

Gafisa S.A.  
Form 6-K  
November 10, 2014

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**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

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**FORM 6-K**

**REPORT OF FOREIGN ISSUER**  
**PURSUANT TO RULE 13a-16 OR 15d-16 OF THE**  
**SECURITIES EXCHANGE ACT OF 1934**

**For the month of November, 2014**

**(Commission File No. 001-33356),**

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**Gafisa S.A.**

*(Translation of Registrant's name into English)*

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**Av. Nações Unidas No. 8501, 19th floor**  
**São Paulo, SP, 05425-070**  
**Federative Republic of Brazil**  
*(Address of principal executive office)*

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Indicate by check mark whether the registrant files or will file  
annual reports under cover Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting  
the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1)

Yes  No

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Indicate by check mark whether by furnishing the information contained in this Form,  
the Registrant is also thereby furnishing the information to the Commission pursuant

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to Rule 12g3-2(b) under the Securities Exchange Act of 1934:

Yes \_\_\_\_\_ No \_\_\_X\_\_\_

If "Yes" is marked, indicate below the file number assigned  
to the registrant in connection with Rule 12g3-2(b): N/A

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## **GAFISA RELEASES 3Q14 RESULTS**

### **FOR IMMEDIATE RELEASE**

**São Paulo, November 07, 2014**

Gafisa S.A. (Bovespa: GFSA3; NYSE: GFA), one of Brazil's leading homebuilders, today reported financial results for the quarter ended September 30, 2014.

### **MANAGEMENT COMMENTS AND HIGHLIGHTS**

During this challenging macroeconomic climate, the Company is remaining focused on maintaining profitability and generating cash flow. Corrections and improvements by the Company and our business partners undertaken in recent years have increased the efficiency of the production cycle, thereby reducing the construction period, strengthening financial management, and improving the quality and speed of the transfer process. As a result, we have achieved better operating performance, enhancing the profile of our capital employed. These factors have also positioned the Company well for the current economic environment.

In this context, Gafisa and Tenda's projects performance has been solid during recent quarters, contributing to adjusted gross margin of 36.4% in the third quarter on a consolidated basis. The Gafisa segment's results were stable, with an adjusted gross margin of 38.7%, while in the Tenda segment, the proportional increase in contribution from new projects has resulted in increasing our expectation that we will be able to maintain an adjusted gross margin level of between 28-30% for new projects.

Similar to the second quarter, Gafisa's third quarter performance was impacted by continued weakness in the economic environment. Accordingly, Gafisa is taking a selective approach to product development and launches, as it prioritizes pursuing a solid level of profitability.

In the Gafisa segment, third quarter launches totaled R\$419.1 million, with gross pre-sales of R\$345.6 million. During the quarter, more cautious buying behavior on the part of consumers resulted in a reduction in launches sales velocity. In the 3Q14, Gafisa's SoS was 7.2%.

Recently, in line with our commitment to transparency, capital discipline and value generation to shareholders, the Company announced the reduction of its guidance for 2014 expected launches for the Gafisa segment. Despite having projects already approved and ready for launch through the end of the year, the Company believes that, based on the continuing uncertainties of the current economic environment, these launches should be postponed to 2015, which will allow for more appropriate timing in order to maintain these projects' target margins. As a result, in the 3Q14 Gafisa completed R\$1.0 billion of launches in 9M14, attaining 89% of the midpoint of newly established guidance of between R\$1.1 billion to R\$1.2 billion. Looking ahead to the last quarter of the year, the Gafisa segment is dedicating even more focus on the sale of inventories of its previously launched projects.

Tenda experienced lower launch activity in the third quarter due to a greater than expected period in finalizing the legalization and contracting of new projects with financing agents, which resulted in the postponement of some projects to the fourth quarter. Third quarter launches totaled R\$91.3 million, with gross pre-sales of R\$182.3 million. The level of dissolutions in 3Q14 still presented a high volume of R\$146.3 million, driven mainly by the strong delivery of legacy projects, which accounted for 70% of PSV in the period. Our expectation is that the volume of cancellations in the last quarter will remain at a similar level, due to the delivery of most of the remaining legacy projects, coupled with the transition to a new sales accounting policy, where the sale is booked only after payment by the customer.

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The higher volume of dissolutions impacted significantly sales velocity in this third quarter, reaching 4.6%. The World Cup, which had an adverse effect on the number of visitations to the shops, and a change in the sales accounting policy have also contributed to a pre-sales reduction in the period. However, we continue to believe in the resilience of Tenda's market segment, even in the face of economic uncertainty. Demand in the low income housing segment is still quite strong, due to Brazil's low unemployment rate and the availability of credit for the segment.

In the 9M14, Tenda launches reached R\$371.8 million, and facing terms longer than expected for legalization and contracting, remains seeking the floor for its launch guidance of R\$600 to R\$800 million, to the end of the year.

Consolidated Gafisa and Tenda launch volumes for the quarter reached R\$510.4 million and R\$1.4 billion in the first nine months of the year, which represents 75% of the midpoint of newly revised guidance of R\$1.7 to R\$2.0 billion. Net pre-sales were R\$230.8 million and R\$903.1 million in the 9M14. Adjusted gross profit was R\$179.9 million, with a margin of 36.4% in the quarter, 2 percentage points above that of the previous year. In the 9M14, adjusted gross profit totaled R\$517.3 million, with a margin of 34.4%, 5.8 percentage points above that of the 9M13, demonstrating Gafisa and Tenda improved operating performance.

Consolidated net income was a loss of R\$9.9 million, comprised by Gafisa's net income of R\$15.3 million, and a loss in Tenda of approximately R\$25.2 million. For the 9M14, net income was negative R\$50.6 million, with Gafisa presenting income of R\$30.1 million, and Tenda reporting a loss of R\$80.7 million.

Operational cash generation performed well during the year. The Company ended 3Q14 with operating cash flow of R\$49.4 million, reaching R\$195.5 million in the 9M14, reflecting: (i) the transfer/receiving process for units sold with financing agents, with around R\$1.2 billion transferred during the year, and; (ii) greater control over the Company's business cycle. Free cash flow generation in 3Q14 was positive again at R\$23.5 million, totaling R\$42.7 million during the year.

At the end of September, 2014, the Company's Net Debt/Equity ratio reached 44.3%, which is in line with the previous quarter. Excluding project finance, the Net Debt/Equity ratio was negative 22.8%.

The separation process of the business units continues to progress, and as soon as we have information on the next steps, the Company will inform its shareholders and the market.

As the year end approaches, we are pleased to have seen major evolution in the financial and operating cycles of both companies. We continue to work with having profitability and shareholder value creation goals as our guidelines, always seeking ongoing improvement in our results.

**Sandro Gamba**  
**Chief Executive Officer – Gafisa S.A.**

**Rodrigo Osmo**  
**Chief Executive Officer – Tenda S.A.**



## FINANCIAL RESULTS

Net revenue recognized by the “PoC” method was R\$365.3 million in the Gafisa segment and R\$128.9 million in the Tenda segment. This resulted in consolidated revenue of R\$494.2 million in the third quarter, a reduction of 21.3% compared with the 3Q13, and 14.0% from the 2Q14. In the 9M14, net revenue reached R\$1.5 billion.

Adjusted gross profit for 3Q14 was R\$179.9 million, down from R\$216.1 million in 3Q13 and R\$205.3 million in the previous quarter. Even though, adjusted gross margin rose to 36.4% versus 34.4% in the prior-year period and 35.7% in the 2Q14. Gafisa’s contribution was an adjusted gross profit of R\$141.5 million, with an adjusted margin of 38.7%, while Tenda’s contribution was R\$38.4 million, with a margin of 29.8% in 3Q14. In the first nine months, consolidated adjusted gross profit was R\$517.3 million, and adjusted gross margin was 34.4%.

Adjusted EBITDA was R\$73.5 million in the 3Q14. The Gafisa segment reported adjusted EBITDA of R\$76.7 million, while the Tenda segment’s adjusted EBITDA was negative at R\$9.8 million. Please note that consolidated adjusted EBITDA includes Alphaville equity income, while the Gafisa segment’s adjusted EBITDA is net of this effect. At the end of 9M14, consolidated adjusted EBITDA reached R\$189.8 million. Consolidated EBITDA margin reached 14.9% in 3Q14 and 12.6% in 9M14.

The Company reported a consolidated net loss of R\$9.9 million in the third quarter. Gafisa reported a profit of R\$15.3 million, including the contribution of R\$6.6 million from Alphaville, while Tenda reported a loss of R\$25.2 million. In the 9M14, the net loss reached R\$50.6 million.

Operating cash generation reached R\$49.4 million in the 3Q14 and R\$195.5 million in the 9M14. In the 3Q14, the Company recorded cash generation of R\$23.5 million, while in the 9M14, cash generation was R\$42.7 million.

## OPERATING RESULTS

Launches totaled R\$510.4 million in the 3Q14, comprising 4 Gafisa projects and 2 Tenda projects, compared to R\$413.7 million in the 2Q14. In 9M14, R\$1.4 billion was launched. The Gafisa segment accounted for R\$1.0 billion, while the Tenda segment launched the remaining R\$371.8 million.



Consolidated pre-sales totaled R\$230.8 million in the 3Q14, of which R\$194.9 million related to Gafisa and R\$35.9 million to Tenda, compared to sales of R\$338.9 million in the 3Q13. In the 9M14, sales reached R\$903.1 million, with R\$633.7 million in the Gafisa segment and R\$269.4 million in the Tenda segment. Consolidated sales from launches in the 9M14 represented 66.2% of the total, while sales from inventory comprised the remaining 33.8%.

Consolidated sales over supply (SoS) reached 6.7% in 3Q14, compared to 12.6% in 2Q14 and 11.6% in the year-ago period. In the quarter, SoS was 7.2% at Gafisa and 4.6% at Tenda. Over the past 12 months Gafisa's SoS was 30.4%, while Tenda's was 37.8%

Consolidated inventory at market value increased R\$195.6 million in the quarter, reaching R\$3.2 billion. Gafisa's inventory reached R\$2.5 billion and Tenda's inventory totaled R\$712.4 million.

Throughout the third quarter, the Company delivered 11 projects, totaling 1,549 units, representing R\$366.9 million in PSV. The Gafisa segment delivered 366 units, while the Tenda segment delivered the remaining 1,183 units.

## ANALYSIS OF RESULTS

### Gafisa Segment

#### Gross Margin Expansion and Reduction in Expenses Benefit Operating Results

The Gafisa segment's margin has been improving in recent quarters, due to the consolidation of operations in certain markets and the delivery of legacy projects. Accordingly, the segment's profitability increased. Adjusted gross profit totaled R\$141.5 million in 3Q14, with a margin of 38.7%. Another quarterly highlight is the 6.4% y-o-y reduction in the amount of expenses, primarily due to lower selling expenses. The reduction was achieved despite higher launch volumes in the period.

#### Net Income

Net income for the period was R\$15.3 million, compared to R\$17.1 million in 2Q14, and R\$76.7 million in the year-ago period. Excluding R\$6.6 million in equity from Alphaville, the Gafisa segment's net income was R\$8.7 million. The result was stable versus the 2Q14, and reflects improved operating performance despite lower revenue. In the 9M14, net income totaled R\$18.5 million, compared to a loss of R\$50.8 million in the prior year, underscoring the improvement in Gafisa's performance in recent quarters.

To note, currently Gafisa holds a 30% stake in Alphaville, while in 3Q13 it owned 100%.

|                                      |              |              |              |              |               |
|--------------------------------------|--------------|--------------|--------------|--------------|---------------|
| <b>Adjusted Gross Profit</b>         | <b>141.5</b> | <b>151.5</b> | <b>191.9</b> | <b>409.4</b> | <b>446.3</b>  |
| <i>Adjusted Gross Margin</i>         | 38.7%        | 38.1%        | 44.4%        | 37.6%        | 38.0%         |
| <b>Net Profit</b>                    | <b>15.3</b>  | <b>17.1</b>  | <b>76.7</b>  | <b>30.1</b>  | <b>77.0</b>   |
| <i>Equity income from Alphaville</i> | 6.6          | 8.4          | 47.0         | 11.6         | 127.8         |
| <b>Net Profit Ex-Alphaville</b>      | <b>8.7</b>   | <b>8.7</b>   | <b>29.7</b>  | <b>18.5</b>  | <b>(50.8)</b> |

### Tenda Segment

#### High Volume of Dissolution of Legacy Impacted Revenue

Lower quarterly launch volumes, due to delays in obtaining licenses and contracting projects with financing agents, coupled with a higher level of dissolutions in this 3Q14, especially due to the large volume of deliveries of legacy projects, negatively impacted sales results and revenue recognition of Tenda this quarter. With the higher concentration of dissolutions in legacy projects, the revenue breakdown was positively impacted by increased participation of projects related to the New Model, thereby allowing the maintenance of the adjusted gross margin at a high level, reaching 29.8% in the quarter.

In late August we implemented a new sales accounting policy, where the sale is booked only after payment by the customer. Until then, revenue was generated by the issuance of the customer purchase and sale agreement. We hope that this change presents a significant impact on reducing the level of dissolutions of new pre-sales starting in September.

A streamlined cost structure, which better reflects the size of operations, also contributed to the segment's third quarter results. Selling, general and administrative expenses once again decreased sharply from a year earlier. Selling expenses were impacted by lower gross sales in the period, while general and administrative expenses recorded annual savings of 24.7%, due to reduced operational complexity in the Tenda segment, with the reduction in the number of legacy projects.

### **Net Income**

The third quarter net loss was R\$25.2 million, compared to a net loss of R\$18.0 million in 2Q14, and R\$60.9 million in 3Q13. While Tenda's 3Q14 bottom line was impacted by lower launch volumes and net sales, the segment's performance has improved over a longer timeframe. In the 9M14, Tenda's net loss declined 38.3% year-over-year, closing the period at R\$80.7 million.

|                              |               |               |               |               |                |
|------------------------------|---------------|---------------|---------------|---------------|----------------|
| <b>Adjusted Gross Profit</b> | <b>38.5</b>   | <b>53.8</b>   | <b>24.2</b>   | <b>107.8</b>  | <b>61.5</b>    |
| <i>Adjusted Gross Margin</i> | <i>29.8%</i>  | <i>30.4%</i>  | <i>12.3%</i>  | <i>26.2%</i>  | <i>10.2%</i>   |
| <b>Net Profit</b>            | <b>(25.2)</b> | <b>(18.0)</b> | <b>(60.9)</b> | <b>(80.7)</b> | <b>(130.8)</b> |

## RECENT EVENTS

### Share Buyback Program

Regarding the share buyback program in place, on October 30, 2014, the Company had acquired around 30 million shares, or around 94% of the total amount permitted, considering the maximum amount of 32,938,554 shares.

The approved program is conditional on the maintenance of consolidated net debt at a level equal to or less than 60% of net equity and does not oblige the Company to acquire any particular amount of shares in the market. The program may be suspended at any time.

On February 26, 2014, the Company canceled an open share buyback program in place in the Tenda subsidiary and opened a new program in Gafisa, containing the same previously defined conditions. The new program can repurchase the remaining balance of shares.

### Revision of 2014 Guidance

In line with the Company's commitment to transparency, capital discipline and value generation to shareholders, it was disclosed in a Material Fact dated October 20 that the Company lowered its guidance for 2014 expected launches for the Gafisa segment. The new launch guidance for the segment was lowered to R\$1.1 to R\$1.2 billion from R\$1.5 to R\$1.7 billion previously. Despite having projects already approved and ready for launch through the end of the year, the Company believes that, based on the continuing uncertainties of the current economic environment, these launches should be postponed to 2015.

Due to the change in the volume of 2014 launches projected for the Gafisa segment, guidance for the ratio of Administrative Expenses to Launch Volumes, which was 7.5% for 2014, has been impacted. While projected administrative expenses for the year, and the basis for previous guidance, are within expectations, this guidance becomes is no longer applicable for 2014.

Gafisa remains strongly committed to the recovery plan for its profitability level and focused on the generation of value for its shareholders.



## Key Numbers for the Gafisa Group

**Table 1 – Gafisa Segment - Operating and Financial Highlights – (R\$000, and % Gafisa)**

|                                     |           |           |           |           |           |           |           |          |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| Launches                            | 419,134   | 314,733   | 33.2%     | 107,248   | 290.8%    | 1,023,012 | 406,187   | 151.9%   |
| Net pre-sales                       | 194,892   | 251,290   | -22.4%    | 188,716   | 3.3%      | 633,738   | 506,742   | 25.1%    |
| Net pre-sales of Launches           | 130,368   | 116,334   | 12.1%     | 36,885    | 253.4%    | 154,249   | 164,052   | -6.0%    |
| Sales over Supply (SoS)             | 7.2%      | 9.8%      | -2.6 p.p. | 9.2%      | -2.0 p.p. | 20.2%     | 21.4%     | 1.2 p.p. |
| Delivered projects (Units)          | 366       | 1,504     | -75.7%    | 1,477     | -75.2%    | 2,394     | 3,205     | -25.3%   |
| Net Revenue                         | 365,256   | 397,907   | -8.2%     | 432,252   | -15.5%    | 1,089,913 | 1,173,897 | -7.2%    |
| Adjusted Gross Profit <sup>1</sup>  | 141,462   | 151,456   | -6.6%     | 191,895   | -26.3%    | 409,448   | 446,313   | -8.3%    |
| Adjusted Gross Margin <sup>1</sup>  | 38.7%     | 38.1%     | 60 bps    | 44.4%     | -570 bps  | 37.6%     | 38.0%     | -40 bps  |
| Adjusted EBITDA <sup>2</sup>        | 76,690    | 83,353    | -8.0%     | 121,031   | -36.6%    | 214,855   | 223,278   | -3.8%    |
| Adjusted EBITDA Margin <sup>2</sup> | 21.0%     | 20.9%     | 10 bps    | 28.0%     | -700 bps  | 19.7%     | 19.0%     | -830 bps |
| Net Income (Loss)                   | 15,263    | 17,132    | -10.9%    | 76,731    | -80.1%    | 30,068    | 76,979    | -60.9%   |
| Backlog revenues                    | 1,157,390 | 1,298,089 | -10.8%    | 1,625,581 | -28.8%    | 1,157,390 | 1,625,581 | -28.8%   |
| Backlog results <sup>3</sup>        | 448,963   | 470,361   | -4.5%     | 561,524   | -20.0%    | 448,963   | 561,524   | -20.0%   |
| Backlog margin <sup>3</sup>         | 38.8%     | 36.2%     | 260 bps   | 34.5%     | 430 bps   | 38.8%     | 34.5%     | 430 bps  |

1) Adjusted by capitalized interests

2) Adjusted by expenses with stock option plans (non-cash), minority. EBITDA from Gafisa segment does not consider the equity income from Alphaville.

3) Backlog results net of PIS/COFINS taxes – 3.65%, and excluding the impact of PVA (Present Value Adjustment) method according to Law 11,638.

## Key Numbers for Tenda

**Table 2 – Tenda Segment - Operating and Financial Highlights – (R\$000, and % Tenda)**

|                                    |         |         |            |         |            |         |         |           |
|------------------------------------|---------|---------|------------|---------|------------|---------|---------|-----------|
| Launches                           | 91,294  | 99,011  | -7.8%      | 103,644 | -11.9%     | 371,749 | 250,396 | 48.5%     |
| Net pre-sales                      | 35,892  | 181,728 | -80.3%     | 150,151 | -76.1%     | 269,387 | 326,777 | -17.6%    |
| Net pre-sales of Launches          | 22,490  | 42,299  | -46.8%     | 74,307  | -69.7%     | 85,387  | 142,848 | -40.2%    |
| Sales over Supply (SoS)            | 4.6%    | 20.8%   | -16.2 p.p. | 17.4%   | -12.8 p.p. | 26.7%   | 30.8%   | -4.1 p.p. |
| Delivered projects (Units)         | 1,183   | 2,185   | -45.9%     | 1,014   | 16.7%      | 4,640   | 3,540   | 31.1%     |
| Net Revenue                        | 128,935 | 176,923 | -27.1%     | 195,795 | -34.1%     | 411,809 | 602,563 | -31.7%    |
| Adjusted Gross Profit <sup>1</sup> | 38,458  | 53,805  | -28.5%     | 24,177  | 59.1%      | 107,826 | 61,470  | 75.4%     |

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|                                     |          |          |          |          |          |          |           |          |
|-------------------------------------|----------|----------|----------|----------|----------|----------|-----------|----------|
| Adjusted Gross Margin <sup>1</sup>  | 29.8%    | 30.4%    | -60 bps  | 12.3%    | 1750 bps | 26.2%    | 10.2%     | 1600 bps |
| Adjusted EBITDA <sup>2</sup>        | (9,828)  | (1,907)  | -415.4%  | (28,027) | 64.9%    | (36,648) | (59,346)  | 27.7%    |
| Adjusted EBITDA Margin <sup>2</sup> | -7.6%    | -1.1%    | -650 bps | -14.3%   | 670 bps  | -8.9%    | -9.8%     | 90 bps   |
| Net Income (Loss)                   | (25,219) | (17,983) | -40.2%   | (60,955) | 58.6%    | (80,662) | (130,819) | 34.0%    |
| Backlog revenues                    | 139,318  | 207,912  | -33.0%   | 274,642  | -49.3%   | 139,318  | 274,642   | -49.3%   |
| Backlog results <sup>3</sup>        | 40,010   | 61,563   | -35.0%   | 62,789   | -36.3%   | 40,010   | 62,789    | -36.3%   |
| Backlog margin <sup>3</sup>         | 28.7%    | 29.6%    | -90 bps  | 22.9%    | 580 bps  | 28.7%    | 22.9%     | 580 bps  |

1) Adjusted by capitalized interests

2) Adjusted by expenses with stock option plans (non-cash), minority. Tenda does not hold equity in Alphaville.

3) Backlog results net of PIS/COFINS taxes – 3.65%, and excluding the impact of PVA (Present Value Adjustment) method according to Law 11,638.

## Key Consolidated Numbers

**Table 3 - Operating and Financial Highlights – (R\$000, and % Company)**

|  |           |           |           |           |            |           |           |
|--|-----------|-----------|-----------|-----------|------------|-----------|-----------|
| Launches                                   | 510,428   | 413,744   | 23.4%     | 210,892   | 142.0%     | 1,394,761 | 656,588   |
| Launches, units                            | 1,534     | 1,089     | 40.9%     | 844       | 81.8%      | 4,413     | 2,633     |
| Pre-sales                                  | 230,784   | 433,018   | -46.7%    | 338,867   | -31.9%     | 903,125   | 833,511   |
| Pre-sales, units                           | 682       | 1,628     | -58.1%    | 1,410     | -51.6%     | 3,079     | 3,600     |
| Pre-sales of Launches                      | 152,858   | 158,633   | -3.6%     | 111,193   | 37.5%      | 239,636   | 306,900   |
| Sales over Supply (SoS)                    | 6.7%      | 12.6%     | -47.0%    | 11.6%     | -42.7%     | 21.8%     | 24.3%     |
| Delivered projects (PSV)                   | 366,917   | 678,171   | -45.9%    | 529,624   | -30.7%     | 1,602,596 | 1,298,511 |
| Delivered projects, units                  | 1,549     | 3,689     | -58.0%    | 2,491     | -37.8%     | 7,034     | 6,740     |
| Net Revenue                                | 494,191   | 574,830   | -14.0%    | 628,047   | -21.3%     | 1,501,722 | 1,776,460 |
| Adjusted Gross Profit <sup>1</sup>         | 179,920   | 205,261   | -12.3%    | 216,072   | -16.7%     | 517,274   | 507,780   |
| Adjusted Gross Margin <sup>1</sup>         | 36.4%     | 35.7%     | 70 bps    | 34.4%     | 200 bps    | 34.4%     | 28.6%     |
| Adjusted EBITDA <sup>2</sup>               | 73,457    | 89,838    | -18.2%    | 139,997   | -47.5%     | 189,767   | 291,680   |
| Adjusted EBITDA Margin <sup>2</sup>        | 14.9%     | 15.6%     | -80 bps   | 22.3%     | -750 bps   | 12.6%     | 16.4%     |
| Net Income (Loss)                          | (9,956)   | (851)     | -1,269.9% | 15,777    | -163.1%    | (50,594)  | (53,840)  |
| Backlog revenues                           | 1,296,708 | 1,506,001 | -13.9%    | 1,900,224 | -31.8%     | 1,296,708 | 1,900,224 |
| Backlog results <sup>3</sup>               | 488,973   | 531,924   | -8.1%     | 624,313   | -21.7%     | 488,973   | 624,313   |
| Backlog margin <sup>3</sup>                | 37.7%     | 35.3%     | 240 bps   | 32.9%     | 480 bps    | 37.7%     | 32.9%     |
| Net Debt + Investor Obligations            | 1,384,795 | 1,408,283 | -1.7%     | 2,858,095 | -51.5%     | 1,384,795 | 2,858,095 |
| Cash and cash equivalents                  | 1,463,454 | 1,279,568 | 14.4%     | 781,606   | 87.2%      | 1,463,454 | 781,606   |
| Shareholder's Equity                       | 3,106,916 | 3,116,182 | -0.2%     | 2,216,828 | 40.3%      | 3,106,916 | 2,216,828 |
| Shareholder's Equity+ Minority             | 3,129,137 | 3,138,131 | -0.3%     | 2,267,662 | 38.0%      | 3,129,137 | 2,267,662 |
| Total Assets                               | 7,578,854 | 7,288,403 | 4.8%      | 8,199,678 | -6.9%      | 7,635,296 | 8,199,678 |
| (Net Debt + Obligations) / (SE + Minority) | 44.3%     | 44.9%     | -60 bps   | 126.0%    | -8.170 bps | 44.3%     | 126.0%    |

1) Adjusted by capitalized interests

2) Adjusted by expenses with stock option plans (non-cash), minority. Consolidated EBITDA considers the equity income from Alphaville.

3) Backlog results net of PIS/COFINS taxes – 3.65%, and excluding the impact of PVA (Present Value Adjustment) method according to Law 11,638.





## **Update on the Separation Process**

### **Administrative Split and Next Steps**

The Company continued to evaluate the potential separation of the Gafisa and Tenda business units during the quarter.

As previously reported, a separation would be the next step in a comprehensive plan initiated by management to enhance value creation for both business units and its shareholders.

Since the beginning of the year the Company has been moving toward the effective separation of Gafisa and Tenda's administrative structures, so that they can operate independently in the future.

In recent months the actual division of various departments such as Services, Personnel and Management Center, Legal, among others has been implemented. The Company is currently working on the completion of this process, defining guidelines for the separation and independent operation of some remaining departments that still operate in a shared way.

At the same time, the Company continues to evaluate separation alternatives for the two companies.

Among the initiatives and studies being undertaken, we highlight:

(1) Review of relationship with agents potentially linked to the separation process in order to align contractual, operational and financial issues related to the possible separation;

(2) Amendment with the Brazilian Securities and Exchange Commission (CVM), related to the category of Tenda as an issuer. Since late July 2014, Tenda became registered under Category A;

(3) Continuity of studies the most appropriate capital structure for the business cycle of each company, as well as liquidity, and fiscal, tax, legal, corporate aspects, among others.

The Company will keep its shareholders and the market informed as to the progress and development of this process.

## **GAFISA SEGMENT**

### **Operating Results**

#### **Launches and Pre-Sales**

Third-quarter launches totaled R\$419.1 million and comprised 4 projects/phases located in the cities of São Paulo, São Caetano and Rio de Janeiro. Also in the quarter, the Company requested renunciation of a development launched in early 2014 in São Paulo, with a PSV of R\$64.8 million, to modify the project. Therefore, in the first 9M14, excluding the effect of the project mentioned above, the segment's launches totaled R\$1.0 billion, compared to R\$406.2 million in the same period last year.

Gafisa segment 3Q14 gross pre-sales totaled R\$345.6 million and R\$984.8 million in the 9M14. Dissolutions reached R\$150.7 million, affecting net pre-sales that reached R\$194.9 million. In the 9M14, net sales totaled R\$633.7 million and the volume of dissolutions was R\$351.1 million. Units launched during the quarter represented 54.2% of total sales, amounting to R\$105.6 million, while in the 9M14 launches represented 44.9% of pre-sales. The segment accounted for 82.1% of consolidated launches for the quarter and 74.5% for the 9M14.

#### **Table 4. Gafisa Segment – Launches and Pre-sales (R\$000)**

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|           |         |         |        |         |        |           |         |        |
|-----------|---------|---------|--------|---------|--------|-----------|---------|--------|
| Launches  | 419,134 | 314,733 | 33.2%  | 107,248 | 290.8% | 1,023,012 | 406,187 | 151.9% |
| Pre-sales | 194,892 | 251,290 | -22.4% | 188,716 | 3.3%   | 633,738   | 506,742 | 25.1%  |

### Sales over Supply (SoS)

3Q14 sales velocity was 7.2%, compared with 9.8% in 2Q14 and 9.2% in the previous year. Considering the last 12 months, Gafisa's SoS ended the 3Q14 at 30.4%.

### Dissolutions

Uncertainties related to the current Brazilian economic scenario resulted in an increase in dissolutions, reaching R\$150.7 million in the quarter, compared to R\$119.9 million in the 2Q14 and R\$73.0 million in the previous year. In the 9M14, the level of dissolutions was R\$351.1 million, down 12.7% compared to the R\$402.3 million in the same period of 2013, despite a more difficult macroeconomic environment.

In the last three years, the Company has been working on initiatives in search of higher credit quality of its sales, aiming at reaching a reduced level of dissolutions throughout the construction and delivery cycle. It is worth mentioning the importance of assertiveness in the credit review process at the time of the sale, which has generated great efficiency in the process of transferring Gafisa customers, despite deteriorating macroeconomic conditions throughout the year.

In the 3Q14, of the 289 Gafisa segment units cancelled and returned to inventory, 69.1% were resold. For the year, 691 units have been cancelled, of which 58.5% have already been resold.

### Inventory

In 3Q14, Gafisa maintained its focus on inventory reduction initiatives. Accordingly, inventory represented 55.1% of total sales in the period. The market value of Gafisa segment inventory reached R\$2.5 billion in the 3Q14, as compared to R\$2.3 billion in the previous quarter. Finished units outside of core markets accounted for R\$191.1 million, or 7.6% of total inventory.

**Table 5. Gafisa Segment – Inventory at Market Value (R\$000)**

|                |           |         |         |           |          |           |
|----------------|-----------|---------|---------|-----------|----------|-----------|
| São Paulo      | 1,550,518 | 355,992 | 108,095 | (256,513) | (50,550) | 1,707,542 |
| Rio de Janeiro | 550,633   | 63,141  | 14,128  | (37,313)  | 7,558    | 598,146   |

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|               |                  |                |                |                  |                 |                  |
|---------------|------------------|----------------|----------------|------------------|-----------------|------------------|
| Other Markets | 220,931          | -              | 28,524         | (51,813)         | (6,568)         | 191,074          |
| <b>Total</b>  | <b>2,322,081</b> | <b>419,134</b> | <b>150,746</b> | <b>(345,639)</b> | <b>(49,561)</b> | <b>2,496,761</b> |

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During the same period, finished units comprised R\$278.9 million, or 11.2% of total inventory. Of this amount, inventory from projects launched outside core markets represented R\$148.3 million, down 17.8% and 24.6% as compared to R\$180.3 million in 2Q14 and R\$196.7 million in early 2014, respectively. The Company has seen an improvement in sales velocity in these markets over the past few quarters, and believes that between the end of 2015 and beginning of 2016 it will have monetized a large portion of its inventory in non-core markets.

It is worth noting that the largest share of the Gafisa inventory, approximately 69.5% or R\$1.7 billion, is concentrated in projects that are to be delivered from early 2016. This will account for the sale of inventory in coming quarter, rather than finished units.

**Table 6. Gafisa Segment – Inventory at Market Value - Construction Status (R\$000)**

|                |                |                |                |                  |                |                |                  |
|----------------|----------------|----------------|----------------|------------------|----------------|----------------|------------------|
| São Paulo      | 471,621        | 471.620        | 22,165         | 1,020,858        | 91,706         | 101,193        | 1,707,542        |
| Rio de Janeiro | 55,281         | 55.281         | 160,706        | 110,529          | 242,229        | 29,401         | 598,146          |
| Other Markets  |                | -              | -              | -                | 42,758         | 148,315        | 191,074          |
| <b>Total</b>   | <b>526,902</b> | <b>526.902</b> | <b>182,871</b> | <b>1,131,387</b> | <b>376,692</b> | <b>278,910</b> | <b>2,496,761</b> |

1) Inventory at market value includes projects in partnership. This indicator is not comparable to the accounting inventory, due to the implementation of new accounting practices on behalf of CPCs 18, 19 and 36.

Third quarter adjustments reflect updates related to project scope, expected launch date and inflationary adjustments. Also in the quarter, there was the impact from a renunciation of a development launched in early 2014.

### Inventory Delivery Schedule





## Landbank

Gafisa segment landbank, with a PSV of approximately R\$6.3 billion, is comprised of 31 different projects/phases,

amounting to nearly 11.1 thousand units, 78% located in São Paulo and 22% in Rio de Janeiro. The largest portion of land acquired through swap agreements is in Rio de Janeiro, thereby impacting the total amount of land acquired through swaps, which reached 57% in the third quarter.

**Table 7. Gafisa Segment- Landbank (R\$000)**

|                |                  |            |            |           |               |               |
|----------------|------------------|------------|------------|-----------|---------------|---------------|
| São Paulo      | 4,885,752        | 41.2%      | 38.8%      | 2%        | 9,240         | 10,617        |
| Rio de Janeiro | 1,404,067        | 89.3%      | 89.3%      | 0%        | 1,866         | 1,870         |
| <b>Total</b>   | <b>6,289,819</b> | <b>57%</b> | <b>55%</b> | <b>2%</b> | <b>11,107</b> | <b>12,486</b> |

**Table 8. Gafisa Segment - Changes in the Landbank (R\$000)**

|                |                  |                |                  |                |                  |
|----------------|------------------|----------------|------------------|----------------|------------------|
| São Paulo      | 4,736,453        | 363,350        | (355,992)        | 141,941        | 4,885,752        |
| Rio de Janeiro | 1,413,300        | -              | (63,141)         | 53,908         | 1,404,067        |
| <b>Total</b>   | <b>6,149,753</b> | <b>363,350</b> | <b>(419,134)</b> | <b>195,849</b> | <b>6,289,819</b> |

In 3Q14, the Company acquired 3 new land plots located in the city of São Paulo, with potential PSV of R\$361.1 million at a cost of R\$67.9 million, of which 83% was acquired with cash, and 17% through swap agreements. In regards to the land acquired in the quarter, about R\$40.3 million was disbursed in 3Q14 and approximately another R\$27.6 million will be disbursed starting in 2015.

Third quarter adjustments reflect updates related to project scope, expected launch date and inflationary adjustments to landbank during the period.

## Gafisa Vendas

During the 3Q14, Gafisa Vendas – the Company’s independent sales unit, with operations in Sao Paulo and Rio de Janeiro - accounted for 57.3% of gross sales. Gafisa Vendas currently has a team of 354 highly trained, dedicated consultants, combined with an online sales force.

## Delivered Projects

During 3Q14, Gafisa delivered 3 projects/phases and 366 units. In the year, 15 projects/ phases were delivered, representing 2,394 units.

**Table 9. Gafisa Segment - Delivered Project**

|                              |         |         |        |         |        |           |         |        |
|------------------------------|---------|---------|--------|---------|--------|-----------|---------|--------|
| PSV Transferred <sup>1</sup> | 180,857 | 210,677 | -14.2% | 243,274 | -25.7% | 623,610   | 678,010 | -8.0%  |
| Delivered Projects           | 3       | 8       | -62.5% | 6       | -50.0% | 15        | 16      | -6.3%  |
| Delivered Units              | 366     | 1,504   | -75.7% | 1,477   | -75.2% | 2,394     | 3,205   | -25.3% |
| Delivered PSV <sup>2</sup>   | 214,826 | 454,880 | -52.8% | 373,144 | -42.4% | 1,128,126 | 848,178 | 33.0%  |

1) PSV refers to potential sales value of the units transferred to financial institutions.

2) PSV - Potential sales value of delivered units.

## Financial Results

### Revenues

Net revenues for the Gafisa segment in 3Q14 totaled R\$365.3 million, down 8.2% versus 2Q14 and 15.5% versus the prior year period. The decline reflects the lower level of sales in the period.

In the 3Q14, approximately 97.0% of Gafisa Segment revenues were derived from projects in Rio de Janeiro/ São Paulo, while 3.0% were derived from projects in non-core markets. The table below provides additional details.

**Table 10. Gafisa Segment - Revenue Recognition (R\$000)**

|               |                |             |                |             |                |             |                |             |
|---------------|----------------|-------------|----------------|-------------|----------------|-------------|----------------|-------------|
| 2014          | 130,368        | 67%         | 10,583         | 3%          | -              | 0%          | -              | 0%          |
| 2013          | 15,349         | 8%          | 30,555         | 8%          | 36,885         | 20%         | 21,782         | 5%          |
| 2012          | 19,783         | 10%         | 140,022        | 38%         | 40,995         | 22%         | 100,993        | 23%         |
| ≤ 2011        | 29,393         | 15%         | 184,095        | 50%         | 110,836        | 59%         | 282,878        | 65%         |
| <b>Total</b>  | <b>194,892</b> | <b>100%</b> | <b>365,255</b> | <b>100%</b> | <b>188,716</b> | <b>100%</b> | <b>432,252</b> | <b>100%</b> |
| SP + RJ       | 171,603        | 88%         | 354,210        | 97%         | 174,510        | 92%         | 413,665        | 96%         |
| Other Markets | 23,289         | 12%         | 11,045         | 3%          | 14,206         | 8%          | 18,587         | 4%          |

### Gross Profit & Margin

Gross profit for the Gafisa segment in 3Q14 was R\$106.7 million, compared to R\$119.1 million in 2Q14, and R\$165.9 million in the prior year period. Gross margin for the quarter was 29.2%, in line with the margin of 29.9% in the previous quarter. Excluding financial impacts, the adjusted gross margin reached 38.7% in 3Q14 compared to 38.1% in the 2Q14 and 37.6% in the prior year. Gafisa's margins and profitability have improved, in keeping with the delivery of legacy projects and the strategic consolidation of the segment's footprint. At the same time, the increased contribution of newer, more profitable projects launched by the end of 2013 positively impacted results.

The below table contains more details on the breakdown of Gafisa's gross margin in 3Q14.

**Table 11. Gafisa Segment– Gross Margir(R\$000)**

|                              |                |                |               |                |               |                  |                  |               |
|------------------------------|----------------|----------------|---------------|----------------|---------------|------------------|------------------|---------------|
| <b>Net Revenue</b>           | <b>365,256</b> | <b>397,907</b> | <b>-8.2%</b>  | <b>432,252</b> | <b>-15.5%</b> | <b>1,089,913</b> | <b>1,173,897</b> | <b>-7.2%</b>  |
| <b>Gross Profit</b>          | <b>106,723</b> | <b>119,135</b> | <b>-10.4%</b> | <b>165,939</b> | <b>-35.7%</b> | <b>314,748</b>   | <b>377,772</b>   | <b>-16.7%</b> |
| <i>Gross Margin</i>          | 29.2%          | 29.9%          | -72 bps       | 38.4%          | -917 bps      | 28.9%            | 32.2%            | -330 bps      |
| (-) Financial costs          | (34,739)       | (32,321)       | 7.5%          | 25,956         | 33.8%         | 94,700           | 68,541           | 38.2%         |
| <b>Adjusted Gross Profit</b> | <b>141,462</b> | <b>151,456</b> | <b>-6.6%</b>  | <b>191,895</b> | <b>-26.3%</b> | <b>409,448</b>   | <b>446,313</b>   | <b>-8.3%</b>  |
| <i>Adjusted Gross Margin</i> | 38.7%          | 38.1%          | 60 bps        | 44.4%          | -570 bps      | 37.6%            | 38.0%            | -40 bps       |

**Table 12. Gafisa Segment – Gross Margin Composition(R\$000)**

|                              |                |               |                |
|------------------------------|----------------|---------------|----------------|
| <b>Net Revenue</b>           | <b>354,210</b> | <b>11,046</b> | <b>365,255</b> |
| <b>Adjusted Gross Profit</b> | <b>140,361</b> | <b>1,101</b>  | <b>141,461</b> |
| <i>Adjusted Gross Margin</i> | 39.6%          | 10.0%         | 38.7%          |

**Selling, General and Administrative Expenses (SG&A)**

SG&A expenses totaled R\$53.4 million in the 3Q14, a 6.4% y-o-y decrease. Selling expenses decreased by R\$5.6 million, or 20.4% y-o-y, despite the higher volume of launches, reflecting lower marketing expenses and sales commissions. For the year, sales expenses totaled R\$69.1 million, a significant reduction of 31.7% over the same period last year.

The segment's general and administrative expenses reached R\$32.0 million in 3Q14, remaining stable compared with the previous quarter, and growing 6.4% compared to 3Q13, due to a higher volume of spending on outsourced services and IT. In the 9M14, these expenses totaled R\$95.9 million, compared to R\$90.6 million in the year-ago comparison.

The reduction in the level of selling, general and administrative expenses in the Gafisa segment reflects the Company's commitment to improve operational efficiency and achieve costs and expenses that are appropriate for the business cycle.

**Table 13. Gafisa Segment– SG&A Expenses(R\$000)**

|                                   |               |               |               |               |              |                |                |               |
|-----------------------------------|---------------|---------------|---------------|---------------|--------------|----------------|----------------|---------------|
| Selling Expenses                  | 21,713        | 28,425        | -23.6%        | 27,287        | -20.4%       | 69,133         | 101,166        | -31.7%        |
| General & Administrative Expenses | 32,031        | 31,406        | 2.0%          | 30,108        | 6.4%         | 95,886         | 90,586         | 5.9%          |
| <b>Total SG&amp;A Expenses</b>    | <b>53,744</b> | <b>59,831</b> | <b>-10.2%</b> | <b>57,395</b> | <b>-6.4%</b> | <b>165,019</b> | <b>191,752</b> | <b>-13.9%</b> |
| Launches                          | 419,134       | 314,733       | 33.2%         | 107,248       | 290.8%       | 1,023,012      | 406,187        | 151.9%        |
| Net Pre-Sales                     | 194,892       | 251,290       | -22.4%        | 188,716       | 3.3%         | 633,738        | 506,742        | 25.1%         |
| Net Revenue                       | 365,256       | 397,907       | -8.2%         | 432,252       | -15.5%       | 1,089,913      | 1,173,897      | -7.2%         |

The Other Revenues / Operating Expenses line totaled an expense of R\$15.7 million, down 36.0% compared to the 2Q14, and an increase of 31.9% compared to the previous year. The below table contains more details on the breakdown of this expense.

**Table 14. Gafisa Segment– Other Revenues / Operating Expenses(R\$000)**

|  |                 |                 |               |                 |                 |               |
|--|-----------------|-----------------|---------------|-----------------|-----------------|---------------|
| Litigation expenses  | (13,750)        | (10,667)        | 28.9%         | (13,750)        | (10,667)        | 28.9%         |
| Expenses w/ upgrading the balance of the stock options program for AUSA shares |                 | -(13,863)       | 100.0%        |                 | -(13,863)       | 100.0%        |
| Other  | (1,829)         | 179             | -1121.8%      | (1,829)         | 179             | -1121.8%      |
| <b>Total</b>   | <b>(15,579)</b> | <b>(24,351)</b> | <b>-36.0%</b> | <b>(15,579)</b> | <b>(24,351)</b> | <b>-36.0%</b> |

Strong deliveries over the past two years, including delayed projects in other markets, were instrumental in the increase of the contingency level. Given Gafisa's narrowed footprint to São Paulo and Rio de Janeiro and the delivery of outstanding legacy projects in other markets, we should perceive a reduction of this potential liability. In fact, over the course of the coming years, a reduction in the volume of these expenses is expected.



## Adjusted EBITDA

Adjusted EBITDA for the Gafisa segment totaled R\$76.7 million in the 3Q14, down 36.6%, as compared to R\$121.0 million in the previous year, and 8.0% as compared to the R\$83.4 million recorded in 2Q14. The result was impacted by lower revenue in the period. Adjusted EBITDA does not take into consideration the impact of Alphaville equity income. The adjusted EBITDA margin, using the same criteria, reached 21.0%, compared with a margin of 28.0% in the year-ago period, and 20.9% in the 2Q14. In the 9M14, the Gafisa segment's adjusted EBITDA reached R\$214.8 million, with a margin of 19.7%, an increase when compared to 19.0% in 2013.

**Table 15. Gafisa Segment - Adjusted EBITDA (R\$000)**

|                                 |                |                |               |                |                 |                  |                  |                 |
|---------------------------------|----------------|----------------|---------------|----------------|-----------------|------------------|------------------|-----------------|
| <b>Net (Loss) Profit</b>        | <b>15,263</b>  | <b>17,132</b>  | <b>-10.9%</b> | <b>76,731</b>  | <b>-80.1%</b>   | <b>30,068</b>    | <b>76,979</b>    | <b>-60.9%</b>   |
| (+) Financial results           | 13,086         | 4,405          | 197.1%        | 42,115         | -68.9%          | 25,315           | 129,774          | -80.5%          |
| (+) Income taxes                | 8,789          | 7,208          | 21.9%         | 2,396          | 266.8%          | 20,019           | 8,772            | 128.2%          |
| (+) Depreciation & Amortization | 7,744          | 11,311         | -31.5%        | 15,284         | -49.3%          | 30,261           | 30,328           | -0.2%           |
| (+) Capitalized interests       | 34,739         | 32,321         | 7.5%          | 25,956         | 33.8%           | 94,700           | 68,541           | 38.2%           |
| (+) Expenses w/ stock options   | 2,886          | 20,809         | -58.5%        | 4,131          | -30.1%          | 27,265           | 13,611           | 100.3%          |
| (+) Minority shareholders       | 778            | (1,441)        | -154.0%       | 1,413          | -44.9%          | (1,213)          | 23,030           | -105.3%         |
| (-) Alphaville Effect Result    | (6,595)        | (8,392)        | -21.4%        | (46,993)       | -86.0%          | (11,560)         | (127,758)        | -91.0%          |
| <b>Adjusted EBITDA</b>          | <b>76,690</b>  | <b>83,353</b>  | <b>-8.0%</b>  | <b>121,034</b> | <b>-36.6%</b>   | <b>214,855</b>   | <b>223,278</b>   | <b>-3.8%</b>    |
| <b>Net revenue</b>              | <b>365,256</b> | <b>397,907</b> | <b>-8.2%</b>  | <b>432,252</b> | <b>-15.5%</b>   | <b>1,089,913</b> | <b>1,173,897</b> | <b>-7.2%</b>    |
| <b>Adjusted EBITDA Margin</b>   | <b>21.0%</b>   | <b>20.9%</b>   | <b>5 bps</b>  | <b>28.0%</b>   | <b>-700 bps</b> | <b>19.7%</b>     | <b>19.0%</b>     | <b>-829 bps</b> |

- 1) EBITDA is adjusted by expenses associated with stock option plans, as this is a non-cash expense.
- 2) Gafisa segment EBITDA does not consider the impact of Alphaville equity income.

## Backlog of Revenues and Results

The backlog of results to be recognized under the PoC method was R\$448.9 million in the 3Q14. The consolidated margin for the quarter was 38.8%, an increase of 430 bps compared to the result posted last year.

**Table 16. Gafisa Segment - Results to be recognized (REF) (R\$000)**

|                                     |                  |                  |                |                  |                |
|-------------------------------------|------------------|------------------|----------------|------------------|----------------|
| Revenues to be recognized           | <b>1,157,390</b> | <b>1,298,089</b> | <b>-10.8%</b>  | <b>1,625,581</b> | <b>-28.8%</b>  |
| Costs to be recognized (units sold) | (708,427)        | (827,728)        | -14.4%         | (1,064,057)      | -33.4%         |
| <b>Results to be Recognized</b>     | <b>448,963</b>   | <b>470,361</b>   | <b>-4.5%</b>   | <b>561,524</b>   | <b>-20.0%</b>  |
| <b>Backlog Margin</b>               | <b>38.8%</b>     | <b>36.2%</b>     | <b>260 bps</b> | <b>34.5%</b>     | <b>430 bps</b> |





## TENDA SEGMENT

### Operating Results

#### Tenda Segment Launches

Third quarter launches totaled R\$91.3 million and included 2 projects/phases in the states of Rio de Janeiro and Bahia. In the 9M14, 8 projects were launched, totaling R\$371.4 million. The brand accounted for 17.9% of 3Q14 consolidated launches and 25.5% for the 9M14.

During 3Q14, gross sales reached R\$182.2 million, while net pre-sales totaled R\$35.9 million. In the 9M14, Tenda reached R\$726.5 million in gross sales and R\$269.4 million in net pre-sales. Sales from inventory accounted for 79.2% of the total, while sales from units launched during 3Q14 accounted for the remaining 20.8%. For the year, launches accounted for 31.6% of the total sold.

All new projects under the Tenda brand are being developed in phases, in which all pre-sales are contingent on the ability to pass mortgages onto financial institutions.

**Table 17. Tenda Segment – Launches and Pre-sales (R\$000)**

|           |        |         |        |         |        |         |         |        |
|-----------|--------|---------|--------|---------|--------|---------|---------|--------|
| Launches  | 91,294 | 99,011  | -7.8%  | 103,644 | -11.9% | 371,749 | 250,396 | 48.5%  |
| Pre-sales | 35,892 | 181,728 | -80.3% | 150,151 | -76.1% | 269,387 | 326,777 | -17.6% |



## Sales over Supply (SoS)

In 3Q14, sales velocity (sales over supply) was 4.6%, considering the last 12 months, Tenda SoS ended the 3Q14 at 37.8%.

## Dissolutions

The level of dissolutions in the Tenda segment totaled R\$146.3 million in 3Q14, an increase of 9.6% over the 3Q13 and 24.4% compared to 2Q14. In the 9M14, dissolutions totaled R\$457.1 million.

This quarter, the level of dissolutions in the Tenda segment was particularly impacted by the high volume of deliveries related to legacy projects, representing 70% of PSV delivered in the period. Of the total dissolutions in the Tenda segment in 3Q14, 78% was related to legacy projects.

**Table 18. Tenda Segment – Net Pre-sales by Market (R\$000)**

### New Model

|              |   |   |   |   |        |         |         |         |          |          |
|--------------|---|---|---|---|--------|---------|---------|---------|----------|----------|
| Gross Sales  | - | - | - | - | 13,656 | 57,011  | 59,713  | 84,491  | 94,365   | 116,302  |
| Dissolutions | - | - | - | - | -      | (2,126) | (7,433) | (6,293) | (34,195) | (25,135) |
| Net Sales    | - | - | - | - | 13,656 | 54,885  | 52,279  | 78,197  | 60,170   | 91,167   |

### Legacy Projects

|              |           |           |           |           |           |           |           |          |           |          |
|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|-----------|----------|
| Gross Sales  | 249,142   | 344,855   | 293,801   | 287,935   | 225,646   | 270,677   | 223,909   | 154,197  | 150,566   | 183,040  |
| Dissolutions | (339,585) | (329,127) | (263,751) | (317,589) | (232,517) | (155,722) | (126,038) | (68,769) | (158,969) | (92,479) |
| Net Sales    | (90,443)  | 15,728    | 30,050    | (29,653)  | (6,871)   | 114,956   | 97,872    | 85,429   | (8,402)   | 90,561   |

### Total

|              |           |           |           |           |           |           |           |          |           |           |
|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|-----------|-----------|
| Dissolutions | 3,157     | 2,984     | 2,202     | 2,509     | 1,700     | 1,172     | 924       | 491      | 1,259     | 810       |
| Gross Sales  | 249,142   | 344,855   | 293,801   | 287,935   | 239,302   | 327,689   | 283,622   | 238,688  | 244,931   | 299,342   |
| Dissolutions | (339,585) | (329,127) | (263,751) | (317,589) | (232,517) | (157,848) | (133,471) | (75,062) | (193,164) | (117,614) |
| Net Sales    | (90,443)  | 15,728    | 30,050    | (29,653)  | 6,785     | 169,841   | 150,151   | 163,626  | 51,767    | 181,728   |

|                    |                 |                |               |                 |                 |                |                |                |                |                |
|--------------------|-----------------|----------------|---------------|-----------------|-----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Total (R\$)</b> | <b>(90,443)</b> | <b>15,728</b>  | <b>30,050</b> | <b>(29,653)</b> | <b>6,785</b>    | <b>169,841</b> | <b>150,151</b> | <b>163,626</b> | <b>51,767</b>  | <b>181,728</b> |
| <b>MCMV</b>        | <b>(95,759)</b> | <b>21,461</b>  | <b>7,977</b>  | <b>(3,630)</b>  | <b>36,191</b>   | <b>142,602</b> | <b>119,215</b> | <b>122,428</b> | <b>57,157</b>  | <b>151,434</b> |
| <b>Out of MCMV</b> | <b>6,316</b>    | <b>(5,733)</b> | <b>22,074</b> | <b>(26,023)</b> | <b>(29,406)</b> | <b>29,239</b>  | <b>30,936</b>  | <b>41,198</b>  | <b>(5,390)</b> | <b>30,294</b>  |

Tenda remains focused on the completion and delivery of legacy projects, and is dissolving contracts with ineligible clients, so as to sell the units to new qualified customers.

Of the 901 Tenda units cancelled and returned to inventory in the quarter, 53.7% were resold to qualified customers during the same period. In the 9M14, nearly 75.7% of dissolutions related to the new Tenda model were resold in the same period. The sale and transfer process plays an important role in the New Tenda Business Model. It is expected that within a period of up to 90 days, the effective sale and transfer process will be complete.

## Tenda Segment Transfers

In the 3Q14, Tenda transferred 1,280 units to financial institutions, representing R\$160.1 million. In the 9M14, Tenda transferred 4,456 units, representing R\$573.3 million.

**Table 19. Tenda Segment - PSV Transferred - Tenda (R\$000)**

|                              |         |         |         |         |         |         |         |         |
|------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| New Projects                 | -       | 26,609  | 52,466  | 42,921  | 49,776  | 69,563  | 59,736  | 179,075 |
| Legacy                       | 274,358 | 249,699 | 230,613 | 145,038 | 139,721 | 154,155 | 100,361 | 394,236 |
| PSV Transferred <sup>1</sup> | 274,358 | 276,308 | 283,079 | 187,959 | 189,497 | 223,717 | 160,097 | 573,311 |

1) PSV transferred refers to actual effective cash inflow of the units transferred to financial institutions.

## Tenda Segment Delivered Projects

During 3Q14, Tenda delivered 8 projects/phases and 1,183 units, reaching a PSV of R\$152.1 million. In the year, 4,640 units were delivered in 23 projects/phases, totaling a PSV of R\$474.5 million. Regarding Tenda's legacy projects, there are around 3,657 remaining units to be delivered.

## Inventory

The market value of Tenda inventory was R\$712.4 million at the end of the third quarter, up 3.0% when compared to R\$691.4 million at the end of 2Q14. Inventory related to the remaining units for the Tenda segment totaled R\$386.3 million or 54.2% of the total, down 8.4% over 2Q14 and 21.2% as compared to early 2014. During the period, inventory comprising units within the Minha Casa, Minha Vida program totaled R\$533.4 million, or 74.9% of total inventory, while units outside the program totaled R\$179.0 million in the 3Q14, down 12.1% q-o-q.

**Table 20. Tenda Segment - Inventory at Market Value (R\$000) – by Region**

|                    |                |               |                |                  |                 |
|--------------------|----------------|---------------|----------------|------------------|-----------------|
| São Paulo          | 160,362        | -             | 17,083         | (33,786)         | 5,252           |
| Rio de Janeiro     | 144,591        | 49,608        | 23,508         | (37,076)         | 1,650           |
| Minas Gerais       | 98,480         | -             | 47,741         | (19,938)         | (20,554)        |
| Bahia & Pernambuco | 101,765        | 41,686        | 16,640         | (33,098)         | 2,250           |
| Others             | 186,229        | -             | 41,366         | (58,871)         | (23,072)        |
| <b>Total Tenda</b> | <b>691,428</b> | <b>91,294</b> | <b>146,337</b> | <b>(182,228)</b> | <b>(34,473)</b> |
| MCMV               | 487,857        | 91,294        | 98,927         | (137,902)        | (6,822)         |
| Out of MCMV        | 203,571        | -             | 47,410         | (44,326)         | (27,652)        |

**Table 21. Tenda Segment - Inventory at Market Value (R\$000) – Construction Status**

|                      |               |                |               |               |                |                |
|----------------------|---------------|----------------|---------------|---------------|----------------|----------------|
| New Model - MCMV     | 91,273        | 119,172        | 97,140        | 15,618        | 2,873          | 326,076        |
| Legacy - MCMV        | -             | -              | -             | 29,410        | 177,869        | 207,278        |
| Legacy – Out of MCMV | -             | -              | -             | 9,331         | 169,672        | 179,003        |
| <b>Total Tenda</b>   | <b>91,273</b> | <b>119,172</b> | <b>97,140</b> | <b>54,359</b> | <b>350,413</b> | <b>712,358</b> |

1) Inventory at market value includes projects in partnership. This indicator is not comparable to the accounting inventory, due to the implementation of new accounting practices on behalf of CPC's 18, 19 and 36.

Third quarter adjustments reflect updates related to project scope, expected launch date and inflationary adjustments to landbank during the period.

## Tenda Segment Landbank

Tenda segment landbank, with a PSV of approximately R\$3.4 billion, is comprised of 38 different projects/phases, of which 21% are located in São Paulo, 23% in Rio de Janeiro, 5% in Minas Gerais and 51% in the Northeast region, specifically in the states of Bahia and Pernambuco. Altogether these amount to more than 24 thousand units.

**Table 22. - Tenda Segment - Landbank (R\$000)**

|                |                  |              |              |             |               |               |
|----------------|------------------|--------------|--------------|-------------|---------------|---------------|
| São Paulo      | 690,949          | 6.8%         | 6.8%         | 0.0%        | 4,573         | 4,600         |
| Rio de Janeiro | 772,183          | 11.6%        | 11.6%        | 0.0%        | 5,412         | 5,464         |
| Nordeste       | 1,723,261        | 19.4%        | 11.9%        | 7.5%        | 13,335        | 13,444        |
| Minas Gerais   | 182,305          | 56.4%        | 56.4%        | 0.0%        | 1,210         | 1,292         |
| <b>Total</b>   | <b>3,368,697</b> | <b>17.7%</b> | <b>14.3%</b> | <b>3.4%</b> | <b>24,529</b> | <b>24,800</b> |

**Table 23. Tenda Segment– Changes in the Landbank**

|                 |                  |                |          |               |                 |                  |
|-----------------|------------------|----------------|----------|---------------|-----------------|------------------|
| São Paulo/South | 498,607          | 198,280        | -        | -             | (5,938)         | 690,949          |
| Rio de Janeiro  | 519,128          | 259,997        | -        | 49,608        | 42,665          | 772,183          |
| Nordeste        | 1,423,527        | 353,694        | -        | 41,686        | (12,274)        | 1,723,261        |
| Minas Gerais    | 268,930          | -              | -        | -             | (86,625)        | 182,305          |
| <b>Total</b>    | <b>2,710,192</b> | <b>811,971</b> | <b>-</b> | <b>91,294</b> | <b>(62,172)</b> | <b>3,368,697</b> |

In 3Q14, the Company acquired 9 new land plots with potential PSV of R\$811.9 million, representing an acquisition cost of R\$89.6 million. Of this land, 81% was acquired in cash and 19% through swap agreements.

## New Model Update and Turnaround

During the 9M14, Tenda launched projects under its New Business Model, which is based on three pillars: operational efficiency, risk management and capital discipline. Currently, the Company continues to operate in four regions: São Paulo, Rio de Janeiro, Minas Gerais and Northeast (Bahia and Pernambuco states), with a launched PSV of R\$685.7 million to date. Below is a brief description of the performance of these projects:

**Table 24. Tenda – New Model Monitoring**

|        |        |        |        |        |        |        |        |        |        |        |    |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----|
| Launch | Mar-13 | Mar-13 | May-13 | Jun-13 | Aug-13 | Nov-13 | Dec-13 | Jan-14 | Mar-14 | Mar-14 | Ma |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----|



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| Local               | SP    | BA   | SP   | BA   | SP    | RJ   | SP   | BA   | RJ   | PE   |
|---------------------|-------|------|------|------|-------|------|------|------|------|------|
| Units               | 580   | 440  | 240  | 339  | 260   | 300  | 300  | 340  | 440  | 432  |
| Total PSV (R\$000)  | 65.1  | 45.9 | 31.2 | 38.6 | 40.8  | 39.7 | 48   | 42.2 | 57.7 | 57.7 |
| Sales               | 580   | 421  | 240  | 307  | 257   | 209  | 260  | 116  | 138  | 149  |
| % Sales             | 100%  | 96%  | 100% | 91%  | 99%   | 70%  | 87%  | 34%  | 31%  | 34%  |
| SoS avg (Month)     | 14.1% | 5.6% | 8.2% | 6.0% | 10.9% | 6.3% | 8.6% | 3.8% | 4.4% | 4.9% |
| Transferred (Sales) | 578   | 392  | 230  | 279  | 254   | 144  | 220  | 87   | 98   | 76   |
| % Transferred       | 100%  | 93%  | 96%  | 91%  | 99%   | 69%  | 85%  | 75%  | 71%  | 51%  |
| Work progress       | 100%  | 99%  | 100% | 62%  | 89%   | 81%  | 55%  | 62%  | 47%  | 6%   |

\* This project was launched in the last weekend of the quarter.

The Recanto de Abrantes development was launched at the end of the quarter. Therefore, it was too early to determine its performance.

The run-off of legacy projects is on schedule and expected to be mostly concluded in 2014, with approximately 95% of the remaining units to be delivered by the end of the year.

## Financial Result

### Revenues

Tenda's net revenue in 3Q14 totaled R\$128.9 million, a reduction of 27.1% compared with the previous quarter. The decline reflects the lower level of sales in the period. As shown in the table below, revenues from new projects accounted for 64.2% of Tenda's revenues in 3Q14, while revenues from older projects accounted for the remaining 35.8%. In the 9M14, Tenda recorded net income of R\$411.8 million, of which R\$205.7 million, or 49.9%, is related to the New Business Model.

**Table 25. Tenda - Pre-Sales and Recognized Revenues (R\$000)**

|               |               |             |                |             |                |             |                |             |
|---------------|---------------|-------------|----------------|-------------|----------------|-------------|----------------|-------------|
| 2014          | 22,490        | 63%         | 9,535          | 8%          | -              | 0%          | -              | 0%          |
| 2013          | 21,043        | 59%         | 69,192         | 56%         | 74,307         | 49%         | 15,801         | 8%          |
| 2012          | -             | 0%          | -              | 0%          | -              | 0%          | -              | 0%          |
| ≤ 2011        | (7,641)       | -21%        | 50,208         | 36%         | 75,844         | 51%         | 168,605        | 86%         |
| Landbank Sale | -             | 0%          | -              | 0%          | -              | 0%          | 11,389         | 6%          |
| <b>Total</b>  | <b>35,891</b> | <b>100%</b> | <b>128,935</b> | <b>100%</b> | <b>150,151</b> | <b>100%</b> | <b>195,795</b> | <b>100%</b> |
| Legacy        | (7,641)       | -21.3%      | 50,208         | 35.8%       | 75,844         | 50.5%       | 179,994        | 91.9%       |
| New Model     | 43,532        | 121.3%      | 78,727         | 64.2%       | 74,307         | 49.5%       | 15,801         | 8.1%        |

### Gross Profit & Margin

Gross profit in 3Q14 reached R\$22.1 million, compared to R\$45.8 million in 2Q14, and R\$7.6 million in the previous year. Gross margin for the quarter reached 17.2%, compared to 25.9% in 2Q14 and 3.9% in the prior-year period. The year-over-year improvement in gross margin is due to the increased participation of projects launched under the New Business Model, which have higher margins and profitability, revenue levels of Tenda, as has been observed in recent quarters and more sharply in 2014.

Below is Tenda's gross margin breakdown in 3Q14. It is worth noting that the gross margin for the first projects under Tenda's new business model also benefits from the use of landbank acquired in the past, resulting in increased profitability.

**Table 26. Tenda – Gross Margin(R\$000)**

|                     |                |                |               |                |               |                |                |               |
|---------------------|----------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|
| <b>Net Revenue</b>  | <b>128,935</b> | <b>176,923</b> | <b>-27.1%</b> | <b>195,795</b> | <b>-34.1%</b> | <b>411,809</b> | <b>602,564</b> | <b>-31.7%</b> |
| <b>Gross Profit</b> | <b>22,130</b>  | <b>45,769</b>  | <b>-51.6%</b> | <b>7,564</b>   | <b>192.6%</b> | <b>76,357</b>  | <b>17,674</b>  | <b>332.0%</b> |
| Gross Margin        | 17.2%          | 25.9%          | -871 bps      | 3.9%           | 1330 bps      | 18.5%          | 2.9%           | 1561 bps      |

|                              |               |               |               |               |              |                |               |              |
|------------------------------|---------------|---------------|---------------|---------------|--------------|----------------|---------------|--------------|
| ( - ) Financial Costs        | (16,328)      | (8,036)       | 103.2%        | (16,613)      | -1.7%        | (31,469)       | (43,796)      | -28.1%       |
| <b>Adjusted Gross Profit</b> | <b>38,458</b> | <b>53,805</b> | <b>-28.5%</b> | <b>24,177</b> | <b>59.1%</b> | <b>107,826</b> | <b>61,470</b> | <b>75.4%</b> |
| <i>Adjusted Gross Margin</i> | 29.8%         | 30.4%         | -60 bps       | 12.3%         | 1750 bps     | 26.2%          | 10.2%         | 1600 bps     |

### **Selling, General, and Administrative Expenses (SG&A)**

During 3Q14, selling, general and administrative expenses totaled R\$34.2 million, a 22.2% decrease compared to R\$43.9 million in 3Q13. For the year the reduction was 18.1%, with selling, general and administrative expenses totaling R\$104.6 million.

Selling expenses totaled R\$15.3 million in 3Q14, a 18.9% decrease y-o-y, due to the sale of units through the segment's own stores, which started with the implementation of the New Business Model in early 2013. In the 9M14, selling expenses were reduced by 31.1%, reaching R\$41.8 million.

Regarding general and administrative expenses, there was a reduction of R\$6.2 million or 24.7% over the previous year, reaching R\$18.9 million in the quarter. In the 9M14, general and administrative expenses reached R\$62.8 million, down 6.5% compared to the 9M13.

**Table 27. Tenda – SG&A Expenses (R\$000)**

|                                |                |                |               |                |               |                |                |               |
|--------------------------------|----------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|
| Selling Expenses               | 15,311         | 14,668         | 4.4%          | 18,878         | -18.9%        | 41,766         | 60,626         | -31.1%        |
| General & Administ. Expenses   | 18,856         | 25,012         | -24.6%        | 25,047         | -24.7%        | 62,838         | 67,173         | -6.5%         |
| <b>Total SG&amp;A Expenses</b> | <b>34,167</b>  | <b>39,680</b>  | <b>-13.9%</b> | <b>43,925</b>  | <b>-22.2%</b> | <b>104,604</b> | <b>127,799</b> | <b>-18.1%</b> |
| Launches                       | 91,294         | 99,011         | -7.8%         | 103,644        | -11.9%        | 371,749        | 250,396        | 48.5%         |
| Net Pre-Sales                  | 35,892         | 181,728        | -80.3%        | 150,151        | -76.1%        | 269,387        | 326,777        | -17.6%        |
| <b>Net Revenue</b>             | <b>128,935</b> | <b>176,923</b> | <b>-27.1%</b> | <b>195,795</b> | <b>-34.1%</b> | <b>411,809</b> | <b>602,563</b> | <b>-31.7%</b> |

The Other Revenues / Operating Expenses line totaled an expense of R\$11.7 million, down 21.6% compared to the 2Q14, and 28.3% compared to the previous year. The below table contains more details on the breakdown of this expense.

**Table 28. Tenda Segment– Other Revenues / Operating Expenses (R\$000)**

|                     |                 |                 |              |                 |              |                 |                 |                |
|---------------------|-----------------|-----------------|--------------|-----------------|--------------|-----------------|-----------------|----------------|
| Litigation expenses | (11,737)        | (14,981)        | 21.7%        | (14,764)        | 21.1%        | (36,864)        | (14,150)        | -160.5%        |
| Other               | 2               | 13              | -84.6%       | (1,473)         | -100.1%      | 158             | (1,473)         | 110.7%         |
| <b>Total</b>        | <b>(11,735)</b> | <b>(14,968)</b> | <b>21.6%</b> | <b>(16,237)</b> | <b>28.3%</b> | <b>(36,706)</b> | <b>(15,623)</b> | <b>-134.9%</b> |

### Adjusted EBITDA

Adjusted EBITDA was negative R\$9.8 million in 3Q14, compared to negative R\$28.0 million last year and negative R\$1.9 million in 2Q14. For the year, adjusted EBITDA was negative R\$36.6 million, compared to negative R\$59.3 million last year.

Despite the lower level of revenue, on a year-over-year basis, Tenda was able to improve its operating performance due to the expansion of its adjusted gross margin and reduction in its cost and expense structure.

**Table 29. Tenda - Adjusted EBITDA (R\$000)**

|                          |                 |                 |               |                 |               |                 |                  |               |
|--------------------------|-----------------|-----------------|---------------|-----------------|---------------|-----------------|------------------|---------------|
| <b>Net (Loss) Profit</b> | <b>(25,219)</b> | <b>(17,983)</b> | <b>-40.2%</b> | <b>(60,955)</b> | <b>-58.6%</b> | <b>(80,662)</b> | <b>(130,819)</b> | <b>-38.3%</b> |
|--------------------------|-----------------|-----------------|---------------|-----------------|---------------|-----------------|------------------|---------------|

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|                                 |                |                |                 |                 |                |                 |                 |               |
|---------------------------------|----------------|----------------|-----------------|-----------------|----------------|-----------------|-----------------|---------------|
| (+) Financial results           | (5,058)        | (1,333)        | -279.4%         | 6,370           | -179.4%        | (6,301)         | 1,538           | -509.7%       |
| (+) Income taxes                | 374            | 4,464          | -91.6%          | 4,622           | -91.9%         | 7,413           | 11,676          | -36.5%        |
| (+) Depreciation & Amortization | 3,971          | 4,666          | -14.9%          | 2,858           | 38.9%          | 11,453          | 8,245           | 38.9%         |
| (+) Capitalized interests       | 16,328         | 8,036          | 103.2%          | 16,613          | -1.7%          | 31,469          | 43,795          | -28.1%        |
| (+) Expenses w/ stock options   | 286            |                | 64,666.7%       | 39              | 634.0%         | 311             | 104             | 199.0%        |
| (+) Minority shareholders       | (510)          | 237            | -315.2%         | 2,425           | -121.0%        | (331)           | 6,115           | -105.4%       |
| <b>Adjusted EBITDA</b>          | <b>(9,828)</b> | <b>(1,907)</b> | <b>-415.4%</b>  | <b>(28,027)</b> | <b>-64.9%</b>  | <b>(36,648)</b> | <b>(59,346)</b> | <b>38.2%</b>  |
| <b>Net revenue</b>              | <b>128,935</b> | <b>176,923</b> | <b>-27.1%</b>   | <b>195,795</b>  | <b>-34.1%</b>  | <b>411,809</b>  | <b>602,564</b>  | <b>-31.7%</b> |
| <b>Adjusted EBITDA Margin</b>   | <b>-7.62%</b>  | <b>-1.1%</b>   | <b>-654 bps</b> | <b>-14.3%</b>   | <b>669 bps</b> | <b>-8.90%</b>   | <b>-9.85%</b>   | <b>95 bps</b> |

1) EBITDA is adjusted by expenses associated with stock option plans, as this is a non-cash expense.

2) Tenda does not hold equity interest in Alphaville.

## Backlog of Revenues and Results

The backlog of results to be recognized under the PoC method was R\$40.0 million in 3Q14. The consolidated margin for the quarter was 28.7%.

**Table 30. Results to be recognized (REF) (R\$000)**

|                                     |                |                |                |                |                |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Revenues to be recognized           | <b>139,318</b> | <b>207,912</b> | <b>-33.0%</b>  | <b>274,642</b> | <b>-49.3%</b>  |
| Costs to be recognized (units sold) | (99,308)       | (146,349)      | -32.1%         | (211,853)      | -53.1%         |
| <b>Results to be Recognized</b>     | <b>40,010</b>  | <b>61,563</b>  | <b>-35.0%</b>  | <b>62,789</b>  | <b>-36.3%</b>  |
| <b>Backlog Margin</b>               | <b>28.7%</b>   | <b>29.6%</b>   | <b>-90 bps</b> | <b>22.9%</b>   | <b>580 bps</b> |

## Balance Sheet and Consolidated Financial Results

### Cash and Cash Equivalents

On September 30, 2014, cash and cash equivalents, and securities, totaled R\$1.5 billion.

### Accounts Receivable

At the end of the 3Q14, total consolidated accounts receivable decreased 25.1% y-o-y to R\$3.3 billion, and was 8.8% below the R\$3.6 billion recorded in the 2Q14.

Currently, the Gafisa and Tenda segments have approximately R\$673.8 million in accounts receivable from finished units.

**Table 31. Total Receivables (R\$000)**

|   |                  |                  |              |                  |               |
|---|------------------|------------------|--------------|------------------|---------------|
| Receivables from developments (off balance sheet) | 1,345,831        | 1,563,052        | -13.9%       | 1,972,210        | -31.8%        |
| Receivables from PoC – ST (on balance sheet)      | 1,575,922        | 1,709,718        | -7.8%        | 2,103,130        | -25.1%        |
| Receivables from PoC – LT (on balance sheet)      | 355,292          | 322,356          | 10.2%        | 301,570          | 17.8%         |
| <b>Total</b>                                      | <b>3,277,045</b> | <b>3,595,126</b> | <b>-8.8%</b> | <b>4,376,910</b> | <b>-25.1%</b> |

Notes: ST – Short term | LT- Long term | PoC – Percentage of Completion Method

Receivables from developments: accounts receivable not yet recognized according to PoC and BRGAAP

Receivables from PoC: accounts receivable already recognized according to PoC and BRGAAP

## Cash Generation

Operational cash generation performed well during the year. The Company ended 3Q14 with operating cash flow of R\$49.4 million, reaching R\$195.5 million in the 9M14, reflecting: (i) the transfer/receiving process for units sold with financing agents (R\$381.1 million was transferred during the period, totaling R\$1.2 billion in the year), and; (ii) greater control over the Company's business cycle.

Free cash generation for the period was positive again, reaching R\$23.5 million. In the 9M14, excluding certain non-recurring events, free cash generation was positive at R\$42.3 million. The main non-recurring events that impacted free cash generation were: (i) R\$58.5 million used in the share buyback program; (ii) the payment of R\$63.6 million in taxes on the sale of Alphaville; and (iii) the payment of interest on own capital in the amount of R\$130.2 million.

**Table 32. Cash Generation**

|  |                  |                  |                  |                  |                  |
|--|------------------|------------------|------------------|------------------|------------------|
| <b>Availabilities</b>  | 781,606          | 2,024,163        | 1,563,226        | 1,279,568        | 1,463,425        |
| <i>Change in Availabilities<sup>(1)</sup></i>                    | (319,554)        | 1,242,557        | (460,937)        | (283,658)        | 183,857          |
| <b>Total Debt + Investor Obligations</b>                         | <b>3,639,707</b> | <b>3,183,208</b> | <b>2,967,050</b> | <b>2,687,851</b> | <b>2,848,249</b> |
| <i>Change in Total Debt + Investor Obligations<sup>(2)</sup></i> | 19,329           | (456,499)        | (216,158)        | (279,199)        | 160,399          |
| <i>Other changes in investments<sup>(3)</sup></i>                | 370,998          | (1,520,912)      | 265,284          | 268,471          | 268,471          |
| <b>Cash Generation in the period (1) + (2) + (3)</b>             | <b>32,115</b>    | <b>178,144</b>   | <b>20,505</b>    | <b>(1,273)</b>   | <b>23,488</b>    |
| <b>Cash Generation Final</b>                                     | <b>(80,855)</b>  | <b>97,289</b>    | <b>20,505</b>    | <b>19,233</b>    | <b>42,721</b>    |

## Liquidity

At the end of September, 2014, the Company's Net Debt/Equity ratio reached 44.3%, in line with the previous quarter and significantly lower than the ratio of 126.0% recorded in 3Q13.

Excluding project finance, the Net Debt/Equity ratio was negative 22.8%.

The Company's consolidated gross debt reached R\$2.8 billion at the end of 3Q14, compared to R\$2.7 billion at the end of 2Q14 and R\$3.6 billion in 3Q13. As previously announced, the Company has been using part of the proceeds of the Alphaville transaction to reduce its gross debt. In the 3Q14, the Company amortized R\$323.0 million in debt, of which R\$190.4 million was project finance and the other R\$132.6 million was corporate debt. Considering the 9M14, the amount amortized was R\$1.2 billion or 98.1% of gross debt, maturing in 2014. However, there were disbursements of R\$666.6 million, resulting in a net amortization of R\$575.8 million.

**Table 33. Debt and Investor Obligations**

|  |                  |                  |                 |                  |                  |
|--|------------------|------------------|-----------------|------------------|------------------|
| Debentures - FGTS (A)                                    | 950,914          | 925,850          | 2.7%            | 1,089,263        | -12.7%           |
| Debentures - Working Capital (B)                         | 450,336          | 310,052          | 45.2%           | 710,069          | -36.6%           |
| Project Financing SFH (C)                                | 1,146,570        | 1,012,618        | 13.2%           | 756,173          | 51.6%            |
| Working Capital (D)                                      | 283,349          | 424,669          | <b>-33.3%</b>   | 954,449          | -70.3%           |
| <b>Total (A)+(B)+(C)+(D) = (E)</b>                       | <b>2,831,169</b> | <b>2,673,189</b> | <b>5.9%</b>     | <b>3,509,954</b> | <b>-19.3%</b>    |
| Investor Obligations (F)                                 | 17,080           | 14,662           | 16.5%           | 129,747          | -86.8%           |
| <b>Total debt (E) + (F) = (G)</b>                        | <b>2,848,249</b> | <b>2,687,851</b> | <b>6.0%</b>     | <b>3,639,701</b> | <b>-21.7%</b>    |
| Cash and availabilities (H)                              | <b>1,463,425</b> | <b>1,279,568</b> | <b>14.4%</b>    | <b>781,606</b>   | <b>87.2%</b>     |
| <b>Net debt (G)-(H) = (I)</b>                            | <b>1,384,795</b> | <b>1,408,283</b> | <b>-1.7%</b>    | <b>2,858,095</b> | <b>-51.5%</b>    |
| <b>Equity + Minority Shareholders (J)</b>                | <b>3,129,137</b> | <b>3,138,131</b> | <b>-0.3%</b>    | <b>2,267,662</b> | <b>38.0%</b>     |
| <b>ND/Equity (I)/(J) = (K)</b>                           | <b>44.3%</b>     | <b>44.9%</b>     | <b>-62 bps</b>  | <b>126.0%</b>    | <b>-8178 bps</b> |
| <b>ND Exc. Proj Fin / Equity (I)-((A)+(C))/(J) = (L)</b> | <b>-22.8%</b>    | <b>-16.9%</b>    | <b>-588 bps</b> | <b>44.7%</b>     | <b>-6743 bps</b> |

The Company ended the third quarter of 2014 with R\$874.7 million of total debt due in the short term. It should be noted, however, that 62.4% of this volume relates to debt linked to the Company's projects.



**Table 34 - Debt Maturity (R\$000)**

|   |   |                  |                |                  |
|---|---|------------------|----------------|------------------|
| Debentures - FGTS (A)   | TR + (9.28% - 9.816%)                         | 950,914          | 226,919        | 349,512          |
| Debentures - Working Capital (B)  | CDI + (1.90% - 1.95%) / IPCA + 7.96%          | 450,336          | 163,520        | 169,818          |
| Project Financing SFH – (C)   | TR + (8.30% - 11.00%) / (117.0% - 120.0%) CDI | 1,146,570        | 319,138        | 453,164          |
| Working Capital (D)   | CDI + (1.30% - 3.04%) / (117.9% - 123.0%) CDI | 283,349          | 155,223        | 108,438          |
| <b>Total (A)+(B)+(C)+(D) = (E)</b>  |   | <b>2,831,169</b> | <b>864,800</b> | <b>1,080,932</b> |
| Investor Obligations (F)  | CDI + 0.59%                                   | 17,080           | 9,935          | 4,865            |
| <b>Total debt (E) + (F) = (G)</b>   |   | <b>2,848,249</b> | <b>874,735</b> | <b>1,085,797</b> |
| <b>% Total maturity per period</b>  |   |                  | 31%            | 38%              |
| Volume of maturity of Project finance as % of total debt ((A)+(C))/(G)    |   |                  | 62.4%          | 73.9%            |
| Volume of maturity of Corporate debt as % of total debt ((B)+(D)+(F))/(G) |   |                  | 37.6%          | 26.1%            |
| Ratio Corporate Debt / Mortgages  |   |                  | 26%            | 74%              |

## Financial Results

### Revenue

On a consolidated basis, net revenue in the 3Q14 totaled R\$494.2 million, down 14.0% over the previous quarter. In the 9M14 total net revenue was R\$1.5 billion.

In the 3Q14, the Gafisa segment represented 73.9% of revenues while Tenda accounted for 26.1%. For the year, Gafisa accounted for 72.6% while Tenda accounted for 27.4% of consolidated revenue.

### Gross Profit & Margin

Gross profit in 3Q14 was R\$128.9 million, compared to R\$164.9 million in 2Q14, and R\$173.5 million in the previous year. The result was impacted by lower revenue in the period. Gross margin for the quarter reached

26.1%, down 155 bps over the previous year. Adjusted gross profit reached R\$179.9 million, with a margin of 36.4%, compared to 35.7% in the 2Q14 and 34.4% in the previous year. The gross margin is improving as Gafisa and Tenda segment legacy projects are replaced by projects launched in core markets and under the new Tenda business model, which contain improved profitability. The increased contribution of more profitable projects to consolidated results can be observed in recent quarters. In the 9M14 adjusted gross profit reached R\$517.3 million with a gross margin of 34.4%, versus R\$507.8 million and an adjusted gross margin of 28.6% in the same period last year.

**Table 35. Gafisa Group – Gross Margin(R\$000)**

|                              |                |                |               |                |               |                  |                  |               |
|------------------------------|----------------|----------------|---------------|----------------|---------------|------------------|------------------|---------------|
| <b>Net Revenue</b>           | <b>494,191</b> | <b>574,830</b> | <b>-14.0%</b> | <b>628,047</b> | <b>-21.3%</b> | <b>1,501,722</b> | <b>1,776,461</b> | <b>-15.5%</b> |
| <b>Gross Profit</b>          | <b>128,853</b> | <b>164,904</b> | <b>-21.9%</b> | <b>173,503</b> | <b>-25.7%</b> | <b>391,105</b>   | <b>395,446</b>   | <b>-1.1%</b>  |
| <i>Gross Margin</i>          | 26.1%          | 28.7%          | -261 bps      | 27.6%          | -155 bps      | 26.0%            | 22.3%            | 378 bps       |
| (-) Financial costs          | (51,067)       | (40,357)       | 26.5%         | (42,569)       | 20.0%         | (126,169)        | (112,337)        | 12.3%         |
| <b>Adjusted Gross Profit</b> | <b>179,920</b> | <b>205,261</b> | <b>-12.3%</b> | <b>216,072</b> | <b>-16.7%</b> | <b>517,274</b>   | <b>507,783</b>   | <b>1.9%</b>   |
| <i>Adjusted Gross Margin</i> | 36.4%          | 35.7%          | 70 bps        | 34.4%          | 200 bps       | 34.4%            | 28.6%            | 586 bps       |

### Selling, General and Administrative Expenses (SG&A)

SG&A expenses totaled R\$87.9 million in the 3Q14, down 13.2% y-o-y. Compared to the 2Q14, the decrease was 11.7%. For the first nine months of the year, selling, general and administrative expenses totaled R\$269.6 million, 15.6% lower year-on-year.

**Table 36. Gafisa Group – SG&A Expenses (R\$000)**

|                                |                |                |               |                |               |                  |                  |               |
|--------------------------------|----------------|----------------|---------------|----------------|---------------|------------------|------------------|---------------|
| Selling Expenses               | 37,024         | 43,093         | -14.1%        | 46,165         | -19.8%        | 110,899          | 161,792          | -31.5%        |
| General & Administ. Expenses   | 50,887         | 56,418         | -9.8%         | 55,155         | -7.7%         | 158,724          | 157,759          | 0.6%          |
| <b>Total SG&amp;A Expenses</b> | <b>87,911</b>  | <b>99,511</b>  | <b>-11.7%</b> | <b>101,320</b> | <b>-13.2%</b> | <b>269,623</b>   | <b>319,551</b>   | <b>-15.6%</b> |
| Launches                       | 510,428        | 413,744        | 23.4%         | 210,892        | 142.0%        | 1,394,761        | 656,583          | 112.4%        |
| Net Pre-Sales                  | 230,784        | 433,018        | -46.7%        | 338,867        | -31.9%        | 903,124          | 833,519          | 8.4%          |
| <b>Net Revenue</b>             | <b>494,191</b> | <b>574,830</b> | <b>-14.0%</b> | <b>628,047</b> | <b>-21.3%</b> | <b>1,501,722</b> | <b>1,776,460</b> | <b>-15.5%</b> |

With the turnaround process coming to an end, the Company is seeking to streamline its cost and expense structure and SG&A. In the coming quarters, the Company is looking to improve productivity and increase the efficiency and assertiveness of its operations.

Note that in 2014, certain non-recurring expenses were incurred, recorded in previous quarters, as advisory services to the Alphaville operation (R\$4.4 million), and also due to the Gafisa and Tenda separation process (R\$4.2 million). Excluding these effects, general and administrative expenses totaled R\$158.7 million in the 9M14, a decrease of 4.8% compared to the 9M13, thereby confirming the Company's commitment and efforts to reduce its level of expenses.

The Other Revenues / Operating Expenses line totaled an expense of R\$27.3 million, down 30.5% compared to the 2Q14, and 2.8% compared to the previous year. The table below contains more details on the breakdown of this expense.

**Table 37. Gafisa Segment– Other Revenues / Operating Expenses (R\$000)**

|  |                 |                 |               |               |
|--|-----------------|-----------------|---------------|---------------|
| Litigation expenses  | (25,487)        | (25,648)        | -0.6%         | (30.5%)       |
| Expenses w/ upgrading the balance of the stock options program for AUSA shares |                 | -(13,863)       | 100%          |               |
| Other  | (1,827)         | 192             | -1051.6%      |               |
| <b>Total</b>   | <b>(27,314)</b> | <b>(39,319)</b> | <b>-30.5%</b> | <b>(2.8%)</b> |

### Consolidated Adjusted EBITDA

Adjusted EBITDA totaled R\$73.5 million in the 3Q14, considering the Alphaville equity income impact. Consolidated adjusted EBITDA margin, using the same criteria, was 14.9%, compared with a 22.3% margin reported in the previous year and 15.6% reported in 2Q14. In the 9M14, consolidated EBITDA was R\$189.8 million, with a margin of 12.6%.

**Table 38. Gafisa Group - Consolidated Adjusted EBITDA (R\$000)**

|                                 |                |                |                  |                |                |                  |                  |               |
|---------------------------------|----------------|----------------|------------------|----------------|----------------|------------------|------------------|---------------|
| <b>Net (Loss) Profit</b>        | <b>(9,956)</b> | <b>(851)</b>   | <b>-1,069.9%</b> | <b>15,777</b>  | <b>-163.1%</b> | <b>(50,594)</b>  | <b>(53,840)</b>  | <b>6.0%</b>   |
| (+) Financial Results           | 8,028          | 3,072          | 161.3%           | 48,486         | -83.4%         | 19,014           | 131,313          | -85.5%        |
| (+) Income taxes                | 9,163          | 11,672         | -21.5%           | 7,019          | 30.5%          | 27,432           | 20,448           | 34.2%         |
| (+) Depreciation & Amortization | 11,715         | 15,977         | -26.7%           | 18,142         | -35.4%         | 41,714           | 38,573           | 8.1%          |
| (+) Capitalized interests       | 51,067         | 40,357         | 26.5%            | 42,569         | 20.0%          | 126,169          | 112,336          | 12.3%         |
| (+) Expenses w/ stock options   | 3,172          | 20,815         | -54.4%           | 4,170          | -23.9%         | 27,576           | 13,715           | 101.1%        |
| (+) Minority shareholders       | 268            | (1,204)        | 122.3%           | 3,838          | -93.0%         | (1,544)          | 29,145           | -105.3%       |
| <b>Adjusted EBITDA</b>          | <b>73,457</b>  | <b>89,838</b>  | <b>-18.2%</b>    | <b>140,001</b> | <b>-47.5%</b>  | <b>189,767</b>   | <b>291,690</b>   | <b>-34.9%</b> |
| <b>Net Revenues</b>             | <b>494,191</b> | <b>574,830</b> | <b>-14.0%</b>    | <b>628,047</b> | <b>-21.3%</b>  | <b>1,501,722</b> | <b>1,776,460</b> | <b>-15.5%</b> |
| <b>Margem EBITDA Ajustada</b>   | <b>14.9%</b>   | <b>15.6%</b>   | <b>-76 bps</b>   | <b>22,3%</b>   |                | <b>12.6%</b>     | <b>16.4%</b>     |               |

**-743**  
**bps****-378**  
**bps**

(1) EBITDA adjusted by expenses associated with stock option plans, as this is a non-cash expense.

### **Depreciation and Amortization**

Depreciation and amortization in the 3Q14 reached R\$11.7 million, a decrease of 35.4%, compared to R\$18.1 million recorded in the 3Q13. In the 9M14, this line totaled R\$41.7 million, compared to R\$38.6 million recorded a year ago.

### **Financial Results**

The net financial result was negative R\$8.0 million in the 3Q14, a sharp improvement compared to a net financial result of negative R\$48.5 million in 3Q13. The result compared with a net financial result of negative R\$3.1 million in the 2Q14. Financial revenues totaled R\$36.5 million, a 114.6% y-o-y increase due to higher cash balances and higher average interest rates in the period. Financial expenses reached R\$44.5 million, compared to R\$65.5 million in 3Q13, impacted by lower debt levels and also higher interest rates in the period. For the year, R\$118.6 million was added to financial revenues and R\$137.6 million in expenses, resulting in a negative net balance of R\$19 million, compared to a net result of negative R\$131.3 million in the same period last year.

## Taxes

Income taxes, social contribution and deferred taxes for 3Q14 amounted to R\$9.2 million and totaled R\$27.4 million for the year.

## Net Income

Gafisa Group ended the 3Q14 with a net loss of R\$9.9 million. Excluding the equity income from Alphaville, the Company's net loss was R\$16.5 million in the quarter, compared to a net loss of R\$31.2 million recorded in 3Q13. In the 9M14, net income was negative R\$50.6 million, compared to R\$53.8 million in the previous year.

**Table 39 – Consolidated - Net Results - (R\$000)**

|  |                 |                 |                |                 |                  |                |
|--|-----------------|-----------------|----------------|-----------------|------------------|----------------|
| Net Revenue                              | 494,191         | 628,047         | -21.3%         | 1,501,722       | 1,776,460        | -15.5%         |
| <b>Gross Profit</b>                      | <b>128,853</b>  | <b>173,503</b>  | <b>-25.7%</b>  | <b>391,105</b>  | <b>395,446</b>   | <b>-1.1%</b>   |
| Gross Margin                             | 26.1%           | 27.6%           | -155 bps       | 26.0%           | 22.3%            | 378 bps        |
| <b>Adjusted Gross Profit<sup>1</sup></b> | <b>179,920</b>  | <b>216,072</b>  | <b>-16.7%</b>  | <b>517,274</b>  | <b>507,783</b>   | <b>1.9%</b>    |
| Adjusted Gross Margin <sup>1</sup>       | <b>36.4%</b>    | <b>34.4%</b>    | <b>200 bps</b> | <b>34.4%</b>    | <b>28.6%</b>     | <b>580 bps</b> |
| <b>Adjusted EBITDA<sup>2</sup></b>       | <b>73,457</b>   | <b>139,997</b>  | <b>-47.5%</b>  | <b>189,767</b>  | <b>291,689</b>   | <b>-34.9%</b>  |
| Adjusted EBITDA Margin <sup>2</sup>      | 14.9%           | 22.3%           | -750 bps       | 12.6%           | 16.4%            | -380 bps       |
| <b>Net Income</b>                        | <b>(9,956)</b>  | <b>15,777</b>   | <b>-163.1%</b> | <b>(50,594)</b> | <b>(53,840)</b>  | <b>-6.0%</b>   |
| (-) Alphaville Equity Income             | (6,595)         | (46,993)        | -86.0%         | (11,560)        | (127,758)        | -91.0%         |
| <b>Net Profit Ex-Alphaville</b>          | <b>(16,551)</b> | <b>(31,216)</b> | <b>-47.0%</b>  | <b>(62,154)</b> | <b>(181,598)</b> | <b>-65.8%</b>  |

1) Adjusted by capitalized interests;

2) EBITDA adjusted by expenses associated with stock option plans, as this is a non-cash expense;

3) Consolidated EBITDA includes the effect of the Alphaville Equity.

## Backlog of Revenues and Results

The backlog of results to be recognized under the PoC method reached R\$489.0 million in the 3Q14. The consolidated margin for the quarter was 37.7%.

**Table 40. Gafisa Group - Results to be recognized (REF) (R\$000)**

|                                     |                  |                  |               |                  |               |
|-------------------------------------|------------------|------------------|---------------|------------------|---------------|
| Revenues to be recognized           | <b>1,296,708</b> | <b>1,506,001</b> | <b>-13.9%</b> | <b>1,900,224</b> | <b>-31.8%</b> |
| Costs to be recognized (units sold) | (807,735)        | (974,077)        | -17.1%        | (1,275,911)      | -36.7%        |

|                                 |                |                |                |                |                |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Results to be Recognized</b> | <b>488,973</b> | <b>531,924</b> | <b>-8.1%</b>   | <b>624,313</b> | <b>-21.7%</b>  |
| <b>Backlog Margin</b>           | <b>37.7%</b>   | <b>35.3%</b>   | <b>239 bps</b> | <b>32.9%</b>   | <b>485 bps</b> |

### **Alphaville sells R\$ 405 million in 9M14**

São Paulo, November 7th, 2014 – Alphaville Urbanismo SA releases its results for the 3<sup>rd</sup> quarter 2014, which are subjected to review by auditors.

#### **Launches**

Launches totaled R\$ 67 million this quarter, 77% below 3Q13. The company ended the 9M14 with R\$ 376 million in launches, 38% below the same period of 2013.

#### **Sales**

The volume of sales totaled R\$ 102 million this quarter, 13% above 3Q13. Considering 9M14, sales amounted to R\$ 405 million, representing an increase of 10% compared to 2013.



## Financial Results

During 3Q14, net revenues were R\$ 209 million, 0.3% above 3Q13 and 4.6% below net revenues in 2Q14. Net profit in 3Q14 was R\$ 22 million, R\$ 4 million below the previous quarter.

|                    |     |     |        |     |        |
|--------------------|-----|-----|--------|-----|--------|
| <b>Net revenue</b> | 209 | 208 | 0,3%   | 219 | -4,6%  |
| <b>Net profit</b>  | 22  | 43  | -49,0% | 26  | -15,4% |
| Net margin         | 11% | 21% |        | 12% |        |

In the first nine months of 2014, net revenues totaled R\$ 580 million, 3.8% lower than 9M13. In the same period, net profit was R\$ 39 million, 65.7% below the same period of 2013.

|                    |     |     |        |
|--------------------|-----|-----|--------|
| <b>Net revenue</b> | 580 | 603 | -3,8%  |
| <b>Net profit</b>  | 39  | 112 | -65,7% |
| <b>Net margin</b>  | 7%  | 19% |        |

The lower net profit is a result of lower revenues, the non-cash impact of the SELIC change on the NPV of receivables, non-recurring expenses associated to the spin-off of the back office from Gafisa and increased financial expenses.

For further information, please contact our Investor Relations team at [ri@alphaville.com.br](mailto:ri@alphaville.com.br) or +55 11 3038-7164.

## OUTLOOK

On October 20, 2014, the Company disclosed in a Material Fact a revision to its 2014 launch guidance ("Guidance") for the Gafisa segment, due to continuing uncertainties in the current economic environment. This change in the projected volume of launches has also affected guidance for the ratio of Administrative Expenses to Launch Volumes for the Gafisa segment, as well as projected consolidated launches.

Launches in the first nine months of 2014 totaled R\$1,395 million, representing 75.4% of the midpoint of full year guidance. Gafisa segment accounted for 82.1% of launches and Tenda represented the remaining 17.9%.

### Launch Guidance (2014E)

**Table 41. Guidance - Launches (2014E)**

|                           |                    |                    |                 |     |
|---------------------------|--------------------|--------------------|-----------------|-----|
| Consolidated Launches     | R\$2.1 – R\$2.5 bn | R\$1.7 – R\$2.0 bn | 1,394.8 million | 75% |
| <b>Breakdown by Brand</b> |                    |                    |                 |     |
| Gafisa Launches           | R\$1.5 – R\$1.7 bn | R\$1.1 – R\$1.2 bn | 1,023.0 million | 89% |
| Tenda Launches            | R\$600 – R\$800 mn | R\$600 – R\$800 mn | 371.7 million   | 53% |

With the completion of the sale of the Alphaville stake in 2013, the Company began 2014 with a solid liquidity position. As reported in this release, the Company's Net Debt/Equity ratio has remained stable at 44.3% since the 1Q14. Given this result, and considering the Company's business plan for 2014, the Company expects leverage to remain between 55% - 65%, as measured by the Net Debt/Equity ratio.

**Table 42. Guidance - Leverage (2014E)**

|                   |                             |                             |       |    |
|-------------------|-----------------------------|-----------------------------|-------|----|
| Consolidated Data | 55% - 65% Net Debt / Equity | 55% - 65% Net Debt / Equity | 44.3% | OK |
|-------------------|-----------------------------|-----------------------------|-------|----|

Also on October 20, the Company withdrew its guidance for 2014 regarding the ratio of Administrative Expenses to Launch Volumes for Gafisa. With the reduction in launch guidance for the year, the Company

is unable to meet this projection.

**Table 43. Guidance - Administrative Expenses / Launches Volume (2014E)**

|        |                |                |
|--------|----------------|----------------|
| Gafisa | 7.5%           | Not applicable |
| Tenda  | Not applicable | Not applicable |

**Table 44. Guidance - Administrative Expenses / Launches Volume (2015E)**

|        |      |      |
|--------|------|------|
| Gafisa | 7.5% | 7.5% |
| Tenda  | 7.0% | 7.0% |

Finally, the Company defined as a benchmark for profitability the Return on Capital Employed (ROCE), and it expects that in the next three year period, this ratio shall be between 14% - 16% for both the Tenda and Gafisa segments.

**Table 45. Guidance – Return on Capital Employed (3 years)**

|        |           |           |
|--------|-----------|-----------|
| Gafisa | 14% - 16% | 14% - 16% |
| Tenda  | 14% - 16% | 14% - 16% |

**FINANCIAL STATEMENTS GAFISA SEGMENT**

|  |                |                |               |                |               |                  |                  |                |
|--|----------------|----------------|---------------|----------------|---------------|------------------|------------------|----------------|
| <b>Net Operating Revenue</b>             | <b>365,256</b> | <b>397,907</b> | <b>-8.2%</b>  | <b>432,252</b> | <b>-15.5%</b> | <b>1,089,913</b> | <b>1,173,896</b> | <b>-7.2%</b>   |
| Operating Costs                          | (258,533)      | (278,772)      | -7.3%         | (266,313)      | -2.9%         | (775,165)        | (796,125)        | -2.7%          |
| <b>Gross profit</b>                      | <b>106,723</b> | <b>119,135</b> | <b>-10.4%</b> | <b>165,939</b> | <b>-35.7%</b> | <b>314,748</b>   | <b>377,771</b>   | <b>-16.7%</b>  |
| <i>Gross Margin</i>                      | 29.2%          | 29.9%          | -70 bps       | 38.4%          | -920 bps      | 28.9%            | 32.2%            | -330 bps       |
| <b>Operating Expenses</b>                |                |                |               |                |               |                  |                  |                |
| Selling Expenses                         | (21,713)       | (28,425)       | -23.6%        | (27,287)       | -20.4%        | (69,133)         | (101,166)        | -31.3%         |
| General and Administrative Expenses      | (32,031)       | (31,406)       | 2.0%          | (30,108)       | 6.4%          | (95,886)         | (90,586)         | 5.8%           |
| Other Operating Revenues / Expenses      | (15,585)       | (24,351)       | -36.0%        | (11,880)       | 31.2%         | (55,925)         | (28,225)         | 98.2%          |
| Depreciation and Amortization            | (7,744)        | (11,311)       | -31.5%        | (15,284)       | -49.3%        | (30,261)         | (30,328)         | -0.2%          |
| Equity pickup                            | 8,266          | 3,662          | 125.7%        | (5,717)        | -244.6%       | 10,646           | (16,668)         | -163.3%        |
| <b>Operational Result</b>                | <b>37,916</b>  | <b>27,304</b>  | <b>38.9%</b>  | <b>75,663</b>  | <b>-49.9%</b> | <b>74,189</b>    | <b>110,798</b>   | <b>-33.0%</b>  |
| Financial Income                         | 20,583         | 24,160         | -14.8%        | 9,594          | 114.5%        | 75,903           | 27,060           | 180.1%         |
| Financial Expenses                       | (33,669)       | (28,565)       | 17.9%         | (51,710)       | -34.9%        | (101,218)        | (156,835)        | -35.5%         |
| <b>Net Income Before Taxes on Income</b> | <b>24,830</b>  | <b>22,899</b>  | <b>8.4%</b>   | <b>33,547</b>  | <b>-26.0%</b> | <b>48,874</b>    | <b>(18,977)</b>  | <b>-357.1%</b> |
| Deferred Taxes                           | (1)            | (91)           | -98.9%        | 146            | -100.7%       | (384)            | (318)            | 20.3%          |
| Income Tax and Social Contribution       | (8,788)        | (7,117)        | 23.5%         | (2,542)        | 245.7%        | (19,635)         | (8,454)          | 132.1%         |
| <b>Net Income After Taxes on Income</b>  | <b>16,041</b>  | <b>15,691</b>  | <b>2.2%</b>   | <b>31,151</b>  | <b>-48.5%</b> | <b>28,855</b>    | <b>(27,749)</b>  | <b>-204.2%</b> |
| Net income from discontinued operations  | -              | -              | -             | 46,993         | -100.0%       | -                | 127,758          | -100.0%        |
| Minority Shareholders                    | 778            | (1,441)        | -154.0%       | 1,413          | -44.9%        | (1,213)          | 23,030           | -105.2%        |
| <b>Net Result</b>                        | <b>15,263</b>  | <b>17,132</b>  | <b>-10.9%</b> | <b>76,731</b>  | <b>-80.1%</b> | <b>30,068</b>    | <b>76,979</b>    | <b>-60.3%</b>  |

**FINANCIAL STATEMENTS TENDA SEGMENT**

|  |                 |                 |                 |                 |                 |                 |                  |                 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|-----------------|
| <b>Net Operating Revenue</b>             | <b>128,935</b>  | <b>176,923</b>  | <b>-27.1%</b>   | <b>195,795</b>  | <b>-34.1%</b>   | <b>411,809</b>  | <b>602,564</b>   | <b>-31.1%</b>   |
| Operating Costs                          | (106,805)       | (131,154)       | -18.6%          | (188,231)       | -43.3%          | (335,452)       | (584,889)        | -42.1%          |
| <b>Gross profit</b>                      | <b>22,130</b>   | <b>45,769</b>   | <b>-51.6%</b>   | <b>7,564</b>    | <b>192.6%</b>   | <b>76,357</b>   | <b>17,675</b>    | <b>332.1%</b>   |
| <i>Gross Margin</i>                      | <i>17.2%</i>    | <i>25.9%</i>    | <i>-870 bps</i> | <i>3.8%</i>     | <i>1340 bps</i> | <i>18.5%</i>    | <i>2.9%</i>      | <i>1560 bps</i> |
| <b>Operating Expenses</b>                |                 |                 |                 |                 |                 |                 |                  |                 |
| Selling Expenses                         | (15,311)        | (14,668)        | 4.4%            | (18,878)        | -18.9%          | (41,766)        | (60,626)         | -31.1%          |
| General and Administrative Expenses      | (18,856)        | (25,012)        | -24.6%          | (25,047)        | -24.7%          | (62,838)        | (67,173)         | -6.1%           |
| Other Operating Revenues / Expenses      | (11,735)        | (14,968)        | -21.6%          | (16,237)        | -27.7%          | (36,706)        | (15,623)         | 134.1%          |
| Depreciation and Amortization            | (3,971)         | (4,666)         | -14.9%          | (2,858)         | 38.9%           | (11,453)        | (8,245)          | 38.1%           |
| Equity pickup                            | (2,670)         | (1,070)         | 149.5%          | 7,920           | -133.7%         | (3,475)         | 22,502           | -115.1%         |
| <b>Operational Result</b>                | <b>(30,413)</b> | <b>(14,615)</b> | <b>108.1%</b>   | <b>(47,536)</b> | <b>-36.0%</b>   | <b>(79,881)</b> | <b>(111,490)</b> | <b>-28.1%</b>   |
| Financial Income                         | 15,890          | 13,805          | 15.1%           | 7,404           | 114.6%          | 42,731          | 25,626           | 66.1%           |
| Financial Expenses                       | (10,832)        | (12,472)        | -13.1%          | (13,774)        | -21.4%          | (36,430)        | (27,164)         | 34.1%           |
| <b>Net Income Before Taxes on Income</b> | <b>(25,355)</b> | <b>(13,282)</b> | <b>90.9%</b>    | <b>(53,906)</b> | <b>-53.0%</b>   | <b>(73,580)</b> | <b>(113,028)</b> | <b>-34.1%</b>   |
| Deferred Taxes                           | 860             | (1,771)         | -148.6%         | (2,673)         | -132.2%         | (152)           | (6,473)          | -97.1%          |
| Income Tax and Social Contribution       | (1,234)         | (2,693)         | -54.2%          | (1,950)         | -36.7%          | (7,261)         | (5,203)          | 39.1%           |
| <b>Net Income After Taxes on Income</b>  | <b>(25,729)</b> | <b>(17,746)</b> | <b>45.0%</b>    | <b>(58,529)</b> | <b>-56.0%</b>   | <b>(80,993)</b> | <b>(124,704)</b> | <b>-35.1%</b>   |
| Minority Shareholders                    | (510)           | 237             | -315.2%         | 2,425           | -121.0%         | (331)           | 6,115            | -105.1%         |
| <b>Net Result</b>                        | <b>(25,219)</b> | <b>(17,983)</b> | <b>40.2%</b>    | <b>(60,954)</b> | <b>-58.6%</b>   | <b>(80,662)</b> | <b>(130,819)</b> | <b>-38.1%</b>   |

**CONSOLIDATED FINANCIAL STATEMENTS**

|  |                |                |                 |                 |                 |                  |                  |
|--|----------------|----------------|-----------------|-----------------|-----------------|------------------|------------------|
| <b>Net Operating Revenue</b>             | <b>494,191</b> | <b>574,830</b> | <b>-14.0%</b>   | <b>628,047</b>  | <b>-21.3%</b>   | <b>1,501,722</b> | <b>1,776,461</b> |
| Operating Costs                          | (365,338)      | (409,926)      | -10.9%          | (454,544)       | -19.6%          | (1,110,617)      | (1,381,015)      |
| <b>Gross profit</b>                      | <b>128,853</b> | <b>164,904</b> | <b>-21.9%</b>   | <b>173,503</b>  | <b>-25.7%</b>   | <b>391,105</b>   | <b>395,446</b>   |
| <i>Gross Margin</i>                      | <i>26.1%</i>   | <i>28.7%</i>   | <i>-260 bps</i> | <i>27.6%</i>    | <i>-150 bps</i> | <i>26.0%</i>     | <i>22.3%</i>     |
| <b>Operating Expenses</b>                |                |                |                 |                 |                 |                  |                  |
| Selling Expenses                         | (37,024)       | (43,093)       | -14.1%          | (46,165)        | -19.8%          | (110,899)        | (161,792)        |
| General and Administrative Expenses      | (50,887)       | (56,418)       | -9.8%           | (55,155)        | -7.7%           | (158,724)        | (157,759)        |
| Other Operating Revenues / Expenses      | (27,320)       | (39,319)       | -30.5%          | (28,117)        | -2.8%           | (92,631)         | (43,848)         |
| Depreciation and Amortization            | (11,715)       | (15,977)       | -26.7%          | (18,142)        | -35.4%          | (41,714)         | (38,573)         |
| Equity pickup                            | 5,596          | 2,592          | 115.9%          | 2,203           | 154.0%          | 7,171            | 5,834            |
| <b>Operational Result</b>                | <b>7,503</b>   | <b>12,689</b>  | <b>-40.9%</b>   | <b>28,127</b>   | <b>-73.3%</b>   | <b>(5,692)</b>   | <b>(692)</b>     |
| Financial Income                         | 36,473         | 37,965         | -3.9%           | 16,998          | 114.6%          | 118,634          | 52,686           |
| Financial Expenses                       | (44,501)       | (41,037)       | 8.4%            | (65,484)        | -32.0%          | (137,648)        | (183,999)        |
| <b>Net Income Before Taxes on Income</b> | <b>(525)</b>   | <b>9,617</b>   | <b>-105.5%</b>  | <b>(20,359)</b> | <b>-97.4%</b>   | <b>(24,706)</b>  | <b>(132,005)</b> |
| Deferred Taxes                           | 859            | (1,862)        | -146.1%         | (2,527)         | -134.0%         | (536)            | (6,791)          |
| Income Tax and Social Contribution       | (10,022)       | (9,810)        | 2.2%            | (4,492)         | 123.1%          | (26,896)         | (13,657)         |
| <b>Net Income After Taxes on Income</b>  | <b>(9,688)</b> | <b>(2,055)</b> | <b>371.4%</b>   | <b>(27,378)</b> | <b>-64.6%</b>   | <b>(52,138)</b>  | <b>(152,453)</b> |
| Net income from discontinued operations  | -              | -              | -               | 46,993          | -100.0%         | -                | 127,758          |
| Minority Shareholders                    | 268            | (1,204)        | -122.3%         | 3,838           | -93.0%          | (1,544)          | 29,144           |
| <b>Net Result</b>                        | <b>(9,956)</b> | <b>(851)</b>   | <b>1,069.9%</b> | <b>15,777</b>   | <b>-163.1%</b>  | <b>(50,594)</b>  | <b>(53,839)</b>  |

**BALANCE SHEET GAFISA SEGMENT****Current Assets**

|                             |                  |                  |              |                  |              |
|-----------------------------|------------------|------------------|--------------|------------------|--------------|
| Cash and cash equivalents   | 903,901          | 661,449          | 36.7%        | 337,984          | 167.4%       |
| Receivables from clients    | 1,212,289        | 1,285,496        | -5.7%        | 1,409,006        | -14.0%       |
| Properties for sale         | 1,298,367        | 1,050,259        | 23.6%        | 926,481          | 40.1%        |
| Other accounts receivable   | 191,596          | 256,083          | -25.2%       | 107,503          | 78.2%        |
| Prepaid expenses and others | 13,517           | 19,024           | -28.9%       | 32,957           | 59.0%        |
| Properties for sale         | 8,175            | 7,747            | 5.5%         | 5,800            | 40.9%        |
| Asset Available for Sale    | -                | -                | -            | 449,151          | -100.0%      |
| Financial Instruments       | -                | -                | -            | 2,830            | -100.0%      |
|                             | <b>3,627,845</b> | <b>3,280,058</b> | <b>10.6%</b> | <b>3,271,712</b> | <b>10.9%</b> |

**Long-term Assets**

|                          |                |                |              |                  |              |
|--------------------------|----------------|----------------|--------------|------------------|--------------|
| Receivables from clients | 332,124        | 298,596        | 11.2%        | 281,191          | 18.1%        |
| Properties for sale      | 451,383        | 467,708        | -3.5%        | 502,000          | -10.1%       |
| Financial Instruments    | -              | -              | -            | (157)            | -100.0%      |
| Other                    | 198,545        | 221,212        | -10.2%       | 220,514          | -10.0%       |
|                          | <b>982,052</b> | <b>987,516</b> | <b>-0.6%</b> | <b>1,003,549</b> | <b>-2.1%</b> |
| Intangible               | 63,755         | 63,149         | 1.0%         | 71,111           | -10.3%       |
| Investments              | 1,898,323      | 1,989,855      | -4.6%        | 2,355,090        | -19.4%       |

**Total Assets**

|  |                  |                  |             |                  |              |
|--|------------------|------------------|-------------|------------------|--------------|
|  | <b>6,571,975</b> | <b>6,320,578</b> | <b>4.0%</b> | <b>6,701,462</b> | <b>-1.9%</b> |
|--|------------------|------------------|-------------|------------------|--------------|

**Current Liabilities**

|  |                  |                  |              |                  |               |
|--|------------------|------------------|--------------|------------------|---------------|
| Loans and financing                          | 440,892          | 548,548          | -19.6%       | 515,449          | -14.5%        |
| Debentures                                   | 281,104          | 254,466          | 10.5%        | 228,417          | 23.1%         |
| Obligations for purchase of land and clients | 348,970          | 293,195          | 19.0%        | 314,269          | 11.0%         |
| Materials and service suppliers              | 62,865           | 55,888           | 12.5%        | 74,331           | -15.4%        |
| Taxes and contributions                      | 57,399           | 59,857           | -4.1%        | 81,916           | -29.9%        |
| Investor Obligations                         | 9,935            | 7,517            | 32.2%        | 76               | 12978.8%      |
| Other  | 352,048          | 364,314          | -3.4%        | 899,907          | -60.9%        |
|  | <b>1,553,213</b> | <b>1,583,785</b> | <b>-1.9%</b> | <b>2,114,366</b> | <b>-26.5%</b> |

**Long-term Liabilities**

|  |                  |                  |              |                  |              |
|--|------------------|------------------|--------------|------------------|--------------|
| Loans and financings                         | 932,132          | 756,049          | 23.3%        | 943,276          | -1.2%        |
| Debentures                                   | 710,811          | 582,508          | 22.0%        | 826,411          | -14.0%       |
| Obligations for purchase of land and clients | 55,072           | 66,983           | -17.8%       | 99,604           | -44.7%       |
| Deferred taxes                               | 44,515           | 44,667           | -0.3%        | 67,424           | -34.0%       |
| Provision for contingencies                  | 60,718           | 67,745           | -10.4%       | 4,580            | 1225.8%      |
| Investor Obligations                         | 7,145            | 7,145            | 0.0%         | 14,443           | -50.5%       |
| Other  | 80,129           | 74,555           | 7.5%         | 138,594          | -42.2%       |
|  | <b>1,890,522</b> | <b>1,599,652</b> | <b>18.2%</b> | <b>2,094,331</b> | <b>-9.7%</b> |

**Shareholders' Equity**

|                           |                  |                  |              |                  |              |
|---------------------------|------------------|------------------|--------------|------------------|--------------|
| Shareholders' Equity      | 3,106,915        | 3,116,181        | -0.3%        | 2,469,276        | 25.8%        |
| Non-controlling interests | 21,325           | 20,960           | 1.7%         | 23,490           | -9.2%        |
|                           | <b>3,128,240</b> | <b>3,137,141</b> | <b>-0.3%</b> | <b>2,492,765</b> | <b>25.5%</b> |

**Liabilities and Shareholders' Equity**

|  |                  |                  |             |                  |              |
|--|------------------|------------------|-------------|------------------|--------------|
|  | <b>6,571,975</b> | <b>6,320,578</b> | <b>4.0%</b> | <b>6,701,462</b> | <b>-1.9%</b> |
|--|------------------|------------------|-------------|------------------|--------------|





**BALANCE SHEET TENDA SEGMENT****Current Assets**

|                            |                  |                  |              |                  |               |
|----------------------------|------------------|------------------|--------------|------------------|---------------|
| Cash and cash equivalents  | 559,524          | 618,119          | -9.5%        | 443,621          | 26.1%         |
| Receivables from clients   | 363,633          | 424,221          | -14.3%       | 694,124          | -37.1%        |
| Properties for sale        | 570,304          | 527,646          | 8.1%         | 563,058          | -16.1%        |
| Other accounts receivable  | 131,971          | 131,914          | 0.0%         | 523,815          | -74.8%        |
| Prepaid expenses and other | -                | -                | 0.0%         | 9,040            | -100.0%       |
| Properties for sale        | 73,996           | 98,564           | -24.9%       | 116,368          | -36.4%        |
| Asset Available for Sale   | -                | -                | 0.0%         | 375,216          | -100.0%       |
|                            | <b>1,699,428</b> | <b>1,800,464</b> | <b>-5.6%</b> | <b>2,725,241</b> | <b>-37.6%</b> |

**Long-term Assets**

|                          |                |                |              |                |              |
|--------------------------|----------------|----------------|--------------|----------------|--------------|
| Receivables from clients | 23,168         | 23,760         | -2.5%        | 20,379         | 13.7%        |
| Properties for sale      | 181,754        | 110,772        | 64.1%        | 154,715        | 17.5%        |
| Other                    | 89,770         | 86,017         | 4.4%         | 82,955         | 8.2%         |
|                          | <b>294,692</b> | <b>220,549</b> | <b>33.6%</b> | <b>258,049</b> | <b>14.2%</b> |
| Intangible               | 39,596         | 39,429         | 0.4%         | 35,943         | 10.2%        |
| Investments              | 203,766        | 193,544        | 5.3%         | 205,761        | 1.0%         |

**Total Assets**

|  |                  |                  |              |                  |               |
|--|------------------|------------------|--------------|------------------|---------------|
|  | <b>2,237,482</b> | <b>2,253,986</b> | <b>-0.7%</b> | <b>3,224,993</b> | <b>-30.6%</b> |
|--|------------------|------------------|--------------|------------------|---------------|

**Current Liabilities**

|  |                |                |             |                |             |
|--|----------------|----------------|-------------|----------------|-------------|
| Loans and financing                          | 33,469         | 74,395         | -55.0%      | 110,158        | -69.6%      |
| Debentures                                   | 109,335        | 98,928         | 10.5%       | 195,795        | -44.2%      |
| Obligations for purchase of land and clients | 143,323        | 71,442         | 100.6%      | 78,833         | 93.9%       |
| Materials and service suppliers              | 20,602         | 20,732         | -0.6%       | 24,633         | -16.4%      |
| Taxes and contributions                      | 79,485         | 90,748         | -12.4%      | 77,701         | 2.3%        |
| Other  | 314,136        | 317,405        | -1.0%       | 183,320        | 66.9%       |
|  | <b>700,350</b> | <b>673,650</b> | <b>4.0%</b> | <b>670,440</b> | <b>4.5%</b> |

**Long-term Liabilities**

|                                  |                |                |              |                |               |
|----------------------------------|----------------|----------------|--------------|----------------|---------------|
| Loans and financings             | 23,426         | 58,295         | -59.8%       | 141,738        | -83.5%        |
| Debentures                       | 300,000        | 300,000        | 0.0%         | 548,709        | -45.3%        |
| Obligations for purchase of land | 21,087         | 3,175          | 564.2%       | 8,391          | 151.3%        |
| Deferred taxes                   | 9,783          | 10,643         | -8.1%        | 14,969         | -34.6%        |
| Provision for contingencies      | 65,062         | 65,783         | -1.1%        | -              | 0.0%          |
| Other                            | 68,629         | 67,850         | 1.1%         | 121,094        | -43.3%        |
|                                  | <b>487,987</b> | <b>505,746</b> | <b>-3.5%</b> | <b>834,901</b> | <b>-41.6%</b> |

**Shareholders' Equity**

|   |                  |                  |              |                  |               |
|---|------------------|------------------|--------------|------------------|---------------|
| Shareholders' Equity                        | 1,024,864        | 1,049,799        | -2.4%        | 1,683,593        | -39.1%        |
| Non-controlling interests                   | 24,281           | 24,791           | -2.1%        | 36,059           | -32.7%        |
|   | <b>1,049,145</b> | <b>1,074,590</b> | <b>-2.4%</b> | <b>1,719,652</b> | <b>-39.0%</b> |
| <b>Liabilities and Shareholders' Equity</b> | <b>2,237,482</b> | <b>2,253,986</b> | <b>-0.7%</b> | <b>3,224,993</b> | <b>-30.6%</b> |



**CONSOLIDATED BALANCE SHEETS****Current Assets**

|                             |                  |                  |             |                  |               |
|-----------------------------|------------------|------------------|-------------|------------------|---------------|
| Cash and cash equivalents   | 1,463,425        | 1,279,568        | 14.4%       | 781,606          | 87.2%         |
| Receivables from clients    | 1,575,922        | 1,709,718        | -7.8%       | 2,103,130        | -25.1%        |
| Properties for sale         | 1,868,671        | 1,577,905        | 18.4%       | 1,489,538        | 25.5%         |
| Other accounts receivable   | 184,842          | 217,263          | 14.9%       | 153,865          | 20.1%         |
| Prepaid expenses and others | 20,015           | 26,223           | -23.7%      | 42,003           | -52.3%        |
| Properties for sale         | 82,171           | 106,311          | -22.7%      | 122,168          | -32.7%        |
| Asset Available for Sale    | -                | -                | 0.0%        | 1,532,226        | -100.0%       |
| Financial Instruments       | -                | -                | 0.0%        | 2,830            | -100.0%       |
|                             | <b>5,195,046</b> | <b>4,916,988</b> | <b>5.7%</b> | <b>6,227,366</b> | <b>-16.6%</b> |

**Long-term Assets**

|                          |                  |                  |             |                  |             |
|--------------------------|------------------|------------------|-------------|------------------|-------------|
| Receivables from clients | 355,292          | 322,356          | 10.2%       | 301,570          | 17.8%       |
| Properties for sale      | 633,137          | 578,480          | 9.4%        | 656,715          | -3.6%       |
| Financial Instruments    | 273,351          | 292,260          | -6.5%       | 288,424          | -5.2%       |
|                          | <b>1,261,780</b> | <b>1,193,096</b> | <b>5.8%</b> | <b>1,246,709</b> | <b>1.2%</b> |
| Intangible               | 146,431          | 145,657          | 0.5%        | 212,867          | -31.2%      |
| Investments              | 975,597          | 1,032,662        | -5.5%       | 512,736          | 90.3%       |

**Total Assets**

|  |                  |                  |             |                  |              |
|--|------------------|------------------|-------------|------------------|--------------|
|  | <b>7,578,854</b> | <b>7,288,403</b> | <b>4.0%</b> | <b>8,199,678</b> | <b>-7.6%</b> |
|--|------------------|------------------|-------------|------------------|--------------|

**Current Liabilities**

|  |                  |                  |             |                  |               |
|--|------------------|------------------|-------------|------------------|---------------|
| Loans and financing                          | 474,361          | 622,942          | -23.9%      | 625,608          | -24.2%        |
| Debentures                                   | 390,439          | 353,394          | 10.5%       | 424,212          | -8.0%         |
| Obligations for purchase of land and clients | 492,293          | 364,637          | 35.0%       | 445,257          | 10.6%         |
| Materials and service suppliers              | 83,467           | 76,619           | 8.9%        | 98,964           | -15.7%        |
| Taxes and contributions                      | 108,722          | 117,728          | -7.6%       | 159,617          | -31.9%        |
| Investor Obligations                         | 9,935            | 7,517            | 32.2%       | 115,304          | -91.4%        |
| Obligations with Asset Available for Sale    | -                | -                | 0.0%        | 693,160          | -100.0%       |
| Other  | 562,118          | 551,057          | 2.0%        | 486,374          | 15.6%         |
|  | <b>2,121,335</b> | <b>2,093,894</b> | <b>1.3%</b> | <b>3,048,496</b> | <b>-30.4%</b> |

**Long-term Liabilities**

|  |                  |                  |              |                  |               |
|--|------------------|------------------|--------------|------------------|---------------|
| Loans and financings                         | 955,558          | 814,345          | 17.3%        | 1,085,014        | -11.9%        |
| Debentures                                   | 1,010,811        | 882,508          | 14.5%        | 1,375,120        | -26.5%        |
| Obligations for purchase of land and clients | 76,159           | 70,158           | 8.6%         | 107,995          | -29.5%        |
| Deferred taxes                               | 54,299           | 55,310           | -1.8%        | 82,393           | -34.1%        |
| Provision for contingencies                  | 125,780          | 133,528          | -5.8%        | 135,097          | -6.9%         |
| Investor Obligations                         | 7,145            | 7,145            | 0.0%         | 14,443           | -50.5%        |
| Other  | 98,630           | 93,384           | 5.6%         | 83,458           | 18.2%         |
|  | <b>2,328,382</b> | <b>2,056,378</b> | <b>13.2%</b> | <b>2,883,520</b> | <b>-19.3%</b> |

**Shareholders' Equity**

|                           |                  |                  |              |                  |              |
|---------------------------|------------------|------------------|--------------|------------------|--------------|
| Shareholders' Equity      | 3,106,916        | 3,116,182        | -0.3%        | 2,216,828        | 40.2%        |
| Non-controlling interests | 22,221           | 21,949           | 1.2%         | 50,834           | -56.3%       |
|                           | <b>3,129,137</b> | <b>3,138,131</b> | <b>-0.3%</b> | <b>2,267,662</b> | <b>38.0%</b> |

**Liabilities and Shareholders' Equity**

|  |                  |                  |             |                  |              |
|--|------------------|------------------|-------------|------------------|--------------|
|  | <b>7,578,854</b> | <b>7,288,403</b> | <b>4.0%</b> | <b>8,199,678</b> | <b>-7.6%</b> |
|--|------------------|------------------|-------------|------------------|--------------|



**CASH FLOW**

|   |                  |                  |                 |                  |
|---|------------------|------------------|-----------------|------------------|
| <b>Income Before Taxes on Income</b>                        | <b>(519)</b>     | <b>(20,359)</b>  | <b>(24,700)</b> | <b>(132,005)</b> |
| Expenses (income) not affecting working capital             | <b>63,715</b>    | <b>114,379</b>   | <b>193,129</b>  | <b>185,778</b>   |
| Depreciation and amortization                               | 11,715           | 18,142           | 41,714          | 38,573           |
| Impairment allowance  | (10,063)         | (384)            | (9,684)         | (802)            |
| Expense on stock option plan                                | 3,172            | 4,170            | 27,577          | 13,715           |
| Penalty fee over delayed projects                           | (4,647)          | 10,681           | (5,322)         | (1,417)          |
| Unrealized interest and charges, net                        | 27,102           | 29,480           | 47,414          | 48,904           |
| Equity pickup   | (5,596)          | (2,203)          | (7,171)         | (5,834)          |
| Disposal of fixed asset                                     | 4,639            | 14,912           | 6,836           | 20,098           |
| Warranty provision  | 3,937            | 1,816            | (7,020)         | (624)            |
| Provision for contingencies                                 | 25,487           | 32,150           | 77,283          | 47,388           |
| Profit sharing provision                                    | 9,726            | 8,808            | 26,151          | 26,235           |
| Allowance (reversal) for doubtful debts                     | (6,356)          | (2,766)          | (9,662)         | (5,731)          |
| Profit / Loss from financial instruments                    | 4,599            | (427)            | 4,354           | 5,273            |
| Clients   | 113,865          | (45,143)         | 292,887         | 51,683           |
| Properties for sale   | (328,569)        | (96,780)         | (409,947)       | (235,647)        |
| Other receivables   | 13,237           | (18,320)         | 10,839          | (41,393)         |
| Deferred selling expenses and pre-paid expenses             | 6,206            | 5,630            | 15,170          | 19,520           |
| Obligations on land purchases                               | 133,657          | 20,470           | 80,103          | 45,090           |
| Taxes and contributions                                     | (703)            | 4,043            | (31,791)        | (13,060)         |
| Accounts payable  | 6,848            | (2,229)          | 4,125           | 11,308           |
| Salaries, payroll charges and bonus provision               | 2,803            | 2,417            | (43,023)        | (36,909)         |
| Other accounts payable                                      | 49,968           | 84,052           | 19,980          | 159,288          |
| Current account operations                                  | 47,232           | 54,640           | (4,038)         | 40,943           |
| Paid taxes  | (18,326)         | (4,636)          | (103,008)       | (8,570)          |
| <b>Cash used in operating activities</b>                    | <b>89,414</b>    | <b>98,165</b>    | <b>(937)</b>    | <b>46,026</b>    |
| <b>Investments</b>  |                  |                  |                 |                  |
| Purchase of property and equipment                          | (17,128)         | (33,793)         | (52,256)        | (60,350)         |
| Redemption of securities, restricted securities and loans   | (157,180)        | 1,066,444        | 2,387,569       | 3,708,304        |
| Investments in marketable securities, restricted securities | -                | (949,013)        | (1,880,258)     | (3,399,254)      |
| Investments increase  | (15,954)         | (15,578)         | (11,534)        | (19,454)         |
| Dividends receivables                                       | (1,990)          | 9,480            | 58,311          | 14,745           |
| Acquisition remaining portion from 20% in AUSA              | -                | (366,662)        | -               | (366,662)        |
| <b>Cash used in investing activities</b>                    | <b>(192,252)</b> | <b>(289,122)</b> | <b>501,832</b>  | <b>(122,671)</b> |
| <b>Financing</b>  |                  |                  |                 |                  |
| Capital increase  | -                | 3                | -               | 4,866            |
| Contributions from venture partners                         | 2,418            | 1,908            | (106,600)       | (106,675)        |
| Increase in loans and financing                             | 430,491          | 288,714          | 666,692         | 1,237,027        |
| Repayment of loans and financing                            | (298,994)        | (300,778)        | (941,844)       | (1,158,400)      |
| Purchase of treasury shares                                 | (2,207)          | -                | (53,561)        | (39,970)         |
| Dividend payments   | -                | -                | (117,129)       | -                |
| Proceeds from subscription of redeemable equity interest    | -                | -                | -               | (5,089)          |
| Operations of mutual  | (2,201)          | (1,014)          | (8,799)         | (12,691)         |

|   |                |                  |                  |                  |
|---|----------------|------------------|------------------|------------------|
| Sale of treasury shares                                     | 4,103          | -                | 17,583           | -                |
| Result of sale of treasury shares                           | (4,094)        | -                | (10,664)         | -                |
| <b>Net cash provided by financing activities</b>            | <b>129,516</b> | <b>(11,167)</b>  | <b>(554,322)</b> | <b>(80,932)</b>  |
| <b>Net increase (decrease) in cash and cash equivalents</b> | <b>26,678</b>  | <b>(202,124)</b> | <b>(53,427)</b>  | <b>(157,577)</b> |
| At the beginning of the period                              | 135,089        | 476,749          | 215,194          | 432,202          |
| At the end of the period                                    | 161,767        | 274,625          | 161,767          | 274,625          |
| <b>Net increase (decrease) in cash and cash equivalents</b> | <b>26,678</b>  | <b>(202,124)</b> | <b>(53,427)</b>  | <b>(157,577)</b> |

## **GLOSSARY**

### **Affordable Entry Level**

Residential units targeted to the mid-low and low income segments with prices below R\$200 thousand per unit.

### **Backlog of Revenues**

As a result of the Percentage of Completion Method of recognizing revenues, we recognize revenues and expenses over a multi-year period for each residential unit we sell. Our backlog of results represents revenues minus costs that will be incurred in future periods from past sales.

### **Backlog of Results**

As a result of the Percentage of Completion Method of recognizing revenues, we recognize revenues and expenses over a multi-year period for each residential unit we sell. Our backlog represents revenues that will be incurred in future periods from past sales.

### **Backlog Margin**

Equals to "Backlog of Results" divided "Backlog of Revenues" to be recognized in future periods.

### **LandBank**

Land that Gafisa holds for future development paid either in cash or through swap agreements. Each decision to acquire land is analyzed by our investment committee and approved by our Board of Directors.

### **LOT (Urbanized Lots)**

Land subdivisions, or lots, with prices ranging from R\$150 to R\$600 per square meter.

### **PoC Method**

Under Brazilian GAAP, real estate development revenues, costs and related expenses are recognized using the percentage-of-completion ("PoC") method of accounting by measuring progress towards completion in terms of actual costs incurred versus total budgeted expenditures for each stage of a development.

### **Pre-Sales**

Contracted pre-sales are the aggregate amount of sales resulting from all agreements for the sale of units entered into during a certain period, including new units and units in inventory. Contracted pre-sales will be recorded as revenue as construction progresses (PoC method). There is no definition of "contracted pre-sales" under Brazilian GAAP.

## **PSV**

Potential Sales Value.

## **SFH Funds**

Funds from SFH are originated from the Governance Severance Indemnity Fund for Employees (FGTS) and from savings accounts deposits. Banks are required to invest 65% of the total savings accounts balance in the housing sector, either to final customers or developers, at lower interest rates than the private market.

## **Swap Agreements**

A system in which we grant the land-owner a certain number of units to be built on the land or a percentage of the proceeds from the sale of units in such development in exchange for the land. By acquiring land through this system, we intend to reduce our cash requirements and increase our returns.

## **Operating Cash Flow**

Operating cash flow (non-accounting)

## **ABOUT GAFISA**

Gafisa is a leading diversified national homebuilder serving all demographic segments of the Brazilian market. Established almost 60 years ago, we have completed and sold more than 1,100 developments and built more than 12 million square meters of housing under the Gafisa brand - more than any other residential development company in Brazil. Recognized as one of the foremost professionally managed homebuilders, Gafisa is also one of the most respected and best-known brands in the real estate market, recognized for its quality and consistency among potential homebuyers, brokers, lenders, landowners, competitors and investors. Our pre-eminent brands include Tenda, serving the affordable/entry-level housing segment, and we hold a 30% stake in Alphaville, one of the most important companies in the residential lots segment in Brazil. Gafisa S.A. is traded on the Novo Mercado of the BM&FBOVESPA (BOVESPA:GFS3) and on the New York Stock Exchange (NYSE:GFA).



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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 7, 2014

**Gafisa S.A.**

By:

/s/ Sandro Gamba

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Name: Sandro Gamba

Title: Chief Executive Officer

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