WYNDHAM WORLDWIDE CORP

Form 10-Q October 25, 2017 Table of Contents

**UNITED STATES** 

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  $\mathfrak{p}_{1934}$ 

For the quarterly period ended September 30, 2017

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  $^{\rm 0}$  1934

For the transition period from to Commission file number 001-32876

Wyndham Worldwide Corporation

(Exact Name of Registrant as Specified in Its Charter)
Delaware 20-0052541
(State or Other Jurisdiction (I.R.S. Employer

of Incorporation or Organization) Identification No.)

22 Sylvan Way 07054 Parsippany, New Jersey (Zip Code)

(Address of Principal Executive Offices)

(973) 753-6000

(Registrant's Telephone Number, Including Area Code)

None

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer b Accelerated filer

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company o Emerging growth company o

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date:

101,326,244 shares of common stock outstanding as of September 30, 2017.

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#### PART I — FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements (Unaudited).

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of

Wyndham Worldwide Corporation

We have reviewed the accompanying condensed consolidated balance sheet of Wyndham Worldwide Corporation and subsidiaries (the "Company") as of September 30, 2017, and the related condensed consolidated statements of income and comprehensive income for the three-month and nine-month periods ended September 30, 2017 and 2016, and the related condensed consolidated statements of cash flows and equity for the nine-month periods ended September 30, 2017 and 2016. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such condensed consolidated interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of December 31, 2016, and the related consolidated statements of income, comprehensive income, cash flows and equity for the year then ended (not presented herein); and in our report dated February 17, 2017, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2016 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ Deloitte & Touche LLP Parsippany, New Jersey October 25, 2017

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# WYNDHAM WORLDWIDE CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share amounts) (Unaudited)

| N.  | Three Month<br>Ended<br>September 3<br>2017 2016 |   | Ended  |  |
|---|--|---|--|--|
| Net revenues Service and membership fees Vacation ownership interest sales Franchise fees Consumer financing Other Net revenues                                       | \$754<br>467<br>204<br>119<br>85<br>1,629        | \$735<br>441<br>203<br>112<br>82<br>1,573 | \$2,043<br>1,265<br>522<br>343<br>254<br>4,427 | \$2,001<br>1,191<br>513<br>327<br>247<br>4,279 |
| Expenses Operating Cost of vacation ownership interests Consumer financing interest Marketing and reservation General and administrative Separation and related costs | 713<br>41<br>17<br>250<br>173                    | 679<br>47<br>19<br>242<br>173             | 1,968<br>115<br>54<br>676<br>557               | 1,915<br>115<br>55<br>645<br>545               |
| Asset impairments Restructuring Depreciation and amortization Total expenses  | 24<br>—<br>8<br>69<br>1,295                      | —<br>14<br>63<br>1,237                    | 24<br>140<br>15<br>197<br>3,746                |  |
| Operating income Other income, net Interest expense Early extinguishment of debt  | 334<br>(19 )<br>42                               | 336<br>(3 )<br>34                         | 681<br>(24 )<br>115                            | 803<br>(19 )<br>102<br>11                      |
| Interest income Income before income taxes Provision for income taxes Net income  | (2 )<br>313<br>110<br>203                        | (2 )<br>307<br>110<br>197                 | (6 )<br>596<br>173<br>423                      | 715<br>267<br>448                              |
| Net income attributable to noncontrolling interest<br>Net income attributable to Wyndham shareholders   |  | (1 )<br>\$196                             | (1<br>\$422                                    | (1 )<br>\$447                                  |
| Earnings per share Basic Diluted  | \$1.98<br>1.97                                   | \$1.79<br>1.78                            | \$4.07<br>4.05                                 | \$4.03<br>4.01                                 |
| Cash dividends declared per share   | \$0.58   | \$0.50                                    | \$1.74   | \$1.50   |

See Notes to Condensed Consolidated Financial Statements.

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WYNDHAM WORLDWIDE CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In millions)

(Unaudited)

|   | Three  | Months   | Nine M       | Ionths |  |
|---|--------|----------|--------------|--------|--|
|   | Ended  |          | Ended        |        |  |
|   | Septer | nber 30, | September 30 |        |  |
|   | 2017   | 2016     | 2017         | 2016   |  |
| Net income  | \$ 203 | \$ 197   | \$423        | \$448  |  |
| Other comprehensive income, net of tax                    |        |          |              |        |  |
| Foreign currency translation adjustments                  | 31     | 11       | 105          | 19     |  |
| Unrealized gains/(losses) on cash flow hedges             | _      | (1)      | (1)          | _      |  |
| Defined benefit pension plans                             |        |          |              | (1)    |  |
| Other comprehensive income, net of tax                    | 31     | 10       | 104          | 18     |  |
| Comprehensive income                                      | 234    | 207      | 527          | 466    |  |
| Net income attributable to noncontrolling interest        |        | (1)      | (1)          | (1)    |  |
| Comprehensive income attributable to Wyndham shareholders | \$ 234 | \$ 206   | \$526        | \$465  |  |

See Notes to Condensed Consolidated Financial Statements.

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WYNDHAM WORLDWIDE CORPORATION

CONDENSED CONSOLIDATED BALANCE SHEETS

(In millions, except share data)

(Unaudited)

|  | September 30 2017 | ), December 3<br>2016 | 31, |
|--|-------------------|-----------------------|-----|
| Assets   |                   |                       |     |
| Current assets:  |                   |                       |     |
| Cash and cash equivalents  | \$ 289            | \$ 185                |     |
| Trade receivables, net   | 586               | 610                   |     |
| Vacation ownership contract receivables, net   | 257               | 262                   |     |
| Inventory  | 317               | 315                   |     |
| Prepaid expenses   | 161               | 144                   |     |
| Other current assets   | 429               | 296                   |     |
| Total current assets   | 2,039             | 1,812                 |     |
| Long-term vacation ownership contract receivables, net                                     | 2,607             | 2,515                 |     |
| Non-current inventory  | 1,016             | 1,035                 |     |
| Property and equipment, net  | 1,358             | 1,340                 |     |
| Goodwill   | 1,698             | 1,603                 |     |
| Trademarks, net  | 747               | 734                   |     |
| Franchise agreements and other intangibles, net  | 378               | 393                   |     |
| Other non-current assets   | 418               | 387                   |     |
| Total assets   | \$ 10,261         | \$ 9,819              |     |
| Liabilities and Equity   | ·                 |                       |     |
| Current liabilities:   |                   |                       |     |
| Securitized vacation ownership debt  | \$ 192            | \$ 195                |     |
| Current portion of long-term debt  | 42                | 34                    |     |
| Accounts payable   | 432               | 468                   |     |
| Deferred income  | 536               | 500                   |     |
| Accrued expenses and other current liabilities   | 919               | 835                   |     |
| Total current liabilities  | 2,121             | 2,032                 |     |
| Long-term securitized vacation ownership debt  | 1,809             | 1,946                 |     |
| Long-term debt   | 3,858             | 3,337                 |     |
| Deferred income taxes  | 1,285             | 1,214                 |     |
| Deferred income  | 187               | 197                   |     |
| Other non-current liabilities  | 371               | 375                   |     |
| Total liabilities  | 9,631             | 9,101                 |     |
| Commitments and contingencies (Note 12)  |                   |                       |     |
| Stockholders' equity:  |                   |                       |     |
| Preferred stock, \$.01 par value, authorized 6,000,000 shares, none issued and outstanding |                   |                       |     |
| Common stock, \$.01 par value, authorized 600,000,000 shares, 218,751,241 issued as of     | 2                 | 2                     |     |
| 2017 and 218,198,050 shares in 2016  | 2                 | 2                     |     |
| Treasury stock, at cost – 117,520,075 shares in 2017 and 112,617,112 shares in 2016        | (5,568)           | (5,118                | )   |
| Additional paid-in capital   | 3,980             | 3,966                 |     |
| Retained earnings  | 2,219             | 1,977                 |     |
| Accumulated other comprehensive loss   |                   | (113                  | )   |
| Total stockholders' equity   | 624               | 714                   |     |
|  |                   |                       |     |

| Noncontrolling interest      | 6         | 4        |
|------------------------------|-----------|----------|
| Total equity                 | 630       | 718      |
| Total liabilities and equity | \$ 10,261 | \$ 9,819 |

See Notes to Condensed Consolidated Financial Statements.

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WYNDHAM WORLDWIDE CORPORATION

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

(Unaudited)

|   | Nine Months<br>Ended<br>September 30,<br>2017 2016 |
|---|--|
| Operating Activities Net income   | \$423 \$448  |
| Adjustments to reconcile net income to net cash provided by operating activities: | \$423 \$440  |
| Depreciation and amortization   | 197 187  |
| Provision for loan losses   | 319 256  |
| Deferred income taxes   | 50 73  |
| Stock-based compensation  | 48 52  |
| Excess tax benefits from stock-based compensation                                 | — (8 )   |
| Asset impairments   | 140 —  |
| Loss on early extinguishment of debt  | — 11   |
| Non-cash interest   | 17 17  |
| Net change in assets and liabilities, excluding the impact of acquisitions:       | _, _,  |
| Trade receivables   | 60 45  |
| Vacation ownership contract receivables   | (387) (295)  |
| Inventory   | (79 ) (21 )  |
| Prepaid expenses  | (14 ) (1 )   |
| Other current assets  | (90 ) 4  |
| Accounts payable, accrued expenses and other current liabilities                  | (13 ) 46   |
| Deferred income   | (10 ) (18 )  |
| Other, net  | 5 (10)   |
| Net cash provided by operating activities   | 666 786  |
| Investing Activities  |  |
| Property and equipment additions  | (125) (136)  |
| Net assets acquired, net of cash acquired   | (43 ) (37 )  |
| Payments of development advance notes   | (6) (6)  |
| Proceeds from development advance notes   | 4 2  |
| Equity investments and loans  | (23 ) (11 )  |
| Proceeds from asset sales   | 11 15  |
| (Decrease)/increase in securitization restricted cash                             | (5) 4  |
| Increase/(decrease) in escrow deposit restricted cash                             | 4 (2)  |
| Other, net  | 12 (1 )  |
| Net cash used in investing activities   | (171) (172)  |
| Financing Activities  |  |
| Proceeds from securitized borrowings  | 1,087 1,497  |
| Principal payments on securitized borrowings                                      | (1,233) (1,506)                                    |
| Proceeds from long-term debt  | 1,338 75   |
| Principal payments on long-term debt  | (943) (114)  |
| (Repayments of)/proceeds from commercial paper, net                               | (327) 295  |
| Proceeds from notes issued and term loan  | 694 325  |
| Repayment/repurchase of notes   | (300) (327)  |

| Proceeds from vacation ownership inventory arrangements          |       | 20    |
|--|-------|-------|
| Repayments of vacation ownership inventory arrangements          | (41)  | (26)  |
| Dividends to shareholders  | (184) | (169) |
| Repurchase of common stock                                       | (447) | (469) |
| Excess tax benefits from stock-based compensation                | _     | 8     |
| Debt issuance costs  | (7)   | (15)  |
| Net share settlement of incentive equity awards                  | (34)  | (34)  |
| Other, net   | (7)   | (2)   |
| Net cash used in financing activities                            | (404) | (442) |
| Effect of changes in exchange rates on cash and cash equivalents | 13    | (11)  |
| Net increase in cash and cash equivalents                        | 104   | 161   |
| Cash and cash equivalents, beginning of period                   | 185   | 171   |
| Cash and cash equivalents, end of period                         | \$289 | \$332 |

See Notes to Condensed Consolidated Financial Statements.

# **Table of Contents** WYNDHAM WORLDWIDE CORPORATION CONDENSED CONSOLIDATED STATEMENTS OF EQUITY (In millions)

(Unaudited)

|   | Common<br>Shares<br>Outstand      | Stock         | noThreasury<br>Stock | Additiona<br>Paid-in<br>Capital                       | <sup>al</sup> Retained<br>Earnings | Accumula<br>Other<br>Comprehe<br>(Loss)/    |                                 | on-contre<br>e<br>iterest | o <b>Tong</b><br>Equity                |
|---|-----------------------------------|---------------|----------------------|---|------------------------------------|---|---------------------------------|---------------------------|--|
| Balance as of December 31, 2016 Net income Other comprehensive income   | 106<br>—                          | \$ 2<br>      | \$(5,118)<br>—<br>—  | \$3,966<br>—<br>—                                     | \$1,977<br>422<br>—                | Income<br>\$ (113<br>—<br>104               | ) \$ 1 -                        | 4                         | \$718<br>423<br>104                    |
| Net share settlement of incentive equity awards   | _                                 | _             | _                    | (34)  | _                                  | _   | _                               | _                         | (34)                                   |
| Change in deferred compensation   | _                                 | _             | _                    | 46  | _                                  | _   | _                               | _                         | 46                                     |
| Change in deferred compensation for Board of Directors  | _                                 | _             | _                    | 2   | _                                  | _   | _                               | _                         | 2                                      |
| Repurchase of common stock<br>Dividends<br>Other  | (5 )<br>                          |               | (450 )<br>—<br>—     | _<br>_<br>_   | —<br>(180 )<br>—                   | _<br>_<br>_                                 | _<br>_<br>1                     | _                         | (450 )<br>(180 )<br>1                  |
| Balance as of September 30, 2017  | 101                               | \$ 2          | \$(5,568)            | \$3,980   | \$2,219                            | \$ (9                                       | ) \$                            | 6                         | \$630                                  |
|   |                                   |               |                      |   |                                    |   |                                 |                           |  |
|   | Common<br>Shares<br>Outstand      | Comn          | nófireasury<br>Stock | Addition<br>Paid-in<br>Capital                        | al<br>Retained<br>Earnings         | Accumula<br>Other<br>Comprehe<br>(Loss)/Inc | N<br>ens <b>iv</b>              |                           | o <b>llong</b><br>Equity               |
| Balance as of December 31, 2015   | Shares                            | Comn          | •                    | Capital   | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc             | Nens <b>ilv</b><br>come<br>) \$ | <b>nt</b> erest           | Equity \$953                           |
| Net income  | Shares<br>Outstand                | Stock<br>ling | Stock                | Capital   | Earnings                           | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | N<br>ens <b>iv</b><br>come      | neterest                  | Equity \$953 448                       |
| Net income<br>Other comprehensive income<br>Issuance of shares for RSU vesting  | Shares<br>Outstand                | Stock<br>ling | Stock                | Capital   | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc             | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | Equity \$953                           |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive  | Shares Outstand 114 —             | Stock<br>ling | Stock                | Capital   | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | Equity \$953 448                       |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive equity awards Change in deferred compensation  | Shares Outstand 114 —             | Stock<br>ling | Stock                | Capital \$ 3,923 — — — —                              | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | Equity \$ 953 448 18 —                 |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive equity awards Change in deferred compensation Change in deferred compensation for  | Shares Outstand 114 —             | Stock<br>ling | Stock                | Capital \$ 3,923                                      | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | \$953<br>448<br>18<br>—<br>(34)        |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive equity awards Change in deferred compensation Change in deferred compensation for Board of Directors Repurchase of common stock  | Shares Outstand 114 — 1 — 1 — (7) | Stock<br>ling | Stock                | Capital \$ 3,923 (34 )                                | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | \$953<br>448<br>18<br>—<br>(34)<br>52  |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive equity awards Change in deferred compensation Change in deferred compensation for Board of Directors Repurchase of common stock Change in excess tax benefit on equity | Shares Outstand 114 — 1 — 1 — (7) | Stock<br>ling | \$(4,493)            | Capital \$ 3,923 (34 )                                | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | Equity \$ 953 448 18 (34 ) 52          |
| Net income Other comprehensive income Issuance of shares for RSU vesting Net share settlement of incentive equity awards Change in deferred compensation Change in deferred compensation for Board of Directors Repurchase of common stock  | Shares Outstand 114 — 1 — 1 — (7) | Stock<br>ling | \$(4,493)            | Capital \$3,923 — — — — — — — — — — — — — — — — — — — | Earnings \$1,592                   | Other<br>Comprehe<br>(Loss)/Inc<br>\$ (74   | Nens <b>ilv</b><br>come<br>) \$ | neterest                  | Equity \$ 953 448 18 (34 ) 52 1 (475 ) |

See Notes to Condensed Consolidated Financial Statements.

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### WYNDHAM WORLDWIDE CORPORATION

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unless otherwise noted, all amounts are in millions, except share and per share amounts) (Unaudited)

#### 1. Basis of Presentation

Wyndham Worldwide Corporation ("Wyndham" or the "Company") is a global provider of hospitality services and products. The accompanying Condensed Consolidated Financial Statements include the accounts and transactions of Wyndham, as well as the entities in which Wyndham directly or indirectly has a controlling financial interest. The accompanying Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America. All intercompany balances and transactions have been eliminated in the Condensed Consolidated Financial Statements.

In presenting the Condensed Consolidated Financial Statements, management makes estimates and assumptions that affect the amounts reported and related disclosures. Estimates, by their nature, are based on judgment and available information. Accordingly, actual results could differ from those estimates. In management's opinion, the Condensed Consolidated Financial Statements contain all normal recurring adjustments necessary for a fair presentation of interim results reported. The results of operations reported for interim periods are not necessarily indicative of the results of operations for the entire year or any subsequent interim period. These Condensed Consolidated Financial Statements should be read in conjunction with the Company's 2016 Consolidated Financial Statements included in its Annual Report filed on Form 10-K with the Securities and Exchange Commission on February 17, 2017.

#### **Business Description**

The Company operates in the following business segments:

Hotel Group—primarily franchises hotels in the upscale, upper midscale, midscale, economy and extended stay segments and provides hotel management services for full-service and select limited-service hotels.

Destination Network—provides vacation exchange services and products to owners of vacation ownership interests ("VOIs") and manages and markets vacation rental properties primarily on behalf of independent owners.

Vacation Ownership—develops, markets and sells VOIs to individual consumers, provides consumer financing in connection with the sale of VOIs and provides property management services at resorts.

### **Recently Issued Accounting Pronouncements**

Revenue from Contracts with Customers. In May 2014, the Financial Accounting Standards Board ("FASB") issued guidance on revenue from contracts with customers. The guidance outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. The guidance also requires disclosures regarding the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers. Entities have the option to apply the new guidance under a retrospective approach to each prior reporting period presented or a modified retrospective approach with the cumulative effect of initially applying the new guidance recognized at the date of initial application within the statement of financial position. The Company currently expects to adopt the new guidance utilizing the full retrospective transition method on its effective date of January 1, 2018. The Company has substantially completed its assessment of the new guidance and is finalizing its quantification of the impact of its loyalty program based on latest available guidance. The Company estimates that its 2016 revenues will increase between \$3 million and \$6 million and the change in its 2016 net income will be between a \$2 million decrease and a \$2 million increase. The Company estimates that its 2016 beginning retained earnings will be reduced between \$40 million and \$60 million as a result of this adoption. Additionally, the Company expects a change in the seasonality of its revenues and net income, primarily reflecting a shift of revenues and net income from the first quarter to the third quarter.

The Company believes the most significant impacts relating to its Hotel Group segment are the accounting for initial fees, upfront costs, loyalty revenues and marketing and reservation expenses. Specifically, under the new guidance,

the Company expects initial fees to be recognized ratably over the life of the noncancelable period of the franchise agreement and incremental upfront contract costs to be deferred and expensed over the life of the noncancelable period of the franchise agreement. The Company expects loyalty revenues to be deferred and primarily recognized over the loyalty points redemption pattern. The Company will no longer accrue a liability for future marketing and reservation costs when marketing and reservation revenues earned exceed costs incurred. Marketing and reservation costs incurred in excess of revenues earned will continue to be expensed as incurred.

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The Company believes the most significant impacts relating to its Destination Network segment are the accounting for vacation rental revenues and other vacation exchange related product fees. Specifically, under the new guidance, the Company expects (i) approximately thirty percent of its vacation rental revenue will no longer be recognized in the period that the rental reservation is booked and, instead, will be recognized over the term of the guest stay and (ii) other vacation exchange related product fees will no longer be recognized in the period that the product is purchased and, instead, will be deferred and recognized upon the occurrence of a future vacation exchange or other related transaction. The Company expects vacation exchange transaction and membership fees to remain substantially unchanged.

The Company expects the recognition of its Vacation Ownership segment revenues to remain substantially unchanged, with the exception of (i) revenue from certain travel packages utilized to market its VOI products, which will be presented on a gross basis within other revenues and (ii) a reduction of property management revenues by the proportionate share of maintenance fees paid on its unsold inventory.

Leases. In February 2016, the FASB issued guidance which requires companies generally to recognize on the balance sheet operating and financing lease liabilities and corresponding right-of-use assets. This guidance is effective for fiscal years beginning after December 15, 2018 and for interim periods within those fiscal years, with early adoption permitted. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures.

Financial Instruments - Credit Losses. In June 2016, the FASB issued guidance which amends the guidance on measuring credit losses on financial assets held at amortized cost. The guidance requires the measurement of all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts. This guidance is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures.

Statement of Cash Flows. In August 2016, the FASB issued guidance intended to reduce diversity in practice in how certain transactions are classified in the statement of cash flows. This guidance requires the retrospective transition method and is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years, with early adoption permitted. The Company believes the impact of this new guidance will result in payments of, and proceeds from, development advance notes being recorded within operating activities on its Condensed Consolidated Statement of Cash Flows.

Restricted Cash. In November 2016, the FASB issued guidance which requires amounts generally described as restricted cash and cash equivalents be included with cash and cash equivalents when reconciling the total beginning and ending amounts for the periods shown on the statement of cash flows. This guidance is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years, with early adoption permitted. The Company will adopt this new guidance on January 1, 2018, using a retrospective transition method. The Company believes the impact of the new restricted cash guidance will result in escrow deposits and restricted cash being included with cash and cash equivalents on the statement of cash flows.

The table below summarizes the effects of the new statement of cash flows and restricted cash guidance on the Company's Condensed Consolidated Statements of Cash Flows:

| •  | Nine  |       |
|--|-------|-------|
|  | Mont  | hs    |
|  | Ende  | d     |
|  | Septe | mber  |
|  | 30,   |       |
| Increase/(decrease):                           | 2017  | 2016  |
| Operating Activities                           | \$(2) | \$(4) |
| Investing Activities                           | 3     | 2     |
| Cash and cash equivalents, beginning of period | 149   | 152   |
| Cash and cash equivalents, end of period       | 166   | 149   |
|  |       |       |

Intra-Entity Transfers of Assets Other Than Inventory. In October 2016, the FASB issued guidance which requires companies to recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. This guidance requires the modified retrospective approach and is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years, with early adoption permitted. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures.

Clarifying the Definition of a Business. In January 2017, the FASB issued guidance clarifying the definition of a business, which assists entities when evaluating whether transactions should be accounted for as acquisitions of businesses or assets. This guidance is effective on a prospective basis for fiscal years beginning after December 15, 2017, including interim

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periods within those fiscal years. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures.

Simplifying the Test for Goodwill Impairment. In January 2017, the FASB issued guidance which simplifies the current two-step goodwill impairment test by eliminating Step 2 of the test. The guidance requires a one-step impairment test in which an entity compares the fair value of a reporting unit with its carrying amount and recognizes an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value, if any. This guidance is effective for fiscal years beginning after December 15, 2019 and interim periods within those fiscal years, and should be applied on a prospective basis. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures.

Compensation - Stock Compensation. In May 2017, the FASB issued guidance which provides clarification on when modification accounting should be used for changes to the terms or conditions of a share-based payment award. This guidance does not change the accounting for modifications but clarifies that modification accounting guidance should only be applied if there is a change to the value, vesting conditions, or award classification and would not be required if the changes are considered non-substantive. This guidance is effective for fiscal years beginning after December 15, 2017 and for interim periods within those fiscal years, with early adoption permitted. The Company is currently evaluating the impact of the adoption of this guidance on its financial statements and related disclosures. Derivatives and Hedging - Targeted Improvements to Accounting for Hedging Activities. In August 2017, the FASB issued guidance intended to better align an entity's risk management activities and financial reporting for hedging relationships through changes to both the designation and measurement guidance for qualifying hedging relationships and the presentation of hedge results. The guidance will expand and refine hedge accounting for both nonfinancial and financial risk components and align the recognition and presentation of the effects of the hedging instrument and the hedged item in the financial statements. This guidance is effective for fiscal years beginning after December 15, 2018 and for interim periods within those fiscal years, with early adoption permitted. The Company is currently evaluating impact of the adoption of this guidance on its financial statements and related disclosures.

### Recently Adopted Accounting Pronouncements

Simplifying the Measurement of Inventory. In July 2015, the FASB issued guidance related to simplifying the measurement of inventory. This guidance requires an entity to measure inventory at the lower of cost or net realizable value, which consists of the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. This guidance is effective prospectively for fiscal years beginning after December 15, 2016 and for interim periods within those fiscal years, with early adoption permitted. The Company adopted the guidance on January 1, 2017, as required. There was no material impact on its financial statements and related disclosures.

Compensation - Stock Compensation. In March 2016, the FASB issued guidance which is intended to simplify several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. This guidance is effective for fiscal years beginning after December 15, 2016 and for interim periods within those fiscal years, with early adoption permitted. The Company adopted the guidance on January 1, 2017, as required. The Company elected to use the prospective transition method and as such, the excess tax benefits from stock-based compensation were presented as part of operating activities within its current period Condensed Consolidated Statement of Cash Flows. In addition, the excess tax benefit of \$6 million has been recognized within the provision for income taxes for the nine months ended September 30, 2017, on the Condensed Consolidated Statement of Income.

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### 2. Earnings Per Share

The computation of basic and diluted earnings per share ("EPS") is based on net income divided by the basic weighted average number of common shares and diluted weighted average number of common shares, respectively.

The following table sets forth the computation of basic and diluted EPS (in millions, except per share data):

|  | Three Months |          | Nine M | <b>Ionths</b> |
|--|--------------|----------|--------|---------------|
|  | Ended        |          | Ended  |               |
|  | Septen       | nber 30, | Septen | nber 30,      |
|  | 2017         | 2016     | 2017   | 2016          |
| Net income attributable to Wyndham shareholders                  | \$ 203       | \$ 196   | \$422  | \$447         |
| Basic weighted average shares outstanding                        | 102.4        | 109.0    | 103.7  | 110.9         |
| Stock-settled appreciation rights ("SSARs"), RSU(3) and PSUs (b) | 0.5          | 0.6      | 0.5    | 0.6           |
| Diluted weighted average shares outstanding                      | 102.9        | 109.6    | 104.2  | 111.5         |
| Earnings per share:  |              |          |        |               |
| Basic  | \$ 1.98      | \$1.79   | \$4.07 | \$4.03        |
| Diluted  | 1.97         | 1.78     | 4.05   | 4.01          |
| Dividends:   |              |          |        |               |
| Aggregate dividends paid to shareholders                         | \$59         | \$ 54    | \$184  | \$ 169        |

Excludes 1.1 million and 1.0 million of restricted stock units ("RSUs") for the three and nine months ended

- (a) September 30, 2016, respectively, that would have been anti-dilutive to EPS. Includes unvested dilutive RSUs which are subject to future forfeiture.
- (b) Excludes 0.6 million of performance vested restricted stock units ("PSUs") for the three and nine months ended September 30, 2016, as the Company has not met the required performance metrics.

### Stock Repurchase Program

The following table summarizes stock repurchase activity under the current stock repurchase program (in millions, except per share data):

|   |             |         | Average  |
|---|-------------|---------|----------|
|   | Shares      | Cost    | Price    |
|   | Repurchased | Cost    | Per      |
|   |             |         | Share    |
| As of December 31, 2016                         | 88.1        | \$4,337 | \$ 49.22 |
| During the nine months ended September 30, 2017 | 4.9         | 450     | 91.81    |
| As of September 30, 2017                        | 93.0        | \$4,787 | 51.47    |

The Company had \$290 million of remaining availability under its program as of September 30, 2017.

#### 3. Acquisitions

Assets acquired and liabilities assumed in business combinations were recorded on the Condensed Consolidated Balance Sheets as of the respective acquisition dates based upon their estimated fair values at such dates. The results of operations of businesses acquired by the Company have been included in the Condensed Consolidated Statements of Income since their respective dates of acquisition. The excess of the purchase price over the estimated fair values of the underlying assets acquired and liabilities assumed was allocated to goodwill. In certain circumstances, the allocations of the excess purchase price are based upon preliminary estimates and assumptions. Accordingly, the allocations may be subject to revision when the Company receives final information, including appraisals and other analyses. Any revisions to the fair values during the allocation period will be recorded by the Company as further adjustments to the purchase price allocations. Although, in certain circumstances, the Company has substantially

integrated the operations of its acquired businesses, additional future costs relating to such integration may occur. These costs may result from integrating operating systems, relocating employees, closing facilities, reducing duplicative efforts and exiting and consolidating other activities. These costs will be recorded on the Condensed Consolidated Statements of Income as expenses.

Love Home Swap. During the nine months ended September 30, 2017, the Company acquired a controlling interest in Love Home Swap, a United Kingdom home exchange company. The Company had convertible notes which, at the time of acquisition, it converted into a 47% equity ownership interest in Love Home Swap and purchased the remaining 53% of equity for \$27 million, net of cash acquired. As a result, the Company recognized a non-cash gain of \$13 million (no tax impact associated with this gain) resulting from the remeasurement of the carrying value of the Company's 47% ownership

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interest to its fair value. The preliminary purchase price allocations resulted primarily in the recognition of (i) \$48 million of goodwill, none of which is expected to be deductible for tax purposes, (ii) \$5 million of trademarks, (iii) \$5 million of definite-lived intangible assets with a weighted average life of nine years, (iv) \$2 million of other assets and (v) \$8 million of liabilities. This acquisition was not material to the Company's results of operations, financial position or cash flows.

Other. During the nine months ended September 30, 2017, the Company completed three other acquisitions at its Destination Network segment for \$16 million in cash, net of cash acquired, and \$1 million of contingent consideration. The preliminary purchase price allocations resulted primarily in the recognition of (i) \$27 million of other assets, (ii) \$7 million of goodwill, of which \$4 million is expected to be deductible for tax purposes, (iii) \$3 million of definite-lived intangible assets with a weighted average life of eight years, (iv) \$4 million of trademarks and (v) \$24 million of liabilities. These acquisitions were not material to the Company's results of operations, financial position or cash flows.

### 4. Intangible Assets

Intangible assets consisted of:

| ilitaligible assets collsisted of. |         |          |                       |          |         |       |             |          |
|------------------------------------|---------|----------|-----------------------|----------|---------|-------|-------------|----------|
| _                                  | Septem  | ber      | 30, 2017              |          | Decemb  | oer ! | 31, 2016    |          |
|                                    | Gross   | ٨٥       | aumulatad             | Net      | Gross   | ٨٥    | cumulated   | Net      |
|                                    | Carryin | $\sigma$ | cumulated nortization | Carrying | Carryin | σ     | nortization | Carrying |
|                                    | Amoun   |          | ioruzauon             | Amount   | Amoun   | t     | ioruzation  | Amount   |
| Unamortized Intangible Assets:     | 1       |          |                       |          |         |       |             |          |
| Goodwill                           | \$1,698 |          |                       |          | \$1,603 |       |             |          |
| Trademarks                         | \$735   |          |                       |          | \$720   |       |             |          |
| Amortized Intangible Assets:       |         |          |                       |          |         |       |             |          |
| Franchise agreements               | \$594   | \$       | 412                   | \$ 182   | \$594   | \$    | 401         | \$ 193   |
| Management agreements              | 171     | 64       |                       | 107      | 168     | 54    |             | 114      |
| Trademarks                         | 20      | 8        |                       | 12       | 20      | 6     |             | 14       |
| Other                              | 164     | 75       |                       | 89       | 148     | 62    |             | 86       |
|                                    | \$949   | \$       | 559                   | \$ 390   | \$930   | \$    | 523         | \$ 407   |

The changes in the carrying amount of goodwill are as follows:

|                     | Balance as of December 31, 2016 |    |   | Ac | ring | Foreign<br>Exchange | Balance as<br>of<br>September<br>30, 2017 |
|---------------------|---------------------------------|----|---|----|------|---------------------|---|
| Hotel Group         | \$ 377                          | \$ | 1 | \$ |      | \$ —                | \$ 378                                    |
| Destination Network | 1,199                           | 1  |   | 55 |      | 38                  | 1,293                                     |
| Vacation Ownership  | 27                              | _  |   | —  |      | _                   | 27  |
| Total Company       | \$ 1,603                        | \$ | 2 | \$ | 55   | \$ 38               | \$ 1,698                                  |

Amortization expense relating to amortizable intangible assets was as follows:

| Three     | Nine      |
|-----------|-----------|
| Months    | Months    |
| Ended     | Ended     |
| September | September |
| 30.       | 30.       |

2017 2016 2017 2016
Franchise agreements \$ 3 \$ 3 \$ 11 \$ 11

Management agreements 3 \$ 3 9 8

Other \$ 4 \$ 3 10 9

Total (\*) \$ 10 \$ 9 \$ 30 \$ 28

<sup>(\*)</sup> Included as a component of depreciation and amortization on the Consolidated Statements of Income.

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Based on the Company's amortizable intangible assets as of September 30, 2017, the Company expects related amortization expense as follows:

|                   | Am | ount |
|-------------------|----|------|
| Remainder of 2017 | \$ | 9    |
| 2018              | 34 |      |
| 2019              | 33 |      |
| 2020              | 32 |      |
| 2021              | 30 |      |
| 2022              | 29 |      |

### 5. Vacation Ownership Contract Receivables

The Company generates vacation ownership contract receivables by extending financing to the purchasers of its VOIs. Current and long-term vacation ownership contract receivables, net consisted of:

| ·  | September 30, | December 31, |
|--|---------------|--------------|
|  | 2017          | 2016         |
| Current vacation ownership contract receivables:         |               |              |
| Securitized  | \$ 226        | \$ 235       |
| Non-securitized  | 91            | 84           |
| Current vacation ownership contract receivables, gross   | 317           | 319          |
| Less: Allowance for loan losses                          | 60            | 57           |
| Current vacation ownership contract receivables, net     | \$ 257        | \$ 262       |
| Long-term vacation ownership contract receivables:       |               |              |
| Securitized  | \$ 2,274      | \$ 2,254     |
| Non-securitized  | 957           | 825          |
| Long-term vacation ownership contract receivables, gross | 3,231         | 3,079        |
| Less: Allowance for loan losses                          | 624           | 564          |
| Long-term vacation ownership contract receivables, net   | \$ 2,607      | \$ 2,515     |

The Company's securitized vacation ownership contract receivables generated interest income of \$85 million and \$251 million during the three and nine months ended September 30, 2017, respectively, and \$83 million and \$247 million during the three and nine months ended September 30, 2016, respectively. Such interest income is included within consumer financing revenue on the Condensed Consolidated Statements of Income.

Principal payments that are contractually due on the Company's vacation ownership contract receivables during the next twelve months are classified as current on the Condensed Consolidated Balance Sheets. During the nine months ended September 30, 2017 and 2016, the Company originated vacation ownership contract receivables of \$1,043 million and \$908 million, respectively, and received principal collections of \$656 million and \$613 million, respectively. The weighted average interest rate on outstanding vacation ownership contract receivables was 13.9% for both September 30, 2017 and December 31, 2016.

The activity in the allowance for loan losses on vacation ownership contract receivables was as follows:

|  | Amount |
|--|--------|
| Allowance for loan losses as of December 31, 2016  | \$ 621 |
| Provision for loan losses                          | 319    |
| Contract receivables write-offs, net               | (256)  |
| Allowance for loan losses as of September 30, 2017 | \$ 684 |

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|  | Amount |  |
|--|--------|--|
| Allowance for loan losses as of December 31, 2015  | \$ 581 |  |
| Provision for loan losses                          | 256    |  |
| Contract receivables write-offs, net               | (218)  |  |
| Allowance for loan losses as of September 30, 2016 | \$ 619 |  |

In accordance with the guidance for accounting for real estate time-sharing transactions, the Company recorded a provision for loan losses of \$123 million and \$319 million as a reduction of net revenues during the three and nine months ended September 30, 2017, respectively, and \$104 million and \$256 million for the three and nine months ended September 30, 2016, respectively.

Credit Quality for Financed Receivables and the Allowance for Credit Losses

The basis of the differentiation within the identified class of financed VOI contract receivables is the consumer's FICO score. A FICO score is a branded version of a consumer credit score widely used in the United States by the largest banks and lending institutions. FICO scores range from 300 to 850 and are calculated based on information obtained from one or more of the three major U.S. credit reporting agencies that compile and report on a consumer's credit history. The Company updates its records for all active VOI contract receivables with a balance due on a rolling monthly basis to ensure that all VOI contract receivables are scored at least every six months. The Company groups all VOI contract receivables into five different categories: FICO scores ranging from 700 to 850, ranging from 600 to 699, Below 600, No Score (primarily comprised of consumers for whom a score is not readily available, including consumers declining access to FICO scores and non U.S. residents) and Asia Pacific (comprised of receivables in the Company's Wyndham Vacation Resort Asia Pacific business for which scores are not readily available).

The following table details an aging analysis of financing receivables using the most recently updated FICO scores (based on the policy described above):

| •             | As of September 30, 2017 |          |             |        |         |         |
|---------------|--------------------------|----------|-------------|--------|---------|---------|
|               | 700+                     | 600-699  | <b>-600</b> | No     | Asia    | Total   |
|               | /00 <del>+</del>         | 000-099  | <000        | Score  | Pacific | Total   |
| Current       | \$1,820                  | \$ 1,032 | \$162       | \$ 129 | \$ 259  | \$3,402 |
| 31 - 60 days  | 17                       | 30       | 18          | 4      | 2       | 71      |
| 61 - 90 days  | 10                       | 16       | 11          | 2      | 1       | 40      |
| 91 - 120 days | 8                        | 13       | 12          | 2      | _       | 35      |
| Total         | \$1,855                  | \$ 1,091 | \$203       | \$ 137 | \$ 262  | \$3,548 |

| As of December 3 | 31, | 2016 |
|------------------|-----|------|
|------------------|-----|------|

|               | 700 .            | 600 600  | <b>-600</b> | No     | Asıa    | Total   |
|---------------|------------------|----------|-------------|--------|---------|---------|
|               | /00 <del>+</del> | 600-699  | <000        | Score  | Pacific | Total   |
| Current       | \$1,733          | \$ 1,010 | \$149       | \$ 120 | \$ 232  | \$3,244 |
| 31 - 60 days  | 19               | 32       | 17          | 4      | 2       | 74      |
| 61 - 90 days  | 11               | 16       | 11          | 3      | 1       | 42      |
| 91 - 120 days | 8                | 14       | 13          | 2      | 1       | 38      |
| Total         | \$1,771          | \$ 1,072 | \$190       | \$ 129 | \$ 236  | \$3,398 |

The Company ceases to accrue interest on VOI contract receivables once the contract has remained delinquent for greater than 90 days. At greater than 120 days, the VOI contract receivable is written off to the allowance for loan losses. In accordance with its policy, the Company assesses the allowance for loan losses using a static pool methodology and thus does not assess individual loans for impairment separate from the pool.

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### 6. Inventory

Inventory consisted of:

|  | September 30, | December 31, |
|--|---------------|--------------|
|  | 2017          | 2016         |
| Land held for VOI development                    | \$ 4          | \$ 146       |
| VOI construction in process                      | 18            | 59           |
| Inventory sold subject to conditional repurchase | 92            | 163          |
| Completed VOI inventory                          | 878           | 667          |
| Estimated VOI recoveries (a)                     | 278           | 256          |
| Destination Network vacation credits and other   | 63            | 59           |
| Total inventory                                  | 1,333         | 1,350        |
| Less: Current portion (b)                        | 317           | 315          |
| Non-current inventory                            | \$ 1,016      | \$ 1,035     |

<sup>(</sup>a) Represents an estimate of VOI inventory that will be recovered upon vacation ownership contract receivable defaults.

During the nine months ended September 30, 2017 and 2016, the Company transferred \$36 million and \$48 million, respectively, from property and equipment to VOI inventory. In addition to the inventory obligations listed below, the Company had \$5 million and \$8 million of inventory accruals as of September 30, 2017 and December 31, 2016, respectively, included within accounts payable on the Condensed Consolidated Balance Sheets.

During May 2017, the Company's new leadership at its vacation ownership business performed an in-depth review of its operations, including its current development pipeline and long-term development plan. In connection with this review, the Company made a decision to no longer pursue future development at certain locations and thus performed a fair value assessment on these locations. As a result, the Company recorded a \$135 million non-cash impairment charge primarily related to the write-down of land held for VOI development (see Note 17 - Asset Impairments and Other Charges for further details).

### **Inventory Sale Transactions**

During 2015 and 2016, the Company sold real property located in St. Thomas, U.S. Virgin Islands ("St. Thomas") to a third-party developer, consisting of vacation ownership inventory. During 2013, the Company sold real property located in Las Vegas, Nevada and Avon, Colorado to a third-party developer, consisting of vacation ownership inventory and property and equipment.

The Company recognized no gain or loss on these sales transactions. In accordance with the agreements with the third-party developers, the Company has conditional rights and conditional obligations to repurchase the completed properties from the developers subject to the properties conforming to the Company's vacation ownership resort standards and provided that the third-party developers have not sold the properties to another party. Under the sale of real estate accounting guidance, the conditional rights and obligations of the Company constitute continuing involvement and thus the Company did not account for these transactions as a sale.

During 2014, the Company acquired the property located in Avon, Colorado from the third-party developer. In connection with this acquisition, the Company had an outstanding obligation of \$22 million as of September 30, 2017, of which \$11 million was included within accrued expenses and other current liabilities and \$11 million was included within other non-current liabilities on the Condensed Consolidated Balance Sheet. During the nine months ended September 30, 2017, the Company paid \$11 million to the third-party developer, of which \$9 million was for vacation ownership inventory and \$2 million was to satisfy a portion of its inventory obligation. As of December 31, 2016, the

<sup>(</sup>b) Represents inventory that the Company expects to sell within the next 12 months.

Company had an outstanding obligation of \$32 million, of which \$11 million was included within accrued expenses and other current liabilities and \$21 million was included within other non-current liabilities on the Condensed Consolidated Balance Sheet.

In connection with the Las Vegas, Nevada and St. Thomas properties, the Company had outstanding obligations of \$93 million as of September 30, 2017, of which \$39 million was included within accrued expenses and other current liabilities and \$54 million was included within other non-current liabilities on the Condensed Consolidated Balance Sheet. During

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the nine months ended September 30, 2017, the Company paid \$106 million to the third-party developer, of which \$63 million was for vacation ownership inventory located in Las Vegas, Nevada and St. Thomas, \$39 million was for its obligation under the vacation ownership inventory arrangements and \$4 million was for accrued interest. As of December 31, 2016, the Company had an outstanding obligation related to the Las Vegas, Nevada and St. Thomas properties of \$166 million, of which \$74 million was included within accrued expenses and other current liabilities and \$92 million was included within other non-current liabilities on the Condensed Consolidated Balance Sheet.

The Company has guaranteed to repurchase the completed properties located in Las Vegas, Nevada and St. Thomas from the third-party developers subject to the properties meeting the Company's vacation ownership resort standards and provided that the third-party developers have not sold the properties to another party. The maximum potential future payments that the Company could be required to make under these commitments was \$205 million as of September 30, 2017.

During the second quarter of 2017, the Company acquired property located in Austin, Texas from a third-party developer for \$93 million. During the nine months ended September 30, 2017, the Company paid \$31 million to the third-party developer for vacation ownership inventory. In connection with this acquisition, the Company had an outstanding obligation of \$62 million as of September 30, 2017, of which \$31 million was included within accrued expenses and other current liabilities and \$31 million was included within other non-current liabilities on the Condensed Consolidated Balance Sheet.

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7. Long-Term Debt and Borrowing Arrangements The Company's indebtedness consisted of:

|   | September 30, | December 31, |
|---|---------------|--------------|
|   | 2017          | 2016         |
| Securitized vacation ownership debt: (a)                          |               |              |
| Term notes (b)  | \$ 1,419      | \$ 1,857     |
| Bank conduit facility (c)   | 582           | 284          |
| Total securitized vacation ownership debt                         | 2,001         | 2,141        |
| Less: Current portion of securitized vacation ownership debt      | 192           | 195          |
| Long-term securitized vacation ownership debt                     | \$ 1,809      | \$ 1,946     |
| Long-term debt: (d)   |               |              |
| Revolving credit facility (due July 2020)                         | \$ 455        | \$ 14        |
| Commercial paper  | 100           | 427          |
| Term loan (due March 2021)  | 324           | 323          |
| \$300 million 2.95% senior unsecured notes (due March 2017)       |               | 300          |
| \$450 million 2.50% senior unsecured notes (due March 2018)       | 450           | 449          |
| \$40 million 7.375% senior unsecured notes (due March 2020)       | 40            | 40           |
| \$250 million 5.625% senior unsecured notes (due March 2021)      | 248           | 248          |
| \$650 million 4.25% senior unsecured notes (due March 2022) (e)   | 648           | 648          |
| \$400 million 3.90% senior unsecured notes (due March 2023) (f)   | 406           | 407          |
| \$300 million 4.15% senior unsecured notes (due April 2024)       | 297           |              |
| \$350 million 5.10% senior unsecured notes (due October 2025) (g) | 339           | 338          |
| \$400 million 4.50% senior unsecured notes (due April 2027) (h)   | 400           | _            |
| Capital leases  | 143           | 143          |
| Other   | 50            | 34           |
| Total long-term debt  | 3,900         | 3,371        |
| Less: Current portion of long-term debt                           | 42            | 34           |
| Long-term debt  | \$ 3,858      | \$ 3,337     |

Represents non-recourse debt that is securitized through bankruptcy-remote special purpose entities ("SPEs"), the creditors of which have no recourse to the Company for principal and interest. These outstanding borrowings

- (a) (which legally are not liabilities of the Company) are collateralized by \$2,614 million and \$2,601 million of underlying gross vacation ownership contract receivables and related assets (which legally are not assets of the Company) as of September 30, 2017 and December 31, 2016, respectively.
- (b) The carrying amounts of the term notes are net of debt issuance costs aggregating \$18 million and \$24 million as of September 30, 2017 and December 31, 2016, respectively.
- (c) The Company has borrowing capability under the Bank conduit facility through August 2018. Borrowings under this facility are required to be repaid as the collateralized receivables amortize but no later than September 2019.
- The carrying amounts of the senior unsecured notes and term loan are net of unamortized discounts of \$14 million and \$11 million as of September 30, 2017 and December 31, 2016, respectively. The carrying amounts of the senior unsecured notes and term loan are net of debt issuance costs of \$5 million and \$4 million as of September 30, 2017 and December 31, 2016, respectively.
- (e) Includes \$2 million of unamortized gains from the settlement of a derivative as of both September 30, 2017 and December 31, 2016,
- Includes \$8 million and \$9 million of unamortized gains from the settlement of a derivative as of September 30, 2017 and December 31, 2016, respectively.
- (g) Includes \$8 million and \$9 million of unamortized losses from the settlement of a derivative as of September 30, 2017 and December 31, 2016, respectively.

(n)

Includes a \$4 million increase in the carrying value resulting from a fair value hedge derivative as of September 30, 2017.

Long-Term Debt

The Company's \$450 million 2.50% senior unsecured notes due March 2018 are classified as long-term as the Company has the intent to refinance such debt on a long-term basis and the ability to do so with available capacity under its revolving credit facility.

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#### **Debt Issuances**

Sierra Timeshare 2017-1 Receivables Funding, LLC. During March 2017, the Company closed a series of term notes payable, issued by Sierra Timeshare 2017-1 Receivables Funding, LLC, with an initial principal amount of \$350 million, which are secured by vacation ownership contract receivables and bear interest at a weighted average coupon rate of 2.97%. The advance rate for this transaction was 90%. As of September 30, 2017, the Company had outstanding borrowings under these term notes of \$247 million, net of debt issuance costs.

4.15% Senior Unsecured Notes. During March 2017, the Company issued senior unsecured notes, with face value of \$300 million and bearing interest at a rate of 4.15%, for net proceeds of \$297 million. The interest on the senior unsecured notes will be subject to adjustments from time to time if there are downgrades to the credit ratings assigned to the notes. Interest began accruing on March 21, 2017 and is payable semi-annually in arrears on April 1 and October 1 of each year, commencing on October 1, 2017. The notes will mature on April 1, 2024 and are redeemable at the Company's option at a redemption price equal to the greater of (i) the sum of the principal being redeemed and (ii) a "make-whole" price specified in the Indenture and the notes, plus, in each case, accrued and unpaid interest. These notes rank equally in right of payment with all of the Company's other senior unsecured indebtedness.

4.50% Senior Unsecured Notes. During March 2017, the Company issued senior unsecured notes, with face value of \$400 million and bearing interest at a rate of 4.50%, for net proceeds of \$397 million. The interest on the senior unsecured notes will be subject to adjustments from time to time if there are downgrades to the credit ratings assigned to the notes. Interest began accruing on March 21, 2017 and is payable semi-annually in arrears on April 1 and October 1 of each year, commencing on October 1, 2017. The notes will mature on April 1, 2027 and are redeemable at the Company's option at a redemption price equal to the greater of (i) the sum of the principal being redeemed and (ii) a "make-whole" price specified in the Indenture and the notes, plus, in each case, accrued and unpaid interest. These notes rank equally in right of payment with all of the Company's other senior unsecured indebtedness.

Other. During 2015, the Company entered into an agreement with a third-party partner whereby the partner would develop and construct VOI inventory through an SPE. The SPE financed the development and construction with a four-year bank mortgage note. During the first quarter of 2017, the third-party partner met certain conditions of the agreement, which resulted in the Company committing to purchase \$51 million of VOI inventory located in Clearwater, Florida, from the SPE over a two-year period. Such proceeds from the purchase will be used by the SPE to repay the mortgage notes. The Company is considered to be the primary beneficiary for specified assets and liabilities of the SPE and, therefore, the Company consolidated such assets and liabilities within its consolidated financial statements. As of September 30, 2017, the Company's obligation under the notes was \$35 million, with principal and interest payable tri-annually (see Note 8 - Variable Interest Entities for further details).

### Commercial Paper

The Company maintains U.S. and European commercial paper programs with a total capacity of \$750 million and \$500 million, respectively. As of September 30, 2017, the Company had outstanding borrowings of \$100 million at a weighted average interest rate of 1.97%, all of which were under its U.S. commercial paper program. As of December 31, 2016, the Company had outstanding borrowings of \$427 million at a weighted average interest rate of 1.36%, all of which were under its U.S. commercial paper program. The Company considers outstanding borrowings under its commercial paper programs to be a reduction of available capacity on its revolving credit facility.

### Fair Value Hedges

During the first quarter of 2017, the Company entered into pay-variable/receive-fixed interest rate swap agreements on its 4.50% senior unsecured notes with notional amounts of \$400 million. The fixed interest rates on these notes were effectively modified to a variable LIBOR-based index. As of September 30, 2017, the variable interest rate on the notional portion of the 4.50% senior unsecured notes was 3.42%. The aggregate fair value of the swap agreements resulted in \$4 million of assets as of September 30, 2017, which were included within other non-current assets on the

Condensed Consolidated Balance Sheet.

During 2013, the Company entered into pay-variable/receive-fixed interest rate swap agreements on its 3.90% and 4.25% senior unsecured notes with notional amounts of \$400 million and \$100 million, respectively. The fixed interest rates on these notes were effectively modified to a variable LIBOR-based index. During May 2015, the Company terminated the swap agreements resulting in a gain of \$17 million, which is being amortized over the remaining life of the senior unsecured notes as a reduction to interest expense on the Condensed Consolidated Statements of Income. The Company

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had \$10 million and \$11 million of deferred gains as of September 30, 2017 and December 31, 2016, respectively, which are included within long-term debt on the Condensed Consolidated Balance Sheets.

### Maturities and Capacity

The Company's outstanding debt as of September 30, 2017 matures as follows:

|                       | Securitized |            |         |
|-----------------------|-------------|------------|---------|
|                       | Vacation    | Long-Term  | Total   |
|                       | Ownership   | Debt       | Total   |
|                       | Debt        |            |         |
| Within 1 year         | \$ 192      | \$ 506 (*) | \$698   |
| Between 1 and 2 years | 669         | 39         | 708     |
| Between 2 and 3 years | 159         | 638        | 797     |
| Between 3 and 4 years | 170         | 544        | 714     |
| Between 4 and 5 years | 181         | 658        | 839     |
| Thereafter            | 630         | 1,515      | 2,145   |
|                       | \$ 2,001    | \$ 3,900   | \$5,901 |

Includes \$464 million of senior unsecured notes that are classified as long-term debt as the Company has the intent (\*) to refinance such debt on a long-term basis and the ability to do so with available capacity under its revolving credit facility.

Required principal payments on the securitized vacation ownership debt are based on the contractual repayment terms of the underlying vacation ownership contract receivables. Actual maturities may differ as a result of prepayments by the vacation ownership contract receivable obligors.

As of September 30, 2017, available capacity under the Company's borrowing arrangements was as follows:

|                              | Securitized<br>Bank<br>Conduit<br>Facility (a) | Revolving<br>Credit<br>Facility |
|------------------------------|--|---------------------------------|
| Total Capacity               | \$ 650   | \$ 1,500                        |
| Less: Outstanding Borrowings | 582  | 455                             |
| Letters of credit            | _  | 1                               |
| Commercial paper borrowings  |  | 100 (b)                         |
| Available Capacity           | \$ 68  | \$ 944                          |

- (a) The capacity of this facility is subject to the Company's ability to provide additional assets to collateralize additional securitized borrowings.
- (b) The Company considers outstanding borrowings under its commercial paper programs to be a reduction of the available capacity of its revolving credit facility.

### Early Extinguishment of Debt

During the first quarter of 2016, the Company redeemed the remaining portion of its 6.00% senior unsecured notes for a total of \$327 million. As a result, the Company incurred an \$11 million loss during the nine months ended September 30, 2016, which is included within early extinguishment of debt on the Condensed Consolidated Statement of Income.

## Interest Expense

During the three and nine months ended September 30, 2017, the Company incurred non-securitized interest expense of \$42 million and \$115 million, respectively, which primarily consisted of \$43 million and \$117 million of interest on long-term debt, partially offset by less than \$1 million and \$2 million of capitalized interest. Such amounts are included within interest expense on the Condensed Consolidated Statements of Income. Cash paid related to interest on the Company's non-securitized debt was \$117 million during the nine months ended September 30, 2017.

During the three and nine months ended September 30, 2016, the Company incurred non-securitized interest expense of \$34 million and \$102 million, respectfully, which primarily consisted of \$35 million and \$106 million of interest on long-term debt, partially offset by \$1 million and \$4 million of capitalized interest. Such amounts are included within interest expense on the Condensed Consolidated Statements of Income. Cash paid related to interest on the Company's non-securitized debt was \$118 million during the nine months ended September 30, 2016.

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Interest expense incurred in connection with the Company's securitized vacation ownership debt during the three and nine months ended September 30, 2017 was \$17 million and \$54 million, respectively, and \$19 million and \$55 million during the three and nine months ended September 30, 2016, respectively, and is recorded within consumer financing interest on the Condensed Consolidated Statements of Income. Cash paid related to such interest was \$37 million and \$38 million for the nine months ended September 30, 2017 and 2016, respectively.

#### 8. Variable Interest Entities

In accordance with the applicable accounting guidance for the consolidation of a variable interest entity ("VIE"), the Company analyzes its variable interests, including loans, guarantees, SPEs and equity investments, to determine if an entity in which the Company has a variable interest is a VIE. If the entity is considered to be a VIE, the Company determines whether it would be considered the entity's primary beneficiary. The Company consolidates into its financial statements those VIEs for which it has determined that it is the primary beneficiary.

### Vacation Ownership Contract Receivables Securitizations

The Company pools qualifying vacation ownership contract receivables and sells them to bankruptcy-remote entities. Vacation ownership contract receivables qualify for securitization based primarily on the credit strength of the VOI purchaser to whom financing has been extended. Vacation ownership contract receivables are securitized through bankruptcy-remote SPEs that are consolidated within the Company's financial statements. As a result, the Company does not recognize gains or losses resulting from these securitizations at the time of sale to the SPEs. Interest income is recognized when earned over the contractual life of the vacation ownership contract receivables. The Company services the securitized vacation ownership contract receivables pursuant to servicing agreements negotiated on an arm's-length basis based on market conditions. The activities of these SPEs are limited to (i) purchasing vacation ownership contract receivables from the Company's vacation ownership subsidiaries, (ii) issuing debt securities and/or borrowing under a conduit facility to fund such purchases and (iii) entering into derivatives to hedge interest rate exposure. The bankruptcy-remote SPEs are legally separate from the Company. The receivables held by the bankruptcy-remote SPEs are not available to creditors of the Company and legally are not assets of the Company. Additionally, the non-recourse debt that is securitized through the SPEs is legally not a liability of the Company and thus, the creditors have no recourse to the Company for principal and interest.

The assets and liabilities of these vacation ownership SPEs are as follows:

|  | September 30, December 31, |          |
|--|----------------------------|----------|
|  | 2017                       | 2016     |
| Securitized contract receivables, gross (a)                  | \$ 2,500                   | \$ 2,489 |
| Securitized restricted cash (b)                              | 94                         | 90       |
| Interest receivables on securitized contract receivables (c) | 20                         | 21       |
| Other assets (d)   | 2                          | 4        |
| Total SPE assets   | 2,616                      | 2,604    |
| Securitized term notes (e) (f)                               | 1,419                      | 1,857    |
| Securitized conduit facilities (e)                           | 582                        | 284      |
| Other liabilities (g)  | 1                          | 2        |
| Total SPE liabilities  | 2,002                      | 2,143    |
| SPE assets in excess of SPE liabilities                      | \$ 614                     | \$ 461   |

Included in current (\$226 million and \$235 million as of September 30, 2017 and December 31, 2016,

- (a) respectively) and non-current (\$2,274 million and \$2,254 million as of September 30, 2017 and December 31, 2016, respectively) vacation ownership contract receivables on the Condensed Consolidated Balance Sheets. Included in other current assets (\$72 million and \$75 million as of September 30, 2017 and December 31, 2016,
- (b) respectively) and other non-current assets (\$22 million and \$15 million as of September 30, 2017 and December 31, 2016, respectively) on the Condensed Consolidated Balance Sheets.

- (c) Included in trade receivables, net on the Condensed Consolidated Balance Sheets.
- Primarily includes deferred financing costs for the bank conduit facility and a security investment asset, which are included in other non-current assets on the Condensed Consolidated Balance Sheets.

  Included in current (\$192 million and \$195 million as of September 30, 2017 and December 31, 2016,
- (e) respectively) and long-term (\$1,809 million and \$1,946 million as of September 30, 2017 and December 31, 2016, respectively) securitized vacation ownership debt on the Condensed Consolidated Balance Sheets.

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- (f) Includes deferred financing costs of \$18 million and \$24 million as of September 30, 2017 and December 31, 2016, respectively, related to securitized debt.
- (g) Primarily includes accrued interest on securitized debt, which is included in accrued expenses and other current liabilities on the Condensed Consolidated Balance Sheets.

In addition, the Company has vacation ownership contract receivables that have not been securitized through bankruptcy-remote SPEs. Such gross receivables were \$1,048 million and \$909 million as of September 30, 2017 and December 31, 2016, respectively.

A summary of total vacation ownership contract receivables and other securitized assets, net of securitized liabilities and the allowance for loan losses, is as follows:

|   | September 30, | December 31, |
|---|---------------|--------------|
|   | 2017          | 2016         |
| SPE assets in excess of SPE liabilities | \$ 614        | \$ 461       |
| Non-securitized contract receivables    | 1,048         | 909          |
| Less: Allowance for loan losses         | 684           | 621          |
| Total, net                              | \$ 978        | \$ 749       |

In addition to restricted cash related to securitizations, the Company had \$72 million and \$59 million of restricted cash related to escrow deposits as of September 30, 2017 and December 31, 2016, respectively, which are recorded within other current assets on the Condensed Consolidated Balance Sheets.

### Midtown 45, NYC Property

During 2013, the Company entered into an agreement with a third-party partner whereby the partner acquired the Midtown 45 property in New York City through an SPE. The Company is managing and operating the property for rental purposes while the Company converts it into VOI inventory. The SPE financed the acquisition and planned renovations with a four-year mortgage note and mandatorily redeemable equity provided by related parties of such partner. At the time of the agreement, the Company committed to purchase such VOI inventory from the SPE over a four-year period. Such proceeds from the purchase were used by the SPE to repay the four-year mortgage note and the mandatorily redeemable equity. The Company is considered to be the primary beneficiary of the SPE and therefore, the Company consolidated the SPE within its financial statements. During the first quarter of 2017, the Company made its final purchase of VOI inventory from the SPE.

### Clearwater, FL Property

During 2015, the Company entered into an agreement with a third-party partner whereby the partner would develop and construct VOI inventory through an SPE. During the first quarter of 2017, the third-party partner met certain conditions of the agreement, which resulted in the Company committing to purchase \$51 million of VOI inventory from the SPE over a two-year period. Such proceeds from the purchase will be used by the SPE to repay its mortgage notes related to the property. The Company is considered to be the primary beneficiary for specified assets and liabilities of the SPE and, therefore, the Company consolidated (non-cash) \$51 million of both property and equipment and long-term debt on its Condensed Consolidated Balance Sheet.

The assets and liabilities of the Clearwater, FL Property and the Midtown 45, NYC Property SPEs are as follows:

| ,  | September 30, | December 31, |
|--|---------------|--------------|
|  | 2017          | 2016         |
| Receivable for leased property and equipment (a) | \$            | -\$ 16       |
| Property and equipment, net                      | 35            | _            |
| Total SPE assets                                 | 35            | 16           |
| Long-term debt (b)                               | 35            | 17           |

| Total SPE liabilities | 35 | 17             |   |
|-----------------------|----|----------------|---|
| SPE deficit           | \$ | <b>—</b> \$ (1 | ) |

(a) Represents a receivable for assets leased to the Company which are reported within property and equipment, net on the Company's Condensed Consolidated Balance Sheet.

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As of September 30, 2017, included \$35 million relating to a two-year mortgage note, of which \$25 million was included in current portion of long-term debt on the Condensed Consolidated Balance Sheet. As of December 31,

(b) 2016, included \$15 million relating to a four-year mortgage note due in 2017 and \$2 million of mandatorily redeemable equity, both of which were included in current portion of long-term debt on the Condensed Consolidated Balance Sheet.

During the nine months ended September 30, 2017 and 2016, the SPE conveyed \$30 million and \$28 million, respectively, of property and equipment to the Company.

#### 9. Fair Value

The Company measures its financial assets and liabilities at fair value on a recurring basis and utilizes the fair value hierarchy to determine such fair values. Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

Level 1: Quoted prices for identical instruments in active markets.

Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value driver is observable.

Level 3: Unobservable inputs used when little or no market data is available. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement falls has been determined based on the lowest level input (closest to Level 3) that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

As of September 30, 2017, the Company had interest rate swap contracts resulting in \$4 million of assets which are included within other non-current assets and foreign exchange contracts resulting in \$1 million of assets which are included within accrued expenses and other current liabilities on the Condensed Consolidated Balance Sheet. As of December 31, 2016, the Company had foreign exchange contracts resulting in \$1 million of assets which are included within other current assets and \$1 million of liabilities which are included within accrued expenses and other current liabilities on the Condensed Consolidated Balance Sheet. On a recurring basis, such assets and liabilities are remeasured at estimated fair value (all of which are Level 2) and thus are equal to the carrying value.

The Company's derivative instruments primarily consist of pay-fixed/receive-variable interest rate swaps, pay-variable/receive-fixed interest rate swaps, interest rate caps, foreign exchange forward contracts and foreign exchange average rate forward contracts. For assets and liabilities that are measured using quoted prices in active markets, the fair value is the published market price per unit multiplied by the number of units held without consideration of transaction costs. Assets and liabilities that are measured using other significant observable inputs are valued by reference to similar assets and liabilities. For these items, a significant portion of fair value is derived by reference to quoted prices of similar assets and liabilities in active markets. For assets and liabilities that are measured using significant unobservable inputs, fair value is primarily derived using a fair value model, such as a discounted cash flow model.

The fair value of financial instruments is generally determined by reference to market values resulting from trading on a national securities exchange or in an over-the-counter market. In cases where quoted market prices are not available, fair value is based on estimates using present value or other valuation techniques, as appropriate. The carrying

amounts of cash and cash equivalents, restricted cash, trade receivables, accounts payable and accrued expenses and other current liabilities approximate fair value due to the short-term maturities of these assets and liabilities. The carrying amounts and estimated fair values of all other financial instruments are as follows:

|  | Septem 2017      | ber 30,                    | December 2016    | per 31,                    |
|--|------------------|----------------------------|------------------|----------------------------|
|  | Carryin<br>Amoun | Estimated<br>Fair<br>Value | Carryin<br>Amour | Estimated<br>Fair<br>Value |
| Assets Vacation ownership contract receivables, net Debt | \$2,864          | \$ 3,448                   | \$2,777          | \$ 3,344                   |
| Total debt   | 5,901            | 5,977                      | 5,512            | 5,579                      |

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The Company estimates the fair value of its vacation ownership contract receivables using a discounted cash flow model which it believes is comparable to the model that an independent third-party would use in the current market. The model uses Level 3 inputs consisting of default rates, prepayment rates, coupon rates and loan terms for the contract receivables portfolio as key drivers of risk and relative value that, when applied in combination with pricing parameters, determines the fair value of the underlying contract receivables.

The Company estimates the fair value of its securitized vacation ownership debt by obtaining Level 2 inputs comprised of indicative bids from investment banks that actively issue and facilitate the secondary market for timeshare securities. The Company estimates the fair value of its other long-term debt, excluding capital leases, using Level 2 inputs based on indicative bids from investment banks and determines the fair value of its senior notes using quoted market prices (such senior notes are not actively traded).

10. Derivative Instruments and Hedging Activities Foreign Currency Risk

The Company has foreign currency rate exposure to exchange rate fluctuations worldwide with particular exposure to the British pound, the Euro and the Canadian and Australian dollars. The Company uses freestanding foreign currency forward contracts to manage a portion of its exposure to changes in foreign currency exchange rates associated with its foreign currency denominated receivables, payables, forecasted earnings of foreign subsidiaries and intercompany borrowings that are denominated in currencies other than the Company's underlying functional currency. During the first quarter of 2017, the Company undertook an internal restructuring to realign the capital structure of certain subsidiaries to reduce its exposure to changes in foreign currency exchange on certain intercompany borrowings.

Additionally, the Company uses foreign currency forward contracts designated as cash flow hedges to manage a portion of its exposure to changes in forecasted foreign currency denominated vendor payments. Gains and losses relating to freestanding foreign currency contracts are included in operating expenses on the Company's Condensed Consolidated Statements of Income and are substantially offset by the earnings effect from the underlying items that were economically hedged. The freestanding foreign currency contracts resulted in \$1 million and less than \$1 million of losses during the three months ended September 30, 2017 and 2016, respectively. The freestanding foreign currency contracts resulted in \$1 million of gains and \$11 million of losses during the nine months ended September 30, 2017 and 2016, respectively. The amount of gains or losses relating to contracts designated as cash flow hedges that the Company expects to reclassify from accumulated other comprehensive income ("AOCI") to earnings over the next 12 months is not material.

# Interest Rate Risk

A portion of the debt used to finance the Company's operations is exposed to interest rate fluctuations. The Company uses various hedging strategies and derivative financial instruments to create a desired mix of fixed and floating rate assets and liabilities. Derivative instruments currently used in these hedging strategies include swaps and interest rate caps. The derivatives used to manage the risk associated with the Company's floating rate debt include freestanding derivatives and derivatives designated as cash flow hedges. The Company also uses swaps to convert specific fixed-rate debt into variable-rate debt (i.e., fair value hedges) to manage the overall interest cost. For relationships designated as fair value hedges, changes in the fair value of the derivatives are recorded in income with offsetting adjustments to the carrying amount of the hedged debt. The amount of gains or losses that the Company expects to reclassify from AOCI to earnings during the next 12 months is not material.

Gains or losses recognized in AOCI for the three and nine months ended September 30, 2017 and 2016 were not material.

## 11. Income Taxes

The Company files income tax returns in the U.S. federal and state jurisdictions, as well as in foreign jurisdictions. The Company is no longer subject to U.S. federal income tax examinations for years prior to 2014. In addition, with few exceptions, the Company is no longer subject to state and local, or foreign income tax examinations for years prior to 2009.

The Company's effective tax rates were 35.1% and 35.8% during the three months ended September 30, 2017 and 2016, respectively. The decrease was principally due to a nontaxable \$13 million non-cash gain during 2017 resulting from the acquisition of a controlling interest in Love Home Swap at the Company's destination network business, partially offset by certain nondeductible costs related to the planned spin-off of the Company's hotel business and the exploration of strategic alternatives for its European rental brands during 2017.

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The Company's effective tax rates were 29.0% and 37.3% during the nine months ended September 30, 2017 and 2016, respectively. The decrease was principally due to (i) a tax benefit on foreign currency losses recognized from an internal restructuring undertaken to realign the organizational and capital structure of certain foreign operations during 2017, (ii) the impact of non-cash impairment charges primarily related to the write-down of undeveloped land during 2017, and (iii) a tax benefit associated with the recently adopted stock-based compensation pronouncement during 2017.

The Company made cash income tax payments, net of refunds, of \$217 million and \$124 million during the nine months ended September 30, 2017 and 2016, respectively.

#### 12. Commitments and Contingencies

The Company is involved in claims, legal and regulatory proceedings, and governmental inquiries related to its business.

# Wyndham Worldwide Corporation Litigation

The Company is involved in claims, legal and regulatory proceedings, and governmental inquiries arising in the ordinary course of its business including but not limited to: for its hotel group business-breach of contract, fraud and bad faith claims between franchisors and franchisees in connection with franchise agreements and with owners in connection with management contracts, negligence, breach of contract, fraud, employment, consumer protection and other statutory claims asserted in connection with alleged acts or occurrences at owned, franchised or managed properties or in relation to guest reservations and bookings; for its destination network business-breach of contract, fraud and bad faith claims by affiliates and customers in connection with their respective agreements, negligence, breach of contract, fraud, consumer protection and other statutory claims asserted by members and guests for alleged injuries sustained at or acts or occurrences related to affiliated resorts and vacation rental properties and consumer protection and other statutory claims asserted by consumers; for its vacation ownership business-breach of contract, bad faith, conflict of interest, fraud, consumer protection and other statutory claims by property owners' associations, owners and prospective owners in connection with the sale or use of VOIs or land, or the management of vacation ownership resorts, construction defect claims relating to vacation ownership units or resorts, and negligence, breach of contract, fraud, consumer protection and other statutory claims by guests for alleged injuries sustained at or acts or occurrences related to vacation ownership units or resorts; and for each of its businesses, bankruptcy proceedings involving efforts to collect receivables from a debtor in bankruptcy, employment matters including but not limited to, claims of wrongful termination, retaliation, discrimination, harassment and wage and hour claims, claims of infringement upon third parties' intellectual property rights, claims relating to information security, privacy and consumer protection, fiduciary duty/trust claims, tax claims, environmental claims and landlord/tenant disputes.

The Company records an accrual for legal contingencies when it determines, after consultation with outside counsel, that it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. In making such determinations, the Company evaluates, among other things, the degree of probability of an unfavorable outcome and, when it is probable that a liability has been incurred, the Company's ability to make a reasonable estimate of loss. The Company reviews these accruals each reporting period and makes revisions based on changes in facts and circumstances including changes to its strategy in dealing with these matters.

The Company believes that it has adequately accrued for such matters with reserves of \$45 million and \$40 million as of September 30, 2017 and December 31, 2016, respectively. Such reserves are exclusive of matters relating to the Company's separation from Cendant (the "Cendant Separation"). For matters not requiring accrual, the Company believes that such matters will not have a material effect on its results of operations, financial position or cash flows based on information currently available. However, litigation is inherently unpredictable and, although the Company believes that its accruals are adequate and/or that it has valid defenses in these matters, unfavorable results could occur. As such, an adverse outcome from such proceedings for which claims are awarded in excess of the amounts

accrued, if any, could be material to the Company with respect to earnings and/or cash flows in any given reporting period. The Company had receivables of \$17 million and \$20 million as of September 30, 2017 and December 31, 2016, respectively, for certain matters which are covered by insurance and were included in other current assets on its Condensed Consolidated Balance Sheets. As of September 30, 2017, the potential exposure resulting from adverse outcomes of such legal proceedings could, in the aggregate, range up to \$72 million in excess of recorded accruals. However, the Company does not believe that the impact of such litigation should result in a material liability to the Company in relation to its consolidated financial position or liquidity.

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Other Guarantees/Indemnifications

Hotel Group

From time to time, the Company may enter into a hotel management agreement that provides the hotel owner with a guarantee of a certain level of profitability based upon various metrics. Under such an agreement, the Company would be required to compensate such hotel owner for any profitability shortfall over the term of the guarantee and/or the life of the management agreement up to a specified aggregate amount. For certain agreements, the Company may be able to recapture all or a portion of the shortfall payments in the event that future operating results exceed targets. The original terms of the Company's existing guarantees range from 8 to 10 years.

As of September 30, 2017, the Company had three guarantees for which the maximum potential amount of future payments that the Company may be required to fund was \$118 million with a combined annual cap of \$27 million. These guarantees have a remaining life of approximately 5 to 7 years with a weighted average life of approximately 6 years. One of the guarantees has a recapture provision and, as a result, the Company had receivables of \$5 million and \$4 million as of September 30, 2017 and December 31, 2016, respectively, which were included within other non-current assets on its Condensed Consolidated Balance Sheets. Such receivables were the result of payments made to date that are subject to recapture and which the Company believes will be recoverable from future operating performance.

As of September 30, 2017, the Company has an additional guarantee with a recapture provision under which the Company may be required to fund a maximum of \$36 million. Such guarantee terminates in July 2020. The related hotel management agreement, which terminates in July 2038, also provides that the Company may have to fund future operating profitability shortfalls in excess of the maximum guarantee through the term of the management agreement. In the event the Company chooses not to fund any future operating profitability shortfalls, the hotel owner may terminate the hotel management agreement without penalty and the Company would be required to pay liquidated damages. The Company had a \$37 million receivable related to this guarantee as of September 30, 2017, of which \$1 million was included in other current assets and \$36 million was included in other non-current assets on its Condensed Consolidated Balance Sheet. As of December 31, 2016, the Company had a \$32 million receivable related to this guarantee which was included in other non-current assets on its Condensed Consolidated Balance Sheet. Such receivables were the result of payments made to date that are subject to recapture and which the Company believes will be recoverable from future operating performance.

In connection with such performance guarantees, as of September 30, 2017, the Company maintained a liability of \$21 million, of which \$16 million was included in other non-current liabilities and \$5 million was included in accrued expenses and other current liabilities on its Condensed Consolidated Balance Sheet. As of September 30, 2017, the Company also had a corresponding \$29 million asset related to these guarantees, of which \$25 million was included in other non-current assets and \$4 million was included in other current assets on its Condensed Consolidated Balance Sheet. As of December 31, 2016, the Company maintained a liability of \$24 million, of which \$17 million was included in other non-current liabilities and \$7 million was included in accrued expenses and other current liabilities on its Condensed Consolidated Balance Sheet. As of December 31, 2016, the Company also had a corresponding \$32 million asset related to the guarantees, of which \$28 million was included in other non-current assets and \$4 million was included in other current assets on its Condensed Consolidated Balance Sheet. Such assets are being amortized on a straight-line basis over the life of the agreements. The amortization expense for the performance guarantees noted above was \$1 million for both the three months ended September 30, 2017 and 2016 and \$3 million for both the nine months ended September 30, 2017 and 2016.

#### Vacation Ownership

The Company has committed to repurchase completed properties located in Las Vegas, Nevada and St. Thomas from third-party developers subject to such properties meeting the Company's vacation ownership resort standards and provided that the third-party developers have not sold such properties to another party (see Note 6 - Inventory).

# **Cendant Litigation**

Under the Cendant Separation agreement, the Company agreed to be responsible for 37.5% of certain of Cendant's contingent and other corporate liabilities and associated costs, including certain contingent litigation. Since the Cendant Separation in 2006, the majority of the lawsuits pending on the date of the Cendant Separation have been settled. See Note 19 - Cendant Separation and Transactions with Former Parent and Subsidiaries regarding contingent litigation liabilities resulting from the Cendant Separation.

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#### 13. Accumulated Other Comprehensive (Loss)/Income

The components of Accumulated Other Comprehensive (Loss)/Income are as follows:

```
Unrealized Defined Accumulated
                           Foreign
                                       Gains
                           Currency
                                                  Benefit Other
                                       /(Losses)
                                       on Cash
                                                         Comprehensive
                                                 Pension
                           Translation
                                       Flow
                           Adjustments Hedges
Pretax
                                                 Plans
                                                          (Loss)/Income
Balance, December 31, 2016 $ (225)
                                       $
                                                 $ (7) $ (232)
Period change
                           118
                                       (1
                                                          117
Balance, September 30, 2017 $ (107)
                                    ) $ (1
                                              )
                                                 $ (7) $ (115)
                                                                     )
Tax
Balance, December 31, 2016 $116 $1 $2 $119
                          (13) — (13)
Period change
Balance, September 30, 2017 $103 $1 $2 $106
Net of Tax
Balance, December 31, 2016 $(109) $1 $(5) $(113)
Period change
                           105
                                  (1) —
Balance, September 30, 2017 $(4) $—$(5) $(9)
                           Foreign
                                       Unrealized Defined Accumulated
                                       Gains
                           Currency
                                                  Benefit Other
                                       /(Losses)
                                       on Cash
                           Translation
                                                 Pension Comprehensive
                                       Flow
                           Adjustments Hedges
                                                 Plans
Pretax
                                                          (Loss)/Income
Balance, December 31, 2015 $ (139)
                                       $
                                               —$ (9 ) $ (148
                                                       ) (15
Period change
                           (14
                                                 (1
                                                                     )
                                     )
                                               —$ (10 ) $ (163
Balance, September 30, 2016 $ (153)
                                    ) $
                                                                     )
Tax
Balance, December 31, 2015 $70 $1 $3 $74
Period change
                           33
Balance, September 30, 2016 $103 $1 $3 $107
Net of Tax
Balance, December 31, 2015 $(69) $1 $(6) $(74)
Period change
                           19
                                 -(1)18
Balance, September 30, 2016 $(50) $1 $(7) $(56)
```

Currency translation adjustments exclude income taxes related to investments in foreign subsidiaries where the Company intends to reinvest the undistributed earnings indefinitely in those foreign operations.

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#### 14. Stock-Based Compensation

The Company has a stock-based compensation plan available to grant RSUs, PSUs, SSARs and other stock-based awards to key employees, non-employee directors, advisors and consultants. Under the Wyndham Worldwide Corporation 2006 Equity and Incentive Plan, as amended, a maximum of 36.7 million shares of common stock may be awarded. As of September 30, 2017, 15.4 million shares remained available.

#### Incentive Equity Awards Granted by the Company

The activity related to incentive equity awards granted by the Company for the nine months ended September 30, 2017 consisted of the following:

|                                  | RSUs                 |                                       | <b>PSUs</b>          |                                       | SSARs                 |  |
|----------------------------------|----------------------|---------------------------------------|----------------------|---------------------------------------|-----------------------|--|
|                                  | Number<br>of<br>RSUs | Weighted<br>Average<br>Grant<br>Price | Number<br>of<br>PSUs | Weighted<br>Average<br>Grant<br>Price | Number<br>of<br>SSARs | Weighted<br>Average<br>Exercise<br>Price |
| Balance as of December 31, 2016  | 1.7                  | \$ 75.81                              | 0.6                  | \$ 77.84                              | 0.5                   | \$ 68.78                                 |
| Granted (a)                      | 0.7                  | 85.13                                 | 0.3                  | 83.86                                 | _                     |  |
| Vested / exercised               | (0.7)                | 73.75                                 | (0.2)                | 72.97                                 | (0.1)                 | 44.57                                    |
| Canceled                         | (0.1)                | 78.03                                 | _                    |                                       | _                     |  |
| Balance as of September 30, 2017 | 1.6 (b) (c)          | 80.74                                 | 0.7 <sup>(d)</sup>   | 81.77                                 | 0.4 (e) (f)           | 74.37                                    |

- (a) Primarily represents awards granted by the Company on February 28, 2017.
- (b) Aggregate unrecognized compensation expense related to RSUs was \$102 million as of September 30, 2017, which is expected to be recognized over a weighted average period of 2.7 years.
- (c) Approximately 1.6 million RSUs outstanding as of September 30, 2017 are expected to vest over time.
- (d) Maximum aggregate unrecognized compensation expense was \$40 million as of September 30, 2017, which is expected to be recognized over a weighted average period of 1.9 years.
- (e) Aggregate unrecognized compensation expense related to SSARs was \$2 million as of September 30, 2017, which is expected to be recognized over a weighted average period of 1.9 years.
- Approximately 0.2 million SSARs were exercisable as of September 30, 2017. The Company assumes that all unvested SSARs are expected to vest over time. SSARs outstanding as of September 30, 2017 had an intrinsic value of \$8 million and have a weighted average remaining contractual life of 2.6 years.

During the nine months ended September 30, 2017, the Company granted incentive equity awards totaling \$63 million to key employees and senior officers in the form of RSUs. These awards will vest ratably over a period of four years. In addition, during the nine months ended September 30, 2017, the Company granted incentive equity awards totaling \$22 million to key employees and senior officers in the form of PSUs. These awards cliff vest on the third anniversary of the grant date, contingent upon the Company achieving certain performance metrics. In August 2017, in conjunction with the proposed spin-off of the hotel franchising business, the Board of Directors approved certain modifications to the incentive equity awards granted by the Company which are contingent upon the completion of the proposed spin-off.

## Stock-Based Compensation Expense

The Company adopted the new accounting guidance related to stock-based compensation on January 1, 2017, as required. The Company elected to use the prospective transition method and presented the excess tax benefits from stock-based compensation as part of operating activities within its current-period Condensed Consolidated Statement of Cash Flows. In addition, during the nine months ended September 30, 2017, the Company included a net benefit of \$6 million within provision for income taxes on the Condensed Consolidated Statement of Income.

The Company recorded stock-based compensation expense of \$15 million and \$46 million during the three and nine months ended September 30, 2017, respectively, and \$15 million and \$51 million during the three and nine months ended September 30, 2016 respectively, related to incentive equity awards granted to key employees and senior officers. The Company also recorded stock-based compensation expense for non-employee directors of \$1 million and less than \$1 million, respectively, during the three months ended September 30, 2017 and 2016 and \$1 million, during both the nine months ended September 30, 2017 and 2016. Additionally, \$1 million of stock-based compensation expense was recorded within restructuring expense during the nine months ended September 30, 2017.

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The Company paid \$34 million of taxes for the net share settlement of incentive equity awards during the nine months ended September 30, 2017 and 2016. Such amounts are included within financing activities on the Condensed Consolidated Statements of Cash Flows.

# 15. Segment Information

The reportable segments presented below represent the Company's operating segments for which separate financial information is available and which is utilized on a regular basis by its chief operating decision maker to assess performance and to allocate resources. In identifying its reportable segments, the Company also considers the nature of services provided by its operating segments. Management evaluates the operating results of each of its reportable segments based upon net revenues and "EBITDA", which is defined as net income before depreciation and amortization, interest expense (excluding consumer financing interest), early extinguishment of debt, interest income (excluding consumer financing revenues) and income taxes, each of which is presented on the Condensed Consolidated Statements of Income. The Company believes that EBITDA is a useful measure of performance for its industry segments which, when considered with GAAP measures, the Company believes gives a more complete understanding of its operating performance. The Company's presentation of EBITDA may not be comparable to similarly-titled measures used by other companies.

|                           | Three Months Ended September 30, |         |         |            |  |
|---------------------------|----------------------------------|---------|---------|------------|--|
|                           | 2017                             |         | 2016    |            |  |
|                           | Net                              | EBITDA  | Net     | EBITDA     |  |
|                           | Revenues                         | EDITUA  | Revenue | es EBIIDA  |  |
| Hotel Group               | \$368 (b)                        | \$121   | \$364   | (d) \$ 107 |  |
| Destination Network       | 511 (c)                          | 154     | 486     | (c) 138    |  |
| Vacation Ownership        | 773                              | 190     | 744     | 189        |  |
| Total Reportable Segments | 1,652                            | 465     | 1,594   | 434        |  |
| Corporate and Other (a)   | (23)                             | (43)(e) | (21)    | (32)       |  |
| Total Company             | \$1,629                          | \$422   | \$1,573 | \$ 402     |  |

Reconciliation of Net income attributable to Wyndham shareholders to EBITDA

|  | Three Months Ended |        |  |  |
|--|--------------------|--------|--|--|
|  | September 30,      |        |  |  |
|  | 2017               | 2016   |  |  |
| Net income attributable to Wyndham shareholders    | \$203              | \$ 196 |  |  |
| Net income attributable to noncontrolling interest | _                  | 1      |  |  |
| Provision for income taxes                         | 110                | 110    |  |  |
| Depreciation and amortization                      | 69                 | 63     |  |  |
| Interest expense                                   | 42                 | 34     |  |  |
| Interest income                                    | (2)                | (2)    |  |  |
| EBITDA   | \$422              | \$ 402 |  |  |

- (a) Includes the elimination of transactions between segments.
- Includes \$20 million of intersegment revenues comprised of \$16 million of licensing fees for use of the Wyndham
- (b) trade name and \$4 million of other fees primarily associated with the Wyndham Rewards program. Such revenues are offset in expenses at the Company's Vacation Ownership segment.

  Includes \$3 million and \$2 million of intersegment revenues during the three months ended September 30, 2017
- (c) and 2016, respectively, primarily comprised of call center operations and support services provided to the Company's Hotel Group segment. Such revenues are offset in expenses primarily at the Company's Hotel Group segment.

- Includes \$19 million of intersegment revenues comprised of (i) \$16 million of licensing fees for use of the
- Wyndham trade name, (ii) \$2 million of room revenues at a Company owned hotel and (iii) \$1 million of other fees primarily associated with the Wyndham Rewards program. Such revenues are offset in expenses at the Company's Vacation Ownership segment.
- (e) Includes \$24 million of costs associated with the Company's planned spin-off of its hotel franchising business and the exploration of strategic alternatives for its European rental brands.

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|                           | Nine Months Ended Se | Nine Months Ended September 30, |  |  |  |  |
|---------------------------|----------------------|---------------------------------|--|--|--|--|
|                           | 2017 20              | 16                              |  |  |  |  |
|                           | Net EBITDA Ne        | et EBITDA                       |  |  |  |  |
|                           | Revenues Residual Re | evenues                         |  |  |  |  |
| Hotel Group               | \$1,011 (b)\$312 \$9 | 93 (d)\$291                     |  |  |  |  |
| Destination Network       | 1,308 (c) 345 1,2    | 255 (c) 303                     |  |  |  |  |
| Vacation Ownership        | 2,171 356 (e)2,0     | 089 512                         |  |  |  |  |
| Total Reportable Segments | 4,490 1,013 4,3      | 337 1,106                       |  |  |  |  |
| Corporate and Other (a)   | (63 ) (111 )(f) (58  | 8 ) (97 )                       |  |  |  |  |
| Total Company             | \$4,427 \$902 \$4    | \$1,009                         |  |  |  |  |

Reconciliation of Net income attributable to Wyndham shareholders to EBITDA

|  | Nine Months   | Ended    |  |
|--|---------------|----------|--|
|  | September 30, |          |  |
|  | 2017          | 2016     |  |
| Net income attributable to Wyndham shareholders    | \$422         | \$447    |  |
| Net Income attributable to noncontrolling interest | 1             | 1        |  |
| Provision for income taxes                         | 173           | 267      |  |
| Depreciation and amortization                      | 197           | 187      |  |
| Interest expense                                   | 115           | 102      |  |
| Early extinguishment of debt                       | _             | 11       |  |
| Interest income                                    | (6 )          | (6)      |  |
| EBITDA   | \$902         | \$ 1,009 |  |

- (a) Includes the elimination of transactions between segments.
  - Includes \$54 million of intersegment revenues comprised of \$44 million of licensing fees for use of the Wyndham
- (b) trade name and \$10 million of other fees primarily associated with the Wyndham Rewards program. Such revenues are offset in expenses at the Company's Vacation Ownership segment.
  - Includes \$9 million and \$6 million of intersegment revenues during the nine months ended September 30, 2017 and
- (c) 2016, respectively, primarily comprised of call center operations and support services provided to the Company's Hotel Group segment. Such revenues are offset in expenses primarily at the Company's Hotel Group segment. Includes \$52 million of intersegment revenues comprised of (i) \$43 million of licensing fees for use of the
- Wyndham trade name, (ii) \$6 million of other fees primarily associated with the Wyndham Rewards program and (iii) \$3 million of room revenues at a Company owned hotel. Such revenues are offset in expenses at the Company's Vacation Ownership segment.

Includes \$135 million of non-cash impairment charges primarily related to the write-down of undeveloped land resulting from the Company's decision to no longer pursue future development at certain locations and a \$5 million non-cash impairment charge related to the write-down of assets resulting from the decision to abandon a new product initiative.

Includes \$24 million of costs associated with the Company's planned spin-off of its hotel franchising business and the exploration of strategic alternatives for its European rental brands.

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#### 16. Separation and Related Costs

On August 2, 2017, the Company announced plans to spin-off its hotel franchising business, which is expected to result in two separate, publicly traded companies. As a result of the proposed transaction, the Company's Hotel Group business will become a new, publicly traded hotel franchising company. The Company's Vacation Ownership business, the world's largest timeshare company, will be combined with the Destination Network business, home to RCI, the world's largest timeshare exchange company. The transaction, which is expected to be tax-free to Wyndham Worldwide and its shareholders, will be effected through a pro-rata distribution of the new hotel entity's stock to existing Wyndham Worldwide shareholders. The Company expects the transaction to be completed in the first half of 2018. The Company also intends to explore strategic alternatives for its European rental brands.

For the three and nine months ended September 30, 2017, the Company incurred \$24 million of expenses associated with the planned spin-off of its hotel franchising business and the exploration of strategic alternatives for its European rental brands. These separation and related costs include legal, consulting and auditing fees, severance and other employee-related costs.

# 17. Asset Impairments and Other Charges Asset Impairments

During May 2017, the Company's new leadership at its vacation ownership business performed an in-depth review of its operations, including its current development pipeline and long-term development plan. In connection with such review, the Company updated its current and long-term development plan to focus on (i) selling existing finished inventory and (ii) procuring inventory from efficient sources such as just-in-time inventory in new markets and reclaiming inventory from owners' associations or owners. As a result, the Company's management performed a review of its land held for VOI development. Such review consisted of an assessment on 19 locations to determine its plan for future VOI development at those sites. As a result of this assessment, the Company concluded that no future development would occur at 17 locations, of which 16 were deemed to be impaired.

The Company performed a fair value assessment on the land held for VOI development which resulted in a \$121 million non-cash impairment charge during the second quarter of 2017. In addition, the Company also recorded a \$14 million non-cash impairment charge relating to the write-off of construction in process costs at six of the 16 impaired locations. As a result, the Company reported a total non-cash impairment charge of \$135 million, which is included within asset impairments and other charges on the Condensed Consolidated Statement of Income.

In conjunction with this review and impairment, in May 2017, the Company sold three of the 17 locations, as well as non-core revenue generating assets to a former executive of the Company for \$2 million of cash consideration, which resulted in a \$7 million loss. The Company also has an agreement with the former executive to sell an additional two of the 17 locations for \$2 million, resulting in a \$13 million non-cash impairment charge. Such transaction is to be completed no later than December 31, 2017. The \$7 million loss and \$13 million non-cash impairment charge on the expected sale were included within the total non-cash impairment charge of \$135 million.

The Company had \$19 million of land classified as assets held for sale as of September 30, 2017 which was included within other current assets on the Company's Consolidated Condensed Balance Sheet. The fair value of the land held for sale was determined by reviewing prices of comparable assets which were recently sold and by actual purchase and sale agreements for the assets to be sold which represents level 3 fair value measurements. The land held for sale locations are currently being actively marketed at estimated fair value and are expected to be sold within a year. The Company has entered into a three-year agreement with the former executive whereby such executive may assist the Company in selling the land held for sale. As part of such agreement, the former executive will be entitled to receive brokerage commissions upon the sale of land classified as assets held for sale.

During the nine months ended September 30, 2017, the Company incurred a \$5 million non-cash impairment charge related to the write-down of assets resulting from the decision to abandon a new product initiative at the Company's vacation ownership business. Such charge is recorded within asset impairments on the Condensed Consolidated Statement of Income.

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#### Other Charges

During the nine months ended September 30, 2016, the Company incurred a \$24 million foreign exchange loss, primarily impacting cash, resulting from the Venezuelan government's decision to devalue the exchange rate of its currency. Such loss is recorded within operating expenses on the Condensed Consolidated Statement of Income.

During 2016, the Company recorded an additional \$7 million charge related to the termination of a management contract at its Hotel Group business. Such loss is recorded within operating expenses on the Condensed Consolidated Statement of Income.

18. Restructuring2017 Restructuring Plans

During the nine months ended September 30, 2017, the Company recorded \$15 million of restructuring charges, all of which were personnel-related and consisted of (i) \$8 million at its Destination Network segment which primarily focused on enhancing organizational efficiency and rationalizing its operations, (ii) \$6 million at its corporate operations which focused on rationalizing its sourcing function and outsourcing certain information technology functions and (iii) \$1 million at its Hotel Group segment which primarily focused on realigning its brand operations. During the nine months ended September 30, 2017, the Company reduced its restructuring-charge liability by \$9 million, of which \$8 million was in cash payments and \$1 million was through the issuance of Wyndham stock. The remaining liability of \$6 million, as of September 30, 2017, is expected to be paid by the end of 2018.

#### 2016 Restructuring Plans

During 2016, the Company recorded \$15 million of charges related to restructuring initiatives, primarily focused on enhancing organizational efficiency and rationalizing existing facilities, which included the closure of four vacation ownership sales offices. In connection with these initiatives, the Company initially recorded \$12 million of personnel-related costs, a \$2 million non-cash charge and \$2 million of facility-related expenses. In 2016, the Company subsequently reversed \$1 million of previously recorded personnel-related costs and reduced its liability with \$5 million of cash payments. During the nine months ended September 30, 2017, the Company reduced its liability with \$6 million of cash payments. The remaining liability of \$2 million, as of September 30, 2017, is primarily related to leased facilities, and is expected to be paid by the end of 2020.

The Company has additional restructuring plans which were implemented prior to 2016. The remaining liability of \$1 million as of September 30, 2017, all of which is related to leased facilities, is expected to be paid in 2020.

The activity associated with all of the Company's restructuring plans is summarized by category as follows:

|                   | Liab  | ility |     |         |     |        |    |            | Liahili | ty as of  |
|-------------------|-------|-------|-----|---------|-----|--------|----|------------|---------|-----------|
|                   | as of | f     |     |         |     |        |    |            | Liaom   | ity as of |
|                   | Dece  | ember | Cos | sts     |     | Cash   |    | Other      | Septer  | nber 30,  |
|                   | 31, 2 | 2016  | Rec | ognized |     | Paymen | ts | Other      | 2017    |           |
| Personnel-related | 1\$   | 6     | \$  | 15      | (a) | \$ (13 | )  | \$ (1) (b) | \$      | 7         |
| Facility-related  | 3     |       |     |         |     | (1     | )  |            | 2       |           |
|                   | \$    | 9     | \$  | 15      |     | \$ (14 | )  | \$(1)      | \$      | 9         |

- (a) Represents severance costs resulting from a reduction of 200 employees.
- (b) Represents the issuance of Wyndham stock.

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# 19. Cendant Separation and Transactions with Former Parent and Subsidiaries

Transfer of Cendant Corporate Liabilities and Issuance of Guarantees to Cendant and Affiliates Pursuant to the Separation and Distribution Agreement, upon the distribution of the Company's common stock to Cendant shareholders, the Company entered into certain guarantee commitments with Cendant (pursuant to the assumption of certain liabilities and the obligation to indemnify Cendant and certain of its former subsidiaries for such liabilities) and guarantee commitments related to deferred compensation arrangements with each of Cendant and Realogy. These guarantee arrangements primarily relate to certain contingent litigation liabilities, contingent tax liabilities, and Cendant contingent and other corporate liabilities, of which the Company assumed and is responsible for 37.5% while Cendant's former Realogy subsidiary is responsible for the remaining 62.5%. The remaining amount of liabilities which were assumed by the Company in connection with the Cendant Separation was \$16 million and \$23 million as of September 30, 2017 and December 31, 2016, respectively. These amounts were comprised of certain Cendant corporate liabilities which were recorded on the books of Cendant as well as additional liabilities which were established for guarantees issued at the date of the Cendant Separation, related to unresolved contingent matters and others that could arise during the guarantee period. Regarding the guarantees, if any of the companies responsible for all or a portion of such liabilities were to default in its payment of costs or expenses related to any such liability, the Company would be responsible for a portion of the defaulting party or parties' obligation(s). The Company also provided a default guarantee related to certain deferred compensation arrangements related to certain current and former senior officers and directors of Cendant, Realogy and Travelport. These arrangements were valued upon the Cendant Separation in accordance with the guidance for guarantees and recorded as liabilities on the Condensed Consolidated Balance Sheets. To the extent such recorded liabilities are not adequate to cover the ultimate payment amounts, such excess will be reflected as an expense to the results of operations in future periods.

As of September 30, 2017, the Cendant Separation-related liabilities of \$16 million is comprised of \$13 million for tax liabilities, \$1 million for other contingent and corporate liabilities and \$2 million of liabilities where the calculated guarantee amount exceeded the contingent liability assumed at the Separation Date. In connection with these liabilities, as of September 30, 2017, \$3 million was recorded within accrued expenses and other current liabilities and \$13 million was recorded within other non-current liabilities on the Condensed Consolidated Balance Sheet. During the nine months ended September 30, 2017, the Company recognized a \$7 million benefit from an adjustment to certain contingent liabilities resulting from the Cendant Separation which was recorded in general and administrative expense on the Condensed Consolidated Statement of Income. As of December 31, 2016, the Company had \$23 million of Cendant Separation-related liabilities, of which \$10 million was recorded within accrued expenses and other current liabilities and \$13 million was recorded within other non-current liabilities on the Condensed Consolidated Balance Sheet. The Company will indemnify Cendant (now known as Avis Budget Group, Inc.) for these contingent liabilities and therefore any payments made to the third-party would be through the former Parent. The actual timing of payments relating to these liabilities is dependent on a variety of factors beyond the Company's control. In addition, the Company had \$1 million of receivables due from former Parent and subsidiaries primarily relating to income taxes, as of both September 30, 2017 and December 31, 2016, which were included within other current assets on the Condensed Consolidated Balance Sheets.

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#### 20. Subsequent Events

AmericInn Acquisition

On October 2, 2017, the Company completed the acquisition of the AmericInn hotel brand and its management company, Three Rivers Hospitality, from Northcott Hospitality for a total purchase price of \$142 million, net of cash acquired which included a simultaneous sale of 10 owned hotels to an unrelated third-party for \$28 million. AmericInn's portfolio consists of 200 primarily franchised hotels predominantly in the Midwestern United States. This acquisition is consistent with the Company's strategy to expand its franchised portfolio within its hotel franchising business.

#### DAE Global Pty Ltd

On October 1, 2017, the Company acquired DAE Global Pty, Ltd, an Australian vacation exchange company, and @Work International, a software company, for \$21 million, net of cash acquired. These acquisitions complement the Company's existing vacation exchange business.

Sierra Timeshare Conduit Receivables Funding III, LLC (Series 2017-A)

On October 5, 2017, the Company entered into a new fifteen-month securitized timeshare receivable conduit facility which expires in January 2019. The facility has a total capacity of \$750 million, bears interest at variable rates based on commercial paper rates plus a spread or LIBOR rates plus a spread and has an advance rate of 85%.

#### Repurchase Authorization

On October 23, 2017, the Company's Board of Directors increased the authorization for the Company's stock repurchase program by \$1.0 billion.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### FORWARD-LOOKING STATEMENTS

This report includes "forward-looking statements" as that term is defined by the Securities and Exchange Commission ("SEC"). Forward-looking statements are any statements other than statements of historical fact, including statements regarding our expectations, beliefs, hopes, intentions or strategies regarding the future. In some cases, forward-looking statements can be identified by the use of words such as "may," "will," "expects," "should," "believes," "plans," "anticipates," "estimates," "predicts," "potential," "continue," "future" or other words of similar meaning. Forward-looking statements are subject to risks and uncertainties that could cause actual results of Wyndham Worldwide to differ materially from those discussed in, or implied by, the forward-looking statements. Factors that might cause such a difference include, but are not limited to, general economic conditions, the performance of the financial and credit markets, the economic environment for the hospitality industry, the impact of war, terrorist activity or political strife, operating risks associated with the hotel, vacation exchange and rentals and vacation ownership businesses, uncertainties that may delay or negatively impact the planned spin-off of our hotel franchising business or cause the spin-off to not occur at all, uncertainties related to the post-spin companies' ability to realize the anticipated benefits of the spin-off, uncertainties related to our ability to successfully complete the spin-off on a tax-free basis within the expected time frame or at all, uncertainties related to our ability to obtain financing for the two companies or the terms of such financing, unanticipated developments related to the impact of the spin-off on our relationships with our customers, suppliers, employees and others with whom we have relationships, unanticipated developments resulting from possible disruption to our operations resulting from the proposed spin-off, the potential impact of the spin-off and related transactions on our credit rating, uncertainties relating to our exploration of strategic alternatives for our European rentals brands and the outcome and timing of that process, the timing and amount of future share repurchases and those disclosed as risks under "Risk Factors" in Part II, Item 1A of this report. We caution readers that any such statements are based on currently available operational, financial and competitive information, and they should not place undue reliance on these forward-looking statements, which reflect management's opinion only as of the date on which they were made. Except as required by law, we disclaim any obligation to review or update these forward-looking statements to reflect events or circumstances as they occur.

## **BUSINESS AND OVERVIEW**

We are a global provider of hospitality services and products and operate our business in the following three segments:

Hotel Group—primarily franchises hotels in the upscale, upper midscale, midscale, economy and extended stay segments and provides hotel management services for full-service and select limited-service hotels.

Destination Network—provides vacation exchange services and products to owners of vacation ownership interests ("VOIs") and manages and markets vacation rental properties primarily on behalf of independent owners.

Vacation Ownership—develops, markets and sells VOIs to individual consumers, provides consumer financing in connection with the sale of VOIs and provides property management services at resorts.

On August 2, 2017, we announced plans to spin-off our hotel franchising business, which is expected to result in two separate, publicly traded companies. As a result of the proposed transaction, our Hotel Group business will become a new, publicly traded hotel franchising company. Our Vacation Ownership business, the largest timeshare company in the world, will be combined with the Destination Network business, home to RCI, the world's largest timeshare exchange company. The transaction, which is expected to be tax-free to Wyndham Worldwide and its shareholders, will be effected through a pro-rata distribution of the new hotel entity's stock to existing Wyndham Worldwide shareholders. We expect the transaction to be completed in the first half of 2018. We also intend to explore strategic alternatives for our European rental brands.

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## **RESULTS OF OPERATIONS**

Discussed below are our key operating statistics, consolidated results of operations and the results of operations for each of our reportable segments. The reportable segments presented below represent our operating segments for which discrete financial information is available and which is utilized on a regular basis by our chief operating decision maker to assess performance and to allocate resources. In identifying our reportable segments, we also consider the nature of services provided by our operating segments. Management evaluates the operating results of each of our reportable segments and corporate and other based upon net revenues and "EBITDA", which is defined as net income before depreciation and amortization, interest expense (excluding consumer financing interest), early extinguishment of debt, interest income (excluding consumer financing revenues) and income taxes, each of which is presented on the Condensed Consolidated Statements of Income. We believe that EBITDA is a useful measure of performance for our industry segments and, when considered with GAAP measures, gives a more complete understanding of our operating performance. Our presentation of EBITDA may not be comparable to similarly-titled measures used by other companies.

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#### **OPERATING STATISTICS**

The table below presents our operating statistics for the three months ended September 30, 2017 and 2016. These operating statistics are the drivers of our revenues and therefore provide an enhanced understanding of our businesses. Refer to the Results of Operations section for a discussion as to how these operating statistics affected our business for the periods presented.

|  | Three Months Ended |           |          |  |  |
|--|--------------------|-----------|----------|--|--|
|  | September 30,      |           |          |  |  |
|  | 2017               | 2016      | % Change |  |  |
| Hotel Group <sup>(a)</sup>                     |                    |           |          |  |  |
| Number of rooms (b)                            | 708,500            | 689,800   | 2.7      |  |  |
| RevPAR (c)                                     | \$44.36            | \$43.04   | 3.1      |  |  |
| Destination Network                            |                    |           |          |  |  |
| Average number of members (in 000s) (a) (d)    | 3,792              | 3,868     | (2.0)    |  |  |
| Exchange revenue per member (a) (e)            | \$166.35           | \$164.39  | 1.2      |  |  |
| Vacation rental transactions (in 000s) (a) (f) | 529                | 508       | 4.1      |  |  |
| Average net price per vacation rental (a) (g)  | \$618.39           | \$599.59  | 3.1      |  |  |
| Vacation Ownership                             |                    |           |          |  |  |
| Gross VOI sales (in 000s) (h) (i)              | \$602,000          | \$564,000 | 6.7      |  |  |
| Tours (in 000s) <sup>(j)</sup>                 | 247                | 230       | 7.4      |  |  |
| Volume Per Guest ("VPG")                       | \$2,299            | \$2,320   | (0.9)    |  |  |
|  |                    |           |          |  |  |

- (a) Includes the impact from acquisitions from the acquisition dates forward.
- (b) Represents the number of rooms at Hotel Group properties at the end of the period which are under franchise and/or management agreements, or are Company-owned.
- Represents revenue per available room and is calculated by multiplying the percentage of available rooms occupied during the period by the average rate charged for renting a hotel room for one day.
- (d) Represents members in our vacation exchange programs who paid annual membership dues as of the end of the period or who are within the allowed grace period.
  - Represents total annualized revenues generated from fees associated with memberships, exchange transactions,
- (e) member-related rentals and other servicing for the period divided by the average number of vacation exchange members during the period.
- (f) Represents the number of transactions that are generated during the period in connection with customers booking their vacation rental stays through us. One rental transaction is recorded for each standard one-week rental.
- (g) Represents the net rental price generated from renting vacation properties to customers and other related rental servicing fees during the period divided by the number of vacation rental transactions during the period.
  - Represents total sales of VOIs, including sales under the Wyndham Asset Affiliation Model ("WAAM")
- (h) Fee-for-Service program before the effect of loan loss provisions. We believe that Gross VOI sales provide an enhanced understanding of the performance of our vacation ownership business because it directly measures the sales volume of this business during a given reporting period.
- (i) The following table provides a reconciliation of Gross VOI sales to vacation ownership interest sales for the three months ended September 30 (in millions):

|  | 2017 2016   |
|--|-------------|
| Gross VOI sales  | \$602 \$564 |
| Less: WAAM Fee-for-Service sales (1)                   | (11 ) (20 ) |
| Gross VOI sales, net of WAAM Fee-for-Service sales (2) | 590 544     |
| Less: Loan loss provision                              | (123) (104) |
| Vacation ownership interest sales (2)                  | \$467 \$441 |

Represents total sales of VOIs through our WAAM Fee-for-Service program designed to offer turn-key solutions for developers or banks in possession of newly developed inventory, which we will sell for a commission fee through our extensive sales and marketing channels. WAAM Fee-for-Service commission revenues were \$8 million and \$13 million for the three months ended September 30, 2017 and 2016, respectively.

- (2) Amounts may not foot due to rounding.
- (j) Represents the number of tours taken by guests in our efforts to sell VOIs. VPG is calculated by dividing Gross VOI sales (excluding tele-sales upgrades, which are non-tour upgrade sales) by the number of tours. Tele-sales upgrades were \$33 million and \$31 million during the three months ended
- (k) September 30, 2017 and 2016, respectively. We have excluded tele-sales upgrades in the calculation of VPG because tele-sales upgrades are generated by a different marketing channel. We believe that VPG provides an enhanced understanding of the performance of our vacation ownership business because it directly measures the efficiency of this business's tour selling efforts during a given reporting period.

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THREE MONTHS ENDED SEPTEMBER 30, 2017 VS. THREE MONTHS ENDED SEPTEMBER 30, 2016 Our consolidated results are as follows:

|  | Three Months Ended September 30, |         |      |           |              |  |  |
|--|----------------------------------|---------|------|-----------|--------------|--|--|
|  | 2017                             | 2016    | Favo | orable/(U | Jnfavorable) |  |  |
| Net revenues                                       | \$1,629                          | \$1,573 | 3 \$ | 56        |              |  |  |
| Expenses   | 1,295                            | 1,237   | (58  |           | )            |  |  |
| Operating income                                   | 334                              | 336     | (2   |           | )            |  |  |
| Other income, net                                  | (19)                             | (3      | ) 16 |           |              |  |  |
| Interest expense                                   | 42                               | 34      | (8   |           | )            |  |  |
| Interest income                                    | (2)                              | (2      | ) —  |           |              |  |  |
| Income before income taxes                         | 313                              | 307     | 6    |           |              |  |  |
| Provision for income taxes                         | 110                              | 110     | _    |           |              |  |  |
| Net income   | 203                              | 197     | 6    |           |              |  |  |
| Net income attributable to noncontrolling interest | _                                | (1      | ) 1  |           |              |  |  |
| Net income attributable to Wyndham shareholders    | \$203                            | \$196   | \$   | 7         |              |  |  |

Net revenues increased \$56 million (3.6%) for the three months ended September 30, 2017 compared with the same period last year. Foreign currency translation favorably impacted net revenues by \$11 million. Excluding foreign currency translation, the increase in net revenues was primarily the result of:

\$27 million of higher revenues at our vacation ownership business primarily resulting from an increase in net VOI sales and consumer financing revenues; and

\$18 million of higher revenues (excluding intersegment revenues) primarily at our destination network business, of which \$11 million was from acquisitions and \$7 million was from an increase in rental transactions.

Expenses increased \$58 million (4.7%) for the three months ended September 30, 2017 compared with the same period last year. Foreign currency unfavorably impacted expenses by \$9 million. Excluding foreign currency, the increase in expenses was primarily the result of:

\$24 million of expenses associated with our planned spin-off of our hotel franchising business and the exploration of strategic alternatives for our European rental brands;

\$21 million of higher expenses from operations primarily related to the revenue increases;

\$10 million of incremental expenses related to acquisitions primarily at our destination network business; and a \$6 million increase in depreciation and amortization resulting from the impact of property and equipment additions that were placed in service over the last twelve months.

Such increases were partially offset by a \$6 million net benefit resulting from the resolution of and adjustment to certain contingent liabilities associated with the Cendant Separation and \$6 million of lower restructuring costs.

Other income, net increased \$16 million for the three months ended September 30, 2017 compared with the same period last year, primarily due to a \$13 million gain resulting from the acquisition of a controlling interest in Love Home Swap at our destination network business.

Interest expense increased \$8 million for the three months ended September 30, 2017 compared with the same period last year due to the impact from our senior unsecured notes issued in March 2017, partially offset by the repayment of our 2.95% senior unsecured notes during March 2017.

Our effective tax rates were 35.1% and 35.8% for the three months ended September 30, 2017 and 2016, respectively. The decrease was primarily due to a nontaxable \$13 million non-cash gain during 2017 resulting from the acquisition of a controlling interest in Love Home Swap at our destination network business, partially offset by certain

nondeductible costs related to the planned spin-off of our hotel business and the exploration of strategic alternatives for our European rental brands during 2017.

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As a result of these items, net income attributable to Wyndham shareholders increased \$7 million compared with the three months ended September 30, 2016.

Following is a discussion of the results of each of our segments and Corporate and Other for the three months ended September 30, 2017 compared to September 30, 2016:

|                           | Net Revenues |         | EBITDA      |              |                    |             |
|---------------------------|--------------|---------|-------------|--------------|--------------------|-------------|
|                           | 2017         | 2016    | %<br>Change | 2017         | 2016               | %<br>Change |
| Hotel Group               | \$368        | \$364   | 1.1         | \$121 (b)    | \$107 (e)          | 13.1        |
| Destination Network       | 511          | 486     | 5.1         | 154 (c)      | 138 <sup>(f)</sup> | 11.6        |
| Vacation Ownership        | 773          | 744     | 3.9         | 190          | 189 (g)            | 0.5         |
| Total Reportable Segments | 1,652        | 1,594   | 3.6         | 465          | 434                | 7.1         |
| Corporate and Other (a)   | (23)         | (21)    | (9.5)       | $(43)^{(d)}$ | $(32)^{(h)}$       | (34.4)      |
| Total Company             | \$1,629      | \$1,573 | 3.6         | \$422        | \$402              | 5.0         |

Reconciliation of Net income attributable to Wyndham shareholders to EBITDA

|  | 2017  | 2016  |
|--|-------|-------|
| Net income attributable to Wyndham shareholders    | \$203 | \$196 |
| Net income attributable to noncontrolling interest |       | 1     |
| Provision for income taxes                         |       |       |