

CONSOLIDATED EDISON INC  
Form 10-K  
February 19, 2015  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-K

x Annual Report Pursuant To Section 13 or 15(d) of the Securities Exchange Act of 1934

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2014

OR

.. Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-14514

**Consolidated Edison, Inc.**

Exact name of registrant as specified in its charter  
and principal office address and telephone number

New York  
State of Incorporation

13-3965100  
I.R.S. Employer

ID. Number

4 Irving Place,

New York, New York 10003

(212) 460-4600

Commission File Number 1-1217

**Consolidated Edison Company of New York, Inc.**

Exact name of registrant as specified in its charter  
and principal office address and telephone number

New York  
State of Incorporation

13-5009340  
I.R.S. Employer

ID. Number

4 Irving Place,

New York, New York 10003

(212) 460-4600

**Securities Registered Pursuant to Section 12(b) of the Act:**

**Title of each class**

**Consolidated Edison, Inc.,**

Common Shares (\$.10 par value)

**Name of each exchange  
on which registered**

New York Stock Exchange

**Securities Registered Pursuant to Section 12(g) of the Act: None**

**Table of Contents**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.

Consolidated Edison, Inc. (Con Edison)	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Consolidated Edison Company of New York, Inc. (CECONY)	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.

Con Edison	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
CECONY	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Con Edison	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
CECONY	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Con Edison	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
CECONY	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Con Edison	Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
CECONY	Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Con Edison	Yes	..	No	x
CECONY	Yes	..	No	x

The aggregate market value of the common equity of Con Edison held by non-affiliates of Con Edison, as of June 30, 2014, was approximately \$16.9 billion.

As of January 30, 2015, Con Edison had outstanding 292,888,812 Common Shares (\$.10 par value).

All of the outstanding common equity of CECONY is held by Con Edison.

### Documents Incorporated By Reference

Portions of Con Edison's definitive proxy statement for its Annual Meeting of Stockholders to be held on May 18, 2015, to be filed with the Commission pursuant to Regulation 14A, not later than 120 days after December 31, 2014, is incorporated in Part III of this report.

### Filing Format

This Annual Report on Form 10-K is a combined report being filed separately by two different registrants: Consolidated Edison, Inc. (Con Edison) and Consolidated Edison Company of New York, Inc. (CECONY). CECONY is a wholly-owned subsidiary of Con Edison and, as such, the information in this report about CECONY also applies to Con Edison. CECONY meets the conditions set forth in General Instruction (I)(1)(a) and (b) of Form 10-K and is therefore filing this Form 10-K with the reduced disclosure format.

As used in this report, the term the Companies refers to Con Edison and CECONY. However, CECONY makes no representation as to the information contained in this report relating to Con Edison or the subsidiaries of Con Edison other than itself.

## 2 CON EDISON ANNUAL REPORT 2014

**Table of Contents****Glossary of Terms**

The following is a glossary of abbreviations or acronyms that are used in the Companies' SEC reports:

**Con Edison Companies**

<b>Con Edison</b>	Consolidated Edison, Inc.
<b>CECONY</b>	Consolidated Edison Company of New York, Inc.
<b>Con Edison Development</b>	Consolidated Edison Development, Inc.
<b>Con Edison Energy</b>	Consolidated Edison Energy, Inc.
<b>Con Edison Solutions</b>	Consolidated Edison Solutions, Inc.
<b>Con Edison Transmission</b>	Consolidated Edison Transmission, LLC
<b>O&amp;R</b>	Orange and Rockland Utilities, Inc.
<b>Pike</b>	Pike County Light & Power Company
<b>RECO</b>	Rockland Electric Company
<b>The Companies</b>	Con Edison and CECONY
<b>The Utilities</b>	CECONY and O&R

**Regulatory Agencies, Government Agencies, and Quasi-governmental Not-for-Profits**

<b>EPA</b>	U. S. Environmental Protection Agency
<b>FERC</b>	Federal Energy Regulatory Commission
<b>IRS</b>	Internal Revenue Service
<b>NJBPU</b>	New Jersey Board of Public Utilities
<b>NJDEP</b>	New Jersey Department of Environmental Protection
<b>NYISO</b>	New York Independent System Operator
<b>NYPA</b>	New York Power Authority
<b>NYSDEC</b>	New York State Department of Environmental Conservation
<b>NYSERDA</b>	New York State Energy Research and Development Authority
<b>NYSPSC</b>	New York State Public Service Commission
<b>NYSRC</b>	New York State Reliability Council, LLC
<b>PAPUC</b>	Pennsylvania Public Utility Commission
<b>PJM</b>	PJM Interconnection LLC
<b>SEC</b>	U.S. Securities and Exchange Commission

**Accounting**

<b>ASU</b>	Accounting Standards Update
<b>FASB</b>	Financial Accounting Standards Board
<b>GAAP</b>	Generally Accepted Accounting Principles in the United States of America
<b>LILO</b>	Lease In/Lease Out
<b>OCI</b>	Other Comprehensive Income
<b>VIE</b>	Variable interest entity

**Environmental**

<b>CO<sub>2</sub></b>	Carbon dioxide
<b>GHG</b>	Greenhouse gases
<b>MGP Sites</b>	Manufactured gas plant sites
<b>PCBs</b>	Polychlorinated biphenyls
<b>PRP</b>	Potentially responsible party

**Superfund**

Federal Comprehensive Environmental Response, Compensation and Liability Act of 1980 and similar state statutes

CON EDISON ANNUAL REPORT 3  
2014

**Table of Contents**

**Units of Measure**

<b>AC</b>	Alternating current
<b>Dt</b>	Dekatherms
<b>kV</b>	Kilovolt
<b>kWh</b>	Kilowatt-hour
<b>MDt</b>	Thousand dekatherms
<b>MMlb</b>	Million pounds
<b>MVA</b>	Megavolt ampere
<b>MW</b>	Megawatt or thousand kilowatts
<b>MWH</b>	Megawatt hour

**Other**

<b>AFUDC</b>	Allowance for funds used during construction
<b>COSO</b>	Committee of Sponsoring Organizations of the Treadway Commission
<b>DER</b>	Distributed energy resources
<b>DSP</b>	Distributed System Platform
<b>Fitch</b>	Fitch Ratings
<b>LTIP</b>	Long Term Incentive Plan
<b>Moody's</b>	Moody's Investors Service
<b>REV</b>	Reforming the Energy Vision
<b>S&amp;P</b>	Standard & Poor's Financial Services LLC
<b>VaR</b>	Value-at-Risk

**4**    **CON EDISON ANNUAL REPORT  
2014**

**Table of Contents****TABLE OF CONTENTS**

	<b>PAGE</b>
<b><u>Introduction</u></b>	6
<b><u>Available Information</u></b>	8
<b><u>Forward-Looking Statements</u></b>	8
<b><u>Part I</u></b>	
Item 1: <u>Business</u>	9
Item 1A: <u>Risk Factors</u>	32
Item 1B: <u>Unresolved Staff Comments</u>	34
Item 2: <u>Properties</u>	34
Item 3: <u>Legal Proceedings</u>	35
Item 4: <u>Mine Safety Disclosures</u>	35
<u>Executive Officers of the Registrant</u>	35
<b><u>Part II</u></b>	
Item 5: <u>Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	37
Item 6: <u>Selected Financial Data</u>	40
Item 7: <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	41
Item 7A: <u>Quantitative and Qualitative Disclosures about Market Risk</u>	65
Item 8: <u>Financial Statements and Supplementary Data</u>	66
Item 9: <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosure</u>	137
Item 9A: <u>Controls and Procedures</u>	137
Item 9B: <u>Other Information</u>	137
<b><u>Part III</u></b>	
Item 10: <u>Directors, Executive Officers and Corporate Governance</u>	138
Item 11: <u>Executive Compensation</u>	138
Item 12: <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u>	138
Item 13: <u>Certain Relationships and Related Transactions, and Director Independence</u>	138
Item 14: <u>Principal Accounting Fees and Services</u>	138
<b><u>Part IV</u></b>	
Item 15: <u>Exhibits and Financial Statement Schedules</u>	140
<u>Signatures</u>	147



**Table of Contents****Introduction**

*This introduction contains certain information about Con Edison and its subsidiaries, including CECONY, and is qualified in its entirety by reference to the more detailed information appearing elsewhere or incorporated by reference in this report.*

Con Edison's mission is to provide energy services to our customers safely, reliably, efficiently and in an environmentally sound manner; to provide a workplace that allows employees to realize their full potential; to provide a fair return to our investors; and to improve the quality of life in the communities we serve.

Con Edison is a holding company that owns:

CECONY, which delivers electricity, natural gas and steam to customers in New York City and Westchester County;

O&R (together with CECONY referred to as the Utilities), which delivers electricity and natural gas to customers primarily located in southeastern New York, and northern New Jersey and northeastern Pennsylvania;

Competitive energy businesses, which sell to retail customers electricity purchased in wholesale markets and enter into related hedging transactions; provide energy-related products and services to wholesale and retail customers, and develop, own and operate renewable and energy infrastructure projects; and

Consolidated Edison Transmission, LLC (Con Edison Transmission), which was formed in 2014 to invest in a transmission company.

Con Edison anticipates that the Utilities, which are subject to extensive regulation, will continue to provide substantially all of its earnings over the next few years. The Utilities have approved rate plans that are generally designed to cover each company's cost of service, including the capital and other costs of the company's energy delivery systems. The Utilities recover from their full-service customers (generally, on a current basis) the cost the Utilities pay for the energy and charge all of their customers the cost of delivery service.

**Selected Financial Data****Con Edison**

	<b>For the Year Ended December 31,</b>				
(Millions of Dollars, except per share amounts)	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Operating revenues	\$ 13,325	\$ 12,886	\$ 12,188	\$ 12,354	<b>\$ 12,919</b>
Energy costs	5,754	5,001	3,887	4,054	<b>4,513</b>

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Operating income	2,120	2,239	2,339	2,244	<b>2,209</b>
Net income	1,003	1,062	1,141	1,062(c)	<b>1,092</b>
Total assets	36,348	39,214(a)	41,209(b)	40,647(d)	<b>44,308(e)</b>
Long-term debt	10,671	10,143	10,062	10,489	<b>11,631</b>
Total equity	11,274	11,649	11,869	12,245	<b>12,585</b>
Basic earnings per share	\$ 3.49	\$ 3.59	\$ 3.88	\$ 3.62	<b>\$ 3.73</b>
Diluted earnings per share	\$ 3.47	\$ 3.57	\$ 3.86	\$ 3.61	<b>\$ 3.71</b>
Cash dividends per common share	\$ 2.38	\$ 2.40	\$ 2.42	\$ 2.46	<b>\$ 2.52</b>
Book value per share	\$ 37.95	\$ 39.05	\$ 40.53	\$ 41.81	<b>\$ 42.97</b>
Average common shares outstanding (millions)	284	293	293	293	<b>293</b>
Stock price low	\$ 41.52	\$ 48.55	\$ 53.63	\$ 54.33	<b>\$ 52.23</b>
Stock price high	\$ 51.03	\$ 62.74	\$ 65.98	\$ 63.66	<b>\$ 68.92</b>

(a) Reflects a \$1,230 million increase in net plant and a \$1,481 million increase in regulatory assets for unrecognized pension and other postretirement costs.

(b) Reflects a \$1,846 million increase in net plant and a \$304 million increase in regulatory assets for deferred storm costs.

(c) Reflects a charge to earnings of \$95 million (after taxes of \$63 million) relating to the LILO transactions. See Lease In/Lease Out Transactions in Note J to the financial statements in Item 8.

(d) Reflects a \$2,947 million decrease in regulatory assets for unrecognized pension and other postretirement costs offset by a \$1,497 million increase in net plant, a \$280 million increase in cash, a \$257 million increase in special deposits and a \$223 million increase in regulatory assets for future income tax. See Notes B, E and F to the financial statements in Item 8.

(e) Reflects a \$2,116 million increase in regulatory assets for unrecognized pension and other postretirement costs and a \$1,391 million increase in net plant. See Notes E and F to the financial statements in Item 8.

6 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****CECONY**

(Millions of Dollars)	For the Year Ended December 31,				
	2010	2011	2012	2013	2014
Operating revenues	\$ 10,573	\$ 10,432	\$ 10,187	\$ 10,430	\$ 10,786
Energy costs	3,715	3,243	2,665	2,873	2,985
Operating income	1,922	2,083	2,093	2,060	2,139
Net income for common stock	893	978	1,014	1,020	1,058
Total assets	32,605	35,218(a)	36,885(b)	36,258(c)	39,637(d)
Long-term debt	9,743	9,220	9,145	9,366	10,864
Shareholder's equity	10,136	10,431	10,552	10,847	11,188

- (a) Reflects a \$1,101 million increase in net plant and a \$1,402 million increase in regulatory assets for unrecognized pension and other postretirement costs.
- (b) Reflects a \$1,243 million increase in net plant and a \$229 million increase in regulatory assets for deferred storm costs.
- (c) Reflects a \$2,797 million decrease in regulatory assets for unrecognized pension and other postretirement costs offset by a \$1,405 million increase in net plant, a \$280 million increase in cash and \$215 million and \$199 million increases in regulatory assets for environmental remediation costs and future income tax, respectively. See Notes B, E and F to the financial statements in Item 8.
- (d) Reflects a \$1,999 million increase in regulatory assets for unrecognized pension and other postretirement costs and a \$1,440 million increase in net plant. See Notes E and F to the financial statements in Item 8.

**Significant 2014 Developments and Outlook**

Con Edison reported 2014 net income of \$1,092 million or \$3.73 a share compared with \$1,062 million or \$3.62 a share in 2013. Earnings from ongoing operations, which exclude the effects of the gain on sale of solar electric production projects, the LILO transactions (see Lease In/Lease Out Transactions in Note J to the financial statements in Item 8) and the net mark-to-market effects of the competitive energy businesses, were \$1,140 million or \$3.89 a share in 2014 compared with \$1,112 million or \$3.80 a share in 2013. See Non-GAAP Financial Measure below. The results of operations reflect changes in the Utilities rate plans, the cold weather benefit to steam revenues, increases in certain operations and maintenance expenses, depreciation and amortization, and the net mark-to-market effects of the competitive energy businesses. See Results of Operations in Item 7.

CECONY delivered 56,303 million kWhs of electricity (1.1 percent decrease from prior year), 154,859 MDt of gas (11.4 percent increase from prior year) and 23,016 MMBtu of steam to its customers (5.0 percent increase from prior year). O&R delivered 5,669 million kWhs of electricity (0.9 percent decrease from prior year) and 26,337 MDt of gas (5.4 percent increase from prior year). CECONY and O&R's New York electric and gas rate plans include revenue decoupling mechanisms pursuant to which delivery revenues are not generally affected by changes in delivery volumes from levels assumed in the rate plans. See Results of Operations in Item 7.

CECONY forecasts average annual growth in peak demand in its service area at design conditions over the next five years for electric and gas to be approximately 0.9 percent and 2.8 percent, respectively, and average annual decrease in steam peak demand in its service area at design conditions over the next five years to be approximately 0.8 percent. O&R forecasts average annual growth of the peak demand in its service area over the next five years at design conditions for electric and gas to be approximately 0.9 percent and 0.6 percent, respectively. See [The Utilities](#) in Item 1.

In 2014, the Utilities invested \$2,274 million to upgrade and reinforce their energy delivery systems and the competitive energy businesses invested \$447 million primarily in solar electric production projects. In 2015, the Companies are expected to invest \$2,912 million for their energy delivery systems and renewable electric production projects. The Companies expect to meet their 2015 capital requirements, including maturing securities, through internally-generated funds and the issuance of between \$1,000 million and \$1,500 million of long-term debt. Con Edison does not expect to need to issue common equity in 2015 other than through its dividend reinvestment, employee stock purchase and long term incentive plans. See [Capital Requirements and Resources](#) in Item 1.

In March 2014, an explosion and fire destroyed two buildings to which CECONY had provided gas service. Eight people died and more than 48 people were injured. The National Transportation Safety Board and the New York State Public Service Commission (NYSPSC) are investigating. See Note H to the financial statements in Item 8.

In 2014, the NYSPSC adopted a Joint Proposal with respect to CECONY's rates for electric, gas and steam delivery service in 2014 and 2015 (and gas and steam delivery service in 2016); the NYSPSC initiated its Reforming the Energy Vision proceeding to improve system efficiency and reliability, encourage renewable energy and distributed energy resources and empower customer choice; the NYSPSC initiated a proceeding to investigate the practices of qualifying persons to perform plastic fusions on gas facilities; and O&R filed requests with the NYSPSC for an electric rate increase of \$33.4 million and a gas rate increase of \$40.7 million,

## **Table of Contents**

effective November 2015. See **Utility Regulation** in Item 1 and Note B to the financial statements in Item 8.

In January 2015, CECONY filed a request with the NYSPSC for an electric rate increase of \$368 million, effective January 2016. The filing reflects a return on common equity of 10 percent and a common equity ratio of approximately 48 percent. See **Rate Plans** in Note B to the financial statements in Item 8.

## **Available Information**

Con Edison and CECONY file annual, quarterly and current reports and other information, and Con Edison files proxy statements, with the Securities and Exchange Commission (SEC). The public may read and copy any materials that the Companies file with the SEC at the SEC's Public Reference Room at 100 F Street, N.E., Room 1580 Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site that contains reports, proxy statements, and other information regarding issuers (including Con Edison and CECONY) that file electronically with the SEC. The address of that site is [www.sec.gov](http://www.sec.gov).

This information the Companies file with the SEC is also available free of charge on or through the Investor Information section of their websites as soon as reasonably practicable after the reports are electronically filed with, or furnished to, the SEC. Con Edison's internet website is at: [www.conedison.com](http://www.conedison.com); and CECONY's is at: [www.coned.com](http://www.coned.com).

The Investor Information section of Con Edison's website also includes the company's Standards of Business Conduct (its code of ethics) and amendments or waivers of the standards for executive officers or directors, corporate governance guidelines and the charters of the following committees of the company's Board of Directors: Audit Committee, Management Development and Compensation Committee, and Corporate Governance and Nominating Committee. This information is available in print to any shareholder who requests it. Requests should be directed to: Corporate Secretary, Consolidated Edison, Inc., 4 Irving Place, New York, NY 10003.

Information on the Companies' websites is not incorporated herein.

## **Forward-Looking Statements**

This report includes forward-looking statements intended to qualify for the safe-harbor provisions of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are statements of future expectation and not facts. Words such as forecasts, expects, estimates, anticipates, intends, believes, plans, will and similar expressions identify forward-looking statements. Forward-looking statements are based on information available at the time the statements are made, and accordingly speak only as of that time. Actual results or developments might differ materially from those included in the forward-looking statements because of various factors including, but not limited to, those discussed under **Risk Factors**, in Item 1A.

## **Non-GAAP Financial Measure**

Earnings from ongoing operations is a financial measure that is not determined in accordance with generally accepted accounting principles in the United States of America (GAAP). Earnings from ongoing operations should not be considered as an alternative to net income. Management uses this non-GAAP measure to facilitate the analysis of the

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

company's ongoing performance and believes that this non-GAAP measure also is useful and meaningful to investors. The following table is a reconciliation of Con Edison's reported net income to earnings from ongoing operations and reported earnings per share to earnings per share from ongoing operations.

<b>(Millions of Dollars, except per share amounts)</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
Reported net income for common stock – GAAP basis	\$ 992	\$ 1,051	\$ 1,138	\$ 1,062	<b>\$ 1,092</b>
Gain on sale of solar electric production projects(a)	-	-	-	-	<b>(26)</b>
Loss from LIFO transactions(b)	-	-	-	95	<b>1</b>
Net mark-to-market effects of the competitive energy businesses(c)	(11)	13	(40)	(45)	<b>73</b>
Earnings from ongoing operations	\$ 981	\$ 1,064	\$ 1,098	\$ 1,112	<b>\$ 1,140</b>
Reported earnings per share – GAAP basis (basic)	\$ 3.49	\$ 3.59	\$ 3.88	\$ 3.62	<b>\$ 3.73</b>
Gain on sale of solar electric production projects	-	-	-	-	<b>(0.09)</b>
Loss from LIFO transactions	-	-	-	0.32	-
Net mark-to-market effects of the competitive energy businesses	(0.04)	0.05	(0.13)	(0.14)	<b>0.25</b>
Earnings per share from ongoing operations	\$ 3.45	\$ 3.64	\$ 3.75	\$ 3.80	<b>\$ 3.89</b>

(a) After taxes of \$19 million for the year ended December 31, 2014.

(b) In 2013, a court disallowed tax losses claimed by Con Edison relating to Con Edison Development's LIFO transactions and the company subsequently terminated the transactions, resulting in a charge to earnings of \$95 million (after taxes of \$63 million). In 2014, adjustments were made to taxes and accrued interest.

(c) After taxes of \$8 million, \$9 million, \$29 million, \$30 million and \$55 million for the years ended December 31, 2010 through 2014, respectively.

### 8 CON EDISON ANNUAL REPORT 2014

**Table of Contents****Item 1: Business**

<b>Contents of Item 1</b>	<b>Page</b>
<b><u>Overview</u></b>	11
<b><u>CECONY</u></b>	11
<u>Electric</u>	11
<u>Gas</u>	11
<u>Steam</u>	11
<u>O&amp;R</u>	11
<u>Electric</u>	11
<u>Gas</u>	11
<u>Competitive Energy Businesses</u>	11
<b><u>Utility Regulation</u></b>	12
<u>State Utility Regulation</u>	12
<u>Regulators</u>	12
<u>Electric Utility Industry Restructuring in New York</u>	12
<u>Rate Plans</u>	13
<u>Liability for Service Interruptions and Other Non-rate Conditions of Service</u>	13
<u>Generic Proceedings</u>	14
<u>Federal Utility Regulation</u>	14
<u>New York Independent System Operator (NYISO)</u>	14
<u>New York Energy Highway</u>	15
<b><u>Competition</u></b>	15
<b><u>The Utilities</u></b>	15
<b><u>CECONY</u></b>	15
<u>Electric Operations</u>	15
<u>Electric Facilities</u>	15
<u>Electric Sales and Deliveries</u>	16
<u>Electric Peak Demand</u>	17
<u>Electric Supply</u>	17
<u>Gas Operations</u>	18
<u>Gas Facilities</u>	18
<u>Gas Sales and Deliveries</u>	18
<u>Gas Peak Demand</u>	19
<u>Gas Supply</u>	19
<u>Steam Operations</u>	19
<u>Steam Facilities</u>	19
<u>Steam Sales and Deliveries</u>	20
<u>Steam Peak Demand and Capacity</u>	20
<u>Steam Supply</u>	20
<u>O&amp;R</u>	20
<u>Electric Operations</u>	20
<u>Electric Facilities</u>	20
<u>Electric Sales and Deliveries</u>	21
<u>Electric Peak Demand</u>	21
<u>Electric Supply</u>	21
<u>Gas Operations</u>	22

<u>Gas Facilities</u>	22
<u>Gas Sales and Deliveries</u>	22
<u>Gas Peak Demand</u>	22
<u>Gas Supply</u>	23

CON EDISON ANNUAL REPORT 9  
2014



**Table of Contents**

	<b>Page</b>
<b>Contents of Item 1</b>	
<b><u>Competitive Energy Businesses</u></b>	23
<u>Con Edison Solutions</u>	23
<u>Con Edison Energy</u>	23
<u>Con Edison Development</u>	24
<b><u>Con Edison Transmission</u></b>	24
<b><u>Capital Requirements and Resources</u></b>	25
<b><u>Environmental Matters</u></b>	28
<u>Climate Change</u>	28
<u>Environmental Sustainability</u>	29
<u>CECONY</u>	29
<u>O&amp;R</u>	31
<u>Other Federal, State and Local Environmental Provisions</u>	31
<b><u>State Anti-Takeover Law</u></b>	32
<b><u>Employees</u></b>	32
<b><u>Incorporation By Reference</u></b>	

Information in any item of this report as to which reference is made in this Item 1 is hereby incorporated by reference in this Item 1. The use of terms such as see or refer to shall be deemed to incorporate into Item 1 at the place such term is used the information to which such reference is made.

10 CON EDISON ANNUAL REPORT  
2014

**Table of Contents**

**PART I**

**Item 1: Business  
Overview**

Consolidated Edison, Inc. (Con Edison), incorporated in New York State in 1997, is a holding company that owns all of the outstanding common stock of Consolidated Edison Company of New York, Inc. (CECONY), Orange and Rockland Utilities, Inc. (O&R) and the competitive energy businesses. In addition, in 2014 Con Edison formed Consolidated Edison Transmission LLC (Con Edison Transmission) to invest in a transmission company. As used in this report, the term the Companies refers to Con Edison and CECONY.

Con Edison's principal business operations are those of CECONY, O&R and the Competitive Energy Businesses. CECONY's principal business operations are its regulated electric, gas and steam delivery businesses. O&R's principal business operations are its regulated electric and gas delivery businesses. The competitive energy businesses sell electricity to retail customers, provide energy-related products and services, and develop, own and operate renewable and energy infrastructure projects.

Con Edison seeks to provide shareholder value through continued dividend growth, supported by earnings growth in regulated utilities and contracted assets. The company invests to provide reliable, resilient, safe, and clean energy critical for New York City's growing economy. The company is an industry leading owner and operator of contracted, large-scale solar generation in the U.S. Con Edison is a responsible neighbor, helping the communities it serves become more sustainable.

**CECONY**

***Electric***

CECONY provides electric service to approximately 3.4 million customers in all of New York City (except a part of Queens) and most of Westchester County, an approximately 660 square mile service area with a population of more than nine million.

***Gas***

CECONY delivers gas to approximately 1.1 million customers in Manhattan, the Bronx, parts of Queens and most of Westchester County.

***Steam***

CECONY operates the largest steam distribution system in the United States by producing and delivering approximately 23,000 MMlb of steam annually to approximately 1,700 customers in parts of Manhattan.

## O&R

### *Electric*

O&R and its utility subsidiaries, Rockland Electric Company (RECO) and Pike County Light & Power Company (Pike) (together referred to herein as O&R) provide electric service to approximately 0.3 million customers in southeastern New York and in adjacent areas of northern New Jersey and northeastern Pennsylvania, an approximately 1,350 square mile service area.

### *Gas*

O&R delivers gas to over 0.1 million customers in southeastern New York and adjacent areas of northeastern Pennsylvania.

## **Competitive Energy Businesses**

Con Edison pursues competitive energy opportunities through three wholly-owned subsidiaries: Con Edison Solutions, Con Edison Energy and Con Edison Development. These businesses sell to retail customers electricity purchased in wholesale markets and enter into related hedging transactions, provide energy-related products and services to wholesale and retail customers, and develop, own and operate renewable and energy infrastructure projects. At December 31, 2014, Con Edison's equity investment in its competitive energy businesses was \$464 million and their assets were \$1,025 million.

## **Table of Contents**

### **Utility Regulation**

#### **State Utility Regulation**

##### ***Regulators***

The Utilities are subject to regulation by the NYSPSC, which under the New York Public Service Law, is authorized to set the terms of service and the rates the Utilities charge for providing service in New York. It also approves the issuance of the Utilities' securities. It exercises jurisdiction over the siting of the Utilities' electric transmission lines and approves mergers or other business combinations involving New York utilities. In addition, it has the authority to impose penalties on utilities, which could be substantial, for violating state utility laws and regulations and its orders. O&R's New Jersey subsidiary, RECO, is subject to similar regulation by the New Jersey Board of Public Utilities (NJBPU). O&R's Pennsylvania subsidiary, Pike, is subject to similar regulation by the Pennsylvania Public Utility Commission (PAPUC). The NYSPSC, together with the NJBPU and the PAPUC, are referred to herein as state utility regulators.

In March 2013, following the issuance of recommendations by a commission established by the Governor of New York and submission by the Governor of a bill to the State legislature, the New York Public Service Law was amended to, among other things, authorize the NYSPSC to (i) levy expanded penalties against combination gas and electric utilities; (ii) review, at least every five years, an electric utility's capability to provide safe, adequate and reliable service, order the utility to comply with additional and more stringent terms of service than existed prior to the review, assess the continued operation of the utility as the provider of electric service in its service territory and propose, and act upon, such measures as are necessary to ensure safe and adequate service; and (iii) based on findings of repeated violations of the New York Public Service Law or rules or regulations adopted thereto that demonstrate a failure of a combination gas and electric utility to continue to provide safe and adequate service, revoke or modify an operating certificate issued to the utility by the NYSPSC (following consideration of certain factors, including public interest and standards deemed necessary by the NYSPSC to ensure continuity of service, and due process).

##### ***Electric Utility Industry Restructuring In New York***

In the 1990s, the NYSPSC restructured the electric utility industry in the state. In accordance with NYSPSC orders, the Utilities sold all of their electric generating facilities other than those that also produce steam for CECONY's steam business (see Electric Operations' Electric Facilities below) and provided all of their customers the choice to buy electricity or gas from the Utilities or other suppliers (see Electric Operations' Electric Sales and Deliveries and Gas Operations' Gas Sales and Deliveries below). In addition, the Utilities no longer control and operate their electric transmission facilities. See New York Independent System Operator (NYISO), below.

Following industry restructuring, there were several utility mergers as a result of which substantially all of the electric and gas delivery service in New York State is now provided by one of four investor-owned utility companies—Con Edison, National Grid plc, Iberdrola, S.A. and Fortis Inc.—or one of two state authorities—New York Power Authority (NYPA) or Long Island Power Authority.

##### ***Reforming the Energy Vision Proceeding***

In April 2014, the NYSPSC instituted its Reforming the Energy Vision (REV) proceeding, the goals of which are to improve electric system efficiency and reliability, encourage renewable energy resources, support distributed energy resources (DER), and empower customer choice. In this proceeding, the NYSPSC is examining the establishment of a Distributed System Platform (DSP) to manage and coordinate DER, and provide customers with market data and tools

to manage their energy use. The NYSPSC also is examining how its regulatory practices should be modified to incent utility practices to promote REV objectives. The proceeding will follow a two-phased schedule with policy determinations for DSP and related matters expected in early 2015 and for regulatory design and regulatory matters, later in 2015.

In August 2014, the NYSPSC staff issued a straw proposal in the REV proceeding in which it indicated that [t]he reforms envisioned in this proceeding are comprehensive and transformative, and the on-going design and pragmatic implementation of them will take years. The NYSPSC staff recommended, among other things, that:

The NYSPSC should adopt the basic elements of the REV vision and proceed with implementation as proposed in the straw proposal;

Existing utilities should serve as DSPs subject to performance reviews;

Customers and energy service providers should have access to energy usage information to enable customers to assess the economic value of off-peak usage;

Where utility affiliates participate in DSP markets within the service territory operated by their parent company, appropriate market power protections must be in place; and

As a transition toward market-based approaches to increase levels of efficiency and renewable energy, utilities should integrate energy efficiency into their regular operations and should take responsibility for procurement of renewable energy.

In December 2014, the NYSPSC encouraged utilities and third parties to begin working together to develop potential

## **Table of Contents**

demonstration projects that will inform decisions with respect to developing DSP functionalities, measuring customer response to programs and prices associated with REV markets, and determining the most effective implementation of DER.

The Companies are not able to predict the outcome of the REV proceeding or its impact.

### *Rate Plans*

Investor-owned utilities in the United States provide service to customers according to the terms of tariffs approved by the appropriate state utility regulator. The tariffs include schedules of rates for service that limit the rates charged by the utilities to amounts that recover from their customers costs approved by the regulator, including capital costs, of providing service to customers as defined by the tariff. The tariffs implement rate plans adopted by state utility regulators in rate orders issued at the conclusion of rate proceedings. The utilities' earnings depend on the limits on rates authorized in their rate plans and their ability to operate their businesses in a manner consistent with such rate plans.

The utilities' rate plans cover specified periods, but rates determined pursuant to a plan generally continue in effect until a new rate plan is approved by the state utility regulator. In New York, either the utility or the NYSPSC can commence a proceeding for a new rate plan, and a new rate plan filed by the utility will generally take effect automatically in approximately 11 months unless prior to such time the NYSPSC approves a rate plan.

In each rate proceeding, rates are determined by the state utility regulator following the submission by the utility of testimony and supporting information, which are subject to review by the staff of the regulator. Other parties with an interest in the proceeding can also review the utility's proposal and become involved in the rate proceeding. The review process is overseen by an Administrative Law Judge. After an Administrative Law Judge issues a recommended decision, that generally considers the interests of the utility, the regulatory staff, other parties, and legal requisites, the regulator will issue a rate order. The utility and the regulator's staff and interested parties may enter jointly into a proposed settlement agreement prior to the completion of this administrative process, in which case the agreement could be approved by the regulator with or without modification.

For each rate plan, the revenues needed to provide the utility a return on invested capital is determined by multiplying the utilities' forecasted rate base by the pre-tax weighted average cost of capital determined in the rate plan. In general, rate base is the sum of the utility's net plant and working capital less deferred taxes. The NYSPSC uses a forecast of the average rate base for the year that new rates would be in effect (rate year). The NJBPU and the PAPUC use the rate base balances that would exist at the beginning of the rate year. The capital structure used in the weighted average cost of capital is determined using actual and forecast data for the same time periods as rate base. The costs of long-term debt, customer deposits and the allowed return on common equity represent a combination of actual and forecast financing information. The allowed return on common equity is determined by each state's respective utility regulator. The NYSPSC's current methodology for determining the allowed return on common equity assigns a one-third weight to an estimate determined from a capital asset pricing model applied to a peer group of utility companies and a two-thirds weight to an estimate determined from a dividend discount model using stock prices and dividend forecasts for a peer group of utility companies. Both methodologies employ market measurements of equity capital to estimate returns rather than the accounting measurements to which such estimates are applied in setting rates.

Pursuant to the Utilities' rate plans, there generally can be no change to the rates charged to customers during the respective terms of the rate plans other than specified adjustments provided for in the rate plans.

For information about the Utilities rate plans see Note B to the financial statements in Item 8 (which information is incorporated by reference herein).

*Liability for Service Interruptions and Other Non-rate Conditions of Service*

The tariff provisions under which CECONY provides electric, gas and steam service limit the company's liability to pay for damages resulting from service interruptions to circumstances resulting from its gross negligence or willful misconduct.

CECONY's tariff for electric service also provides for reimbursement to electric customers for spoilage losses resulting from service interruptions in certain circumstances. In general, the company is obligated to reimburse affected residential and commercial customers for food spoilage of up to \$450 and \$9,000, respectively, and reimburse affected residential customers for prescription medicine spoilage losses without limitation on amount per claim. The company's maximum aggregate liability for such reimbursement for an incident is \$15 million. The company is not required to provide reimbursement to electric customers for outages attributable to generation or transmission system facilities or events beyond its control, such as storms, provided the company makes reasonable efforts to restore service as soon as practicable.

In June 2013, a commission established by the Governor of New York issued its final report on utility storm preparation and

## **Table of Contents**

response. The commission made recommendations regarding, among other things, preparation and response to flooding; estimation of customer restoration times; reliability of website outage maps; coordination with local governments and providers of other utility services; availability and allocation of staffing and other resources (including the utility industry's mutual aid process); and communications with affected communities and local officials. The commission's report also addressed the Long Island Power Authority, energy efficiency programs, utility infrastructure investment and regulatory deficiencies.

In August 2013, the NYSPSC approved emergency response plans submitted by the Utilities, subject to certain modifications. Pursuant to the New York Public Service Law, as amended in 2013 (see *Regulators*, above), each electric utility is required to submit to the NYSPSC annually a plan for the reasonably prompt restoration of service in the case of widespread outages in the utility's service territory due to storms or other events beyond the control of the utility. If, after evidentiary hearings or other investigatory proceedings, the NYSPSC finds that the utility failed to implement its plan reasonably, the NYSPSC may deny recovery of any part of the service restoration costs caused by such failure.

In November 2013, the NYSPSC adopted statewide policies pursuant to which the Utilities are required to provide credits to customers who are without electric service for more than three days; adjust rate plan revenue targets so the credits would not be recovered pursuant to revenue decoupling mechanisms; and temporarily suspend collection-related activities and service terminations for such customers (or, if the NYSPSC determines, to all residential customers in a designated area and certain other customers). The credit to a customer would equal the portion of the monthly customer charge attributable to the period the customer was without service. If an extraordinary event occurs, the NYSPSC may direct New York gas utilities to implement the same policies.

In December 2013, the NYSPSC approved a scorecard for use as a guide in assessing electric utility performance in restoring electric service during outages that result from a major storm event, to assist in holding the utilities accountable to certain performance levels, and to guide utilities as to the NYSPSC's expectations for their restoration efforts. The order indicated that the scorecard, which could also be applied by the NYSPSC for other outages or actions, was developed to work with the penalty and emergency response plan provisions of the New York Public Service Law, as amended in 2013 (see *Regulators*, above). The scorecard includes performance metrics in categories for preparation, operations response and communications. Within 30 days of the completion of customer restoration, electric utilities are required to provide data for the scorecard. The NYSPSC staff would use the data to assess performance against the metrics and determine a score for each such event for each electric utility.

## ***Generic Proceedings***

The NYSPSC from time to time conducts generic proceedings to consider issues relating to all electric and gas utilities operating in New York State. Pending proceedings include the REV proceeding, discussed above, and proceedings relating to utilities exiting the service of selling electric energy and gas at retail (including an examination of utilities' existing responsibility to act as provider of last resort); the utilities' vision for the smart grid; utility staffing levels; and the implementation of energy efficiency and renewable energy programs and consumer protections. The Utilities are typically active participants in such proceedings.

## **Federal Utility Regulation**

The Federal Energy Regulatory Commission (FERC), among other things, regulates the transmission and wholesale sales of electricity in interstate commerce and the transmission and sale of natural gas for resale in interstate commerce. In addition, the FERC has the authority to impose penalties, which could be substantial, including penalties for the violation of reliability and cyber security rules. Certain activities of the Utilities and the competitive



energy businesses are subject to the jurisdiction of the FERC. The Utilities are subject to regulation by the FERC with respect to electric transmission rates and to regulation by the NYSPSC with respect to electric and gas retail commodity sales and local delivery service. As a matter of practice, the NYSPSC has approved delivery service rates that include both distribution and transmission costs. FERC approval is being sought to recover costs for certain transmission projects. See [Con Edison Transmission](#), below

### **New York Independent System Operator (NYISO)**

The NYISO is a not-for-profit organization that controls and operates most of the electric transmission facilities in New York State, including those of the Utilities, as an integrated system and administers wholesale markets for electricity in New York State. In addition to operating the state's high voltage grid, the NYISO administers the energy, ancillary services and capacity markets. The New York State Reliability Council (NYSRC) promulgates reliability standards subject to FERC oversight. Pursuant to a requirement that is set annually by the NYSRC, the NYISO requires that entities supplying electricity to customers in New York State have generating capacity (owned, procured through the NYISO capacity markets or contracted for) in an amount equal to the peak demand of their customers plus the applicable reserve margin. In addition, the NYISO has determined that entities that serve customers in New York City must have enough capacity that is electrically located in New York City to cover a substantial percentage (currently 85 percent; 83.5 percent effective May 2015) of the peak demands of their New York City customers. These

14 [CON EDISON ANNUAL REPORT  
2014](#)

## **Table of Contents**

requirements apply both to regulated utilities such as CECONY and O&R for the customers they supply under regulated tariffs and to companies such as Con Edison Solutions that supply customers on market terms. To address the possibility of a disruption due to the unavailability of gas, generating units located in New York City that are capable of using either gas or oil as fuel may be required to use oil as fuel for certain periods and new generating units are required to have dual fuel capability. RECO, O&R's New Jersey subsidiary, provides electric service in an area that has a different independent system operator PJM Interconnection LLC (PJM). See CECONY Electric Operations Electric Supply and O&R Electric Operations Electric Supply, below.

### **New York Energy Highway**

In October 2012, the Energy Highway Task Force appointed by the Governor of New York issued its Blueprint containing recommendations to modernize New York's energy systems. The recommended actions included electric transmission construction and upgrades to electric and natural gas infrastructure. In November 2012, the NYSPSC established a proceeding to review specific proposals from utilities and private developers for new electric transmission lines and upgrades to existing facilities that will address transmission congestion between upstate and downstate. See Con Edison Transmission, below.

### **Competition**

Distributed generation, such as solar energy production facilities, fuel cells and micro-turbines, provide alternative sources of energy for the Utilities' electric delivery customers, as does oil for the Utilities' gas delivery customers. Other distributed energy resources, such as demand reduction and energy efficiency programs, also provide alternatives for the Utilities' delivery customers. In its ongoing REV proceeding, the NYSPSC is considering the extent to which New York electric distribution utilities and their affiliates will be permitted to compete with other providers of distributed energy resources. See Reforming the Energy Vision Proceeding above. At December 31, 2014, there were 4,200 and 1,953 distributed generation projects interconnected with CECONY and O&R, respectively, with aggregate capacities as shown on the following table:

<b>Technology</b>	<b>CECONY</b>		<b>O&amp;R</b>	
	<b>Total MW</b>	<b>%</b>	<b>Total MW</b>	<b>%</b>
Internal-combustion engines	101	46	25	46
Photovoltaic solar	58	26	28	52
Gas turbines	40	18	-	-
Micro turbines	9	5	1	2
Fuel cells	8	4	-	-
Steam turbines	3	1	-	-
<b>Total Distribution-level distributed generation</b>	<b>219</b>	<b>100%</b>	<b>54</b>	<b>100%</b>

The Utilities do not consider it reasonably likely that another company would be authorized to provide utility delivery service of electricity, natural gas or steam where the company already provides service. Any such other company would need to obtain NYSPSC consent, satisfy applicable local requirements, install facilities to provide the service, meet applicable services standards, and charge customers comparable taxes and other fees and costs imposed on the service. A new delivery company would also be subject to extensive ongoing regulation by the NYSPSC. See Utility Regulation State Utility Regulation Regulators .

The competitive energy businesses participate in competitive energy supply and services businesses and renewable and energy infrastructure projects that are subject to different risks than those found in the businesses of the Utilities.

## **The Utilities**

### **CECONY**

CECONY, incorporated in New York State in 1884, is a subsidiary of Con Edison and has no significant subsidiaries of its own. Its principal business segments are its regulated electric, gas and steam businesses.

For a discussion of the company's operating revenues and operating income for each segment, see Results of Operations in Item 7. For additional information about the segments, see Note N to the financial statements in Item 8.

### *Electric Operations*

#### *Electric Facilities*

CECONY's capitalized costs for utility plant, net of accumulated depreciation, for distribution facilities were \$15,531 million and \$14,496 million at December 31, 2014 and 2013, respectively. For its transmission facilities, the costs for utility plant, net of accumulated depreciation, were \$2,744 million and \$2,597 million at December 31, 2014 and 2013, respectively, and for its portion of the steam-electric generation facilities, the costs for utility plant, net of accumulated depreciation, were \$451 million and \$452 million, at December 31, 2014 and 2013, respectively.

**Table of Contents**

**Distribution Facilities.** CECONY owns 62 area distribution substations and various distribution facilities located throughout New York City and Westchester County. At December 31, 2014, the company's distribution system had a transformer capacity of 29,474 MVA, with 36,934 miles of overhead distribution lines and 98,327 miles of underground distribution lines. The underground distribution lines represent the single longest underground electric delivery system in the United States.

**Transmission Facilities.** The company's transmission facilities are located in New York City and Westchester, Orange, Rockland, Putnam and Dutchess counties in New York State. At December 31, 2014, CECONY owned or jointly owned 438 miles of overhead circuits operating at 138, 230, 345 and 500 kV and 749 miles of underground circuits operating at 69, 138 and 345 kV. The company's 39 transmission substations and 62 area stations are supplied by circuits operated at 69 kV and above. In 2013, the NYSPSC approved transmission projects to address, among other things, reliability concerns associated with the potential closure of the Indian Point Energy Center (which is owned by Entergy Corporation subsidiaries). See CECONY Electric Operations Electric Supply and Con Edison Transmission, below.

CECONY's transmission facilities interconnect with those of National Grid, Central Hudson Gas & Electric Corporation, O&R, New York State Electric & Gas (NYSEG), Connecticut Light & Power Company, Long Island Power Authority, NYPA and Public Service Electric and Gas Company.

**Generating Facilities.** CECONY's electric generating facilities consist of plants located in Manhattan with an aggregate capacity of 705 MW. The company expects to have sufficient amounts of gas and fuel oil available in 2015 for use in these facilities.

**Electric Sales and Deliveries**

CECONY delivers electricity to its full-service customers who purchase electricity from the company. The company also delivers electricity to its customers who choose to purchase electricity from other energy suppliers (energy choice program). In addition, the company delivers electricity to state and municipal customers of NYPA and economic development customers of municipal electric agencies.

The company charges all customers in its service area for the delivery of electricity. The company generally recovers, on a current basis, the cost of the electricity that it buys and then sells to its full-service customers. It does not make any margin or profit on the electricity it sells. CECONY's electric revenues are subject to a revenue decoupling mechanism. As a result, its electric delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. CECONY's electric sales and deliveries for the last five years were:

	Year Ended December 31,				
	2010	2011	2012	2013	2014
<b>Electric Energy Delivered (millions of kWhs)</b>					
CECONY full service customers	24,142	22,622	20,622	20,118	<b>19,757</b>
Delivery service for energy choice customers	23,098	24,234	25,990	26,574	<b>26,221</b>
Delivery service to NYPA customers and others	10,834	10,408	10,267	10,226	<b>10,325</b>
Delivery service for municipal agencies	619	562	322	-	-
<b>Total Deliveries in Franchise Area</b>	<b>58,693</b>	<b>57,826</b>	<b>57,201</b>	<b>56,918</b>	<b>56,303</b>

<b>Electric Energy Delivered (\$ in millions)</b>					
CECONY full service customers	\$ 5,546	\$ 5,237	\$ 4,731	\$ 4,799	\$ <b>5,023</b>
Delivery service for energy choice customers	2,123	2,354	2,750	2,683	<b>2,646</b>
Delivery service to NYPA customers and others	516	555	596	602	<b>625</b>
Delivery service for municipal agencies	22	22	10	-	-
Other operating revenues	169	60	89	47	<b>143</b>
<b>Total Deliveries in Franchise Area</b>	<b>\$ 8,376</b>	<b>\$ 8,228</b>	<b>\$ 8,176</b>	<b>\$ 8,131</b>	<b>\$ 8,437</b>
<b>Average Revenue per kWh Sold (Cents)(a)</b>					
Residential	25.8	25.6	25.6	27.0	<b>28.9</b>
Commercial and Industrial	20.4	20.7	20.0	20.6	<b>22.1</b>

(a) Includes Municipal Agency sales.

16 CON EDISON ANNUAL REPORT  
2014

---

**Table of Contents**

For further discussion of the company's electric operating revenues and its electric results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

***Electric Peak Demand***

The electric peak demand in CECONY's service area generally occurs during the summer air conditioning season. The weather during the summer of 2014 was cooler than design conditions. CECONY's 2014 service area peak demand was 12,198 MW, which occurred on September 2, 2014. The 2014 peak demand included an estimated 4,937 MW for CECONY's full-service customers, 5,435 MW for customers participating in its electric energy choice program and 1,825 MW for NYPA's electric commodity customers and municipal electric agency customers. Design weather for the electric system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. Since the NYISO can invoke demand reduction programs under specific circumstances, design conditions do not include these programs' potential impact. However, the CECONY forecasted peak demand at design conditions does include the impact of other demand reduction programs. The company estimates that, under design weather conditions, the 2015 service area peak demand will be 13,775 MW, including an estimated 5,750 MW for its full-service customers, 5,960 MW for its electric energy choice customers and 2,065 MW for NYPA's customers and municipal electric agency customers. The company forecasts average annual growth in electric peak demand in its service area at design conditions over the next five years to be approximately 0.9 percent per year.

***Electric Supply***

Most of the electricity sold by CECONY to its full-service customers in 2014 was purchased under firm power contracts or through the wholesale electricity market administered by the NYISO. The company expects that these resources will again be adequate to meet the requirements of its customers in 2015. The company plans to meet its continuing obligation to supply electricity to its customers through a combination of electricity purchased under contracts, purchased through the NYISO's wholesale electricity market, or generated from its electricity generating facilities. For information about the company's contracts for approximately 2,029 MW of electric generating capacity, see Notes I and O to the financial statements in Item 8. To reduce the volatility of its customers' electric energy costs, the company has contracts to purchase electric energy and enters into derivative transactions to hedge the costs of a portion of its expected purchases under these contracts and through the NYISO's wholesale electricity market.

CECONY owns generating stations in New York City associated primarily with its steam system. As of December 31, 2014, the generating stations had a combined electric capacity of approximately 705 MW, based on 2014 summer test ratings. For information about electric generating capacity owned by the company, see Electric Operations Electric Facilities Generating Facilities, above.

In general, the Utilities recover their purchased power costs, including the cost of hedging purchase prices, pursuant to rate provisions approved by the state public utility regulatory authority having jurisdiction. See Financial and Commodity Market Risks Commodity Price Risk, in Item 7 and Recoverable Energy Costs in Note A to the financial statements in Item 8. From time to time, certain parties have petitioned the NYSPSC to review these provisions, the elimination of which could have a material adverse effect on the Companies' financial position, results of operations or liquidity.

CECONY monitors the adequacy of the electric capacity resources and related developments in its service area, and works with other parties on long-term resource adequacy issues within the framework of the NYISO. In addition, the NYISO has adopted reliability rules that include obligations on transmission owners (such as CECONY) to construct facilities that may be needed for system reliability if the market does not solve a reliability need identified by the NYISO. See New York Independent System Operator above. In a July 1998 order, the NYSPSC indicated that it

agree(s) generally that CECONY need not plan on constructing new generation as the competitive market develops, but considers overly broad and did not adopt CECONY's request for a declaration that, solely with respect to providing generating capacity, it will no longer be required to engage in long-range planning to meet potential demand and, in particular, that it will no longer have the obligation to construct new generating facilities, regardless of the market price of capacity.

In November 2012, the NYSPSC directed CECONY to work with NYPA to develop a contingency plan to address reliability concerns associated with the potential closure by the end of 2015 of the nuclear power plants at the Indian Point Energy Center (which is owned by Entergy Corporation subsidiaries). In February 2013, CECONY and NYPA submitted their plan, and, in October 2013, the NYSPSC approved three transmission projects and several energy efficiency, demand reduction and combined heat and power programs to address concerns associated with the potential closure. The transmission projects, which also address transmission congestion between upstate and downstate and make available more generation from Staten Island, are scheduled to be placed into service by 2016. See Con Edison Transmission below.

In February 2014, CECONY submitted to the NYSPSC the implementation plan for the energy efficiency, demand reduction and combined heat and power programs, which are

**Table of Contents**

estimated to cost up to \$285 million. In April 2014, the NYSPSC authorized CECONY to recover its program costs, the majority of which are expected to be incurred from 2014 through 2016, over a ten-year period through a surcharge billed to its electric delivery customers.

In 2009, the then Governor of New York announced a new goal of meeting 45 percent of the State's electricity needs with energy efficiency or renewable resources by 2015. The goal is to be achieved by reducing electricity consumption by 15 percent, and having 30 percent of the electricity used in New York provided by renewable resources. The New York State Energy Research and Development Authority (NYSERDA) reported that as of the second quarter of 2014, the State had achieved 91 percent of its natural gas efficiency goal and 77 percent of its electric efficiency goal and that the State is unlikely to achieve the 30 percent renewable electricity goal. In March 2014, NYSERDA reported as of the fourth quarter of 2013 it had achieved 49 percent of its renewable electricity goal, and expects to achieve 86 percent or less of the 30 percent renewable electricity goal by the end of 2015. For information about the Utilities' participation in New York State's clean energy programs, see Environmental Matters Climate Change, below.

**Gas Operations****Gas Facilities**

CECONY's capitalized costs for utility plant, net of accumulated depreciation, for gas facilities, which are primarily distribution facilities, were \$4,530 million and \$4,013 million at December 31, 2014 and 2013, respectively.

Natural gas is delivered by pipeline to CECONY at various points in or near its service territory and is distributed to customers by the company through an estimated 4,330 miles of mains and 369,339 service lines. The company owns a natural gas liquefaction facility and storage tank at its Astoria property in Queens, New York. The plant can store 1,062 MDt of which a maximum of about 250 MDt can be withdrawn per day. The company has about 1,226 MDt of additional natural gas storage capacity at a field in upstate New York, owned and operated by Honeoye Storage Corporation, a corporation 28.8 percent owned by CECONY and 71.2 percent owned by Con Edison Development.

**Gas Sales and Deliveries**

The company generally recovers the cost of the gas that it buys and then sells to its full-service customers. It does not make any margin or profit on the gas it sells. CECONY's gas revenues are subject to a weather normalization clause and a revenue decoupling mechanism. As a result, its gas delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. CECONY's gas sales and deliveries for the last five years were:

	Year Ended December 31,				
	2010	2011	2012	2013	2014
<b>Gas Delivered (MDt)</b>					
Firm Sales					
Full service	63,592	64,696	57,595	67,007	<b>75,630</b>
Firm transportation	51,859	54,291	52,860	61,139	<b>68,731</b>
<b>Total Firm Sales</b>	<b>115,451</b>	<b>118,987</b>	<b>110,455</b>	<b>128,146</b>	<b>144,361</b>



Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Interruptible Sales(a)	8,521	10,035	5,961	10,900	<b>10,498</b>
<b>Total Gas Delivered to CECONY Customers</b>	123,972	129,022	116,416	139,046	<b>154,859</b>
Transportation of customer-owned gas					
NYPA	24,890	34,893	48,107	48,682	<b>47,548</b>
Other (mainly generating plants)	99,666	97,163	108,086	87,379	<b>105,012</b>
Off-System Sales	7	97	730	4,638	<b>15</b>
<b>Total Sales</b>	248,535	261,175	273,339	279,745	<b>307,434</b>

(a) Includes 6,057, 5,362, 563, 3,801 and 3,385 MDt for 2014, 2013, 2012, 2011 and 2010, respectively, which are also reflected in firm transportation and other.

18 CON EDISON ANNUAL REPORT  
2014

**Table of Contents**

	Year Ended December 31,				
	2010	2011	2012	2013	2014
<b>Gas Delivered (\$ in millions)</b>					
Firm Sales					
Full service	\$ 1,099	\$ 1,048	\$ 889	\$ 1,059	\$ 1,141
Firm transportation	347	356	380	414	453
<b>Total Firm Sales</b>	<b>1,446</b>	<b>1,404</b>	<b>1,269</b>	<b>1,473</b>	<b>1,594</b>
Interruptible Sales	72	74	39	69	91
<b>Total Gas Delivered to CECONY Customers</b>	<b>1,518</b>	<b>1,478</b>	<b>1,308</b>	<b>1,542</b>	<b>1,685</b>
Transportation of customer-owned gas					
NYP&A	2	2	2	2	2
Other (mainly generating plants and Interruptible transportation)	71	71	68	71	70
Off-System Sales	-	-	5	18	-
Other operating revenues (mainly regulatory amortizations)	(50)	(30)	32	(17)	(36)
<b>Total Sales</b>	<b>\$ 1,541</b>	<b>\$ 1,521</b>	<b>\$ 1,415</b>	<b>\$ 1,616</b>	<b>\$ 1,721</b>
<b>Average Revenue per Dt Sold</b>					
Residential	\$ 19.31	\$ 18.45	\$ 18.14	\$ 18.52	\$ 16.76
General	\$ 14.28	\$ 12.96	\$ 11.68	\$ 12.05	\$ 12.38

For further discussion of the company's gas operating revenues and its gas results, see "Results of Operations" in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

**Gas Peak Demand**

The gas peak demand for firm sales customers in CECONY's service area occurs during the winter heating season. The peak day demand during the winter 2014/2015 (through February 2, 2015) occurred on January 7, 2015 when the demand reached 1,118 MDt. The 2014/2015 peak demand included 574 MDt for CECONY's full-service customers and 544 MDt for customers participating in its gas energy choice program. Design weather for the gas system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. The company estimates that, under design weather conditions, the 2015/2016 service area peak demand will be 1,408 MDt, including an estimated 729 MDt for its full-service customers and 679 MDt for its gas energy choice customers. The company forecasts average annual growth of the peak gas demand over the next five years at design conditions to be approximately 2.8 percent in its service area. The forecasted peak demand at design conditions does not include gas used by interruptible gas customers including generating stations (electricity and steam).

**Gas Supply**

CECONY and O&R have combined their gas requirements, and contracts to meet those requirements, into a single portfolio. The combined portfolio is administered by, and related management services are provided by, CECONY (for itself and as agent for O&R) and costs are allocated between the Utilities in accordance with provisions approved by the NYSPSC. See Note S to the financial statements in Item 8.

Charges from suppliers for the firm purchase of gas, which are based on formulas or indexes or are subject to negotiation, are generally designed to approximate market prices. The gas supply contracts are for various terms extending to 2016. The Utilities have contracts with interstate pipeline companies for the purchase of firm

transportation from upstream points where gas has been purchased to the Utilities' distribution systems, and for upstream storage services. Charges under these transportation and storage contracts are approved by the FERC. Such contracts are for various terms extending to 2027. The Utilities are required to pay certain fixed charges under the supply, transportation and storage contracts whether or not the contracted capacity is actually used. These fixed charges amounted to approximately \$286 million in 2014, including \$246 million for CECONY. See 'Contractual Obligations' below. In addition, the Utilities purchase gas on the spot market and contract for interruptible gas transportation. See 'Recoverable Energy Costs' in Note A to the financial statements in Item 8.

### *Steam Operations*

#### *Steam Facilities*

CECONY's capitalized costs for utility plant, net of accumulated depreciation, for its portion of the steam-electric generation facilities were \$1,795 million and \$1,790 million at December 31, 2014 and 2013, respectively.

CECONY generates steam at one steam-electric generating station and five steam-only generating stations and distributes steam to its customers through approximately 105 miles of transmission, distribution, and service piping.

**Table of Contents***Steam Sales and Deliveries*

CECONY's steam sales and deliveries for the last five years were:

	Year Ended December 31,				
	2010	2011	2012	2013	2014
<b>Steam Sold (MMlb)</b>					
General	515	519	425	547	<b>594</b>
Apartment house	5,748	5,779	5,240	6,181	<b>6,574</b>
Annual power	16,767	16,024	14,076	15,195	<b>15,848</b>
<b>Total Steam Delivered to CECONY Customers</b>	<b>23,030</b>	<b>22,322</b>	<b>19,741</b>	<b>21,923</b>	<b>23,016</b>
<b>Steam Sold (\$ in millions)</b>					
General	\$ 25	\$ 28	\$ 25	\$ 31	<b>\$ 30</b>
Apartment house	158	175	158	187	<b>180</b>
Annual power	457	487	429	491	<b>469</b>
Other operating revenues	16	(7)	(16)	(26)	<b>(51)</b>
<b>Total Steam Delivered to CECONY Customers</b>	<b>\$ 656</b>	<b>\$ 683</b>	<b>\$ 596</b>	<b>\$ 683</b>	<b>\$ 628</b>
<b>Average Revenue per MMlb Sold</b>	<b>\$ 27.79</b>	<b>\$ 30.91</b>	<b>\$ 31.00</b>	<b>\$ 32.34</b>	<b>\$ 29.50</b>

For further discussion of the company's steam operating revenues and its steam results, see "Results of Operations" in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

*Steam Peak Demand and Capacity*

Demand for steam in CECONY's service area peaks during the winter heating season. The one-hour peak demand during the winter of 2014/2015 (through February 2, 2015) occurred on January 8, 2015 when the demand reached 8.4 MMlb per hour. Design weather for the steam system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. The company's estimate for the winter of 2015/2016 peak demand of its steam customers is about 9.0 MMlb per hour under design conditions. The company forecasts average annual decrease in steam peak demand in its service area at design conditions over the next five years to be approximately 0.8 percent.

On December 31, 2014, the steam system was capable of delivering approximately 11.6 MMlb of steam per hour, and CECONY estimates that the system will have the same capability in the 2015/2016 winter.

*Steam Supply*

Forty-two percent of the steam produced by CECONY in 2014 was supplied by the company's steam-only generating assets; 41 percent was produced by the company's steam-electric generating assets, where steam and electricity are primarily cogenerated; and 17 percent was purchased under an agreement with Brooklyn Navy Yard Cogeneration Partners L.P.

**O&R***Electric Operations*

*Electric Facilities*

O&R's capitalized costs for utility plant, net of accumulated depreciation, for distribution facilities were \$830 million and \$781 million at December 31, 2014 and 2013, respectively. For its transmission facilities, the costs for utility plant, net of accumulated depreciation, were \$212 million and \$179 million at December 31, 2014 and 2013, respectively.

O&R, RECO and Pike, own, in whole or in part, transmission and distribution facilities which include 572 circuit miles of transmission lines, 14 transmission substations, 62 distribution substations, 86,379 in-service line transformers, 3,991 pole miles of overhead distribution lines and 1,869 miles of underground distribution lines. O&R's transmission system is part of the NYISO system except that portions of RECO's system are located within the transmission area controlled by PJM.

20 CON EDISON ANNUAL REPORT  
2014

**Table of Contents*****Electric Sales and Deliveries***

O&R delivers electricity to its full-service customers who purchase electricity from the company. The company also delivers electricity to its customers who purchase electricity from other suppliers through the company's energy choice program.

The company charges all customers in its service area for the delivery of electricity. O&R generally recovers, on a current basis, the cost of the electricity that it buys and then sells to its full-service customers. It does not make any margin or profit on the electricity it sells. O&R's New York electric revenues (which accounted for 77.2 percent of O&R's electric revenues in 2014) are subject to a revenue decoupling mechanism. As a result, O&R's New York electric delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R's electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism. O&R's electric sales and deliveries for the last five years were:

	<b>Year Ended December 31,</b>				
	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
<b>Electric Energy Delivered (millions of kWhs)</b>					
Total deliveries to O&R full service customers	3,498	3,029	2,691	2,555	<b>2,429</b>
Delivery service for energy choice customers	2,330	2,760	3,040	3,166	<b>3,240</b>
<b>Total Deliveries In Franchise Area</b>	<b>5,828</b>	<b>5,789</b>	<b>5,731</b>	<b>5,721</b>	<b>5,669</b>
<b>Electric Energy Delivered (\$ in millions)</b>					
Total deliveries to O&R full service customers	\$ 570	\$ 486	\$ 405	\$ 427	<b>\$ 455</b>
Delivery service for energy choice customers	132	157	178	192	<b>207</b>
Other operating revenues	(10)	(2)	9	9	<b>18</b>
<b>Total Deliveries In Franchise Area</b>	<b>\$ 692</b>	<b>\$ 641</b>	<b>\$ 592</b>	<b>\$ 628</b>	<b>\$ 680</b>
<b>Average Revenue Per kWh Sold (Cents)</b>					
Residential	18.3	18.0	16.7	18.1	<b>20.3</b>
Commercial and Industrial	14.1	13.7	13.0	14.8	<b>16.8</b>

For further discussion of the company's electric operating revenues and its electric results, see Results of Operations in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

***Electric Peak Demand***

The electric peak demand in O&R's service area occurs during the summer air conditioning season. The weather during the summer of 2014 was cooler than design conditions. O&R's 2014 service area peak demand was 1,370 MW, which occurred on July 2, 2014. The 2014 peak demand included an estimated 697 MW for O&R's full-service customers and 673 MW for customers participating in its electric energy choice program. Design weather for the electric system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. Since the NYISO can invoke demand reduction programs under specific circumstances, design conditions do not include these programs' potential impact. However, the O&R forecasted peak demand at design conditions does include the impact of permanent demand reduction programs. The company estimates that, under design weather conditions, the 2015 service area peak demand will be 1,645 MW, including an estimated 819 MW for its full-service customers and 826 MW for its electric energy choice customers. The company forecasts average annual growth of the peak electric demand in the company's service area over the next five years at design conditions to be approximately 0.9 percent per

year.

### *Electric Supply*

The electricity O&R sold to its full-service customers in 2014 was purchased under firm power contracts or through the wholesale electricity markets administered by the NYISO and PJM. The company expects that these resources will again be adequate to meet the requirements of its customers in 2015. O&R does not own any electric generating capacity. The company plans to meet its continuing obligation to supply electricity to its customers through a combination of electricity purchased under contracts or purchased through the NYISO or PJM's wholesale electricity market. To reduce the volatility of its customers' electric energy costs, the company has contracts to purchase electric energy and enters into derivative transactions to hedge the costs of a portion of its expected purchases under these contracts and through the NYISO and PJM's wholesale electricity market. For information about the company's contracts, see Note O to the financial statements in Item 8.

In general, the Utilities recover their purchased power costs, including the cost of hedging purchase prices, pursuant to rate provisions approved by the state public utility regulatory authority having jurisdiction. See *Financial and Commodity Market Risks - Commodity Price Risk*, in Item 7 and *Recoverable Energy Costs* in Note A to the financial statements in Item 8. From time to time, certain parties have petitioned the NYSPSC to review these provisions, the elimination of which could have a material adverse effect on the Companies' financial position, results of operations or liquidity.

CON EDISON ANNUAL REPORT 21  
2014

**Table of Contents****Gas Operations****Gas Facilities**

O&R's capitalized costs for utility plant, net of accumulated depreciation for gas facilities, which are primarily distribution facilities, were \$476 million and \$456 million at December 31, 2014 and 2013, respectively. O&R and Pike own their gas distribution systems and O&R owns a gas transmission system. Natural gas is delivered by pipeline to O&R at various points in or near its service territory and is distributed to customers by the company through an estimated 1,867 miles of mains and 105,077 service lines.

**Gas Sales and Deliveries**

O&R generally recovers the cost of the gas that it buys and then sells to its full-service customers. It does not make any margin or profit on the gas it sells. O&R's gas revenues are subject to a weather normalization clause. O&R's New York gas revenues (which accounted for substantially all of O&R's gas revenues in 2014) are subject to a revenue decoupling mechanism. As a result, its gas delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R's gas sales and deliveries for the last five years were:

	Year Ended December 31,				
	2010	2011	2012	2013	2014
<b>Gas Delivered (MDt)</b>					
Firm Sales					
Full service	8,772	8,384	7,539	8,808	<b>9,529</b>
Firm transportation	10,692	10,823	10,505	12,062	<b>12,592</b>
<b>Total Firm Sales</b>	<b>19,464</b>	<b>19,207</b>	<b>18,044</b>	<b>20,870</b>	<b>22,121</b>
Interruptible Sales	4,497	4,184	4,326	4,118	<b>4,216</b>
<b>Total Gas Delivered to O&amp;R Customers</b>	<b>23,961</b>	<b>23,391</b>	<b>22,370</b>	<b>24,988</b>	<b>26,337</b>
Transportation of customer-owned gas					
Sales for resale	840	864	793	885	<b>945</b>
Sales to electric generating stations	19	24	15	19	<b>70</b>
Off-System Sales	1	-	-	-	<b>3</b>
<b>Total Sales</b>	<b>24,821</b>	<b>24,279</b>	<b>23,178</b>	<b>25,892</b>	<b>27,355</b>
<b>Gas Delivered (\$ in millions)</b>					
Firm Sales					
Full service	\$ 131	\$ 122	\$ 103	\$ 115	<b>\$ 121</b>
Firm transportation	65	71	76	77	<b>75</b>
<b>Total Firm Sales</b>	<b>196</b>	<b>193</b>	<b>179</b>	<b>192</b>	<b>196</b>
Interruptible Sales	9	4	4	3	<b>2</b>
<b>Total Gas Delivered to O&amp;R Customers</b>	<b>205</b>	<b>197</b>	<b>183</b>	<b>195</b>	<b>198</b>
Transportation of customer-owned gas					
Sales to electric generating stations	-	1	-	-	<b>1</b>
Other operating revenues	13	16	20	10	<b>13</b>
<b>Total Sales</b>	<b>\$ 218</b>	<b>\$ 214</b>	<b>\$ 203</b>	<b>\$ 205</b>	<b>\$ 212</b>
<b>Average Revenue Per Dt Sold</b>					



## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Residential	\$ 15.20	\$ 14.84	\$ 14.01	\$ 13.31	<b>\$ 13.01</b>
General	\$ 13.64	\$ 13.20	\$ 11.99	\$ 11.53	<b>\$ 11.30</b>

For further discussion of the company's gas operating revenues and its gas results, see "Results of Operations" in Item 7. For additional segment information, see Note N to the financial statements in Item 8.

### *Gas Peak Demand*

The gas peak demand for firm sales customers in O&R's service area occurs during the winter heating season. The peak day demand during the winter 2014/2015 (through February 2, 2015) occurred on January 7, 2015 when the demand reached 191 MDt. The 2014/2015 peak day demand included 86 MDt for O&R's full-service customers and 105 MDt for customers participating in its gas energy choice program. Design weather for the gas system is a standard to which the actual peak demand is adjusted for evaluation and planning purposes. The company estimates that, under design weather conditions,

22 CON EDISON ANNUAL REPORT  
2014

**Table of Contents**

the 2015/2016 service area peak day demand will be 218 MDt, including an estimated 100 MDt for its full-service customers and 118 MDt for its gas energy choice customers. The company forecasts average annual growth of the peak gas demand over the next five years at design conditions to be approximately 0.6 percent in its service area. The forecasted peak day demand at design conditions does not include gas used by interruptible gas customers including electricity generating stations.

**Gas Supply**

O&R and CECONY have combined their gas requirements and purchase contracts to meet those requirements into a single portfolio. See CECONY Gas Operations Gas Supply above.

**Competitive Energy Businesses****Con Edison Solutions**

Con Edison Solutions primarily sells electricity to industrial, commercial and governmental customers in the northeastern United States and Texas. It also sells electricity to residential and small commercial customers in the northeastern United States. Con Edison Solutions does not sell electricity to the Utilities. Con Edison Solutions does sell electricity to customers who are provided delivery service by the Utilities. It also provides energy efficiency services, procurement and management services to companies and governmental entities throughout most of the United States.

Con Edison Solutions was reported by DNV GL in September 2014 to be the 14th largest non-residential retail electricity provider in the United States. The company sells to retail aggregation entities in Massachusetts, Illinois and New Jersey as well as to individual residential and small commercial (mass market) customers in the northeastern United States. At December 31, 2014, it served approximately 123,000 customers, excluding approximately 154,000 served under the five aggregation agreements. Con Edison Solutions electricity sales for the last five years were:

	2010	2011	2012	2013	2014
Retail electric volumes sold (millions of kWhs)	15,993	15,725	13,840	12,167	11,871
Number of retail customers accounts:(a)					
Industrial and large commercial	40,081	42,983	35,043	35,504	35,305
Mass market	85,191	117,635	119,276	123,813	123,314

(a)Excludes aggregation agreement customers.

Con Edison Solutions seeks to serve customers in utility service territories that encourage retail competition through transparent pricing, purchase of receivables programs or utility-sponsored customer acquisition programs. The company currently sells electricity in the service territories of 53 utilities in the states of New York, Massachusetts, Connecticut, New Hampshire, Maine, New Jersey, Delaware, Maryland, Illinois, Pennsylvania, Rhode Island, Ohio and Texas, as well as the District of Columbia. In 2014, approximately 29 percent of the sales volumes were in New York, 29 percent in New England, 34 percent in the District of Columbia, Maryland, New Jersey and Pennsylvania

and 8 percent in Texas.

The electricity Con Edison Solutions sold to its customers in 2014 was purchased primarily through wholesale electricity markets administered by the NYISO, PJM, Independent System Operator New England and Electric Reliability Council of Texas. The company expects that these resources will again be adequate to meet the requirements of its customers in 2015. Con Edison Energy provides hedging and risk management services to Con Edison Solutions.

Con Edison Solutions also provides energy-efficiency services to government and commercial customers. The services include the design and installation of lighting retrofits, high-efficiency heating, ventilating and air conditioning equipment and other energy saving technologies. The company is compensated for its services based primarily on the increased energy efficiency of the installed equipment over a multi-year period. Con Edison Solutions has won competitive solicitations for energy savings contracts with the Department of Energy and the Department of Defense, and a shared energy savings contract with the United States Postal Service. The company owns renewable energy projects predominately in Massachusetts and California with an aggregate capacity of 20 MW (AC).

### **Con Edison Energy**

Con Edison Energy provides services to manage the dispatch, fuel requirements and risk management activities for 5,005 MW of generating plants in the northeastern United States owned by unrelated parties and manages energy supply assets leased from others. Among other things, the company also provides wholesale hedging and risk management services to Con Edison Solutions and Con Edison Development. The company, beginning during 2013, no longer engages in the sale of electricity to utilities. The company had sold electricity that it had purchased in wholesale markets to utilities in the northeastern United States, primarily under fixed and indexed price contracts, which they used to supply their full-service customers.

**Table of Contents****Con Edison Development**

Con Edison Development develops, owns and operates energy infrastructure. The company focuses its efforts on renewable electric production projects, and at the end of 2014 was the sixth largest owner of operating solar capacity in North America. The output of most of the projects is sold under a long-term power purchase agreement (PPA). The following table provides information about the projects the company owned at December 31, 2014:

Project Name	Production Technology	Renewable Electric Production Projects Generating Capacity(a)			Actual/Expected In-Service Date	Location (State)
		(MWs AC)	PPA Term (In Years)			
<i>Wholly owned projects</i>						
Flemington	Solar	8	n/a(b)	2011	New Jersey	
Frenchtown I, II and III	Solar	14	n/a(b)	2011-13	New Jersey	
PA Solar	Solar	10	n/a(b)	2012	Pennsylvania	
Shrewsbury	Solar	3	20(b)	2012	Massachusetts	
Groveland	Solar	3	20(b)	2012	Massachusetts	
White River 2	Solar	20	20	2014	California	
Oak Tree Wind	Wind	20	20	2014	South Dakota	
Projects of less than 3 MW	Solar	14	Various	Various	Various	
<i>Jointly owned projects</i>						
Pilesgrove	Solar	9	n/a(b)	2011	New Jersey	
California Solar	Solar	55	25	2012-13	California	
Mesquite Solar 1	Solar	83	20	2013	Arizona	
Copper Mountain Solar 2 Phase 1	Solar	46	25	2013	Nevada	
Copper Mountain Solar 3 (partial)	Solar	92	20	2014	Nevada	
Broken Bow II	Wind	37	20	2014	Nebraska	
Texas Solar 4	Solar	32	25	2014	Texas	
<b>Total MW in Operation</b>		<b>446</b>				
Copper Mountain Solar 3 (partial)	Solar	36	20	2015	Nevada	
Corcoran 2	Solar	20	20	2015	California	
Atwell West	Solar	20	20	2015	California	
Copper Mountain Solar 2 Phase 2	Solar	29	25	2015	Nevada	
<b>Total MW in Construction</b>		<b>105</b>				
<b>Total MW, All Projects</b>		<b>551</b>				

(a) Represents Con Edison Development's ownership interest in the project.

(b) New Jersey, Pennsylvania and Massachusetts assets have 3-5 year Solar Renewable Energy Credit (SREC) hedges in place.

## Con Edison Transmission

In September 2014, Con Edison formed a wholly-owned subsidiary, Con Edison Transmission. In November 2014, Con Edison Transmission, along with affiliates of certain other New York transmission owners, formed New York Transco LLC (NY Transco). NY Transco's transmission projects are expected to be developed initially by CECONY and other New York transmission owners and then sold to NY Transco, a transaction that is subject to authorizations from the NYSPSC and FERC. In December 2014, CECONY, certain other New York transmission owners and NY Transco made filings with the FERC to establish NY Transco's transmission rate and authorize the sale of the projects to NY Transco.

NY Transco projects may include three projects (\$450 million aggregate estimated cost) the NYSPSC approved in October 2013 in its proceeding to address potential needs that could arise should the Indian Point Energy Center (which is owned by Entergy Corporation subsidiaries) no longer be able to operate. These projects, which are scheduled to be placed into service by Summer 2016, include two projects (\$383 million aggregate estimated cost) that CECONY is developing and one project that two other New York transmission owners are developing.

NY Transco's projects may also include one or more projects proposed on behalf of the NY Transco for consideration by the NYSPSC in its competitive proceeding to select transmission projects that would relieve transmission congestion between upstate and downstate. Depending on the project alternative(s), if any, selected by the NYSPSC, the aggregate estimated costs of the NY Transco projects could range up to approximately \$1,200 million. The NY Transco projects, which could be completed in the 2019 to 2021 timeframe, would be developed, at least initially, by New York transmission owners other than CECONY until they are sold to NY Transco.

**Table of Contents****Capital Requirements and Resources****Capital Requirements**

The following table contains the Companies' capital requirements for the years 2012 through 2014 and their current estimate of amounts for 2015 through 2017.

(Millions of Dollars)	2012	Actual 2013	2014	2015	Estimate 2016	2017
Regulated utility construction expenditures(a)						
CECONY(b)(c)						
Electric	\$ 1,375	\$ 1,471	\$ 1,500	\$ 1,598	\$ 1,868	\$ 1,827
Gas	426	536	549	679	687	808
Steam	108	128	83	98	106	59
Sub-total	1,909	2,135	2,132	2,375	2,661	2,694
O&R						
Electric	98	98	105	125	137	132
Gas	39	37	37	37	45	45
Sub-total	137	135	142	162	182	177
Total regulated utility construction expenditures	2,046	2,270	2,274	2,537	2,843	2,871
Competitive energy businesses capital expenditures						
Renewable and energy infrastructure projects	489	375	443	370	361	369
Other	3	3	4	5	5	5
Sub-total	492	378	447	375	366	374
Total capital expenditures	2,538	2,648	2,721	2,912	3,209	3,245
Retirement of long-term securities						
Con Edison parent company	1	2	2	2	2	2
CECONY(d)	764	700	475	350	650	-
O&R	3	3	3	143	79	4
Competitive energy businesses	1	1	5	65	-	-
Total retirement of long-term securities	769	706	485	560	731	6
Total capital requirements	\$ 3,307	\$ 3,354	\$ 3,206	\$ 3,472	\$ 3,940	\$ 3,251

(a) Actuals for 2012-2014 included an aggregate \$59 million for one-half of the costs of certain smart electric grid projects for which the company received grants from the U.S. Department of Energy for the other half of the projects' costs under the American Recovery and Reinvestment Act of 2009.

(b) CECONY's capital expenditures for environmental protection facilities and related studies were \$218 million, \$178 million and \$194 million in 2014, 2013 and 2012, respectively, and are estimated to be \$217 million in 2015.

(c) Estimates do not include amounts for transmission projects discussed under Con Edison Transmission, above or for the energy efficiency, demand reduction and combined heat and power programs discussed under CECONY Electric Operations Electric Supply, above.

(d) For 2012, includes \$239 million for the May 2012 redemption of all of its preferred stock and \$224.6 million of tax-exempt debt which was subject to mandatory tender by bondholders in November 2012.

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

The Utilities have an ongoing need to make substantial capital investments primarily to maintain the reliability of their electric, gas and steam delivery systems, including programs to strengthen the storm resiliency of their infrastructure and to address the growth in demand for electricity and gas. Estimated capital expenditures for the competitive energy businesses reflect potential investments in renewable generation and energy infrastructure projects and could significantly increase or decrease from the amounts estimated depending on market conditions and opportunities.

CON EDISON ANNUAL REPORT 25  
2014

**Table of Contents****Contractual Obligations**

The following table summarizes the Companies' material obligations at December 31, 2014 to make payments pursuant to contracts. Long-term debt, capital lease obligations and other long-term liabilities are included on their balance sheets. Operating leases and electricity purchase agreements (for which undiscounted future annual payments are shown) are described in the notes to the financial statements.

(Millions of Dollars)	Total	Payments Due by Period			
		1 year or less	Years 2 & 3	Years 4 & 5	After 5 years
<b>Long-term debt (Statement of Capitalization)</b>					
CECONY	\$ 11,236	\$ 350	\$ 650	\$ 1,675	\$ 8,561
O&R	601	143	83	120	255
Competitive energy businesses and parent	376	67	4	5	300
Interest on long-term debt(a)	9,736	662	1,059	878	7,137
Total long-term debt, including interest	21,949	1,222	1,796	2,678	16,253
<b>Capital lease obligations (Note J)</b>					
CECONY	2	1	1	-	-
Total capital lease obligations	2	1	1	-	-
<b>Operating leases (Notes J and Q)</b>					
CECONY	112	14	25	22	51
O&R	5	1	1	1	2
Competitive energy businesses	36	3	7	6	20
Total operating leases	153	18	33	29	73
<b>Purchase obligations</b>					
<b>Electricity purchase power agreements Utilities (Note I)</b>					
<b>CECONY</b>					
Energy(b)	4,908	641	989	243	3,035
Capacity	1,508	252	321	115	820
Total CECONY	6,416	893	1,310	358	3,855
<b>O&amp;R</b>					
Energy and Capacity(b)	128	68	60	-	-
Total electricity and purchase power agreements Utilities	6,544	961	1,370	358	3,855
<b>Natural gas supply, transportation, and storage contracts Utilities(c)</b>					
<b>CECONY</b>					
Natural gas supply	147	146	1	-	-
Transportation and storage	1,241	238	435	232	336
Total CECONY	1,388	384	436	232	336
<b>O&amp;R</b>					
Natural gas supply	8	8	-	-	-
Transportation and storage	231	44	81	43	63
Total O&R	239	52	81	43	63
Total natural gas supply, transportation and storage contracts	1,627	436	517	275	399
<b>Other purchase obligations(d)</b>					
CECONY	3,194	1,484	1,604	78	28



Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

O&R	194	75	113	5	1
Total other purchase obligations	3,388	1,559	1,717	83	29
Competitive energy businesses commodity and service agreements (e)	295	250	40	2	3
Total	\$ 33,958	\$ 4,447	\$ 5,474	\$ 3,425	\$ 20,612

(a) Includes interest on variable rate debt calculated at rates in effect at December 31, 2014.

(b) Included in these amounts is the cost of minimum quantities of energy that the company is obligated to purchase at both fixed and variable prices.

(c) Included in these amounts is the cost of minimum quantities of natural gas supply, transportation and storage that the Utilities are obligated to purchase at both fixed and variable prices.

(d) Amounts shown for other purchase obligations, which reflect capital and operations and maintenance costs incurred by the Utilities in running their day-to-day operations, were derived from the Utilities purchasing system as the difference between the amounts authorized and the amounts paid (or vouchered to be paid) for each obligation. For many of these obligations, the Utilities are committed to purchase less than the amount authorized. Payments for the Other Purchase Obligations are generally assumed to be made ratably over the term of the obligations. The Utilities believe that unreasonable effort and expense would be involved to enable them to report their Other Purchase Obligations in a different manner.

(e) Amounts represent commitments to purchase minimum quantities of electric energy and capacity, renewable energy certificates, natural gas, natural gas pipeline capacity, energy efficiency services and construction services entered into by Con Edison's competitive energy businesses.

The Companies' commitments to make payments in addition to these contractual commitments include their other liabilities reflected in their balance sheets, any funding obligations for their pension and other postretirement benefit plans, financial hedging activities, their collective bargaining agreements and Con Edison's guarantees of certain obligations of Con Edison Transmission and its competitive energy businesses. See Notes E, F, O and Guarantees in Note H to the financial statements in Item 8.

## **Table of Contents**

### **Capital Resources**

Con Edison is a holding company that operates only through its subsidiaries and has no material assets other than its interests in its subsidiaries. Con Edison finances its capital requirements primarily through internally-generated funds and the sale of its securities. Con Edison's ability to make payments on external borrowings and dividends on its common shares depends on receipt of dividends from its subsidiaries or proceeds from the sale of its securities or its interests in its subsidiaries.

For information about restrictions on the payment of dividends by the Utilities and significant debt covenants, see Note C to the financial statements in Item 8.

For information on the Companies' commercial paper program and revolving credit agreements with banks, see Note D to the financial statements in Item 8.

The Utilities finance their operations, capital requirements and payment of dividends to Con Edison from internally-generated funds (see Liquidity and Capital Resources - Cash Flows from Operating Activities in Item 7), contributions of equity capital from Con Edison, if any, and external borrowings.

The Companies expect to meet their 2015 capital requirements, including for maturing securities, through internally-generated funds and the issuance of between \$1,000 million and \$1,500 million of long-term debt. Con Edison does not expect to need to issue common equity in 2015 other than through its dividend reinvestment, employee stock purchase and long term incentive plans.

The Companies require access to the capital markets to fund capital requirements that are substantially in excess of available internally-generated funds. See Capital Requirements, above. Each of the Companies believes that it will continue to be able to access capital, although capital market conditions may affect the timing and cost of the Companies' financing activities. The Companies monitor the availability and costs of various forms of capital, and will seek to issue Con Edison common stock and other securities when it is necessary or advantageous to do so. For information about the Companies' long-term debt and short-term borrowing, see Notes C and D to the financial statements in Item 8.

In 2012, the NYSPSC authorized CECONY, through 2016, to issue up to \$3,500 million of debt securities (\$2,550 million of which the company had issued as of December 31, 2014). In 2013, the NYSPSC authorized O&R, through 2017, to issue up to \$305 million of debt securities (none of which the company had issued as of December 31, 2014). The NYSPSC also authorized CECONY and O&R for such periods to issue up to \$2,500 million and \$125 million, respectively, of debt securities to refund existing debt securities. At December 31, 2014, the Utilities had not refunded any securities pursuant to this authorization.

Con Edison's competitive energy businesses have financed their operations and capital requirements primarily with capital contributions and borrowings from Con Edison, internally-generated funds and external borrowings. In April 2013, a Con Edison Development subsidiary issued \$219 million aggregate principal amount of 4.78 percent senior notes secured by certain of the company's California solar electric production projects. In 2014, the company sold a 50 percent interest in the subsidiary. See Note Q to the financial statements in Item 8.

For each of the Companies, the ratio of earnings to fixed charges (SEC basis) for the last five years was:

	Ratio of Earnings to Fixed Charges				
	2010	2011	2012	2013	2014
Con Edison	3.3	3.6	3.7	3.0(a)	3.6
CECONY	3.4	3.8	3.7	3.7	3.8

(a) Reflects \$95 million after-tax charge to earnings relating to Con Edison Development's LILO transactions. See Note J to the financial statements in Item 8.

For each of the Companies, the common equity ratio for the last five years was:

#### Common Equity Ratio

	(Percent of total capitalization)				
	2010	2011	2012	2013	2014
Con Edison	50.4	52.5	54.1	53.9	52.0
CECONY	49.9	52.0	53.6	53.7	50.7

The commercial paper of Con Edison and O&R is rated P-2, A-2 and F2, respectively, by Moody's, S&P and Fitch. The commercial paper of CECONY is rated P-1, A-2 and F2 by Moody's, S&P and Fitch, respectively. Con Edison's long-term credit rating is A3, BBB+ and BBB+ by Moody's, S&P and Fitch, respectively. The unsecured debt of CECONY is rated A2, A- and A- by Moody's, S&P and Fitch, respectively. The unsecured debt of O&R is rated A3, A- and A- by Moody's, S&P and Fitch, respectively. Securities ratings assigned by rating organizations are expressions of opinion and are not recommendations to buy, sell or hold securities. A securities rating is subject to revision or withdrawal at any time by the assigning rating organization. Each rating should be evaluated independently of any other rating.

CECONY has \$636 million of tax-exempt debt for which the interest rates are to be determined pursuant to periodic auctions. Of this amount, \$391 million is insured by Ambac Assurance Corporation and \$245 million is insured by Syncora Guarantee Inc. (formerly XL Capital Assurance Inc.). Credit rating agencies have withdrawn the ratings of these insurers. Subsequently, there have not been sufficient bids to determine the interest rates pursuant to auctions, and interest rates have

**Table of Contents**

been determined by reference to a variable rate index. The weighted average annual interest rate on this tax-exempt debt was 0.13 percent on December 31, 2014. The weighted average interest rate was 0.10 percent, 0.17 percent, and 0.29 percent for the years 2014, 2013 and 2012, respectively. Under CECONY's current electric, gas and steam rate plans, variations in auction rate debt interest expense are reconciled to the levels set in rates.

**Environmental Matters****Climate Change**

As indicated by the Intergovernmental Panel on Climate Change, emissions of greenhouse gases (GHG), including carbon dioxide, are very likely changing the world's climate.

Climate change could affect customer demand for the Companies' energy services. It might also cause physical damage to the Companies' facilities and disruption of their operations due to more frequent and more extreme weather-related events. In late October 2012, Superstorm Sandy caused extensive damage to the Utilities' electric distribution system. Superstorm Sandy interrupted service to approximately 1.4 million of the Utilities' customers more than four times the number of customers impacted by the Utilities' previous worst storm event (Hurricane Irene in 2011). See "Other Regulatory Matters" in Note B to the financial statements in Item 8.

Based on the most recent data (2014) published by the U.S. Environmental Protection Agency (EPA), Con Edison estimates that its direct GHG emissions constitute less than 0.1 percent of the nation's GHG emissions. Con Edison's estimated emissions of GHG during the past five years were:

<b>(metric tons, in millions)(a)</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>
CO <sub>2</sub> equivalent emissions	3.8	3.4	3.3	3.4	3.2

(a) Estimated emissions for 2014 are subject to third-party verification.

Con Edison's 47 percent decrease in direct GHG emissions (carbon dioxide, methane and sulfur hexafluoride) since 2005 (6.0 million metric tons) reflects the emission reductions resulting from equipment and repair projects, reduced steam demand, the increased use of natural gas in lieu of fuel oil at CECONY's steam production facilities as well as projects to reduce sulfur hexafluoride emissions and to replace gas distribution pipes.

CECONY has participated for several years in voluntary initiatives with the EPA to reduce its methane and sulfur hexafluoride emissions. The Utilities reduce methane emissions from the operation of their gas distribution systems through pipe maintenance and replacement programs, by operating system components at lower pressure, and by introducing new technologies for leak repair prioritization and to reduce work-related losses. The Utilities reduce emissions of sulfur hexafluoride, which is used for arc suppression in substation circuit breakers and switches, by using improved technologies to locate and repair leaks, and by replacing older equipment. The Utilities also actively promote energy efficiency and the use of renewable generation to help their customers reduce their GHG emissions.

NYSERDA and New York utilities are responsible for implementing the Energy Efficiency Portfolio Standard (EEPS) established by the NYSPSC through energy efficiency, targeted demand-side management and demand-response programs. The Utilities billed customers EEPS surcharges of approximately \$103 million and \$100 million in 2014 and 2013, respectively, to fund these programs. Through the Utilities' energy-efficiency programs, customers reduced their annual energy use by approximately 2,390,000 MWh of electricity and 3,670,000 Dt of gas from the programs

inception in 2009 through 2014, resulting in their avoiding their release of approximately 1,055,000 tons of GHG into the atmosphere every year. CECONY's demand-side management programs assisted customers in reducing their annual energy use by approximately 295,000 MWh of electricity from the programs' inception in 2004 through 2014, resulting in their avoiding their release of approximately 105,000 tons of GHG into the atmosphere every year.

Emissions are also avoided through the development of renewable generation. NYSERDA is responsible for implementing the renewable portfolio standard (RPS) established by the NYSPSC. NYSERDA enters into long-term agreements with developers of large renewable electric production facilities and pays them premiums based on the facilities' electric output. These facilities sell their energy output in the wholesale energy market administered by the NYISO. As a result of the Utilities' participation in the NYISO wholesale markets, a portion of the Utilities' NYISO energy purchases are sourced from renewable electric production facilities. NYSERDA also provides rebates to customers who install eligible renewable electric production technologies. The electricity produced by such customer-sited renewables offsets the energy which the Utilities would otherwise have procured, thereby reducing the amount of electricity produced by non-renewable production facilities. The Utilities billed customers RPS surcharges of \$121 million and \$109 million in 2014 and 2013, respectively, (and approximately \$547 million cumulatively from 2006) to fund these NYSERDA programs. In March 2014, NYSERDA reported that the statewide environmental benefits of having electricity generated by renewable production facilities from 2006 through 2013, as opposed to the State's system-mix, amounts to approximately 5,400 tons of nitrogen oxides, 10,600 tons of sulfur dioxides, and 5.3 million tons of carbon dioxide in reduced emissions over this time period.

In May 2014, the NYSPSC directed NYSERDA to submit for its consideration a proposal for a comprehensive clean energy

28 CON EDISON ANNUAL REPORT  
2014

## **Table of Contents**

fund. In September 2014, NYSERDA submitted its clean energy fund proposal seeking a 10-year program that it indicated is designed to pursue greater scale for clean energy in the New York economy; foster new investment opportunities to attract private capital to invest in clean energy in New York; and significantly reduce GHG emissions from New York's energy sector.

In June 2014, the EPA proposed its Clean Power Plan to reduce carbon dioxide emissions from existing power plants 30 percent from 2005 levels by 2030. As proposed, each state will be required to submit for EPA approval a plan to reduce its emissions rate (as determined in accordance with the Clean Power Plan) to a specified target level applicable to the state. For New York State, the emissions rate target level for 2030 would be 44 percent below its 2012 level. State plans may, among other things, include participation in regional cap-and-trade programs, such as the Regional Greenhouse Gas Initiative (in which New York State participates), and renewable energy and energy efficiency programs. Initial state plans would be due by June 2016, with single-state plans to be finalized by June 2017 and multi-state plans to be finalized by June 2018. The costs resulting from the Clean Power Plan could be substantial.

Beginning in 2009 CECONY became subject to carbon dioxide emissions regulations established by New York State under the Regional Greenhouse Gas Initiative (RGGI). The Initiative, a cooperative effort by Northeastern and Mid-Atlantic states, established a decreasing cap on carbon dioxide emissions resulting from the generation of electricity to a level fifteen percent below the Initiative's baseline by 2020. Under the Initiative, affected electric generators are required to obtain emission allowances to cover their carbon dioxide emissions, available primarily through auctions administered by participating states or a secondary market. CECONY met its requirement of 6.3 million allowances for the first RGGI compliance period (2009-2011) and has purchased sufficient allowances to meet its requirement for the second compliance period (2012-2014). In February 2013, RGGI released a model rule for adoption by the participating states that includes a 45 percent reduction in the emissions cap for 2014 and further reductions of 2.5 percent each year from 2015 to 2020. New York State adopted the model rule, and the lower cap was effective as of January 1, 2014.

Also, New York State and New York City have announced goals to reduce GHG emissions 80 percent below 1990 and 2005 levels respectively, by 2050. The cost to comply with legislation, regulations or initiatives limiting the Companies' GHG emissions could be substantial.

## **Environmental Sustainability**

Con Edison's sustainability strategy, as it relates to the environment, provides that the company seeks to reduce its environmental footprint by making effective use of natural resources to address the challenges of climate change and its impact on the company's business. As part of its strategy, the company seeks, among other things, to reduce direct and indirect emissions; enhance the efficiency of its water use; minimize its impact to natural ecosystems; focus on reducing, reusing, and recycling to minimize consumption; and design its work in consideration of climate forecasts.

## **CECONY**

### ***Superfund***

The Federal Comprehensive Environmental Response, Compensation and Liability Act of 1980 and similar state statutes (Superfund) impose joint and several liability, regardless of fault, upon generators of hazardous substances for investigation costs, remediation costs and environmental damages. The sites as to which CECONY has been asserted

to have liability under Superfund include its and its predecessor companies' former manufactured gas sites, its multi-purpose Astoria site, its former Flushing Service Center site, the Gowanus Canal site, and other Superfund sites discussed below. There may be additional sites as to which assertions will be made that the Company has liability. For a further discussion of claims and possible claims against the Company under Superfund, estimated liability accrued for Superfund claims and recovery from customers of site investigation and remediation costs, see Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

### *Manufactured Gas Sites*

CECONY and its predecessors formerly owned and operated manufactured gas plants at 51 sites (MGP Sites) in New York City and Westchester County. Many of these sites have been subdivided and are now owned by parties other than CECONY and have been redeveloped for other uses, including schools, residential and commercial developments and hospitals. The New York State Department of Environmental Conservation (NYSDEC) is requiring CECONY to investigate, and if necessary, develop and implement remediation programs for the sites, including any neighboring areas to which contamination may have migrated.

CECONY has started remedial investigations at all 51 MGP Sites. After investigations, no MGP impacts have been detected at all or portions of 15 sites, and the NYSDEC has issued No Further Action (NFA) letters for these sites.

Coal tar or other MGP-related contaminants have been detected at the remaining 36 sites. Remedial actions have been completed at all or portions of five sites and the NYSDEC has issued NFA letters for these sites. In addition, remedial actions



---

**Table of Contents**

have been completed by property owners at all or portions of three sites under the NYS Brownfield Cleanup Program and Certificates of Completion have been issued by the NYSDEC for these sites. Remedial design is ongoing for the remaining sites, however, the information as to the extent of contamination and scope of the remediation likely to be required for many of these sites is incomplete. The company estimates that its undiscounted potential liability for the completion of the site investigation and cleanup of the known contamination on MGP sites (other than the Astoria site which is discussed below) could range from \$490 million to \$2,129 million.

***Astoria Site***

CECONY is permitted by the NYSDEC to operate a hazardous waste storage facility on property owned by the company in the Astoria section of Queens, New York. Portions of the property were formerly the location of a manufactured gas plant and also have been used or are being used for, among other things, electric generation operations, electric substation operations, the storage of fuel oil and liquefied natural gas, and the maintenance and storage of electric equipment. As a condition of its NYSDEC permit, the company is required to investigate the property and, where environmental contamination is found and action is necessary, to remediate the contamination. The company's investigations are on-going. The company has submitted to the NYSDEC and the New York State Department of Health reports and in the future will be submitting additional reports identifying the known areas of contamination. The company estimates that its undiscounted potential liability for the completion of the site investigation and cleanup of the known contamination on the property could range from \$156 million to \$462 million.

***Flushing Service Center Site***

In September 2007, the NYSDEC demanded that the company investigate and remediate PCB contamination that may have migrated from a former CECONY service center facility in Flushing New York, into the adjacent Flushing River. In April 2008, the company and NYSDEC entered into a consent order under which the company agreed to implement a NYSDEC-approved investigation program for the Flushing River and, if deemed necessary by the NYSDEC to protect human health and the environment, to implement a NYSDEC-approved remediation program for any PCB contamination in the river attributable to the site. In March 2011, the company submitted to NYSDEC a report indicating that PCBs had migrated from the site to sediment in a portion of the river. In August 2013, the NYSDEC selected a remedy that requires the company to submit a remedial design report, remove contaminated sediment, restore the river bed with clean material, prepare a site management plan and implement institutional controls. The company estimates that its undiscounted potential liability for the completion of the cleanup in Flushing River will be at least \$5.3 million.

***Gowanus Canal***

In August 2009, CECONY received a notice of potential liability and request for information from the EPA about the operations of the company and its predecessors at sites adjacent or near the 1.8 mile Gowanus Canal in Brooklyn, New York. In March 2010, the EPA added the Gowanus Canal to its National Priorities List of Superfund sites. The canal's adjacent waterfront is primarily commercial and industrial, currently consisting of concrete plants, warehouses, and parking lots, and the canal is near several residential neighborhoods. In September 2013, the EPA issued its record of decision for the site. The EPA concluded that there was significant contamination at the site, including polycyclic aromatic hydrocarbons, polychlorinated biphenyls (PCBs), pesticides, metals, and volatile organic compounds. The EPA selected a remedy for the site that includes dredging and disposal of some contaminated sediments and stabilization and capping of contamination that will not be removed. The EPA estimated the cost of the selected remedy to be \$506.1 million (and indicated the actual cost could be significantly higher or lower). The EPA has identified 39 potentially responsible parties (PRPs) with respect to the site, including CECONY (which the EPA indicated has facilities that may be a source of PCBs at the site). The EPA has ordered the PRPs, including CECONY,



to coordinate and cooperate with each other to perform and/or fund the remedial design for the selected remedy. CECONY is unable to estimate its exposure to liability with respect to the Gowanus Canal site.

### *Other Superfund Sites*

CECONY is a PRP with respect to other Superfund sites involving other PRPs and participates in PRP groups at these sites. The company generally is not responsible for managing the site investigation and remediation at these multiparty sites. Work at these sites is in various stages, and investigation, remediation and monitoring activities at some of these sites can be expected to continue over extended periods of time. The company believes that it is unlikely that monetary sanctions, such as penalties, will be imposed upon it by any governmental authority with respect to these sites.

The following table lists each of CECONY's other Superfund sites for which the company anticipates it may have a liability. The table also shows for each such site, its location, the year in which the company was designated or alleged to be a PRP or to otherwise have responsibilities with respect to the site (shown in the table under "Start"), the name of the court or agency in which proceedings for the site are pending and CECONY's estimated percentage of total liability for each site. The company currently estimates that its potential liability for investigation, remediation, monitoring and environmental damages at each site is \$0.2 million or less, with the exception of the Cortese Landfill site for which the estimate is \$1 million. Superfund liability is joint and several. The company's estimate of its liability for each site was determined pursuant to consent decrees, settlement agreements

**Table of Contents**

or otherwise and in light of the financial condition of other PRPs. The company's actual liability could differ substantially from amounts estimated.

<b>Site</b>	<b>Location</b>	<b>Start</b>	<b>Court or Agency</b>	<b>% of Total Liability</b>
Maxey Flats Nuclear	Morehead, KY	1986	EPA	0.8%
Curcio Scrap Metal	Saddle Brook, NJ	1987	EPA	100%
Metal Bank of America	Philadelphia, PA	1987	EPA	1.0%
Cortese Landfill	Narrowsburg, NY	1987	EPA	6.0%
Global Landfill	Old Bridge, NJ	1988	EPA	0.3%
Borne Chemical	Elizabeth, NJ	1997	NJDEP	0.7%

**O&R****Superfund**

The sites at which O&R has been asserted to have liability under Superfund include its manufactured gas sites and the Superfund sites discussed below. There may be additional sites as to which assertions will be made that O&R has liability. For a further discussion of claims and possible claims against O&R under Superfund, see Note G to the financial statements in Item 8 (which information is incorporated herein by reference).

**Manufactured Gas Sites**

O&R and its predecessors formerly owned and operated manufactured gas plants at seven sites (O&R MGP Sites) in Orange County and Rockland County, New York. Three of these sites are now owned by parties other than O&R, and have been redeveloped by them for residential, commercial or industrial uses. The NYSDEC is requiring O&R to develop and implement remediation programs for the O&R MGP Sites including any neighboring areas to which contamination may have migrated.

O&R has completed remedial investigations at all seven of its MGP sites and has received NYSDEC's decision regarding the remedial work to be performed at six of the sites. Of the six sites, O&R has completed remediation at three sites. Remedial design is ongoing for the remaining three sites. The company estimates that its undiscounted potential liability for the completion of the site investigation and cleanup of the known contamination on MGP sites could range from \$96 million to \$155 million.

**Superfund Sites**

O&R is a PRP at Superfund sites involving other PRPs, and participates in PRP groups at those sites. The company is not managing the site investigation and remediation at these multiparty Superfund sites. Work at these sites is in various stages, and investigation, remediation and monitoring at some of these sites is expected to continue over extended periods of time. The company believes that it is unlikely that monetary sanctions, such as penalties, will be imposed by any governmental authority with respect to these sites.

The following table lists each of these Superfund sites for which the company anticipates it may have liability. The table also shows for each such site, its location, the year in which the company was designated or alleged to be a PRP or to otherwise have responsibilities with respect to the site (shown in the table under "Start"), the name of the court or

agency in which proceedings with respect to the site are pending and O&R's estimated percentage of total liability for each site. The company currently estimates that its potential liability for investigation, remediation, monitoring and environmental damages at each site is less than \$0.3 million. Superfund liability is joint and several. The company's estimate of its anticipated share of the total liability for each site was determined pursuant to consent decrees, settlement agreements or otherwise and in light of the financial condition of other PRPs. The company's actual liability could differ substantially from amounts estimated.

Site	Location	Start	Court or Agency	% of Total Liability
Borne Chemical	Elizabeth, NJ	1997	NJDEP	2.3%
Metal Bank of America	Philadelphia, PA	1993	EPA	4.6%
Ellis Road	Jacksonville, FL	2011	EPA	0.2%

#### Other Federal, State and Local Environmental Provisions

##### *Toxic Substances Control Act*

Virtually all electric utilities, including CECONY, own equipment containing PCBs. PCBs are regulated under the Federal Toxic Substances Control Act of 1976. The Utilities have procedures in place to properly manage and dispose of oil and equipment containing PCBs when they are removed from service.

##### *Water Quality*

Under NYSDEC regulations, the operation of CECONY's generating facilities requires permits for water discharges. Regulations that became effective in 2013 require permits for water withdrawals. Conditions to the renewal of such permits may include limitations on the operations of the permitted facility or requirements to install certain equipment, the cost of which could be substantial. For information about the company's generating facilities, see [CECONY Electric Operations](#), [Electric Facilities](#) and [Steam Operations](#), [Steam Facilities](#) above in this Item 1.

Certain governmental authorities are investigating contamination in the Hudson River and the New York Harbor. These waters run through portions of CECONY's service area. Governmental authorities could require entities that released hazardous substances that contaminated these waters to bear the cost of investigation and remediation, which could be substantial.

##### *Air Quality*

Under new source review regulations, an owner of a large generating facility, including CECONY's steam and steam-electric generating facilities, is required to obtain a permit before

## **Table of Contents**

making modifications to the facility, other than routine maintenance, repair, or replacement, that increase emissions of pollutants from the facility above specified thresholds. To obtain a permit, the facility owner could be required to install additional pollution controls or otherwise limit emissions from the facility. The company reviews on an on-going basis its planned modifications to its generating facilities to determine the potential applicability of new source review and similar regulations.

In December 2011, the company filed its proposed plan to comply with revised New York State nitrogen oxides reasonably available control technology regulations (NO<sub>x</sub> RACT) and is incorporating the plan provisions into its existing air quality permits as they are renewed. In 2011, the EPA adopted regulations establishing maximum achievable control technology standards for utility and industrial boilers. The regulations apply to major air emissions sources, including CECONY's generating facilities. CECONY complied with these regulations in 2014, and expects to comply with them in 2015. For information about the company's generating facilities, see "CECONY Electric Operations Electric Facilities and Steam Operations Steam Facilities" above in this Item 1.

In October 2014, the U.S. Court of Appeals for the District of Columbia lifted its stay of the Transport Rule (also referred to as the Cross-State Air Pollution Rule). The appellate court acted on remand from the U.S. Supreme Court, which in April 2014 reversed the appellate court's August 2012 decision that vacated the rule. The Transport Rule establishes a new cap and trade program requiring further reductions in air emissions than the Clean Air Intrastate Rule (CAIR) that it replaces. Under the Transport Rule, utilities are to be allocated emissions allowances and may sell the allowances or buy additional allowances. CECONY requested and received NYSPSC approval to change the provisions under which the company recovers its purchased power costs to provide for costs incurred to purchase emissions allowances and revenues received from the sale of allowances. Until the Transport Rule was implemented in January 2015, CAIR remained in effect. CECONY complied with CAIR in 2014 and expects to comply with the Transport Rule in 2015.

## **State Anti-Takeover Law**

New York State law provides that a domestic corporation, such as Con Edison, may not consummate a merger, consolidation or similar transaction with the beneficial owner of a 20 percent or greater voting stock interest in the corporation, or with an affiliate of the owner, for five years after the acquisition of the voting stock interest, unless the transaction or the acquisition of the voting stock interest was approved by the corporation's board of directors prior to the acquisition of the voting stock interest. After the expiration of the five-year period, the transaction may be consummated only pursuant to a stringent "fair price" formula or with the approval of a majority of the disinterested stockholders.

## **Employees**

Con Edison has no employees other than those of CECONY, O&R and Con Edison's competitive energy businesses (which at December 31, 2014 had 13,200, 1,103 and 298 employees, respectively). Of the 13,200 CECONY employees and 1,103 O&R employees, 8,136 and 594 were represented by a collective bargaining unit, respectively. The collective bargaining agreement covering most of these CECONY employees expires in June 2016. Agreements covering other CECONY employees and O&R employees expire in June 2017 and May 2017, respectively.

## **Available Information**

For the sources of information about the Companies, see "Available Information" in the "Introduction" appearing before this Item 1.

## Item 1A: Risk Factors

Information in any item of this report as to which reference is made in this Item 1A is incorporated by reference herein. The use of such terms as "see" or "refer to" shall be deemed to incorporate at the place such term is used the information to which such reference is made.

The Companies' businesses are influenced by many factors that are difficult to predict, and that involve uncertainties that may materially affect actual operating results, cash flows and financial condition.

The Companies have established an enterprise risk management program to identify, assess, manage and monitor its major business risks based on established criteria for the severity of an event, the likelihood of its occurrence, and the programs in place to control the event or reduce the impact. The Companies' major risks include:

### Regulatory/Compliance Risks:

**The Companies Are Extensively Regulated And Are Subject To Penalties.** The Companies' operations require numerous permits, approvals and certificates from various federal, state and local governmental agencies. State utility regulators may seek to impose substantial penalties on the Utilities for violations of state utility laws, regulations or orders. In addition, the Utilities rate plans usually include penalties for failing to meet certain operating and customer satisfaction standards. See Note B to the financial statements in Item 8. FERC has the authority to impose penalties on the Utilities and the competitive energy businesses, which could be substantial, for violations of the Federal Power Act, the Natural Gas Act or related rules, including reliability and cyber security rules. Environmental agencies may seek penalties for failure to comply with laws, regulations or permits. The Companies may also be subject to penalties from other regulatory agencies. The Companies may be subject to new laws, regulations, or other requirements or the revision or reinterpretation of such requirements, which could

**Table of Contents**

adversely affect the Companies. In April 2014, the NYSPSC instituted its REV proceeding to improve system efficiency and reliability, encourage renewable energy resources, support distributed energy resources and empower customer choice. See *Utility Regulation and Environmental Matters Climate Change and Other Federal, State and Local Environmental Provisions* in Item 1 and *Application of Critical Accounting Policies* in Item 7.

**The Utilities Rate Plans May Not Provide A Reasonable Return.** The Utilities have rate plans approved by state utility regulators that limit the rates they can charge their customers. The rates are generally designed for, but do not guarantee, the recovery of the Utilities' cost of service (including a return on equity). See *Utility Regulation State Utility Regulation, Rate Plans* in Item 1 and *Rate Plans* in Note B to the financial statements in Item 8. Rates usually may not be changed during the specified terms of the rate plans other than to recover energy costs and limited other exceptions. The Utilities' actual costs may exceed levels provided for such costs in the rate plans. State utility regulators can initiate proceedings to prohibit the Utilities from recovering from their customers the cost of service (including energy costs) that the regulators determine to have been imprudently incurred (see *Other Regulatory Matters* in Note B to the financial statements in Item 8). The Utilities have from time to time entered into settlement agreements to resolve various prudence proceedings.

**The Companies May Be Adversely Affected By Changes To The Utilities Rate Plans.** The Utilities' rate plans typically require action by regulators at their expiration dates, which may include approval of new plans with different provisions. The need to recover from customers increasing costs, taxes or state-mandated assessments or surcharges could adversely affect the Utilities' opportunity to obtain new rate plans that provide a reasonable rate of return and continue important provisions of current rate plans. The Utilities' current New York electric and gas rate plans include revenue decoupling mechanisms and their New York electric, gas and steam rate plans include provisions for the recovery of energy costs and reconciliation of the actual amount of pension and other postretirement, environmental and certain other costs to amounts reflected in rates. In February 2014, the NYSPSC adopted a Joint Proposal with respect to CECONY's rates for electric, gas and steam delivery service in 2014 and 2015 (and, for gas and steam delivery service, 2016). See *Rate Plans* in Note B to the financial statements in Item 8.

**The Intentional Misconduct of Employees or Contractors Could Adversely Affect the Companies.** The violation of laws or regulations by employees or contractors for personal gain may result from contract and procurement fraud, extortion, bribe acceptance, fraudulent related-party transactions and serious breaches of corporate policy or standards of business conduct. Such intentional misconduct by employees or contractors could result in substantial liability, higher costs and increased regulatory requirements. See *Employees* in Item 1 and *Other Regulatory Matters* in Note B to the financial statements in Item 8.

**Operations Risks:**

**The Failure of, or Damage to, the Companies' Facilities Could Adversely Affect the Companies.** The Utilities provide electricity, gas and steam service using energy facilities, many of which are located either in, or close to, densely populated public places. See the description of the Utilities' facilities in Item 1. A failure of, or damage to, these facilities, or an error in the operation or maintenance of these facilities, could result in bodily injury or death, property damage, the release of hazardous substances or extended service interruptions. A natural disaster such as a major storm, a heat wave or hurricane could damage our facilities and the Utilities may experience more severe consequences from attempting to operate during and after such events. The Utilities' response to such events may be perceived to be below customer expectations. The Utilities could be required to pay substantial amounts that may not be covered by the Utilities' insurance policies to repair or replace their facilities, compensate others for injury or death or other damage, and settle any proceedings initiated by state utility regulators or other regulatory agencies. The occurrence of such events could also adversely affect the cost and availability of insurance. See *Other Regulatory Matters* in Note B and *Manhattan Steam Main Rupture and Manhattan Explosion and Fire* in Note H to the financial

statements in Item 8. Changes to laws, regulations or judicial doctrines could further expand the Utilities' liability for service interruptions. See "Utility Regulation" "State Utility Regulation" in Item 1.

**A Cyber Attack Could Adversely Affect the Companies.** The Utilities and other operators of critical energy infrastructure may face a heightened risk of cyber attack. In the event of a cyber attack that the Companies were unable to defend against or mitigate, the Utilities and the competitive energy businesses could have their operations disrupted, financial and other information systems impaired, property damaged and customer and employee information stolen; experience substantial loss of revenues, response costs and other financial loss; and be subject to increased regulation, litigation and damage to their reputation. The Companies have experienced cyber attacks, although none of the attacks had a material impact on the Companies.

**Environmental Risks:**

**The Companies Are Exposed to Risks From The Environmental Consequences Of Their Operations.** The Companies are exposed to risks relating to climate change and related matters. See "Environmental Matters" "Climate Change" in Item 1. CECONY may also be impacted by regulations requiring reductions in air emissions. See "Environmental Matters" "Other"



## **Table of Contents**

Federal, State and Local Environmental Provisions, Air Quality in Item 1. In addition, the Utilities are responsible for hazardous substances, such as asbestos, PCBs and coal tar, that have been used or produced in the course of the Utilities' operations and are present on properties or in facilities and equipment currently or previously owned by them. See Environmental Matters in Item 1 and Note G to the financial statements in Item 8. The Companies could be adversely affected if a causal relationship between electric and magnetic fields and adverse health effects were to be established.

### **Financial and Market Risks:**

**A Disruption In The Wholesale Energy Markets Or Failure By An Energy Supplier Could Adversely Affect The Companies.** Almost all the electricity and gas the Utilities sell to their full-service customers is purchased through the wholesale energy markets or pursuant to contracts with energy suppliers. See the description of the Utilities' energy supply in Item 1. Con Edison's competitive energy businesses also depend on wholesale energy markets to supply electricity to their customers. See Competitive Energy Businesses in Item 1. A disruption in the wholesale energy markets or a failure on the part of the Companies' energy suppliers or operators of energy delivery systems that connect to the Utilities' energy facilities could adversely affect the Companies' ability to meet their customers' energy needs and adversely affect the Companies. In addition, see Financial and Commodity Market Risks in Item 7 (which information is incorporated herein by reference).

**The Companies Have Substantial Unfunded Pension And Other Postretirement Benefit Liabilities.** The Utilities have substantial unfunded pension and other postretirement benefit liabilities. The Utilities expect to make substantial contributions to their pension and other postretirement benefit plans. Significant declines in the market values of the investments held to fund pension and other postretirement benefits could trigger substantial funding requirements under governmental regulations. See Application of Critical Accounting Policies Accounting for Pensions and Other Postretirement Benefits and Financial and Commodity Market Risks, in Item 7 and Notes E and F to the financial statements in Item 8.

**Con Edison's Ability To Pay Dividends Or Interest Depends On Dividends From Its Subsidiaries.** Con Edison's ability to pay dividends on its common stock or interest on its external borrowings depends primarily on the dividends and other distributions it receives from its subsidiaries. The dividends that the Utilities may pay to Con Edison are limited by the NYSPSC to not more than 100 percent of their respective income available for dividends calculated on a two-year rolling average basis, with certain exceptions. See Dividends in Note C to the financial statements in Item 8.

**The Companies Require Access To Capital Markets To Satisfy Funding Requirements.** The Utilities estimate that their construction expenditures will exceed \$8 billion over the next three years. The Utilities use internally-generated funds, equity contributions from Con Edison, if any, and external borrowings to fund the construction expenditures. The competitive energy businesses are investing in renewable generation and energy infrastructure projects that may require funds in excess of those produced in the businesses. Con Edison expects to finance its capital requirements primarily through internally generated funds and the sale of its securities. Changes in financial market conditions or in the Companies' credit ratings could adversely affect their ability to raise new capital and the cost thereof. See Capital Requirements and Resources in Item 1.

### **Other Risks:**

**The Companies' Strategies May Not Be Effective To Address Changes In The External Business Environment.** The failure to identify, plan and execute strategies to address changes in the external business environment could have a material adverse impact on the Companies. Con Edison seeks to provide shareholder value



through continued dividend growth, supported by earnings growth in regulated utilities and contracted assets. Changes to public policy, regulation, tax policy, customer behavior or technology could significantly impact the value of the Utilities' energy delivery facilities and the competitive energy businesses' renewable and energy infrastructure projects. Such changes could also affect the Companies' opportunities to make additional investments in such assets and the potential return on the investments. See "Utility Regulation," "State Utility Regulation," "Reforming the Energy Vision Proceeding," and "Competition" in Item 1.

**The Companies Also Face Other Risks That Are Beyond Their Control.** The Companies' results of operations can be affected by circumstances or events that are beyond their control. Weather directly influences the demand for electricity, gas and steam service, and can affect the price of energy commodities. Terrorist or other physical attacks or acts of war could damage Company facilities. Economic conditions can affect customers' demand and ability to pay for service, which could adversely affect the Companies.

### **Item 1B: Unresolved Staff Comments** **Con Edison**

Con Edison has no unresolved comments from the SEC staff.

### **CECONY**

CECONY has no unresolved comments from the SEC staff.

### **Item 2: Properties** **Con Edison**

Con Edison has no significant properties other than those of the Utilities and the competitive energy businesses.

---

**Table of Contents**

For information about the capitalized cost of the Companies' utility plant, net of accumulated depreciation, see Plant and Depreciation in Note A to the financial statements in Item 8 (which information is incorporated herein by reference).

**CECONY**

For a discussion of CECONY's electric, gas and steam facilities, see CECONY- Electric Operations Electric Facilities, CECONY- Gas Operations Gas Facilities, and CECONY-Steam Operations Steam Facilities in Item 1 (which information is incorporated herein by reference).

**O&R**

For a discussion of O&R's electric and gas facilities, see O&R Electric Operations Electric Facilities and O&R Gas Operations Gas Facilities in Item 1 (which information is incorporated herein by reference).

**Competitive Energy Businesses**

For a discussion of the competitive energy businesses' facilities, see Competitive Energy Businesses in Item 1 (which information is incorporated herein by reference).

**Item 3: Legal Proceedings**

For information about certain legal proceedings affecting the Companies, see Other Regulatory Matters in Note B, Superfund Sites and Asbestos Proceedings in Note G and Manhattan Steam Main Explosion and Manhattan Explosions and Fire in Note H to the financial statements in Item 8 and Environmental Matters CECONY Superfund and Environmental Matters O&R Superfund in Item 1 of this report, which information is incorporated herein by reference.

**Item 4: Mine Safety Disclosures**

Not applicable.

**Executive Officers of the Registrant**

The following table sets forth certain information about the executive officers of Con Edison and CECONY as of February 19, 2015. As indicated, certain of the executive officers are executive officers of each of Con Edison and CECONY and others are executive officers of Con Edison or CECONY. The term of office of each officer, is until the next election of directors (trustees) of their company and until his or her successor is chosen and qualifies. Officers are subject to removal at any time by the board of directors (trustees) of their company.

**Name                      Age      Offices and Positions During Past Five Years**  
**Executive Officers of Con Edison and CECONY**

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

John McAvoy	54	5/14 to present	Chairman of the Board, President and Chief Executive Officer and Director of Con Edison and Chairman, Chief Executive Officer and Trustee of CECONY
		12/13 to 4/14	President and Chief Executive Officer and Director of Con Edison and Chief Executive Officer and Trustee of CECONY
		1/13 to 11/13	President and Chief Executive Officer of O&R
		12/12	Senior Vice President of CECONY
		2/09 to 11/12	Senior Vice President Central Operations of CECONY
Craig S. Ivey	52	12/09 to present	President of CECONY
William G. Longhi	61	1/13 to present	President Shared Services of CECONY
		2/09 to 12/12	President and Chief Executive Officer of O&R
Robert Hoglund	53	9/05 to present	Senior Vice President and Chief Financial Officer of Con Edison and CECONY
Elizabeth D. Moore	60	5/13 to present	Senior Vice President and General Counsel of Con Edison and CECONY
		5/09 to 4/13	General Counsel of Con Edison and CECONY
Joseph P. Oates	53	9/12 to present	Senior Vice President Business Shared Services of CECONY
		7/12 to 8/12	Senior Vice President of CECONY
		7/07 to 6/12	Vice President Energy Management of CECONY
Frances A. Resheske	54	2/02 to present	Senior Vice President Public Affairs of CECONY
Gurudatta Nadkarni	49	1/08 to present	Vice President of Strategic Planning
Scott Sanders	51	2/10 to present	Vice President and Treasurer of Con Edison and CECONY
		1/10 to 2/10	Vice President Finance
Robert Muccilo	58	7/09 to present	Vice President and Controller of Con Edison and CECONY
		11/09 to present	Chief Financial Officer and Controller of O&R

**Table of Contents****Name                      Age      Offices and Positions During Past Five Years****Executive Officers of Con Edison but not CECONY**

Timothy P. Cawley	50	12/13 to present	President and Chief Executive Officer of O&R
		11/13	Senior Vice President of CECONY
		12/12 to 10/13	Senior Vice President    Central Operations
		5/11 to 11/12	Vice President    Substation Operations
		9/07 to 4/11	Vice President    Bronx and Westchester Electric Operations

**Executive Officers of CECONY but not Con Edison**

(All offices and positions listed are with CECONY)

Milovan Blair	52	11/13 to present	Senior Vice President    Central Operations
		10/13	Vice President of CECONY
		5/11 to 9/13	Vice President    Brooklyn and Queens Electric Operations
		2/09 to 4/11	Vice President    System and Transmission Operations of CECONY
Marilyn Caselli	60	5/05 to present	Senior Vice President    Customer Operations
Marc E. Huestis	54	2/15 to present	Senior Vice President    Gas Operations
		1/15	Senior Vice President of CECONY
		2/14 to 12/14	Vice President    Manhattan Electric Operations
		1/14	Vice President of CECONY
		10/08 to 2/13	Vice President    Construction
Robert D. Schimmenti	50	9/14 to present	Senior Vice President    Electric Operations
		5/10 to 8/14	Vice President    Engineering and Planning
		12/08 to 4/10	Chief Engineer    Distribution Engineering

36 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Part II****Item 5: Market for the Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities****Con Edison**

Con Edison's Common Shares (\$.10 par value), the only class of common equity of Con Edison, are traded on the New York Stock Exchange. As of January 31, 2015, there were 51,089 holders of record of Con Edison's Common Shares.

The market price range for Con Edison's Common Shares during 2014 and 2013, as reported in the consolidated reporting system, and the dividends paid by Con Edison in 2014 and 2013 were as follows:

	2014			2013		
	High	Low	Dividends Paid	High	Low	Dividends Paid
1 <sup>st</sup> Quarter	\$ 56.68	\$ 52.23	\$ 0.63	\$ 61.13	\$ 54.51	\$ 0.615
2 <sup>nd</sup> Quarter	\$ 58.57	\$ 52.87	\$ 0.63	\$ 64.03	\$ 55.42	\$ 0.615
3 <sup>rd</sup> Quarter	\$ 58.12	\$ 54.58	\$ 0.63	\$ 60.85	\$ 54.51	\$ 0.615
4 <sup>th</sup> Quarter	\$ 68.92	\$ 56.40	\$ 0.63	\$ 59.24	\$ 54.17	\$ 0.615

On January 15, 2015, Con Edison declared a quarterly dividend of 65 cents per Common Share. The first quarter 2015 dividend will be paid on March 15, 2015.

Con Edison expects to pay dividends to its shareholders primarily from dividends and other distributions it receives from its subsidiaries. The payment of future dividends is subject to approval and declaration by Con Edison's Board of Directors and will depend on a variety of factors including business, financial and regulatory considerations. For additional information, see "Dividends" in Note C to the financial statements in Item 8 (which information is incorporated herein by reference).

During 2014, the market price of Con Edison's Common Shares increased by 19.4 percent (from \$55.28 at year-end 2013 to \$66.01 at year-end 2014). By comparison, the S&P 500 Index increased 11.4 percent and the S&P 500 Utilities Index increased 24.3 percent. The total return to Con Edison's common shareholders during 2014, including both price appreciation and investment of dividends, was 24.8 percent. By comparison, the total returns for the S&P 500 Index and the S&P 500 Utilities Index were 13.7 percent and 29.0 percent, respectively. For the five-year period 2010 through 2014 inclusive, Con Edison's shareholders' total return was 81.6 percent, compared with total returns for the S&P 500 Index and the S&P 500 Utilities Index of 105.1 percent and 87.0 percent, respectively.

**Table of Contents**

Company / Index	Period Ending					
	12/31/09	12/31/10	12/31/11	12/31/12	12/31/13	12/31/14
Consolidated Edison, Inc.	100.00	114.92	150.33	140.22	145.54	181.63
S&P 500 Index	100.00	115.06	117.49	136.30	180.44	205.14
S&P Utilities	100.00	105.46	126.46	128.09	145.02	187.04

Based on \$100 invested at December 31, 2009, reinvestment of all dividends in equivalent shares of stock and market price changes on all such shares.

**CECONY**

The outstanding shares of CECONY's Common Stock (\$2.50 par value) are the only class of common equity of CECONY. They are held by Con Edison and are not traded.

The dividends declared by CECONY in 2014 and 2013 are shown in its Consolidated Statement of Common Shareholder's Equity included in Item 8 (which information is incorporated herein by reference). For additional information about the payment of dividends by CECONY, and restrictions thereon, see Dividends in Note C to the financial statements in Item 8 (which information is incorporated herein by reference).

38 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****ISSUER PURCHASES OF EQUITY SECURITIES**

The following table provides information about Con Edison common shares purchased in open-market transactions for the quarter ended December 31, 2014. The number of shares purchased approximated the number of treasury shares used for the company's employee stock plans.

Period	Total Number of Shares (or Units) Purchased	Average Price Paid per Share (or Unit)	Total Number of Shares (or Units)	
			Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Appropriate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
October 1, 2014 to October 31, 2014	120,809	\$ 59.00	-	-
November 1, 2014 to November 30, 2014	82,263	62.51	-	-
December 1, 2014 to December 31, 2014	81,928	64.67	-	-
Total	285,000	\$ 61.64	-	-

**Table of Contents**

**Item 6: Selected Financial Data**

For selected financial data of Con Edison and CECONY, see Introduction appearing before Item 1 (which selected financial data is incorporated herein by reference).

40 CON EDISON ANNUAL REPORT  
2014



**Table of Contents****Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations**

This combined management's discussion and analysis of financial condition and results of operations relates to the consolidated financial statements included in this report of two separate registrants: Con Edison and CECONY and should be read in conjunction with the financial statements and the notes thereto. As used in this report, the term the Companies refers to Con Edison and CECONY. CECONY is a subsidiary of Con Edison and, as such, information in this management's discussion and analysis about CECONY applies to Con Edison.

Information in any item of this report referred to in this discussion and analysis is incorporated by reference herein. The use of terms such as see or refer to shall be deemed to incorporate by reference into this discussion and analysis the information to which reference is made.

**Corporate Overview**

Con Edison's principal business operations are those of the Utilities. Con Edison also owns competitive energy businesses. See The Utilities and Competitive Energy Businesses in Item 1, and segment financial information in Note N to the financial statements in Item 8 and Results of Operations, below. In addition, in 2014 Con Edison formed a subsidiary to invest in a transmission company. See Con Edison Transmission in Item 1. Certain financial data of Con Edison's businesses are presented below:

(Millions of Dollars, except percentages)	Twelve months ended December 31, 2014				At December 31, 2014	
	Operating		Net Income for Common Stock		Assets	
	Revenues					
CECONY	\$ 10,786	83%	\$ 1,058	97%	\$ 39,637	90%
O&R	892	7%	60	5%	2,837	6%
Total Utilities	11,678	90%	1,118	102%	42,474	96%
Con Edison Solutions(a)	1,059	8%	(77)	(7)%	250	1%
Con Edison Energy(a)	133	1%	17	2%	117	-%
Con Edison Development(b)	42	1%	43	4%	658	1%
Other(c)	7	-%	(9)	(1)%	809	2%
Total Con Edison	\$ 12,919	100%	\$ 1,092	100%	\$ 44,308	100%

(a) Net income from the competitive energy businesses for the twelve months ended December 31, 2014 includes \$(73) million of net after-tax mark-to-market (losses)/gains (Con Edison Solutions, \$(76) million and Con Edison Energy, \$3 million).

(b) Includes an after-tax gain on sale of solar electric production projects of \$26 million (see Note Q to the financial statements in Item 8) and an after-tax charge of \$1 million relating to the lease in/lease out (LILO) transactions (see Lease In/Lease Out Transactions in Note J to the financial statements in Item 8) for the twelve months ended December 31, 2014.

(c) Other includes parent company and consolidation adjustments.

**Results of Operations**

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Net income for common stock and earnings per share for the years ended December 31, 2014, 2013 and 2012 were as follows:

(Millions of Dollars)	Net Income for			Earnings		
	Common Stock			per Share		
	2014	2013	2012	2014	2013	2012
CECONY	\$ 1,058	\$ 1,020	\$ 1,014	\$ 3.61	\$ 3.48	\$ 3.46
O&R	60	65	64	0.20	0.22	0.22
Competitive energy businesses(a)	(17)	(23)	76	(0.05)	(0.08)	0.26
Other(b)	(9)	-	(16)	(0.03)	-	(0.06)
Con Edison(c)	\$ 1,092	\$ 1,062	\$ 1,138	\$ 3.73	\$ 3.62	\$ 3.88

(a) Includes an after-tax gain on sale of solar electric production projects of \$26 million (see Note Q to the financial statements in Item 8) in 2014. Includes an after-tax charge of \$1 million and \$95 million or \$0.32 a share relating to the LILO transactions (see Lease In/Lease Out Transactions in Note J to the financial statements in Item 8) in 2014 and 2013, respectively. Also includes a tax benefit of \$15 million or \$0.05 a share resulting from the acceptance by the Internal Revenue Service (IRS) of the company's claim for manufacturing tax deductions in 2013. Also includes \$(73) million or \$(0.25) a share, \$45 million or \$0.14 a share and \$40 million or \$0.13 a share of net after-tax mark-to-market (losses)/gains in 2014, 2013 and 2012, respectively.

(b) Other includes parent company and consolidation adjustments. For 2013, also includes \$16 million of certain income tax benefits and related interest.

(c) Earnings per share on a diluted basis were \$3.71 a share, \$3.61 a share and \$3.86 a share in 2014, 2013 and 2012, respectively.

The Companies' results of operations for 2014, as compared with 2013, and for 2013, as compared with 2012, reflect changes in the Utilities' rate plans and the weather impact on its steam delivery service. The rate plans provide for revenues to cover expected increases in certain other operations and maintenance expenses and depreciation, reflecting primarily the impact of higher utility plant balances. The results of operations also include the gain on sale of solar electric production projects, the impact of LILO transactions and the net mark-to-market effects of the competitive energy businesses.

**Table of Contents****Management Discussion and Analysis of Financial Condition and Results of Operations Continued**

The following table presents the estimated effect on earnings per share and net income for common stock for 2014 as compared with 2013, and 2013 as compared with 2012, resulting from these and other major factors:

	2014 vs. 2013		2013 vs. 2012	
	Earnings per Share	Net Income for Common Stock (Millions of Dollars)	Earnings per Share	Net Income for Common Stock (Millions of Dollars)
<b>CECONY(a)</b>				
Changes in rate plans	\$ 0.43	\$ 125	\$(0.07)	\$ (21)
Weather impact on steam revenues	0.03	10	0.10	30
Other operations and maintenance expenses	(0.28)	(83)	0.11	32
Depreciation and amortization	(0.09)	(27)	(0.11)	(31)
Other	0.04	13	(0.01)	(4)
Total CECONY	0.13	38	0.02	6
<b>O&amp;R(a)</b>				
Changes in rate plans	0.04	11	0.04	11
Other operations and maintenance expenses	(0.03)	(10)	(0.02)	(7)
Other	(0.03)	(6)	(0.02)	(3)
Total O&R	(0.02)	(5)	-	1
<b>Competitive energy businesses</b>				
Revenues less energy costs	(0.34)	(100)	(0.10)	(30)
Net interest expense	0.29	86	(0.27)	(80)
Other	0.08	20	0.03	11
Total competitive energy businesses(b)	0.03	6	(0.34)	(99)
Other, including parent company expenses(c)	(0.03)	(9)	0.06	16
Total variations	\$ 0.11	\$ 30	\$(0.26)	\$ (76)

(a) Under the revenue decoupling mechanisms in the Utilities New York electric and gas rate plans and the weather-normalization clause applicable to their gas businesses, revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. Under the rate plans, pension and other postretirement costs and certain other costs are reconciled to amounts reflected in rates for such costs. In general, the Utilities recover on a current basis the fuel, gas purchased for resale and purchased power costs they incur in supplying energy to their full-service customers (see Recoverable Energy Costs in Note A and Rate Plans in Note B to the financial statements in Item 8). Accordingly, such costs do not generally affect the Companies' results of operations.

(b) These variations include the gain on sale of solar electric production projects, the impact of the LILO transactions, the manufacturing tax deduction and the net mark-to-market effects shown in note (a) in the Results of Operations table above.

(c)

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

The variation for the year ended December 31, 2013, as compared to the 2012 period, reflects certain income tax benefits and related interest in 2013 for Con Edison (parent company), \$16 million or \$0.06 a share.

The Companies' other operations and maintenance expenses for the years ending December 31, 2014, 2013 and 2012 were as follows:

(Millions of Dollars)	2014	2013	2012
<b>CECONY</b>			
Operations	\$ 1,384	\$ 1,313	\$ 1,312
Pensions and other postretirement benefits	467	485	519
Health care and other benefits	149	133	156
Regulatory fees and assessments(a)	533	517	517
Other	340	287	284
<b>Total CECONY</b>	<b>2,873</b>	<b>2,735</b>	<b>2,788</b>
O&R	318	302	291
Competitive energy businesses	108	105	107
Other(b)	(5)	(5)	(4)
<b>Total other operations and maintenance expenses</b>	<b>\$ 3,294</b>	<b>\$ 3,137</b>	<b>\$ 3,182</b>

(a) Includes Demand Side Management, System Benefit Charges and Public Service Law 18A assessments which are collected in revenues.

(b) Includes parent company and consolidation adjustments.

**Table of Contents****Management Discussion and Analysis of Financial Condition and Results of Operations Continued**

Con Edison's principal business segments are CECONY's regulated utility activities, O&R's regulated utility activities and Con Edison's competitive energy businesses. CECONY's principal business segments are its regulated electric, gas and steam utility activities. A discussion of the results of operations by principal business segment for the years ended December 31, 2014, 2013 and 2012 follows. For additional business segment financial information, see Note N to the financial statements in Item 8.

**Year Ended December 31, 2014 Compared with Year Ended December 31, 2013**

The Companies' results of operations in 2014 compared with 2013 were:

(Millions of Dollars)	CECONY		O&R		Competitive Energy Businesses		Other(a)		Con Edison(b)	
	Increase/Decrease Amount	Increase/Decrease Percent	Increase/Decrease Amount	Increase/Decrease Percent	Increase/Decrease Amount	Increase/Decrease Percent	Increase/Decrease Amount	Increase/Decrease Percent	Increase/Decrease Amount	Increase/Decrease Percent
Operating revenues	\$ 356	3.4%	\$ 59	7.1%	\$ 148	13.5%	\$ 2	40.0%	\$ 565	4.6%
Purchased power	70	3.5	21	9.7	227	26.4	-	-	318	10.3
Fuel	(35)	(10.9)	-	-	-	-	-	-	(35)	(10.9)
Gas purchased for resale	77	14.5	12	15.8	88	Large	(1)	Large	176	27.7
Other operations and maintenance	138	5.0	16	5.3	3	2.9	-	-	157	5.0
Depreciation and amortization	45	4.8	5	8.9	(4)	(17.4)	1	Large	47	4.6
Taxes, other than income taxes	(18)	(1.0)	(2)	(3.2)	2	11.8	-	-	(18)	(0.9)
Gain on sale of solar electric production projects	-	-	-	-	45	-	-	-	45	-
Operating income (loss)	79	3.8	7	5.8	(123)	Large	2	Large	(35)	(1.6)
Other income less deductions	10	Large	2	Large	20	Large	(3)	Large	29	Large
Net interest expense	16	3.1	(2)	(5.4)	(143)	Large	1	3.8	(128)	(17.8)
Income before income tax expense	73	4.7	11	13.1	40	62.5	(2)	(9.1)	122	7.9
Income tax expense	35	6.7	16	84.2	34	82.9	7	31.8	92	19.3

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Net income for common stock \$ 38 3.7% \$ (5) (7.7)% \$ 6 26.1% \$ (9) Large \$ 30 2.8%

(a) Includes parent company and consolidation adjustments.

(b) Represents the consolidated financial results of Con Edison and its businesses.

**CECONY**

(Millions of Dollars)	Twelve Months Ended				Twelve Months Ended				
	December 31, 2014				December 31, 2013				
	Electric	Gas	Steam	2014 Total	Electric	Gas	Steam	2013 Total	2014-2013 Variation
Operating revenues	\$ 8,437	\$ 1,721	\$ 628	\$ 10,786	\$ 8,131	\$ 1,616	\$ 683	\$ 10,430	\$ 356
Purchased power	2,036	-	55	2,091	1,974	-	47	2,021	70
Fuel	180	-	105	285	174	-	146	320	(35)
Gas purchased for resale	-	609	-	609	-	532	-	532	77
Other operations and maintenance	2,270	418	185	2,873	2,180	351	204	2,735	138
Depreciation and amortization	781	132	78	991	749	130	67	946	45
Taxes, other than income taxes	1,458	248	92	1,798	1,459	241	116	1,816	(18)
<b>Operating income</b>	<b>\$ 1,712</b>	<b>\$ 314</b>	<b>\$ 113</b>	<b>\$ 2,139</b>	<b>\$ 1,595</b>	<b>\$ 362</b>	<b>\$ 103</b>	<b>\$ 2,060</b>	<b>\$ 79</b>

CON EDISON ANNUAL REPORT 43  
2014

**Table of Contents****Management Discussion and Analysis of Financial Condition and Results of Operations Continued****Electric**

CECONY's results of electric operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2014	December 31, 2013	
Operating revenues	\$ 8,437	\$ 8,131	\$ 306
Purchased power	2,036	1,974	62
Fuel	180	174	6
Other operations and maintenance	2,270	2,180	90
Depreciation and amortization	781	749	32
Taxes, other than income taxes	1,458	1,459	(1)
<b>Electric operating income</b>	<b>\$ 1,712</b>	<b>\$ 1,595</b>	<b>\$ 117</b>

CECONY's electric sales and deliveries in 2014 compared with 2013 were:

Description	Millions of kWhs Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2014	December 31, 2013	Variation	Percent Variation	December 31, 2014	December 31, 2013	Variation	Percent Variation
Residential/Religious(b)	9,868	10,273	(405)	(3.9)%	\$ 2,847	\$ 2,773	\$ 74	2.7%
Commercial/Industrial	9,834	9,776	58	0.6	2,176	2,013	163	8.1
Energy choice customers	26,221	26,574	(353)	(1.3)	2,646	2,683	(37)	(1.4)
NYPA, Municipal Agency and other sales	10,380	10,295	85	0.8	625	615	10	1.6
Other operating revenues(c)	-	-	-	-	143	47	96	Large
<b>Total</b>	<b>56,303</b>	<b>56,918</b>	<b>(615)</b>	<b>(1.1)% (d)</b>	<b>\$ 8,437</b>	<b>\$ 8,131</b>	<b>\$ 306</b>	<b>3.8%</b>

(a) Revenues from electric sales are subject to a revenue decoupling mechanism, as a result of which delivery revenues generally are not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

(c) Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the revenue decoupling mechanism and other provisions of the company's rate plans. See Note B to the financial statements in Item 8.

(d) After adjusting for variations, principally weather and billing days, electric delivery volumes in CECONY's service area decreased 0.1 percent in 2014 compared with 2013.

*Operating revenues* increased \$306 million in 2014 compared with 2013 due primarily to higher revenues from the electric rate plan (\$215 million), higher purchased power (\$62 million) and fuel expenses (\$6 million).

*Purchased power* expenses increased \$62 million in 2014 compared with 2013 due to an increase in unit costs (\$56 million) and purchased volumes (\$6 million).

*Fuel* expenses increased \$6 million in 2014 compared with 2013 due to higher unit costs (\$34 million), offset by lower sendout volumes from the company's electric generating facilities (\$28 million).

*Other operations and maintenance* expenses increased \$90 million due primarily to higher costs for the support and protection of company underground facilities to accommodate New York City municipal projects (\$25 million), higher costs for injuries and damages (\$24 million), an increase in healthcare costs (\$12 million) and an increase in the surcharges for assessments and fees that are collected in revenues from customers (\$11 million).

*Depreciation and amortization* increased \$32 million due primarily to higher electric utility plant balances.

*Taxes, other than income taxes* decreased \$1 million principally due to a sales and use tax refund, offset in part by higher property taxes.



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Gas**

CECONY's results of gas operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2014	December 31, 2013	
Operating revenues	\$ 1,721	\$ 1,616	\$ 105
Gas purchased for resale	609	532	77
Other operations and maintenance	418	351	67
Depreciation and amortization	132	130	2
Taxes, other than income taxes	248	241	7
<b>Gas operating income</b>	<b>\$ 314</b>	<b>\$ 362</b>	<b>\$ (48)</b>

CECONY's gas sales and deliveries, excluding off-system sales, in 2014 compared with 2013 were:

Description	Thousands of Dt Delivered				Revenues in Millions(a)			
	Twelve Months Ended		Percent		Twelve Months Ended		Percent	
	December 31, 2014	December 31, 2013	Variation	Variation	December 31, 2014	December 31, 2013	Variation	Variation
Residential	46,661	38,872	7,789	20.0%	\$ 782	\$ 720	\$ 62	8.6%
General	28,969	28,135	834	3.0	359	339	20	5.9
Firm transportation	68,731	61,139	7,592	12.4	453	414	39	9.4
<b>Total firm sales and transportation</b>	<b>144,361</b>	<b>128,146</b>	<b>16,215</b>	<b>12.7(b)</b>	<b>1,594</b>	<b>1,473</b>	<b>121</b>	<b>8.2</b>
Interruptible sales(c)	10,498	10,900	(402)	(3.7)	91	69	22	31.9
NYPA	47,548	48,682	(1,134)	(2.3)	2	2	-	-
Generation plants	82,146	62,764	19,382	30.9	30	26	4	15.4
Other	22,866	24,615	(1,749)	(7.1)	40	45	(5)	(11.1)
Other operating revenues(d)	-	-	-	-	(36)	1	(37)	Large
<b>Total</b>	<b>307,419</b>	<b>275,107</b>	<b>32,312</b>	<b>11.7%</b>	<b>\$ 1,721</b>	<b>\$ 1,616</b>	<b>\$ 105</b>	<b>6.5%</b>

(a) Revenues from gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) After adjusting for variations, principally weather and billing days, firm gas sales and transportation volumes in the company's service area increased 8.0 percent in 2014 compared with 2013, reflecting primarily higher oil-to-gas

conversions and transfers to firm service.

(c) Includes 6,057 and 5,362 thousands of Dt for 2014 and 2013, respectively, which are also reflected in firm transportation and other.

(d) Other gas operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's rate plans. See Note B to the financial statements in Item 8.

*Operating revenues* increased \$105 million in 2014 compared with 2013 due primarily to an increase in gas purchased for resale expenses (\$77 million) and higher revenues from the gas rate plan (\$31 million).

*Gas purchased for resale* increased \$77 million in 2014 compared with 2013 due to higher unit costs (\$67 million) and sendout volumes (\$10 million).

*Other operations and maintenance* expenses increased \$67 million due primarily to higher operating costs attributable to emergency response (\$25 million), higher pension costs (\$10 million), an increase in the surcharges for assessments and fees that are collected in revenues from customers (\$8 million), higher costs for injuries and damages (\$4 million) and higher healthcare costs (\$2 million).

*Depreciation and amortization* increased \$2 million due primarily to higher gas utility plant balances.

*Taxes, other than income taxes* increased \$7 million principally due to higher state and local revenue taxes and property taxes, offset in part by a sales and use tax refund.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Steam**

CECONY's results of steam operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2014	December 31, 2013	
Operating revenues	\$ 628	\$ 683	\$ (55)
Purchased power	55	47	8
Fuel	105	146	(41)
Other operations and maintenance	185	204	(19)
Depreciation and amortization	78	67	11
Taxes, other than income taxes	92	116	(24)
<b>Steam operating income</b>	<b>\$ 113</b>	<b>\$ 103</b>	<b>\$ 10</b>

CECONY's steam sales and deliveries in 2014 compared with 2013 were:

Description	Millions of Pounds Delivered				Revenues in Millions			
	Twelve Months Ended		Percent Variation	Twelve Months Ended		Percent Variation	Percent Variation	
	December 31, 2014	December 31, 2013		December 31, 2014	December 31, 2013			
General	594	547	47	8.6%	\$ 30	\$ 31	\$ (1)	(3.2)%
Apartment house	6,574	6,181	393	6.4	180	187	(7)	(3.7)
Annual power	15,848	15,195	653	4.3	469	491	(22)	(4.5)
Other operating revenues(a)	-	-	-	-	(51)	(26)	(25)	96.2
<b>Total</b>	<b>23,016</b>	<b>21,923</b>	<b>1,093</b>	<b>5.0%(b)</b>	<b>\$ 628</b>	<b>\$ 683</b>	<b>\$ (55)</b>	<b>(8.0)%</b>

(a) Other steam operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's rate plans. See Note B to the financial statements in Item 8.

(b) After adjusting for variations, principally weather and billing days, steam sales and deliveries increased 1.8 percent in 2014 compared with 2013, reflecting higher average normalized use per customer.

Operating revenues decreased \$55 million in 2014 compared with 2013 due primarily to lower fuel expenses (\$41 million) and lower revenues from the steam rate plans (\$38 million), offset in part by the weather impact on revenues (\$17 million) and higher purchased power costs (\$8 million).

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

*Purchased power* expenses increased \$8 million in 2014 compared with 2013 due to an increase in unit costs (\$7 million) and purchased volumes (\$1 million).

*Fuel* expenses decreased \$41 million in 2014 compared with 2013 due to lower unit costs (\$44 million), offset by higher sendout volumes (\$3 million).

*Other operations and maintenance* expenses decreased \$19 million due primarily to the absence in 2014 of certain previously deferred pension costs that were recognized in 2013 under CECONY's steam rate plan.

*Depreciation and amortization* increased \$11 million due to higher steam utility plant balances.

*Taxes, other than income taxes* decreased \$24 million principally due to lower property taxes and sales and use tax refund.

46 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Taxes, Other Than Income Taxes**

At \$1.8 billion, taxes other than income taxes remain one of CECONY's largest operating expenses. The principal components of, and variations in, taxes other than income taxes were:

			Increase/ (Decrease)
(Millions of Dollars)	2014	2013	
Property taxes	\$ 1,406	\$ 1,408	\$ (2)
State and local taxes related to revenue receipts	332	328	4
Payroll taxes	65	63	2
Other taxes	(5)(a)	17	(22)
<b>Total</b>	<b>\$ 1,798(b)</b>	<b>\$ 1,816(b)</b>	<b>\$ (18)</b>

(a) Includes a sales and use tax refund of \$15 million.

(b) Including sales tax on customers' bills, total taxes other than income taxes, billed to customers in 2014 and 2013 were \$2,267 million and \$2,255 million, respectively.

**Other Income (Deductions)**

Other income (deductions) increased \$10 million in 2014 compared with 2013 due primarily to the gain on sale of certain non-utility property.

**Net Interest Expense**

Net interest expense increased \$16 million in 2014 compared with 2013 due primarily to higher interest charges on long-term debt in 2014.

**Income Tax Expense**

Income taxes increased \$35 million in 2014 compared with 2013 due primarily to higher income before income tax expense (\$29 million) and higher amortization of New York State's Metropolitan Transportation Authority business tax (\$6 million).

**O&R**

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

(Millions of Dollars)	Twelve Months Ended December 31, 2014			Twelve Months Ended December 31, 2013			2014-2013 Variation
	Electric	Gas	Total	Electric	Gas	Total	
Operating revenues	\$ 680	\$ 212	\$ 892	\$ 628	\$ 205	\$ 833	\$ 59
Purchased power	238	-	238	217	-	217	21
Gas purchased for resale	-	88	88	-	76	76	12
Other operations and maintenance	251	67	318	238	64	302	16
Depreciation and amortization	46	15	61	41	15	56	5
Taxes, other than income taxes	43	17	60	45	17	62	(2)
<b>Operating income</b>	<b>\$ 102</b>	<b>\$ 25</b>	<b>\$ 127</b>	<b>\$ 87</b>	<b>\$ 33</b>	<b>\$ 120</b>	<b>\$ 7</b>

**Electric**

O&R's results of electric operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2014	December 31, 2013	
Operating revenues	\$ 680	\$ 628	\$ 52
Purchased power	238	217	21
Other operations and maintenance	251	238	13
Depreciation and amortization	46	41	5
Taxes, other than income taxes	43	45	(2)
<b>Electric operating income</b>	<b>\$ 102</b>	<b>\$ 87</b>	<b>\$ 15</b>

CON EDISON ANNUAL REPORT 47  
2014

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

O&R's electric sales and deliveries in 2014 compared with 2013 were:

Description	Millions of kWhs Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2014	December 31, 2013	Variation	Percent Variation	December 31, 2014	December 31, 2013	Variation	Percent Variation
Residential/Religious(b)	1,515	1,580	(65)	(4.1)%	\$ 307	\$ 287	\$ 20	7.0%
Commercial/Industrial	812	871	(59)	(6.8)	136	129	7	5.4
Energy choice customers	3,240	3,166	74	2.3	207	192	15	7.8
Public authorities	102	104	(2)	(1.9)	12	11	1	9.1
Other operating revenues(c)	-	-	-	-	18	9	9	Large
<b>Total</b>	<b>5,669</b>	<b>5,721</b>	<b>(52)</b>	<b>(0.9)%</b> (d)	<b>\$ 680</b>	<b>\$ 628</b>	<b>\$ 52</b>	<b>8.3%</b>

(a) O&R's New York electric delivery revenues are subject to a revenue decoupling mechanism, as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R's electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism, and as a result, changes in such volumes do impact revenues.

(b) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

(c) Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's electric rate plan. See Note B to the financial statements in Item 8.

(d) After adjusting for weather and other variations, electric delivery volumes in O&R's service area increased 0.2 percent in 2014 compared with 2013.

*Operating revenues* increased \$52 million in 2014 compared with 2013 due primarily to higher purchased power expenses (\$21 million) and higher revenues from the New York electric rate plan (\$17 million).

*Purchased power* expenses increased \$21 million in 2014 compared with 2013 due to an increase in unit costs (\$26 million), offset by a decrease in purchased volumes (\$5 million).

*Other operations and maintenance* expenses increased \$13 million due primarily to an increase in surcharges for assessments and fees that are collected in revenues from customers (\$5 million), increase in storm costs (\$3 million) and higher healthcare costs (\$1 million).

*Depreciation and amortization* increased \$5 million due primarily to higher electric utility plant balances.

*Taxes, other than income taxes* decreased \$2 million principally due to lower state revenue taxes.

**Gas**

O&R's results of gas operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

<b>(Millions of Dollars)</b>	<b>Twelve Months Ended</b>		<b>Variation</b>
	<b>December 31, 2014</b>	<b>December 31, 2013</b>	
Operating revenues	\$ 212	\$ 205	\$ 7
Gas purchased for resale	88	76	12
Other operations and maintenance	67	64	3
Depreciation and amortization	15	15	-
Taxes, other than income taxes	17	17	-
<b>Gas operating income</b>	<b>\$ 25</b>	<b>\$ 33</b>	<b>\$ (8)</b>

48 CON EDISON ANNUAL REPORT  
2014



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

O&R's gas sales and deliveries, excluding off-system sales, in 2014 compared with 2013 were:

Description	Thousands of Dt Delivered				Revenues in Millions(a)			
	Twelve Months Ended		Variation	Percent Variation	Twelve Months Ended		Variation	Percent Variation
	December 31, 2014	December 31, 2013			December 31, 2014	December 31, 2013		
Residential	7,786	7,253	533	7.3%	\$ 101	\$ 97	\$ 4	4.1%
General	1,743	1,555	188	12.1	20	18	2	11.1
Firm transportation	12,592	12,062	530	4.4	75	77	(2)	(2.6)
<b>Total firm sales and transportation</b>	<b>22,121</b>	<b>20,870</b>	<b>1,251</b>	<b>6.0(b)</b>	<b>196</b>	<b>192</b>	<b>4</b>	<b>2.1</b>
Interruptible sales	4,216	4,118	98	2.4	2	3	(1)	(33.3)
Generation plants	70	19	51	Large	1	-	1	Large
Other	945	885	60	6.8	-	-	-	-
Other gas revenues	-	-	-	-	13	10	3	30.0
<b>Total</b>	<b>27,352</b>	<b>25,892</b>	<b>1,460</b>	<b>5.6</b>	<b>\$ 212</b>	<b>\$ 205</b>	<b>\$ 7</b>	<b>3.4%</b>

(a) Revenues from New York gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) After adjusting for weather and other variations, total firm sales and transportation volumes increased 1.9 percent in 2014 compared with 2013.

*Operating revenues* increased \$7 million in 2014 compared with 2013 due primarily to the increase in gas purchased for resale (\$12 million).

*Gas purchased for resale* increased \$12 million in 2014 compared with 2013 due to an increase in unit costs (\$6 million) and purchased volumes (\$6 million).

*Other operations and maintenance* expenses increased \$3 million due primarily to an increase in surcharges for assessments and fees that are collected in revenues from customers.

**Taxes, Other Than Income Taxes**

Taxes, other than income taxes, decreased \$2 million in 2014 compared with 2013. The principal components of taxes, other than income taxes, were:

(Millions of Dollars)	2014	2013	Increase/ (Decrease)
Property taxes	\$ 44	\$ 43	\$ 1
State and local taxes related to revenue receipts	9	12	(3)
Payroll taxes	7	7	-
<b>Total</b>	<b>\$ 60(a)</b>	<b>\$ 62(a)</b>	<b>\$ (2)</b>

(a) Including sales tax on customers' bills, total taxes other than income taxes, billed to customers in 2014 and 2013 were \$86 million and \$87 million, respectively.

### Other Income (Deductions)

Other income (deductions) increased \$2 million in 2014 compared with 2013 due primarily to higher interest accrued on storm reserves in 2014.

### Net Interest Expense

Net interest expense decreased \$2 million in 2014 compared with 2013 reflecting primarily changes to accrued interest resulting from adjustments to prior year federal income tax returns in 2013.

### Income Tax Expense

Income taxes increased \$16 million in 2014 compared with 2013 due primarily to higher income before income tax expense (\$5 million), higher amortization of New York State's Metropolitan Transportation Authority business tax (\$3 million) and changes in estimates of accumulated deferred income taxes in 2013 (\$6 million).

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Competitive Energy Businesses**

The competitive energy businesses' results of operations for the year ended December 31, 2014 compared with the year ended December 31, 2013 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2014	December 31, 2013	
Operating revenues	\$ 1,244	\$ 1,096	\$ 148
Purchased power	1,088	861	227
Gas purchased for resale	115	27	88
Other operations and maintenance	108	105	3
Depreciation and amortization	19	23	(4)
Taxes, other than income taxes	19	17	2
(Gain) on sale of solar electric production projects	(45)	-	(45)
<b>Operating income (loss)</b>	<b>\$ (60)</b>	<b>\$ 63</b>	<b>\$ (123)</b>

*Operating revenues* increased \$148 million in 2014 compared with 2013, due primarily to higher wholesale and electric retail revenues (\$125 million), and the impact of the LILO transactions (\$27 million, see Lease In/Lease Out Transactions in Note J to the financial statements in Item 8). Wholesale revenues increased \$80 million in 2014 as compared to 2013 due to higher sales volume. Electric retail revenues increased \$45 million, due to higher unit prices (\$64 million), offset by lower sales volumes (\$19 million). Solar revenues decreased \$14 million in 2014 as compared with 2013 primarily due to Con Edison Development's sale of 50 percent of its membership interest in CED California Holdings Financing I, LLC (California Solar see Note Q to the financial statements in Item 8). Net mark-to-market values decreased \$202 million in 2014 as compared with 2013, of which \$206 million in losses are reflected in purchased power expenses and \$4 million in gains are reflected in revenues. Other revenues increased \$6 million in 2014 as compared with 2013, due primarily to higher energy services revenues.

*Purchased power* expenses increased \$227 million in 2014 compared with 2013 due primarily to changes in mark-to-market losses (\$206 million) and higher unit prices (\$64 million), offset by lower volumes (\$43 million).

*Gas purchased for resale* increased \$88 million due primarily to higher volumes.

*Other operations and maintenance* expenses increased \$3 million due primarily to an increase in solar electric production projects in operation during 2014.

*Depreciation and maintenance* expense decreased \$4 million due to Con Edison Development's sale of 50 percent of its membership interest in California Solar (see Note Q to the financial statements in Item 8).

*Taxes, other than income taxes* increased \$2 million due to an increase in sales and use taxes, property taxes and gross receipts tax.

*Gain on sale of solar electric production projects* was \$45 million reflecting Con Edison Development's sale of 50 percent of its membership interest in California Solar (see Note Q to the financial statements in Item 8).

### **Other Income (Deductions)**

Other income (deductions) increased \$20 million in 2014 compared to 2013 primarily reflecting income from Con Edison Development's solar investments that are accounted for under the equity method.

### **Net Interest Expense**

Net interest expense decreased \$143 million in 2014 compared to 2013 due primarily to the impact of the LILO transactions. See *Lease In/Lease Out Transactions* in Note J to the financial statements in Item 8.

### **Income Tax Expense**

Income taxes increased \$34 million in 2014 compared with 2013 due primarily to higher income before income tax expense (\$17 million) and a tax benefit in 2013 resulting from the acceptance by the IRS of the company's claim for manufacturing tax deductions (\$15 million).

### **Other**

For Con Edison, *Other* also includes inter-company eliminations relating to operating revenues and operating expenses.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Year Ended December 31, 2013 Compared with Year Ended December 31, 2012**

The Companies' results of operations in 2013 compared with 2012 were:

(Millions of Dollars)	CECONY		O&R		Competitive Energy Businesses		Other(a)		Con Edison(b)	
	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	Increase (Decrease)	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Operating revenues	\$ 243	2.4%	\$ 38	4.8%	\$ (117)	(9.6)%	\$ 2	28.6%	\$ 166	1.4%
Purchased power	53	2.7	19	9.6	(89)	(9.4)	-	-	(17)	(0.5)
Fuel	10	3.2	-	-	-	-	-	-	10	3.2
Gas purchased for resale	145	37.5	7	10.1	22	Large	-	-	174	37.7
Other operations and maintenance	(53)	(1.9)	11	3.8	(2)	(1.9)	(1)	(25.0)	(45)	(1.4)
Depreciation and amortization	52	5.8	3	5.7	15	Large	(1)	Large	69	7.2
Taxes, other than income taxes	69	3.9	1	1.6	(1)	(5.6)	1	Large	70	3.8
Operating income	(33)	(1.6)	(3)	(2.4)	(62)	(49.6)	3	Large	(95)	(4.1)
Other income less deductions	3	Large	(1)	(50.0)	4	Large	1	50.0	7	Large
Net interest expense	(24)	(4.4)	7	23.3	134	Large	(2)	(7.1)	115	19.0
Income before income tax expense	(6)	(0.4)	(11)	(11.6)	(192)	Large	6	21.4	(203)	(11.7)
Income tax expense	(9)	(1.7)	(12)	(38.7)	(93)	Large	(10)	(83.3)	(124)	(20.7)
Net income	3	0.3	1	1.6	(99)	Large	16	Large	(79)	(6.9)
Preferred stock dividend requirements	(3)	Large	-	-	-	-	-	-	(3)	Large
Net income for common stock	\$ 6	0.6%	\$ 1	1.6%	\$ (99)	Large	\$ 16	Large	\$ (76)	(6.7)%

(a) Includes parent company and consolidation adjustments.

(b) Represents the consolidated financial results of Con Edison and its businesses.

**CECONY**

(Millions of Dollars)	Twelve Months Ended December 31, 2013				Twelve Months Ended December 31, 2012				2013- 2012 Variation
	Electric	Gas	Steam	2013 Total	Electric	Gas	Steam	2012 Total	
Operating revenues	\$ 8,131	\$ 1,616	\$ 683	\$ 10,430	\$ 8,176	\$ 1,415	\$ 596	\$ 10,187	\$ 243
Purchased power	1,974	-	47	2,021	1,938	-	30	1,968	53
Fuel	174	-	146	320	159	-	151	310	10
Gas purchased for resale	-	532	-	532	-	387	-	387	145
Other operations and maintenance	2,180	351	204	2,735	2,273	330	185	2,788	(53)
Depreciation and amortization	749	130	67	946	710	120	64	894	52
Taxes, other than income taxes	1,459	241	116	1,816	1,403	232	112	1,747	69
<b>Operating income</b>	<b>\$ 1,595</b>	<b>\$ 362</b>	<b>\$ 103</b>	<b>\$ 2,060</b>	<b>\$ 1,693</b>	<b>\$ 346</b>	<b>\$ 54</b>	<b>\$ 2,093</b>	<b>\$ (33)</b>

CON EDISON ANNUAL REPORT 51  
2014

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Electric**

CECONY's results of electric operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2013	December 31, 2012	
Operating revenues	\$ 8,131	\$ 8,176	\$ (45)
Purchased power	1,974	1,938	36
Fuel	174	159	15
Other operations and maintenance	2,180	2,273	(93)
Depreciation and amortization	749	710	39
Taxes, other than income taxes	1,459	1,403	56
<b>Electric operating income</b>	<b>\$ 1,595</b>	<b>\$ 1,693</b>	<b>\$ (98)</b>

CECONY's electric sales and deliveries in 2013 compared with 2012 were:

Description	Millions of kWhs Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2013	December 31, 2012	Variation	Percent Variation	December 31, 2013	December 31, 2012	Variation	Percent Variation
Residential/Religious(b)	10,273	10,718	(445)	(4.2)%	\$ 2,773	\$ 2,749	\$ 24	0.9%
Commercial/Industrial	9,776	9,848	(72)	(0.7)	2,013	1,971	42	2.1
Energy choice customers	26,574	25,990	584	2.2	2,683	2,750	(67)	(2.4)
NYPA, Municipal Agency and other sales	10,295	10,645	(350)	(3.3)	615	617	(2)	(0.3)
Other operating revenues(c)	-	-	-	-	47	89	(42)	(47.2)
<b>Total</b>	<b>56,918</b>	<b>57,201</b>	<b>(283)</b>	<b>(0.5)% (d)</b>	<b>\$ 8,131</b>	<b>\$ 8,176</b>	<b>\$ (45)</b>	<b>(0.6)%</b>

(a) Revenues from electric sales are subject to a revenue decoupling mechanism, as a result of which delivery revenues generally are not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

(c) Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the revenue decoupling mechanism and other provisions of the company's rate plans. See Note B to the financial statements in Item 8.

(d)

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

After adjusting for variations, principally weather and billing days, electric delivery volumes in CECONY's service area decreased 1.3 percent in 2013 compared with 2012.

*Operating revenues* decreased \$45 million in 2013 compared with 2012 due primarily to lower revenues from the electric rate plan and other regulatory matters (\$128 million, which includes a decrease of \$76 million reflecting the use of certain regulatory liabilities in 2012 to offset a temporary surcharge under the electric rate plan), offset by higher purchased power (\$36 million) and fuel expenses (\$15 million).

*Purchased power* expenses increased \$36 million in 2013 compared with 2012 due to an increase in unit costs (\$77 million), offset by a decrease in purchased volumes (\$41 million).

*Fuel* expenses increased \$15 million in 2013 compared with 2012 due to higher unit costs (\$10 million) and sendout volumes from the company's electric generating facilities (\$5 million).

*Other operations and maintenance* expenses decreased \$93 million primarily reflecting a decrease in pension costs (\$45 million) in 2013 as compared to 2012 when certain pension costs that were deferred from earlier periods were recognized under the electric rate plan and lower healthcare costs (\$11 million).

*Depreciation and amortization* increased \$39 million due primarily to higher electric utility plant balances.

*Taxes, other than income taxes* increased \$56 million principally due to higher property taxes.



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Gas**

CECONY's results of gas operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2013	December 31, 2012	
Operating revenues	\$ 1,616	\$ 1,415	\$ 201
Gas purchased for resale	532	387	145
Other operations and maintenance	351	330	21
Depreciation and amortization	130	120	10
Taxes, other than income taxes	241	232	9
<b>Gas operating income</b>	<b>\$ 362</b>	<b>\$ 346</b>	<b>\$ 16</b>

CECONY's gas sales and deliveries, excluding off-system sales, in 2013 compared with 2012 were:

Description	Thousands of Dt Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2013	December 31, 2012	Variation	Percent Variation	December 31, 2013	December 31, 2012	Variation	Percent Variation
Residential	38,872	33,457	5,415	16.2%	\$ 720	\$ 607	\$ 113	18.6%
General	28,135	24,138	3,997	16.6	339	282	57	20.2
Firm transportation	61,139	52,860	8,279	15.7	414	380	34	8.9
<b>Total firm sales and transportation</b>	<b>128,146</b>	<b>110,455</b>	<b>17,691</b>	<b>16.0(b)</b>	<b>1,473</b>	<b>1,269</b>	<b>204</b>	<b>16.1</b>
Interruptible sales(c)	10,900	5,961	4,939	82.9	69	39	30	76.9
NYPA	48,682	48,107	575	1.2	2	2	-	-
Generation plants	62,764	85,827	(23,063)	(26.9)	26	32	(6)	(18.8)
Other	24,615	22,259	2,356	10.6	45	36	9	25.0
Other operating revenues(d)	-	-	-	-	1	37	(36)	(97.3)
<b>Total</b>	<b>275,107</b>	<b>272,609</b>	<b>2,498</b>	<b>0.9%</b>	<b>\$ 1,616</b>	<b>\$ 1,415</b>	<b>\$ 201</b>	<b>14.2%</b>

(a) Revenues from gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) After adjusting for variations, principally weather and billing days, firm gas sales and transportation volumes in the company's service area increased 4.6 percent in 2013 compared with 2012.

(c)

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Includes 5,362 and 563 thousands of Dt for 2013 and 2012, respectively, which are also reflected in firm transportation and other.

(d) Other gas operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's rate plans. See Note B to the financial statements in Item 8.

*Operating revenues* increased \$201 million in 2013 compared with 2012 due primarily to an increase in gas purchased for resale expenses (\$145 million) and higher revenues from the gas rate plan and other regulatory matters (\$62 million).

*Gas purchased for resale* increased \$145 million in 2013 compared with 2012 due to higher sendout volumes (\$91 million) and unit costs (\$54 million).

*Other operations and maintenance* expenses increased \$21 million due primarily to an increase in the surcharges for assessments and fees that are collected in revenues from customers (\$29 million), offset in part by lower pension costs (\$6 million) and healthcare costs (\$3 million).

*Depreciation and amortization* increased \$10 million due primarily to higher gas utility plant balances.

*Taxes, other than income taxes* increased \$9 million principally due to higher local revenue taxes and property taxes.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Steam**

CECONY's results of steam operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2013	December 31, 2012	
Operating revenues	\$ 683	\$ 596	\$ 87
Purchased power	47	30	17
Fuel	146	151	(5)
Other operations and maintenance	204	185	19
Depreciation and amortization	67	64	3
Taxes, other than income taxes	116	112	4
<b>Steam operating income</b>	<b>\$ 103</b>	<b>\$ 54</b>	<b>\$ 49</b>

CECONY's steam sales and deliveries in 2013 compared with 2012 were:

Description	Millions of Pounds Delivered				Revenues in Millions			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2013	December 31, 2012	Variation	Percent Variation	December 31, 2013	December 31, 2012	Variation	Percent Variation
General	547	425	122	28.7%	\$ 31	\$ 25	\$ 6	24.0%
Apartment house	6,181	5,240	941	18.0	187	158	29	18.4
Annual power	15,195	14,076	1,119	7.9	491	429	62	14.5
Other operating revenues(a)	-	-	-	-	(26)	(16)	(10)	62.5
<b>Total</b>	<b>21,923</b>	<b>19,741</b>	<b>2,182</b>	<b>11.1%</b> (b)	<b>\$ 683</b>	<b>\$ 596</b>	<b>\$ 87</b>	<b>14.6%</b>

(a) Other steam operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's rate plans. See Note B to the financial statements in Item 8.

(b) After adjusting for variations, principally weather and billing days, steam sales and deliveries decreased 2.2 percent in 2013 compared with 2012, reflecting lower average normalized use per customer.

Operating revenues increased \$87 million in 2013 compared with 2012 due primarily to the weather impact on revenues (\$50 million), the net change in rates under steam rate plans and other regulatory matters (\$32 million) and higher purchased power (\$17 million), offset by lower fuel expenses (\$5 million).

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

*Purchased power* expenses increased \$17 million in 2013 compared with 2012 due to an increase in purchased volumes (\$11 million) and unit costs (\$6 million).

*Fuel* expenses decreased \$5 million in 2013 compared with 2012 due to lower unit costs (\$14 million), offset by higher sendout volumes (\$9 million).

*Other operations and maintenance* expense increased \$19 million due primarily to higher pension expense (\$17 million).

*Depreciation and amortization* increased \$3 million due to higher steam utility plant balances.

*Taxes, other than income taxes* increased \$4 million principally due to higher property taxes.

### Taxes, Other Than Income Taxes

At over \$1.8 billion, taxes other than income taxes remain one of CECOY's largest operating expenses. The principal components of, and variations in, taxes other than income taxes were:

(Millions of Dollars)	2013	2012	Increase/ (Decrease)
Property taxes	\$ 1,408	\$ 1,351	\$ 57(a)
State and local taxes related to revenue receipts	328	318	10
Payroll taxes	63	66	(3)
Other taxes	17	12	5
<b>Total</b>	<b>\$ 1,816(b)</b>	<b>\$ 1,747(b)</b>	<b>\$ 69</b>

(a) Property taxes increased \$57 million reflecting primarily higher capital investments.

(b) Including sales tax on customers' bills, total taxes other than income taxes, billed to customers in 2013 and 2012 were \$2,255 million and \$2,185 million, respectively.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Net Interest Expense**

Net interest expense decreased \$24 million in 2013 compared with 2012 due primarily to lower interest charges on long-term debt and lower accrued interest as a result of certain federal income tax benefits. See Note L to the financial statements in Item 8.

**Income Tax Expense**

Income taxes decreased \$9 million in 2013 compared with 2012 due primarily to income tax benefits recognized in 2013 upon completion of IRS audits of the Companies' federal income tax returns for the tax years 1998 through 2011.

**Preferred Stock Dividend Requirements**

Preferred stock dividend requirements decreased \$3 million in 2013 compared with 2012 due to the company's redemption, in May 2012, of all of its outstanding shares of \$5 Cumulative Preferred Stock and Cumulative Preferred Stock (\$100 par value).

**O&R**

(Millions of Dollars)	Twelve Months Ended December 31, 2013			Twelve Months Ended December 31, 2012			2013-2012 Variation
	Electric	Gas	2013 Total	Electric	Gas	2012 Total	
Operating revenues	\$ 628	\$ 205	\$ 833	\$ 592	\$ 203	\$ 795	\$ 38
Purchased power	217	-	217	198	-	198	19
Gas purchased for resale	-	76	76	-	69	69	7
Other operations and maintenance	238	64	302	227	64	291	11
Depreciation and amortization	41	15	56	38	15	53	3
Taxes, other than income taxes	45	17	62	46	15	61	1
<b>Operating income</b>	<b>\$ 87</b>	<b>\$ 33</b>	<b>\$ 120</b>	<b>\$ 83</b>	<b>\$ 40</b>	<b>\$ 123</b>	<b>\$ (3)</b>
<b>Electric</b>							

O&R's results of electric operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

Twelve Months Ended

<b>(Millions of Dollars)</b>	<b>December 31, 2013</b>	<b>December 31, 2012</b>	<b>Variation</b>
Operating revenues	\$ 628	\$ 592	\$ 36
Purchased power	217	198	19
Other operations and maintenance	238	227	11
Depreciation and amortization	41	38	3
Taxes, other than income taxes	45	46	(1)
<b>Electric operating income</b>	<b>\$ 87</b>	<b>\$ 83</b>	<b>\$ 4</b>

CON EDISON ANNUAL REPORT 55  
2014

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

O&R's electric sales and deliveries in 2013 compared with 2012 were:

Description	Millions of kWhs Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2013	December 31, 2012	Variation	Percent Variation	December 31, 2013	December 31, 2012	Variation	Percent Variation
Residential/Religious(b)	1,580	1,632	(52)	(3.2)%	\$ 287	\$ 272	\$ 15	5.5%
Commercial/Industrial	871	945	(74)	(7.8)	129	123	6	4.9
Energy choice customers	3,166	3,040	126	4.1	192	178	14	7.9
Public authorities	104	114	(10)	(8.8)	11	10	1	10.0
Other operating revenues(c)	-	-	-	-	9	9	-	-
<b>Total</b>	<b>5,721</b>	<b>5,731</b>	<b>(10)</b>	<b>(0.2)% (d)</b>	<b>\$ 628</b>	<b>\$ 592</b>	<b>\$ 36</b>	<b>6.1%</b>

(a) O&R's New York electric delivery revenues are subject to a revenue decoupling mechanism, as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved. O&R's electric sales in New Jersey and Pennsylvania are not subject to a decoupling mechanism, and as a result, changes in such volumes do impact revenues.

(b) Residential/Religious generally includes single-family dwellings, individual apartments in multi-family dwellings, religious organizations and certain other not-for-profit organizations.

(c) Other electric operating revenues generally reflect changes in regulatory assets and liabilities in accordance with the company's electric rate plan. See Note B to the financial statements in Item 8.

(d) After adjusting for weather and other variations, electric delivery volumes in O&R's service area decreased 0.8 percent in 2013 compared with 2012.

*Operating revenues* increased \$36 million in 2013 compared with 2012 due primarily to higher purchased power expenses (\$19 million) and higher revenues from the New York electric rate plan (\$14 million).

*Purchased power* expenses increased \$19 million in 2013 compared with 2012 due to an increase in unit costs (\$31 million), offset by a decrease in purchased volumes (\$12 million).

*Other operations and maintenance* expenses increased \$11 million due primarily to changes in storm costs (\$5 million) and an increase in surcharges for assessments and fees that are collected in revenues from customers (\$4 million).

*Depreciation and amortization* increased \$3 million due primarily to higher electric utility plant balances.

*Taxes, other than income taxes* decreased \$1 million principally due to lower property taxes.

**Gas**

O&R's results of gas operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2013	December 31, 2012	
Operating revenues	\$ 205	\$ 203	\$ 2
Gas purchased for resale	76	69	7
Other operations and maintenance	64	64	-
Depreciation and amortization	15	15	-
Taxes, other than income taxes	17	15	2
<b>Gas operating income</b>	<b>\$ 33</b>	<b>\$ 40</b>	<b>\$ (7)</b>

56 CON EDISON ANNUAL REPORT  
2014



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

O&R's gas sales and deliveries, excluding off-system sales, in 2013 compared with 2012 were:

Description	Thousands of Dt Delivered				Revenues in Millions(a)			
	Twelve Months Ended				Twelve Months Ended			
	December 31, 2013	December 31, 2012	Variation	Percent Variation	December 31, 2013	December 31, 2012	Variation	Percent Variation
Residential	7,253	6,291	962	15.3%	\$ 97	\$ 88	\$ 9	10.2%
General	1,555	1,248	307	24.6	18	15	3	20.0
Firm transportation	12,062	10,505	1,557	14.8	77	76	1	1.3
<b>Total firm sales and transportation</b>	<b>20,870</b>	<b>18,044</b>	<b>2,826</b>	<b>15.7(b)</b>	<b>192</b>	<b>179</b>	<b>13</b>	<b>7.3</b>
Interruptible sales	4,118	4,326	(208)	(4.8)	3	4	(1)	(25.0)
Generation plants	19	15	4	26.7	-	-	-	-
Other	885	793	92	11.6	-	-	-	-
Other gas revenues	-	-	-	-	10	20	(10)	(50.0)
<b>Total</b>	<b>25,892</b>	<b>23,178</b>	<b>2,714</b>	<b>11.7%</b>	<b>\$ 205</b>	<b>\$ 203</b>	<b>\$ 2</b>	<b>1.0%</b>

(a) Revenues from New York gas sales are subject to a weather normalization clause and a revenue decoupling mechanism as a result of which delivery revenues are generally not affected by changes in delivery volumes from levels assumed when rates were approved.

(b) After adjusting for weather and other variations, total firm sales and transportation volumes increased 0.2 percent in 2013 compared with 2012.

*Operating revenues* increased \$2 million in 2013 compared with 2012 due primarily to the increase in gas purchased for resale in 2013 (\$7 million), offset in part by the gas rate plan.

*Gas purchased for resale* increased \$7 million in 2013 compared with 2012 due to an increase in purchased volumes (\$23 million), offset by a decrease in unit costs (\$16 million).

*Taxes other than income taxes* increased \$2 million principally due to higher property taxes.

**Taxes, Other Than Income Taxes**

Taxes, other than income taxes, increased \$1 million in 2013 compared with 2012. The principal components of taxes, other than income taxes, were:

(Millions of Dollars)	2013	2012	Increase/
-----------------------	------	------	-----------

			(Decrease)
Property taxes	\$ 43	\$ 41	\$ 2
State and local taxes related to revenue receipts	12	13	(1)
Payroll taxes	7	6	1
Other taxes	-	1	(1)
<b>Total</b>	<b>\$ 62(a)</b>	<b>\$ 61(a)</b>	<b>\$ 1</b>

(a) Including sales tax on customers' bills, total taxes other than income taxes, billed to customers in 2013 and 2012 were \$87 million and \$80 million, respectively.

#### **Other Income (Deductions)**

Other income (deductions) decreased \$1 million in 2013 compared with 2012.

#### **Net Interest Expense**

Net interest expense increased \$7 million in 2013 compared with 2012 reflecting changes to accrued interest resulting from adjustments to prior year federal income tax returns.

#### **Income Tax Expense**

Income taxes decreased \$12 million in 2013 compared with 2012 due primarily to changes in estimates of accumulated deferred income taxes.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued**Competitive Energy Businesses**

The competitive energy businesses' results of operations for the year ended December 31, 2013 compared with the year ended December 31, 2012 is as follows:

(Millions of Dollars)	Twelve Months Ended		Variation
	December 31, 2013	December 31, 2012	
Operating revenues	\$ 1,096	\$ 1,213	\$ (117)
Purchased power	861	950	(89)
Gas purchased for resale	27	5	22
Other operations and maintenance	105	107	(2)
Depreciation and amortization	23	8	15
Taxes, other than income taxes	17	18	(1)
<b>Operating income</b>	<b>\$ 63</b>	<b>\$ 125</b>	<b>\$ (62)</b>

*Operating revenues* decreased \$117 million in 2013 compared with 2012, due primarily to lower electric retail and wholesale revenues (\$156 million), and the impact of the termination of the LILO transactions (\$27 million, see *Lease In/Lease Out Transactions* in Note J to the financial statements in Item 8). Electric retail revenues decreased \$99 million, due to lower sales volume (\$138 million), offset by higher unit prices (\$39 million). Wholesale revenues decreased \$57 million in 2013 as compared with 2012, due to lower sales volumes. Solar revenues increased \$38 million in 2013 compared with 2012 reflecting an increase in solar electric production projects in service. Net mark-to-market values increased \$6 million in 2013 as compared with 2012, of which \$14 million in gains are reflected in revenues and \$8 million in losses are reflected in purchased power expenses. Other revenues increased \$14 million in 2013 as compared with 2012, due primarily to higher other wholesale revenues.

*Purchased power* expenses decreased \$89 million in 2013 compared with 2012 due primarily to lower volumes (\$180 million), offset by higher unit prices (\$83 million) and changes in mark-to-market values (\$8 million).

*Gas purchased for resale* increased \$22 million due primarily to higher volumes.

*Depreciation and amortization* increased \$15 million due to higher non-utility plant balances.

**Net Interest Expense**

Net interest expense increased \$134 million in 2013 compared to 2012 due primarily to the impact of the LILO transactions. See *Lease In/Lease Out Transactions* in Note J to the financial statements in Item 8.

**Income Tax Expense**

Income taxes decreased \$93 million in 2013 compared with 2012 due primarily to lower income before income tax expense and a tax benefit resulting from the acceptance by the IRS of the company's claim for manufacturing tax deductions.

### Other

For Con Edison, Other also includes inter-company eliminations relating to operating revenues and operating expenses.

### Liquidity and Capital Resources

The Companies' liquidity reflects cash flows from operating, investing and financing activities, as shown on their respective consolidated statement of cash flows and as discussed below.

The principal factors affecting Con Edison's liquidity are its investments in the Utilities, the dividends it pays to its shareholders and the dividends it receives from the Utilities and cash flows from financing activities discussed below.

The principal factors affecting CECONY's liquidity are its cash flows from operating activities, cash used in investing activities (including construction expenditures), the dividends it pays to Con Edison and cash flows from financing activities discussed below.

The Companies generally maintain minimal cash balances and use short-term borrowings to meet their working capital needs and other cash requirements. The Companies repay their short-term borrowings using funds from long-term financings and operating activities. The Utilities' cost of capital, including working capital, is reflected in the rates they charge to their customers.

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

Each of the Companies believes that it will be able to meet its reasonably likely short-term and long-term cash requirements. See "The Companies Require Access to Capital Markets to Satisfy Funding Requirements" and "The Companies Also Face Other Risks That Are Beyond Their Control" in Item 1A, and "Capital Requirements and Resources" in Item 1.

Changes in the Companies' cash and temporary cash investments resulting from operating, investing and financing activities for the years ended December 31, 2014, 2013 and 2012 are summarized as follows:

**Con Edison**

(Millions of Dollars)	2014	2013	Variance		2013 vs. 2012
			2014 vs. 2013	2012	
Operating activities	\$ 2,831	\$ 2,552	\$ 279	\$ 2,599	\$ (47)
Investing activities	(2,759)	(2,659)	(100)	(2,523)	(136)
Financing activities	(47)	387	(434)	(330)	717
Net change	25	280	(255)	(254)	534
Balance at beginning of period	674	394	280	648	(254)
Balance at end of period	\$ 699	\$ 674	\$ 25	\$ 394	\$ 280

**CECONY**

(Millions of Dollars)	2014	2013	Variance		2013 vs. 2012
			2014 vs. 2013	2012	
Operating activities	\$ 2,430	\$ 2,643	\$ (213)	\$ 2,346	\$ 297
Investing activities	(2,304)	(2,417)	113	(1,958)	(459)
Financing activities	(114)	54	(168)	(407)	461
Net change	12	280	(268)	(19)	299
Balance at beginning of period	633	353	280	372	(19)
Balance at end of period	\$ 645	\$ 633	\$ 12	\$ 353	\$ 280

**Cash Flows from Operating Activities**

The Utilities' cash flows from operating activities reflect principally their energy sales and deliveries and cost of operations. The volume of energy sales and deliveries is affected primarily by factors external to the Utilities, such as growth of customer demand, weather, market prices for energy, economic conditions and measures that promote energy efficiency. Under the revenue decoupling mechanisms in the Utilities' New York electric and gas rate plans, changes in delivery volumes from levels assumed when rates were approved may affect the timing of cash flows but generally not net income. See Note B to the financial statements in Item 8. The prices at which the Utilities provide

energy to their customers are determined in accordance with their rate plans. In general, changes in the Utilities' cost of purchased power, fuel and gas may affect the timing of cash flows but not net income because the costs are recovered in accordance with rate plans. See Recoverable Energy Costs in Note A to the financial statements in Item 8.

The Companies' cash flows from operating activities also reflect income tax payments. Cash paid by Con Edison for income taxes, net of any refunds received was \$633 million, \$69 million and \$46 million in 2014, 2013 and 2012, respectively (including \$748 million, \$163 million and \$62 million for CECONY in 2014, 2013 and 2012, respectively). The Companies had no current federal income tax liabilities for 2012 due primarily to deduction for costs incurred in connection with Superstorm Sandy and deductions under the bonus depreciation provisions of the federal tax code. The American Taxpayer Relief Act of 2012 has extended bonus depreciation provisions to assets placed in service before January 2014 (or, for certain types of assets, January 2015). In December 2014, President Obama signed into law the Tax Increase Prevention Act of 2014 which extended bonus depreciation for another year through December 31, 2014. As a result, Con Edison is requesting a refund of \$224 million of 2014 estimated federal tax payments (including \$128 million attributable to CECONY). See Note L to the financial statements in Item 8.

Net income is the result of cash and non-cash (or accrual) transactions. Only cash transactions affect the Companies' cash flows from operating activities. Principal non-cash charges or credits include depreciation, deferred income tax expense and amortizations of certain regulatory assets and liabilities. Non-cash charges or credits may also be accrued under the revenue decoupling and cost reconciliation mechanisms in the Utilities' New York electric and gas rate plans. See Rate Plans CECONY Electric and Gas and O&R Electric and Gas in Note B to the financial statements in Item 8.

Net cash flows from operating activities in 2014 for Con Edison and CECONY were \$279 million higher and \$213 million lower, respectively, than in 2013. The increase in net cash flows for Con Edison reflects primarily the decreased pension contributions (\$303 million) in 2014. The decrease in net cash for CECONY reflects higher income tax payments (\$585 million) in 2014, offset in part by decreased pension contributions (\$286 million) in 2014. The Companies contributed \$584 million and \$887 million (of which \$544 million and \$830 million was contributed by CECONY) to the pension plan during 2014 and 2013, respectively.

Net cash flows from operating activities in 2013 for Con Edison and CECONY were \$47 million lower and \$297 million higher, respectively, than in 2012. The decrease in net cash flows for Con Edison reflects a special deposit the company made with federal and state tax agencies relating primarily to the LILO transactions. See Lease In/Lease Out Transactions in Note J to

**Table of Contents**

**Management's Discussion and Analysis of Financial Condition and Results of Operations Continued**

the financial statements in Item 8. The increase in net cash for CECONY reflects receipt of a property tax refund from the City of New York.

The change in net cash flows also reflects the timing of payments for and recovery of energy costs. This timing is reflected within changes to accounts receivable—customers, recoverable energy costs and accounts payable balances.

The changes in regulatory assets principally reflect changes in deferred pension costs in accordance with the accounting rules for retirement benefits. See Notes A, B and E to the financial statements in Item 8.

**Cash Flows Used in Investing Activities**

Net cash flows used in investing activities for Con Edison and CECONY were \$100 million higher and \$113 million lower, respectively, in 2014 than in 2013. For Con Edison, the change reflects primarily the proceeds from the termination of the LILO transactions in 2013 (\$200 million) and increased investments in renewable electric production projects (\$108 million), offset by proceeds from sale relating to its solar electric production projects in 2014 (\$108 million, see Note Q to the financial statements in Item 8). In addition, the changes for Con Edison and CECONY reflect decreased utility construction expenditures in 2014.

Net cash flows used in investing activities for Con Edison and CECONY were \$136 million and \$459 million higher, respectively, in 2013 than in 2012. The changes for Con Edison and CECONY reflect increased utility construction expenditures in 2013. In addition, for Con Edison, the change reflects increased non-utility construction expenditures, offset by receipt of grants related to solar electric production projects, decreased investments in solar electric production projects and the proceeds from the termination of the LILO transactions. See Lease In/Lease Out Transactions in Note J to the financial statements in Item 8.

**Cash Flows Used in Financing Activities**

Net cash flows used in financing activities in 2014 for Con Edison and CECONY were \$434 million and \$168 million higher, respectively, than in 2013. Net cash flows from financing activities in 2013 for Con Edison and CECONY were \$717 million and \$461 million higher, respectively, than in 2012.

Net cash flows from financing activities during the years ended December 31, 2014, 2013 and 2012 reflect the following CECONY transactions:

**2014**

Issued \$850 million of 4.45 percent 30-year debentures, \$250 million of 3.30 percent 10-year debentures and \$750 million of 4.625 percent 40-year debentures, the net proceeds from the sale of which were used to repay short-term borrowings and for other general corporate purposes;

Redeemed at maturity \$200 million of 4.70 percent 10-year debentures; and

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Redeemed at maturity \$275 million of 5.55 percent 5-year debentures.

### 2013

Issued \$700 million of 3.95 percent 30-year debentures, the net proceeds from the sale of which were used to repay short-term borrowings and for other general corporate purposes;

Redeemed at maturity \$500 million of 4.875 percent 10-year debentures; and

Redeemed at maturity \$200 million of 3.85 percent 10-year debentures.

### 2012

Issued \$400 million 4.20 percent 30-year debentures, \$239 million of the net proceeds from the sale of which were used to redeem all outstanding shares of its \$5 Cumulative Preferred Stock and Cumulative Preferred Stock (\$100 par value); and

Redeemed at maturity \$300 million 5.625 percent 10-year debentures.

O&R had no issuances of long-term debt in 2014, 2013 and 2012.

In 2013, a Con Edison Development subsidiary issued \$219 million aggregate principal amount of 4.78 percent senior notes secured by certain of the company's California solar electric production projects. The notes have a weighted average life of 15 years and final maturity of 2037. In 2014, the company sold a 50 percent interest in the subsidiary. See Note Q to the financial statements in Item 8.

Cash flows from financing activities of the Companies also reflect commercial paper issuance. The commercial paper amounts outstanding at December 31, 2014, 2013 and 2012 and the average daily balances for 2014, 2013 and 2012 for Con Edison and CECONY were as follows:

(Millions of Dollars, except Weighted Average Yield)	2014		2013		2012	
	Out-standing		Out-standing		Out-standing	
	at Dec ember 31	Daily average	at Dec ember 31	Daily average	at Dec ember 31	Daily average
Con Edison	\$ 801	\$ 899	\$ 1,451	\$ 901	\$ 539	\$ 144
CECONY	\$ 451	\$ 765	\$ 1,210	\$ 598	\$ 421	\$ 123
Weighted average yield	0.4%	0.2%	0.2%	0.3%	0.3%	0.3%



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

Common stock issuances and external borrowings are sources of liquidity that could be affected by changes in credit ratings, financial performance and capital market conditions. For information about the Companies' credit ratings and certain financial ratios, see "Capital Requirements and Resources" in Item 1.

**Capital Requirements and Resources**

For information about capital requirements, contractual obligations and capital resources, see "Capital Requirements and Resources" in Item 1.

**Other Changes in Assets and Liabilities**

The following table shows changes in certain assets and liabilities at December 31, 2014, compared with December 31, 2013.

(Millions of Dollars)	Con Edison 2014 vs. 2013 Variance	CECONY 2014 vs. 2013 Variance
<b>Assets</b>		
Regulatory asset – Unrecognized pension and other postretirement costs	\$ 2,116	\$ 1,999
Investments	355	24
Income taxes receivable	224	-
Non-utility property, less accumulated depreciation	(217)	1
Special deposits	(319)	\$ (84)
<b>Liabilities</b>		
Pension and retiree benefits	\$ 2,187	\$ 2,040
Deferred income taxes and investment tax credits	610	425
Accrued taxes	(404)	-
<b>Regulatory Asset for Unrecognized Pension and Other Postretirement Costs and Liability for Pension and Retiree Benefits</b>		

The increase in the regulatory asset for unrecognized pension and other postretirement costs and the liability for pension and retiree benefits reflects the final actuarial valuation of the pension and other retiree benefit plans as measured at December 31, 2014, in accordance with the accounting rules for retirement benefits. The change in the regulatory asset also reflects the year's amortization of accounting costs. The change in the liability for pension and retiree benefits reflects in part contributions to the plans made by the Utilities in 2014. See Notes B, E and F to the financial statements in Item 8.

**Investments and Non-Utility Property, Less Accumulated Depreciation**

The increase in investments and decrease in non-utility property, less accumulated depreciation for Con Edison primarily reflect the purchase and sale of interests in solar electric production projects. See Note Q to the financial

statements in Item 8.

### **Income Taxes Receivable**

The increase in income taxes receivable for Con Edison reflects the refund request filed with the IRS in January 2015. See Note L to the financial statements in Item 8.

### **Special Deposits and Accrued Taxes**

The decreases in Con Edison's special deposits and accrued taxes reflect applying the deposits made in 2013 against the federal and state tax liabilities in 2014 that primarily related to settling the LILO transactions. See Lease In/Lease Out Transactions in Note J to the financial statements in Item 8.

### **Deferred Income Taxes and Investment Tax Credits**

The increase in the liability for deferred income taxes and investment tax credits reflects primarily the timing of the deduction of expenditures for utility plant which resulted in amounts being collected from customers to pay income taxes in advance of when the income tax payments will be required. For Con Edison, the increase also reflects the accelerated deductions for expenditures and investment tax credits primarily related to its renewable electric production projects.

### **Off-Balance Sheet Arrangements**

The Companies have interests in a number of non-consolidated variable interest entities (VIEs) that are accounted for under the equity method. Aside from the guarantees issued by Con Edison Development discussed below, none of the Companies' interests in VIEs meet the SEC definition of off-balance sheet arrangements. For information regarding the Companies' VIEs, see Note Q to the financial statements in Item 8.

Con Edison Development issued two guarantees (\$63 million maximum and \$31 million maximum) on behalf of two entities in which it acquired a 50 percent interest in July 2013 and March 2014, respectively (see Guarantees in Note H to the financial statements in Item 8). The entities were formed to develop, construct and operate solar electric production facilities with a cumulative capacity of 400 MW (AC). The guarantees were issued in connection with the construction of the solar electric production facilities. Con Edison Development is not the primary beneficiary of these entities since the power to direct the activities that most significantly impact the economics of the facilities is shared equally between Con Edison Development and a third party. No payments have been made nor are any expected to be made under the guarantees.

### **Regulatory Matters**

For information about the Utilities' rate plans and other regulatory matters affecting the Companies, see Utility Regulation in Item 1 and Note B to the financial statements in Item 8.

## **Table of Contents**

### **Management's Discussion and Analysis of Financial Condition and Results of Operations Continued**

#### **Risk Factors**

The Companies' businesses are influenced by many factors that are difficult to predict, and that involve uncertainties that may materially affect actual operating results, cash flows and financial condition. See Risk Factors in Item 1A.

#### **Application of Critical Accounting Policies**

The Companies' financial statements reflect the application of their accounting policies, which conform to accounting principles generally accepted in the United States of America. The Companies' critical accounting policies include industry-specific accounting applicable to regulated public utilities and accounting for pensions and other postretirement benefits, contingencies, long-lived assets, derivative instruments, goodwill and leases.

#### **Accounting for Regulated Public Utilities**

The Utilities are subject to the accounting rules for regulated operations and the accounting requirements of the FERC and the state public utility regulatory commissions having jurisdiction.

The accounting rules for regulated operations specify the economic effects that result from the causal relationship of costs and revenues in the rate-regulated environment and how these effects are to be accounted for by a regulated enterprise. Revenues intended to cover some costs may be recorded either before or after the costs are incurred. If regulation provides assurance that incurred costs will be recovered in the future, these costs would be recorded as deferred charges or regulatory assets under the accounting rules for regulated operations. If revenues are recorded for costs that are expected to be incurred in the future, these revenues would be recorded as deferred credits or regulatory liabilities under the accounting rules for regulated operations.

The Utilities' principal regulatory assets and liabilities are listed in Note B to the financial statements in Item 8. The Utilities are each receiving or being credited with a return on all regulatory assets for which a cash outflow has been made. The Utilities are each paying or being charged with a return on all regulatory liabilities for which a cash inflow has been received. The regulatory assets and liabilities will be recovered from customers, or applied for customer benefit, in accordance with rate provisions approved by the applicable public utility regulatory commission.

In the event that regulatory assets of the Utilities were no longer probable of recovery, as required by the accounting rules for regulated operations, these regulatory assets would be charged to earnings. At December 31, 2014, the regulatory assets for Con Edison and CECONY were \$9,304 million and \$8,613 million, respectively.

#### **Accounting for Pensions and Other Postretirement Benefits**

The Utilities provide pensions and other postretirement benefits to substantially all of their employees and retirees. Con Edison's competitive energy businesses also provide such benefits to certain of their employees. The Companies account for these benefits in accordance with the accounting rules for retirement benefits. In addition, the Utilities apply the accounting rules for regulated operations to account for the regulatory treatment of these obligations (which, as described in Note B to the financial statements in Item 8, reconciles the amounts reflected in rates for the costs of the benefit to the costs actually incurred). In applying these accounting policies, the Companies have made critical estimates related to actuarial assumptions, including assumptions of expected returns on plan assets, discount rates,

health care cost trends and future compensation. See Notes A, E and F to the financial statements in Item 8 for information about the Companies' pension and other postretirement benefits, the actuarial assumptions, actual performance, amortization of investment and other actuarial gains and losses and calculated plan costs for 2014, 2013 and 2012.

The discount rate for determining the present value of future period benefit payments is determined using a model to match the durations of highly-rated (Aa or higher by either Moody's or S&P) corporate bonds with the projected stream of benefit payments.

In determining the health care cost trend rate, the Companies review actual recent cost trends and projected future trends.

The cost of pension and other postretirement benefits in future periods will depend on actual returns on plan assets, assumptions for future periods, contributions and benefit experience. Con Edison's and CECONY's current estimates for 2015 are increases, compared with 2014, in their pension and other postretirement benefits costs of \$148 million and \$141 million, respectively.

62 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

The following table illustrates the effect on 2015 pension and other postretirement costs of changing the critical actuarial assumptions, while holding all other actuarial assumptions constant:

Actuarial Assumption	Change in Assumption	Pension	Other	Total
			Postretirement Benefits (Millions of Dollars)	
Increase in accounting cost:				
Discount rate				
Con Edison	(0.25%)	\$ 63	\$ 3	\$ 66
CECONY	(0.25%)	\$ 59	\$ 2	\$ 61
Expected return on plan assets				
Con Edison	(0.25%)	\$ 27	\$ 2	\$ 29
CECONY	(0.25%)	\$ 26	\$ 2	\$ 28
Health care trend rate				
Con Edison	1.00%	\$ -	\$ (5)	\$ (5)
CECONY	1.00%	\$ -	\$ (9)	\$ (9)
Increase in projected benefit obligation:				
Discount rate				
Con Edison	(0.25%)	\$ 609	\$ 41	\$ 650
CECONY	(0.25%)	\$ 573	\$ 33	\$ 606
Health care trend rate				
Con Edison	1.00%	\$ -	\$ (21)	\$ (21)
CECONY	1.00%	\$ -	\$ (43)	\$ (43)

A 5.0 percentage point variation in the actual annual return in 2015, as compared with the expected annual asset return of 7.80 percent, would change pension and other postretirement benefit costs for Con Edison and CECONY by approximately \$22 million and \$20 million, respectively, in 2016.

Pension benefits are provided through a pension plan maintained by Con Edison to which CECONY, O&R and the competitive energy businesses make contributions for their participating employees. Pension accounting by the Utilities includes an allocation of plan assets.

The Companies' policy is to fund their pension and other postretirement benefit accounting costs to the extent tax deductible, and for the Utilities, to the extent these costs are recovered under their rate plans. The Companies were not required to make cash contributions to the pension plan in 2014 under funding regulations and tax laws. However, CECONY and O&R made discretionary contributions to the pension plan in 2014 of \$535 million and \$43 million, respectively. In 2015, CECONY and O&R expect to make contributions to the pension plan of \$703 million and \$53 million, respectively. See Expected Contributions in Notes E and F to the financial statements in Item 8.

### **Accounting for Contingencies**

The accounting rules for contingencies apply to an existing condition, situation or set of circumstances involving uncertainty as to possible loss that will ultimately be resolved when one or more future events occur or fail to occur. Known material contingencies, which are described in the notes to the financial statements, include certain regulatory matters (Note B), the Utilities' responsibility for hazardous substances, such as asbestos, PCBs and coal tar that have been used or generated in the course of operations (Note G); and other contingencies (Note H). In accordance with the accounting rules, the Companies have accrued estimates of losses relating to the contingencies as to which loss is probable and can be reasonably estimated and no liability has been accrued for contingencies as to which loss is not probable or cannot be reasonably estimated.

The Utilities generally recover costs for asbestos lawsuits, workers' compensation and environmental remediation pursuant to their current rate plans. Changes during the terms of the rate plans to the amounts accrued for these contingencies would not impact earnings.

### **Accounting for Long-Lived Assets**

The accounting rules for property, plant and equipment require that certain long-lived assets must be tested for recoverability whenever events or changes in circumstances indicate their carrying amounts may not be recoverable. The carrying amount of a long-lived asset is deemed not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset. Under the accounting rules, an impairment loss is recognized if the carrying amount is not recoverable from such cash flows, and exceeds its fair value, which approximates market value.

### **Accounting for Goodwill**

In accordance with the accounting rules for goodwill and intangible assets, Con Edison is required to test goodwill for impairment annually. See Note K to the financial statements in Item 8. Goodwill is tested for impairment using a two-step approach. The first step of the goodwill impairment test compares the estimated fair value of a reporting unit with its carrying value, including goodwill. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill of the reporting unit is considered not impaired. If the carrying value exceeds the estimated fair value of the reporting unit, the second step is performed to measure the amount of impairment loss, if any. The second step requires a calculation of the implied fair value of goodwill.

Goodwill was \$429 million at December 31, 2014, which consists of \$406 million related to the O&R merger and \$23 million related to two energy services companies acquired by Con Edison Solutions and a gas storage company acquired by Con Edison Development. The most recent tests, which were

---

**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

performed during 2014, did not require any second-step assessment and did not result in any impairment. The company's most significant assumptions surrounding the goodwill impairment tests relate to the estimates of reporting unit fair values. The company estimated fair values based primarily on discounted cash flows and on market values for a proxy group of companies. Estimates of future cash flows, projected growth rates and discount rates inherent in the cash flow estimates for the energy services companies and gas storage company may vary significantly from actual results, which could result in a future impairment of goodwill.

**Accounting for Derivative Instruments**

The Companies apply the accounting rules for derivatives and hedging to their derivative financial instruments. The Companies use derivative financial instruments to hedge market price fluctuations in related underlying transactions for the physical purchase and sale of electricity and gas and interest rate risk on certain debt securities. The Utilities are permitted by their respective regulators to reflect in rates all reasonably incurred gains and losses on these instruments. See **Financial and Commodity Market Risks** below and Note O to the financial statements in Item 8.

Where the Companies are required to make mark-to-market estimates pursuant to the accounting rules, the estimates of gains and losses at a particular period end do not reflect the end results of particular transactions, and will most likely not reflect the actual gain or loss at the conclusion of a transaction. Substantially all of the estimated gains or losses are based on prices supplied by external sources such as the fair value of exchange-traded futures and options and the fair value of positions for which price quotations are available through or derived from brokers or other market sources.

**Accounting for Leases**

The Companies apply the accounting rules for leases and other related pronouncements to their leasing transactions. In accordance with the accounting rules, Con Edison accounted for Con Edison Development's two Lease In/Lease Out or LILO transactions as leveraged leases. At December 31, 2012, the company's investment in these leases, net of non-recourse debt, was carried as a single amount in Con Edison's consolidated balance sheet included in Item 8. In 2013, a court disallowed tax losses claimed by Con Edison relating to Con Edison Development's LILO transactions and the company subsequently terminated the transactions, resulting in charges to earnings of \$95 million (after taxes of \$63 million) and \$1 million in 2013 and 2014, respectively. The transactions did not impact earnings in 2012. See Notes J and L to the financial statements in Item 8.

**Financial and Commodity Market Risks**

The Companies are subject to various risks and uncertainties associated with financial and commodity markets. The most significant market risks include interest rate risk, commodity price risk, credit risk and investment risk.

**Interest Rate Risk**

The interest rate risk relates primarily to variable rate debt and to new debt financing needed to fund capital requirements, including the construction expenditures of the Utilities and maturing debt securities. Con Edison and its businesses manage interest rate risk through the issuance of mostly fixed-rate debt with varying maturities and through opportunistic refinancing of debt. Con Edison and CECONY estimate that at December 31, 2014, a 10

percent variation in interest rates applicable to its variable rate debt would not result in material changes in annual interest expense. Under CECONY's current gas, steam and electric rate plans, variations in actual variable rate tax-exempt debt interest expense are reconciled to levels reflected in rates. Under O&R's current New York rate plans, variations in actual tax-exempt (and under the gas rate plan, taxable) long-term debt interest expense are reconciled to the level set in rates.

### **Commodity Price Risk**

Con Edison's commodity price risk relates primarily to the purchase and sale of electricity, gas and related derivative instruments. The Utilities and Con Edison's competitive energy businesses apply risk management strategies to mitigate their related exposures. See Note O to the financial statements in Item 8.

Con Edison estimates that, as of December 31, 2014, a 10 percent decline in market prices would result in a decline in fair value of \$53 million for the derivative instruments used by the Utilities to hedge purchases of electricity and gas, of which \$47 million is for CECONY and \$6 million is for O&R. Con Edison expects that any such change in fair value would be largely offset by directionally opposite changes in the cost of the electricity and gas purchased. In accordance with provisions approved by state regulators, the Utilities generally recover from customers the costs they incur for energy purchased for their customers, including gains and losses on certain derivative instruments used to hedge energy purchased and related costs. See *Recoverable Energy Costs* in Note A to the financial statements in Item 8.

Con Edison's competitive energy businesses use a value-at-risk (VaR) model to assess the market price risk of their portfolio of electricity and gas commodity fixed-price purchase and sales commitments, physical forward contracts, generating assets and commodity derivative instruments. VaR represents the potential change in fair value of the portfolio due to changes in market prices, for a specified time period and confidence level. These



**Table of Contents****Management's Discussion and Analysis of Financial Condition and Results of Operations** Continued

businesses estimate VaR across their portfolio using a delta-normal variance/covariance model with a 95 percent confidence level. Since the VaR calculation involves complex methodologies and estimates and assumptions that are based on past experience, it is not necessarily indicative of future results. VaR for the portfolio, assuming a one-day holding period, for the years ended December 31, 2014 and 2013, respectively, was as follows:

**95% Confidence Level, One-Day Holding**

<b>Period</b>	<b>2014</b>	<b>2013</b>
	<b>(Millions of Dollars)</b>	
Average for the period	\$ 1	\$ 1
High	7	1
Low	-	-

The competitive energy businesses compare the measured VaR results against performance due to actual prices and stress test the portfolio each quarter using an assumed 30 percent price change from forecast. The stress test includes an assessment of the impact of volume changes on the portfolio because the businesses generally commit to sell their customers their actual requirements, an amount which is estimated when the sales commitments are made. The businesses limit the volume of commodity derivative instruments entered into relative to their estimated sale commitments to maintain net market price exposures to their estimated sale commitments within a certain percentage of maximum and minimum exposures.

**Credit Risk**

The Companies are exposed to credit risk related to transactions entered into primarily for the various energy supply and hedging activities by the Utilities and the competitive energy businesses. See Credit Exposure in Note O to the financial statements in Item 8.

**Investment Risk**

The Companies' investment risk relates to the investment of plan assets for their pension and other postretirement benefit plans. See Application of Critical Accounting Policies Accounting for Pensions and Other Postretirement Benefits, above and Notes E and F to the financial statements in Item 8. The Companies' current investment policy for pension plan assets includes investment targets of 58 percent equities and 42 percent fixed income and other securities. At December 31, 2014, the pension plan investments consisted of 58 percent equity and 42 percent fixed income and other securities.

**Environmental Matters**

For information concerning climate change, environmental sustainability, potential liabilities arising from laws and regulations protecting the environment and other environmental matters, see Environmental Matters in Item 1 and Note G to the financial statements in Item 8.

## **Impact of Inflation**

The Companies are affected by the decline in the purchasing power of the dollar caused by inflation. Regulation permits the Utilities to recover through depreciation only the historical cost of their plant assets even though in an inflationary economy the cost to replace the assets upon their retirement will substantially exceed historical costs. The impact is, however, partially offset by the repayment of the Companies' long-term debt in dollars of lesser value than the dollars originally borrowed.

## **Material Contingencies**

For information concerning potential liabilities arising from the Companies' material contingencies, see *Application of Critical Accounting Policies - Accounting for Contingencies*, above, and Notes B, G and H to the financial statements in Item 8.

## **Item 7A: Quantitative and Qualitative Disclosures about Market Risk**

### **Con Edison**

For information about Con Edison's primary market risks associated with activities in derivative financial instruments, other financial instruments and derivative commodity instruments, see *Financial and Commodity Market Risks*, in Item 7 (which information is incorporated herein by reference).

### **CECONY**

For information about CECONY's primary market risks associated with activities in derivative financial instruments, other financial instruments and derivative commodity instruments, see *Financial and Commodity Market Risks*, in Item 7 (which information is incorporated herein by reference).

**Table of Contents****Item 8: Financial Statements and Supplementary Data**

	<b>Page</b>
<b>Financial Statements</b>	
<b>Con Edison</b>	
<u>Report of Management on Internal Control Over Financial Reporting</u>	68
<u>Report of Independent Registered Public Accounting Firm</u>	69
<u>Consolidated Income Statement for the years ended December 31, 2014, 2013 and 2012</u>	70
<u>Consolidated Statement of Comprehensive Income for the years ended December 31, 2014, 2013 and 2012</u>	71
<u>Consolidated Statement of Cash Flows for the years ended December 31, 2014, 2013 and 2012</u>	72
<u>Consolidated Balance Sheet at December 31, 2014 and 2013</u>	73
<u>Consolidated Statement of Common Shareholders' Equity for the years ended December 31, 2014, 2013 and 2012</u>	75
<u>Consolidated Statement of Capitalization at December 31, 2014 and 2013</u>	76
<b>CECONY</b>	
<u>Report of Management on Internal Control Over Financial Reporting</u>	79
<u>Report of Independent Registered Public Accounting Firm</u>	80
<u>Consolidated Income Statement for the years ended December 31, 2014, 2013 and 2012</u>	81
<u>Consolidated Statement of Comprehensive Income for the years ended December 31, 2014, 2013 and 2012</u>	82
<u>Consolidated Statement of Cash Flows for the years ended December 31, 2014, 2013 and 2012</u>	83
<u>Consolidated Balance Sheet at December 31, 2014 and 2013</u>	84
<u>Consolidated Statement of Common Shareholders' Equity for the years ended December 31, 2014, 2013 and 2012</u>	86
<u>Consolidated Statement of Capitalization at December 31, 2014 and 2013</u>	87
<b><u>Notes to the Financial Statements</u></b>	89
<b>Financial Statement Schedules</b>	
<b>Con Edison</b>	
<u>Schedule I Condensed Financial Information</u>	133
<u>Schedule II Valuation and Qualifying Accounts</u>	136
<b>CECONY</b>	
Schedule II Valuation and Qualifying Accounts	
All other schedules are omitted because they are not applicable or the required information is shown in financial statements or notes thereto.	

**Table of Contents****Supplementary Financial Information****Selected Quarterly Financial Data for the years ended December 31, 2014 and 2013 (Unaudited)**

Con Edison	2014			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Millions of Dollars, except per share amounts)			
Operating revenues	\$ 3,789	\$ 2,911	\$ 3,390	\$ 2,829
Operating income	685	455	819	250
Net income (a)	361	212	436	81
Net income for common stock (a)	361	212	436	81
<b>Basic earnings per common share</b>	<b>\$ 1.23</b>	<b>\$ 0.73</b>	<b>\$ 1.49</b>	<b>\$ 0.28</b>
<b>Diluted earnings per common share</b>	<b>\$ 1.23</b>	<b>\$ 0.72</b>	<b>\$ 1.48</b>	<b>\$ 0.28</b>

(a) Reflects after-tax gain (or charge) in the first and fourth quarter of \$7 million and \$(8) million, respectively, relating to Con Edison Development's LILo transactions and in the second quarter of \$26 million after-tax relating to its sale of solar electric production projects. For additional information about the LILo transactions and the solar electric production projects, see Note J and Q, respectively, to the financial statements in Item 8 (which information is incorporated herein by reference).

Con Edison	2013			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Millions of Dollars, except per share amounts)			
Operating revenues	\$ 3,184	\$ 2,818	\$ 3,484	\$ 2,868
Operating income	526	386	855	477
Net income (a)	192	172	464	234
Net income for common stock (a)	192	172	464	234
<b>Basic earnings per common share</b>	<b>\$ 0.66</b>	<b>\$ 0.59</b>	<b>\$ 1.58</b>	<b>\$ 0.80</b>
<b>Diluted earnings per common share</b>	<b>\$ 0.65</b>	<b>\$ 0.59</b>	<b>\$ 1.58</b>	<b>\$ 0.79</b>

(a) Reflects after-tax gain (or charge) in the first, second and third quarters of \$(150) million, \$29 million and \$26 million, respectively, relating to Con Edison Development's LILo transactions. For additional information about the LILo transactions, see Note J to the financial statements in Item 8 (which information is incorporated herein by reference).

In the opinion of Con Edison, these quarterly amounts include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation. The sum of the quarterly financial information may vary from the annual data due to rounding.

CECONY	2014			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Millions of Dollars)			
Operating revenues	\$ 3,204	\$ 2,436	\$ 2,838	\$ 2,308
Operating income	643	386	756	354
Net income for common stock	334	172	399	153

CECONY	2013			
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter
	(Millions of Dollars)			
Operating revenues	\$ 2,806	\$ 2,321	\$ 2,893	\$ 2,410
Operating income	560	346	752	402
Net income for common stock	277	153	401	189

In the opinion of CECONY, these quarterly amounts include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation. The sum of the quarterly financial information may vary from the annual data due to rounding.

**Table of Contents**

**Report of Management on Internal Control Over Financial Reporting**

Management of Consolidated Edison, Inc. and its subsidiaries (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of the effectiveness of controls to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Management of the Company assessed the effectiveness of internal control over financial reporting as of December 31, 2014, using the criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control – Integrated Framework* (2013). Based on that assessment, management has concluded that the Company had effective internal control over financial reporting as of December 31, 2014.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2014, has been audited by PricewaterhouseCoopers LLP, Con Edison's independent registered public accounting firm, as stated in their report which appears on the following page of this Annual Report on Form 10-K.

/s/ John McAvoy

John McAvoy  
Chairman, President and Chief Executive Officer

/s/ Robert Hoglund

Robert Hoglund  
Senior Vice President and Chief Financial Officer

February 19, 2015

68 CON EDISON ANNUAL REPORT  
2014

**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Stockholders of Consolidated Edison, Inc.:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Consolidated Edison, Inc. and its subsidiaries (the Company) at December 31, 2014 and 2013, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2014 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedules listed in the accompanying index present fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2014, based on criteria established in *Internal Control Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Report of Management on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedules, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

New York, New York

February 19, 2015

CON EDISON ANNUAL REPORT 69  
2014



**Table of Contents****Consolidated Edison, Inc.****Consolidated Income Statement**

(Millions of Dollars/Except Share Data)	For the Years Ended December 31,		
	2014	2013	2012
<b>OPERATING REVENUES</b>			
Electric	\$ 9,114	\$ 8,756	\$ 8,765
Gas	1,933	1,821	1,618
Steam	628	683	596
Non-utility	1,244	1,094	1,209
<b>TOTAL OPERATING REVENUES</b>	<b>12,919</b>	<b>12,354</b>	<b>12,188</b>
<b>OPERATING EXPENSES</b>			
Purchased power	3,417	3,099	3,116
Fuel	285	320	310
Gas purchased for resale	811	635	461
Other operations and maintenance	3,294	3,137	3,182
Depreciation and amortization	1,071	1,024	955
Taxes, other than income taxes	1,877	1,895	1,825
<b>TOTAL OPERATING EXPENSES</b>	<b>10,755</b>	<b>10,110</b>	<b>9,849</b>
Gain on sale of solar electric production projects	45	-	-
<b>OPERATING INCOME</b>	<b>2,209</b>	<b>2,244</b>	<b>2,339</b>
<b>OTHER INCOME (DEDUCTIONS)</b>			
Investment and other income	54	24	18
Allowance for equity funds used during construction	2	4	4
Other deductions	(14)	(15)	(16)
<b>TOTAL OTHER INCOME</b>	<b>42</b>	<b>13</b>	<b>6</b>
<b>INCOME BEFORE INTEREST AND INCOME TAX EXPENSE</b>	<b>2,251</b>	<b>2,257</b>	<b>2,345</b>
<b>INTEREST EXPENSE</b>			
Interest on long-term debt	587	578	586
Other interest	5	143	20
Allowance for borrowed funds used during construction	(1)	(2)	(2)
<b>NET INTEREST EXPENSE</b>	<b>591</b>	<b>719</b>	<b>604</b>
<b>INCOME BEFORE INCOME TAX EXPENSE</b>	<b>1,660</b>	<b>1,538</b>	<b>1,741</b>
<b>INCOME TAX EXPENSE</b>	<b>568</b>	<b>476</b>	<b>600</b>
<b>NET INCOME</b>	<b>1,092</b>	<b>1,062</b>	<b>1,141</b>
Preferred stock dividend requirements of subsidiary	-	-	(3)
<b>NET INCOME FOR COMMON STOCK</b>	<b>\$ 1,092</b>	<b>\$ 1,062</b>	<b>\$ 1,138</b>
Net income for common stock per common share basic	\$ 3.73	\$ 3.62	\$ 3.88
Net income for common stock per common share diluted	\$ 3.71	\$ 3.61	\$ 3.86
<b>DIVIDENDS DECLARED PER SHARE OF COMMON STOCK</b>	<b>\$ 2.52</b>	<b>\$ 2.46</b>	<b>\$ 2.42</b>
<b>AVERAGE NUMBER OF SHARES OUTSTANDING BASIC (IN MILLIONS)</b>	<b>292.9</b>	<b>292.9</b>	<b>292.9</b>
<b>AVERAGE NUMBER OF SHARES OUTSTANDING DILUTED (IN MILLIONS)</b>	<b>294.0</b>	<b>294.4</b>	<b>294.5</b>

The accompanying notes are an integral part of these financial statements.

70 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Comprehensive Income**

<b>(Millions of Dollars)</b>	<b>For the Years Ended December 31,</b>		
	<b>2014</b>	<b>2013</b>	<b>2012</b>
<b>NET INCOME</b>	<b>\$ 1,092</b>	<b>\$ 1,062</b>	<b>\$ 1,141</b>
<b>OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES</b>			
Pension and other postretirement benefit plan liability adjustments, net of taxes	(20)	28	5
<b>TOTAL OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES</b>	<b>(20)</b>	<b>28</b>	<b>5</b>
<b>COMPREHENSIVE INCOME</b>	<b>1,072</b>	<b>1,090</b>	<b>1,146</b>
Preferred stock dividend requirement of subsidiary	-	-	(3)
<b>COMPREHENSIVE INCOME FOR COMMON STOCK</b>	<b>\$ 1,072</b>	<b>\$ 1,090</b>	<b>\$ 1,143</b>

The accompanying notes are an integral part of these financial statements.

CON EDISON ANNUAL REPORT 71  
2014

**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Cash Flows**

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
<b>OPERATING ACTIVITIES</b>			
Net Income	\$ 1,092	\$ 1,062	\$ 1,141
<b>PRINCIPAL NON-CASH CHARGES/(CREDITS) TO INCOME</b>			
Depreciation and amortization	1,071	1,024	955
Deferred income taxes	518	40	584
Rate case amortization and accruals	102	10	42
Common equity component of allowance for funds used during construction	(2)	(4)	(4)
Net derivative (gains)/losses	128	(74)	(68)
Pre-tax gains on termination of LILO transactions	-	(95)	-
Pre-tax gain on sale of solar electric production projects	(45)	-	-
Other non-cash items (net)	(35)	91	52
<b>CHANGES IN ASSETS AND LIABILITIES</b>			
Accounts receivable customers, less allowance for uncollectibles	44	(29)	(99)
Special deposits	312	(257)	(13)
Materials and supplies, including fuel oil and gas in storage	(10)	(33)	26
Other receivables and other current assets	4	34	40
Income taxes receivable	(224)	-	-
Prepayments	(27)	23	(14)
Accounts payable	(9)	(118)	111
Pensions and retiree benefits obligations (net)	822	829	903
Pensions and retiree benefits contributions	(584)	(887)	(870)
Accrued taxes	(404)	314	(26)
Accrued interest	(113)	96	(7)
Superfund and environmental remediation costs (net)	28	(4)	7
Deferred charges, noncurrent assets and other regulatory assets	(339)	(141)	(337)
Deferred credits and other regulatory liabilities	495	627	92
Other current and noncurrent liabilities	7	44	84
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,831</b>	<b>2,552</b>	<b>2,599</b>
<b>INVESTING ACTIVITIES</b>			
Utility construction expenditures	(2,239)	(2,339)	(1,917)
Cost of removal less salvage	(216)	(217)	(175)
Non-utility construction expenditures	(180)	(199)	(152)
Investments in renewable electric production projects	(283)	(175)	(309)
Proceeds from grants related to solar electric production projects	36	93	30
Proceeds from sale of solar electric production projects	108	-	-
Restricted cash	15	(22)	-
Proceeds from the termination of LILO transactions	-	200	-
<b>NET CASH FLOWS USED IN INVESTING ACTIVITIES</b>	<b>(2,759)</b>	<b>(2,659)</b>	<b>(2,523)</b>
<b>FINANCING ACTIVITIES</b>			
Net issuance/(payment) of short-term debt	(651)	912	539

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Issuance of long-term debt	1,850	919	400
Retirement of long-term debt	(480)	(709)	(305)
Debt issuance costs	(17)	(6)	(4)
Common stock dividends	(739)	(721)	(709)
Issuance of common shares for stock plans, net of repurchases	(10)	(8)	(9)
Preferred stock dividends	-	-	(3)
Preferred stock redemption	-	-	(239)
NET CASH FLOWS (USED IN)/FROM FINANCING ACTIVITIES	(47)	387	(330)
<b>CASH AND TEMPORARY CASH INVESTMENTS:</b>			
NET CHANGE FOR THE PERIOD	25	280	(254)
BALANCE AT BEGINNING OF PERIOD	674	394	648
BALANCE AT END OF PERIOD	\$ 699	\$ 674	\$ 394
<b>SUPPLEMENTAL DISCLOSURE OF CASH INFORMATION</b>			
Cash paid during the period for:			
Interest	\$ 561	\$ 574	\$ 571
Income taxes	\$ 633	\$ 69	\$ 46
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH INFORMATION</b>			
Construction expenditures in accounts payable	\$ 179	\$ 174	\$ 254

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison, Inc.****Consolidated Balance Sheet**

(Millions of Dollars)	December 31, 2014	December 31, 2013
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and temporary cash investments	\$ 699	\$ 674
Special deposits	8	327
Accounts receivable – customers, less allowance for uncollectible accounts of \$96 and \$93 in 2014 and 2013, respectively	1,201	1,251
Other receivables, less allowance for uncollectible accounts of \$10 in 2014 and 2013	133	240
Income taxes receivable	224	-
Accrued unbilled revenue	500	514
Fuel oil, gas in storage, materials and supplies, at average cost	372	363
Prepayments	163	136
Regulatory assets	148	29
Deferred tax assets – current	128	122
Other current assets	278	235
<b>TOTAL CURRENT ASSETS</b>	<b>3,854</b>	<b>3,891</b>
<b>INVESTMENTS</b>	<b>816</b>	<b>461</b>
<b>UTILITY PLANT, AT ORIGINAL COST</b>		
Electric	25,091	23,450
Gas	6,102	5,494
Steam	2,251	2,194
General	2,465	2,336
<b>TOTAL</b>	<b>35,909</b>	<b>33,474</b>
Less: Accumulated depreciation	7,614	7,072
Net	28,295	26,402
Construction work in progress	1,031	1,393
<b>NET UTILITY PLANT</b>	<b>29,326</b>	<b>27,795</b>
<b>NON-UTILITY PLANT</b>		
Non-utility property, less accumulated depreciation of \$91 and \$90 in 2014 and 2013, respectively	388	605
Construction work in progress	113	36
<b>NET PLANT</b>	<b>29,827</b>	<b>28,436</b>
<b>OTHER NONCURRENT ASSETS</b>		
Goodwill	429	429
Intangible assets, less accumulated amortization of \$4 in 2014 and 2013	3	4
Regulatory assets	9,156	7,201
Other deferred charges and noncurrent assets	223	225
<b>TOTAL OTHER NONCURRENT ASSETS</b>	<b>9,811</b>	<b>7,859</b>
<b>TOTAL ASSETS</b>	<b>\$ 44,308</b>	<b>\$ 40,647</b>

The accompanying notes are an integral part of these financial statements.



**Table of Contents****Consolidated Edison, Inc.****Consolidated Balance Sheet**

(Millions of Dollars)	December 31, 2014	December 31, 2013
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Long-term debt due within one year	\$ 560	\$ 485
Notes payable	800	1,451
Accounts payable	1,019	1,017
Customer deposits	344	321
Accrued taxes	72	476
Accrued interest	132	249
Accrued wages	95	92
Fair value of derivative liabilities	64	13
Regulatory liabilities	187	148
Other current liabilities	508	478
<b>TOTAL CURRENT LIABILITIES</b>	<b>3,781</b>	<b>4,730</b>
<b>NONCURRENT LIABILITIES</b>		
Provision for injuries and damages	182	195
Pensions and retiree benefits	3,914	1,727
Superfund and other environmental costs	764	749
Asset retirement obligations	188	143
Fair value of derivative liabilities	13	5
Deferred income taxes and investment tax credits	9,076	8,466
Regulatory liabilities	1,993	1,728
Other deferred credits and noncurrent liabilities	181	170
<b>TOTAL NONCURRENT LIABILITIES</b>	<b>16,311</b>	<b>13,183</b>
<b>LONG-TERM DEBT</b>	<b>11,631</b>	<b>10,489</b>
<b>EQUITY</b>		
Common shareholders equity	12,576	12,245
Noncontrolling interest	9	-
<b>TOTAL EQUITY (See Statement of Equity)</b>	<b>12,585</b>	<b>12,245</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 44,308</b>	<b>\$ 40,647</b>

The accompanying notes are an integral part of these financial statements.



**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Equity**

(Millions of Dollars/Except Share Data)	Common Stock			Additional Paid-In Capital	Retained Earnings	Treasury Stock		Accumulated Capital Other		Controlling Interest	Total
	Shares	Amount	Shares			Amount	Income/(Loss)	Rest			
BALANCE AS OF DECEMBER 31, 2011	292,888,521	\$ 32	\$ 4,991	\$ 7,568	23,194,075	\$ (1,033)	\$ (64)	\$ (58)			\$ 11,436
Net income for common stock				1,138							1,138
Common stock dividends				(709)							(709)
Issuance of common shares for stock plans, net of repurchases	(16,625)				16,625	(4)	3				(1)
Other comprehensive income								5			5
BALANCE AS OF DECEMBER 31, 2012	292,871,896	\$ 32	\$ 4,991	\$ 7,997	23,210,700	\$ (1,037)	\$ (61)	\$ (53)	\$ 0		\$ 11,869
Net income for common stock				1,062							1,062
Common stock dividends				(721)							(721)
Issuance of common shares for stock plans, net of repurchases	500		4		(500)	3					7
Other comprehensive income								28			28
BALANCE AS OF DECEMBER 31, 2013	292,872,396	\$ 32	\$ 4,995	\$ 8,338	23,210,200	\$ (1,034)	\$ (61)	\$ (25)	\$ 0		\$ 12,245
Net income for common stock				1,092							1,092
Common stock dividends				(739)							(739)

Issuance of common shares for stock plans, net of repurchases	3,800	(4)	(3,800)	2	(2)					
Other comprehensive loss				(20)	(20)					
Noncontrolling interest				9	9					
<b>BALANCE AS OF DECEMBER 31, 2014</b>	<b>292,876,196</b>	<b>\$ 32</b>	<b>\$ 4,991</b>	<b>\$ 8,691</b>	<b>23,206,400</b>	<b>\$(1,032)</b>	<b>\$(61)</b>	<b>\$(45)</b>	<b>\$ 9</b>	<b>\$ 12,585</b>

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Capitalization**

(Millions of Dollars)	Shares outstanding		At December 31,	
	2014	2013	2014	2013
TOTAL COMMON SHAREHOLDERS EQUITY BEFORE ACCUMULATED OTHER COMPREHENSIVE LOSS	292,876,196	292,872,396	\$ 12,621	\$ 12,270
Pension plan liability adjustments, net of taxes			(42)	(22)
Unrealized gains/(losses) on derivatives qualified as cash flow hedges, less reclassification adjustment for gains/(losses) included in net income and reclassification adjustment for unrealized losses included in regulatory assets, net of taxes			(3)	(3)
TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS, NET OF TAXES			(45)	(25)
Common Shareholders Equity			12,576	12,245
Noncontrolling interest			9	
TOTAL EQUITY (See Statement of Equity)			\$ 12,585	\$ 12,245

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Capitalization**

LONG-TERM DEBT (Millions of Dollars)			At December 31,	
Maturity	Interest Rate	Series	2014	2013
<b>DEBENTURES:</b>				
2014	4.70%	2004A	\$ -	\$ 200
2014	5.55	2009A	-	275
2015	5.30	2005A	40	40
2015	5.375	2005C	350	350
2015	2.50	2010A	55	55
2016	5.45	2006A	75	75
2016	5.50	2006C	400	400
2016	5.30	2006D	250	250
2018	5.85	2008A	600	600
2018	6.15	2008A	50	50
2018	7.125	2008C	600	600
2019	4.96	2009A	60	60
2019	6.65	2009B	475	475
2020	4.45	2010A	350	350
2024	3.30	2014B	250	-
2027	6.50	1997F	80	80
2033	5.875	2003A	175	175
2033	5.10	2003C	200	200
2034	5.70	2004B	200	200
2035	5.30	2005A	350	350
2035	5.25	2005B	125	125
2036	5.85	2006A	400	400
2036	6.20	2006B	400	400
2036	5.70	2006E	250	250
2037	6.30	2007A	525	525
2038	6.75	2008B	600	600
2039	6.00	2009B	60	60
2039	5.50	2009C	600	600
2040	5.70	2010B	350	350
2040	5.50	2010B	115	115
2042	4.20	2012A	400	400
2043	3.95	2013A	700	700
2044	4.45	2014A	850	-
2054	4.625	2014C	750	-
<b>TOTAL DEBENTURES</b>			<b>10,685</b>	<b>9,310</b>
<b>TRANSITION BONDS:</b>				
2019*	5.22%	2004-1	18	22
<b>TOTAL TRANSITION BONDS</b>			<b>18</b>	<b>22</b>



**Table of Contents****Consolidated Edison, Inc.****Consolidated Statement of Capitalization**

<b>LONG-TERM DEBT (Millions of Dollars)</b>			<b>At December 31,</b>	
<b>Maturity</b>	<b>Interest Rate</b>	<b>Series</b>	<b>2014</b>	<b>2013</b>
TAX-EXEMPT DEBT - Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds**:				
2015	0.06%	1995***	44	44
2032	0.13	2004B Series 1	127	127
2034	0.14	1999A	293	293
2035	0.14	2004B Series 2	20	20
2036	0.11	2001B	98	98
2036	0.03	2010A	225	225
2039	0.10	2004A	98	98
2039	0.04	2004C	99	99
2039	0.03	2005A	126	126
<b>TOTAL TAX-EXEMPT DEBT</b>			<b>1,130</b>	<b>1,130</b>
Other long-term debt			380	532
Unamortized debt discount			(22)	(20)
<b>TOTAL</b>			<b>12,191</b>	<b>10,974</b>
Less: Long-term debt due within one year			560	485
<b>TOTAL LONG-TERM DEBT</b>			<b>11,631</b>	<b>10,489</b>
<b>TOTAL CAPITALIZATION</b>			<b>\$ 24,207</b>	<b>\$ 22,734</b>

\* The final date to pay the entire remaining unpaid principal balance, if any, of all outstanding bonds is May 17, 2021.

\*\* Rates are to be reset weekly or by auction held every 35 days; December 31, 2014 rates shown.

\*\*\* Issued for O&R pollution control financing.

The accompanying notes are an integral part of these financial statements.

**Table of Contents**

**Report of Management on Internal Control Over Financial Reporting**

Management of Consolidated Edison Company of New York, Inc. and its subsidiaries (the Company) is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is a process designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of the effectiveness of controls to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may deteriorate.

Management of the Company assessed the effectiveness of internal control over financial reporting as of December 31, 2014, using the criteria established by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control – Integrated Framework* (2013). Based on that assessment, management has concluded that the Company had effective internal control over financial reporting as of December 31, 2014.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2014, has been audited by PricewaterhouseCoopers LLP, the Company's independent registered public accounting firm, as stated in their report which appears on the following page of this Annual Report on Form 10-K.

/s/ John McAvoy

John McAvoy  
Chairman and Chief Executive Officer

/s/ Robert Hoglund

Robert Hoglund  
Senior Vice President and Chief  
Financial Officer

February 19, 2015

CON EDISON ANNUAL REPORT 79  
2014

**Table of Contents**

**Report of Independent Registered Public Accounting Firm**

To the Board of Trustees and Stockholder of Consolidated Edison Company of New York, Inc.:

In our opinion, the consolidated financial statements listed in the accompanying index present fairly, in all material respects, the financial position of Consolidated Edison Company of New York, Inc. and its subsidiaries (the Company) at December 31, 2014 and 2013, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2014 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the accompanying index presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2014, based on criteria established in *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company’s management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Report of Management on Internal Control Over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company’s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP



New York, New York

February 19, 2015

80 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Income Statement**

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
<b>OPERATING REVENUES</b>			
Electric	\$ 8,437	\$ 8,131	\$ 8,176
Gas	1,721	1,616	1,415
Steam	628	683	596
<b>TOTAL OPERATING REVENUES</b>	<b>10,786</b>	<b>10,430</b>	<b>10,187</b>
<b>OPERATING EXPENSES</b>			
Purchased power	2,091	2,021	1,968
Fuel	285	320	310
Gas purchased for resale	609	532	387
Other operations and maintenance	2,873	2,735	2,788
Depreciation and amortization	991	946	894
Taxes, other than income taxes	1,798	1,816	1,747
<b>TOTAL OPERATING EXPENSES</b>	<b>8,647</b>	<b>8,370</b>	<b>8,094</b>
<b>OPERATING INCOME</b>	<b>2,139</b>	<b>2,060</b>	<b>2,093</b>
<b>OTHER INCOME (DEDUCTIONS)</b>			
Investment and other income	22	11	9
Allowance for equity funds used during construction	1	2	2
Other deductions	(12)	(12)	(13)
<b>TOTAL OTHER INCOME (DEDUCTIONS)</b>	<b>11</b>	<b>1</b>	<b>(2)</b>
<b>INCOME BEFORE INTEREST AND INCOME TAX EXPENSE</b>	<b>2,150</b>	<b>2,061</b>	<b>2,091</b>
<b>INTEREST EXPENSE</b>			
Interest on long-term debt	523	511	525
Other interest	15	11	22
Allowance for borrowed funds used during construction	(1)	(1)	(2)
<b>NET INTEREST EXPENSE</b>	<b>537</b>	<b>521</b>	<b>545</b>
<b>INCOME BEFORE INCOME TAX EXPENSE</b>	<b>1,613</b>	<b>1,540</b>	<b>1,546</b>
<b>INCOME TAX EXPENSE</b>	<b>555</b>	<b>520</b>	<b>529</b>
<b>NET INCOME</b>	<b>1,058</b>	<b>1,020</b>	<b>1,017</b>
Preferred stock dividend requirements	-	-	(3)
<b>NET INCOME FOR COMMON STOCK</b>	<b>\$ 1,058</b>	<b>\$ 1,020</b>	<b>\$ 1,014</b>

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Statement of Comprehensive Income**

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
NET INCOME	\$ 1,058	\$ 1,020	\$ 1,017
OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES			
Pension and other postretirement benefit plan liability adjustments, net of taxes	(5)	3	(1)
TOTAL OTHER COMPREHENSIVE INCOME/(LOSS), NET OF TAXES	(5)	3	(1)
COMPREHENSIVE INCOME	\$ 1,053	\$ 1,023	\$ 1,016

The accompanying notes are an integral part of these financial statements.

82 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Statement of Cash Flows**

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
<b>OPERATING ACTIVITIES</b>			
Net income	\$ 1,058	\$ 1,020	\$ 1,017
<b>PRINCIPAL NON-CASH CHARGES/(CREDITS) TO INCOME</b>			
Depreciation and amortization	991	946	894
Deferred income taxes	331	222	365
Rate case amortization and accruals	102	10	42
Common equity component of allowance for funds used during construction	(1)	(2)	(2)
Other non-cash items (net)	(33)	(80)	14
<b>CHANGES IN ASSETS AND LIABILITIES</b>			
Accounts receivable – customers, less allowance for uncollectibles	59	(15)	(131)
Materials and supplies, including fuel oil and gas in storage	(12)	(15)	23
Other receivables and other current assets	35	(88)	(40)
Prepayments	(24)	(21)	4
Accounts payable	(79)	(58)	102
Pensions and retiree benefits obligations (net)	742	803	837
Pensions and retiree benefits contributions	(544)	(830)	(804)
Superfund and environmental remediation costs (net)	32	(4)	9
Accrued taxes	(403)	207	94
Accrued interest	(22)	6	-
Deferred charges, noncurrent assets and other regulatory assets	(334)	(148)	(239)
Deferred credits and other regulatory liabilities	475	666	100
Other current and noncurrent liabilities	57	24	61
<b>NET CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>2,430</b>	<b>2,643</b>	<b>2,346</b>
<b>INVESTING ACTIVITIES</b>			
Utility construction expenditures	(2,094)	(2,207)	(1,788)
Cost of removal less salvage	(210)	(210)	(170)
<b>NET CASH FLOWS USED IN INVESTING ACTIVITIES</b>	<b>(2,304)</b>	<b>(2,417)</b>	<b>(1,958)</b>
<b>FINANCING ACTIVITIES</b>			
Net Issuance/(payment) of short-term debt	(760)	789	421
Issuance of long-term debt	1,850	700	400
Retirement of long-term debt	(475)	(700)	(300)
Debt issuance costs	(17)	(7)	(4)
Dividend to parent	(712)	(728)	(682)
Preferred stock dividends	-	-	(3)
Preferred stock redemption	-	-	(239)
<b>NET CASH FLOWS (USED IN)/FROM FINANCING ACTIVITIES</b>	<b>(114)</b>	<b>54</b>	<b>(407)</b>
<b>CASH AND TEMPORARY CASH INVESTMENTS:</b>			
<b>NET CHANGE FOR THE PERIOD</b>	<b>12</b>	<b>280</b>	<b>(19)</b>
<b>BALANCE AT BEGINNING OF PERIOD</b>	<b>633</b>	<b>353</b>	<b>372</b>
<b>BALANCE AT END OF PERIOD</b>	<b>\$ 645</b>	<b>\$ 633</b>	<b>\$ 353</b>

SUPPLEMENTAL DISCLOSURE OF CASH INFORMATION

Cash paid during the period for:

Interest	\$ 504	\$ 500	\$ 513
Income taxes	\$ 748	\$ 163	\$ 62

SUPPLEMENTAL DISCLOSURE OF NON-CASH INFORMATION

Construction expenditures in accounts payable	\$ 151	\$ 116	\$ 201
---	--------	--------	--------

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Balance Sheet**

(Millions of Dollars)	December 31, 2014	December 31, 2013
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and temporary cash investments	\$ 645	\$ 633
Special deposits	2	86
Accounts receivable – customers, less allowance for uncollectible accounts of \$90 and \$87 in 2014 and 2013, respectively	1,064	1,123
Other receivables, less allowance for uncollectible accounts of \$8 in 2014 and 2013	71	127
Accrued unbilled revenue	384	405
Accounts receivable from affiliated companies	132	119
Fuel oil, gas in storage, materials and supplies, at average cost	312	300
Prepayments	126	102
Regulatory assets	132	26
Deferred tax assets – current	94	100
Other current assets	158	55
<b>TOTAL CURRENT ASSETS</b>	<b>3,120</b>	<b>3,076</b>
<b>INVESTMENTS</b>		
	271	247
<b>UTILITY PLANT AT ORIGINAL COST</b>		
Electric	23,599	22,073
Gas	5,469	4,891
Steam	2,251	2,194
General	2,265	2,154
<b>TOTAL</b>	<b>33,584</b>	<b>31,312</b>
Less: Accumulated depreciation	6,970	6,469
Net	26,614	24,843
Construction work in progress	971	1,303
<b>NET UTILITY PLANT</b>	<b>27,585</b>	<b>26,146</b>
<b>NON-UTILITY PROPERTY</b>		
Non-utility property, less accumulated depreciation of \$25 in 2014 and 2013	5	4
<b>NET PLANT</b>	<b>27,590</b>	<b>26,150</b>
<b>OTHER NONCURRENT ASSETS</b>		
Regulatory assets	8,481	6,639
Other deferred charges and noncurrent assets	175	146
<b>TOTAL OTHER NONCURRENT ASSETS</b>	<b>8,656</b>	<b>6,785</b>
<b>TOTAL ASSETS</b>	<b>\$ 39,637</b>	<b>\$ 36,258</b>

The accompanying notes are an integral part of these financial statements.

CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Balance Sheet**

(Millions of Dollars)	December 31, 2014	December 31, 2013
<b>LIABILITIES AND SHAREHOLDER'S EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Long-term debt due within one year	\$ 350	\$ 475
Notes payable	450	1,210
Accounts payable	802	824
Accounts payable to affiliated companies	23	45
Customer deposits	330	308
Accrued taxes	46	46
Accrued taxes to affiliated companies	10	413
Accrued interest	117	139
Accrued wages	84	82
Fair value of derivative liabilities	48	12
Regulatory liabilities	142	107
Other current liabilities	415	385
<b>TOTAL CURRENT LIABILITIES</b>	<b>2,817</b>	<b>4,046</b>
<b>NONCURRENT LIABILITIES</b>		
Provision for injuries and damages	176	180
Pensions and retiree benefits	3,493	1,453
Superfund and other environmental costs	666	644
Asset retirement obligations	185	143
Fair value of derivative liabilities	10	3
Deferred income taxes and investment tax credits	8,257	7,832
Regulatory liabilities	1,837	1,598
Other deferred credits and noncurrent liabilities	144	146
<b>TOTAL NONCURRENT LIABILITIES</b>	<b>14,768</b>	<b>11,999</b>
<b>LONG-TERM DEBT</b>	<b>10,864</b>	<b>9,366</b>
<b>COMMON SHAREHOLDER'S EQUITY (See Statement of Shareholder's Equity)</b>	<b>11,188</b>	<b>10,847</b>
<b>TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY</b>	<b>\$ 39,637</b>	<b>\$ 36,258</b>

The accompanying notes are an integral part of these financial statements.



**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Statement of Shareholder's Equity**

(Millions of Dollars/Except Share Data)	Common Stock		Additional Paid-In Capital	Retained Earnings	Repurchased Edison Stock	Accumulated Capital Stock	Other Comprehensive Income/(Loss)	Total
	Shares	Amount						
BALANCE AS OF DECEMBER 31, 2011	235,488,094	\$ 589	\$ 4,234	\$ 6,429	\$ (962)	\$ (64)	\$ (8)	\$ 10,218
Net income				1,017				1,017
Common stock dividend to parent				(682)				(682)
Cumulative preferred dividends				(3)				(3)
Preferred stock redemption						3		3
Other comprehensive loss							(1)	(1)
BALANCE AS OF DECEMBER 31, 2012	235,488,094	\$ 589	\$ 4,234	\$ 6,761	\$ (962)	\$ (61)	\$ (9)	\$ 10,552
Net income				1,020				1,020
Common stock dividend to parent				(728)				(728)
Other comprehensive income							3	3
BALANCE AS OF DECEMBER 31, 2013	235,488,094	\$ 589	\$ 4,234	\$ 7,053	\$ (962)	\$ (61)	\$ (6)	\$ 10,847
Net income				1,058				1,058
Common stock dividend to parent				(712)				(712)
Other comprehensive loss							(5)	(5)
BALANCE AS OF DECEMBER 31, 2014	235,488,094	\$ 589	\$ 4,234	\$ 7,399	\$ (962)	\$ (61)	\$ (11)	\$ 11,188

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Statement of Capitalization**

(Millions of Dollars)	Shares outstanding		At December 31,	
	December 31, 2014	December 31, 2013	2014	2013
TOTAL COMMON SHAREHOLDER S EQUITY BEFORE	235,488,094	235,488,094	\$ 11,199	\$ 10,853
ACCUMULATED OTHER COMPREHENSIVE LOSS				
Pension plan liability adjustments, net of taxes			(8)	(3)
Unrealized gains on derivatives qualified as cash flow hedges, less reclassification adjustment for gains included in net income, net of taxes			(3)	(3)
TOTAL ACCUMULATED OTHER COMPREHENSIVE LOSS, NET OF TAXES			(11)	(6)
TOTAL COMMON SHAREHOLDER S EQUITY (See Statement of Shareholder s Equity)			\$ 11,188	\$ 10,847

The accompanying notes are an integral part of these financial statements.

**Table of Contents****Consolidated Edison Company of New York, Inc.****Consolidated Statement of Capitalization**

LONG-TERM DEBT (Millions of Dollars)			At December 31,	
Maturity	Interest Rate	Series	2014	2013
<b>DEBENTURES:</b>				
2014	4.70%	2004A	\$ -	\$ 200
2014	5.55	2009A	-	275
2015	5.375	2005C	350	350
2016	5.50	2006C	400	400
2016	5.30	2006D	250	250
2018	5.85	2008A	600	600
2018	7.125	2008C	600	600
2019	6.65	2009B	475	475
2020	4.45	2010A	350	350
2024	3.30	2014B	250	-
2033	5.875	2003A	175	175
2033	5.10	2003C	200	200
2034	5.70	2004B	200	200
2035	5.30	2005A	350	350
2035	5.25	2005B	125	125
2036	5.85	2006A	400	400
2036	6.20	2006B	400	400
2036	5.70	2006E	250	250
2037	6.30	2007A	525	525
2038	6.75	2008B	600	600
2039	5.50	2009C	600	600
2040	5.70	2010B	350	350
2042	4.20	2012A	400	400
2043	3.95	2013A	700	700
2044	4.45	2014A	850	-
2054	4.625	2014C	750	-
<b>TOTAL DEBENTURES</b>			<b>10,150</b>	<b>8,775</b>
<b>TAX-EXEMPT DEBT</b> Notes issued to New York State Energy Research and Development Authority for Facilities Revenue Bonds*:				
2032	0.13%	2004B Series 1	127	127
2034	0.14	1999A	293	293
2035	0.14	2004B Series 2	20	20
2036	0.11	2001B	98	98
2036	0.03	2010A	225	225
2039	0.10	2004A	98	98
2039	0.04	2004C	99	99
2039	0.03	2005A	126	126
<b>TOTAL TAX-EXEMPT DEBT</b>			<b>1,086</b>	<b>1,086</b>
Unamortized debt discount			(22)	(20)

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

TOTAL	11,214	9,841
Less: Long-term debt due within one year	350	475
TOTAL LONG-TERM DEBT	10,864	9,366
TOTAL CAPITALIZATION	\$ 22,052	\$ 20,213

\* Rates are to be reset weekly or by auction held every 35 days; December 31, 2014 rates shown.  
The accompanying notes are an integral part of these financial statements.

88 CON EDISON ANNUAL REPORT  
2014

## **Table of Contents**

### **Notes to the Financial Statements**

#### **General**

These combined notes accompany and form an integral part of the separate consolidated financial statements of each of the two separate registrants: Consolidated Edison, Inc. and its subsidiaries (Con Edison) and Consolidated Edison Company of New York, Inc. and its subsidiaries (CECONY). CECONY is a subsidiary of Con Edison and as such its financial condition and results of operations and cash flows, which are presented separately in the CECONY consolidated financial statements, are also consolidated, along with those of Con Edison's other utility subsidiary, Orange and Rockland Utilities, Inc. (O&R), and Con Edison's competitive energy businesses (discussed below) in Con Edison's consolidated financial statements. The term "Utilities" is used in these notes to refer to CECONY and O&R.

As used in these notes, the term "Companies" refers to Con Edison and CECONY and, except as otherwise noted, the information in these combined notes relates to each of the Companies. However, CECONY makes no representation as to information relating to Con Edison or the subsidiaries of Con Edison other than itself.

Con Edison has two regulated utility subsidiaries: CECONY and O&R. CECONY provides electric service and gas service in New York City and Westchester County. The company also provides steam service in parts of Manhattan. O&R, along with its regulated utility subsidiaries, provides electric service in southeastern New York and adjacent areas of northern New Jersey and eastern Pennsylvania and gas service in southeastern New York and adjacent areas of eastern Pennsylvania. Con Edison has the following competitive energy businesses: Consolidated Edison Solutions, Inc. (Con Edison Solutions), a company which sells to retail customers electricity purchased in wholesale markets and enters into related hedging transactions and also provides energy-related products and services to retail customers; Consolidated Edison Energy, Inc. (Con Edison Energy), a company that provides energy-related products and services to wholesale customers; and Consolidated Edison Development, Inc. (Con Edison Development), a company that develops, owns and operates renewable and energy infrastructure projects. In addition, in 2014 Con Edison formed Consolidated Edison Transmission LLC (Con Edison Transmission) to invest in a transmission company. See information about Con Edison Transmission under "Guarantees" in Note H.

#### **Note A Summary of Significant Accounting Policies**

##### **Principles of Consolidation**

The Companies' consolidated financial statements include the accounts of their respective majority-owned subsidiaries, and variable interest entities (see Note Q), as required. All intercompany balances and transactions have been eliminated.

##### **Accounting Policies**

The accounting policies of Con Edison and its subsidiaries conform to generally accepted accounting principles in the United States of America (GAAP). For the Utilities, these accounting principles include the accounting rules for regulated operations and the accounting requirements of the Federal Energy Regulatory Commission (FERC) and the state regulators having jurisdiction.

The accounting rules for regulated operations specify the economic effects that result from the causal relationship of costs and revenues in the rate-regulated environment and how these effects are to be accounted for by a regulated enterprise. Revenues intended to cover some costs may be recorded either before or after the costs are incurred. If regulation provides assurance that incurred costs will be recovered in the future, these costs would be recorded as

deferred charges or regulatory assets under the accounting rules for regulated operations. If revenues are recorded for costs that are expected to be incurred in the future, these revenues would be recorded as deferred credits or regulatory liabilities under the accounting rules for regulated operations.

The Utilities' principal regulatory assets and liabilities are detailed in Note B. The Utilities are receiving or being credited with a return on all of their regulatory assets for which a cash outflow has been made, and are paying or being charged with a return on all of their regulatory liabilities for which a cash inflow has been received. The Utilities' regulatory assets and liabilities will be recovered from customers, or applied for customer benefit, in accordance with rate provisions approved by the applicable state regulators.

Other significant accounting policies of the Companies are referenced below in this Note A and in the notes that follow.

## **Plant and Depreciation**

### **Utility Plant**

Utility plant is stated at original cost. The cost of repairs and maintenance is charged to expense and the cost of betterments is capitalized. The capitalized cost of additions to utility plant includes indirect costs such as engineering, supervision, payroll taxes, pensions, other benefits and an allowance for funds used during construction (AFUDC). The original cost of property is

**Table of Contents****Notes to the Financial Statements Continued**

charged to expense over the estimated useful lives of the assets. Upon retirement, the original cost of property is charged to accumulated depreciation. See Note R.

Rates used for AFUDC include the cost of borrowed funds and a reasonable rate of return on the Utilities' own funds when so used, determined in accordance with regulations of the FERC or the state public utility regulatory authority having jurisdiction. The rate is compounded semiannually, and the amounts applicable to borrowed funds are treated as a reduction of interest charges, while the amounts applicable to the Utilities' own funds are credited to other income (deductions). The AFUDC rates for CECONY were 1.6 percent, 4.0 percent and 6.5 percent for 2014, 2013 and 2012, respectively. The AFUDC rates for O&R were 2.6 percent, 5.7 percent and 7.0 percent for 2014, 2013 and 2012, respectively.

The Utilities generally compute annual charges for depreciation using the straight-line method for financial statement purposes, with rates based on average service lives and net salvage factors. The average depreciation rates for CECONY were 3.1 percent, 3.2 percent and 3.1 percent for 2014, 2013 and 2012, respectively. The average depreciation rates for O&R were 2.9 percent, 2.8 percent and 2.9 percent for 2014, 2013 and 2012, respectively.

The estimated lives for utility plant for CECONY range from 5 to 85 years for electric and gas, 5 to 80 years for steam and 5 to 55 years for general plant. For O&R, the estimated lives for utility plant range from 5 to 75 years for electric and gas and 5 to 50 years for general plant.

At December 31, 2014 and 2013, the capitalized cost of the Companies' utility plant, net of accumulated depreciation, was as follows:

(Millions of Dollars)	Con Edison		CECONY	
	2014	2013	2014	2013
Electric				
Generation	\$ 451	\$ 452	\$ 451	\$ 452
Transmission	2,956	2,776	2,744	2,597
Distribution	16,361	15,277	15,531	14,496
Gas*	5,006	4,469	4,530	4,013
Steam	1,795	1,790	1,795	1,790
General	1,650	1,565	1,498	1,433
Held for future use	76	73	65	62
Construction work in progress	1,031	1,393	971	1,303
Net Utility Plant	\$ 29,326	\$ 27,795	\$ 27,585	\$ 26,146

\* Primarily distribution.

Under the Utilities' rate plans, the aggregate annual depreciation allowance in effect at December 31, 2014 was \$1,048 million, including \$993 million under CECONY's electric, gas and steam rate plans that have been approved by the New York State Public Service Commission (NYSPSC).

## **Non-Utility Plant**

Non-utility plant is stated at original cost. For Con Edison, non-utility plant consists primarily of the competitive energy businesses' renewable electric production and gas storage. For the Utilities, non-utility plant consists of land and conduit for telecommunication use. Depreciation on these assets is computed using the straight-line method for financial statement purposes over their estimated useful lives, which range from 3 to 30 years.

## **Goodwill**

Con Edison tests goodwill for impairment at least annually. Goodwill is tested for impairment using a two-step approach. The first step of the goodwill impairment test compares the estimated fair value of a reporting unit with its carrying value, including goodwill. If the estimated fair value of a reporting unit exceeds its carrying value, goodwill of the reporting unit is considered not impaired. If the carrying value exceeds the estimated fair value of the reporting unit, the second step is performed to measure the amount of impairment loss, if any. The second step requires a calculation of the implied fair value of goodwill. See Note K.

## **Impairments**

Con Edison evaluates the impairment of long-lived assets, based on projections of undiscounted future cash flows, whenever events or changes in circumstances indicate that the carrying amounts of such assets may not be recoverable. In the event an evaluation indicates that such cash flows cannot be expected to be sufficient to fully recover the assets, the assets are written down to their estimated fair value. No impairment charges were recognized in 2014, 2013 or 2012.

## **Revenues**

The Utilities and Con Edison Solutions recognize revenues for energy service on a monthly billing cycle basis. The Utilities defer over a 12-month period net interruptible gas revenues, other than those authorized by the NYSPSC to be retained by the Utilities, for refund to firm gas sales and transportation customers. The Utilities and Con Edison Solutions accrue revenues at the end of each month for estimated energy service not yet billed to customers.

CECONY's electric and gas rate plans and O&R's New York electric and gas rate plans each contain a revenue decoupling mechanism under which the company's actual energy delivery revenues are compared with the authorized delivery revenues.



**Table of Contents****Notes to the Financial Statements**    **Continued**

and the difference accrued, with interest, for refund to, or recovery from, customers, as applicable. See **Rate Plans** in Note B.

The NYSPSC requires utilities to record gross receipts tax revenues and expenses on a gross income statement presentation basis (i.e., included in both revenue and expense). The recovery of these taxes is generally provided for in the revenue requirement within each of the respective NYSPSC approved rate plans. Total excise taxes (inclusive of gross receipts taxes) recorded in operating revenues were as follows:

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
Con Edison	\$ 365	\$ 354	\$ 334
CECONY	343	329	306

**Recoverable Energy Costs**

The Utilities generally recover all of their prudently incurred fuel, purchased power and gas costs, including hedging gains and losses, in accordance with rate provisions approved by the applicable state public utility regulators. If the actual energy supply costs for a given month are more or less than the amounts billed to customers for that month, the difference in most cases is recoverable from or refundable to customers. Differences between actual and billed electric and steam supply costs and costs of its electric demand management programs are generally deferred for charge or refund to customers during the next billing cycle (normally within one or two months). For the Utilities' gas costs, differences between actual and billed gas costs during the 12-month period ending each August are charged or refunded to customers during a subsequent 12-month period.

**New York Independent System Operator (NYISO)**

The Utilities purchase electricity through the wholesale electricity market administered by the NYISO. The difference between purchased power and related costs initially billed to the Utilities by the NYISO and the actual cost of power subsequently calculated by the NYISO is refunded by the NYISO to the Utilities, or paid to the NYISO by the Utilities. The reconciliation payments or receipts are recoverable from or refundable to the Utilities' customers.

Certain other payments to or receipts from the NYISO are also subject to reconciliation, with shortfalls or amounts in excess of specified rate allowances recoverable from or refundable to customers. These include proceeds from the sale through the NYISO of transmission rights on CECONY's transmission system (transmission congestion contracts or TCCs).

**Temporary Cash Investments**

Temporary cash investments are short-term, highly-liquid investments that generally have maturities of three months or less at the date of purchase. They are stated at cost, which approximates market. The Companies consider temporary cash investments to be cash equivalents.

**Investments**

Investments consist primarily of the investments of Con Edison's competitive energy businesses, which are accounted for under the equity method (depending on the subsidiaries' percentage ownership). Utilities' investments are recorded at fair value and include the investments of the deferred income plan and the supplemental retirement income plan in trust-owned life insurance assets.

### **Pension and Other Postretirement Benefits**

The accounting rules for retirement benefits require an employer to recognize an asset or liability for the overfunded or underfunded status of its pension and other postretirement benefit plans. For a pension plan, the asset or liability is the difference between the fair value of the plan's assets and the projected benefit obligation. For any other postretirement benefit plan, the asset or liability is the difference between the fair value of the plan's assets and the accumulated postretirement benefit obligation. The accounting rules generally require employers to recognize all unrecognized prior service costs and credits and unrecognized actuarial gains and losses in accumulated other comprehensive income (OCI), net of tax. Such amounts will be adjusted as they are subsequently recognized as components of net periodic benefit cost or income pursuant to the current recognition and amortization provisions.

For the Utilities' pension and other postretirement benefit plans, regulatory accounting treatment is generally applied in accordance with the accounting rules for regulated operations. Unrecognized prior service costs or credits and unrecognized actuarial gains and losses are recorded to regulatory assets or liabilities, rather than OCI. See Notes E and F.

The net periodic benefit costs are recognized in accordance with the accounting rules for retirement benefits. Investment gains and losses are recognized in expense over a 15-year period and other actuarial gains and losses are recognized in expense over a 10-year period, subject to the deferral provisions in the rate plans.

In accordance with the Statement of Policy issued by the NYSPSC and its current electric, gas and steam rate plans, CECONY defers for payment to or recovery from customers the difference between such expenses and the amounts for such expenses reflected in rates. Generally, O&R also defers such difference pursuant to its rate plans. See Note B Regulatory Matters.

**Table of Contents**

**Notes to the Financial Statements    Continued**

The Companies calculate the expected return on pension and other postretirement benefit plan assets by multiplying the expected rate of return on plan assets by the market-related value (MRV) of plan assets at the beginning of the year, taking into consideration anticipated contributions and benefit payments that are to be made during the year. The accounting rules allow the MRV of plan assets to be either fair value or a calculated value that recognizes changes in fair value in a systematic and rational manner over not more than five years. The Companies use a calculated value when determining the MRV of the plan assets that adjusts for 20 percent of the difference between fair value and expected MRV of plan assets. This calculated value has the effect of stabilizing variability in assets to which the Companies apply the expected return.

**Federal Income Tax**

In accordance with the accounting rules for income taxes, the Companies have recorded an accumulated deferred federal income tax liability for temporary differences between the book and tax basis of assets and liabilities at current tax rates. In accordance with rate plans, the Utilities have recovered amounts from customers for a portion of the tax liability they will pay in the future as a result of the reversal or turn-around of these temporary differences. As to the remaining tax liability, in accordance with the accounting rules for regulated operations, the Utilities have established regulatory assets for the net revenue requirements to be recovered from customers for the related future tax expense. See Notes B and L. In 1993, the NYSPSC issued a Policy Statement approving accounting procedures consistent with the accounting rules for income taxes and providing assurances that these future increases in taxes will be recoverable in rates. See Note L.

Accumulated deferred investment tax credits are amortized ratably over the lives of the related properties and applied as a reduction to future federal income tax expense.

Con Edison and its subsidiaries file a consolidated federal income tax return. The consolidated income tax liability is allocated to each member of the consolidated group using the separate return method. Each member pays or receives an amount based on its own taxable income or loss in accordance with tax sharing agreements among the members of the consolidated group. Tax loss carryforwards are allocated among members in accordance with consolidated tax return regulations.

**State Income Tax**

Con Edison and its subsidiaries file a combined New York State Corporation Business Franchise Tax Return. Similar to a federal consolidated income tax return, the income of all entities in the combined group is subject to New York State taxation, after adjustments for differences between federal and New York law and apportionment of income among the states in which the company does business. Each member's share of the New York State tax is based on its own New York State taxable income or loss.

**Research and Development Costs**

Generally research and development costs are charged to operating expenses as incurred. Research and development costs were as follows:

(Millions of Dollars)	For the Years Ended December 31,		
	2014	2013	2012
Con Edison	\$ 22	\$ 18	\$ 21
CECONY	20	16	19
<b>Reclassification</b>			

Certain prior year amounts have been reclassified to conform with the current year presentation.

### Earnings Per Common Share

Con Edison presents basic and diluted earnings per share on the face of its consolidated income statement. Basic earnings per share (EPS) are calculated by dividing earnings available to common shareholders ( Net income for common stock on Con Edison s consolidated income statement) by the weighted average number of Con Edison common shares outstanding during the period. In the calculation of diluted EPS, weighted average shares outstanding are increased for additional shares that would be outstanding if potentially dilutive securities were converted to common stock.

Potentially dilutive securities for Con Edison consist of restricted stock units, deferred stock units and stock options for which the average market price of the common shares for the period was greater than the exercise price. See Note M.

**Table of Contents****Notes to the Financial Statements Continued**

Basic and diluted EPS for Con Edison are calculated as follows:

(Millions of Dollars, except per share amounts/Shares in Millions)	For the Years Ended December 31,		
	2014	2013	2012
Net income for common stock	\$ 1,092	\$ 1,062	\$ 1,138
Weighted average common shares outstanding Basic	292.9	292.9	292.9
Add: Incremental shares attributable to effect of potentially dilutive securities	1.1	1.5	1.6
Adjusted weighted average common shares outstanding Diluted	294.0	294.4	294.5
Net Income for common stock per common share basic	\$ 3.73	\$ 3.62	\$ 3.88
Net Income for common stock per common share diluted	\$ 3.71	\$ 3.61	\$ 3.86

The computation of diluted EPS for the years ended December 31, 2014, 2013 and 2012 exclude immaterial amounts of performance share awards that were not included because of their anti-dilutive effect.

**Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Changes in Accumulated Other Comprehensive Income by Component**

Changes to accumulated other comprehensive income (OCI) for Con Edison and CECONY are as follows:

(Millions of Dollars)	Con Edison	CECONY
Accumulated OCI, net of taxes, at December 31, 2012	\$ (53)	\$ (9)
OCI before reclassifications, net of tax of \$(15) and \$(1) for Con Edison and CECONY, respectively	21	2
Amounts reclassified from accumulated OCI related to pension plan liabilities, net of tax of \$(5) and \$(1) for Con Edison and CECONY, respectively(a)(b)	7	1
Total OCI, net of taxes, at December 31, 2013	28	3
Accumulated OCI, net of taxes, at December 31, 2013(b)	\$ (25)	\$ (6)
OCI before reclassifications, net of tax of \$18 and \$4 for Con Edison and CECONY, respectively	(26)	(6)
Amounts reclassified from accumulated OCI related to pension plan liabilities, net of tax of \$(4) and \$(1) for Con Edison and CECONY, respectively(a)(b)	6	1

Total OCI, net of taxes, at December 31, 2014	(20)	(5)
Accumulated OCI, net of taxes, at December 31, 2014(b)	\$ (45)	(\$ 11)

(a) For the portion of unrecognized pension and other postretirement benefit costs relating to the regulated Utilities, costs are recorded into, and amortized out of, regulatory assets instead of OCI. The net actuarial losses and prior service costs recognized during the period are included in the computation of net periodic pension and other postretirement benefit cost. See Notes E and F.

(b) Tax reclassified from accumulated OCI is reported in the income tax expense line item of the income statement.

## Note B Regulatory Matters

### Rate Plans

The Utilities provide service to New York customers according to the terms of tariffs approved by the NYSPSC. Tariffs for service to customers of O&R's New Jersey and Pennsylvania regulated utility subsidiaries are approved by utility regulators in those states. The tariffs include schedules of rates for service that limit the rates charged by the Utilities to amounts that recover from their customers costs approved by the regulator, including capital costs, of providing service to customers as defined by the tariff. The tariffs implement rate plans adopted by state utility regulators in rate orders issued at the conclusion of rate proceedings. Pursuant to the Utilities' rate plans, there generally can be no change to the charges to customers during the respective terms of the rate plans other than specified adjustments provided for in the rate plans. The Utilities' rate plans each cover specified periods, but rates determined pursuant to a plan generally continue in effect until a new rate plan is approved by the state utility regulator.

**Table of Contents****Notes to the Financial Statements    Continued**

Common provisions of the Utilities' rate plans include:

*Recoverable energy costs* that allow the Utilities to recover on a current basis the costs for the energy they supply with no mark-up to their full-service customers.

*Cost reconciliations* that reconcile pension and other postretirement benefit costs, environmental remediation costs, property taxes, variable rate tax-exempt debt and certain other costs to amounts reflected in delivery rates for such costs. Utilities generally retain the right to petition for recovery or accounting deferral of extraordinary and material cost increases for items such as major storm events and provision is sometimes made for the utility to retain a share of cost reductions, for example, property tax refunds.

*Revenue decoupling mechanisms* that reconcile actual energy delivery revenues to the authorized delivery revenues approved by the NYSPSC. The difference is accrued with interest for refund to, or recovery from customers, as applicable.

*Earnings sharing* that require the Utilities to defer for customer benefit a portion of earnings over specified rates of return on common equity. There is no symmetric mechanism for earnings below specified rates of return on common equity.

*Negative revenue adjustments* for failure to meet certain performance standards relating to service, reliability, safety and other matters.

*Net utility plant reconciliations* that require deferral as a regulatory liability of the revenue requirement impact of the amount, if any, by which actual average net utility plant balances are less than amounts reflected in rates.

*Rate base* is, in general, the sum of the Utilities' net plant and working capital less deferred taxes. For each rate plan, the NYSPSC uses a forecast of the average rate base for each year that new rates would be in effect ( "rate year" ). The New Jersey Board of Public Utilities (NJBPU) and the Pennsylvania Public Utility Commission (PAPUC) use the rate base balances that would exist at the beginning of the rate year.

*Weighted average cost of capital* is determined based on the authorized common equity ratio, return on common equity, cost of long-term debt and customer deposits reflected in each rate plan. For each rate plan, the revenues designed to provide the utility a return on invested capital for each rate year is determined by multiplying the Utilities' rate base by the utility's pre-tax weighted average cost of capital. The Utilities' actual return on common equity will reflect their actual operations for each rate year, and may be more or less than the authorized return on equity reflected in their rate plans (and if more, may be subject to earnings sharing).

The following tables contain a summary of the Utilities' rate plans:

**CECONY    Electric**

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Effective period	April 2010 – December 2013	January 2014 – December 2015
Base rate changes(a)	Yr. 1 \$420 million Yr. 2 \$420 million Yr. 3 \$287 million(b)	Yr. 1 \$(76.2) million(c) Yr. 2 \$124.0 million(c)
Amortizations to income of net regulatory (assets) and liabilities	\$(75.3) million over three years	\$(37) million over two years, that includes \$107 million annually for deferred major storm costs
Other revenue sources	Retention of \$120 million of annual transmission congestion revenues from the sale of transmission rights (\$90 million for the period April 1, 2013 to December 31, 2013).	Retention of \$90 million of annual transmission congestion revenues.
Revenue decoupling mechanisms	In 2012 and 2013, the company deferred for customer benefit \$59 million and \$34 million of revenues, respectively.	In 2014, the company deferred for customer benefit \$146 million of revenues.
Recoverable energy costs	Current rate recovery of purchased power and fuel costs.	Continuation of current rate recovery of purchased power and fuel costs(d).
Negative revenue adjustments	Potential penalties (up to \$350 million annually) if certain performance targets are not met. In 2012 and 2013, the company did not record any negative revenue adjustments.	Potential penalties (up to \$400 million annually) if certain performance targets are not met. In 2014, the company recorded a \$5 million negative revenue adjustment.
Cost reconciliations(e)	In 2012 and 2013, the company deferred \$146 million of net regulatory liabilities and \$35 million of net regulatory assets, respectively.	In 2014, the company deferred \$57 million of net regulatory liabilities.



**Table of Contents****Notes to the Financial Statements Continued**

Net utility plant reconciliations	<p>Target levels reflected in rates were:</p> <p>Transmission and distribution: Yr. 1 \$13,818 million; Yr. 2 \$14,742 million; Yr. 3 \$15,414 million</p> <p>Enterprise resource project: Yr. 2 \$25 million; Yr. 3 -\$115 million</p> <p>Other: Yr. 1 \$1,487 million; Yr. 2 \$1,565 million; Yr. 3 \$1,650 million</p> <p>The company deferred an immaterial amount and \$7 million as a regulatory liability in 2012 and 2013, respectively.</p>	<p>Target levels reflected in rates were:</p> <p>Transmission and distribution: Yr. 1 \$16,869 million; Yr. 2 \$17,401 million</p> <p>Storm hardening: Yr. 1 \$89 million; Yr. 2 \$177 million</p> <p>Other: Yr. 1 \$2,034 million; Yr. 2 \$2,102 million</p> <p>The company deferred an immaterial amount as a regulatory liability in 2014.</p>
Average rate base	<p>Yr. 1 \$14,887 million</p> <p>Yr. 2 \$15,987 million</p> <p>Yr. 3 \$16,826 million</p>	<p>Yr. 1 \$17,323 million</p> <p>Yr. 2 \$18,113 million</p>
Weighted average cost of capital (after-tax)	<p>7.76 percent</p>	<p>Yr. 1 7.05 percent</p> <p>Yr. 2 7.08 percent</p>
Authorized return on common equity	<p>10.15 percent assuming the company achieved austerity measures of \$27 million, \$20 million and \$13 million for Yrs. 1, 2 and 3. Austerity measures were achieved.</p>	<p>9.2 percent</p>
Earnings sharing	<p>Actual earnings above an annual earnings threshold of 11.15 percent for Yr. 1 and 10.65 percent for Yrs. 2 and 3 were to be applied to reduce regulatory assets for pensions and other postretirement benefits and other costs.</p> <p>Actual earnings were \$17.5 million above the threshold for the period ended 2013.</p>	<p>Most earnings above an annual earnings threshold of 9.8 percent are to be applied to reduce regulatory assets for environmental remediation and other costs. In 2014, the company had no earnings above the threshold.</p>
Cost of long-term debt	<p>5.65 percent</p>	<p>Yr. 1 5.17 percent</p> <p>Yr. 2 5.23 percent</p>

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Common equity ratio                      48 percent                                      48 percent

- (a) \$249 million of annual revenues collected from electric customers is subject to potential refund following NYSPSC staff review of costs. See "Other Regulatory Matters" below in this Note B. Revenues for each of 2014 and 2015 include \$21 million as funding for major storm reserve.
- (b) Temporary portion of the increase (\$134 million) that was scheduled to go into effect April 1, 2012 was eliminated by the application of available credits.
- (c) The impact of these base rate changes is being deferred which will result in a \$30 million regulatory liability at December 31, 2015.
- (d) With respect to transmission service provided pursuant to the open access transmission tariff of PJM Interconnection L.L.C. (PJM), the company recovered in 2014 part of charges incurred during 2013 (approximately \$20 million) and, commencing in January 2014 and unless and until changed by the NYSPSC, the company will recover all charges incurred associated with the transmission service. In January 2014, PJM submitted to FERC a request that would substantially increase the charges for the transmission service. CECONY has opposed this increase.
- (e) Deferrals for property taxes were limited to 80 percent (90 percent beginning 2014) of the difference from amounts reflected in rates, subject to an annual maximum for the remaining difference of not more than a 10 basis point impact on return on common equity.

In January 2015, CECONY filed a request with the NYSPSC for an electric rate increase of \$368 million, effective January 2016. The filing reflects a return on common equity of 10 percent and a common equity ratio of approximately 48 percent.

The company also is requesting continuation of provisions pursuant to which expenses for pension and other postretirement benefits, variable rate, tax-exempt debt, storms, the impact of new laws and environmental site investigation and remediation are reconciled to amounts reflected in rates. In addition, the company is requesting reconciliation of property taxes and municipal infrastructure support costs that, unlike the current provisions, would provide for full reconciliation of such costs. The filing also reflects continuation of the revenue decoupling mechanism and provisions for recovery of purchased power and fuel costs from customers.

**CECONY Gas**

Effective period	October 2010    December 2013	January 2014    December 2016
Base rate changes(a)	Yr. 1    \$47 million  Yr. 2    \$48 million  Yr. 3    \$47 million	Yr. 1    \$(54.6) million(b)  Yr. 2    \$38.6 million(b)  Yr. 3    \$56.8 million(b)
Amortizations to income of net regulatory (assets) and liabilities	\$(53.1) million over three years	\$4 million over three years
Other revenue sources	Retention of revenues from non-firm customers of up to \$58 million and 25 percent of any such revenues above \$58 million. The company retained \$57 million and \$64 million of such revenues in 2012 and 2013, respectively.	Retention of revenues from non-firm customers of up to \$65 million and 15 percent of any such revenues above \$65 million. The company retained \$70 million of such revenues in 2014.
Revenue decoupling mechanisms	In 2012 and 2013, the company deferred \$22 million and \$36 million of regulatory liabilities, respectively.	In 2014, the company deferred \$28 million of regulatory liabilities.

Recoverable energy costs

Current rate recovery of purchased gas costs.

Continuation of current rate recovery of purchased gas costs.

CON EDISON ANNUAL REPORT 95  
2014

**Table of Contents****Notes to the Financial Statements Continued**

Negative revenue adjustments	Potential penalties (up to \$12.6 million annually) if certain gas customer service and system performance targets are not met. In 2012 and 2013, the company did not record any negative revenue adjustments.	Potential penalties (up to \$33 million in 2014, \$44 million in 2015, and \$56 million in 2016) if certain gas performance targets are not met. In 2014, the company did not record any negative revenue adjustments.
Cost reconciliations(c)	In 2012 and 2013, the company deferred \$9 million and \$26 million of net regulatory assets, respectively.	In 2014, the company deferred \$38 million of net regulatory liabilities.
Net utility plant reconciliations	Target levels reflected in rates were:  Gas delivery Yr. 1 \$2,934 million; Yr. 2 \$3,148 million; Yr. 3 \$3,346 million  For 2012 and 2013, \$2.9 million and \$9.5 million were deferred as a regulatory liability respectively.	Target levels reflected in rates were:  Gas delivery Yr. 1 \$3,899 million; Yr. 2 \$4,258 million; Yr. 3 \$4,698 million  Storm hardening: Yr. 1 \$3 million; Yr. 2 \$8 million; Yr. 3 \$30 million  There were no deferrals recorded in 2014.
Average rate base	Yr. 1 \$3,027 million  Yr. 2 \$3,245 million  Yr. 3 \$3,434 million	Yr. 1 \$3,521 million  Yr. 2 \$3,863 million  Yr. 3 \$4,236 million
Weighted average cost of capital (after-tax)	7.46 percent	Yr. 1 7.10 percent  Yr. 2 7.13 percent  Yr. 3 7.21 percent
Authorized return on common equity	9.6 percent assuming the company achieved unspecified austerity measures of \$4 million and \$2 million in 2012 and 2013. Austerity measures were achieved.	9.3 percent
Earnings sharing	Actual earnings did not exceed the thresholds of 10.35 percent in Yr. 1 and 10.15 percent in Yrs. 2 and 3.	Most earnings above an annual earnings threshold of 9.9 percent are to be applied to reduce regulatory assets for environmental remediation and other costs. In 2014, the company had no earnings above the threshold.
Cost of long-term debt	5.57 percent	Yr. 1 5.17 percent  Yr. 2 5.23 percent

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Common equity ratio	48 percent	Yr. 3 5.39 percent 48 percent
---------------------	------------	----------------------------------

- (a) \$32 million of annual revenues collected from gas customers is subject to potential refund. See Other Regulatory Matters below.
- (b) The impact of these base rate changes is being deferred which will result in a \$32 million regulatory liability at December 31, 2016.
- (c) Deferrals for property taxes were limited to 80 percent (90 percent beginning 2014) of the difference from amounts reflected in rates, subject to an annual maximum for the remaining difference of not more than a 10 basis point impact on return on common equity.

**CECONY Steam**

Effective period	October 2010	December 2013	January 2014	December 2016
Base rate changes(a)	Yr. 1 \$49.5 million		Yr. 1 \$(22.4) million(b)	
	Yr. 2 \$49.5 million		Yr. 2 \$19.8 million(b)	
	Yr. 3 \$17.8 million		Yr. 3 \$20.3 million(b)	
	Yr. 3 \$31.7 million collected through a surcharge			
Amortizations to income of net regulatory (assets) and liabilities	\$ (20.1) million over three years		\$37 million over three years	
Recoverable energy costs	Current rate recovery of purchased power and fuel costs.		Continuation of current rate recovery of purchased power and fuel costs.	
Negative revenue adjustments	Potential penalties (up to \$1 million annually) if certain steam performance targets are not met. In 2012 and 2013, the company did not record any negative revenue adjustments.		Potential penalties (up to \$1 million annually) if certain steam performance targets are not met. In 2014, the company did not record any negative revenue adjustments.	
Cost reconciliations(c)	In 2012 and 2013, the company deferred \$12 million and \$17 million of net regulatory liabilities, respectively.		In 2014, the company deferred \$42 million of net regulatory liabilities.	
Net utility plant reconciliations	Target levels reflected in rates were:		Target levels reflected in rates were:	
	Production Yr. 1 \$415 million;		Production Yr. 1 \$1,752 million;	
	Yr. 2 \$426 million; Yr. 3 \$433 million		Yr. 2 \$1,732 million; Yr. 3 \$1,720 million	
	Distribution: Yr. 1 \$521 million; Yr. 2 \$534 million; Yr. 3 \$543 million		Distribution: Yr. 1 \$6 million; Yr. 2 \$11 million; Yr. 3 \$25 million	
	The company reduced its regulatory liability by \$0.2 million in 2012 and made no deferral in 2013.		The company reduced its regulatory liability by \$1.1 million in 2014.	

CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Notes to the Financial Statements Continued**

Average rate base	Yr. 1 \$1,589 million	Yr. 1 \$1,511 million
	Yr. 2 \$1,603 million	Yr. 2 \$1,547 million
	Yr. 3 \$1,613 million	Yr. 3 \$1,604 million
Weighted average cost of capital (after-tax)	7.46 percent	Yr. 1 7.10 percent
		Yr. 2 7.13 percent
		Yr. 3 7.21 percent
Authorized return on common equity	9.6 percent (assuming company achieved unspecified austerity measures of \$3 million and \$2 million in 2012 and 2013). Austerity measures were achieved.	9.3 percent
Earnings sharing	Weather normalized earnings did not exceed the threshold of 10.35 percent in Yr. 1 and 10.15 percent in Yrs. 2 and 3. In 2013, actual earnings were \$0.5 million above the earnings threshold of 10.15 percent.	Weather normalized earnings above an annual earnings threshold of 9.9 percent are to be applied to reduce regulatory assets for environmental remediation and other costs. In 2014, the company had no earnings above the threshold.
Cost of long-term debt	5.57 percent	Yr. 1 5.17 percent
		Yr. 2 5.23 percent
		Yr. 3 5.39 percent
Common equity ratio	48 percent	48 percent

(a) \$6 million of annual revenues collected from steam customers is subject to potential refund. See Other Regulatory Matters below in this Note B.

(b) The impact of these base rate changes is being deferred which will result in an \$8 million regulatory liability at December 31, 2016.

(c) Deferrals for property taxes were limited to 80 percent (90 percent beginning 2014) of the difference from amounts reflected in rates, subject to an annual maximum for the remaining difference of not more than a 10 basis point impact on return on common equity.

**O&R New York Electric**

Effective period	July 2012 June 2015
Base rate changes	Yr. 1 \$19.4 million
	Yr. 2 \$8.8 million

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

	Yr. 3	\$15.2 million
Amortizations to income of net regulatory (assets) and liabilities		\$(32.2) million over three years
Revenue decoupling mechanisms		In 2012, 2013 and 2014, the company deferred for the customer's benefit \$2.6 million, \$3.2 million and (\$3.4) million.
Recoverable energy costs		Current rate recovery of purchased power and fuel costs.
Negative revenue adjustments		Potential penalties (up to \$3 million annually) if certain customer service and system reliability performance targets are not met. In 2012, 2013 and 2014, the company did not record any negative revenue adjustments.
Cost reconciliations		In 2012, 2013 and 2014, the company deferred \$7.8 million, \$4.1 million and \$(0.2) million as a net increase to regulatory assets, respectively.
Net utility plant reconciliations		Target levels reflected in rates were:
	Yr. 1	\$678 million; Yr. 2- \$704 million; Yr. 3 \$753 million
		The company increased its regulatory liability by \$4.2 million in 2012. The company reduced its regulatory, liability by \$1.1 million and \$2.3 million in 2013 and 2014, respectively.
Average rate base	Yr. 1	\$671 million
	Yr. 2	\$708 million
	Yr. 3	\$759 million
Weighted average cost of capital (after-tax)	Yr. 1	7.61 percent
	Yr. 2	7.65 percent
	Yr. 3	7.48 percent
Authorized return on common equity	Yr. 1	9.4 percent
	Yr. 2	9.5 percent
	Yr. 3	9.6 percent
Earnings sharing		The company recorded a regulatory liability of \$1 million for earnings above the sharing threshold under the rate plan as of December 31, 2014.
Cost of long-term debt	Yr. 1	6.07 percent
	Yr. 2	6.07 percent
	Yr. 3	5.64 percent
Common equity ratio		48 percent
		On November 14, 2014, O&R filed a request with the NYSPSC for an increase in the rates it charges for electric service rendered in New York, effective November 1, 2015, of \$33.4 million. The filing reflects a return on common equity of 9.75 percent and a common



**Table of Contents****Notes to the Financial Statements    Continued**

equity ratio of 48 percent. The filing proposes continuation of the current provisions with respect to recovery from customers of the cost of purchased power, and the reconciliation of actual expenses allocable to the electric business to the amounts for such costs reflected in electric rates for storm costs, pension and other postretirement benefit costs, environmental remediation and property taxes.

**O&R New York    Gas**

Effective period	November 2009    December 2014
Base rate changes	Yr. 1    \$9 million
	Yr. 2    \$9 million
	Yr. 3    \$4.6 million
	Yr. 3    \$4.3 million collected through a surcharge
Amortization to income of net regulatory (assets) and liabilities	\$(2) million over three years
Revenue decoupling mechanisms	In 2012, 2013 and 2014, the company deferred \$4.7 million, \$0.7 million and \$(0.1) million of regulatory liabilities, respectively.
Recoverable energy costs	Current rate recovery of purchased gas costs.
Negative revenue adjustments	Potential penalties (up to \$1.4 million annually) if certain operations and customer service requirements are not met. In 2012, 2013 and 2014, the company did not record any negative revenue adjustments.
Cost reconciliations	In 2012, 2013 and 2014, the company deferred \$0.7 million, \$8.3 million and \$8.3 million as net regulatory assets, respectively.
Net utility plant reconciliations	The company deferred \$0.7 million in 2012 as a regulatory asset and no deferrals were recorded for 2013 or 2014.
Average rate base	Yr. 1    \$280 million
	Yr. 2    \$296 million
	Yr. 3    \$309 million
Weighted average cost of capital (after-tax)	8.49 percent
Authorized return on common equity	10.4 percent
Earnings sharing	Earnings above an annual earnings threshold of 11.4 percent are to be applied to reduce regulatory assets. In 2012, 2013 and 2014, earnings did not exceed the earnings threshold.
Cost of long-term debt	6.81 percent
Common equity ratio	48 percent

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

On November 14, 2014, O&R filed a request with the NYSPSC for an increase in the rates it charges for gas service rendered in New York, effective November 1, 2015, of \$40.7 million. The filing reflects a return on common equity of 9.75 percent and a common equity ratio of 48 percent. The filing proposes continuation of the current provisions with respect to recovery from customers of the cost of purchased gas, and the reconciliation of actual expenses allocable to the gas business to the amounts for such costs reflected in gas rates for pension and other postretirement benefit costs, environmental remediation and property taxes.

### Rockland Electric Company (RECO)

Effective period	May 2010    July 2014	August 2014    July 2015
Base rate changes	Yr. 1    \$9.8 million	Yr. 1    \$13.0 million
Amortization to income of net regulatory (assets) and liabilities	\$(3.9) million over four years and \$(4.9) million of deferred storm costs over five years	\$0.4 million over three years and \$(25.6) million of deferred storm costs over four years
Recoverable energy costs	Current rate recovery of purchased power costs.	Continuation of current rate recovery of purchased power costs.
Cost reconciliations	None	None
Average rate base	\$148.6 million	\$172.2 million
Weighted average cost of capital (after-tax)	8.21 percent	7.83 percent
Authorized return on common equity	10.3 percent	9.75 percent
Cost of long-term debt	6.16 percent	5.89 percent
Common equity ratio	50 percent	50 percent

**Table of Contents****Notes to the Financial Statements Continued****Pike County Light & Power Company (Pike) Electric**

Effective period	April 2009 August 2014	September 2014 August 2015
Base rate changes(a)	Yr. 1 \$0.9 million	Yr. 1 \$1.25 million
Amortization to income of net regulatory (assets) and liabilities	\$0.1 million over 5 years	\$(0.7) million of deferred storm costs over five years
Cost reconciliations	True-up of Other Postretirement Benefits costs. The company deferred an immaterial amount as regulatory liabilities in 2012 and 2013.	True-up of Other Postretirement Benefits costs. The company deferred an immaterial amount as a regulatory liability in 2014.

(a) Under the current plan, the earliest that the company can file for a new base rate change is September 1, 2016.

**Pike Gas**

Effective period	April 2009 August 2014	September 2014 August 2015
Base Rate changes(a)	Yr. 1 \$0.3 million	Yr. 1 \$0.1 million
Amortization to income of net regulatory (assets) and liabilities	None	None
Cost reconciliations	True-up of Other Postretirement Benefits costs. The company deferred an immaterial amount as regulatory liabilities in 2012 and 2013.	True-up of Other Postretirement Benefits costs. The company deferred an immaterial amount as a regulatory liability in 2014.

(a) Under the current plan, the earliest that the company can file for a new base rate change is September 1, 2016.

**Other Regulatory Matters**

In February 2009, the NYSPSC commenced a proceeding to examine the prudence of certain CECONY expenditures following the arrests of employees for accepting illegal payments from a construction contractor. Subsequently, additional employees were arrested for accepting illegal payments from materials suppliers and an engineering firm. The arrested employees were terminated by the company and have pled guilty or been convicted. Pursuant to NYSPSC orders, a portion of the company's revenues (currently, \$249 million, \$32 million and \$6 million on an annual basis for electric, gas and steam service, respectively) is being collected subject to potential refund to customers. The amount of electric revenues collected subject to refund, which was established in a different proceeding, and the amount of gas and steam revenues collected subject to refund were not established as indicative of the company's potential liability in this proceeding. At December 31, 2014, the company had collected an estimated \$1,675 million from customers subject to potential refund in connection with this proceeding. In January 2013, a NYSPSC consultant reported its estimate, with which the company does not agree, of \$208 million of overcharges with respect to a substantial portion of the company's construction expenditures from January 2000 to January 2009.

The company is disputing the consultant's estimate, including its determinations as to overcharges regarding specific construction expenditures it selected to review and its methodology of extrapolating such determinations over a substantial portion of the construction expenditures during this period. The NYSPSC's consultant has not reviewed the company's other expenditures. The company and NYSPSC staff are exploring a settlement in this proceeding. There is no assurance that there will be a settlement, and any settlement would be subject to NYSPSC approval. At December 31, 2014, the company had a \$105 million regulatory liability relating to this matter. The company currently estimates that any additional amount the NYSPSC requires the company to refund to customers in excess of the regulatory liability accrued could range up to an amount based on the NYSPSC consultant's \$208 million estimate of overcharges.

In late October 2012, Superstorm Sandy caused extensive damage to the Utilities' electric distribution system and interrupted service to approximately 1.4 million customers. Superstorm Sandy also damaged CECONY's steam system and interrupted service to many of its steam customers. As of December 31, 2014, CECONY and O&R incurred response and restoration costs for Superstorm Sandy of \$503 million and \$91 million, respectively (including capital expenditures of \$148 million and \$15 million, respectively). Most of the costs that were not capitalized were deferred for recovery as a regulatory asset under the Utilities' electric rate plans. See [Regulatory Assets and Liabilities](#) below. CECONY's current electric rate plan includes collection from customers of deferred storm costs (including for Superstorm Sandy), subject to refund following NYSPSC review of the costs. In November 2014, O&R requested recovery of deferred storm costs for its New York electric operations, which are subject to NYSPSC review. RECO's current electric rate plan includes collection from customers of deferred storm costs. See [Rate Plans](#) above.

In June 2014, the NYSPSC initiated a proceeding to investigate the practices of qualifying persons to perform plastic fusions on gas facilities. New York State regulations require gas utilities to qualify and, except in certain circumstances, annually requalify workers that perform fusion to join plastic pipe. The NYSPSC

**Table of Contents**

**Notes to the Financial Statements    Continued**

directed the New York gas utilities to provide information in this proceeding about their compliance with the qualification and requalification requirements and related matters; their procedures for compliance with all gas safety regulations; and their annual chief executive officer certifications regarding these and other procedures. CECONY's qualification and requalification procedures had not included certain required testing to evaluate specimen fuses. In addition, CECONY and O&R had not timely requalified certain workers that had been qualified under their respective procedures to perform fusion to join plastic pipe. CECONY and O&R have requalified their workers who perform plastic pipe fusions. In October 2014, CECONY and O&R submitted for NYSPSC staff review their plans for testing plastic pipe fusions that were performed on their gas delivery systems, additional leakage surveying and reporting.

100 CON EDISON ANNUAL REPORT  
2014

**Table of Contents****Notes to the Financial Statements**    **Continued****Regulatory Assets and Liabilities**

Regulatory assets and liabilities at December 31, 2014 and 2013 were comprised of the following items:

(Millions of Dollars)	Con Edison		CECONY	
	2014	2013	2014	2013
Regulatory assets				
Unrecognized pension and other postretirement costs	\$ 4,846	\$ 2,730	\$ 4,609	\$ 2,610
Future income tax	2,273	2,145	2,166	2,030
Environmental remediation costs	925	938	820	830
Deferred storm costs	319	441	224	334
Revenue taxes	219	207	208	196
Surcharge for New York State assessment	99	78	92	74
Pension and other postretirement benefits deferrals	66	237	42	211
Net electric deferrals	63	83	63	83
Unamortized loss on reacquired debt	57	65	55	62
O&R property tax reconciliation	36	22	-	-
O&R transition bond charges	27	33	-	-
Preferred stock redemption	27	28	27	28
Deferred derivative losses    noncurrent	25	8	23	7
Recoverable energy costs    noncurrent	19	29	17	28
Workers    compensation	8	12	8	12
Other	147	145	127	134
Regulatory assets    noncurrent	9,156	7,201	8,481	6,639
Deferred derivative losses    current	97	25	92	22
Recoverable energy costs    current	41	4	40	4
Future income tax    current	10	-	-	-
Regulatory assets    current	148	29	132	26
<b>Total Regulatory Assets</b>	<b>\$ 9,304</b>	<b>\$ 7,230</b>	<b>\$ 8,613</b>	<b>\$ 6,665</b>
Regulatory liabilities				
Allowance for cost of removal less salvage	\$ 598	\$ 540	\$ 499	\$ 453
Property tax reconciliation	295	322	295	322
2014 rate plan rate base revenue deferrals	155	-	155	-
Net unbilled revenue deferrals	138	133	138	133
Prudence proceeding	105	40	105	40
Property tax refunds	87	130	87	130
Long-term interest rate reconciliation	78	105	78	105
New York State income tax rate change	62	-	59	-
Carrying charges on repair allowance and bonus depreciation	58	88	57	87
Pension and other postretirement benefit deferrals	46	50	37	50
World Trade Center settlement proceeds	41	62	41	62
Carrying charges on T&D net plant    electric and steam	21	28	20	20

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Electric excess earnings	19	22	18	18
Other	290	208	248	178
Regulatory liabilities noncurrent	1,993	1,728	1,837	1,598
Refundable energy costs current	128	100	84	66
Revenue decoupling mechanism	30	34	30	30
Future income tax	24	-	24	-
Deferred derivative gains current	5	14	4	11
Regulatory liabilities current	187	148	142	107
Total Regulatory Liabilities	\$ 2,180	\$ 1,876	\$ 1,979	\$ 1,705

CON EDISON ANNUAL REPORT 101  
2014

## **Table of Contents**

### **Notes to the Financial Statements    Continued**

*Unrecognized pension and other postretirement costs* represents the net regulatory asset associated with the accounting rules for retirement benefits. See Note A.

*Deferred storm costs* represent response and restoration costs, other than capital expenditures, in connection with Superstorm Sandy and other major storms that were deferred by the Utilities. See Other Regulatory Matters, above.

*Net electric deferrals* represents the remaining unamortized balance of certain regulatory assets and liabilities of CECONY that were combined effective April 1, 2010 and are being amortized to income over a ten-year period.

*Revenue taxes* represents the timing difference between taxes collected and paid by the Utilities to fund mass transportation.

Effective March 31, 2009, the NYSPSC authorized CECONY to accrue unbilled electric, gas and steam revenues. CECONY has deferred the net margin on the unbilled revenues for the future benefit of customers by recording a regulatory liability of \$138 million and \$133 million at December 31, 2014 and 2013, respectively, for the difference between the unbilled revenues and energy cost liabilities.

### **Note C    Capitalization**

#### **Common Stock**

At December 31, 2014 and 2013, Con Edison owned all of the issued and outstanding shares of common stock of the Utilities and the competitive energy businesses. CECONY owns 21,976,200 shares of Con Edison stock, which it purchased prior to 2001 in connection with Con Edison's stock repurchase plan. CECONY presents in the financial statements the cost of the Con Edison stock it owns as a reduction of common shareholder's equity.

#### **Capitalization of Con Edison**

The outstanding capitalization for each of the Companies is shown on its Consolidated Statement of Capitalization, and for Con Edison includes the Utilities' outstanding debt.

#### **Preferred Stock of CECONY**

In May 2012, CECONY redeemed all of its outstanding shares of \$5 Cumulative Preferred Stock and Cumulative Preferred Stock (\$100 par value).

#### **Dividends**

In accordance with NYSPSC requirements, the dividends that the Utilities generally pay are limited to not more than 100 percent of their respective income available for dividends calculated on a two-year rolling average basis. Excluded from the calculation of income available for dividends are non-cash charges to income resulting from accounting changes or charges to income resulting from significant unanticipated events. The restriction also does not apply to dividends paid in order to transfer to Con Edison proceeds from major transactions, such as asset sales, or to dividends reducing each utility subsidiary's equity ratio to a level appropriate to its business risk.



**Long-term Debt**

Long-term debt maturing in the period 2015-2019 is as follows:

(Millions of Dollars)	Con Edison	CECONY
2015	\$ 560	\$ 350
2016	731	650
2017	6	-
2018	1,260	1,200
2019	540	475

The Utilities have issued \$494 million of tax-exempt debt through the New York State Energy Research and Development Authority (NYSERDA) that currently bear interest at a rate determined weekly and is subject to tender by bondholders for purchase by the Utilities.

The carrying amounts and fair values of long-term debt at December 31, 2014 and 2013 are:

(Millions of Dollars) Long-Term Debt (including current portion)	2014		2013	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Con Edison	\$ 12,191	\$ 13,998	\$ 10,974	\$ 12,082
CECONY	\$ 11,214	\$ 12,846	\$ 9,841	\$ 10,797

Fair values of long-term debt have been estimated primarily using available market information. For Con Edison, \$13,362 million and \$636 million of the fair value of long-term debt at December 31, 2014 are classified as Level 2 and Level 3, respectively. For CECONY, \$12,210 million and \$636 million of the fair value of long-term debt at December 31, 2014 are classified as Level 2 and Level 3, respectively (see Note P). The \$636 million of long-term debt classified as Level 3 is CECONY's tax-exempt, auction-rate securities for which the market is highly illiquid and there is a lack of observable inputs.

At December 31, 2014 and 2013, long-term debt of Con Edison included \$18 million and \$22 million, respectively, of Transition Bonds issued in 2004 by O&R's New Jersey utility subsidiary through a special purpose entity.

**Significant Debt Covenants**

The significant debt covenants under the financing arrangements for the notes of Con Edison and the debentures of CECONY are obligations to pay principal and interest when due, covenants not

---

**Table of Contents****Notes to the Financial Statements**    **Continued**

to consolidate with or merge into any other corporation unless certain conditions are met and, for Con Edison's notes, covenants that Con Edison shall continue its utility business in New York City and shall not permit Con Edison's ratio of consolidated debt to consolidated capital to exceed 0.675 to 1. Con Edison's notes are also subject to cross default provisions with respect to other indebtedness of Con Edison or its material subsidiaries having a then outstanding principal balance in excess of \$100 million. CECONY's debentures have no cross default provisions. The tax-exempt financing arrangements of the Utilities are subject to covenants for the CECONY debentures discussed above and the covenants discussed below. The Companies were in compliance with their significant debt covenants at December 31, 2014.

The tax-exempt financing arrangements involved the issuance of uncollateralized promissory notes of the Utilities to NYSERDA in exchange for the net proceeds of a like amount of tax-exempt bonds with substantially the same terms sold to the public by NYSERDA. The tax-exempt financing arrangements include covenants with respect to the tax-exempt status of the financing, including covenants with respect to the use of the facilities financed. The arrangements include provisions for the maintenance of liquidity and credit facilities, the failure to comply with which would, except as otherwise provided, constitute an event of default for the debt to which such provisions applied.

The failure to comply with debt covenants would, except as otherwise provided, constitute an event of default for the debt to which such provisions applied. If an event of default were to occur, the principal and accrued interest on the debt to which such event of default applied and, in the case of the Con Edison notes, a make-whole premium might and, in the case of certain events of default would, become due and payable immediately.

The liquidity and credit facilities currently in effect for the tax-exempt financing include covenants that the ratio of debt to total capital of the obligated utility will not at any time exceed 0.65 to 1 and that, subject to certain exceptions, the utility will not mortgage, lien, pledge or otherwise encumber its assets. Certain of the facilities also include as events of default, defaults in payments of other debt obligations in excess of specified levels (\$150 million or \$100 million for CECONY, depending on the facility).

**Note D    Short-Term Borrowing**

In October 2011, Con Edison and the Utilities entered into a credit agreement (Credit Agreement), under which banks are committed to provide loans and letters of credit on a revolving credit basis. The Credit Agreement, as amended in 2013, expires in October 2017. There is a maximum of \$2.25 billion of credit available through October 2016 and approximately \$2.1 billion of credit available from then through October 2017. The full amount is available to CECONY and \$1 billion is available to Con Edison, including up to \$1.2 billion of letters of credit. The Credit Agreement supports the Companies' commercial paper programs. The Companies have not borrowed under the Credit Agreement. At December 31, 2014, Con Edison had \$800 million of commercial paper outstanding of which \$450 million was outstanding under CECONY's program. The weighted average interest rate at December 31, 2014 was 0.4 percent for both Con Edison and CECONY. At December 31, 2013, Con Edison had \$1,451 million of commercial paper outstanding of which \$1,210 million was outstanding under CECONY's program. The weighted average interest rate at December 31, 2013 was 0.2 percent for both Con Edison and CECONY. At December 31, 2014 and 2013, no loans were outstanding under the Credit Agreement and \$11 million (including \$11 million for CECONY) and \$26 million (including \$11 million for CECONY) of letters of credit were outstanding under the Credit Agreement.

The banks' commitments under the Credit Agreement are subject to certain conditions, including that there be no event of default. The commitments are not subject to maintenance of credit rating levels or the absence of a material adverse change. Upon a change of control of, or upon an event of default by one of the Companies, the banks may terminate their commitments with respect to that company, declare any amounts owed by that company under the Credit Agreement immediately due and payable and require that company to provide cash collateral relating to the letters of credit issued for it under the Credit Agreement. Events of default include the exceeding at any time of a ratio of consolidated debt to consolidated total capital of 0.65 to 1 (at December 31, 2014 this ratio was 0.51 to 1 for Con Edison and CECONY); having liens on its assets in an aggregate amount exceeding five percent of its consolidated total capital, subject to certain exceptions; and the failure, following any applicable notice period, to meet certain other customary covenants. Interest and fees charged for the revolving credit facilities and any loans made or letters of credit issued under the Credit Agreement reflect the Companies' respective credit ratings. The Companies were in compliance with their covenants at December 31, 2014.

See Note S for information about short-term borrowing between related parties.

### **Note E Pension Benefits**

Con Edison maintains a tax-qualified, non-contributory pension plan that covers substantially all employees of CECONY and O&R and certain employees of Con Edison's competitive energy businesses. The plan is designed to comply with the Internal Revenue Code and the Employee Retirement Income Security Act of 1974. In addition, Con Edison maintains additional non-qualified supplemental pension plans.

**Table of Contents****Notes to the Financial Statements Continued****Net Periodic Benefit Cost**

The components of the Companies' total periodic benefit costs for 2014, 2013 and 2012 were as follows:

(Millions of Dollars)	Con Edison			CECONY		
	2014	2013	2012	2014	2013	2012
Service cost including administrative expenses	\$ 227	\$ 267	\$ 237	\$ 211	\$ 249	\$ 220
Interest cost on projected benefit obligation	572	537	547	536	503	513
Expected return on plan assets	(832)	(750)	(705)	(789)	(713)	(670)
Recognition of net actuarial loss	618	832	709	586	788	670
Recognition of prior service costs	4	5	8	2	4	6
NET PERIODIC BENEFIT COST	\$ 589	\$ 891	\$ 796	\$ 546	\$ 831	\$ 739
Amortization of regulatory asset*	2	2	2	2	2	2
TOTAL PERIODIC BENEFIT COST	\$ 591	\$ 893	\$ 798	\$ 548	\$ 833	\$ 741
Cost capitalized	(225)	(348)	(277)	(212)	(327)	(260)
Reconciliation to rate level	118	(84)	(8)	108	(87)	(12)
Cost charged to operating expenses	\$ 484	\$ 461	\$ 513	\$ 444	\$ 419	\$ 469

\* Relates to an increase in CECONY's pension obligation of \$45 million from a 1999 special retirement program.

**Funded Status**

The funded status at December 31, 2014, 2013 and 2012 was as follows:

(Millions of Dollars)	Con Edison			CECONY		
	2014	2013	2012	2014	2013	2012
<b>CHANGE IN PROJECTED BENEFIT OBLIGATION</b>						
Projected benefit obligation at beginning of year	\$ 12,197	\$ 13,406	\$ 11,825	\$ 11,429	\$ 12,572	\$ 11,072
Service cost excluding administrative expenses	221	259	224	206	241	209
Interest cost on projected benefit obligation	572	537	547	536	503	513
Net actuarial (gain)/loss	2,641	(1,469)	1,323	2,484	(1,388)	1,255
Plan amendments	6	-	-	-	-	-
Benefits paid	(556)	(536)	(513)	(518)	(499)	(477)
PROJECTED BENEFIT OBLIGATION AT END OF YEAR	\$ 15,081	\$ 12,197	\$ 13,406	\$ 14,137	\$ 11,429	\$ 12,572
<b>CHANGE IN PLAN ASSETS</b>						
Fair value of plan assets at beginning of year	\$ 10,755	\$ 9,135	\$ 7,800	\$ 10,197	\$ 8,668	\$ 7,406
Actual return on plan assets	752	1,310	1,094	715	1,241	1,040
Employer contributions	578	879	785	535	819	729

Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

Benefits paid	(556)	(536)	(513)	(518)	(499)	(477)
Administrative expenses	(34)	(33)	(31)	(32)	(32)	(30)
FAIR VALUE OF PLAN ASSETS AT END OF YEAR	\$ 11,495	\$ 10,755	\$ 9,135	\$ 10,897	\$ 10,197	\$ 8,668
FUNDED STATUS	\$ (3,586)	\$ (1,442)	\$ (4,271)	\$ (3,240)	\$ (1,232)	\$ (3,904)
Unrecognized net loss	\$ 4,888	\$ 2,759	\$ 5,594	\$ 4,616	\$ 2,617	\$ 5,297
Unrecognized prior service costs	20	17	23	4	6	10
Accumulated benefit obligation	13,454	11,004	11,911	12,553	10,268	11,116

The increase in the pension plan's projected benefit obligation (due primarily to decreased discount rates and, as discussed below, the release of new mortality tables by the Society of Actuaries reflecting longer life expectancies) were the primary causes of the increased pension liability at Con Edison and CECONY of \$2,144 million and \$2,008 million, respectively, compared with December 31, 2013. For Con Edison, this increase in pension liability resulted in an increase to regulatory assets of \$2,101 million for unrecognized net losses and unrecognized prior service costs associated with the Utilities consistent with the accounting rules for regulated operations, and a charge to OCI of \$17 million (net of taxes) for the unrecognized net losses, and an immaterial change to OCI (net of taxes) for the unrecognized prior service costs associated with the competitive energy businesses and O&R's New Jersey and Pennsylvania utility subsidiaries.

**Table of Contents****Notes to the Financial Statements**    **Continued**

For CECONY, the increase in pension liability resulted in an increase to regulatory assets of \$1,992 million for unrecognized net losses and unrecognized prior service costs consistent with the accounting rules for regulated operations, a debit to OCI of \$3 million (net of taxes) for unrecognized net losses, and an immaterial change to OCI (net of taxes) for the unrecognized prior service costs associated with the competitive energy businesses.

A portion of the unrecognized net loss and prior service cost for the pension plan, equal to \$783 million and \$4 million, respectively, will be recognized from accumulated OCI and the regulatory asset into net periodic benefit cost over the next year for Con Edison. Included in these amounts are \$740 million and \$2 million, respectively, for CECONY.

At December 31, 2014 and 2013, Con Edison's investments include \$225 million and \$201 million, respectively, held in external trust accounts for benefit payments pursuant to the supplemental retirement plans. Included in these amounts for CECONY were \$208 million and \$183 million, respectively. See Note P. The accumulated benefit obligations for the supplemental retirement plans for Con Edison and CECONY were \$289 million and \$250 million as of December 31, 2014 and \$234 million and \$199 million as of December 31, 2013, respectively.

**Assumptions**

The actuarial assumptions were as follows:

	2014	2013	2012
Weighted-average assumptions used to determine benefit obligations at December 31:			
Discount rate	3.90%	4.80%	4.10%
Rate of compensation increase			
CECONY	4.25%	4.35%	4.35%
O&R	4.00%	4.25%	4.25%
Weighted-average assumptions used to determine net periodic benefit cost for the years ended December 31:			
Discount rate	4.80%	4.10%	4.70%
Expected return on plan assets	8.00%	8.00%	8.00%
Rate of compensation increase			
CECONY	4.35%	4.35%	4.35%
O&R	4.25%	4.25%	4.25%

The expected return assumption reflects anticipated returns on the plan's current and future assets. The Companies' expected return was based on an evaluation of the current environment, market and economic outlook, relationships between the economy and asset class performance patterns, and recent and long-term trends in asset class performance. The projections were based on the plan's target asset allocation.

**Discount Rate Assumption**

## Edgar Filing: CONSOLIDATED EDISON INC - Form 10-K

To determine the assumed discount rate, the Companies use a model that produces a yield curve based on yields on selected highly rated (Aa or higher by either Moody's Investors Service (Moody's) or Standard & Poor's) corporate bonds. Bonds with insufficient liquidity, bonds with questionable pricing information and bonds that are not representative of the overall market are excluded from consideration. For example, the bonds used in the model cannot be callable, they must have a price between 50 percent and 200 percent of the original price, the yield must lie between 1 percent and 20 percent, and the amount of the bond issue outstanding must be in excess of \$50 million. The spot rates defined by the yield curve and the plan's projected benefit payments are used to develop a weighted average discount rate.

### Expected Benefit Payments

Based on current assumptions, the Companies expect to make the following benefit payments over the next ten years:

(Millions of Dollars)	2015	2016	2017	2018	2019	2020-2024
Con Edison	\$ 592	\$ 615	\$ 636	\$ 658	\$ 678	\$ 3,642
CECONY	552	574	594	613	632	3,388

### Expected Contributions

Based on estimates as of December 31, 2014, the Companies expect to make contributions to the pension plan during 2015 of \$756 million (of which \$703 million is to be contributed by CECONY). The Companies' policy is to fund the total periodic benefit cost of the qualified plan to the extent tax deductible and to also contribute to the non-qualified plans.

### Plan Assets

The asset allocations for the pension plan at the end of 2014, 2013 and 2012, and the target allocation for 2015 are as follows:

Asset Category	Target			
	Allocation Range 2015	Plan Assets at December 31,		
		2014	2013	2012
Equity Securities	55% - 65%	58%	60%	60%
Debt Securities	27% - 33%			