



(212) 364-7800

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer
Non-accelerated filer	Smaller reporting company
	Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes No

As of October 29, 2018, there were 22,252,160 shares of Class A common stock, par value \$0.01 per share, and 212 shares of Class B common stock, par value \$0.01 per share, outstanding.

## TABLE OF CONTENTS

	Page
<b>PART I. <u>FINANCIAL INFORMATION</u></b>	
<b><u>ITEM 1. FINANCIAL STATEMENTS</u></b>	3
Unaudited Condensed Consolidated Financial Statements — September 30, 2018 and 2017:	
<u>Condensed Consolidated Statements of Financial Condition as of September 30, 2018 and December 31, 2017</u>	3
<u>Condensed Consolidated Statements of Operations for the Three and Nine Months Ended September 30, 2018 and 2017</u>	4
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three and Nine Months Ended September 30, 2018 and 2017</u>	5
<u>Condensed Consolidated Statements of Changes in Equity (Deficit) for the Nine Months Ended September 30, 2018 and 2017</u>	6
<u>Condensed Consolidated Statements of Cash Flows for the Nine Months Ended September 30, 2018 and 2017</u>	8
<u>Notes to Condensed Consolidated Financial Statements</u>	9
<b><u>ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u></b>	28
<b><u>ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u></b>	38
<b><u>ITEM 4. CONTROLS AND PROCEDURES</u></b>	39
<b>PART II. <u>OTHER INFORMATION</u></b>	
<b><u>ITEM 1. LEGAL PROCEEDINGS</u></b>	40
<b><u>ITEM 1A. RISK FACTORS</u></b>	40
<b><u>ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS</u></b>	41
<b><u>ITEM 3. DEFAULTS UPON SENIOR SECURITIES</u></b>	41
<b><u>ITEM 4. MINE SAFETY DISCLOSURES</u></b>	41
<b><u>ITEM 5. OTHER INFORMATION</u></b>	42

ITEM 6. EXHIBITS

42

SIGNATURES

44

1

---

PJT Partners Inc. was formed in connection with certain merger and spin-off transactions whereby the financial and strategic advisory services, restructuring and reorganization advisory services and Park Hill Group businesses of The Blackstone Group L.P. (“Blackstone” or our “former Parent”) were combined with PJT Capital LP, a financial advisory firm founded by Paul J. Taubman in 2013 (together with its then affiliates, “PJT Capital”), and the combined business was distributed to Blackstone’s unitholders to create PJT Partners Inc., a stand-alone, independent publicly traded company. Throughout this Quarterly Report on Form 10-Q, we refer to this transaction as the “spin-off.” PJT Partners Inc. is a holding company and its only material asset is its controlling equity interest in PJT Partners Holdings LP, a holding partnership that holds the company’s operating subsidiaries, and certain cash and cash equivalents it may hold from time to time. As the sole general partner of PJT Partners Holdings LP, PJT Partners Inc. operates and controls all of the business and affairs of PJT Partners Holdings LP and its operating subsidiaries.

Additionally in this Quarterly Report on Form 10-Q, unless the context requires otherwise, the words “PJT Partners Inc.” refers to PJT Partners Inc., and “PJT Partners,” the “Company,” “we,” “us” and “our” refer to PJT Partners Inc., together with its consolidated subsidiaries, including PJT Partners Holdings LP and its operating subsidiaries.

### Forward-Looking Statements

Certain material presented herein contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements include certain information concerning future results of operations, business strategies, acquisitions, financing plans, competitive position, potential growth opportunities, potential operating performance improvements, the effects of competition and the effects of future legislation or regulations. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as the words “believe,” “expect,” “plan,” “intend,” “anticipate,” “estimate,” “predict,” “potentially,” “continue,” “may,” “might,” “should,” “could” or the negative of these terms or similar expressions.

Forward-looking statements involve risks, uncertainties and assumptions. Actual results may differ materially from those expressed in such forward-looking statements. You should not put undue reliance on any forward-looking statements contained herein. We undertake no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise.

The risk factors discussed in the “Risk Factors” section of our Annual Report on Form 10-K for the year ended December 31, 2017, filed with the United States Securities and Exchange Commission (“SEC”), as such factors may be updated from time to time in our periodic filings with the SEC, accessible on the SEC’s website at [www.sec.gov](http://www.sec.gov), could cause our results to differ materially from those expressed in forward-looking statements. There may be other risks and uncertainties that we are unable to predict at this time or that are not currently expected to have a material adverse effect on our business. Any such risks could cause our results to differ materially from those expressed in forward-looking statements.

### Website Disclosure

We use our website ([www.pjtpartners.com](http://www.pjtpartners.com)) as a channel of distribution of company information. The information we post may be deemed material. Accordingly, investors should monitor the website, in addition to following our press releases, SEC filings and public conference calls and webcasts. In addition, you may automatically receive e-mail alerts and other information about PJT Partners when you enroll your e-mail address by visiting the “Investor Relations” page of our website at [ir.pjtpartners.com/investor-relations](http://ir.pjtpartners.com/investor-relations). Although we refer to our website in this report, the contents of our website are not included or incorporated by reference into this report. All references to our website in this report are intended to be inactive textual references only.



## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

PJT Partners Inc.

## Condensed Consolidated Statements of Financial Condition (Unaudited)

(Dollars in Thousands, Except Share and Per Share Data)

	September 30, 2018	December 31, 2017
<b>Assets</b>		
Cash and Cash Equivalents	\$ 166,374	\$ 145,619
Investments	25,837	37,121
Accounts Receivable (net of allowance for doubtful accounts of \$2,263		
and \$1,934 at September 30, 2018 and December 31, 2017, respectively)	191,820	190,389
Furniture, Equipment and Leasehold Improvements, Net	35,498	33,789
Intangible Assets, Net	10,544	12,295
Goodwill	72,286	72,286
Deferred Tax Asset, Net	54,899	44,002
Taxes Receivable	8,655	8,666
Other Assets	15,769	14,798
<b>Total Assets</b>	<b>\$ 581,682</b>	<b>\$ 558,965</b>
<b>Liabilities and Equity (Deficit)</b>		
Accrued Compensation and Benefits	\$ 101,428	\$ 96,944
Accounts Payable, Accrued Expenses and Other Liabilities	19,522	16,873
Deferred Rent Liability	16,613	17,042
Amount Due Pursuant to Tax Receivable Agreement	6,102	2,857
Taxes Payable	2,938	2,413
Deferred Revenue	5,696	382
<b>Total Liabilities</b>	<b>152,299</b>	<b>136,511</b>
<b>Commitments and Contingencies</b>		
<b>Equity (Deficit)</b>		
Class A Common Stock, par value \$0.01 per share (3,000,000,000		
shares authorized; 21,996,601 and 18,599,454 issued at September 30,		
2018 and December 31, 2017, respectively; 21,270,967 and 18,539,121		
outstanding at September 30, 2018 and December 31, 2017, respectively)	220	186
Class B Common Stock, par value \$0.01 per share (1,000,000		
shares authorized; 208 issued and outstanding at September 30, 2018;		
221 issued and outstanding at December 31, 2017)	—	—
Additional Paid-In Capital	60,107	30,674
Accumulated Deficit	(176,110 )	(185,991 )

Edgar Filing: PJT Partners Inc. - Form 10-Q

Accumulated Other Comprehensive Income (Loss)	(150 )	155
Treasury Stock at Cost (725,634 and 60,333 shares of Class A		
Common Stock at September 30, 2018 and December 31, 2017,		
respectively)	(38,099 )	(2,302 )
Total PJT Partners Inc. Equity (Deficit)	(154,032 )	(157,278 )
Non-Controlling Interests	583,415	579,732
Total Equity	429,383	422,454
Total Liabilities and Equity	\$ 581,682	\$ 558,965

See notes to condensed consolidated financial statements.



PJT Partners Inc.

Condensed Consolidated Statements of Operations (Unaudited)

(Dollars in Thousands, Except Share and Per Share Data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
<b>Revenues</b>				
Advisory Fees	\$ 117,161	\$ 60,457	\$ 318,918	\$ 233,145
Placement Fees	18,229	15,907	72,481	68,912
Interest Income and Other	4,753	2,086	13,456	6,672
<b>Total Revenues</b>	<b>140,143</b>	<b>78,450</b>	<b>404,855</b>	<b>308,729</b>
<b>Expenses</b>				
Compensation and Benefits	99,875	68,018	297,780	251,258
Occupancy and Related	6,641	6,746	20,017	19,611
Travel and Related	5,449	3,369	16,906	9,325
Professional Fees	6,072	6,374	15,290	15,366
Communications and Information Services	2,781	2,556	9,521	7,823
Depreciation and Amortization	2,263	2,038	6,362	6,152
Other Expenses	4,980	4,963	14,140	14,803
<b>Total Expenses</b>	<b>128,061</b>	<b>94,064</b>	<b>380,016</b>	<b>324,338</b>
<b>Income (Loss) Before Benefit for Taxes</b>	<b>12,082</b>	<b>(15,614 )</b>	<b>24,839</b>	<b>(15,609 )</b>
Benefit for Taxes	(197 )	(13,258 )	(5,189 )	(15,647 )
<b>Net Income (Loss)</b>	<b>12,279</b>	<b>(2,356 )</b>	<b>30,028</b>	<b>38</b>
<b>Net Income (Loss) Attributable to</b>				
Non-Controlling Interests	4,729	(5,699 )	10,297	(4,853 )
<b>Net Income Attributable to PJT Partners Inc.</b>	<b>\$ 7,550</b>	<b>\$ 3,343</b>	<b>\$ 19,731</b>	<b>\$ 4,891</b>
<b>Net Income Per Share of Class A Common Stock</b>				
Basic	\$ 0.34	\$ 0.17	\$ 0.91	\$ 0.25
Diluted	\$ 0.33	\$ 0.16	\$ 0.85	\$ 0.22
<b>Weighted-Average Shares of Class A Common</b>				
<b>Stock Outstanding</b>				
Basic	22,275,847	18,918,181	21,425,766	18,841,975
Diluted	24,112,349	22,918,655	24,047,660	22,417,842
<b>Dividends Declared Per Share of Class A</b>				
Common Stock	\$ 0.05	\$ 0.05	\$ 0.15	\$ 0.15

See notes to condensed consolidated financial statements.



PJT Partners Inc.

Condensed Consolidated Statements of Comprehensive Income (Loss) (Unaudited)

(Dollars in Thousands)

	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
Net Income (Loss)	\$12,279	\$(2,356)	\$30,028	\$38
Other Comprehensive Income (Loss), Net of Tax —				
Currency Translation Adjustment	(151 )	(57 )	(613 )	5
Comprehensive Income (Loss)	12,128	(2,413)	29,415	43
Less:				
Comprehensive Income (Loss) Attributable to				
Non-Controlling Interests	4,655	(5,732)	9,989	(4,849)
Comprehensive Income Attributable to PJT Partners Inc.	\$7,473	\$3,319	\$19,426	\$4,892

See notes to condensed consolidated financial statements.

PJT Partners Inc.

## Condensed Consolidated Statements of Changes in Equity (Deficit) (Unaudited)

(Dollars in Thousands, Except Share Data)

	Shares					Additional Paid-In Capital	Accumulated		Redeemable Non- Controlling Interests
	Class A Common Stock	Class B Common Stock	Class A Common Stock	Class B Common Stock	Class B Common Stock		Other Accumulated Comprehensive Income Total		
Balance at December 31, 2016	18,003,272	271	\$ 180	\$ —	\$ 9,145	\$(17,946 )	\$ 61	\$(8,560 )	\$ 421,976
Net Income (Loss)	—	—	—	—	—	4,891	—	4,891	(4,853 )
Currency Translation Adjustment	—	—	—	—	—	—	1	1	4
Dividends	—	—	—	—	—	(2,849 )	—	(2,849 )	—
Tax Distributions	—	—	—	—	—	—	—	—	(19,125 )
Equity-Based Compensation	—	—	—	—	55,781	—	—	55,781	32,598
Forfeiture Liability for Equity Awards	—	—	—	—	177	—	—	177	—
Net Share Settlement	—	—	—	—	(4,025 )	—	—	(4,025 )	(35 )
Deliveries of Vested Shares of Class A									
Common Stock	581,888	—	6	—	(6 )	—	—	—	—
Issuance of Shares of Class B Common Stock	—	11	—	—	(2,789 )	—	—	(2,789 )	2,789
Forfeitures of Shares of Class B Common Stock	—	(3 )	—	—	1,939	—	—	1,939	(1,939 )
Cash-Settled Exchanges of Partnership Units	—	(40 )	—	—	508	—	—	508	(39,364 )
Adjustment of Redeemable Non-Controlling Interests to Redemption Value	—	—	—	—	(50,526 )	(131,695 )	—	(182,221)	182,221
Balance at September 30, 2017	18,585,160	239	\$ 186	\$ —	\$ 10,204	\$(147,599 )	\$ 62	\$(137,147)	\$ 574,272

(continued)

See notes to condensed consolidated financial statements.

6

---

PJT Partners Inc.

Condensed Consolidated Statements of Changes in Equity (Deficit) (Unaudited)

(Dollars in Thousands, Except Share Data)

	Shares			Class			Accumulated			Non-Controlling Interests	Total
	Class A Common Stock	Class B Common Stock	Treasury Stock	Class A Common Stock	Class B Common Stock	Additional Paid-In Capital	Accumulated Deficit	Other Comprehensive Income (Loss)	Treasury Stock		
Balance at December 31, 2017	18,599,454	221	(60,333 )	\$ 186	\$ —	\$30,674	\$(185,991)	\$ 155	\$(2,302 )	\$579,732	\$422,454
Adoption of Accounting Standard	—	—	—	—	—	—	(6,696 )	—	—	—	(6,696 )
Net Income	—	—	—	—	—	—	19,731	—	—	10,297	30,028
Currency Translation Adjustment	—	—	—	—	—	—	—	(305)	—	(308 )	(613 )
Dividends	—	—	—	—	—	—	(3,154 )	—	—	—	(3,154 )
Tax Distributions	—	—	—	—	—	—	—	—	—	(15 )	(15 )
Equity-Based Compensation	—	—	—	—	—	57,250	—	—	—	33,276	90,526
Forfeiture Liability for Equity Awards	—	—	—	—	—	(545 )	—	—	—	—	(545 )
Net Share Settlement	—	—	—	—	—	(21,681)	—	—	—	—	(21,681)
Deliveries of Vested Shares of											
Class A Common Stock	3,397,147	—	—	34	—	(34 )	—	—	—	—	—
Issuance of Shares of Class B											
Common Stock	—	8	—	—	—	(6,810 )	—	—	—	6,810	—
Forfeitures of Shares of	—	(3 )	—	—	—	678	—	—	—	(678 )	—

Class B

Common  
Stock

Cash-Settled  
Exchanges of

Partnership  
Units

Treasury Stock

Purchases

Balance at  
September 30,

2018	21,996,601	208	(725,634)	\$220	\$—	\$60,107	\$(176,110)	\$(150)	\$(38,099)	\$583,415	\$429,383
------	------------	-----	-----------	-------	-----	----------	-------------	---------	------------	-----------	-----------

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Condensed Consolidated Statements of Cash Flows (Unaudited)

(Dollars in Thousands)

	Nine Months Ended September 30,	
	2018	2017
<b>Operating Activities</b>		
Net Income	\$30,028	\$38
<b>Adjustments to Reconcile Net Income to Net Cash Provided by</b>		
<b>Operating Activities</b>		
Equity-Based Compensation Expense	90,526	88,379
Depreciation and Amortization Expense	6,362	6,152
Bad Debt Expense	331	525
Foreign Currency Transaction Loss	952	—
Deferred Taxes	(6,923 )	(18,389 )
Other	(2,189 )	(1,872 )
<b>Cash Flows Due to Changes in Operating Assets and Liabilities</b>		
Accounts Receivable	(11,841 )	62,895
Taxes Receivable	11	(12,196 )
Other Assets	(1,261 )	3,670
Accrued Compensation and Benefits	5,802	(62,884 )
Accounts Payable, Accrued Expenses and Other Liabilities	1,892	5,545
Deferred Rent Liability	(295 )	102
Taxes Payable	563	(460 )
Deferred Revenue	4,313	(365 )
<b>Net Cash Provided by Operating Activities</b>	<b>118,271</b>	<b>71,140</b>
<b>Investing Activities</b>		
Purchases of Investments	(22,000 )	(55,173 )
Maturities of Investments	36,168	—
Purchases of Furniture, Equipment and Leasehold Improvements	(6,464 )	(844 )
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>7,704</b>	<b>(56,017 )</b>
<b>Financing Activities</b>		
Dividends	(3,154 )	(2,849 )
Tax Distributions	(15 )	(19,125 )
Employee Taxes Paid for Shares Withheld	(21,681 )	(4,060 )
Cash-Settled Exchanges of Partnership Units	(45,699 )	(39,364 )
Treasury Stock Purchases	(35,797 )	—
Payments Pursuant to Tax Receivable Agreement	(10 )	—
Principal Payments on Capital Lease Obligations	(76 )	(72 )
<b>Net Cash Used in Financing Activities</b>	<b>(106,432 )</b>	<b>(65,470 )</b>
Effect of Exchange Rate Changes on Cash and Cash Equivalents	1,212	197
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>20,755</b>	<b>(50,150 )</b>
Cash and Cash Equivalents, Beginning of Period	145,619	152,431



Edgar Filing: PJT Partners Inc. - Form 10-Q

Cash and Cash Equivalents, End of Period	\$166,374	\$102,281
Supplemental Disclosure of Cash Flows Information		
Payments for Income Taxes, Net of Refunds Received	\$1,105	\$15,392
Non-Cash Receipt of Shares	\$2,254	\$—

See notes to condensed consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## 1. ORGANIZATION

PJT Partners Inc. and its consolidated subsidiaries (the “Company” or “PJT Partners”) deliver a wide array of strategic advisory, shareholder engagement, restructuring and special situations and private fund advisory and placement services to corporations, financial sponsors, institutional investors and governments around the world. The Company offers a unique portfolio of advisory services designed to help clients achieve their strategic objectives. Also, through Park Hill, the Company provides private fund advisory and placement services for alternative investment managers, including private equity funds, real estate funds and hedge funds.

On October 1, 2015, The Blackstone Group L.P. (“Blackstone” or the “former Parent”) distributed on a pro rata basis to its common unitholders all of the issued and outstanding shares of Class A common stock of PJT Partners Inc. held by it. This pro rata distribution is referred to as the “Distribution.” The separation of the PJT Partners business from Blackstone and related transactions, including the Distribution, the internal reorganization that preceded the Distribution and the acquisition by PJT Partners of PJT Capital LP (together with its general partner and their respective subsidiaries, “PJT Capital”) that occurred substantially concurrently with the Distribution, is referred to as the “spin-off.”

PJT Partners Inc. is the sole general partner of PJT Partners Holdings LP. PJT Partners Inc. owns less than 100% of the economic interest in PJT Partners Holdings LP, but has 100% of the voting power and controls the management of PJT Partners Holdings LP. As of September 30, 2018, the non-controlling interest was 42.7%. As the sole general partner of PJT Partners Holdings LP, PJT Partners Inc. operates and controls all of the business and affairs and consolidates the financial results of PJT Partners Holdings LP and its operating subsidiaries. The Company operates through the following subsidiaries: PJT Partners LP, Park Hill Group LLC, PJT Partners (UK) Limited and PJT Partners (HK) Limited.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Basis of Presentation

The Company prepared the accompanying condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information and the instructions to Form 10-Q. The condensed consolidated financial statements, including these notes, are unaudited and exclude some of the disclosures required in annual financial statements. Management believes it has made all necessary adjustments (consisting of only normal recurring items) so that the condensed consolidated financial statements are presented fairly and that estimates made in preparing its condensed consolidated financial statements are reasonable and prudent. The operating results presented for interim periods are not necessarily indicative of the results that may be expected for any other interim period or for the entire year. These condensed consolidated financial statements should be read in conjunction with the audited consolidated and combined financial statements included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2017.

Intercompany transactions have been eliminated for all periods presented.

For a comprehensive disclosure of the Company's significant accounting policies, see Note 2. "Summary of Significant Accounting Policies" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Certain prior year amounts have been reclassified to conform to the current year presentation.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## Recent Accounting Developments

In June 2014, the Financial Accounting Standards Board (“FASB”) issued amended guidance on revenue from contracts with customers. The Company adopted the guidance using the modified retrospective approach as of January 1, 2018 applied to those contracts that were not completed as of January 1, 2018. The Company recognized the cumulative effect of initially applying the new revenue guidance as an adjustment to the opening balance of Accumulated Deficit. The comparative information has not been restated and continues to be reported under the accounting standards in effect for those periods. On an ongoing basis, the effect of the change in timing of revenue and expense recognition could be material to any given reporting period.

The impact of the changes to the Company’s Condensed Consolidated Statement of Financial Condition for the adoption of the new revenue guidance was as follows:

	December 31, 2017	Adjustments	January 1, 2018
<b>Assets</b>			
Accounts Receivable, Net	\$190,389	\$ (5,681 )	\$184,708
<b>Liabilities</b>			
Deferred Revenue	382	1,015	1,397
<b>Equity (Deficit)</b>			
Accumulated Deficit	(185,991)	(6,696 )	(192,687)

In accordance with the new revenue guidance requirements, the disclosure of the impact of adoption on the Condensed Consolidated Statement of Financial Condition and Statement of Operations is as follows as of and for the three and nine months ended September 30, 2018:

	Three Months Ended September 30, 2018 Without Adoption of Revenue Standard	Effect of Change
As Reported		

Edgar Filing: PJT Partners Inc. - Form 10-Q

Statement of Operations			
Revenues			
Advisory Fees	\$ 117,161	\$ 117,062	\$ 99
Interest Income and Other	4,753	2,461	2,292
Expenses			
Occupancy and Related	6,641	6,593	48
Travel and Related	5,449	3,504	1,945
Professional Fees	6,072	5,574	498
Communications and Information Services	2,781	2,686	95
Other Expenses	4,980	4,935	45
Income Before Benefit for Taxes	12,082	12,322	(240 )
Benefit for Taxes	(197 )	(110 )	(87 )
Net Income	12,279	12,432	(153 )

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

	As of and Nine Months Ended September 30, 2018		
	Without		
	Adoption		
	As	of	Effect
	Reported	Revenue	of
		Standard	Change
<b>Statement of Operations</b>			
<b>Revenues</b>			
Advisory Fees	\$318,918	\$319,037	\$(119 )
Interest Income and Other	13,456	6,798	6,658
<b>Expenses</b>			
Occupancy and Related	20,017	19,888	129
Travel and Related	16,906	11,245	5,661
Professional Fees	15,290	14,324	966
Communications and Information Services	9,521	9,224	297
Other Expenses	14,140	13,997	143
Income Before Benefit for Taxes	24,839	25,496	(657 )
Benefit for Taxes	(5,189 )	(4,970 )	(219 )
Net Income	30,028	30,466	(438 )
<b>Statement of Financial Condition</b>			
Accounts Receivable, Net	191,820	198,229	(6,409)
Taxes Receivable	8,655	8,436	219
Deferred Revenue	5,696	4,751	945
Total Equity	429,383	436,517	(7,134)

The change between the balances as reported under new and previous accounting guidance is primarily related to the accounting for reimbursable expenses, which were previously reported net and are now reported on a gross basis in both revenues and expenses on the statement of operations. Additionally, under the new revenue guidance, the Company has applied a measure of progress to certain fees that are recognized over time but were previously earned in full at the time of the revenue event.

In February 2016, the FASB issued new guidance regarding leases. The guidance requires lessees to recognize, on the balance sheet, assets and liabilities for the rights and obligations created by leases. Entities are also required to provide enhanced disclosure about leasing arrangements. The amendments retain lease classifications, distinguishing finance leases from operating leases, using criteria that are substantially similar for distinguishing capital leases from operating leases in previous guidance. The guidance is effective for fiscal years, and interim periods within those

fiscal years, beginning after December 15, 2018, with early adoption permitted. Adoption requires a modified retrospective approach or through a cumulative-effect adjustment to the opening balance of retained earnings. Based on the Company's initial evaluation, adoption on January 1, 2019 will result in the present value of the Company's lease commitments that have a term in excess of one year being recorded on the Company's Consolidated Statements of Financial Condition as a right-of-use asset with a corresponding liability. The Company's lease commitments, as discussed in Note 12. "Commitments and Contingencies—Commitments, Leases," primarily relate to office space. The lease-related assets will be amortized to expense over the life of the leases and the liability, and related interest expense, will be reduced as lease payments are made over the life of the lease. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements and the transition method.

In June 2016, the FASB issued guidance regarding the measurement of credit losses on financial instruments. The new guidance replaces the incurred loss impairment methodology with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to inform credit loss estimates. The guidance is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. Early adoption is permitted for fiscal years beginning after December 15, 2018. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

In November 2016, the FASB issued guidance that requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash or restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. Adoption required a retrospective approach. The Company adopted this guidance on January 1, 2018 with no impact on its Condensed Consolidated Statements of Cash Flows.

In January 2017, the FASB issued guidance clarifying the definition of a business with the objective of assisting entities with evaluating whether transactions should be accounted for as acquisitions of assets or businesses. The guidance becomes effective for the Company in the first quarter of 2019 and is applied prospectively. The Company is currently assessing the impact that adoption of this guidance will have on its consolidated financial statements.

In May 2017, the FASB issued updated guidance on modifications to share-based payment awards. The updated guidance requires entities to account for the effects of a modification to a share-based payment award unless the following are all the same immediately before and after the modification: (a) the fair value of the award, (b) the vesting conditions of the award, and (c) the classification of the award as an equity instrument or a liability instrument. The guidance is applied on a prospective basis. The Company adopted this guidance on January 1, 2018 with no impact on its consolidated financial statements.

In February 2018, the FASB issued guidance, which allows a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Cuts and Jobs Act (the “Tax Legislation”). The guidance is effective for annual and interim periods beginning after December 15, 2018, with early adoption permitted. The Company is currently evaluating the new guidance, but does not expect the impact to be material on its consolidated financial statements.

### 3. REVENUES FROM CONTRACTS WITH CUSTOMERS

The following table reconciles revenues earned from contracts with customers to Total Revenues on the Condensed Consolidated Statement of Operations for the three and nine months ended September 30, 2018:

	Three Months	Nine Months
	Ended September 30,	Ended September 30,
	2018	2018
Advisory Fees	\$ 117,161	\$ 318,918
Placement Fees	18,229	72,481



Edgar Filing: PJT Partners Inc. - Form 10-Q

Interest Income from Placement Fees	1,245	3,665
Reimbursable Expenses	2,292	6,658
Revenues from Contracts with Customers	138,927	401,722
Sublease Income and Other	1,216	3,133
Total Revenues	\$ 140,143	\$ 404,855

The services provided under contracts with customers include advisory and placement services, which are recorded as Advisory Fees and Placement Fees, respectively, on the Condensed Consolidated Statements of Operations. Additionally, the Company is typically reimbursed for certain professional fees and other expenses incurred that are necessary in order to provide services to the customer. These fees are charged to the relevant expense caption in the Condensed Consolidated Statements of Operations when incurred and recognized as revenue and recorded in accounts receivable when these amounts are invoiced to the customer. Such revenue amounts are recorded in Interest Income and Other on the Condensed Consolidated Statements of Operations.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

At contract inception, the Company assesses the services promised in its contracts with customers and identifies a performance obligation for each promise to transfer to the customer a service (or a bundle of services) that is distinct. To identify the performance obligations, the Company considers all of the services promised in the contract regardless of whether they are explicitly stated or are implied by customary business practices.

#### Advisory Fees

Strategic advisory services include a broad range of financial advisory and restructuring services, which includes providing financial advice regarding acquisitions, mergers, joint ventures, minority investments, asset swaps, divestitures, takeover defenses, corporate finance, distressed sales, recapitalizations and restructurings, including raising various forms of financing, and portfolio liquidity solutions related to unfunded commitment relief and investments in secondary markets.

With respect to contracts for which Advisory Fees are recognized, the Company's primary performance obligation is to stand ready to perform a broad range of services the client may need over the course of the engagement. For such engagements, the customer obtains a benefit from the assurance that the Company is available to it, when-and-if needed or desired. Fees related to these stand-ready performance obligations are recognized over time using a time-based measure of progress.

The Company may also be engaged to provide a fairness opinion to the client or the client may request that the Company arrange interim financing. The Company determines that the delivery of either of these items represents a separate performance obligation that is satisfied at a point in time when the opinion or interim financing is delivered to the client as the customer is able to direct the use of, and obtain substantially all of the benefits from, the service at that point.

Advisory Fees are predominantly considered variable as they are susceptible to factors outside of the Company's influence and/or contain a large number and broad range of possible consideration amounts. As such, these amounts are excluded from the transaction price until the uncertainty associated with the variable consideration is subsequently resolved, which is expected to occur upon achievement of the specified event. The types of fees may vary in each engagement, but payments for Advisory Fees are generally due promptly upon completion of a specified event or, for retainer fees, periodically over the course of the engagement. The Company recognizes a receivable between the date of completion of the event and payment by the customer.

#### Placement Fees

The Company's fund placement services are provided within Park Hill and primarily serve private equity, real estate and hedge funds. Park Hill advises on all aspects of the fundraising process including competitive positioning and market assessment, marketing materials and related documentation and partnership terms and conditions most prevalent in the current environment. The Company also provides private placement fundraising services to corporate clients and earns placement fees based on successful completion of the transaction.

With respect to placement engagements, the Company has determined that the provision of overall capital advisory services in contemplation of a potential fund placement or capital raise is satisfied over time. Fees related to this

performance obligation are recognized over time using a time-based method as the customer simultaneously receives and consumes the benefits of the capital advisory services as they are provided.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Placement Fees are predominantly considered variable as they are susceptible to factors outside of the Company's influence and/or contain a large number and broad range of possible consideration amounts. As such, these amounts are excluded from the transaction price until the uncertainty associated with the variable consideration is subsequently resolved, which is expected to occur upon achievement of a specified event. Placement Fees are typically payable upon completion of a fund closing or may be paid in installments over three or four years with interest being charged to the outstanding balance. With respect to such fees paid over time, the Company has determined there is not a significant financing component related to such contracts. Placement fees earned for services to corporate clients are typically payable upon completion. The Company recognizes a receivable between the date of completion of the event and payment by the customer.

#### Determining the Timing of Satisfaction of Performance Obligations

For performance obligations that are satisfied over time, determining a measure of progress requires management to make judgments that affect the timing of revenue recognized. The Company has determined that the methods described above provide a faithful depiction of the transfer of services to the customer.

For performance obligations that are satisfied at a point in time, the Company has determined that the customer is able to direct the use of, and obtain substantially all of the benefits from, the output of the service at the time it is provided to the client. Additionally, the Company considers control to have transferred at that point because the Company has a present right to payment, the Company has transferred the output of the service and the customer has significant risks and rewards of ownership.

#### Remaining Performance Obligations and Revenue Recognized from Past Performance

As of September 30, 2018, the aggregate amount of the transaction price allocated to performance obligations yet to be satisfied is \$7.9 million and the Company generally expects to recognize this revenue within the next twelve months. Such amounts relate to the Company's performance obligations of providing capital advisory services and standing ready to perform.

During the three and nine months ended September 30, 2018, the Company recognized revenue of \$0.9 million and \$13.0 million, respectively, related to performance obligations that were fully satisfied in prior periods, primarily due to constraints on variable consideration in prior periods being resolved. Such amounts related primarily to the provision of capital advisory services. The majority of Fee Revenue recognized by the Company during the three and nine months ended September 30, 2018 was predominantly related to performance obligations that were partially satisfied in prior periods.

#### Contract Balances

The timing of revenue recognition may differ from the timing of payment. The Company records a receivable when revenue is recognized prior to payment and the Company has an unconditional right to payment. The beginning and ending balances of Accounts Receivable, Net are included in the Condensed Consolidated Statements of Financial Condition. There were no significant impairments related to these receivables during the nine months ended September 30, 2018.

The Company may receive non-refundable up-front fees in its contracts with customers, which are recorded as revenues in the period over which services are estimated to be provided. Additionally, the Company may receive payment of certain announcement, retainer or milestone fees before the performance obligation has been fully satisfied. Such fees give rise to a contract liability and are recorded as Deferred Revenue in the Condensed Consolidated Statements of Financial Condition. The beginning and ending balances of Deferred Revenue are included in the Condensed Consolidated Statements of Financial Condition. For the nine months ended September 30, 2018, \$1.4 million of revenue was recognized that was included in the beginning balance of Deferred Revenue, primarily related to the Company's performance obligation of standing ready to perform. In certain contracts, the Company receives customer deposits, which are also considered to be contract liabilities. As of September 30, 2018 and December 31, 2017, the Company recorded \$1.5 million and \$1.2 million, respectively, of

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

customer deposits in Accounts Payable, Accrued Expenses and Other Liabilities in the Condensed Consolidated Statements of Financial Condition.

The Company does not establish a provision for refunds or similar obligations. Additionally, the Company is the principal in the satisfaction of performance obligations.

To obtain a contract with a customer, the Company may incur costs such as advertising, marketing costs, bid and proposal costs and legal fees. The Company has determined that these costs would have been incurred regardless of whether the contract with the customer was obtained. Additionally, the Company does not expect to recover any of these costs from the customer; therefore, the costs of obtaining contracts with customers are expensed as incurred.

The compensation of employees assigned to provide services to customers are direct costs of fulfilling the contract. In addition, out-of-pocket expenses may be incurred as part of fulfilling the promised services under the contract. As these costs are related to performance obligations that are satisfied over time, the costs do not meet the criteria for capitalization.

#### 4. ACCOUNTS RECEIVABLE AND ALLOWANCE FOR DOUBTFUL ACCOUNTS

Included in Accounts Receivable are long-term receivables of \$68.5 million and \$77.7 million as of September 30, 2018 and December 31, 2017, respectively, related to placement fees that are generally paid in installments over a period of three to four years. The carrying value of such long-term receivables approximates fair value. Long-term receivables are classified as Level II in the fair value hierarchy.

The Company does not have any long-term receivables on non-accrual status. Of receivables that originated as long-term, there were \$5.5 million and \$2.5 million as of September 30, 2018 and December 31, 2017, respectively, which were outstanding more than 90 days. There was no allowance for doubtful accounts with respect to such receivables as of September 30, 2018 or December 31, 2017.

#### 5. INTANGIBLE ASSETS

Intangible Assets, Net consists of the following:

	September 30, 2018	December 31, 2017
Finite-Lived Intangible Assets		

Edgar Filing: PJT Partners Inc. - Form 10-Q

Customer Relationships	\$ 26,476	\$ 26,476
Trade Name	5,700	5,700
Total Intangible Assets	32,176	32,176
Accumulated Amortization	(21,632 )	(19,881 )
Intangible Assets, Net (a)	\$ 10,544	\$ 12,295

(a) Excludes fully amortized intangible assets.

Amortization expense was \$0.6 million and \$1.8 million for the three and nine months ended September 30, 2018, respectively, and \$0.6 million and \$1.8 million for the three and nine months ended September 30, 2017, respectively.

Amortization of intangible assets held at September 30, 2018 is expected to be \$2.3 million for each of the years ending December 31, 2018, 2019, 2020 and 2021; and \$1.4 million for the year ending December 31, 2022.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

**6. FURNITURE, EQUIPMENT AND LEASEHOLD IMPROVEMENTS**

Furniture, Equipment and Leasehold Improvements, Net consists of the following:

	September 30, 2018	December 31, 2017
Office Equipment	\$ 2,141	\$ 1,758
Leasehold Improvements	37,983	33,713
Furniture and Fixtures	13,453	11,886
Total Furniture, Equipment and Leasehold		
Improvements	53,577	47,357
Accumulated Depreciation	(18,079 )	(13,568 )
Furniture, Equipment and Leasehold Improvements,		
Net	\$ 35,498	\$ 33,789

Depreciation expense was \$1.7 million and \$4.6 million for the three and nine months ended September 30, 2018, respectively, and \$1.5 million and \$4.3 million for the three and nine months ended September 30, 2017, respectively.

**7. FAIR VALUE MEASUREMENTS**

The following tables summarize the valuation of the Company's investments by the fair value hierarchy:

	September 30, 2018			Total
	Level I	Level II	Level III	
U.S. Treasury Securities	\$—	\$23,131	\$ —	\$23,131
Common Stock	2,706	—	—	2,706
Total Investments	\$2,706	\$23,131	\$ —	\$25,837

	December 31, 2017			Total
	Level I	Level II	Level III	
U.S. Treasury Securities	\$—	\$37,121	\$ —	\$37,121



Investments in common stock are measured based on quoted closing exchange prices and are categorized within Level I of the fair value hierarchy. To the extent these securities are actively traded, valuation adjustments are not applied.

During the three and nine months ended September 30, 2018 and 2017, there were no transfers from Level I to Level II related to U.S. Treasury securities that were initially acquired as on-the-run and classified as Level I, but subsequently transferred to Level II as a result of becoming off-the-run. There were also no transfers between Level I, Level II or Level III during the three and nine months ended September 30, 2018 and 2017.

## 8. INCOME TAXES

The following table summarizes the Company's tax position:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Income (Loss) Before Benefit for Taxes	\$12,082	\$(15,614)	\$24,839	\$(15,609)
Benefit for Taxes	\$(197 )	\$(13,258)	\$(5,189 )	\$(15,647)
Effective Income Tax Rate	(1.6 )%	84.9 %	(20.9 )%	100.2 %

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

The Company's effective tax rate differed from the U.S. federal statutory tax rate for the three and nine months ended September 30, 2018 due to corporate entities subject to U.S. federal, state, local and foreign income taxes, to non-corporate entities that are subject to New York City Unincorporated Business Tax and to certain compensation charges that are not deductible for income tax purposes.

The change in tax rate between the nine months ended September 30, 2018 and 2017 was primarily due to the decrease in U.S. corporate income tax rate related to the passage of the Tax Legislation in December 2017 as well as an increased tax benefit related to the deliveries of vested shares during the nine months ended September 30, 2018 at values in excess of their amortized cost.

As of September 30, 2018, the Company continues to evaluate its provisional estimate as it relates to (a) the measurement of deferred tax assets and liabilities subject to the income tax rate change from 35% to 21%, including the state tax impact on these items; (b) potential changes in interpretations of the Tax Legislation; and (c) changes in interpretation of accounting standards for income taxes. As the Company finalizes the analysis of the impact of the Tax Legislation, additional adjustments may be recorded during the measurement period, which could be material.

As of September 30, 2018, the Company had no unrecognized tax benefits.

#### 9. NET INCOME PER SHARE OF CLASS A COMMON STOCK

Basic and diluted net income per share of Class A common stock for the three and nine months ended September 30, 2018 and 2017 is presented below:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Numerator:				
Net Income Attributable to PJT Partners Inc.	\$7,550	\$3,343	\$19,731	\$4,891
Less:				
Dividends on Participating Securities	8	20	92	68
Net Income Attributable to Participating Securities	36	50	110	51
Net Income Attributable to Shares of Class A				
Common Stock — Basic	7,506	3,273	19,529	4,772
Incremental Net Income from Dilutive Securities	342	286	971	123
Net Income Attributable to Shares of Class A				
Common Stock — Diluted	\$7,848	\$3,559	\$20,500	\$4,895

Edgar Filing: PJT Partners Inc. - Form 10-Q

Denominator:

Weighted-Average Shares of Class A Common

Stock Outstanding — Basic	22,275,847	18,918,181	21,425,766	18,841,975
---------------------------	------------	------------	------------	------------

Weighted-Average Number of Incremental Shares from

Unvested RSUs	1,836,502	4,000,474	2,621,894	3,575,867
---------------	-----------	-----------	-----------	-----------

Weighted-Average Shares of Class A Common

Stock Outstanding — Diluted	24,112,349	22,918,655	24,047,660	22,417,842
-----------------------------	------------	------------	------------	------------

Net Income Per Share of Class A Common Stock

Basic	\$0.34	\$0.17	\$0.91	\$0.25
-------	--------	--------	--------	--------

Diluted	\$0.33	\$0.16	\$0.85	\$0.22
---------	--------	--------	--------	--------

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Common units of partnership interest in PJT Partners Holdings LP (“Partnership Units”) may be exchanged for PJT Partners Inc. Class A common stock on a one-for-one basis, subject to applicable vesting and transfer restrictions. If all Partnership Units were exchanged for Class A common stock, weighted-average Class A common stock outstanding would be 38,661,709 and 36,900,877 for the three and nine months ended September 30, 2018, respectively, excluding unvested restricted stock units (“RSUs”) and participating RSUs. In computing the dilutive effect, if any, which the aforementioned exchange would have on net income per share, net income attributable to holders of Class A common stock would be adjusted due to the elimination of the non-controlling interests associated with the Partnership Units (including any tax impact). For the three and nine months ended September 30, 2018, such exchange is reflected in diluted net income per share.

The following table summarizes the anti-dilutive securities for the three and nine months ended September 30, 2018 and 2017 that have been excluded from the calculation of net income per share of Class A common stock:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Weighted-Average Unvested RSUs	(a)	(a)	(a)	(a)
Weighted-Average Participating RSUs	125,388	405,472	143,856	479,957
Weighted-Average Partnership Units	16,385,862	14,735,203	15,475,111	15,088,535

(a) These securities were determined to be dilutive.

#### Share Repurchase Program

On October 26, 2017, the Company’s board of directors authorized the repurchase of shares of the Company’s Class A common stock in an amount up to \$100 million. Under this repurchase program, shares of the Company’s Class A common stock may be repurchased from time to time in open market transactions, in privately negotiated transactions or otherwise. The timing and the actual number of shares repurchased will depend on a variety of factors, including legal requirements, price and economic and market conditions. The repurchase program may be suspended or discontinued at any time and does not have a specified expiration date.

During the nine months ended September 30, 2018, the Company repurchased 665,301 shares of Class A common stock at an average price of \$53.78, or \$35.8 million in aggregate, pursuant to this share repurchase program. As of September 30, 2018, the available amount remaining for repurchases under this program was \$61.9 million.

## 10. EQUITY-BASED COMPENSATION

### Overview

Edgar Filing: PJT Partners Inc. - Form 10-Q

Further information regarding the Company's equity-based compensation awards is described in Note 10. "Equity-Based Compensation" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

The following table represents equity-based compensation expense and related income tax benefit for the three and nine months ended September 30, 2018 and 2017, respectively:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2018	2017	2018	2017
Equity-Based Compensation Expense	\$26,372	\$27,689	\$90,526	\$88,379
Income Tax Benefit	\$2,057	\$3,600	\$7,513	\$11,910

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## Restricted Stock Units

Pursuant to the PJT Partners Inc. 2015 Omnibus Incentive Plan and in connection with the spin-off, annual compensation process and ongoing hiring process, the Company has issued RSUs, which generally vest over a service life of three to five years. Awards are generally forfeited if the employee ceases to be employed by the Company prior to vesting.

A summary of the status of the Company's unvested RSUs in PJT Partners Inc. and PJT Partners Holdings LP as of September 30, 2018 and of changes during the period January 1, 2018 through September 30, 2018 is presented below:

	Restricted Stock Units			
	PJT Partners Inc.		PJT Partners Holdings LP	
	Number of	Weighted-Average Grant Date Fair Value (in dollars)	Number of Partnership Units	Weighted-Average Grant Date Fair Value (in dollars)
Balance, December 31, 2017	6,455,734	\$ 25.00	244,000	\$ 31.76
Granted	2,027,438	47.79	—	—
Vested	(4,411,673)	22.54	(133,331)	26.86
Forfeited	(41,315 )	39.13	(12,374 )	41.58
Dividends Reinvested on RSUs	9,879	41.72	—	—
Balance, September 30, 2018	4,040,063	\$ 39.02	98,295	\$ 37.17

As of September 30, 2018, there was \$90.4 million of estimated unrecognized compensation expense related to unvested RSU awards. The Company assumes a forfeiture rate of 1.0% to 9.0% annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average period of 1.2 years.

## Partnership Units

In connection with the spin-off, annual compensation process and ongoing hiring process, certain individuals were issued Partnership Units that, subject to certain terms and conditions, are redeemable at the option of the holder for cash or, at the Company's election, for shares of PJT Partners Inc. Class A common stock on a one-for-one basis. These Partnership Units generally vest over a service life of three to five years.

Edgar Filing: PJT Partners Inc. - Form 10-Q

A summary of the status of the Company's unvested Partnership Units as of September 30, 2018 and of changes during the period January 1, 2018 through September 30, 2018 is presented below:

	Partnership Units	Weighted-Average Grant
	Number of Partnership Units	Date Fair Value (in dollars)
Balance, December 31, 2017	4,698,423	\$ 21.54
Granted	131,773	51.68
Vested	(72,523 )	24.72
Balance, September 30, 2018	4,757,673	\$ 22.33

As of September 30, 2018, there was \$39.6 million of estimated unrecognized compensation expense related to unvested Partnership Units. The Company assumes a forfeiture rate of 4.0% annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average period of 0.7 years.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## Equity-Based Awards with Both Service and Market Conditions

In connection with the spin-off, the Company also granted equity-based awards containing both service and market conditions. The effect of the market condition is reflected in the grant date fair value of the award. Compensation cost is recognized over the requisite service period, provided that the service period is completed, irrespective of whether the market condition is satisfied. The service condition requirement with respect to such equity-based awards is generally five years with 20% vesting in the third year, 30% in the fourth year and 50% in the fifth year. The market condition requirement will be satisfied upon the publicly traded shares of Class A common stock achieving certain volume-weighted average share price targets over any consecutive 30-day trading period following the consummation of the spin-off, pro ratably at \$48, \$55, \$63, \$71 and \$79 per share of Class A common stock. During the nine months ended September 30, 2018, the \$48 and \$55 share price targets were achieved.

The market condition requirements must be met prior to the sixth anniversary of the consummation of the spin-off. No portion of these awards will become vested until both the service and market conditions have been satisfied.

A summary of the status of the Company's unvested equity-based awards in PJT Partners Holdings LP with both a service and market condition as of September 30, 2018 and of changes during the period January 1, 2018 through September 30, 2018 is presented below:

	Equity-Based Awards with	
	Both Service and Market	
	Conditions	
	Number of	Weighted-
	Partnership	Average
		Grant
		Date
		Fair Value
		(in
	Units	dollars)
Balance, December 31, 2017	6,262,957	\$ 5.72
Vested	(502,536 )	5.72
Forfeited	(10,128 )	5.72
Balance, September 30, 2018	5,750,293	\$ 5.72

As of September 30, 2018, there was \$7.3 million of estimated unrecognized compensation expense related to equity-based awards with both a service and market condition. The Company assumes a forfeiture rate of 4.0%



annually based on expected turnover and periodically reassesses this rate. This cost is expected to be recognized over a weighted-average period of 1.0 years.

Units Expected to Vest

The following unvested units, after expected forfeitures, as of September 30, 2018, are expected to vest:

	Units	Weighted- Average Service Period in Years
Partnership Units	10,353,106	0.9
Restricted Stock Units	3,999,205	1.2
Total Equity-Based Awards	14,352,311	0.9

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## 11. TRANSACTIONS WITH RELATED PARTIES

### Exchange Agreement

The Company has entered into an exchange agreement with the limited partners of PJT Partners Holdings LP pursuant to which they (or certain permitted transferees) have the right, subject to the terms and conditions set forth in the limited partnership agreement of PJT Partners Holdings LP, on a quarterly basis, to exchange all or part of their Partnership Units for cash or, at the Company's election, for shares of PJT Partners Inc. Class A common stock on a one-for-one basis, subject to customary conversion rate adjustments for splits, unit distributions and reclassifications. Further, pursuant to the terms in the partnership agreement of PJT Partners Holdings LP, the Company may also require holders of Partnership Units who are not Service Providers (as defined in the partnership agreement of PJT Partners Holdings LP) to exchange such Partnership Units.

Further information regarding the exchange agreement is described in Note 12. "Transactions with Related Parties—Exchange Agreement" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Certain Partnership Unitholders exchanged 918,229 and 1,068,377 Partnership Units for the nine months ended September 30, 2018 and 2017, respectively, for cash in the amounts of \$45.7 million and \$39.4 million, respectively. Such amounts are recorded as a reduction of Non-Controlling Interests and Redeemable Non-Controlling Interests, respectively, in the Condensed Consolidated Statements of Financial Condition.

During the third quarter of 2018, the Company was presented with 492,986 Partnership Units to be exchanged. The Company expects to settle the exchange of these Partnership Units on November 6, 2018 for cash. The price per Partnership Unit to be paid by the Company will be equal to the volume-weighted average price of a share of the Company's Class A common stock on November 1, 2018.

### Registration Rights Agreement

The Company has entered into a registration rights agreement with the limited partners of PJT Partners Holdings LP pursuant to which the Company granted them, their affiliates and certain of their transferees the right, under certain circumstances and subject to certain restrictions, to require the Company to register under the Securities Act of 1933 shares of Class A common stock delivered in exchange for Partnership Units.

### Tax Receivable Agreement

The Company has entered into a tax receivable agreement with the holders of Partnership Units (other than PJT Partners Inc.) that provides for the payment by PJT Partners Inc. to exchanging holders of Partnership Units of 85% of the benefits, if any, that PJT Partners Inc. is deemed to realize as a result of the increases in tax basis related to such exchanges of Partnership Units and of certain other tax benefits related to entering into the tax receivable agreement, including tax benefits attributable to payments under the tax receivable agreement. As of September 30, 2018 and December 31, 2017, the Company had amounts due of \$6.1 million and \$2.9 million, respectively, pursuant to the tax receivable agreement, which represent management's best estimate of the amounts currently expected to be owed in

connection with the tax receivable agreement. Actual payments may differ significantly from estimated payments.

#### Aircraft Lease

On occasion, certain of the Company's executive officers, employees and their families may make use of aircraft in which the Company owns a fractional interest (the "Aircraft"). Any such personal use of the Aircraft is charged to the executive officer or employee based on market rates and usage. The amount is not material to the condensed consolidated financial statements.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

## 12. COMMITMENTS AND CONTINGENCIES

### Commitments

#### Line of Credit

On October 1, 2015, PJT Partners Holdings LP entered into a Loan Agreement (the “Loan Agreement”) and related documents with First Republic Bank. The Loan Agreement provides for a revolving credit facility with aggregate commitments in an amount equal to \$60.0 million, which aggregate commitments may be increased, on the terms and subject to the conditions set forth in the Loan Agreement, to up to \$80.0 million during the period beginning December 1 each year through March 1 of the following year. The proceeds of the revolving credit facility are available for working capital and general corporate purposes. Beginning October 30, 2017, drawings under the credit facility bear interest equal to the greater of a per annum rate of (a) 3%, or (b) the prime rate minus 1.0%. Undrawn commitments bear a commitment fee. The Loan Agreement contains customary representations, covenants and events of default. Financial covenants consist of a minimum consolidated tangible net worth, maximum leverage ratio, minimum consolidated liquidity ratio and limitation on additional indebtedness, each tested quarterly.

On October 30, 2017, PJT Partners Holdings LP entered into a Renewal Agreement (the “Renewal Agreement”) and related documents with First Republic Bank, amending the terms of the Company’s revolving credit facility under the Loan Agreement. The Renewal Agreement provides for an extension of the maturity of the revolving credit facility to October 1, 2019.

As of September 30, 2018 and December 31, 2017, there were no borrowings under the revolving credit facility and the Company was in compliance with the debt covenants.

Further information regarding an amendment to the Loan Agreement, effective October 1, 2018, may be found in Note 16. “Subsequent Events.”

#### Leases

The Company leases office space under non-cancelable lease agreements, which expire at various dates through 2030. Occupancy lease agreements, in addition to base rentals, generally are subject to escalation provisions based on certain costs incurred by the landlord and are recognized on a straight-line basis over the term of the lease agreement.

Total rent expense was \$6.1 million and \$18.4 million for the three and nine months ended September 30, 2018, respectively, and \$6.3 million and \$18.4 million for the three and nine months ended September 30, 2017, respectively. Rent expense is included in Occupancy and Related in the Condensed Consolidated Statements of Operations. These amounts include variable operating escalation payments, which are paid when invoiced.

As of September 30, 2018 and December 31, 2017, the Company maintained an irrevocable standby letter of credit for certain operating leases of \$4.8 million and \$5.0 million, respectively.

Capital lease obligations recorded are payable through 2022 at a weighted-average interest rate of 2.4%. The net book value of all assets recorded under capital leases aggregated \$0.2 million and \$0.3 million as of September 30, 2018

and December 31, 2017, respectively.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

As of September 30, 2018, the aggregate minimum future payments required on non-cancelable leases are as follows:

Year Ending December 31,	Minimum Lease Payments	
	Capital	Operating
2018	\$27	\$5,998
2019	110	23,921
2020	83	22,807
2021	7	22,356
2022	1	22,241
Thereafter	—	90,465
Total Minimum Lease Payments	228	187,788
Less: Amount Representing Interest	6	
Capital Lease Obligation	\$222	
Less: Sublease Proceeds		15,235
Net Minimum Lease Payments		\$ 172,553

## Contingencies

### Litigation

From time to time, the Company is named as a defendant in legal actions relating to transactions conducted in the ordinary course of business. Some of these matters may involve claims of substantial amounts. Although there can be no assurance of the outcome of such legal actions, in the opinion of management, after consultation with external counsel, the Company believes it is not probable and/or reasonably possible that any current legal proceedings or claims would individually or in the aggregate have a material adverse effect on the condensed consolidated financial statements of the Company.

As previously disclosed, with respect to actual and potential additional claims related to funds fraudulently obtained by Andrew Caspersen, the Company believes that any such claims are without merit and the Company will vigorously defend any such matters.

With respect to the Company's other litigation matters, the Company is not currently able to estimate the possible loss or range of loss until developments in such matters have provided sufficient information to support such an assessment, including quantification of a damage demand from plaintiffs, discovery from other parties and investigation of factual allegations, rulings by courts on motions or appeals, analysis by experts or the status of any settlement negotiations.

### Guarantee

The Company provides a guarantee to a lending institution for certain loans held by employees for investment in funds of its former Parent, which are secured by the underlying investments in those funds. The amount guaranteed was \$10.1 million and \$9.7 million as of September 30, 2018 and December 31, 2017, respectively.

#### Indemnifications

The Company has entered and may continue to enter into contracts, including contracts with Blackstone relating to the spin-off, which contain a variety of indemnification obligations. The Company's maximum exposure under these arrangements is not known; however, the Company currently expects any associated risk of loss to be insignificant. In connection with these matters, the Company has incurred and may continue to incur legal expenses, which are expensed as incurred.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

#### Transactions and Agreements with Blackstone

##### Employee Matters Agreement

The Company is required to reimburse Blackstone for the value of forfeited unvested equity awards granted to former Blackstone employees that transitioned to PJT Partners in connection with the spin-off. Such reimbursement is recorded in Accounts Payable, Accrued Expenses and Other Liabilities with an offset to Equity in the Condensed Consolidated Statements of Financial Condition. The Company will cash settle the liability to Blackstone quarterly as the forfeitures attributable to these employees crystallize. The accrual for these forfeitures was \$0.9 million and \$0.4 million as of September 30, 2018 and December 31, 2017, respectively.

Pursuant to the Employee Matters Agreement, the Company has agreed to pay Blackstone the net realized cash benefit resulting from certain compensation-related tax deductions. The amount payable to Blackstone arising from the tax deductions has been recorded in Other Expenses in the Condensed Consolidated Statements of Operations and is payable annually (for periods in which a cash benefit is realized) within nine months of the end of the relevant tax period. As of September 30, 2018 and December 31, 2017, the Company had accrued \$4.2 million and \$3.1 million, respectively, which the Company anticipates will be payable to Blackstone after the Company files its respective tax returns. The tax deduction and corresponding payable to Blackstone related to such deliveries will fluctuate primarily based on the price of Blackstone common units at the time of delivery.

##### Tax Matters Agreement

The Company entered into a Tax Matters Agreement with Blackstone that governs the respective rights, responsibilities and obligations of the Company and Blackstone after the spin-off with respect to tax liabilities and benefits, tax attributes, tax contests and other tax sharing regarding U.S. federal, state, local and foreign income taxes, other tax matters and related tax returns. The Company has joint and several liability with Blackstone to the Internal Revenue Service (“IRS”) for the consolidated U.S. federal income taxes of the Blackstone consolidated group relating to the taxable periods in which the Company was part of that group. However, the Tax Matters Agreement specifies the portion, if any, of this tax liability for which the Company bears responsibility, and Blackstone agrees to indemnify the Company against any amounts for which the Company is not responsible. The Tax Matters Agreement also provides special rules for allocating tax liabilities in the event that the spin-off is determined not to be tax-free. Though valid as between the parties, the Tax Matters Agreement is not binding on the IRS.

#### 13. EMPLOYEE BENEFIT PLANS

The Company contributes to employer sponsored defined contribution plans for certain employees, subject to eligibility and statutory requirements. The Company incurred expenses with respect to these defined contribution plans in the amounts of \$0.3 million and \$0.9 million for the three and nine months ended September 30, 2018, respectively, and \$0.2 million and \$0.6 million for the three and nine months ended September 30, 2017, respectively, which are included in Compensation and Benefits in the Condensed Consolidated Statements of Operations.





PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

#### 14. REGULATED ENTITIES

Certain subsidiaries of the Company are subject to various regulatory requirements in the United States, United Kingdom and Hong Kong, which specify, among other requirements, minimum net capital requirements for registered broker-dealers.

PJT Partners LP is a registered broker-dealer through which strategic advisory and restructuring and special situations services are conducted in the United States and is subject to the net capital requirements of Rule 15c3-1 under the Securities Exchange Act of 1934, as amended (the “Exchange Act”). PJT Partners LP computes net capital based upon the aggregate indebtedness standard, which requires the maintenance of minimum net capital, as defined, which shall be the greater of \$100 thousand or 6 2/3% of aggregate indebtedness, as defined, and requires that the ratio of aggregate indebtedness to net capital, both as defined, shall not exceed 15 to 1. PJT Partners LP had net capital of \$42.6 million and \$96.6 million as of September 30, 2018 and December 31, 2017, respectively, which exceeded the minimum net capital requirement by \$41.1 million and \$96.4 million, respectively.

Park Hill Group LLC is a registered broker-dealer through which private fund advisory and placement services are conducted in the United States and is subject to the net capital requirements of Rule 15c3-1 under the Exchange Act. Park Hill Group LLC elected to adopt the alternative standard, which defines minimum net capital as the greater of \$250 thousand or 2% of aggregate debit items computed in accordance with the reserve requirement. Park Hill Group LLC had net capital of \$33.1 million and \$15.9 million as of September 30, 2018 and December 31, 2017, respectively, which exceeded the minimum net capital requirement by \$32.8 million and \$15.7 million, respectively.

PJT Partners LP and Park Hill Group LLC do not carry customer accounts and do not otherwise hold funds or securities for, or owe money or securities to, customers and, accordingly, are both exempt from the SEC Customer Protection Rule (Rule 15c3-3).

PJT Partners (UK) Limited is licensed with the United Kingdom’s Financial Conduct Authority and is required to maintain regulatory net capital of €50 thousand. PJT Partners (HK) Limited is licensed with the Hong Kong Securities and Futures Commission and is subject to a minimum liquid capital requirement of HK\$3 million. As of September 30, 2018 and December 31, 2017, both of these entities were in compliance with local capital adequacy requirements.

#### 15. BUSINESS INFORMATION

The Company’s activities providing strategic advisory, restructuring and special situations and private fund advisory and placement services constitute a single reportable segment. An operating segment is a component of an entity which conducts business, incurs revenues and expenses for which discrete financial information is available that is reviewed by the chief operating decision maker in assessing performance and making resource allocation decisions. The Company has a single operating segment and therefore a single reportable segment.

The Company is organized as one operating segment in order to maximize the value of advice to clients by drawing upon the diversified expertise and broad relationships of senior professionals across the Company. The chief operating decision maker assesses performance and allocates resources based on broad considerations, including the market opportunity, available expertise across the Company and the strength and efficacy of professionals' collaboration, and not based upon profit or loss measures for the Company's separate product lines.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

Since the financial markets are global in nature, the Company generally manages its business based on the operating results of the Company taken as a whole, not by geographic region. The following tables set forth the geographical distribution of revenues and assets based on the location of the office that generates the revenues or holds the assets and therefore may not be reflective of the geography in which the Company's clients are located.

	Three Months Ended		Nine Months Ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
<b>Revenues</b>				
Domestic	\$ 119,224	\$ 62,399	\$ 351,822	\$ 269,267
International	20,919	16,051	53,033	39,462
Total	\$ 140,143	\$ 78,450	\$ 404,855	\$ 308,729

	September 30, 2018	December 31, 2017
<b>Assets</b>		
Domestic	\$ 532,452	\$ 494,718
International	49,230	64,247
Total	\$ 581,682	\$ 558,965

The Company had one client that represented 12.3% of total revenues for the three months ended September 30, 2018. The Company was not subject to any material concentrations with respect to its revenues for the nine months ended September 30, 2018 and three and nine months ended September 30, 2017. Additionally, the Company was not subject to any material concentrations of credit risk with respect to its accounts receivable as of September 30, 2018 and December 31, 2017.

## 16. SUBSEQUENT EVENTS

The Board of Directors of PJT Partners Inc. has declared a quarterly dividend of \$0.05 per share of Class A common stock, which will be paid on December 19, 2018 to Class A common stockholders of record on December 5, 2018.

On October 1, 2018, the Company completed its previously-announced acquisition of CamberView Partners Holdings, LLC (“CamberView”).

Pursuant to the Agreement and Plan of Merger, by and among the Company, PJT Partners Holdings LP (“Purchaser”), Blue Merger Sub LLC, a wholly owned subsidiary of Purchaser, CamberView and CC CVP Partners Holdings, L.L.C., solely in its capacity as securityholder representative, dated as of August 27, 2018, the Company acquired 100% ownership of CamberView. This transaction will be accounted for as a business combination and CamberView’s operating results will be included in the Company’s financial statements from the date of acquisition. The Company has not yet completed the related purchase price allocation. Upon completion of the valuation analysis, the Company expects to provide the amounts recognized as of the acquisition date for the major classes of assets acquired and liabilities assumed. The Company expects to record certain identifiable intangible assets as part of the acquisition. Additionally, on October 1, 2018, the Company assumed leases for CamberView office space, which expire in 2020.

In connection with the acquisition, the Company issued approximately 1.73 million shares of its Class A common stock and Partnership Units. Additionally, the Company financed \$65 million of cash consideration with \$35 million of cash on hand and \$30 million pursuant to the term loan described below. A portion of the cash and stock issued by the Company at closing was placed into escrow to cover potential post-closing obligations. The cash and equity amounts assume that escrow amounts are settled as expected. The Company has also granted restricted stock and/or units and other deferred compensation, subject to service or service and market conditions, to a broad-based group of CamberView employees.

PJT Partners Inc.

Notes to Condensed Consolidated Financial Statements – Continued (Unaudited)

(All Dollars Are in Thousands, Except Share and Per Share Data, Except Where Noted)

On October 1, 2018, PJT Partners Holdings LP, as borrower (the “Borrower”), entered into an Amended and Restated Loan Agreement (the “Loan Agreement”) and related documents with First Republic Bank, as lender (the “Lender”). The Loan Agreement provides for a revolving credit facility with aggregate commitments in an amount equal to \$40 million, which aggregate commitments may be increased, on the terms and subject to the conditions set forth in the Loan Agreement, to up to \$60 million during the period beginning December 1 each year through March 1 of the following year. The revolving credit facility will mature and the commitments thereunder will terminate on October 1, 2020, subject to extension by agreement of the Borrower and Lender.

The Loan Agreement also provides for a term loan with an aggregate commitment of \$30 million (the “Term Loan”). The Term Loan matures on January 2, 2021. In addition to the payment of interest described below, Borrower shall pay to the Lender installment payments of principal in the amount of (a) \$4.25 million on July 1, 2019 and quarterly thereafter to January 2, 2021, and (b) \$4.5 million on January 2, 2021. The Loan Agreement requires the Borrower to maintain certain minimum financial covenants and limits or restricts the ability of the Borrower (subject to certain qualifications and exceptions) to incur additional indebtedness in excess of \$20 million.

Outstanding borrowings under the revolving credit facility will bear interest equal to the greater of a per annum rate of (a) 3%, or (b) the prime rate minus 1.0%. Outstanding borrowings under the Term Loan bear interest equal to the greater of a per annum rate of (a) 3.25%, or (b) the prime rate minus 0.75%. During an event of default, overdue principal under both the revolving credit facility and Term Loan facility will bear interest at a rate 2.0% in excess of the otherwise applicable rate of interest. In connection with the closing of the Loan Agreement, the Borrower paid the Lender certain closing costs and fees. In addition, on and after the closing date, the Borrower will also pay a commitment fee on the undrawn portion of the revolving credit facility of 0.125% per annum, payable quarterly in arrears.

The Company did not identify any other subsequent events besides the exchange of Partnership Units described in Note 11. “Transactions with Related Parties—Exchange Agreement.”

## ITEM 2.MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with PJT Partners’ Condensed Consolidated Financial Statements and the related notes included in this Quarterly Report on Form 10-Q.

### Our Business

PJT Partners is a global advisory-focused investment bank. Our team of senior professionals delivers a wide array of strategic advisory, shareholder engagement, restructuring and special situations and private fund advisory and placement services to corporations, financial sponsors, institutional investors and governments around the world. We offer a unique portfolio of advisory services designed to help our clients achieve their strategic objectives. We also provide, through Park Hill, private fund advisory and placement services for alternative investment managers, including private equity funds, real estate funds and hedge funds.

We have world-class franchises in each of the areas in which we compete.

Our strategic advisory business offers a broad range of financial advisory and transaction execution capability, including mergers and acquisitions (“M&A”), joint ventures, minority investments, asset swaps, divestitures, takeover defenses, corporate finance advisory, private placements and distressed sales. PJT Camberview, which we acquired in October 2018, brings together the world’s leading experts from the investor community to help public companies understand, engage and succeed with their investors in complex and contested shareholder matters by developing insightful strategies, effective tactics and high impact messaging.

Our restructuring and special situations business is one of the world’s leading advisors in restructurings and recapitalizations, both in and out of court, around the globe. With vast expertise in highly complex capital structure challenges, our Restructuring and Special Situations Group’s services include advising companies, creditors and financial sponsors on recapitalizations, reorganizations, exchange offers, debt repurchases, capital raises and distressed mergers and acquisitions.

Park Hill, our private fund advisory and placement business, is a world-leading fund placement agent and provides private fund advisory and placement services for a diverse range of investment strategies. Moreover, Park Hill is the only group among its peers with top-tier dedicated private equity, hedge fund, real estate and secondary advisory groups.

### Business Environment

Economic and global financial conditions can materially affect our operational and financial performance. See “Part I. Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2017 for a discussion of some of the factors that can affect our performance.

M&A is a cyclical business that is impacted by macroeconomic conditions. According to Thomson Reuters, worldwide M&A announced volumes during the first nine months of 2018 were up 37% versus the comparable prior period in 2017, the strongest first nine months since records began in 1980.<sup>1</sup> We remain in a very constructive environment for M&A by historical standards. We expect corporate boards and management teams to continue to use M&A as a tool for growth.

Global restructuring activity for the first nine months of 2018 remained consistent with 2017 despite continued low default rates. However, a balanced business mix of in-court and out-of-court transactions for companies, creditors and financial sponsors has driven continued demand for restructuring and liability management

Source: Thomson Reuters. Aggregate mergers and acquisitions values extracted from the official Thomson Reuters Mergers & Acquisitions Review for First Nine Months 2018, based on figures extracted from Thomson Reuters databases as of September 28, 2018.



services across a broad spectrum of industries including retail; healthcare; pharmaceuticals; shipping; and technology, media and telecommunications.

As investors seek to enhance returns, diversification and portfolio yield, alternative assets continue to be in demand by institutional investors on a global basis. Within certain asset classes, we are seeing increased interest in narrow and niche strategies as well as customized solutions such as joint ventures, separate accounts and direct investment opportunities.

On June 23, 2016, the United Kingdom (“U.K.”) voted to leave the European Union (“E.U.”), commonly referred to as “Brexit,” and on March 29, 2017, the U.K. began the process to withdraw from the E.U. The full impact of Brexit remains uncertain and the political climate in Europe continues to take shape. The future terms of the U.K.’s relationship with the E.U. are still being determined. We expect that circumstances relating to Brexit will impact the Company’s organization and/or operations and are taking preparatory steps accordingly.

## Key Financial Measures

### Revenues

Substantially all of our revenues are derived from Advisory Fees and Placement Fees. This revenue is primarily a function of the number of active engagements we have, the size of each of those engagements and the fees we charge for our services.

**Advisory Fees** – Our strategic advisory services include a broad range of financial advisory and transaction execution services relating to acquisitions, mergers, joint ventures, minority investments, asset swaps, divestitures, takeover defenses, corporate finance advisory and distressed sales. Our restructuring and special situations services include providing advice to corporations and creditors in recapitalizations and restructurings around the world, with particular expertise in large, complex and high-profile deals. In conjunction with providing such restructuring advice, we may also assist with raising various forms of financing, including debt and equity. Our secondary advisory services provided by Park Hill include providing solutions to investing clients seeking portfolio liquidity, unfunded commitment relief and investments in secondary markets. Advisory Fees typically consist of retainer and transaction-based fee arrangements. The amount and timing of the fees paid vary by the type of engagement. The majority of our Advisory Fees recognized are dependent on the successful completion of a transaction.

A transaction can fail to be completed for many reasons, including failure of parties to agree upon final terms with the counterparty, to secure necessary board or shareholder approvals, to secure necessary financing or to achieve necessary regulatory approvals. In the case of bankruptcy engagements, fees are subject to approval of the court.

**Placement Fees** – Our fund placement services are provided within Park Hill and primarily serve private equity, real estate and hedge funds. Our team advises on all aspects of the fundraising process including competitive positioning and market assessment, marketing materials and related documentation and partnership terms and conditions most prevalent in the current environment. We also provide private placement fundraising services to our corporate clients and earn placement fees based on successful completion of the transaction.

Fund placement fees earned for services provided to alternative asset managers are typically recognized upon acceptance by a fund of capital or capital commitments (referred to as a “closing”), in accordance with terms set forth in individual agreements. For commitment based fees, revenue is recognized over time as commitments are accepted. Fees for such closed-end fund arrangements are generally paid in installments over three or four years and interest is charged to the outstanding balance at an agreed upon rate (typically the London Interbank Offered Rate (“LIBOR”) plus a market-based margin). For funds with multiple closings, the constraint on variable consideration is lifted upon each

closing. For open-end fund structures, placement fees are typically calculated as a percentage of a placed investor's month-end net asset value. Typically, we earn fees for such open-end fund structures over a 48 month period. For these arrangements, revenue is recognized monthly as the constraint over variable consideration is lifted.

We may receive non-refundable up-front fees in our contracts with customers, which are recorded as revenues in the period over which services are estimated to be provided.

Interest Income and Other – Interest Income and Other represents interest typically earned on Cash and Cash Equivalents, U.S. Treasury securities and outstanding placement fees receivable; miscellaneous income; foreign exchange gains and losses arising on transactions denominated in currencies other than U.S. dollars; sublease income; and the amount of expense reimbursement invoiced to clients related to out-of-pocket expenses. Interest on placement fees receivable is earned from the time revenue is recognized and is calculated based upon LIBOR plus an additional percentage as mutually agreed upon with the receivable counterparty. Interest receivable is included in Accounts Receivable in the Condensed Consolidated Statements of Financial Condition.

#### Expenses

Compensation and Benefits – Compensation and Benefits expense includes salaries, bonuses, benefits, employer taxes and equity-based compensation associated with the grants of equity-based awards to employees and partners. Changes in this expense are driven by fluctuations in the number of employees, business performance, compensation adjustments in relation to market movements, changes in rates for employer taxes and other cost increases affecting benefit plans. In addition, this expense is affected by the composition of our work force. The expense associated with our bonus and equity plans can also have a significant impact on this expense category and may vary from year to year.

We maintain compensation programs, including salaries, annual incentive compensation (that may include components of cash, restricted cash and/or equity-based awards) and benefits programs. We manage compensation to estimates of competitive levels based on market conditions and performance. Our level of compensation reflects our plan to maintain competitive compensation levels to retain key personnel and it reflects the impact of newly-hired senior professionals, including related grants of equity awards that are generally valued at their grant date fair value.

Increasing the number of high-caliber, experienced senior level employees is critical to our growth efforts. In our advisory businesses, these hires generally do not begin to generate significant revenue in the year they are hired.

Our remaining expenses are the other costs typical to operating our business, which generally consist of:

- Occupancy and Related – consisting primarily of costs related to leased property, including rent, maintenance, real estate taxes, utilities and other related costs. Our company headquarters are located in New York, New York, and we maintain additional offices in the U.S. and throughout the world;
- Travel and Related – consisting of costs for our partners and employees to render services where our clients are located;
- Professional Fees – consisting primarily of consulting, audit and tax, recruiting and legal and other professional services;
- Communications and Information Services – consisting primarily of costs for our technology infrastructure and telecommunications costs;
- Depreciation and Amortization – consisting of depreciation and amortization on our furniture, equipment, leasehold improvements and intangible assets; and
- Other Expenses – consisting primarily of bad debt, regulatory fees, insurance, fees paid for access to external market data, advertising, other general operating expenses and transaction-related payable to The Blackstone Group L.P. (“Blackstone”).

Income Taxes – PJT Partners Inc. is a corporation subject to U.S. federal, state and local income taxes in jurisdictions where it does business. The Company’s businesses generally operate as partnerships for U.S. federal and state purposes and as corporate entities in non-U.S. jurisdictions. In the U.S. federal and state jurisdictions, taxes related to income

earned by these entities generally represent obligations of the individual members and partners.

The operating entities have generally been subject to New York City Unincorporated Business Tax (“UBT”) and to entity-level income taxes imposed by non-U.S. jurisdictions, as applicable. These taxes have been reflected in the Company’s condensed consolidated financial statements.

PJT Partners Inc. is subject to U.S. corporate federal, state and local income tax on its allocable share of results of operations from the operating partnership (PJT Partners Holdings LP).

The Tax Cuts and Jobs Act (the “Tax Legislation”) was signed into law on December 22, 2017, which lowered the U.S. corporate income tax rate to 21% as of January 1, 2018. The impact of the Tax Legislation may differ from the estimated amounts recorded, possibly materially, due to, among other things, further refinement of the Company’s calculations, changes in interpretations and assumptions the Company has made, guidance that may be issued and actions the Company may take as a result of the Tax Legislation.

#### Non-Controlling Interests

PJT Partners Inc. is a holding company and its only material asset is its controlling equity interest in PJT Partners Holdings LP, and certain cash and cash equivalents it may hold from time to time. As the sole general partner of PJT Partners Holdings LP, PJT Partners Inc. operates and controls all of the business and affairs and consolidates the financial results of PJT Partners Holdings LP and its operating subsidiaries.

Prior to October 1, 2017, the ownership interests of holders of common units of partnership interest in PJT Partners Holdings LP (“Partnership Units”) (other than PJT Partners Inc.) were considered redeemable non-controlling interests. On October 1, 2017, certain of the restrictive covenants entered into in connection with the spin-off expired. Previously, the ability to settle exchanges of Partnership Units in shares of the Company’s Class A common stock was not entirely within the Company’s control. Consequently, the value of these interests was reclassified from Redeemable Non-Controlling Interests to Non-Controlling Interests at their redemption value as of October 1, 2017. The portion of net income (loss) attributable to the non-controlling interests is presented separately in the Condensed Consolidated Statements of Operations.

## Condensed Consolidated Results of Operations

The following table sets forth our condensed consolidated results of operations for the three and nine months ended September 30, 2018 and 2017:

	Three Months Ended			Nine Months Ended		
	September 30, 2018	2017	Change	September 30, 2018	2017	Change
(Dollars in Thousands)						
<b>Revenues</b>						
Advisory Fees	\$ 117,161	\$ 60,457	94 %	\$ 318,918	\$ 233,145	37 %
Placement Fees	18,229	15,907	15 %	72,481	68,912	5 %
Interest Income and Other	4,753	2,086	128 %	13,456	6,672	102 %
<b>Total Revenues</b>	<b>140,143</b>	<b>78,450</b>	<b>79 %</b>	<b>404,855</b>	<b>308,729</b>	<b>31 %</b>
<b>Expenses</b>						
Compensation and Benefits	99,875	68,018	47 %	297,780	251,258	19 %
Occupancy and Related	6,641	6,746	(2) %	20,017	19,611	2 %
Travel and Related	5,449	3,369	62 %	16,906	9,325	81 %
Professional Fees	6,072	6,374	(5) %	15,290	15,366	(0) %
Communications and Information Services	2,781	2,556	9 %	9,521	7,823	22 %
Depreciation and Amortization	2,263	2,038	11 %	6,362	6,152	3 %
Other Expenses	4,980	4,963	0 %	14,140	14,803	(4) %
<b>Total Expenses</b>	<b>128,061</b>	<b>94,064</b>	<b>36 %</b>	<b>380,016</b>	<b>324,338</b>	<b>17 %</b>
<b>Income (Loss) Before Benefit</b>						
for Taxes	12,082	(15,614)	N/M	24,839	(15,609)	N/M
Benefit for Taxes	(197)	(13,258)	(99) %	(5,189)	(15,647)	(67) %
<b>Net Income (Loss)</b>	<b>12,279</b>	<b>(2,356)</b>	<b>N/M</b>	<b>30,028</b>	<b>38</b>	<b>N/M</b>
<b>Net Income (Loss)</b>						
<b>Attributable to</b>						
Non-Controlling Interests	4,729	(5,699)	N/M	10,297	(4,853)	N/M
<b>Net Income Attributable to</b>						
PJT Partners Inc.	\$ 7,550	\$ 3,343	126 %	\$ 19,731	\$ 4,891	303 %

N/M Not meaningful.



## Revenues

The following table provides revenue statistics for the three and nine months ended September 30, 2018 and 2017:

	Three Months Ended September 30, 2018		Nine Months Ended September 30, 2017	
<b>Advisory Fees</b>				
Number of Clients	78	61	142	116
Number of Fee-Paying Clients with \$1 Million or More	29	18	84	62
Number of Fee-Paying Clients Representing				
Greater than 10% of Advisory Fees	2	—	—	—
Percentage of Such Clients' Fees of Total				
Advisory Fees	26.4 %	N/A	N/A	N/A
<b>Placement Fees</b>				
Number of Clients	34	49	63	67
Number of Fee-Paying Clients with \$1 Million or More	7	4	21	23
Number of Fee-Paying Clients Representing				
Greater than 10% of Placement Fees	1	—	—	—
Percentage of Such Clients' Fees of Total				
Placement Fees	17.1 %	N/A	N/A	N/A

Total Revenues were \$140.1 million for the three months ended September 30, 2018, an increase of \$61.7 million compared with \$78.5 million for the three months ended September 30, 2017. Advisory Fees were \$117.2 million for the three months ended September 30, 2018, an increase of \$56.7 million compared with \$60.5 million for the three months ended September, 2017. The increase in Advisory Fees resulted from growth in our strategic advisory, restructuring and special situations and secondary advisory businesses. Placement Fees were \$18.2 million for the three months ended September 30, 2018, an increase of \$2.3 million compared with \$15.9 million for the three months ended September 30, 2017. The increase was primarily driven by increases in capital raising activity and in our real estate vertical during the quarter. Interest Income and Other was \$4.8 million for the three months ended September 30, 2018, an increase of \$2.7 million compared with \$2.1 million for the three months ended September 30, 2017. The increase in Interest Income and Other was primarily driven by \$2.3 million of reimbursable expenses that are now presented on a gross basis due to adoption of ASU 2014-09 (the “new revenue guidance”).

Total Revenues were \$404.9 million for the nine months ended September 30, 2018, an increase of \$96.1 million compared with \$308.7 million for the nine months ended September 30, 2017. Advisory Fees were \$318.9 million for



the nine months ended September 30, 2018, an increase of \$85.8 million compared with \$233.1 million for the nine months ended September 30, 2017. The increase in Advisory Fees primarily resulted from growth in our strategic advisory and secondary advisory businesses. Placement Fees were \$72.5 million for the nine months ended September, 2018, an increase of \$3.6 million compared with \$68.9 million for the nine months ended September 30, 2017. The increase was primarily driven by increased revenues from our real estate vertical, which more than offset declines in private equity and hedge fund activity. Interest Income and Other was \$13.5 million for the nine months ended September 30, 2018, an increase of \$6.8 million compared with \$6.7 million for the nine months ended September 30, 2017. The increase in Interest Income and Other was primarily driven by \$6.7 million of reimbursable expenses that are now presented on a gross basis due to adoption of the new revenue guidance.

## Expenses

Expenses were \$128.1 million for the three months ended September 30, 2018, an increase of \$34.0 million compared with \$94.1 million for the three months ended September 30, 2017. The increase in expenses was primarily attributable to increases in Compensation and Benefits and Travel and Related of \$31.9 million and \$2.1 million, respectively. The increase in Compensation and Benefits was primarily due to higher revenues and increased headcount. The increase in Travel and Related was primarily related to reimbursable expenses being presented on a gross basis during the current quarter due to adoption of the new revenue guidance.

Expenses were \$380.0 million for the nine months ended September 30, 2018, an increase of \$55.7 million compared with \$324.3 million for the nine months ended September 30, 2017. The increase in expenses was primarily attributable to increases in Compensation and Benefits, Travel and Related and Communications and Information Services of \$46.5 million, \$7.6 million and \$1.7 million, respectively. The increase in Compensation and Benefits was primarily due to higher revenues and increased headcount. The increase in Travel and Related was primarily related to adoption of the new revenue guidance. Travel and Related also increased due to increased business activity. The increase in Communications and Information Services was primarily driven by investments in our technology and data management infrastructure during the first half of the year.

## Benefit for Taxes

The Company's Benefit for Taxes for the three months ended September 30, 2018 was \$0.2 million, which represented an effective tax rate of -1.6% on pretax income of \$12.1 million. The Company's Benefit for Taxes for the three months ended September 30, 2017 was \$13.3 million, which represented an effective tax rate of 84.9% on pretax loss of \$15.6 million.

The Company's Benefit for Taxes for the nine months ended September 30, 2018 was \$5.2 million, which represented an effective tax rate of -20.9% on pretax income of \$24.8 million. The Company's Benefit for Taxes for the nine months ended September 30, 2017 was \$15.6 million, which represented an effective tax rate of 100.2% on pretax loss of \$15.6 million.

The Company's effective tax rate differed from the U.S. federal statutory tax rate for the three and nine months ended September 30, 2018 due to corporate entities subject to U.S. federal, state, local and foreign income taxes, to non-corporate entities that are subject to New York City UBT and to certain compensation charges that are not deductible for income tax purposes.

The change in tax rate between the nine months ended September 30, 2018 and 2017 was primarily due to the decrease in U.S. corporate income tax rate related to the passage of the Tax Legislation in December 2017 as well as an increased tax benefit related to the deliveries of vested shares during the nine months ended September 30, 2018 at values in excess of their amortized cost.

## Non-Controlling Interests

Net Income (Loss) Attributable to Non-Controlling Interests is derived from the Income (Loss) Before Benefit for Taxes and the percentage allocation of the net income (loss) between the holders of Partnership Units and holders of Class A common stock of PJT Partners Inc. after considering any contractual arrangements that govern the allocation of income (loss). As of October 1, 2017, the Redeemable Non-Controlling Interests were reclassified to Non-Controlling Interests.

## Liquidity and Capital Resources

### General

We regularly monitor our liquidity position, including cash and cash equivalents, investments, working capital assets and liabilities, any commitments and other liquidity requirements.

Our assets have historically been comprised of cash and cash equivalents, investments and receivables arising from strategic advisory and placement engagements. Our liabilities primarily include accrued compensation and benefits, accounts payable and accrued expenses and taxes payable. We expect to pay a significant amount of incentive compensation late each year or during the beginning of the next calendar year with respect to the prior year's results. A portion of annual compensation may be awarded with equity-based compensation and thus requires less cash. We expect levels of cash to decline at year-end or during the first quarter of each year after incentive compensation is paid to our employees. We then expect cash to gradually increase over the remainder of the year.

Previously, we had entered into a credit facility with First Republic Bank to provide a \$60.0 million revolving credit facility, with the ability to increase the credit facility up to \$80.0 million during the period beginning December 1 each year through March 1 the following year, so long as no event of default has occurred and is continuing or would be caused by exercising such option. The revolving credit facility is further described in Note 12. "Commitments and Contingencies—Commitments, Line of Credit" in the "Notes to Condensed Consolidated Financial Statements" in "—Item 1. Financial Statements" of this filing and an amendment to the revolving credit facility is further described below.

As of September 30, 2018 and December 31, 2017, there were no borrowings under the revolving credit facility and we were in compliance with the debt covenants.

On October 1, 2018, PJT Partners Holdings LP, as borrower (the "Borrower"), entered into an Amended and Restated Loan Agreement (the "Loan Agreement") and related documents with First Republic Bank, as lender (the "Lender"). The Loan Agreement provides for a revolving credit facility with aggregate commitments in an amount equal to \$40 million, which aggregate commitments may be increased, on the terms and subject to the conditions set forth in the Loan Agreement, to up to \$60 million during the period beginning December 1 each year through March 1 of the following year. The revolving credit facility will mature and the commitments thereunder will terminate on October 1, 2020, subject to extension by agreement of the Borrower and Lender.

The Loan Agreement also provides for a term loan with an aggregate commitment of \$30 million (the "Term Loan"). The Term Loan matures on January 2, 2021. In addition to the payment of interest described below, Borrower shall pay to the Lender installment payments of principal in the amount of (a) \$4.25 million on July 1, 2019 and quarterly thereafter to January 2, 2021, and (b) \$4.5 million on January 2, 2021. The Loan Agreement requires the Borrower to maintain certain minimum financial covenants and limits or restricts the ability of the Borrower (subject to certain qualifications and exceptions) to incur additional indebtedness in excess of \$20 million.

Outstanding borrowings under the revolving credit facility will bear interest equal to the greater of a per annum rate of (a) 3%, or (b) the prime rate minus 1.0%. Outstanding borrowings under the Term Loan bear interest equal to the greater of a per annum rate of (a) 3.25%, or (b) the prime rate minus 0.75%. During an event of default, overdue principal under both the revolving credit facility and Term Loan facility will bear interest at a rate 2.0% in excess of the otherwise applicable rate of interest. In connection with the closing of the Loan Agreement, the Borrower paid the Lender certain closing costs and fees. In addition, on and after the closing date, the Borrower will also pay a commitment fee on the undrawn portion of the revolving credit facility of 0.125% per annum, payable quarterly in arrears.

We evaluate our cash needs on a regular basis in light of current market conditions. As of September 30, 2018 and December 31, 2017, we had cash, cash equivalents and investments of \$192.2 million and \$182.7 million, respectively.

Our liquidity is highly dependent upon cash receipts from clients, which are generally dependent upon the successful completion of transactions as well as the timing of receivable collections. As of September 30, 2018 and December 31, 2017, total accounts receivable were \$191.8 million and \$190.4 million, respectively, net of allowance

for doubtful accounts of \$2.3 million and \$1.9 million, respectively. Included in Accounts Receivable are long-term receivables of \$68.5 million and \$77.7 million as of September 30, 2018 and December 31, 2017, respectively, related to placement fees that are generally paid in installments over a period of three to four years.

On October 1, 2018, the Company completed its previously-announced acquisition of CamberView Partners Holdings, LLC (“CamberView”).

Pursuant to the Agreement and Plan of Merger, by and among the Company, PJT Partners Holdings LP (“Purchaser”), Blue Merger Sub LLC, a wholly owned subsidiary of Purchaser, CamberView and CC CVP Partners Holdings, L.L.C., solely in its capacity as securityholder representative, dated as of August 27, 2018, the Company acquired 100% ownership of CamberView.

#### Sources and Uses of Liquidity

Our primary cash needs are for working capital, paying operating expenses, including cash compensation to our employees, funding the cash redemption of Partnership Units, paying income taxes, making distributions to our shareholders in accordance with our dividend policy, capital expenditures, commitments and strategic investments. We expect to fund these liquidity requirements through cash flows from operations and borrowings under our revolving credit facility. Our ability to fund these needs through cash flows from operations will depend, in part, on our ability to generate or raise cash in the future. This depends on our future financial results, which are subject to general economic, financial, competitive, legislative and regulatory factors. Furthermore, our ability to forecast future cash flows is more limited because we do not have a long-established operating history as a stand-alone company. If our cash flows from operations are less than we expect, we may need to incur debt, issue additional equity or borrow from our revolving credit facility. Although we believe that the arrangements we have in place will permit us to finance our operations on acceptable terms and conditions, our access to, and the availability of, financing on acceptable terms and conditions in the future will be impacted by many factors, including: (a) our credit ratings or absence of a credit rating, (b) the liquidity of the overall capital markets, and (c) the current state of the economy. We cannot provide any assurance that such financing will be available to us on acceptable terms or that such financing will be available at all. We believe that our future cash from operations and availability under our revolving credit facility, together with our access to funds on hand, will provide adequate resources to fund our short-term and long-term liquidity and capital needs.

Subject to the terms and conditions of the exchange agreement between us and certain of the holders of Partnership Units (other than PJT Partners Inc.), Partnership Units are exchangeable at the option of the holder for cash or, at our election, for shares of our Class A common stock on a one-for-one basis. Depending on our liquidity and capital resources, market conditions, the timing and concentration of exchange requests and other considerations, we may choose to fund cash-settled exchanges of Partnership Units with available cash, borrowings or new issuances of Class A common stock or to settle exchanges by issuing Class A common stock to the exchanging Partnership Unitholder. Issuing significant numbers of shares of our Class A common stock upon exchange of Partnership Units could adversely affect the tax consequences to Blackstone of the distribution. Accordingly, while we will retain the right under the Exchange Agreement to elect to settle exchanges in cash or Class A common stock in our sole discretion, we intend to limit such issuances of Class A common stock in settlement of exchanges of Partnership Units to the extent necessary to preserve the intended tax-free nature of the spin-off and to comply with our obligations under the Tax Matters Agreement.

#### Regulatory Capital

We actively monitor our regulatory capital base. We are subject to regulatory requirements in the U.S. and certain international jurisdictions to ensure general financial soundness and liquidity. This requires, among other things, that we comply with certain minimum capital requirements, recordkeeping, reporting procedures, experience and training requirements for employees and certain other requirements and procedures. These regulatory requirements may restrict the flow of funds to and from affiliates. See Note 14. “Regulated Entities” in the “Notes to Condensed Consolidated Financial Statements” in “—Item 1. Financial Statements” of this filing for further information. The licenses under which we operate are meant to be appropriate to conduct our strategic advisory, restructuring and special

situations and private fund advisory and placement services businesses. We believe that we provide each of these entities with sufficient capital and liquidity, consistent with their business and regulatory requirements.

Our activities may also be subject to regulation, including regulatory capital requirements, by various other foreign jurisdictions and self-regulatory organizations.

We do not anticipate that compliance with any and all such requirements will materially adversely impact the availability of funds for domestic and parent-level purposes.

#### Share Repurchase Program

On October 26, 2017, our board of directors authorized the repurchase of shares of the Company's Class A common stock in an amount up to \$100 million. Under this repurchase program, shares of the Company's Class A common stock may be repurchased from time to time in open market transactions, in privately negotiated transactions or otherwise. The timing and the actual number of shares repurchased will depend on a variety of factors, including legal requirements, price and economic and market conditions. The repurchase program may be suspended or discontinued at any time and does not have a specified expiration date.

During the nine months ended September 30, 2018, we repurchased 665,301 shares of Class A common stock at an average price of \$53.78, or \$35.8 million in aggregate, pursuant to this share repurchase program. As of September 30, 2018, the available amount remaining for repurchases under this program was \$61.9 million.

#### Contractual Obligations

For a discussion of our contractual obligations, refer to "Part II. Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Contractual Obligations" in our Annual Report on Form 10-K for the year ended December 31, 2017. There have not been any material changes to our contractual obligations since December 31, 2017.

#### Commitments and Contingencies

##### Litigation

As previously disclosed, with respect to actual and potential additional claims related to funds fraudulently obtained by Andrew Caspersen, we believe that the total potential amount of any such claims to be less than \$30 million, any such claims are without merit and we will vigorously defend any such actions.

With respect to our other litigation matters, including the litigation discussed under the caption "Legal Proceedings" elsewhere in this report, we are not currently able to estimate the possible loss or range of loss until developments in such matters have provided sufficient information to support such an assessment, including quantification of a damage demand from plaintiffs, discovery from other parties and investigation of factual allegations, rulings by courts on motions or appeals, analysis by experts or the status of any settlement negotiations. However, the disposition of these contingencies could be material to our financial results in the period in which it occurs.

##### Guarantee

The Company provides a guarantee to a lending institution for certain loans held by employees for investment in funds of its former Parent, which are secured by the underlying investments in those funds. The amount guaranteed was \$10.1 million and \$9.7 million as of September 30, 2018 and December 31, 2017, respectively.

##### Indemnifications



We have entered and may continue to enter into contracts, including contracts with Blackstone relating to the spin-off, which contain a variety of indemnification obligations. Our maximum exposure under these arrangements is not known; however, we currently expect any associated risk of loss to be insignificant. In connection with these matters, we have incurred and may continue to incur legal expenses, which are expensed as incurred.

### Tax Receivable Agreement

We have entered into a tax receivable agreement with the holders of Partnership Units (other than PJT Partners Inc.) that provides for the payment by PJT Partners Inc. to exchanging holders of Partnership Units of 85% of the benefits, if any, that PJT Partners Inc. is deemed to realize as a result of the increases in tax basis related to such exchanges of Partnership Units and of certain other tax benefits related to entering into the tax receivable agreement, including tax benefits attributable to payments under the tax receivable agreement. This payment obligation is an obligation of PJT Partners Inc. and not of PJT Partners Holdings LP. PJT Partners Inc. expects to benefit from the remaining 15% of cash tax savings, if any, in income tax it realizes. As of September 30, 2018 and December 31, 2017, the Company had amounts due of \$6.1 million and \$2.9 million, respectively, pursuant to the tax receivable agreement, which represent management's best estimate of the amounts currently expected to be owed in connection with the tax receivable agreement. Actual payments may differ significantly from estimated payments.

Further information regarding the tax receivable agreement can be found in "Part II. Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2017.

### Other

See Notes 8, 10, 12 and 13 in the "Notes to Condensed Consolidated Financial Statements" in "—Item 1. Financial Statements" of this filing for further information in connection with income taxes, equity compensation plans, commitments and employee benefit plans, respectively.

### Critical Accounting Policies

Our significant accounting policies are summarized in Note 2. "Summary of Significant Accounting Policies" in the "Notes to Consolidated and Combined Financial Statements" in "Part II. Item 8. Financial Statements and Supplementary Data" in our Annual Report on Form 10-K for the year ended December 31, 2017. A discussion of critical accounting policies is included in "Part II. Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2017. The Company has updated its significant accounting policies with respect to the adoption of new revenue guidance as of January 1, 2018 and included this information in Note 3. "Revenues from Contracts with Customers" in the "Notes to Condensed Consolidated Financial Statements" in "—Item 1. Financial Statements" of this filing. Additionally, the Company considers this to be a change in critical accounting policies with respect to the Company's revenue recognition policies.

### Off-Balance Sheet Arrangements

The Company is not involved with any off-balance sheet arrangements that are not elsewhere reflected in our condensed consolidated financial statements.

### Recent Accounting Developments

Information regarding recent accounting developments and their impact on our financial statements can be found in Note 2. "Summary of Significant Accounting Policies" in the "Notes to Condensed Consolidated Financial Statements" in "—Item 1. Financial Statements" of this filing.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Quantitative and qualitative disclosures about market risk can be found in “Part II. Item 7A. Quantitative and Qualitative Disclosures About Market Risk” in our Annual Report on Form 10-K for the year ended December 31, 2017. Our exposures to market risk have not changed materially since December 31, 2017.

ITEM 4. CONTROLS AND PROCEDURES

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based upon this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective.

No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) occurred during our most recent quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

From time to time, the Company and its affiliates may be subject to legal proceedings and claims in the ordinary course of business. In addition, government agencies and self-regulatory organizations in countries in which we conduct business conduct periodic examinations and may initiate administrative proceedings regarding the Company's and its affiliates' business, including, among other matters, accounting and operational matters, that can result in censure, fine, the issuance of cease-and-desist orders or the suspension or expulsion of a broker-dealer, investment advisor, or its directors, officers or employees. It is our policy to cooperate fully with such governmental requests, examinations and administrative proceedings. In view of the inherent difficulty of determining whether any loss in connection with any such matters is probable and whether the amount of such loss can be reasonably estimated, particularly in cases where claimants seek substantial or indeterminate damages or where investigations and proceedings are in the early stages, we cannot estimate the amount of such loss or range of loss, if any, related to such matters, how or if such matters will be resolved, when they will ultimately be resolved, or what the eventual settlement, fine, penalty or other relief, if any, might be. Subject to the foregoing, we believe, based on current knowledge and after consultation with counsel, that we are not currently party to any material pending proceedings, individually or in the aggregate, the resolution of which would have a material effect on the Company.

Two separate actions were filed in New York state court, in June 2017 (the "Moore Complaint") and January 2018 (the "Weekapaug Complaint"), against defendants including PJT Partners Inc., Park Hill Group LLC and Andrew W.W. Caspersen, arising out of the fraudulent conduct of Caspersen. Generally, the complaints allege that inadequate supervision enabled Caspersen to commit multiple frauds while using Park Hill Group's name and business resources. The two actions assert claims against the entity defendants for fraud (under theories of apparent authority and respondeat superior) and negligent supervision premised on frauds perpetrated by Caspersen during the period of his employment at Park Hill Group both before and after the October 1, 2015 spin-off of PJT Partners from The Blackstone Group L.P. PJT Partners Inc. and Park Hill Group moved to dismiss the Moore Complaint on August 24, 2017. On August 13, 2018, the court issued a Decision and Order dismissing all of the claims asserted against PJT Partners Inc. and Park Hill Group in the Moore Complaint except for the fraud-based apparent authority claim, which will now proceed to the discovery phase of the action. Plaintiffs and PJT Partners Inc. and Park Hill Group have appealed the court's August 2018 decision. PJT Partners Inc. and Park Hill Group moved to dismiss the Weekapaug Complaint on October 29, 2018. We believe that both actions are without merit and will defend them vigorously.

### ITEM 1A. RISK FACTORS

There were no material changes from the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2017.

The risks described in our Annual Report on Form 10-K for the year ended December 31, 2017 and in our subsequently filed Quarterly Reports on Form 10-Q are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## Issuer Purchases of Equity Securities in the Third Quarter of 2018

	Total Number of Shares Repurchased	Average Price Paid Per Share	Total Number of of Shares Purchased as Part of Publicly Announced Plans or Programs (a)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (a)
July 1 to July 31	186,458	\$ 53.97	186,458	\$61.9 million
August 1 to August 31	—	—	—	61.9 million
September 1 to September 30	49	53.98	49	61.9 million
Total	186,507	\$ 53.97	186,507	\$61.9 million

- (a) On October 26, 2017, our board of directors authorized the repurchase of shares of the Company's Class A common stock in an amount up to \$100 million. Under this repurchase program, shares of the Company's Class A common stock may be repurchased from time to time in open market transactions, in privately negotiated transactions or otherwise. The timing and the actual number of shares repurchased will depend on a variety of factors, including legal requirements, price and economic and market conditions. The repurchase program may be suspended or discontinued at any time and does not have a specified expiration date.

## Unregistered Sales

In connection with the issuance during the third quarter of 2018 of LTIP Units in PJT Partners Holdings LP to two employees of the Company, PJT Partners Inc. issued two corresponding shares of its Class B common stock, par value \$0.01 per share, to these employees. Shares of Class B common stock have no economic rights but entitle the holder, without regard to the number of shares of Class B common stock held, to a number of votes that is equal to the aggregate number of vested and unvested Partnership Units and LTIP Units in PJT Partners Holdings LP held by such holder on all matters presented to stockholders of PJT Partners Inc. other than director elections and removals. With respect to the election and removal of directors of PJT Partners Inc., shares of Class B common stock will initially entitle holders to only one vote per share. However, the voting power of Class B common stock with respect to the election and removal of directors of PJT Partners Inc. may be increased to up to the number of votes to which a holder is then entitled on all other matters presented to stockholders. The issuance of shares of Class B common stock was not registered under the Securities Act of 1933 because such shares were not issued in a transaction involving the offer or sale of securities.

## Dividend Policy

The Company declared a dividend of \$0.05 per share of Class A common stock in the third quarter of 2018 and plans to regularly pay quarterly dividends.

Refer to “Part II. Item 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities” in our Annual Report on Form 10-K for the year ended December 31, 2017 for further disclosure of the Company’s dividend policy.

**ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

**ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

ITEM 5. OTHER INFORMATION

Not applicable.

ITEM 6. EXHIBITS

Exhibit

Number Exhibit Description

- +2.1 Separation and Distribution Agreement by and among The Blackstone Group L.P., Blackstone Holdings I L.P., New Advisory GP L.L.C., PJT Partners Inc. and PJT Partners Holdings LP, dated as of October 1, 2015 (incorporated herein by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K (File No. 001-36869) filed with the Securities and Exchange Commission on October 5, 2015).
- +2.2 Agreement and Plan of Merger by and among CamberView Partners Holdings, LLC, PJT Partners Inc. (except for purposes of Article II and Article III), PJT Partners Holdings LP, Blue Merger Sub LLC and CC CVP Partners Holdings, L.L.C., as the securityholder representative, dated as of August 27, 2018.
- 3.1 Amended and Restated Certificate of Incorporation of PJT Partners Inc. (incorporated herein by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K (File No. 001-36869) filed with the Securities and Exchange Commission on October 5, 2015).
- 3.1.1 Certificate of Designation of Series A Junior Participating Preferred Stock of PJT Partners Inc. (incorporated herein by reference to Exhibit 3.1.1 to the Registrant's Current Report on Form 8-K (File No. 001-36869) filed with the Securities and Exchange Commission on October 5, 2015).
- 3.2 Amended and Restated By-Laws of PJT Partners Inc. (incorporated herein by reference to Exhibit 3.2 to the Registrant's Current Report on Form 8-K (File No. 001-36869) filed with the Securities and Exchange Commission on October 5, 2015).
- 10.1 Amended and Restated Loan Agreement, by and between PJT Partners Holdings LP and First Republic Bank, dated as of October 1, 2018.
- 31.1 Certification of the Chief Executive Officer pursuant to Rule 13a-14(a).
- 31.2 Certification of the Chief Financial Officer pursuant to Rule 13a-14(a).
- 32.1 Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).
- 32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).
- 101.INS XBRL Instance Document.



101.SCH XBRL Taxonomy Extension Schema Document.

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.

101.DEF XBRL Taxonomy Extension Definition Linkbase Document.

101.LAB XBRL Taxonomy Extension Label Linkbase Document.

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.

+ Certain schedules and exhibits to this agreement have been omitted in accordance with Item 601(b)(2) of Regulation S-K. The descriptions of the omitted schedules and exhibits are contained within the relevant agreement. A copy of any omitted schedule and/or exhibit will be furnished supplementally to the Securities and Exchange Commission upon request.

The agreements and other documents filed as exhibits to this report are not intended to provide factual information or other disclosure other than with respect to the terms of the agreements or other documents

themselves, and you should not rely on them for that purpose. In particular, any representations and warranties made by us in these agreements or other documents were made solely within the specific context of the relevant agreement or document and may not describe the actual state of affairs as of the date they were made or at any other time.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 2, 2018

PJT Partners Inc.

By: /s/ Paul J. Taubman  
Name: Paul J. Taubman  
Title: Chief Executive Officer

By: /s/ Helen T. Meates  
Name: Helen T. Meates  
Title: Chief Financial Officer  
(Principal Financial and Accounting Officer)