition and Results of Operations” (Part II, Item 7) of our Annual Report on Form 10-K for the year ended December 31, 2017, for a discussion of all our other critical accounting policies and estimates.

Revenue recognition – Beginning January 1, 2018, revenue is measured based on a specified amount of consideration in a contract with a customer, net of commissions paid to customers and amounts collected on behalf of third parties. We recognize revenue when a performance obligation is satisfied by transferring control of a product or service to a customer.

GES’ service revenue is primarily derived through its comprehensive range of services to event organizers and corporate brand marketers including Core Services, Audio-Visual, and Event Technology. GES’ service revenue is earned over time over the duration of the exhibition, conference or corporate event, which generally lasts one to three days; however we use the practical expedient of recognizing service revenue at the close of the event when we have the right to invoice. GES’ product revenue is derived from the build of exhibits and environments and graphics. GES’ product revenue is recognized at a point in time upon delivery of the product.

Pursuit's service revenue is derived through its accommodations, admissions, transportation, and travel planning services. Pursuit's product revenue is derived through food and beverage and retail sales. Pursuit's revenue is recognized at the time services are performed or upon delivery of the product. Pursuit's service revenue is recognized over time as the customer simultaneously receives and consumes the benefits. Pursuit's product revenue is recognized at a point in time.

Impact of Recent Accounting Pronouncements

Refer to Note 1 – Overview and Basis of Presentation of the Notes to Condensed Consolidated Financial Statements for further information.

Non-GAAP Measures

In addition to disclosing financial results that are determined in accordance with U.S. generally accepted accounting principles ("GAAP"), we also disclose non-GAAP financial measures of Segment operating income, organic revenue, and organic segment operating income (collectively, the "Non-GAAP Measures"). The presentation of the Non-GAAP Measures is supplemental to, but not as a substitute for, other measures of financial performance reported in accordance with GAAP. As not all companies use identical calculations, the Non-GAAP Measures may not be comparable to similarly titled measures used by other companies. We believe that the presentation of the Non-GAAP Measures provides useful information to investors regarding our results of operations for trending, analyzing, and benchmarking the performance and value of our business.

“Segment operating income” is net income attributable to Viad before income (loss) from discontinued operations, corporate activities, interest expense and interest income, income taxes, restructuring charges, impairment recoveries, and the reduction for income attributable to noncontrolling interest. Segment operating income is used to measure the profit and performance of our operating segments to facilitate period-to-period comparisons. Refer to Note 21 – Segment Information of the Notes to Condensed Consolidated Financial Statements for a reconciliation of segment operating income to income from continuing operations before income taxes.

“Organic revenue” and “organic segment operating income” are revenue and segment operating income (as defined above), respectively, without the impact of exchange rate variances and acquisitions, if any, until such acquisitions are included in the entirety of both comparable periods. The impact of exchange rate variances is calculated as the difference between current period activity translated at the current period's exchange rates and the comparable prior period's exchange rates. We believe the presentation of “organic” results permits investors to better understand our performance without the effects of exchange rate variances or acquisitions and to facilitate period-to-period comparisons and analysis of our operating performance. Refer to the “Results of Operations” section of this MD&A for reconciliations of organic revenue and organic segment operating income to the most directly comparable GAAP measures.

The Non-GAAP Measures are considered useful operating metrics as potential variations arising from taxes, debt service costs, impairment recoveries, changes in accounting principles, and the effects of discontinued operations are eliminated, thus resulting in additional measures considered to be indicative of our ongoing operations and segment performance. Although the Non-GAAP Measures are used as financial measures to assess the performance of the business, the use of these measures is limited because these measures do not consider material costs, expenses, and other items necessary to operate our business. These items include debt service costs, expenses related to U.S. federal, state, local and foreign income taxes, impairment recoveries, and the effects of accounting changes and discontinued operations. Since the Non-GAAP Measures do not consider the above items, a user of our financial information should consider net income attributable to Viad as an important measure of financial performance because it provides a more complete measure of our performance.

Forward-Looking Non-GAAP Financial Measure

We also provide segment operating income as a forward-looking Non-GAAP Measure within the “Results of Operations” section of this MD&A. We do not provide a reconciliation of this forward-looking Non-GAAP Measure to the most directly comparable GAAP financial measure because, due to variability and difficulty in making accurate forecasts and projections and/or certain information not being ascertainable or accessible, not all of the information necessary for a quantitative reconciliation of this forward-looking Non-GAAP Measure to the most directly comparable GAAP financial measure is available without unreasonable efforts. Consequently, any attempt to disclose such reconciliation would imply a degree of precision that investors could find confusing or misleading. It is probable that this forward-looking Non-GAAP Measure may be materially different from the corresponding GAAP Measure.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Our market risk exposure relates to fluctuations in foreign exchange rates and interest rates. Foreign exchange risk is the risk that fluctuating exchange rates will adversely affect our financial condition or results of operations. Interest rate risk is the risk that changing interest rates will adversely affect our earnings or financial position.

Our foreign operations are primarily in Canada, the United Kingdom, the Netherlands, Germany, and to a lesser extent, in certain other countries. The functional currency of our foreign subsidiaries is their local currency. Accordingly, for purposes of consolidation, we translate the assets and liabilities of our foreign subsidiaries into U.S. dollars at the foreign exchange rates in effect at the balance sheet date. The unrealized gains or losses resulting from the translation of these foreign denominated assets and liabilities are included as a component of accumulated other comprehensive income (loss) in the Condensed Consolidated Balance Sheets. As a result, significant fluctuations in foreign exchange rates relative to the U.S. dollar may result in material changes to our net equity position reported in the Condensed Consolidated Balance Sheets. We do not currently hedge our equity risk arising from the translation of foreign denominated assets and liabilities. We recorded cumulative unrealized foreign currency translation losses in stockholders' equity of \$19.9 million as of September 30, 2018 and \$12.0 million as of December 31, 2017. We recorded unrealized foreign currency translation losses in other comprehensive income of \$7.9 million during the nine months ended September 30, 2018 and unrealized foreign currency translation gains of \$18.8 million during the nine months ended September 30, 2017, in each case, net of tax.

For purposes of consolidation, revenue, expenses, gains, and losses related to our foreign operations are translated into U.S. dollars at the average foreign exchange rates for the period. As a result, our consolidated results of operations are exposed to fluctuations in foreign exchange rates as revenue and segment operating income of our foreign operations, when translated, may vary from period to period, even when the functional currency amounts have not changed. Such fluctuations may adversely impact overall expected profitability and historical period-to-period comparisons. We do not currently hedge our earnings exposure arising from the translation of our foreign revenue and segment operating income. Refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations" for a discussion on the "Foreign Exchange Rate Variances."

We are exposed to foreign exchange transaction risk, as our foreign subsidiaries have certain revenue transactions denominated in currencies other than the functional currency of the respective subsidiary. From time to time, we utilize forward contracts to mitigate the impact on earnings related to these transactions due to fluctuations in foreign exchange rates. As of September 30, 2018 and December 31, 2017, we did not have any foreign currency forward contracts outstanding.

We are exposed to short-term and long-term interest rate risk on certain of our debt obligations. We do not currently use derivative financial instruments to hedge cash flows for such obligations.

Item 4. Controls and Procedures

We have established disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Securities Exchange Act of 1934, as amended (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and such information is accumulated and communicated to our management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), as appropriate to allow timely decisions regarding required disclosure. Management, together with our CEO and CFO, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2018. Based on this evaluation, the CEO and CFO concluded that our disclosure controls and procedures were effective as of September 30, 2018.

There were no changes in our internal control over financial reporting during the three months ended September 30, 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

Refer to Note 19 – Litigation, Claims, Contingencies, and Other of the Notes to Condensed Consolidated Financial Statements (Part I, Item 1 of this Form 10-Q) for information regarding our legal proceedings that is incorporated by reference herein.

Item 1A. Risk Factors

In addition to other information set forth in this report, careful consideration should be given to the factors discussed in Part I, Item 1A – Risk Factors and Part II, Item 7 – Management’s Discussion and Analysis of Financial Condition and Results of Operations of our 2017 Form 10-K, which could materially affect our business, financial condition and/or future results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table summarizes the total number of shares of our common stock that were repurchased during the three months ended September 30, 2018 pursuant to publicly announced plans or programs, as well as certain previously owned shares of common stock that were surrendered by employees, former employees, and non-employee directors for tax withholding requirements on vested share-based awards.

ISSUER PURCHASES OF EQUITY SECURITIES

| Period | Total Number of Shares Purchased | Average Price Paid Per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs |
|--|----------------------------------|------------------------------|--|--|
| July 1, 2018 - July 31, 2018 | — | \$ — | — | 265,449 |
| August 1, 2018 - August 31, 2018 | 397 | \$ 59.35 | — | 265,449 |
| September 1, 2018 - September 30, 2018 | 2,133 | \$ 61.45 | — | 265,449 |
| Total | 2,530 | \$ 61.12 | — | 265,449 |

In November 2012, our Board of Directors authorized us to repurchase shares of our common stock from time to time at prevailing market prices. During the nine months ended September 30, 2018, 175,091 shares were repurchased on the open market for \$9.1 million. The Board’s authorization has no expiration date.

Effective October 24, 2018, we entered into the 2018 Credit Agreement that provides for the \$450 million 2018 Credit Facility. The terms of the 2018 Credit Facility allow us to make dividends or repurchases of our common stock up to \$20 million per calendar year. Stock dividends and repurchases above the \$20 million are permitted as long as our pro forma leverage ratio is less than or equal to 2.75 to 1.00. Dividends are permitted up to an additional \$15 million in any calendar year. For additional information on the 2018 Credit Facility, refer to Note 12 – Debt and Capital Lease Obligations and Note 23 – Subsequent Events of the Notes to Consolidated Financial Statements.

Item 6. Exhibits

| Exhibit Number | Exhibit Description | Incorporated by Reference Period | | |
|-------------------|---|-------------------------------------|----------------|-------------|
| | | Form | Ending Exhibit | Filing Date |
| 4.1 | <u>\$450,000,000 Second Amended and Restated Credit Agreement, dated as of October 24, 2018, by and among Viad Corp, JPMorgan Chase Bank, N.A., as administrative agent, and the lenders party thereto.</u> | 8-K | 4.1 | 10/25/2018 |
| 31.1 | <u>Certification of Chief Executive Officer of Viad Corp pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, for the period ended September 30, 2018.</u> | | | |
| | * <u>September 30, 2018.</u> | | | |
| 31.2 | <u>Certification of Chief Financial Officer of Viad Corp pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, for the period ended September 30, 2018.</u> | | | |
| | * <u>September 30, 2018.</u> | | | |
| 32.1 | <u>Certifications of Chief Executive Officer and Chief Financial Officer of Viad Corp pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, for the period ended September 30, 2018.</u> | | | |
| | ** <u>Act of 2002, for the period ended September 30, 2018.</u> | | | |
| 101.INS | * XBRL Instance Document. | | | |
| 101.SCH | * XBRL Taxonomy Extension Schema Document. | | | |
| 101.CAL | * XBRL Taxonomy Extension Calculation Linkbase Document. | | | |
| 101.DEF | * XBRL Taxonomy Extension Definition Linkbase Document. | | | |
| 101.LAB | * XBRL Taxonomy Extension Label Linkbase Document. | | | |
| 101.PRE | * XBRL Taxonomy Extension Presentation Linkbase Document. | | | |

* Filed herewith.

**Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VIAD CORP
(Registrant)

November 2, 2018 By: /s/ Leslie S. Striedel
(Date) Leslie S. Striedel
 Chief Accounting Officer (Duly Authorized Officer)