

Edgar Filing: BIGLARI HOLDINGS INC. - Form 13F-HR

BIGLARI HOLDINGS INC.  
Form 13F-HR  
November 14, 2012

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 13F

FORM 13F COVER PAGE

Report for the Calendar Year or Quarter Ended: September 30, 2012

Check here if Amendment ; Amendment Number:

This Amendment (Check only one):  is a restatement.

adds new holdings entries.

Institutional Investment Manager filing this Report:

Name: Biglari Holdings Inc.

Address: 17802 IH 10 West, Suite 400, San Antonio, Texas 78257

Form 13F File Number: 028-14881

The institutional investment manager filing this report and the person by whom it is signed hereby represent that the person signing the report is authorized to submit it, that all information contained herein is true, correct and complete, and that it is understood that all required items, statements, schedules, lists, and tables, are considered integral parts of this form.

Person Signing this Report on Behalf of Reporting Manager:

Name: Sardar Biglari

Title: Chairman and Chief Executive Officer of Biglari Holdings Inc.

Phone: (210) 344-3400

Signature, Place, and Date of Signing:

/s/ Sardar Biglari, San Antonio, Texas, November 14, 2012

Report Type (Check only one):

13F HOLDINGS REPORT. (Check here if all holdings of this reporting manager are reported in this report.)

13F NOTICE. (Check here if no holdings reported are in this report, and all holdings are reported by other reporting manager(s).)

13F COMBINATION REPORT. (Check here if a portion of the holdings for this reporting manager are reported in this report and a portion are reported by other reporting manager(s).)

FORM 13F SUMMARY PAGE

Report Summary:

Number of Other Included Managers:

1  
-----

## Edgar Filing: BIGLARI HOLDINGS INC. - Form 13F-HR

Form 13F Information Table Entry Total: 5  
 -----  
 Form 13F Information Table Value Total: \$355,471  
 -----  
(thousands)

List of Other Included Managers:

Provide a numbered list of the name(s) and Form 13F file number(s) of all institutional investment managers with respect to which this report is filed, other than the manager filing this report.

No.	Form 13F File Number	Name
1	028-14882	Sardar Biglari

### Form 13F INFORMATION TABLE

COLUMN 1	COLUMN 2	COLUMN 3	COLUMN 4	COLUMN 5	COLUMN 6	
NAME OF ISSUER	TITLE OF CLASS	CUSIP	VALUE (\$1,000)	SHRS OR PRN AMT	SH/ PUT/ PRN CALL	INVESTMENT DISCRETION
BERKSHIRE HATHAWAY INC DEL	CL A	084670 10 8	796	6	SH	DEFINED
BIGLARI HOLDINGS INC	COM	08986R 10 1	75,109	205,743	SH	DEFINED
CCA INDS INC	COM	124867 10 2	3,330	776,259	SH	DEFINED
CRACKER BARREL OLD CTRY STOR	COM	22410J 10 6	274,549	4,091,037	SH	DEFINED
UNICO AMERN CORP	COM	904607 10 8	1,687	145,185	SH	DEFINED