BRIGGS & STRATTON CORP Form 10-K August 28, 2008 Table of Contents

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

(Mark One) [ <b>ü</b> ]	ANNUAL REPORT PURSUANT TO SECTION 13 o SECURITIES EXCHANGE ACT OF 19	
[ ]	For the fiscal year ended	008
	TRANSITION REPORT PURSUANT TO SECTION 13 SECURITIES EXCHANGE ACT OF 19	
Commission file number 1-1370	For the transition period from to	
	BRIGGS & STRATTON CORPORATION	_
	(Exact name of registrant as specified in its charte	er)
A Wisconsin ( (State or other j		39-0182330 (I.R.S. Employer
incorporation or 12301 WEST WI	Identification No.)	
WAUWATOSA. (Address of principal Registrant s telephone number, ir	<u>53222</u> (Zip Code)	
Securities registered pursuant to S	Section 12(b) of the Act:	

Title of Each Class

Securities registered pursuant to Section 12(g) of the Act:

Common Stock (par value \$0.01 per share)

Common Share Purchase Rights

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NONE

Name of Each Exchange on Which Registered

New York Stock Exchange

New York Stock Exchange

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities
Act. Yes <u>u</u> No
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No _ <b>ü</b> _
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such
reports), and (2) has been subject to such filing requirements for the past 90 days. Yes <u>u</u> No
Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein and will not be contained, to the best of registrant sknowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ <b>ü</b> ]
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.
Large accelerated filer Accelerated filer Smaller reporting company
Non-accelerated filer (Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No No
The aggregate market value of Common Stock held by nonaffiliates of the registrant was approximately \$1.08 billion based on the reported last sale price of such securities as of December 28, 2007, the last business day of the most recently completed second fiscal quarter.

Number of Shares of Common Stock Outstanding at August 25, 2008: 49,812,479.

# Edgar Filing: BRIGGS & STRATTON CORP - Form 10-K <u>DOCUMENTS INCORPORATED BY REFERENCE</u>

Part of Form 10-K Into Which Portions

<u>Document</u>
Proxy Statement for Annual Meeting

of Document are Incorporated

on October 15, 2008

Part III

The Exhibit Index is located on page 62.

#### **BRIGGS & STRATTON CORPORATION**

#### FISCAL 2008 FORM 10-K

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#### **Cautionary Statement on Forward-Looking Statements**

This release contains certain forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those projected in the forward-looking statements. The words anticipate, believe, estimate, expect, forecast, in may, objective, plan, project, seek, think, will, and similar expressions are intended to identify forward-looking statements. forward-looking statements are based on the Company s current views and assumptions and involve risks and uncertainties that include, among other things, the ability to successfully forecast demand for our products and appropriately adjust our manufacturing and inventory levels; changes in our operating expenses; changes in interest rates; the effects of weather on the purchasing patterns of consumers and original equipment manufacturers (OEMs); actions of engine manufacturers and OEMs with whom we compete: the seasonal nature of our business; changes in laws and regulations, including environmental, tax, pension funding and accounting standards; work stoppages or other consequences of any deterioration in our employee relations; work stoppages by other unions that affect the ability of suppliers or customers to manufacture; acts of war or terrorism that may disrupt our business operations or those of our customers and suppliers; changes in customer and OEM demand; changes in prices of raw materials and parts that we purchase; changes in domestic economic conditions, including housing starts and changes in consumer disposable income and sentiment; changes in foreign economic conditions, including currency rate fluctuations; the actions of customers of our OEM customers; the ability to bring new productive capacity on line efficiently and with good quality; the ability to successfully realize the maximum market value of assets that may require disposal if products or production methods change; new facts that come to light in the future course of litigation proceedings which could affect our assessment of those matters; and other factors that may be disclosed from time to time in our SEC fillings or otherwise, including the factors discussed in Item 1A, Risk Factors, of the Company s Annual Report on Form 10-K and in its periodic reports on Form 10-Q. Some or all of the factors may be beyond our control. We caution you that any forward-looking statement reflects only our belief at the time the

statement is made. We undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which the statement is made.

#### **PART I**

#### ITEM 1. BUSINESS

Briggs & Stratton (the Company ) is the world s largest producer of air cooled gasoline engines for outdoor power equipment. Briggs & Stratton designs, manufactures, markets and services these products for original equipment manufacturers (OEMs) worldwide. These engines are aluminum alloy gasoline engines with displacements ranging from 31 cubic centimeters to 993 cubic centimeters.

Additionally, through its wholly owned subsidiary, Briggs & Stratton Power Products Group, LLC, Briggs & Stratton is a leading designer, manufacturer and marketer of generators (portable and home standby), pressure washers, air compressors, snow throwers, lawn and garden powered equipment (riding and walk behind mowers, tillers, chipper/shredders, leaf blowers and vacuums) and related accessories.

Briggs & Stratton conducts its operations in two reportable segments: Engines and Power Products. Further information about Briggs & Stratton s business segments is contained in Note 6 of the Notes to Consolidated Financial Statements.

The Company s Internet address is www.briggsandstratton.com. The Company makes available free of charge (other than an investor s own Internet access charges) through its Internet website the Company s Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as soon as reasonably practicable after it electronically files such material with, or furnishes such material to, the Securities and Exchange Commission. Charters of the Audit, Compensation, Nominating and Governance Committees; Corporate Governance Guidelines and code of business conduct and ethics contained in the Briggs & Stratton Business Integrity Manual are available on the Company s website and are available in print to any shareholder upon request to the Corporate Secretary.

#### **Engines**

#### General

Briggs & Stratton s engines are used primarily by the lawn and garden equipment industry, which accounted for 82% of the segment s fiscal 2008 engine sales to OEMs. Major lawn and garden equipment applications include walk-behind lawn mowers, riding lawn mowers, garden tillers and snow throwers. The remaining 18% of engine sales to OEMs in fiscal 2008 were for use on products for industrial, construction, agricultural and other consumer applications, that include generators, pumps and pressure washers. Many retailers specify Briggs & Stratton s engines on the powered equipment they sell, and the Briggs & Stratton name is often featured prominently on a product despite the fact that the engine is only a component.

In fiscal 2008, approximately 33% of Briggs & Stratton s Engines Segment net sales were derived from sales in international markets, primarily to customers in Europe. Briggs & Stratton serves its key international markets through its European regional office in Switzerland, its distribution center in the Netherlands and sales and service subsidiaries and offices in Australia, Austria, Brazil, Canada, China, the Czech Republic, England, France, Germany, Italy, Japan, Mexico, New Zealand, Poland, Russia, South Africa, Spain, Sweden and the United Arab Emirates. Briggs & Stratton is a leading supplier of gasoline engines in developed countries where there is an established lawn and garden equipment market. Briggs & Stratton also exports engines to developing nations where its engines are used in agricultural, marine, construction and other applications. More detailed information about our foreign operations is in Note 6 of the Notes to Consolidated Financial Statements.

Briggs & Stratton engines are sold primarily by its worldwide sales force through direct calls on customers. Briggs & Stratton s marketing staff and engineers in the United States provide support and technical assistance to its sales force.

Briggs & Stratton also manufactures replacement engines and service parts and sells them to sales and service distributors. Briggs & Stratton owns its principal international distributors. In the United States the distributors are independently owned and operated. These distributors supply service parts and replacement engines directly to independently owned, authorized service dealers throughout the world. These distributors and service dealers implement Briggs & Stratton s commitment to reliability and service.

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#### Customers

Briggs & Stratton s engine sales are made primarily to OEMs. Briggs & Stratton s three largest external engine customers in fiscal years 2008, 2007 and 2006 were Husqvarna Outdoor Products Group (HOP), MTD Products Inc. (MTD) and Deere & Company. Sales to the top three customers combined were 42%, 54% and 51% of Engines Segment net sales in fiscal 2008, 2007 and 2006, respectively. Under purchasing plans available to all of its gasoline engine customers, Briggs & Stratton typically enters into annual engine supply arrangements.

Briggs & Stratton believes that in fiscal 2008 more than 80% of all lawn and garden powered equipment sold in the United States was sold through mass merchandisers such as Sears Holdings Corporation (Sears), The Home Depot, Inc. (The Home Depot), Wal-Mart Stores, Inc. (Wal-Mart) and Lowe s Companies, Inc. (Lowe s). Given the buying power of the mass merchandisers, Briggs & Stratton, through its customers, has continued to experience pricing pressure; however, the Company attempts to recover increases in commodity costs through increased pricing. Briggs & Stratton believes that a similar trend has developed for its products in industrial and consumer applications outside of the lawn and garden market.

#### Competition

Briggs & Stratton s major domestic competitors in engine manufacturing are Honda Motor Co., Ltd. (Honda), Kawasaki Heavy Industries, Ltd. (Kawasaki) and Kohler Co. (Kohler). Several Japanese and Chinese small engine manufacturers, of which Honda and Kawasaki are the largest, compete directly with Briggs & Stratton in world markets in the sale of engines to other OEMs and indirectly through their sale of end products.

Briggs & Stratton believes it has a significant share of the worldwide market for engines that power outdoor equipment.

Briggs & Stratton believes the major areas of competition from all engine manufacturers include product quality, brand strength, price, timely delivery and service. Other factors affecting competition are short-term market share objectives, short-term profit objectives, exchange rate fluctuations, technology, product support and distribution strength. Briggs & Stratton believes its product value and service reputation have given it strong brand name recognition and enhance its competitive position.

#### **Seasonality of Demand**

Sales of engines to lawn and garden OEMs are highly seasonal because of consumer buying patterns. The majority of lawn and garden equipment is sold during the spring and summer months when most lawn care and gardening activities are performed. Sales of lawn and garden equipment are also influenced by weather conditions. Engine sales in Briggs & Stratton s fiscal third quarter have historically been the highest, while sales in the first fiscal quarter have historically been the lowest.

In order to efficiently use its capital investments and meet seasonal demand for engines, Briggs & Stratton pursues a relatively balanced production schedule throughout the year. The schedule is adjusted to reflect changes in estimated demand, customer inventory levels and other matters outside the control of Briggs & Stratton. Accordingly, inventory levels generally increase during the first and second fiscal quarters in anticipation of customer demand. Inventory levels begin to decrease as sales increase in the third fiscal quarter. This seasonal pattern results in high inventories and low cash flow for Briggs & Stratton in the second and the beginning of the third fiscal quarters. The pattern results in higher cash flow in the latter portion of the third fiscal quarter and in the fourth fiscal quarter as inventories are liquidated and receivables are collected.

#### Manufacturing

Briggs & Stratton manufactures engines and parts at the following locations: Auburn, Alabama; Statesboro, Georgia; Murray, Kentucky; Poplar Bluff, Missouri; Wauwatosa, Wisconsin; Chongqing, China; and Ostrava, Czech Republic. Briggs & Stratton has a parts distribution center in Menomonee Falls, Wisconsin.

As announced in April 2007, the Company discontinued operations at our Rolla, Missouri facility during the second fiscal quarter of 2008. Engine manufacturing performed in Rolla has been moved to the Chongging, China and Poplar Bluff, Missouri plants.

Briggs & Stratton manufactures a majority of the structural components used in its engines, including aluminum die castings, carburetors and ignition systems. Briggs & Stratton purchases certain parts such as piston rings, spark plugs, valves, ductile and grey iron castings, plastic components, some stampings and

screw machine parts and smaller quantities of other components. Raw material purchases consist primarily of aluminum and steel. Briggs & Stratton believes its sources of supply are adequate.

Briggs & Stratton has joint ventures with Daihatsu Motor Company for the manufacture of engines in Japan, with Starting Industrial of Japan for the production of rewind starters and punch press components in the United States, and The Toro Company for the manufacture of two-cycle engines in China.

Briggs & Stratton has a strategic relationship with Mitsubishi Heavy Industries (MHI) for the global distribution of air cooled gasoline engines manufactured by MHI in Japan under Briggs & Stratton s Vanguard brand.

#### **Power Products**

#### General

Briggs & Stratton Power Products Group, LLC s (BSPPG) principal product lines include portable and standby generators, pressure washers, snow throwers and lawn and garden powered equipment. BSPPG sells its products through multiple channels of retail distribution, including consumer home centers, warehouse clubs, mass merchants and independent dealers. BSPPG product lines are marketed under various brands including Briggs & Stratton, Brute, Craftsman®, Ferris, Giant Vac, John Deere, Murray, Simplicity, Snapper and Troy-Bilt®.

BSPPG has a network of independent dealers worldwide for the sale and service of snow throwers and lawn and garden powered equipment.

To support its international business, BSPPG has leveraged the existing Briggs & Stratton worldwide distribution network.

#### Customers

Historically, BSPPG s major customers have been Lowe s, The Home Depot and Sears. Other U.S. customers include Wal-Mart, Deere & Company, Pace Inc., Tractor Supply Inc., Costco Wholesale, and a network of independent dealers.

#### Competition

The principal competitive factors in the power products industry include price, service, product performance, technical innovation and delivery. BSPPG has various competitors, depending on the type of equipment. Primary competitors include: Honda (portable generators, pressure washers and lawn and garden equipment), Generac Power Systems, Inc. (Generac) (standby generators), Alfred Karcher GmbH & Co. (pressure washers), Techtronic Industries (pressure washers), Deere & Company (commercial and consumer lawn mowers), MTD (consumer and commercial lawn mowers), the Toro Company (commercial and consumer lawn mowers), Scag Power Equipment, a Division of Metalcraft of Mayville, Inc. (commercial lawn mowers), and Husqvarna Outdoor Power Equipment (consumer and commercial lawn mowers).

BSPPG believes it has a significant share of the North American market for portable generators and consumer pressure washers.

#### Seasonality of Demand

Sales of BSPPG s products are subject to seasonal patterns. Due to seasonal and regional weather factors, sales of pressure washers and lawn and garden powered equipment are typically higher during the fiscal third and fourth quarters than at other times of the year. Sales of portable generators and snow throwers are typically higher during the first and second fiscal quarters.

#### Manufacturing

BSPPG s manufacturing facilities are located in Jefferson, Watertown and Port Washington, Wisconsin; McDonough, Georgia; Munnsville, New York; Newbern, Tennessee; and Qingpu, China. BSPPG also purchases certain powered equipment under contract manufacturing agreements.

BSPPG plans to close its Port Washington, Wisconsin manufacturing facility during the second quarter of fiscal 2009. Production will move to the McDonough, Georgia facility.

BSPPG manufactures core components for its products, where such integration improves operating profitability by providing lower costs.

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BSPPG purchases engines from its parent, Briggs & Stratton, as well as from Honda, Kawasaki and Kohler. BSPPG has not experienced any difficulty obtaining necessary engines or other purchased components.

BSPPG assembles products for the international markets at its U.S. and China locations and through contract manufacturing agreements with other OEMs.

#### **Consolidated**

#### **General Information**

Briggs & Stratton holds patents on features incorporated in its products; however, the success of Briggs & Stratton s business is not considered to be primarily dependent upon patent protection. The Company owns several trademarks which it believes significantly affect a consumer s choice of outdoor powered equipment and therefore create value. Licenses, franchises and concessions are not a material factor in Briggs & Stratton s business.

For the fiscal years ended June 29, 2008, July 1, 2007 and July 2, 2006, Briggs & Stratton spent approximately \$26.5 million, \$25.7 million and \$28.8 million, respectively, on research activities relating to the development of new products or the improvement of existing products.

The average number of persons employed by Briggs & Stratton during fiscal 2008 was 7,202. Employment ranged from a low of 7,071 in October 2007 to a high of 7,388 in April 2008.

#### **Export Sales**

Export sales for fiscal 2008, 2007 and 2006 were \$476.3 million (22% of net sales), \$490.7 million (23% of net sales) and \$527.0 million (21% of net sales), respectively. These sales were principally to customers in European countries. Refer to Note 6 of the Notes to Consolidated Financial Statements for financial information about geographic areas. Also, refer to Item 7A of this Form 10-K and Note 13 of the Notes to Consolidated Financial Statements for information about Briggs & Stratton s foreign exchange risk management.

#### ITEM 1A. RISK FACTORS

In addition to the risks referred to elsewhere in this Annual Report on Form 10-K, the following risks, among others, may have affected, and in the future could affect, the Company and its subsidiaries business, financial condition or results of operations. Additional risks not discussed or not presently known to the Company or that the Company currently deems insignificant may also impact its business and stock price.

Demand for products fluctuates significantly due to seasonality. In addition, changes in the weather and consumer confidence impact demand.

Sales of our products are subject to seasonal and consumer buying patterns. Consumer demand in our markets can be reduced by unfavorable weather and weak consumer confidence. We manufacture throughout the year although our sales are concentrated in the second half of our fiscal year. This operating method requires us to anticipate demand of our customers many months in advance. If we overestimate or underestimate demand during a given year, we may not be able to adjust our production quickly enough to avoid excess or insufficient inventories, and that may in turn limit our ability to maximize our potential sales.

We have only a limited ability to pass through cost increases in our raw materials to our customers during the year.

We generally enter into annual purchasing plans with our largest customers, so our ability to raise our prices during a particular year to reflect increased raw materials costs is limited.

A significant portion of our net sales comes from major customers and the loss of any of these customers would negatively impact our financial results.

In fiscal 2008, our three largest customers accounted for 28% of our consolidated net sales. The loss of a significant portion of the business of one or more of these key customers would significantly impact our net sales and profitability.

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#### Changes in environmental or other laws could require extensive changes in our operations or to our products.

Our operations and products are subject to a variety of foreign, federal, state and local laws and regulations governing, among other things, emissions to air, discharges to water, noise, the generation, handling, storage, transportation, treatment and disposal of waste and other materials and health and safety matters. Additional engine emission regulations were phased in through 2008 by the State of California, and will be phased in between 2009 and 2012 by the U.S. Environmental Protection Agency. We do not expect these changes to have a material adverse effect on us, but we cannot be certain that these or other proposed changes in applicable laws or regulations will not adversely affect our business or financial condition in the future.

#### Foreign economic conditions and currency rate fluctuations can reduce our sales.

In fiscal 2008, we derived approximately 26% of our consolidated net sales from international markets, primarily Europe. Weak economic conditions in Europe could reduce our sales and currency fluctuations could adversely affect our sales or profit levels in U.S. dollar terms.

#### Actions of our competitors could reduce our sales or profits.

Our markets are highly competitive and we have a number of significant competitors in each market. Competitors may reduce their costs, lower their prices or introduce innovative products that could hurt our sales or profits. In addition, our competitors may focus on reducing our market share to improve their results.

#### Disruptions caused by labor disputes or organized labor activities could harm our business.

A portion of our workforce is currently represented by labor unions. In addition, we may from time to time experience union organizing activities in our non-union facilities. Disputes with the current labor union or new union organizing activities could lead to work slowdowns or stoppages and make it difficult or impossible for us to meet scheduled delivery times for product shipments to our customers, which could result in loss of business. In addition, union activity could result in higher labor costs, which could harm our financial condition, results of operations and competitive position.

As of June 29, 2008, we had approximately \$365.6 million of long-term debt. In addition, we have the ability to incur additional borrowings on our revolving credit facility. This level of debt could adversely affect our operating flexibility and put us at a competitive disadvantage.

Our level of debt and the limitations imposed on us by the indentures for the notes and our other credit agreements could have important consequences, including the following:

we will have to use a portion of our cash flow from operations for debt service rather than for our operations;

we may not be able to obtain additional debt financing for future working capital, capital expenditures or other corporate purposes or may have to pay more for such financing;

some or all of the debt under our current or future revolving credit facilities will be at a variable interest rate, making us more vulnerable to increases in interest rates:

we could be less able to take advantage of significant business opportunities, such as acquisition opportunities, and to react to changes in market or industry conditions;

we will be more vulnerable to general adverse economic and industry conditions; and

we may be disadvantaged compared to competitors with less leverage.

The terms of the indentures for the senior notes do not fully prohibit us from incurring substantial additional debt in the future and our revolving credit facilities permit additional borrowings, subject to certain conditions. If new debt is added to our current debt levels, the related risks we now face could intensify.

We expect to obtain the money to pay our expenses and to pay the principal and interest on the outstanding 8.875% senior notes, the credit facilities and other debt primarily from our operations. Our ability to meet our expenses thus depends on our future performance, which will be affected by financial, business, economic and other factors. We will not be able to control many of these factors, such as economic conditions in the markets where we operate and pressure from competitors. We cannot be certain that the money we earn will be sufficient to allow us to pay principal and interest on our debt and meet our other obligations. If we do not have enough money, we may be required to refinance all or part of our existing debt, sell assets or borrow more money. We cannot guarantee that we will be able to do so on terms acceptable to us. In addition, the

terms of existing or future debt agreements, including the revolving credit facilities and our indentures, may restrict us from adopting any of these alternatives.

We are restricted by the terms of the outstanding senior notes and our other debt, which could adversely affect us.

The indentures relating to the senior notes and our revolving credit agreement include a number of financial and operating restrictions, which may prevent us from capitalizing on business opportunities and taking some corporate actions. These covenants could adversely affect us by limiting our ability to plan for or react to market conditions or to meet our capital needs. These covenants include, among other things, restrictions on our ability to:

pay dividends or make distributions in respect of our capital stock or to make certain other restricted payments;
incur indebtedness or issue preferred shares;
create liens;
make loans or investments;
enter into sale and leaseback transactions;
agree to payment restrictions affecting our restricted subsidiaries;
consolidate, merge, sell or lease all or substantially all of our assets;
enter into transactions with affiliates; and
dispose of assets or the proceeds of sales of our assets.  In addition, our revolving credit facility contains financial covenants that, among other things, require us to maintain a minimum interest coverage ratio and impose a maximum leverage ratio.

Our failure to comply with restrictive covenants under the indentures governing the senior notes and our revolving credit facility could trigger prepayment obligations.

Our failure to comply with the restrictive covenants described above could result in an event of default, which, if not cured or waived, could result in us being required to repay these borrowings before their due date. If we are forced to refinance these borrowings on less favorable terms, our results of operations and financial condition could be adversely affected by increased costs and rates.

ITEM 1B. UNRESOLVED STAFF COMMENTS None.

#### ITEM 2. PROPERTIES

The corporate offices and one of Briggs & Stratton's engine manufacturing facilities are located in Wauwatosa, Wisconsin. Briggs & Stratton also has engine manufacturing facilities in Auburn, Alabama; Statesboro, Georgia; Murray, Kentucky; Poplar Bluff, Missouri; Ostrava, Czech Republic and Chongqing, China. These are owned facilities containing approximately 2.9 million square feet of office and production area. Briggs & Stratton leases warehouse space in the localities of its engine manufacturing facilities, except China, totaling approximately 662,000 square feet. Additionally, a service parts distribution center consisting of approximately 299,000 square feet is leased in Menomonee Falls, Wisconsin.

BSPPG maintains office space and manufacturing facilities in Brookfield, Jefferson, Watertown and Port Washington, Wisconsin; McDonough, Georgia; Newbern, Tennessee; Munnsville, New York and Qingpu, China. Of these, the domestic facilities, except Brookfield, Wisconsin and Newbern, Tennessee, are owned and contain approximately 1.6 million square feet. The Brookfield, Wisconsin office space is leased and contains approximately 26,000 square feet; the Newbern, Tennessee office space and manufacturing facilities are also leased and contain approximately 267,500 square feet. BSPPG also leases warehouse space in Jefferson, Watertown and Fort Atkinson, Wisconsin; McDonough, Georgia; Grand Prairie, Texas; Greenville, Ohio; Reno, Nevada; and Sherrill, New York totaling approximately 1.8 million square feet. Additionally, the Qingpu, China facility is leased and contains approximately 47,000 square feet.

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Briggs & Stratton leases approximately 312,000 square feet of space to house its foreign sales and service operations.

As Briggs & Stratton s business is seasonal, additional warehouse space may be leased when inventory levels are at their peak. Briggs & Stratton s owned properties are well maintained. Briggs & Stratton believes that its owned and leased facilities are adequate to perform its operations in a reasonable manner.

#### ITEM 3. LEGAL PROCEEDINGS

Briggs & Stratton is subject to various unresolved legal actions that arise in the normal course of its business. These actions typically relate to product liability (including asbestos-related liability), patent and trademark matters, and disputes with customers, suppliers, distributors and dealers, competitors and employees.

On June 3, 2004, eight individuals who claim to have purchased lawnmowers in Illinois and Minnesota filed a lawsuit (Ronnie Phillips et al. v. Sears Roebuck Corporation et al., No. 04-L-334 (20th Judicial Circuit, St. Clair County, IL)) against Briggs & Stratton and other defendants alleging that the horsepower labels on the products they purchased were inaccurate. The plaintiffs sought an injunction, compensatory and punitive damages, and attorneys fees under various federal and state laws including the Racketeer Influenced and Corrupt Organization Act (RICO) on behalf of all persons in the United States who, beginning January 1, 1994 through the present, purchased a lawnmower containing a two-stroke or four-stroke gasoline combustion engine up to 30 horsepower that was manufactured by the defendants. On May 31, 2006, the defendants removed the case to the U.S. District Court for the Southern District of Illinois (No. 06-412-DRH).

The defendants subsequently filed a motion to dismiss the amended complaint, and two defendants (MTD Products, Inc. and American Honda Motor Company) notified the Court that they reached a settlement with the plaintiff class. On March 30, 2007, the Court issued an order granting the defendants motion to dismiss, and on May 8, 2008 the Court issued an opinion that (i) dismissed all the RICO claims with prejudice; (ii) dismissed all claims of the 93 non-Illinois plaintiffs with instructions to refile amended claims in individual state courts; (iii) ordered that any amended complaint for the three Illinois plaintiffs be refiled by May 30, 2008; and (iv) rejected the proposed class-wide settlement with MTD. The plaintiffs have filed new complaints in New Jersey and California federal courts, and refiled an amended complaint in Illinois. Each of these complaints allege, among other things, breach of each state is consumer fraud laws and seek certification of a state-wide class.

On June 2, 2008, plaintiffs in the New Jersey action, the California action, and the Illinois action filed a motion with the Judicial Panel of Multidistrict Litigation seeking to transfer the three actions to the United States District Court for the District of New Jersey for coordinated pretrial proceedings. Counsel for plaintiffs have represented that they would be filing related actions across the country and expect to have actions pending in all fifty states and the District of Columbia. On August 12, 2008 the Multidistrict Litigation Panel denied plantiffs request for centralization of these various state proceedings. Defendents answers or responsive pleadings in each of the separate federal cases are currently due September 26, 2008.

Although it is not possible to predict with certainty the outcome of these unresolved legal actions or the range of possible loss, Briggs & Stratton believes the unresolved legal actions will not have a material effect on its financial position.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders, through the solicitation of proxies or otherwise, during the three months ended June 29, 2008.

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#### **Executive Officers of the Registrant**

Name, Age, Position

Name, Age, i ositic

JOHN S. SHIELY, 56

Chairman and Chief Executive Officer

(1)(2)(3)

TODD J. TESKE, 43

President and Chief Operating Officer

JAMES E. BRENN, 60

Senior Vice President and Chief Financial Officer

DAVID G. DEBAETS, 45

Vice President North American Operations

(Engine Power Products Group)

ROBERT F. HEATH, 60

Secretary

HAROLD L. REDMAN, 44

Vice President and President

Home Power Products Group

WILLIAM H. REITMAN, 52

Senior Vice President Sales &

**Customer Support** 

DAVID J. RODGERS, 37

Controller

THOMAS R. SAVAGE, 60

Senior Vice President Administration

MICHAEL D. SCHOEN, 48

Business Experience for Past Five Years

Mr. Shiely was elected to his current position effective September 2008, after serving as Chairman, President and Chief Executive Officer since January 2003.

Mr. Teske was elected to his current position effective September 2008 after serving as Executive Vice President and Chief Operating Officer since September 2005. He previously served as Senior Vice President and President Briggs & Stratton Power Products Group, LLC from September 2003 to August 2005.

Mr. Brenn was elected to his current position in October 1998, after serving as Vice President and Controller since November 1988.

Mr. DeBaets was elected to his current position effective September 2007. He has served as Vice President and General Manager Large Engine Division since April 2000.

Mr. Heath was elected to his current position in January 2002. In addition, Mr. Heath is Vice President and General Counsel and has served in these positions since January 2001.

Mr. Redman was elected to his current position effective September 2006. He has served as Vice President and President Home Power Products since May 2006. He also served as Senior Vice President Sales & Marketing Simplicity Manufacturing, Inc. since July 1995.

Mr. Reitman was elected to his current position effective September 2007, after serving as Senior Vice President Sales & Marketing since May 2006, and Vice President Sales & Marketing since October 2004. He also served as Vice President Marketing since November 1995.

Mr. Rodgers was elected as an executive officer in September 2007 and has served as Controller since December 2006. He was previously employed by Roundy s Supermarkets, Inc. as Vice President Controller from September 2005 to November 2006 and Vice President Retail Controller from May 2003 to August 2005.

Mr. Savage was elected to his current position effective July 1997.

Senior Vice President

**Operations Support** 

VINCENT R. SHIELY, 48

Senior Vice President and President

Yard Power Products Group (3)

Mr. Schoen was elected to his current position effective December 2007 after serving as Senior Vice President and President International Power Products Group since September 2005. He also served as Vice President International Group since July 2001.

Mr. Shiely was elected to his current position effective May 2006, after serving as Vice President and President Home Power Products Group since September 2005. He also served as Vice President and General Manager Home Power Products Division October 2004 to September 2005. He previously served as Vice President and General Manager Engine Products Group since September 2002.

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CARITA R. TWINEM, 53

Treasurer

JOSEPH C. WRIGHT, 49

Senior Vice President and President

**Engine Power Products Group** 

- (1) Officer is also a Director of Briggs & Stratton.
- (2) Member of the Board of Directors Executive Committee.
- (3) John S. Shiely and Vincent R. Shiely are brothers.

Officers are elected annually and serve until they resign, die, are removed, or a different person is appointed to the office.

Ms. Twinem was elected to her current position in February 2000. In addition, Ms. Twinem is Tax Director and has served in this position since July 1994.

Mr. Wright was elected to his current position in May 2006 after serving as Vice President and President Yard Power Products Group since September 2005. He also served as

Vice President and General Manager Lawn and Garden Division from September 2004 to September 2005. He was

elected an executive officer effective September 2002.

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## ITEM 5. MARKET FOR THE REGISTRANT S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Briggs & Stratton common stock and its common share purchase rights are traded on the NYSE under the symbol BGG. Information required by this Item is incorporated by reference from the Quarterly Financial Data, Dividend and Market Information (unaudited) on page 60.

**PART II** 

#### Changes in Securities, Use of Proceeds and Issuer Purchases of Equity Securities

Briggs & Stratton did not make any purchases of equity securities registered by the company pursuant to Section 12 of the Exchange Act during the fourth quarter of fiscal 2008.

#### **Five-year Stock Performance Graph**

The chart below is a comparison of the cumulative return over the last five fiscal years had \$100 been invested at the close of business on June 30, 2003 in each of Briggs & Stratton common stock, the Standard & Poor s (S&P) Smallcap 600 Index and the S&P Machinery Index.

#### FIVE YEAR CUMULATIVE TOTAL RETURN COMPARISON\*

#### **Briggs & Stratton versus Published Indices**

\* Total return calculation is based on compounded monthly returns with reinvested dividends.

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#### ITEM 6. SELECTED FINANCIAL DATA

		Restated	Restated	Restated	Restated
Fiscal Year	2008	2007	2006	2005	2004
(dollars in thousands, except per share data)					
SUMMARY OF OPERATIONS (1) (2) (3)					
NET SALES	\$ 2,151,393	\$ 2,156,833	\$ 2,539,671	\$ 2,651,975	\$ 1,947,364
GROSS PROFIT ON SALES	307,316	295,198	495,345	508,691	441,697
PROVISION (CREDIT) FOR INCOME TAXES	7,009	(3,399)	52,533	59,890	71,294
INCOME BEFORE EXTRAORDINARY GAIN	22.600	6.701	105,981	120.525	137,643
INCOME BEFORE EXTRAORDINARY GAIN PER SHARE OF COMMON	22,000	0,701	105,561	120,323	137,043
STOCK:					
Basic Earnings	0.46	0.13	2.06	2.34	3.04
Diluted Earnings	0.46	0.13	2.05	2.32	2.72
PER SHARE OF COMMON STOCK:	00	00			,_
Cash Dividends	.88	.88	.88	.68	.66
Shareholders Investment	\$ 16.90		\$ 20.47		
WEIGHTED AVERAGE NUMBER OF SHARES OF COMMON STOCK	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	*	<b>*</b>	¥	*
OUTSTANDING (in 000 s)	49,549	49,715	51,479	51,472	45,286
DILUTED NUMBER OF SHARES OF COMMON STOCK OUTSTANDING	ĺ	,	ĺ	,	,
(in 000 s)	49,652	49,827	51,594	51,954	50,680
	·				
<b>OTHER DATA</b> (1) (2)					
SHAREHOLDERS INVESTMENT	\$ 837,523	\$ 838,454	\$ 1,045,492	\$ 943,837	\$ 868,522
LONG-TERM DEBT	365,555	384,048	383,324	486,321	360,562
CAPITAL LEASES	1,677	2,379	1,385	1,988	-
TOTAL ASSETS	1,833,294	1,884,468	2,049,436	2,072,538	1,724,341
PLANT AND EQUIPMENT	1,012,987	1,006,402	1,008,164	1,005,644	867,987
PLANT AND EQUIPMENT, NET OF RESERVES	391,833	388,318	430,288	447,255	356,542
PROVISION FOR DEPRECIATION	65,133	70,379	72,734	66,348	59,816
EXPENDITURES FOR PLANT AND EQUIPMENT	65,513	68,000	69,518	86,075	52,962
WORKING CAPITAL	\$ 644,935	\$ 519,023	\$ 680,606	\$ 761,037	\$ 677,832
Current Ratio	2.9 to 1	2.1 to 1	3.0 to 1	3.1 to 1	3.2 to 1
NUMBER OF EMPLOYEES AT YEAR-END	7,145	7,260	8,701	9,073	7,732
NUMBER OF SHAREHOLDERS AT YEAR-END	3,545	3,693	3,874	4,058	4,230
QUOTED MARKET PRICE:		, , ,		, , ,	,
High	\$ 33.40	\$ 33.07	\$ 40.38	\$ 44.50	\$ 44.22
Low	\$ 12.80	\$ 24.29	\$ 30.01	\$ 30.83	\$ 24.68

- (1) The amounts include the acquisitions of Simplicity Manufacturing, Inc. since July 7, 2004 and certain assets of Murray, Inc. since February 11, 2005.
- (2) Share data adjusted for effect of 2-for-1 stock split effective October 29, 2004.
- (3) As discussed in Note 3 to the Notes to Consolidated Financial Statements, the Company has restated its prior years financial statements for a change in accounting principle related to its defined benefit pension plan, which occurred in the first quarter of fiscal 2008, and for the correction of certain errors which were identified in the third quarter of fiscal 2008. The impact of these items was a reduction in fiscal 2005 net sales of approximately \$2.9 million. There was no impact on fiscal 2004 net sales. The impact of these items was an increase in fiscal 2005 and 2004 income before extraordinary gain of \$3.8 million (\$.07 per diluted share) and \$1.5 million (\$.03 per diluted share), respectively. The impact to the fiscal 2006, 2005 and 2004 balance sheet data was negligible.

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## ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Results of Operations

FISCAL 2008 COMPARED TO FISCAL 2007

#### **Net Sales**

Fiscal 2008 consolidated net sales were approximately \$2.15 billion, a decrease of \$5.4 million compared to the previous year. The decrease is due to the net effect of lower sales volumes in both segments offset by a favorable mix of product and currency exchange rates in the Engines Segment.

Engines Segment net sales were \$1.46 billion compared to \$1.45 billion in the prior year, an increase of \$12.8 million or 1%. This increase reflects the impact of a favorable mix of shipped products and a favorable currency exchange rate offset by a 4% reduction of engine shipments. The decrease in unit volume was primarily due to the lower demand for engine powered lawn and garden equipment in the U.S.

Power Products Segment net sales were \$870.4 million in fiscal 2008 compared to \$890.0 million in fiscal 2007, a decrease of \$19.6 million or 2%. This decrease was due to a reduction in unit shipments in each product category except shipments of lawn and garden equipment to mass retailers, which reflected product placement that the Company did not have in the prior year. Generally, these sales decreases reflect weak consumer demand for outdoor power equipment.

#### **Gross Profit**

Consolidated gross profit was \$307.3 million in fiscal 2008 compared to \$295.2 million in fiscal 2007, an increase of \$12.1 million or 4%. In fiscal 2008, the Company recorded a \$13.3 million pretax (\$8.1 million after tax) gain associated with the reduction of certain post closing employee benefit costs related to the closing of the Port Washington, Wisconsin manufacturing facility and a \$19.8 million pretax (\$13.5 million after tax) expense from a snow engine recall. In fiscal 2007, the Company recorded impairment charges of \$43.1 million (\$26.2 million, net of taxes) related to write-downs of assets primarily associated with the announced rationalization of two manufacturing plants and \$5.0 million pretax (\$3.4 million after tax) expense from the snow engine recall. After considering the impact of these items, consolidated gross profit declined \$29.5 million, primarily the result of lower sales volumes and lower utilization of production facilities.

Engines Segment gross profit increased to \$271.0 million in fiscal 2008 from \$216.9 million in fiscal 2007, an increase of \$54.1 million. Engines Segment gross profit margins increased to 18.6% in fiscal 2008 from 15.0% in fiscal 2007. Approximately \$20.4 million of the improvement is due to fiscal 2007 expenses incurred with the write-down of assets associated primarily with the rationalization of a major manufacturing plant in the United States that were not incurred in fiscal 2008, offset by the increased expense of the snow engine recall in fiscal 2008. The balance of the improvement resulted primarily from \$23.1 million of manufacturing cost reductions primarily from the rationalization of the manufacturing plant in the United States. A favorable product mix and favorable currency exchange rates were offset by decreases in unit volume.

The Power Products Segment gross profit decreased to \$39.4 million in fiscal 2008 from \$80.4 million in fiscal 2007, a decrease of \$41.0 million. The Power Products Segment gross profit margins decreased to 4.5% in fiscal 2008 from 9.0% in fiscal 2007. As previously mentioned, a \$13.3 million gain associated with the reduction of certain post closing employee benefit costs related to the closing of the Port Washington, Wisconsin manufacturing facility was recorded in fiscal 2008. In fiscal 2007, asset impairment charges of \$9.2 million were recorded, primarily related to the write-down of assets at this same facility. After considering the impact of these items, gross margins decreased \$63.5 million, primarily the result of \$22.8 million of manufacturing cost increases due to under utilization of production facilities, \$16.5 million of inefficiencies related to the initial year of a plant start-up and \$19.2 million of increased costs for raw materials and components.

#### Engineering, Selling, General and Administrative Costs

Engineering, selling, general and administrative costs increased to \$281.0 million in fiscal 2008 from \$263.0 million in fiscal 2007, an increase of \$17.9 million. Engineering, selling, general and administrative costs as a percent of sales increased to 13.1% in fiscal 2008 from 12.2% in fiscal 2007.

The increase in engineering, selling, general and administrative expenses is due to planned increases in salaries and benefits of \$10.0 million, \$2.2 million of increased engineering costs and increased selling, marketing and advertising expenses of \$1.4 million.

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#### Interest Expense

Interest expense decreased \$5.6 million in fiscal 2008 compared to fiscal 2007. The decrease is attributable to lower average borrowings between years for working capital requirements and lower average interest rates.

#### Other Income

Other income increased \$26.6 million in fiscal 2008 as compared to fiscal 2007. This increase is primarily due to the \$8.6 million gain on the redemption of preferred stock and \$18.3 million of additional dividends received on this stock compared to the prior year.

#### **Provision for Income Taxes**

The effective tax rate was 23.7% for fiscal 2008 and 102.9% for fiscal 2007. The fiscal 2008 effective tax rate is less than the statutory 35% rate primarily due to the Company s ability to exclude from taxable income a portion of the distributions received from investments and the benefit from research credits. In 2007, the combination of similar exclusion, the research credit and production activity deduction with a small pre-tax financial loss effectively increased the total tax (benefit) by an amount greater than the pre-tax loss.

#### FISCAL 2007 COMPARED TO FISCAL 2006

#### **Net Sales**

Fiscal 2007 consolidated net sales were approximately \$2.16 billion, a decrease of \$383 million compared to the previous year. The decrease is primarily due to lower sales volumes in both segments.

Engines Segment net sales were \$1.45 billion compared to \$1.65 billion in the prior year, a decrease of \$201.2 million or 12%. The decrease is primarily the result of a 12% decrease in engine unit shipments between years. The shipment decline is due to a 66% reduction of engine shipments for portable generators caused by a lack of events, such as hurricanes, that cause power outages. The remainder of the decrease is due to lower retail demand for lawn and garden equipment in the U.S. along with a smaller market share in Europe. Unfavorable weather conditions and various economic factors contributed to difficult market conditions for lawn and garden products. Pricing improvements and the impact of favorable Euro exchange rates in fiscal 2007 were almost entirely offset by an unfavorable mix shift to smaller displacement, lower priced engines.

Power Products Segment net sales were \$890.0 million in fiscal 2007 compared to \$1.18 billion in fiscal 2006, a decrease of \$293.5 million or 25%. Approximately \$113.0 million of the decrease was the result of the anticipated reduction of Murray branded lawn and garden product sold to retailers. Excluding Murray branded product, lawn and garden equipment sales were comparable between years. The remainder of the net sales decrease was primarily due to a 58% reduction of portable generator unit shipments because of no landed hurricane activity in fiscal 2007 and lower pre-hurricane season sales. These sales decreases were partially offset by an increase in pressure washer unit shipments compared to the same period in the prior year and the introduction of new air compressor and home standby generator products.

#### **Gross Profit**

Consolidated gross profit was \$295.2 million in fiscal 2007 compared to \$495.3 million in fiscal 2006, a decrease of \$200.1 million or 40%. In fiscal 2007, the Company recorded impairment charges of \$43.1 million (\$26.2 million, net of taxes) related to write-downs of assets primarily associated with the announced rationalization of two manufacturing plants. The remainder of the decrease is the result of lower sales and production volumes in both segments.

Engines Segment gross profit decreased to \$216.9 million in fiscal 2007 from \$388.1 million in fiscal 2006, a decrease of \$171.2 million. Engines Segment gross profit margins decreased to 15.0% in fiscal 2007 from 23.5% in fiscal 2006. Approximately \$33.9 million of the decline is attributable to expense incurred with the write-down of assets primarily associated with the rationalization of a major operating plant in the United States. The balance of the reduction resulted primarily from lower sales and production volumes, and increased costs for raw materials. Lower unit sales negatively impacted fiscal 2007 margins by approximately \$70.0 million. Pricing improvements and the impact of favorable Euro exchange rates in fiscal 2007 were almost entirely offset by an unfavorable mix shift to smaller displacement, lower priced engines. Raw material cost increases primarily related to aluminum,

steel, and zinc also negatively impacted margins. Engine production volumes decreased 18.9% in fiscal 2007 compared to fiscal 2006 reducing fixed cost absorption by approximately \$45.0 million. In addition, fiscal 2006 included gains of approximately \$12.2 million associated with certain asset sales that were not recurring in fiscal 2007.

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The Power Products Segment gross profit decreased to \$80.4 million in fiscal 2007 from \$110.7 million in fiscal 2006, a decrease of \$30.3 million. The Power Products Segment gross profit margins decreased to 9.0% in fiscal 2007 from 9.4% in fiscal 2006. Asset impairment charges of \$9.2 million primarily related to the write-down of assets associated with a plan to close the Port Washington manufacturing facility by October 2008 accounted for a gross profit margin decline of approximately 1.0%. Portable generator production volume declines of 65% offset by increased production of pressure washers decreased fixed cost absorption by approximately \$13.6 million. These declines were offset by a decrease of \$19 million of 2006 expenses associated with the wind down of operations at the Murray, Inc. operating facility and the write-off of excess inventory related to Murray product.

#### Engineering, Selling, General and Administrative Costs

Engineering, selling, general and administrative costs decreased to \$263.0 million in fiscal 2007 from \$313.2 million in fiscal 2006, a decrease of \$50.2 million. Engineering, selling, general and administrative costs as a percent of sales decreased to 12.2% in fiscal 2007 from 12.3% in fiscal 2006.

The decrease in engineering, selling, general and administrative expenses is due to planned reductions in salaries and benefits of \$14 million, reduced professional services and legal fees of \$21 million and reduced selling, marketing and advertising expenses of \$12 million.

#### Interest Expense

Interest expense increased \$1.6 million in fiscal 2007 compared to fiscal 2006. The increase is attributable to higher average borrowings between years to support higher average working capital requirements.

#### Other Income

Other income decreased \$3.7 million in fiscal 2007 as compared to fiscal 2006. The decrease in other income is due to lower dividends received as well as the Company s portion of lower earnings at its joint venture investments.

#### Provision for Income Taxes

The effective tax rate was 102.9% for fiscal 2007 and 33.1% for fiscal 2006. The fiscal 2007 effective tax rate results primarily from our ability to exclude from taxable income a portion of the distributions received from investments and the benefit from the research credit and the production activities deduction.

#### **Liquidity and Capital Resources**

FISCAL YEARS 2008, 2007 AND 2006

Cash flows from operating activities were \$61 million, \$88 million and \$155 million in fiscal 2008, 2007 and 2006, respectively.

The fiscal 2008 cash flows from operating activities were \$27 million less than the prior year. This decrease is primarily due to lower cash operating earnings that resulted from increased manufacturing costs, offset by \$32 million less of working capital requirements between years.

The fiscal 2007 cash flows from operating activities were \$67 million less than the prior year. The primary reason for the decrease is due to net income being lower by \$99 million in fiscal 2007 compared to fiscal 2006. The decrease in net income was partially offset by non-cash impairment charges of \$43 million in fiscal 2007. In addition, higher fourth quarter sales within our Engines Segment increased working capital requirements for accounts receivable by \$54 million partially offset by higher accounts payable and accrued liabilities.

The fiscal 2006 cash flows from operating activities were \$6 million higher than the prior year. The primary reason for the increase is lower working capital requirements in fiscal 2006. Lower fourth quarter sales in fiscal 2006 resulted in higher inventory levels offset by lower receivables and accrued liabilities including rebates, incentive compensation and income taxes. The reduction in net income between years was more than offset by a series of increased non-cash items in fiscal 2006 including non-cash pension charges, stock compensation expense, gains on fixed asset sales, the deferred tax credit, and the elimination of the extraordinary

gain.

Cash provided by investing activities was \$0.7 million in fiscal 2008. Cash used in investing activities was \$67 million and \$55 million in fiscal 2007 and 2006, respectively. These cash flows include capital expenditures of \$66 million, \$68 million and \$70 million in fiscal 2008, 2007 and 2006, respectively. The capital expenditures

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relate primarily to reinvestment in equipment, capacity additions and new products. During fiscal 2007, the Company increased its Engines Segment capacity by opening a new plant in Ostrava, Czech Republic which accounted for \$15 million of capital expenditures. This new plant began production in December 2006. In addition, the Power Products Segment added lawn and garden product capacity with a new plant in Newbern, Tennessee that accounted for \$14 million and \$6 million of capital expenditures in fiscal 2008 and 2007, respectively. This plant began production in the second quarter of fiscal 2008.

In fiscal 2008, the Company received \$66 million in proceeds on the sale of an investment in preferred stock including the final dividends paid on this preferred stock.

In fiscal 2006, Briggs & Stratton received \$12 million in cash from the sale of certain operating assets. In addition, Briggs & Stratton received \$6 million as a refund of a portion of the cash paid for certain assets of Murray, Inc. in fiscal 2006.

Briggs & Stratton used cash of \$63 million, \$89 million and \$169 million in financing activities in fiscal 2008, 2007 and 2006, respectively.

The Company paid common stock dividends of \$44 million, \$44 million and \$45 million in fiscal 2008, 2007 and 2006, respectively. In fiscal 2007, Briggs & Stratton repurchased \$48 million of its common shares outstanding as part of a \$120 million share repurchase program authorized by the Board of Directors in fiscal 2007. Briggs & Stratton repurchased \$35 million of its common shares in fiscal 2006.

In fiscal 2006, the Company paid off \$104 million of its long term debt, including \$90 million of its term notes due in fiscal 2008.

The Company received \$1 million, \$4 million and \$12 million in fiscal years 2008, 2007 and 2006, respectively, from the exercise of stock options. The stock option activity is a direct reflection of the market value of the Company s stock and option strike prices that encourage the exercise of the options.

#### Future Liquidity and Capital Resources

On July 12, 2007, the Company entered into a \$500 million amended and restated multicurrency credit agreement. The Amended Credit Agreement (Revolver) provides a revolving credit facility for up to \$500 million in revolving loans, including up to \$25 million in swing-line loans. The Company used the proceeds of the Revolver to pay off the remaining amounts outstanding under the Company s variable rate term notes issued in February 2005 with various financial institutions, retire the 7.25% senior notes that were due in September 2007 and fund seasonal working capital requirements and other financing needs. At any time during the term of the Revolver, the Company may, so long as no event of default has occurred and is continuing and certain other conditions are satisfied, elect to increase the maximum amount available under the Revolver from \$500 million by up to an amount not to exceed \$250 million through, at the Company s election, increases of commitments by existing lenders and/or the addition of new lenders. The Revolver has a term of five years and all outstanding borrowings on the Revolver will be due and payable on July 12, 2012. As of June 29, 2008, borrowings on the Revolver totaled \$99.1 million.

On August 10, 2006, Briggs & Stratton announced its intent to initiate repurchases of up to \$120 million of its common stock through open market transactions during fiscal 2007 and fiscal 2008. The Company repurchased approximately \$48 million of common stock under this plan, which expired in February 2008.

Briggs & Stratton expects capital expenditures to be approximately \$50 million in fiscal 2009. These anticipated expenditures reflect our plans to continue to reinvest in equipment, new products, and capacity enhancements.

Management believes that available cash, the credit facility, cash generated from future operations and existing lines of credit will be adequate to fund Briggs & Stratton s capital requirements for the foreseeable future.

#### **Financial Strategy**

Management believes that the value of Briggs & Stratton is enhanced if the capital invested in operations yields a cash return that is greater than the cost of capital. Consequently, management s first priority is to reinvest capital into physical assets and products that maintain or grow the global cost leadership and market positions that Briggs & Stratton has achieved, and drive the economic value of the Company. Management s next financial objective is to identify strategic acquisitions or alliances that enhance revenues and provide a superior economic return. Finally, management believes that when capital cannot be invested for returns greater

than the cost of capital, we should return capital to the capital providers through dividends and/or share repurchases.

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#### **Off-Balance Sheet Arrangements**

Briggs & Stratton has no off-balance sheet arrangements or significant guarantees to third parties not fully recorded in our Balance Sheets or fully disclosed in our Notes to Consolidated Financial Statements. Briggs & Stratton s significant contractual obligations include our debt agreements and certain employee benefit plans.

Briggs & Stratton is subject to financial and operating restrictions in addition to certain financial covenants under its domestic debt agreements. As is fully disclosed in Note 8 of the Notes to Consolidated Financial Statements, these restrictions could limit our ability to: pay dividends; incur further indebtedness; create liens; enter into sale and/or leaseback transactions; consolidate, sell or lease all or substantially all of our assets; and dispose of assets or the proceeds of our assets. We believe we will remain in compliance with these covenants in fiscal 2009. Briggs & Stratton has obligations concerning certain employee benefits including its pension plans, postretirement benefit obligations and deferred compensation arrangements. All of these obligations are recorded on our Balance Sheets and disclosed more fully in the Notes to Consolidated Financial Statements.

#### **Contractual Obligations**

A summary of the Company s expected payments for significant contractual obligations as of June 29, 2008 is as follows (in thousands):

	Total	2009	2010-2011	2012-2013	Thereafter
Long-Term Debt	\$ 367,077	\$ -	\$ 268,000	\$ 99,077	\$ -
Interest on Long-Term Debt	83,640	28,541	50,145	4,954	-
Capital Leases	2,077	524	992	561	-
Operating Leases	59,303	14,981	23,570	12,766	7,986
	\$ 512,097	\$ 44,046	\$ 342,707	\$ 117,358	\$ 7,986

#### **Other Matters**

#### Labor Agreement

Briggs & Stratton has collective bargaining agreements with its unions. These agreements expire at various times ranging from 2008-2013.

#### **Emissions**

The U.S. Environmental Protection Agency (EPA) has developed national emission standards under a two-phase process for small air cooled engines. Briggs & Stratton currently has a complete product offering that complies with the EPA s Phase II engine emission standards.

The EPA issued proposed Phase III standards to further reduce engine exhaust emissions and to control evaporative emissions from small off-road engines and equipment they are used in. The proposed standards are similar to those adopted by the California Air Resources Board (CARB). The proposed Phase III program would require some evaporative controls in 2009 and go into full effect in 2011 for Class II engines (225 cubic centimeter displacement and larger) and 2012 for Class I engines (less than 225 cubic centimeter displacement). Briggs & Stratton does not believe compliance with the new standards will have a material adverse effect on its financial position or results of operations.

CARB s Tier 3 regulation requires additional reductions to engine exhaust emissions and new controls on evaporative emissions from small engines. The Tier 3 regulation was fully phased in during fiscal year 2008. While Briggs & Stratton believes the cost of the regulation may increase engine costs per unit, Briggs & Stratton does not believe the regulation will have a material effect on its financial condition or results of operations. This assessment is based on a number of factors, including revisions the CARB made to its adopted regulation from the proposal published in September 2003 in response to recommendations from Briggs & Stratton and others in the regulated category and intention to pass increased costs associated with the regulation on to consumers.

The European Commission adopted an engine emission Directive regulating exhaust emissions from small air cooled engines. The Directive parallels the Phase 1 and 2 regulations adopted by the U.S. EPA. Stage 1 was effective in February 2004 and Stage 2 phases in between calendar years 2005 and 2007, with some limited extensions available for specific size and type engines until 2010. Briggs & Stratton has a full product line compliant with Stage 2. Briggs & Stratton does not believe compliance with the Directive will have a material adverse effect on its financial position or results of operations.

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#### Critical Accounting Policies

Briggs & Stratton s critical accounting policies are more fully described in Note 2 and Note 14 of the Notes to Consolidated Financial Statements. As discussed in Note 2, the preparation of financial statements in conformity with accounting principles generally accepted in the U.S. (GAAP) requires management to make estimates and assumptions about future events that affect the amounts reported in the financial statements and accompanying notes. Future events and their effects cannot be determined with absolute certainty. Therefore, the determination of estimates requires the exercise of judgment. Actual results inevitably will differ from those estimates, and such differences may be material to the financial statements.

The most significant accounting estimates inherent in the preparation of our financial statements include a goodwill assessment, estimates as to the recovery of accounts receivable and inventory reserves, and estimates used in the determination of liabilities related to customer rebates, pension obligations, postretirement benefits, warranty, product liability, litigation and taxation.

The carrying amount of goodwill is tested annually and whenever events or circumstances indicate that impairment may have occurred. Impairment testing is performed in accordance with Statement of Financial Accounting Standard (SFAS) No. 142, Goodwill and Other Intangible Assets. The Company performs impairment reviews for its reporting units, which have been determined to be one level below the Company s reportable segments, using a fair value method. The reporting units are Engine Power Products, Home Power Products and Yard Power Products. The fair value represents the amount at which a reporting unit could be bought or sold in a current transaction between willing parties on an arms-length basis. To estimate fair value, the Company periodically retains independent third party valuation experts. Fair value is estimated using a valuation methodology that incorporates three approaches in estimating fair value including the public guideline company method, the guideline transaction method and the discounted cash flow method. The determination of fair value requires significant management judgment including estimating future sales volumes, selling prices and costs, changes in working capital, investments in property and equipment and the selection of an appropriate discount rate. The estimated fair value is then compared with the carrying value of the reporting unit, including the recorded goodwill. The Company is subject to financial statement risk to the extent that the carrying amount exceeds the estimated fair value. The impairment testing performed by the Company at June 29, 2008 indicated that the estimated fair value of each reporting unit exceeded its corresponding carrying amount, including recorded goodwill and as such, no impairment existed. Other intangible assets with definite lives continue to be amortized over their estimated useful lives and are subject to impairment testing if events or changes in circumstances indicate that an asset may be impaired. Indefinite lived intangible assets are also subject to impairment testing on at least an annual basis. At June 29, 2008 there was no impairment of intangible assets.

The reserves for customer rebates, warranty, product liability, inventory and doubtful accounts are fact specific and take into account such factors as specific customer situations, historical experience, and current and expected economic conditions.

The Company s estimate of income taxes payable, deferred income taxes, and the effective tax rate is based on a complex analysis of many factors including interpretations of federal, state and foreign income tax laws, the difference between tax and financial reporting bases of assets and liabilities, estimates of amounts currently due or owed in various jurisdictions, and current accounting standards. We review and update our estimates on a quarterly basis as facts and circumstances change and actual results are known. In addition, Federal, state and foreign taxing authorities periodically review the Company s estimates and interpretation of income tax laws. Adjustments to the effective income tax rate and recorded tax related assets and liabilities may occur in future periods if actual results differ significantly from original estimates and interpretations.

The pension benefit obligation and related pension expense or income are calculated in accordance with SFAS No.158, Employer s Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106 and 132 (R), and are impacted by certain actuarial assumptions, including the discount rate and the expected rate of return on plan assets. These rates are evaluated on an annual basis considering such factors as market interest rates and historical asset performance. Actuarial valuations at June 29, 2008 used a discount rate of 7.0% and an expected rate of return on plan assets of 8.75%. Our discount rate was selected using a methodology that matches plan cash flows with a selection of Moody s Aa or higher rated bonds, resulting in a discount rate that better matches a bond yield curve with comparable cash flows. A 0.25% decrease in the discount rate would decrease annual pension expense by approximately \$0.5 million. A 0.25% decrease in the expected return on plan assets would increase our annual pension expense by approximately \$2.3 million. In estimating the expected return on plan assets, the Company considers the historical returns on

plan assets, adjusted for forward looking considerations, including inflation assumptions and active management of the plan s invested assets. Changes in the discount rate and return on assets can have a significant effect on the funded status of our pension plans, stockholders equity and expense. We cannot predict these changes in discount rates or investment returns and, therefore, cannot reasonably estimate whether the impact in subsequent years will be significant.

The funded status of the Company s pension plan is the difference between the projected benefit obligation and the fair value of its plan assets. The projected benefit obligation is the actuarial present value of all benefits expected to be earned by the employees service adjusted for future potential wage increases. At June 29, 2008 the fair value of plan assets exceeded the projected benefit obligation by approximately \$52 million.

The other postretirement benefits obligation and related expense or income are also calculated in accordance with SFAS No. 158, Employer's Accounting for Defined Benefit Pension and Other Postretirement Plans—an amendment of FASB Statements No. 87, 88, 106 and 132 (R)—and are impacted by certain actuarial assumptions, including the health care trend rate. An increase of one percentage point in health care costs would increase the accumulated postretirement benefit obligation by \$10.0 million and would increase the service and interest cost by \$0.8 million. A corresponding decrease of one percentage point, would decrease the accumulated postretirement benefit by \$9.2 million and decrease the service and interest cost by \$0.7 million.

For pension and postretirement benefits, actuarial gains and losses are accounted for in accordance with GAAP. Refer to Note 14 of the Notes to the Consolidated Financial Statements for additional discussion.

#### **New Accounting Pronouncements**

In March 2008, the Financial Accounting Standards Board (FASB) issued Statement No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133 (SFAS 161). SFAS 161 is intended to help investors better understand how derivative instruments and hedging activities affect an entity s financial position, financial performance and cash flows through enhanced disclosure requirements. SFAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008. At this time, the impact of adoption of SFAS 161 on our consolidated financial position is being assessed.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51, (SFAS 160). SFAS 160 amends ARB 51 to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. It clarifies that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated financial statements. SFAS 160 is effective for fiscal years beginning on or after December 15, 2008. At this time, the impact of adoption of SFAS 160 on our consolidated financial position is being assessed.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations (SFAS No. 141R). SFAS No. 141R will significantly change the accounting for business combinations in a number of areas including the treatment of contingent consideration, contingencies, acquisition costs, in-process research and development, and restructuring costs. In addition, under SFAS No. 141R, changes in deferred tax asset valuation allowances and acquired income tax uncertainties in a business combination after the measurement period will impact income taxes. SFAS No. 141R is effective for fiscal years beginning after December 15, 2008, and will impact the accounting for any business combinations entered into after the effective date.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115, (SFAS 159). This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. The fair value option permits a company to choose to measure eligible items at fair value at specified election dates. A company will report unrealized gains and losses on items for which the fair value option has been elected in earnings after adoption. Statement 159 is effective for fiscal years beginning after November 15, 2007. At this time, the impact of adoption of SFAS 159 on our consolidated financial position is being assessed.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, (SFAS 157), which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007. In February 2008, the FASB issued a final Staff Position to allow a one-year deferral adoption of SFAS 157 for non-financial assets and non-financial liabilities that are recognized or disclosed at fair value in the financial statements on a nonrecurring basis. The FASB also decided to amend SFAS 157 to exclude FASB Statement No. 13 and its related interpretive

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accounting pronouncements that address leasing transactions. At this time, the impact of adoption of SFAS 157 on our consolidated financial position is being assessed.

In September 2006, the FASB issued SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R), (SFAS 158). SFAS 158 requires recognition of the overfunded or underfunded status of a postretirement benefit plan in the statement of financial position, as well as recognition of changes in that funded status through comprehensive income in the year in which they occur. SFAS 158 also requires a change in the measurement of a plan s assets and benefit obligations as of the end date of the employer s fiscal year. SFAS 158 is effective for fiscal years ending after December 15, 2006, except for the measurement date provisions, which are effective for fiscal years ending after December 15, 2008. Briggs & Stratton adopted SFAS 158 on July 1, 2007. See Note 14 Employee Benefit Costs in the Notes to Consolidated Financial Statements for further discussion regarding the Company s pension and other postretirement benefit plans.

In June 2006, the FASB issued FASB Interpretation No. 48 Accounting for Uncertainty in Income Taxes (FIN 48) an interpretation of FASB Statement No. 109 (SFAS 109). This interpretation clarifies the accounting for uncertainty in income taxes recognized in a company s financial statements in accordance with SFAS 109. FIN 48 details how companies should recognize, measure, present and disclose uncertain tax positions that have been or expect to be taken. As such, the financial statements reflect expected future tax consequences of uncertain tax positions presuming the taxing authorities full knowledge of the position and all relevant facts. FIN 48 is effective for public companies for annual periods that begin after December 15, 2006. See Note 5 Income Taxes in the Notes to Consolidated Financial Statements for further discussion regarding the Company s adoption of FIN 48 in its 2008 fiscal year.

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#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Briggs & Stratton is exposed to market risk from changes in foreign exchange and interest rates. To reduce the risk from changes in foreign exchange rates, Briggs & Stratton uses financial instruments. Briggs & Stratton does not hold or issue financial instruments for trading purposes.

#### **Foreign Currency**

Briggs & Stratton s earnings are affected by fluctuations in the value of the U.S. dollar against various currencies, with the Japanese Yen and the Euro as the most significant. The Yen is used to purchase engines from Briggs & Stratton s joint venture. Briggs & Stratton purchases components in Euros from third parties and receives Euros for certain products sold to European customers. Briggs & Stratton s foreign subsidiaries earnings are also influenced by fluctuations of the local currency against the U.S. dollar as these subsidiaries purchase inventory from the parent in U.S. dollars. Forward foreign exchange contracts are used to partially hedge against the earnings effects of such fluctuations. At June 29, 2008, Briggs & Stratton had the following forward foreign exchange contracts outstanding with the Fair Value (Gains) Losses shown (in thousands):

Hedge	Notional	Fair Market	Conversion	(Gain) Loss
Currency	Value	Value	Currency	at Fair Value
Japanese Yen	1,200,000	\$ 11,405	U.S.	\$ (85)
Australian Dollars	5,480	\$ 5,196	U.S.	\$ 270
All full 1 to 1 to 1 to 1				

All of the above contracts expire within twelve months.

Fluctuations in currency exchange rates may also impact the shareholders investment in Briggs & Stratton. Amounts invested in Briggs & Stratton s non-U.S. subsidiaries and joint ventures are translated into U.S. dollars at the exchange rates in effect at fiscal year-end. The resulting cumulative translation adjustments are recorded in Shareholders Investment as Accumulated Other Comprehensive Income. The cumulative translation adjustments component of Shareholders Investment increased \$10.8 million during the year. Using the year-end exchange rates, the total amount invested in non-U.S. subsidiaries on June 29, 2008 was approximately \$98.8 million.

#### **Interest Rates**

Briggs & Stratton is exposed to interest rate fluctuations on its borrowings, depending on general economic conditions.

On June 29, 2008, Briggs & Stratton had the following short-term loans outstanding (in thousands):

Weighted Average

Currency	Amount	Interest Rate
U.S. Dollars	\$ 3,000	5.11%

This loan has a variable interest rate. Assuming borrowings are outstanding for an entire year, an increase (decrease) of one percentage point in the weighted average interest rate, would increase (decrease) interest expense by \$30 thousand.

Long-term loans, net of unamortized discount, consisted of the following (in thousands):

Description	Amount	Maturity
8.875% Senior Notes	\$ 266,478	2011
Revolving Credit Facility	\$ 99.077	2012

The Senior Notes carry fixed rates of interest and are therefore not subject to market fluctuation. The Revolving Credit Facility has a variable interest rate. Assuming borrowings are outstanding for an entire year, an increase (decrease) of one percentage point in the weighted average interest rate, would increase (decrease) interest expense by approximately \$1.0 million.

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### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

## **Consolidated Balance Sheets**

AS OF JUNE 29, 2008 AND JULY 1, 2007 (in thousands)

		Restated
ASSETS	2008	2007
CURRENT ASSETS:		
Cash and Cash Equivalents	\$ 32,4	
Receivables, Less Reserves of \$5,607 and \$4,102, Respectively	320,5	<b>327,475</b>
Inventories: Finished Products and Parts	339,1	<b>186</b> 344,074
Work in Process	177,2	
Raw Materials	13,7	
	ĺ	,
Total Inventories	530,2	<b>204</b> 550,082
Deferred Income Tax Asset	53,4	
Prepaid Expenses and Other Current Assets	41,8	<b>30</b> ,547
T. 10	070.5	
Total Current Assets	978,5	<b>993,093</b>
GOODWILL	248,3	<b>328</b> 250,107
OTHER INTANGIBLE ASSETS, Net	90,6	<b>92</b> ,556
INVESTMENTS	21,9	<b>956</b> 47,326
PREPAID PENSION	90,0	<b>)20</b> 103,247
DEFERRED LOAN COSTS, Net	<b>3</b> ,1	3,135
OTHER LONG-TERM ASSETS, Net	8,8	<b>327</b> 6,686
PLANT AND EQUIPMENT:		
Land and Land Improvements	18,8	<b>326</b> 18,039
Buildings	139,8	
Machinery and Equipment	838,0	
Construction in Progress	16,2	200 31,453
	4 040 4	4 000 400
	1,012,9	<b>987</b> 1,006,402
Less - Accumulated Depreciation	<b>621</b> ,1	<b>154</b> 618,084
Total Plant and Equipment, Net	391,8	<b>333</b> 388,318
	\$ 1,833,2	<b>294</b> \$ 1,884,468

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

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AS OF JUNE 29, 2008 AND JULY 1, 2007 (in thousands, except per share data)

		Restated
LIABILITIES AND SHAREHOLDERS INVESTMENT	2008	2007
CURRENT LIABILITIES:		
Accounts Payable	\$ 170,4	<b>76</b> \$ 187,776
Short-term Debt	3,0	3,000
Current Maturities on Long-term Debt	-	116,139
Accrued Liabilities: Wages and Salaries	40.8	<b>70</b> 27,901
Warranty	34,9	
Accrued Postretirement Health Care Obligation	30,6	
Other	53,7	<b>22</b> 64,397
Total Accrued Liabilities	160,1	<b>26</b> 167,155
Total Current Liabilities	333,6	<b>02</b> 474,070
DEFERRED INCOME TAX LIABILITY	47,2	<b>66</b> 37,300
ACCRUED PENSION COST	36,1	<b>73</b> 39,438
ACCRUED WARRANTY	14,6	<b>35</b> 17,213
ACCRUED EMPLOYEE BENEFITS	18,5	<b>21</b> 20,072
ACCRUED POSTRETIREMENT HEALTH CARE OBLIGATION	161,6	<b>84</b> 186,868
LONG-TERM DEBT	365,5	<b>55</b> 267,909
OTHER LONG-TERM LIABILITIES	18,3	<b>35</b> 3,144
COMMITMENTS AND CONTINGENCIES		
SHAREHOLDERS INVESTMENT:		
Common Stock -		
Authorized 120,000 Shares \$.01 Par Value,		
Issued 57,854 Shares Additional Paid-In Capital	5 76,6	<b>79</b> 579 <b>67</b> 73,149
Retained Earnings	1,082,5	
Accumulated Other Comprehensive Income (Loss)	(110,2	
Treasury Stock at Cost, 8,154 Shares in 2008 and 8,222 Shares in 2007	(212,0	<b>42)</b> (213,837)
Total Shareholders Investment	837,5	<b>23</b> 838,454
	\$ 1,833,2	<b>94</b> \$ 1,884,468

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

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# **Consolidated Statements of Earnings**

FOR THE FISCAL YEARS ENDED JUNE 29, 2008, JULY 1, 2007 AND JULY 2, 2006 (in thousands, except per share data)

			R	estated	Restated
		2008		2007	2006
NET SALES	\$ 2	2,151,393	\$ 2	2,156,833	\$ 2,539,671
COST OF GOODS SOLD	1	,844,077	1	,818,547	2,044,326
IMPAIRMENT CHARGE		-		43,088	-
Gross Profit		307,316		295,198	495,345
ENGINEERING, SELLING, GENERAL AND ADMINISTRATIVE EXPENSES		000.070		000 044	010 001
ADMINISTRATIVE EXPENSES		280,976		263,041	313,231
Income from Operations		26,340		32,157	182,114
INTEREST EXPENSE		(38,123)		(43,691)	(42,091)
OTHER INCOME, Net		41,392		14,836	18,491
Income Before Provision (Credit) for Income Taxes		29,609		3,302	158,514
PROVISION (CREDIT) FOR INCOME TAXES		7,009		(3,399)	52,533
NET INCOME	\$	22,600	\$	6,701	\$ 105,981
EARNINGS PER SHARE DATA					
		10 = 10		10 715	E4 470
Weighted Average Shares Outstanding		49,549		49,715	51,479
Basic Earnings Per Share	\$	0.46	\$	0.13	\$ 2.06
Diluted Average Shares Outstanding		49,652		49,827	51,594
Diluted Earnings Per Share	\$	0.46	\$	0.13	\$ 2.05

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

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**RESTATED BALANCES, JULY 1, 2007** 

**Foreign Currency Translation Adjustments** 

Change in Pension and Postretirement Plans, net of tax

Comprehensive Income:

**Unrealized Gain on Derivatives** 

**Total Comprehensive Income** 

**Net Income** 

of \$1,483

## Consolidated Statements of Shareholders Investment

FOR THE FISCAL YEARS ENDED JUNE 29, 2008, July (in thousands, except per share data)	ULY 1, 2	2007 AND JU	ILY 2, 2006	Restated Accumulated Other Com-			
	Commo		Restated Retained Earnings	prehensive Income (Loss)	Treasury Stock		Restated nprehensive Income
RESTATED BALANCES, JULY 3, 2005	\$ 579	9 \$ 53,808	\$ 1,083,980	\$ (48,331)	\$ (146,199)		
Comprehensive Income:							
Restated Net Income	-	-	105,981	-	-	\$	105,981
Foreign Currency Translation Adjustments	-	-	-	1,785	-		1,785
Unrealized Loss on Derivatives	-	-	-	(1,255)	-		(1,255)
Minimum Pension Liability Adjustment, net of tax of							
\$(33,733)	-	-	-	52,761	-		52,761
Total Comprehensive Income	-	-	-	-	-	\$	159,272
						·	í
Cash Dividends Paid (\$0.88 per share)	_	_	(45,278)	_	_		
Purchase of Common Stock for Treasury	_	_	(40,270)	_	(34,919)		
Stock Option Activity, net of tax	_	10,455	_	_	10,254		
Restricted Stock	_	(1,059)	_	_	925		
Amortization of Unearned Compensation	_	1.276	_	_	-		
Deferred Stock	_	605	_	_	_		
Shares Issued to Directors	-	41	-	-	83		
RESTATED BALANCES, JULY 2, 2006	\$ 57	9 \$ 65,126	\$ 1,144,683	\$ 4,960	\$ (169,856)		
Comprehensive Income:		, ,			, , , ,		
Restated Net Income	-	-	6,701	-	-	\$	6,701
Foreign Currency Translation Adjustments	-	-	-	4,275	-		4,275
Unrealized Loss on Derivatives	-	=	-	(765)	-		(765)
Minimum Pension Liability Adjustment, net of tax of \$(1,218)	-	-	-	(1,904)	-		(1,904)
Total Comprehensive Income	-	-	-	-	-	\$	8,307
Cash Dividends Paid (\$0.88 per share)	-	-	(43,870)	-	-		
Purchase of Common Stock for Treasury	-	-	-	=	(48,232)		
Stock Option Activity, net of tax	-	7,226	-	_	3,725		
Restricted Stock	-	(559)	-	-	436		
Amortization of Unearned Compensation	-	1,023	-	-	-		
Deferred Stock	-	326	-	-	-		
Shares Issued to Directors	-	7	-	-	90		
Adjustment to Initially Apply SFAS 158, net of tax of							
\$(86,643)	-	-	-	(135,517)	-		
				,			

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\$ 579 \$ 73,149 \$ 1,107,514 \$ (128,951) \$ (213,837)

22,600

10.846

5,550

2,321

\$

\$

22,600

10,846

5,550

2,321

41,317

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Cash Dividends Paid (\$0.88 per share)	-	-	(43,560)	-	-	
Stock Option Activity, net of tax	-	3,230		-	1,065	
Restricted Stock	-	(974)	-	-	638	
Amortization of Unearned Compensation	-	1,117	-	-	-	
Deferred Stock	-	142	-	-	-	
Shares Issued to Directors	-	3	-	-	92	
Adoption of FIN 48	-	-	(4,001)	-	-	
BALANCES, JUNE 29, 2008	\$ 579	\$ 76,667	\$ 1,082,553	\$ (110,234)	\$ (212,042)	

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

# **Consolidated Statements of Cash Flows**

FOR THE FISCAL YEARS ENDED JUNE 29, 2008, JULY 1, 2007 AND JULY 2, 2006 (in thousands)

		Restated	Restated
	2008	2007	2006
CASH FLOWS FROM OPERATING ACTIVITIES: Net Income	\$ 22,600	\$ 6,701	\$ 105,981
Adjustments to Reconcile Net Income to			
Net Cash Provided by Operating Activities:			
Depreciation and Amortization	68,886	74,314	77,234
Stock Compensation Expense	4,563	,	9,999
Impairment Charge	-	43,088	-
Earnings (Loss) of Unconsolidated Affiliates, Net of Dividends	(788	,	459
(Gain) Loss on Disposition of Plant and Equipment	2,708		(11,139)
Gain on Sale of Investment Gain on Curtailment of Employee Benefits	(36,960 (13,288	•	-
(Provision) Credit for Deferred Income Taxes	10,506	•	(7,925)
Change in Operating Assets and Liabilities, Net of Effects of Acquisition:	10,000	(17,447)	(1,020)
(Increase) Decrease in Receivables	6,906	(53,972)	87,284
(Increase) Decrease in Inventories	18,390	7,132	(91,450)
(Increase) Decrease in Prepaid Expenses and Other Current Assets	9,954	11,558	(12,302)
Increase (Decrease) in Accounts Payable, Accrued Liabilities and Income Taxes	(22,157		(4,795)
Change in Accrued/Prepaid Pension	(2,258		899
Other, Net	(7,773	(4,761)	363
Net Cash Provided by Operating Activities	61,289	87,839	154,608
CASH FLOWS FROM INVESTING ACTIVITIES:			
Additions to Plant and Equipment	(65,513	(68,000)	(69,518)
Proceeds Received on Disposition of Plant and Equipment	680		11,518
Proceeds Received on Sale of Investment	66,011		
Refund of Cash Paid for Acquisition	•	-	6,347
Other, Net	(503	-	(3,400)
Net Cash Provided (Used) by Investing Activities	675	(67,401)	(55,053)
CASH FLOWS FROM FINANCING ACTIVITIES:	(40.000	(470)	(400 705)
Net (Repayments) Borrowings on Loans, Notes Payable and Long-Term Debt	(19,062	. ,	(100,795)
Issuance Cost of Amended Revolver Cash Dividends Paid	(1,286 (43,560	,	(45,278)
Stock Option Exercise Proceeds and Tax Benefits	991	, , ,	12,457
Treasury Stock Purchases	-	(48,232)	(34,919)
Troubury Clock Furnitables		(40,202)	(04,010)
Net Cash Used by Financing Activities	(62,917	<b>(88,881)</b>	(168,535)
EFFECT OF FOREIGN CURRENCY EVOLUNIOF RATE CUANCES ON CASH AND CASH			
EFFECT OF FOREIGN CURRENCY EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	3,952	2,821	2,498
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	2,999	(65,622)	(66,482)

CASH AND CASH EQUIVALENTS:

Beginning of Year		29,469		95,091		161,573
End of Year	\$	32,468	\$	29,469	\$	95,091
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:						
Interest Paid	\$	40,332	\$	43,169	\$	40,503
Income Taxes Paid	\$	4.169	\$	12.342	\$	75.347
	Ψ	.,	Ψ	,5	Ψ	. 5,5 17

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

## **Notes to Consolidated Financial Statements**

FOR THE FISCAL YEARS ENDED JUNE 29, 2008, JULY 1, 2007 AND JULY 2, 2006

#### (1) Nature of Operations:

Briggs & Stratton (the Company ) is a U.S. based producer of air cooled gasoline engines and engine powered outdoor equipment. The engines are sold worldwide, primarily to original equipment manufacturers of lawn and garden equipment and other gasoline engine powered equipment. The Company s wholly owned subsidiary, Briggs & Stratton Power Products Group, LLC (BSPPG), is a designer, manufacturer and marketer of a wide range of outdoor power equipment and related accessories. BSPPG s products are sold primarily in the U.S.

### (2) Summary of Significant Accounting Policies:

<u>Fiscal Year:</u> The Company s fiscal year consists of 52 or 53 weeks, ending on the Sunday nearest the last day of June in each year. Fiscal years 2008, 2007 and 2006 were all 52 weeks long. All references to years relate to fiscal years rather than calendar years.

<u>Principles of Consolidation:</u> The consolidated financial statements include the accounts of the Company and its majority owned domestic and foreign subsidiaries after elimination of intercompany accounts and transactions.

<u>Accounting Estimates:</u> The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates.

<u>Cash and Cash Equivalents:</u> This caption includes cash, commercial paper and certificates of deposit. The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. Bank overdrafts of \$2.2 million and \$16.2 million are included in accounts payable at June 29, 2008 and July 2, 2007, respectively.

Receivables: Receivables are recorded at their original carrying value less reserves for estimated uncollectible accounts.

Inventories: Inventories are stated at cost, which does not exceed market. The last-in, first-out (LIFO) method was used for determining the cost of approximately 53% of total inventories at June 29, 2008 and 50% of total inventories at July 1, 2007. The cost for the remaining inventories was determined using the first-in, first-out (FIFO) method. If the FIFO inventory valuation method had been used exclusively, inventories would have been \$72.1 million and \$63.3 million higher in fiscal 2008 and 2007, respectively. The LIFO inventory adjustment was determined on an overall basis, and accordingly, each class of inventory reflects an allocation based on the FIFO amounts.

Goodwill and Other Intangible Assets: Goodwill reflects the cost of acquisitions in excess of the fair values assigned to identifiable net assets acquired. Goodwill is assigned to reporting units based upon the expected benefit of the synergies of the acquisition. The reporting units are Engine Power Products, Home Power Products and Yard Power Products and have goodwill at June 29, 2008 of \$129.0 million, \$86.9 million, and \$32.4 million, respectively. Other Intangible Assets reflect identifiable intangible assets that arose from purchase acquisitions. Other Intangible Assets are comprised of trademarks, patents and customer relationships. Goodwill and trademarks, which are considered to have indefinite lives are not amortized; however, both must be tested for impairment annually. Amortization is recorded on a straight-line basis for other intangible assets with finite lives. Patents have been assigned an estimated weighted average useful life of thirteen years. The customer relationships have been assigned an estimated useful life of twenty-five years. The Company is subject to financial statement risk in the event that goodwill and intangible assets

become impaired. The Company performed the required impairment tests in fiscal 2008, 2007 and 2006, and found no impairment of the assets.

<u>Investments:</u> This caption represents the Company s investment in its 30% and 50% owned joint ventures. Until the second quarter of fiscal 2008, investments also included preferred stock in privately held Metal

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## **Notes**

Technologies Holding Company, Inc. (MTHC). The investments in the joint ventures are accounted for under the equity method. During the second quarter of fiscal 2008, the Company and MTHC entered into a Class B Preferred Share Redemption Agreement that provided for MTHC to pay all dividends in arrears on the 45,000 MTHC Class B preferred shares held by the Company and redeem the shares in exchange for a payment to the Company. The shares were received as part of the payment from MTHC when it acquired certain foundry operations of the Company in 1999. The Company received \$66.0 million, resulting in a \$37.0 million gain (\$29.0 million after tax) on this sale of preferred stock and final dividend payment.

<u>Deferred Loan Costs:</u> Expenses associated with the issuance of debt instruments are capitalized and are being amortized over the terms of the respective financing arrangement using the straight-line method over periods ranging from three to ten years. Accumulated amortization related to outstanding debt instruments amounted to \$14.0 million as of June 29, 2008 and \$12.3 million as of July 1, 2007.

<u>Plant and Equipment and Depreciation:</u> Plant and equipment are stated at cost and depreciation is computed using the straight-line method at rates based upon the estimated useful lives of the assets, as follows:

	Useful Life Range (In Years)
Software	3 - 10
Land Improvements	20 - 40
Buildings	20 - 50
Machinery & Equipment	3 - 20

Expenditures for repairs and maintenance are charged to expense as incurred. Expenditures for major renewals and betterments, which significantly extend the useful lives of existing plant and equipment, are capitalized and depreciated. Upon retirement or disposition of plant and equipment, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recognized in cost of goods sold.

Impairment of Property, Plant and Equipment: Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the sum of the expected undiscounted cash flows is less than the carrying value of the related asset or group of assets, a loss is recognized for the difference between the fair value and carrying value of the asset or group of assets. There were no adjustments to the carrying value of property, plant and equipment in fiscal 2006 or 2008. Refer to Note 17 of the Notes to Consolidated Financial Statements for impairment charges recognized in fiscal 2007.

Warranty: The Company recognizes the cost associated with its standard warranty on engines and power products at the time of sale. The amount recognized is based on historical failure rates and current claim cost experience. In fiscal 2008 and 2007, the Company incurred \$19.8 million and \$5.0 million, respectively, of expenses to accrue for current and future warranty claims related to a snow thrower engine recall. The snow thrower engines were recalled due to a potential risk of fire. The amounts accrued were to repair the units to reduce or eliminate the potential fire hazard. As of June 29, 2008, the Consolidated Balance Sheet includes \$3.8 million of reserves for this specific engine warranty matter. Product liability reserves totaling less than \$50,000 have been accrued for product liability matters related to this recall as the Company has had minimal product liability claims asserted for nominal amounts related to the snow engine recall. The following is a reconciliation of the changes in accrued warranty costs for the reporting period (in thousands):

	2008	2007
Balance, Beginning of Period	\$ 54,566	\$ 53,233

Payments	(50,263)	(34,046)
Provision for Current Year Warranties	47,402	35,372
Credit for Prior Years Warranties	(2,157)	7
Balance, End of Period	\$ 49,548	\$ 54,566

<u>Deferred Revenue on Sale of Plant and Equipment:</u> During fiscal 2006, a pretax gain of \$6.1 million was recorded as the Company ceased its involvement in its Menomonee Falls, Wisconsin facility sold in 1997. The

### **Notes**

terms and conditions of the sales contract were such that the Company continued to own and occupy a portion of the warehouse until the fourth quarter of fiscal 2006. Under the provisions of SFAS No. 66, Accounting for Sales of Real Estate, the Company accounted for the agreement as a financing transaction while it remained involved with the facility. Under this method, the cash received in fiscal 1997 was reflected as deferred revenue and the assets and the accumulated depreciation remained on the Company s books until its involvement in the facility ceased. Depreciation expense, imputed interest expense, and imputed fair value lease income on the non-Briggs & Stratton occupied portion of the building were recorded and added to deferred revenue up until the fourth quarter of fiscal 2006.

Revenue Recognition: Net sales include sales of engines, power products, and related service parts and accessories, net of allowances for cash discounts, customer volume rebates and discounts, and advertising allowances. In accordance with Staff Accounting Bulletin No. 104, Revenue Recognition, as amended, the Company recognizes revenue when all of the following criteria are met: persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable, and collectibility is reasonably assured. This is generally upon shipment, except for certain international shipments, where revenue is recognized when the customer receives the product.

Included in net sales are costs associated with programs under which Briggs & Stratton shares the expense of financing certain dealer and distributor inventories, referred to as floor plan expense. This represents interest for a pre-established length of time based on a variable rate from a contract with a third party financing source for dealer and distributor inventory purchases. Sharing the cost of these financing arrangements is used by Briggs & Stratton as a marketing incentive for customers to buy inventory. The financing costs included in net sales in fiscal 2008, 2007 and 2006 were \$9.1 million, \$13.1 million and \$12.7 million, respectively.

The Company also offers a variety of customer rebates and sales incentives. The Company records estimates for rebates and incentives at the time of sale, as a reduction in net sales.

Income Taxes: The Provision (Credit) for Income Taxes includes federal, state and foreign income taxes currently payable and those deferred because of temporary differences between the financial statement and tax bases of assets and liabilities. The Deferred Income Tax Asset represents temporary differences relating to current assets and current liabilities, and the Deferred Income Tax Liability represents temporary differences relating to noncurrent assets and liabilities.

Retirement Plans: The Company has noncontributory, defined benefit retirement plans and postretirement benefit plans covering certain employees. Retirement benefits represent a form of deferred compensation, which are subject to change due to changes in assumptions. Management reviews underlying assumptions on an annual basis. Refer to Note 14 of the Notes to Consolidated Financial Statements.

Research and Development Costs: Expenditures relating to the development of new products and processes, including significant improvements and refinements to existing products, are expensed as incurred. The amounts charged against income were \$26.5 million in fiscal 2008, \$25.7 million in fiscal 2007 and \$28.8 million in fiscal 2006.

Advertising Costs: Advertising costs, included in Engineering, Selling, General and Administrative Expenses in the accompanying Consolidated Statements of Earnings, are expensed as incurred. These expenses totaled \$34.0 million in fiscal 2008, \$31.5 million in fiscal 2007 and \$33.4 million in fiscal 2006.

The Company reports co-op advertising expense as a reduction in net sales. Co-op advertising expense reported as a reduction in net sales totaled \$10.2 million in fiscal 2008, \$11.4 million in fiscal 2007 and \$20.2 million in fiscal 2006.

Shipping and Handling Fees and Costs: Revenue received from shipping and handling fees is reflected in net sales. Shipping fee revenue for fiscal 2008, 2007 and 2006 was \$4.8 million, \$4.3 million and \$4.5 million, respectively. Shipping and handling costs are included in cost of goods sold.

<u>Foreign Currency Translation:</u> Foreign currency balance sheet accounts are translated into dollars at the rates of exchange in effect at fiscal year-end. Income and expenses incurred in a foreign currency are translated at

### **Notes**

the average rates of exchange in effect during the year. The related translation adjustments are made directly to a separate component of Shareholders Investment.

<u>Earnings Per Share:</u> Basic earnings per share, for each period presented, is computed by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share, for each period presented, is computed reflecting the potential dilution that would occur if options or other contracts to issue common stock were exercised or converted into common stock at the beginning of the period.

The shares outstanding used to compute diluted earnings per share for fiscal 2008, 2007 and 2006 excludes outstanding options to purchase 3,885,321, 2,722,091 and 1,434,193 shares of common stock, respectively, with weighted average exercise prices of \$31.96, \$35.64 and \$37.21, respectively. These options are excluded because their exercise prices are greater than the average market price of the common shares, and their inclusion in the computation would be antidilutive.

Information on earnings per share is as follows (in thousands):

		Fiscal Year End	ed
		Restated	Restated
	June 29, 2008	July 1, 2007	July 2, 2006
Net Income Used in Basic and Diluted Earnings Per Share	\$ 22,600	\$ 6,701	\$ 105,981
Average Shares of Common Stock Outstanding	49,549	49,715	51,479
Incremental Common Shares Applicable to Common Stock Options Based			
on the Common Stock Average Market Price During the Period	1	16	42
Incremental Common Shares Applicable to Deferred and Restricted Common Stock Based on the Common Stock Average Market Price During the Period	102	96	73
Diluted Average Common Shares Outstanding	49,652	49,827	51,594

Comprehensive Income: Comprehensive income is a more inclusive financial reporting method that includes disclosure of financial information that historically has not been recognized in the calculation of net income. The Company has chosen to report Comprehensive Income and Accumulated Other Comprehensive Income (Loss) which encompasses net income, cumulative translation adjustments, unrealized gain (loss) on derivatives, minimum pension liability adjustments and unrecognized pension and postretirement obligations in the Consolidated Statements of Shareholders Investment. The Company s implementation of SFAS No. 158 on July 1, 2007 affected Accumulated Other Comprehensive Income by recognizing the funded status of the Company s defined benefit pension and other postretirement plans. Information on Accumulated Other Comprehensive Income (Loss) is as follows (in thousands):

			Restated
			Accumulated
	Minimum	Unrecognized	Other
Unrealized	Pension	Pension and	Comprehensive
Gain (Loss) on	Liability	Postretirement	Income
Derivatives	Adjustment	Obligation	(Loss)
	Gain (Loss) on	Unrealized Pension Gain (Loss) on Liability	Unrealized Pension Pension and Gain (Loss) on Liability Postretirement

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Balance at July 3, 2005	\$ 5,739	\$ 919	\$ (5	4,989)	\$ -	\$ (48,331)
Fiscal Year Change	1,785	(1,255)	5	2,761	-	53,291
Balance at July 2, 2006	7,524	(336)	(	(2,228)	-	4,960
Fiscal Year Change	4,275	(765)		2,228	(139,649)	(133,911)
Balance at July 1, 2007	11,799	(1,101)		-	(139,649)	(128,951)
Fiscal Year Change	10,846	5,550		-	2,321	18,717
Balance at June 29, 2008	\$ 22,645	\$ 4,449	\$	-	\$ (137,328)	\$ (110,234)

<u>Derivatives</u>: Derivatives are recorded on the Balance Sheets as assets or liabilities, measured at fair value. Briggs & Stratton enters into derivative contracts designated as cash flow hedges to manage currency and certain raw material exposures. These instruments generally do not have a maturity of more than twelve months.

Changes in the fair value of cash flow hedges to manage its foreign currency exposure are recorded on the Consolidated Statements of Earnings or as a component of Accumulated Other Comprehensive Income

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### **Notes**

(Loss). The amounts included in Accumulated Other Comprehensive Income (Loss) will be reclassified into income when the forecasted transactions occur. These forecasted transactions represent the exporting of products for which Briggs & Stratton will receive foreign currency and the importing of products for which it will be required to pay in a foreign currency. Changes in the fair value of all derivatives deemed to be ineffective would be recorded as either income or expense in the accompanying Consolidated Statements of Earnings.

Briggs & Stratton manages its exposure to fluctuation in the cost of natural gas used by its operating facilities through participation in a third party managed dollar cost averaging program linked to NYMEX futures. As a participant in the program, Briggs & Stratton hedges approximately 50-100% of its anticipated monthly natural gas usage along with a pool of other companies. Briggs & Stratton does not hold any actual futures contracts, and actual delivery of natural gas is not required of the participants in the program. Cash settlements occur on a monthly basis based on the difference between the average dollar price of the underlying NYMEX futures held by the third party and the actual price of natural gas paid by Briggs & Stratton in the period. The fair value of the underlying NYMEX futures is reflected as an asset or liability on the accompanying Consolidated Condensed Balance Sheets. Changes in fair value are reflected as a Component of Accumulated Other Comprehensive Income (Loss), which are reclassified into the income statement as the monthly cash settlements occur and actual natural gas is consumed.

Briggs & Stratton manages its exposure to fluctuations in the cost of copper to be used in manufacturing by entering into forward purchase contracts designated as cash flow hedges. Briggs & Stratton hedges approximately 50-60% of its anticipated copper usage, and the fair value of outstanding futures contracts is reflected as an asset or liability on the accompanying Consolidated Balance Sheets based on NYMEX prices. Changes in fair value are reflected as a component of Accumulated Other Comprehensive Income (Loss) if the forward purchase contracts are deemed to be effective. Changes in the fair value of all derivatives deemed to be ineffective would be recorded as either income or expense in the accompanying Consolidated Statements of Earnings. Unrealized gains or losses associated with the forward purchase contracts are captured in inventory costs and are realized in the income statement when sales of inventory are made.

New Accounting Pronouncements: In March 2008, the Financial Accounting Standards Board (FASB) issued Statement No. 161, Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133 (SFAS 161). SFAS 161 is intended to help investors better understand how derivative instruments and hedging activities affect an entity s financial position, financial performance and cash flows through enhanced disclosure requirements. SFAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008. At this time, the impact of adoption of SFAS 161 on our consolidated financial position is being assessed.

In December 2007, the FASB issued SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51, (SFAS 160). SFAS 160 amends ARB 51 to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. It clarifies that a noncontrolling interest in a subsidiary is an ownership interest in the consolidated entity that should be reported as equity in the consolidated financial statements. SFAS 160 is effective for fiscal years beginning on or after December 15, 2008. At this time, the impact of adoption of SFAS 160 on our consolidated financial position is being assessed.

In December 2007, the FASB issued SFAS No. 141 (revised 2007), Business Combinations (SFAS No. 141R). SFAS No. 141R will significantly change the accounting for business combinations in a number of areas including the treatment of contingent consideration, contingencies, acquisition costs, in process research and development, and restructuring costs. In addition, under SFAS No. 141R, changes in deferred tax asset valuation allowances and acquired income tax uncertainties in a business combination after the measurement period will impact income taxes. SFAS No. 141R is effective for fiscal years beginning after December 15, 2008, and will impact the accounting for any business combinations entered into after the effective date.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115, (SFAS 159). This standard permits an entity to choose to measure many financial instruments and certain other items at fair value. The fair value

### **Notes**

option permits a company to choose to measure eligible items at fair value at specified election dates. A company will report unrealized gains and losses on items for which the fair value option has been elected in earnings after adoption. Statement 159 is effective for fiscal years beginning after November 15, 2007. At this time, the impact of adoption of SFAS 159 on our consolidated financial position is being assessed.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, (SFAS 157), which defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007. In February 2008, the FASB issued a final Staff Position to allow a one-year deferral adoption of SFAS 157 for non-financial assets and non-financial liabilities that are recognized or disclosed at fair value in the financial statements on a nonrecurring basis. The FASB also decided to amend SFAS 157 to exclude FASB Statement No. 13 and its related interpretive accounting pronouncements that address leasing transactions. At this time, the impact of adoption of SFAS 157 on our consolidated financial position is being assessed.

In September 2006, the FASB issued SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R), (SFAS 158). SFAS 158 requires recognition of the overfunded or underfunded status of a postretirement benefit plan in the statement of financial position, as well as recognition of changes in that funded status through comprehensive income in the year in which they occur. SFAS 158 also requires a change in the measurement of a plan s assets and benefit obligations as of the end date of the employer s fiscal year. SFAS 158 is effective for fiscal years ending after December 15, 2006, except for the measurement date provisions, which are effective for fiscal years ending after December 15, 2008. Briggs & Stratton adopted SFAS 158 on July 1, 2007. See Note 14 Employee Benefit Costs in the Notes to Consolidated Financial Statements for further discussion regarding the Company s pension and other postretirement benefit plans.

In June 2006, the FASB issued FASB Interpretation No. 48 Accounting for Uncertainty in Income Taxes (FIN 48) an interpretation of FASB Statement No. 109 (SFAS 109). This interpretation clarifies the accounting for uncertainty in income taxes recognized in a company s financial statements in accordance with SFAS 109. FIN 48 details how companies should recognize, measure, present and disclose uncertain tax positions that have been or expect to be taken. As such, the financial statements reflect expected future tax consequences of uncertain tax positions presuming the taxing authorities full knowledge of the position and all relevant facts. FIN 48 is effective for public companies for annual periods that begin after December 15, 2006. See Note 5 Income Taxes in the Notes to Consolidated Financial Statements for further discussion regarding the Company s adoption of FIN 48 in its 2008 fiscal year.

Reclassification: Certain amounts in prior year financial statements have been reclassified to conform to current year presentation.

### (3) Change in Accounting Principle and Correction of Errors:

Effective July 2, 2007, the Company changed the method it uses to compute the market-related value of the assets within its qualified defined benefit pension plan. The market-related value of pension assets (MRVA) is used to calculate the expected return on plan assets. Previously, the Company computed the market-related value of plan assets by adding actual dividends and interest to the MRVA balance and amortizing unrealized and realized gains and losses on assets on a straight line basis over five years. Under the new method, the expected return on plan assets will be added to the MRVA balance and any differences between the expected and actual returns on plan assets will be deferred and amortized on a straight line basis over five years. The Company believes that the former and new methods of computing the market-related value of plan assets both recognize changes in fair value in a systematic and rational manner. However, the Company believes that the new method is preferable because the new method has the effect of deferring less investment gains and losses during periods of volatile investment markets and therefore more closely approximates the fair market value of the plan assets. Generally accepted accounting principles require that the impact of this change in accounting be applied retrospectively to all periods presented. As a result, all prior period financial statements have been adjusted to give effect to the cumulative impact of this change.

During the quarter ended March 30, 2008, the Company identified errors in its previously filed financial statements on Form 10-K for the fiscal years ended July 1, 2007 and July 2, 2006. First, the Company did not

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## **Notes**

properly expense rebates to certain customers in each year. Second, the Company identified that certain inter-company receivable and payable accounts were out of balance, primarily related to transactions in fiscal 2004. Third, the Company has historically incorrectly capitalized warranty costs into inventory. The impact to the Company s previously reported net income and earnings per diluted share is an increase of \$0.3 million (\$.01 per diluted share) for fiscal 2007 and a reduction of \$2.4 million (\$.05 per diluted share) for fiscal 2006. The cumulative effect of correcting these errors for periods prior to fiscal 2006 reduced retained earnings by \$5.5 million. The Company does not believe that the adjustments necessary to correct the errors described above are material, individually or in the aggregate, to the Company s results of operations, financial position or cash flows for any of the Company s previously filed annual financial statements.

The financial statement items affected by the change in accounting principle and correction of errors are shown in the following tables (in thousands, except per share data):

Consolidated Balance Sheets:

	July 1, 2007						
	Pension						
	As R	eported	Accoun	ting E	Error Correction	As	s Restated
			Chan	ge			
Finished Products and Parts	\$ 3	345,763	\$	- \$	(1,689)	\$	344,074
Work in Process	1	199,215		-	(973)		198,242
Raw Materials		7,804		-	(38)		7,766
Total Inventories	5	552,782		-	(2,700)		550,082
Total Current Assets	ę	995,793		-	(2,700)		993,093
TOTAL ASSETS	1,8	387,168		-	(2,700)		1,884,468
Accounts Payable	1	179,476		-	8,300		187,776
Other		67,797		-	(3,400)		64,397
Total Accrued Liabilities	1	170,555		-	(3,400)		167,155
Total Current Liabilities	4	469,170		-	4,900		474,070
Retained Earnings	1,0	042,673	72,	441	(7,600)		1,107,514
Accumulated Other Comprehensive Income (Loss)		(56,510)	(72,	441)	-		(128,951)
Total Shareholders Investment	8	346,054		-	(7,600)		838,454
TOTAL LIABILITIES & SHAREHOLDERS INVESTMENT	1,8	387,168		-	(2,700)		1,884,468

Consolidated Statements of Earnings:

	,	As Reported	Fiscal Year Pension ccounting Change		ly 1, 2007 r Correction	A	s Restated
Net Sales	\$	2,157,233	\$ -	\$	(400)	\$	2,156,833
Cost of Goods Sold		1,827,013	(7,666)	·	(800)		1,818,547
Gross Profit		287,132	7,666		400		295,198
ESG&A		265,596	(2,555)		-		263,041
Income from Operations		21,536	10,221		400		32,157
(Loss) Income before Credit for Income Taxes		(7,319)	10,221		400		3,302
Credit for Income Taxes		(7,465)	3,986		80		(3,399)
Net Income		146	6,235		320		6,701
Basic EPS		0.00	0.12		0.01		0.13

Diluted EPS 0.00 0.12 0.01 0.13

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## **Notes**

			iscal Year E Pension	Ended July	y 2, 2006		
	A	As Reported	counting Change	Error	Correction	P	s Restated
Net Sales	\$	2,542,171	\$ -	\$	(2,500)	\$	2,539,671
Cost of Goods Sold		2,050,487	(7,461)		1,300		2,044,326
Gross Profit		491,684	7,461		(3,800)		495,345
ESG&A		315,718	(2,487)		-		313,231
Income from Operations		175,966	9,948		(3,800)		182,114
Income before Provision for Income Taxes		152,366	9,948		(3,800)		158,514
Provision for Income Taxes		50,020	3,880		(1,367)		52,533
Net Income		102,346	6,068		(2,433)		105,981
Basic EPS		1.99	0.12		(0.05)		2.06
Diluted EPS		1.98	0.12		(0.05)		2.05

#### Consolidated Statements of Cash Flows:

	As	Reported	P Ace	iscal Year I ension counting Change	uly 1, 2007 or Correction	As	s Restated
Net Income	\$	146	\$	6,235	\$ 320	\$	6,701
Provision for Deferred Income Taxes		(21,513)		3,986	80		(17,447)
Decrease in Inventory		7,732		-	(600)		7,132
Increase In Accounts Payable, Accrued Liabilities and							
Income Taxes		16,418		-	200		16,618
Change in Accrued/Prepaid Pension		1,830		(10,221)	-		(8,391)

	Fiscal Year Ended July 2, 2006						
	Pension						
	As	s Reported		counting Change	Erro	or Correction	As Restated
Net Income	\$	102,346	\$	6,068	\$	(2,433)	\$ 105,981
Provision for Deferred Income Taxes		(10,438)		3,880		(1,367)	(7,925)
Increase in Inventory		(92,350)		-		900	(91,450)
Decrease In Accounts Payable, Accrued Liabilities and							
Income Taxes		(7,695)		-		2,900	(4,795)
Change in Accrued/Prepaid Pension		10,847		(9,948)		-	899
					_		

All adjustments are in cash flows from operating activities and consequently the total cash flows from operating activities remains unchanged.

### (4) Goodwill and Other Intangible Assets:

Goodwill reflects the cost of acquisitions in excess of the fair values assigned to identifiable net assets acquired. Goodwill is assigned to reporting units based upon the expected benefit of the synergies of the acquisition. The reporting units are Engine Power Products, Home Power Products and Yard Power Products and have goodwill at June 29, 2008 of \$129.0 million, \$86.9 million, and \$32.4 million, respectively.

The changes in the carrying amount of goodwill for the fiscal years ended June 29, 2008 and July 1, 2007 are as follows (in thousands):

	2008	2007
Beginning Goodwill Balance	\$ 250,107	\$ 251,885
Tax Benefit on Amortization	(1,779)	(1,778)
Ending Goodwill Balance	\$ 248,328	\$ 250,107

## **Notes**

The Company s other intangible assets for the years ended June 29, 2008 and July 1, 2007 are as follows (in thousands):

	Gross	2008		Gross	2007	
	Carrying Amount	cumulated nortization	Net	Carrying Amount	 cumulated ortization	Net
Amortized Intangible Assets:						
Patents	\$ 13,281	\$ (4,638)	\$ 8,643	\$ 13,281	\$ (3,488)	\$ 9,793
Customer Relationships	17,910	(2,866)	15,044	17,910	(2,149)	15,761
Miscellaneous	279	(279)	-	279	(277)	2
Total Amortized Intangible Assets	31,470	(7,783)	23,687	31,470	(5,914)	25,556
Unamortized Intangible Assets:						
Trademarks/Brand Names	67,000	-	67,000	67,000	-	67,000
Total Unamortized Intangible Assets	67,000	-	67,000	67,000	-	67,000
Total Intangible Assets	\$ 98,470	\$ (7,783)	\$ 90,687	\$ 98,470	\$ (5,914)	\$ 92,556

Amortization expense of other intangible assets amounts to approximately \$1,869,100, \$2,039,200 and \$1,850,000 in 2008, 2007, and 2006, respectively.

The estimated amortization expense of other intangible assets for the next five years is (in thousands):

2009	\$ 1,860
2010	1,860
2011	1,860
2012	1,860
2013	1,860

\$9,300

### (5) Income Taxes:

The provision (credit) for income taxes consists of the following (in thousands):

	2008	Restated 2007	Restated 2006
Current			
Federal	\$ (5,800)	\$ 11,861	\$ 51,743

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State	3	961	7,796
Foreign	2,300	1,226	919
	(3,497)	14,048	60,458
Deferred	10,506	(17,447)	(7,925)
	\$ 7,009	\$ (3,399)	\$ 52,533

A reconciliation of the U.S. statutory tax rates to the effective tax rates on income follows:

	2008	Restated 2007	Restated 2006
U.S. Statutory Rate	35.0%	35.0%	35.0%
State Taxes, Net of Federal Tax Benefit	2.4%	14.4%	2.6%
Foreign Tax Benefits	3.4%	(6.0%)	(0.1%)
Resolution of Prior Period Tax Matters	-	` -	(1.7%)
Benefit on Dividends Received	(22.3%)	48.7%	(2.9%)
Other	5.2%	10.8%	0.2%
Effective Tax Rate	23.7%	102.9%	33.1%

### **Notes**

The components of defended income toward ways on fallows (in the conde).		
The components of deferred income taxes were as follows (in thousands):  Current Asset:	2008	2007
Difference Between Book and Tax Related to:	2000	2007
	¢ 16 674	¢ 15 150
Inventory  Payrell Poletod Appruals	\$ 16,674	\$ 15,153
Payroll Related Accruals	3,279	3,110
Warranty Reserves	14,010	14,670
Workers Compensation Accruals	2,976	2,971
Other Accrued Liabilities	22,508	23,765
Pension Cost	1,022	977
Miscellaneous	(6,973)	(5,126)
Deferred Income Tax Asset	\$ 53,496	\$ 55,520
Long Torm Lightlitu	2008	2007
Long-Term Liability:	2000	2007
Difference Between Book and Tax Related to:	A 04 070	<b>Ф 04 114</b>
Pension Cost	\$ 31,270	\$ 34,114
Accumulated Depreciation	50,606	48,198
Intangibles	68,358	64,952
Accrued Employee Benefits	(25,836)	(24,165)
Postretirement Health Care Obligation	(62,736)	(72,558)
Warranty	(5,707)	(6,712)
Miscellaneous	(8,689)	(6,529)
Deferred Income Tax Liability	\$ 47,266	\$ 37,300

The Company has not recorded deferred income taxes applicable to undistributed earnings of foreign subsidiaries that are indefinitely reinvested in foreign operations. These undistributed earnings amounted to approximately \$14.4 million at June 29, 2008. If these earnings were remitted to the U.S., they would be subject to U.S. income tax. However, this tax would be less than the U.S. statutory income tax because of available foreign tax credits.

The Company adopted FIN 48 at the beginning of fiscal year 2008. As a result of the implementation, the Company recognized a \$4.0 million increase in the net liability for unrecognized tax benefits. This increase was accounted for as a decrease to the July 1, 2007 balance of retained earnings.

The change to the total unrecognized tax benefits of the Company during the fiscal year ended June 29, 2008 is reconciled as follows:

Uncertain Tax Positions:	
(in thousands)	
Beginning Balance	\$ 15,949
Changes based on tax positions related to prior year	1,112
Additions based on tax positions related to current year	3,566
Settlements with taxing authorities	(1,398)
Lapse of statute of limitations	(1,116)
Impact of changes in foreign exchange rates and interest accruals	1,092

Balance at June 29, 2008 \$19,205

As of June 29, 2008, the Company had \$27.8 million of gross unrecognized tax benefits. Of this amount, \$19.2 million represents the portion that, if recognized, would impact the effective tax rate. As of June 29, 2008, the Company had \$6.8 million accrued for the payment of interest and penalties. The Company anticipates that a resolution on audits will result in a reduction of the FIN 48 reserve. The range of potential positive change is \$2.2 to \$2.5 million and is anticipated to occur within the next twelve months.

The Company is regularly audited by federal, state and foreign tax authorities. The Company s taxable years 2004 and 2005 are currently under IRS audit.

## **Notes**

### (6) Segment and Geographic Information and Significant Customers:

The Company has concluded that it operates two reportable business segments that are managed separately based on fundamental differences in their operations. Summarized segment data is as follows (in thousands):

		2008	F	Restated 2007	F	lestated 2006
NET SALES:						
Engines	\$ 1	,459,882	\$	1,447,051		,648,224
Power Products		870,403		889,976	1	,183,525
Eliminations		(178,892)		(180,194)		(292,078)
	\$2	,151,393	\$ 2	2,156,833	\$ 2	2,539,671
GROSS PROFIT ON SALES:						
Engines	\$	270,961	\$	216,910	\$	388,093
Power Products		39,376	Ψ	80,359	Ψ	110,666
Eliminations		(3,021)		(2,071)		(3,414)
		(-,,		(=,=::)		(0, 111)
	\$	307,316	\$	295,198	\$	495,345
INCOME (LOSS) FROM OPERATIONS:						
Engines	\$	69,455	\$	26,514	\$	158,408
Power Products		(40,094)		5,958		27,120
Eliminations		(3,021)		(315)		(3,414)
	\$	26,340	\$	32,157	\$	182,114
ASSETS:						
Engines	\$ 1	,302,986	\$	1,310,020	\$ 1	,408,805
Power Products	1	,150,040		1,051,992	1	,019,279
Eliminations		(619,732)		(477,544)		(378,648)
	\$ 1	,833,294	\$	1,884,468	\$ 2	2,049,436
		•				
CAPITAL EXPENDITURES:						
Engines	\$	36,998	\$	45,848	\$	54,208
Power Products	•	28,515	Ť	22,152		15,310
		,		, -		, = -
	\$	65,513	\$	68,000	\$	69,518
	Ψ	30,013	Ψ	00,000	Ψ	50,010
DEPRECIATION & AMORTIZATION:						
Engines	\$	48,922	\$	54,757	\$	59,053
Power Products	Ψ	19,964	φ	19,557	φ	18,181
I OWEI I IOUUOIO		13,304		19,007		10,101

**\$ 68,886** \$ 74,314 \$ 77,234

Information regarding the Company s geographic sales based on product shipment destination (in thousands):

	2008	Restated 2007	Restated 2006
United States	\$ 1,584,635	\$ 1,685,050	\$ 2,088,627
All Other Countries	566,758	471,783	451,044
	·		
Total	\$ 2,151,393	\$ 2,156,833	\$ 2,539,671

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### **Notes**

Sales to the following customers in the Company s Engines Segment amount to greater than or equal to 10% of consolidated net sales, respectively:

	2008		2007		2006	
Customer:	Net Sales	%	Net Sales	%	Net Sales	%
HOP	\$ 336,271	16%	\$ 443,393	21%	\$ 407,964	16%
MTD	183,554	9%	206,291	10%	230,123	9%
	\$ 519,825	25%	\$ 649,684	31%	\$ 638,087	25%

### (7) Leases:

The Company leases certain facilities, vehicles, and equipment under both capital and operating leases. Assets held under capital leases are included in Plant and Equipment and are charged to depreciation and interest over the life of the lease. Related liabilities are included in Other Accrued Liabilities and Other Long-Term Liabilities. Operating leases are not capitalized and lease payments are expensed over the life of the lease. Terms of the leases, including purchase options, renewals, and maintenance costs, vary by lease. Rental expense for fiscal 2008, 2007 and 2006 was \$25.0 million, \$22.5 million and \$18.9 million, respectively.

Future minimum lease commitments for all non-cancelable leases as of June 29, 2008 are as follows (in thousands):

Fiscal Year	<b>Operating</b>	<u>Capital</u>
2009	\$ 14,981	\$ 524
2010	13,432	530
2011	10,138	462
2012	7,459	395
2013	5,307	166
Thereafter	7,986	
Total future minimum lease commitments	\$ 59,303	2,077
Less: Interest		400
Present value of minimum capital lease payments		\$ 1,677

### (8) Indebtedness:

On August 8, 2006, the Company amended its unsecured five-year \$350 million revolving credit facility (the credit facility) that was to expire in May 2009 to allow a repurchase of its common stock for aggregate consideration not to exceed \$120 million during the period from August 10, 2006 through February 8, 2008. There were no borrowings under the credit facility as of July 1, 2007.

On July 12, 2007, the Company entered into a \$500 million amended and restated multicurrency credit agreement. See further discussion in Note 16 of the Notes to the Consolidated Financial Statements. As of June 29, 2008, borrowings under the credit facility totaled \$99.1 million.

Borrowings under the credit facility by the Company bear interest at a rate per annum equal to, at its option, either:

- (1) a 1, 2, 3 or 6 month LIBOR rate plus a margin varying from 0.50% to 1.00%, depending upon the rating of the Company s long-term debt by Standard & Poor s Rating group, a division of McGraw-Hill Companies (S&P) and Moody s Investors Service, Inc. (Moody s); or
- (2) the higher of (a) the federal funds rate plus 0.50% or (b) the bank s prime rate.

In addition, the Company is subject to a 0.10% to 0.20% commitment fee and a 0.50% to 1.00% letter of credit fee, depending on the Company s long-term credit ratings.

The lines of credit available to the Company in foreign countries are in connection with short-term borrowings and bank overdrafts used in the normal course of business. These amounts total \$16.7 million, expire at various times throughout fiscal 2009 and are renewable. None of these arrangements had material

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## **Notes**

commitment fees or compensating balance requirements. Borrowings using these lines of credit are included in short-term debt. Outstanding balances are as follows (in thousands):

Balance at Fiscal Year-End	\$	3,000	\$ 3,000
Weighted Average Interest Rate at Fiscal Year-End		5.11%	7.05%
The Long-Term Debt and Current Maturities on Long-Term Debt captions consist of the following (in	thous	ands):	
		2008	2007
7.25% Senior Notes Due 2007, Net of Unamortized Discount of \$36 in 2007	\$		\$ 81,139
8.875% Senior Notes Due 2011, Net of Unamortized Discount of \$1,522 in 2008 and \$2,091 in			
2007		266,478	267,909
Variable Rate Term Notes Due 2008			35,000
Borrowings on Revolving Credit Facility		99,077	
Total Long-Term Debt	\$	365.555	\$ 384.048

2008

2007

On August 8, 2006, the Company amended its unsecured three-year \$125 million term loan agreement (the term loan) that was to expire on February 11, 2008 to allow a repurchase of its common stock for aggregate consideration not to exceed \$120 million during the period from August 10, 2006 through February 8, 2008. The Company prepaid \$90 million of the term loan in the fourth quarter of fiscal 2006. The Company prepaid the remaining \$35 million of the term loan in the first quarter of fiscal 2008.

In May 2001, the Company issued \$275 million of 8.875% Senior Notes due March 15, 2011. No principal payments are due before the maturity date; however, the Company repurchased \$5.0 million of the bonds in the second quarter of fiscal year 2006 and \$2.0 million in the second quarter of fiscal 2008 after receiving unsolicited offers from bondholders.

In May 1997, the Company issued \$100 million of 7.25% Senior Notes due September 15, 2007. No principal payments were due before the maturity date; however, the Company repurchased \$10.0 million of the bonds in the fourth quarter of fiscal year 2002 and \$8.825 million in the fourth quarter of fiscal year 2006 after receiving unsolicited offers from bondholders. The notes matured in the first quarter of fiscal 2008 and were paid in full.

The separate indenture provided for the 8.875% Senior Notes and the Credit Agreement for the credit facility (collectively, the Domestic Indebtedness) each include a number of financial and operating restrictions. These covenants include restrictions on the Company s ability to: pay dividends; repurchase shares; incur indebtedness; create liens; enter into sale and leaseback transactions; consolidate, merge, sell or lease all or substantially all of its assets; and dispose of assets or the proceeds of sales of its assets. The credit facility contains financial covenants that require the Company to maintain a minimum interest coverage ratio and impose a maximum leverage ratio. As of June 29, 2008, the Company was in compliance with these covenants.

Additionally, under the terms of the indentures and Credit Agreements governing the Domestic Indebtedness, BSPPG became a joint and several guarantor of amounts outstanding under the Domestic Indebtedness. Refer to Note 16 of the Notes to Consolidated Financial Statements for subsidiary guarantor financial information.

## **Notes**

#### (9) Other Income:

The components of other income (expense) are as follows (in thousands):

	<u>2008</u>	<u>2007</u>	<u>2006</u>
Interest Income	\$ 1,506	\$ 1,916	\$ 2,856
Income on Preferred Stock	28,346	10,000	12,000
Equity in Earnings from Unconsolidated Affiliates	3,588	3,303	4,174
Deferred Financing Costs	(1,414)	(1,173)	(1,708)
Gain on Share Redemption	8,622		
Other Items	744	790	1,169
Total	\$ 41,392	\$ 14,836	\$ 18,491

#### (10) Commitments and Contingencies:

Product and general liability claims arise against the Company from time to time in the ordinary course of business. The Company is generally self-insured for claims up to \$2.0 million per claim. Accordingly, a reserve is maintained for the estimated costs of such claims. On June 29, 2008 and July 1, 2007 the reserve for product and general liability claims (which includes asbestos-related liabilities) was \$6.3 million and \$7.2 million, respectively. Because there is inherent uncertainty as to the eventual resolution of unsettled claims, no reasonable range of possible losses can be determined. Management does not anticipate that these claims, excluding the impact of insurance proceeds and reserves, will have a material adverse effect on the financial condition or results of operations of the Company.

In October 1998, the Company joined seventeen other companies in guaranteeing a \$17.9 million letter of credit issued as a guarantee of certain City of Milwaukee Revenue Bonds used to develop a residential rental property. The Revenue Bonds were issued on behalf of a not-for-profit organization established to manage the project and rental property post construction. The revenues from the rental property are used to fund operating expenses and all debt service requirements. The Company s share of the guarantee and the maximum exposure to the Company under the agreement is \$1.8 million. The letter of credit and underlying guarantee expires November 15, 2008. Management believes the likelihood is remote that material payments will be required under this guarantee. Accordingly, no liability has been reflected in the accompanying Consolidated Balance Sheets related to this item.

Certain independent dealers and distributors finance inventory purchases through a third party financing company. Briggs & Stratton has indemnified the third party finance company against credit default. The Company s maximum exposure under this agreement due to customer credit default in a fiscal year is \$1.85 million. In fiscal 2008 and fiscal 2007, the third party financing company provided financing for \$232.3 million and \$289.1 million of Briggs & Stratton product, respectively. As of June 29, 2008 and July 1, 2007 there were \$179.3 million and \$184.7 million, respectively, in receivables outstanding under this arrangement. Briggs & Stratton made no payments under this indemnity agreement in fiscal 2008 and fiscal 2007.

Certain of the Company s vendors in Asia require their customers to obtain letters of credit, payable upon shipment of the product. At the end of fiscal 2008, the Company had four letters of credit issued by Comerica Bank, totaling \$4.7 million. At July 1, 2007, the Company held three letters of credit from Bank of America, totaling \$14.1 million. The products ordered typically arrive in partial shipments spanning several months, with payment initiated at the time the vendor provides documentation to the bank of the quantity and occurrence of shipment.

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On June 3, 2004, eight individuals who claim to have purchased lawnmowers in Illinois and Minnesota filed a lawsuit (Ronnie Phillips et al. v. Sears Roebuck Corporation et al., No. 04-L-334 (20th Judicial Circuit, St. Clair County, IL)) against Briggs & Stratton and other defendants alleging that the horsepower labels on the products they purchased were inaccurate. The plaintiffs sought an injunction, compensatory and punitive damages, and attorneys fees under various federal and state laws including the Racketeer Influenced and Corrupt Organization Act (RICO) on behalf of all persons in the United States who, beginning January 1, 1994

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## **Notes**

through the present, purchased a lawnmower containing a two-stroke or four-stroke gasoline combustion engine up to 30 horsepower that was manufactured by the defendants. On May 31, 2006, the defendants removed the case to the U.S. District Court for the Southern District of Illinois (No. 06-412-DRH).

The defendants subsequently filed a motion to dismiss the amended complaint, and two defendants (MTD Products, Inc. and American Honda Motor Company) notified the Court that they reached a settlement with the plaintiff class. On March 30, 2007 the Court issued an order granting defendants motion to dismiss, and on May 8, 2008 the Court issued an opinion that (i) dismissed all the RICO claims with prejudice, (ii) dismissed all claims of the 93 non-Illinois plaintiffs with instructions to refile amended claims in individual state Courts, (iii) ordered that any amended complaint for the three Illinois plaintiffs be refiled by May 30, 2008, and (iv) rejected the proposed class-wide settlement with MTD. The plaintiffs have filed new complaints in New Jersey and California federal Courts, and refiled an amended complaint in Illinois. Each of these complaints allege, among other things, breach of each state s consumer fraud laws and seek certification of a state-wide class.

On June 2, 2008, plaintiffs in the New Jersey action, the California action, and the Illinois action filed a motion with the Judicial Panel of Multidistrict Litigation seeking to transfer the three actions to the United States District Court for the District of New Jersey for coordinated pretrial proceedings. Counsel for plaintiffs have represented that they would be filing related actions across the country and expect to have actions pending in all fifty states and the District of Columbia. On August 12, 2008 the Multidistrict Litigation Panel denied plaintiffs request for centralization of these various state proceedings. Defendants answers or responsive pleadings in each of the separate federal cases are currently due September 26, 2008. Although it is not possible to predict with certainty the outcome of these unresolved legal actions or the range of possible loss, Briggs & Stratton believes the unresolved legal actions will not have a material effect on its financial position.

#### (11) Stock Incentives:

Effective July 2, 2007, Briggs & Stratton adopted a Powerful Solution Incentive Compensation Program. Briggs & Stratton previously adopted an Incentive Compensation Plan, effective October 20, 2004, under which 4,000,000 shares of common stock (8,000,000 shares as a result of the 2-for-1 stock split) were reserved for future issuance. Prior to October 20, 2004, Briggs & Stratton had a Stock Incentive Plan under which 5,361,935 shares of common stock were reserved for issuance. The adoption of the Incentive Compensation Plan reduced the number of shares available for future issuance under the Stock Incentive Plan to zero. However, as of June 29, 2008, there were 2,449,230 outstanding option and restricted stock awards granted under the Stock Incentive Plan that are or may become exercisable in the future. No additional shares of common stock were reserved for future issuance under the Powerful Solution Incentive Compensation Program. In accordance with the three plans, Briggs & Stratton can issue eligible employees stock options, stock appreciation rights, restricted stock, deferred stock and cash bonus awards subject to certain annual limitations. The plans also allow Briggs & Stratton to issue directors non-qualified stock options and directors fees in stock.

During fiscal 2008, 2007 and 2006, Briggs & Stratton recognized stock based compensation expense of approximately \$4.6 million, \$8.5 million and \$10.0 million, respectively.

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## **Notes**

On the grant date, the exercise price of each stock option issued exceeds the market value of the stock. The fair value of each option is estimated using the Black-Scholes option pricing model, and the assumptions are based on historical data and standard industry valuation practices and methodology. The assumptions used to determine fair value are as follows:

Options Granted During	2008	2007	2006
Grant Date Fair Value	\$5.31	\$5.46	\$7.37
(Since options are only granted once per year, the grant date fair value equals the weighted average grant date fair value.)			
Assumptions:			
Risk-free Interest Rate	4.5%	5.0%	4.3%
Expected Volatility	26.4%	27.4%	25.1%
Expected Dividend Yield	3.1%	3.2%	1.9%
Expected Term (In Years)	5.1	5.0	5.0
Information on the ontions outstanding is as follows:			

				Aggregate Intrinsic
		d. Avg.	Wtd. Avg. Remaining Contractual	Value
D	Shares	c. Price	Term	(in thousands)
Balance, July 3, 2005	3,007,168	\$ 30.52		
Granted During the Year	355,123	38.83		
Exercised During the Year	(418,858)	26.92		
Expired During the Year	, ,			
Balance, July 2, 2006	2,943,433	\$ 32.05		
Granted During the Year	554,020	29.87		
Exercised During the Year	(143,332)	23.36		
Expired During the Year	(24,442)	33.26		
Balance, July 1, 2007	3,329,679	\$ 32.05		
Granted During the Year	596,590	30.81		
Exercised During the Year	(40,948)	23.11		
Expired During the Year				
Balance, June 29, 2008	3,885,321	\$ 31.96	4.05	\$

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## Exercisable, June 29, 2008

2,404,030

\$ 31.72

4.51

\$

The total intrinsic value of options exercised during the fiscal years ended 2008, 2007 and 2006, was \$0.3 million, \$0.8 million and \$3.4 million, respectively, and the total fair value of options exercised during fiscal 2008 was \$0.9 million. The exercise of options resulted in cash receipts of \$0.9 million, \$3.3 million and \$11.3 million in fiscal 2008, 2007 and 2006, respectively.

**Grant Summary** 

Fiscal					
	Grant	Date	Expiration	Exercise	Options
Year	Date	Exercisable	Date	Price	Outstanding
2002	8-7-01	8-7-04	8-7-08	\$24.60	286,180
2003	8-13-02	8-13-05	8-13-09	23.35	280,460
2004	8-15-03	8-15-06	8-15-13	30.44	758,320
2005	8-13-04	8-13-07	8-13-14	36.68	1,079,070
2006	8-16-05	8-16-08	8-16-10	38.83	345,881
2007	8-15-06	8-15-09	8-15-11	29.87	538,820
2008	8-14-07	8-14-10	8-31-12	30.81	596,590

## **Notes**

Below is a summary of the status of the Company s nonvested shares as of June 29, 2008, and changes during the year then ended:

	Deferr	Deferred Stock		ted Stock	Stock Options			
		Wtd. Avg.		Wtd. Avg.		Wtd. Avg.		
		Grant Date		Grant Date		Grant Date		
		Fair		Fair		Fair		
	Shares	Value	Shares	Value	Shares	Value		
Nonvested shares, July 1, 2007	29,640	\$ 35.26	132,227	\$ 32.08	1,963,771	\$ 32.90		
Granted	2,207	27.93	32,550	27.52	596,590	27.93		
Cancelled	(250)	27.93	(8,000)	33.44				
Vested			(12,800)	22.12	(1,079,070)	34.90		
Nonvested shares, June 29, 2008	31,597	34.80	143,977	32.11	1,481,291	29.45		

As of June 29, 2008, there was \$3.2 million of total unrecognized compensation cost related to nonvested share-based compensation. That cost is expected to be recognized over a weighted average period of 1.7 years. The total fair value of shares vested during fiscal 2008 was \$30.5 million.

Under the plans, the Company has issued restricted stock to certain employees. During fiscal years 2008, 2007 and 2006, the Company has issued 32,550, 21,425 and 42,574 shares, respectively. The restricted stock vests on the fifth anniversary date of the issue provided the recipient is still employed by the Company. The aggregate market value on the date of issue is approximately \$0.9 million, \$0.6 million and \$1.5 million in fiscal 2008, 2007 and 2006, respectively, and has been recorded within the Shareholders Investment section of the Consolidated Balance Sheets, and is being amortized over the five-year vesting period.

Under the plans, the Company may also issue stock to its directors in lieu of directors fees. The Company has issued 3,521, 3,497 and 3,477 shares in fiscal 2008, 2007 and 2006, respectively, under this provision of the plans.

Under the Incentive Compensation Plan, the Company may also issue deferred stock to its officers and key employees. The Company has issued 2,207 and 735 shares in fiscal 2008 and 2007, respectively, under this provision. The aggregate market value on the date of issue was approximately \$62,000 and \$20,000, respectively. Expense is recognized ratably over the five-year vesting period.

The following table summarizes the components of the Company s stock-based compensation programs recorded as expense:

	2008	2007	2006
Stock Options:			
Pretax compensation expense	\$ 3,304	\$ 7,258	\$ 8,252
Tax benefit	(1,289)	(2,831)	(3,218)
Stock option expense, net of tax	\$ 2,015	\$ 4,427	\$ 5,034
Restricted Stock:			
Pretax compensation expense	\$ 1,117	\$ 900	\$ 1,142
Tax benefit	(436)	(351)	(445)
Postrieted stock expanse not of tax	\$ 681	\$ 549	\$ 697
Restricted stock expense, net of tax	\$ 001	Ф 549	φ 697

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Deferred Stock:			
Pretax compensation expense	\$ 142	\$ 326	\$ 605
Tax benefit	(55)	(127)	(236)
Deferred stock expense, net of tax	\$ 87	\$ 199	\$ 369
Total Stock-Based Compensation:			
Pretax compensation expense	\$ 4,563	\$ 8,484	\$ 9,999
Tax benefit	(1,780)	(3,309)	(3,899)
Total stock-based compensation, net of tax	\$ 2,783	\$ 5,175	\$ 6,100

## **Notes**

#### (12) Shareholder Rights Agreement:

On August 6, 1996, the Board of Directors declared a dividend distribution of one common stock purchase right (a right) for each share of the Company s common stock outstanding on August 19, 1996. Each right would entitle shareowners to buy one-half of one share of the Company s common stock at an exercise price of \$160.00 per full common share (\$80.00 per full common share after taking into consideration the effect of a 2-for-1 stock split effective October 29, 2004), subject to adjustment. The rights agreement relating to the rights was amended by the Board of Directors on August 9, 2006 to extend the term of the rights agreement by three years to October 18, 2009, to increase from 15 percent to 20 percent or more the percentage of outstanding shares that a person or group must acquire or attempt to acquire in order for the rights to become exercisable, and to add a qualifying offer clause that permits shareholders to vote to redeem the rights in certain circumstances. Shareholders ratified the amended rights agreement at their annual meeting on October 18, 2006.

#### (13) Foreign Exchange Risk Management:

The Company enters into forward exchange contracts to hedge purchases and sales that are denominated in foreign currencies. The terms of these currency derivatives do not exceed twelve months, and the purpose is to protect the Company from the risk that the eventual dollars being transferred will be adversely affected by changes in exchange rates.

The Company has forward foreign currency exchange contracts to purchase Japanese Yen. These contracts are used to hedge the commitments to purchase engines from the Company s Japanese joint venture. The Company also has forward contracts to sell foreign currency. These contracts are used to hedge foreign currency collections on sales of inventory. The Company s foreign currency forward contracts are carried at fair value based on current exchange rates.

The Company has the following forward currency contracts outstanding at the end of fiscal 2008:

			l:	n Millions			
Hedge		Notional	Contract	Fair Market	(Gain)/Loss	Conversion	Latest
•					, ,		
Currency	Contract	Value	Value	Value	at Fair Value	Currency	<b>Expiration Date</b>
Japanese Yen	Buy	1,200.0	11.3	11.4	(.1)	U.S.	December 2008
Australian Dollar	Sell	5.5	4.9	5.2	.3	U.S.	September 2008

The Company had the following forward currency contracts outstanding at the end of fiscal 2007:

			ı	n Millions			
Hedge		Notional	Contract	Fair Market	(Gain)/Loss	Conversion	Latest
Currency	Contract	Value	Value	Value	at Fair Value	Currency	Expiration Date
Japanese Yen	Buy	2,300.0	19.2	19.0	.2	U.S.	March 2008
Euro	Sell	38.0	51.4	51.6	.2	U.S.	March 2008
Australian Dollar	Sell	4.5	3.6	3.8	.2	U.S.	October 2007

The Company continuously evaluates the effectiveness of its hedging program by evaluating its foreign exchange contracts compared to the anticipated underlying transactions. The Company did not have any ineffective hedges in fiscal 2008 or 2007.

#### (14) Employee Benefit Costs:

Retirement Plan and Other Postretirement Benefits

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The Company adopted SFAS No. 158 on July 1, 2007. See Note 2 Summary of Significant Accounting Policies for further discussion of SFAS No. 158.

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## **Notes**

The Company has noncontributory, defined benefit retirement plans and other postretirement benefit plans covering certain employees. The Company uses a June 30 measurement date for all of its plans. The following provides a reconciliation of obligations, plan assets and funded status of the plans for the two years indicated (in thousands):

	Pension Benefits Restated				Ot	ent Benefits		
Actuarial Assumptions:		2008		2007		2008		2007
Discounted Rate Used to Determine Present Value of Projected Benefit Obligation		7.0%		6.35%		6.40%		6.09%
Expected Rate of Future Compensation Level Increases		3.0-5.0%		3.0-5.0%		n/a		n/a
Expected Long-Term Rate of Return on Plan Assets		8.75%		8.75%		n/a		n/a
Change in Benefit Obligations:		011070		0.7070		11/4		1,,α
Projected Benefit Obligation at Beginning of Year	\$	986,472	\$	949.634	\$	243,545	\$	276,952
Service Cost	Ψ	12,037	Ψ	13,324	Ψ	1,486	Ψ	1,777
Interest Cost		60,326		57,940		13,760		16,007
Curtailment		-		37, <del>34</del> 0 -		(16,417)		10,007
				-				1 000
Plan Participant Contributions		(74.405)		-		629		1,696
Actuarial (Gain) Loss		(74,125)		38,877		(2,597)		(17,830)
Benefits Paid		(72,717)		(73,303)		(30,492)		(35,057)
Projected Benefit Obligation at End of Year	\$	911,993	\$	986,472	\$	209,914	\$	243,545
Trojectou Benent Congullen at End of Tour	•	011,000	Ψ	000, =	•	_00,011	Ψ	0,0 .0
Change in Plan Assets:								
Fair Value of Plan Assets at Beginning of Year	<b>\$</b> 1	1,048,881	\$	945,203	\$	-	\$	-
Actual Return on Plan Assets		(13,677)		167,244		-		-
Plan Participant Contributions		-		-		629		1,696
Employer Contributions		1,653		9,737		29,863		33,361
Benefits Paid		(72,717)		(73,303)		(30,492)		(35,057)
Fair Value of Plan Assets at End of Year	\$	964,140	\$	1.048.881	\$	_	\$	_
Tail Value of Flatt Assets at End of Feat	Ψ	304,140	Ψ	1,040,001	Ψ	_	Ψ	
Funded Status:								
Plan Assets (Less Than) in Excess of Projected Benefit Obligation	\$	52,147	\$	62,409	\$	(209,914)	\$	(243,545)
Amounts Recognized on the Balance Sheets:								
Prepaid Pension	\$	90,020	\$	103,247	\$	-	\$	-
Accrued Pension Cost		(36,173)		(39,438)		-		-
Accrued Wages and Salaries		(1,700)		(1,400)		-		-
Accrued Postretirement Health Care Obligation		-		-		(161,684)		(186,868)
Accrued Liabilities		-		-		(30,621)		(37,504)
Accrued Employee Benefits		-		-		(17,609)		(19,173)
1 ,						, , ,		, ,
Not Assessed December of the defivers	Φ.	50 447	Φ	00.400	•	(000 04 4)	Φ	(040 545)
Net Amount Recognized at End of Year	\$	52,147	\$	62,409	\$	(209,914)	\$	(243,545)
Amounts Recognized in Accumulated Other Comprehensive Income (Loss):								
Transition Assets (Obligation)	\$	(24)	\$	(29)	\$	-	\$	(26)
Net Actuarial Gain (Loss)		(62,611)		(53,146)		(67,139)		(77,405)
Prior Service (Credit) Cost		(10,398)		(12,406)		2.844		3,363
(,		( -,)		( ,)		,		-,
Net Assessed December 1 at End of Versi		(30.000)	•	(05.504)		(04 005)	_	(74.000)
Net Amount Recognized at End of Year	\$	(73,033)	\$	(65,581)	\$	(64,295)	\$	(74,068)

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## **Notes**

The accumulated benefit obligation for all defined benefit pension plans was \$872 million and \$933 million at June 30, 2008 and 2007, respectively.

The following table summarizes the plans income and expense for the three years indicated (in thousands):

	Pension Benefits						Other	nt Benefits		
	Restated Restate			estated						
Components of Net Periodic (Income) Expense:		2008		2007		2006	2008	2	007	2006
Service Cost-Benefits Earned During the Year		12,037		13,290		15,395	\$ 1,486		1,777	\$ 3,031
Interest Cost on Projected Benefit Obligation	. (	60,326		57,940		52,596	13,760	16	3,007	15,025
Expected Return on Plan Assets	(8	31,344)	(	78,250)	(	78,368)	-		-	-
Amortization of:										
Transition Asset		8		8		8	42	<u> </u>	46	46
Prior Service Cost (Credit)		3,290		3,290		3,292	(849	)	(849)	(629)
Actuarial Loss		5,368		5,032		9,675	10,861	13	3,337	15,793
Net Periodic (Income) Expense	\$	(315)	\$	1,310	\$	2,598	\$ 25,300	\$ 30	0,318	\$33,266

Significant assumptions used in determining net periodic benefit cost for the fiscal years indicated are as follows:

	Pe	nsion Bene	fits	Other Postretirement Benefit				
	2008	2007	2006	2008	2007	2006		
Discount Rate	7.0%	6.35%	5.25%	6.40%	6.09%	5.25%		
Expected Return on Plan Assets	8.75%	8.75%	8.75%	n/a	n/a	n/a		
Compensation Increase Rate	3.0-5.0%	3.0-5.0%	3.0-5.0%	n/a	n/a	n/a		

The amounts in Accumulated Other Comprehensive Income that are expected to be recognized as components of net periodic benefit cost during the next fiscal year are as follows (in thousands):

		Other
	Pension	Postretirement
	Plans	Plans
Prior service credit (cost)	\$ (3,289)	\$ 876
Net actuarial loss	(753)	(11,511)
TI OU D : 0 ID (0 I C I I		

The Other Postretirement Benefit plans are unfunded.

For measurement purposes an 8% annual rate of increase in the per capita cost of covered health care claims was assumed for the Company for the fiscal year 2008 decreasing gradually to 5% for the fiscal year 2014. In fiscal 2005, the Company acquired the liabilities associated with the Simplicity Post-Retirement Benefit Plan covering certain Port Washington, Wisconsin employees. For measurement purposes this plan also assumes an 8% annual rate of increase in the per capita cost decreasing gradually to 5% for the fiscal year 2014. The health care cost trend rate assumptions have a significant effect on the amounts reported. An increase of one percentage point, would increase the accumulated postretirement benefit by \$10.0 million and would increase the service and

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interest cost by \$0.8 million for fiscal 2008. A corresponding decrease of one percentage point, would decrease the accumulated postretirement benefit by \$9.2 million and decrease the service and interest cost by \$0.7 million for the fiscal year 2008.

As discussed in Note 17 in the Notes to the Consolidated Financial Statements, the Company plans to close its Port Washington, WI production facility during the second quarter of fiscal 2009. The closure of this facility will result in termination of all Port Washington union and certain salaried employees. This employee reduction will reduce the Company s liability for postretirement healthcare benefits. Additionally, the closing agreement reduced the retiree health benefits for certain retirees. These combined changes resulted in a net curtailment gain of \$13.3 million in fiscal 2008.

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## **Notes**

#### Plan Assets

A Board of Directors appointed Investment Committee ( Committee ) manages the investment of the pension plan assets. The Committee has established and operates under an Investment Policy. It determines the asset allocation and target ranges based upon periodic asset/liability studies and capital market projections. The Committee retains external investment managers to invest the assets. The Investment Policy prohibits certain investment transactions, such as lettered stock, commodity contracts, margin transactions and short selling, unless the Committee gives prior approval. Briggs & Stratton s pension plans weighted-average asset allocations and target allocations at June 30, 2008, and 2007, by asset category are as follows:

		Plan Assets	s at Year-
		end	d
Asset Category	Target %	2008	2007
Cash	0%-2%	1%	3%
Domestic Bonds	10%-30%	29%	21%
Non-Investment Grade Bonds	0%-15%	0%	0%
Non-US Bonds	0%-10%	0%	0%
Domestic Equities	20%-40%	20%	35%
Global & International Equities	10%-25%	16%	19%
Alternative & Absolute Return	20%-30%	30%	18%
Real Estate	4%-10%	4%	4%
		100%	100%

The plan s investment strategy is based on an expectation that, over time, equity securities will provide higher total returns than debt securities. The plan primarily minimizes the risk of large losses through diversification of investments by asset class, by investing in different types of styles within the classes and by using a number of different managers. The Committee monitors the asset allocation and investment performance monthly, with a more comprehensive quarterly review with its consultant.

The plan s expected return on assets is based on management s and the Committee s expectations of long-term average rates of return to be achieved by the plan s investments. These expectations are based on the plan s historical returns and expected returns for the asset classes in which the plan is invested.

#### Contributions

The Company is not required to, nor intends to, make any contributions to the pension plans in fiscal 2009.

#### **Estimated Future Benefit Payments**

Projected benefit payments from the plans as of June 29, 2008 are estimated as follows (in thousands):

Pension Benefits
Other Postretirement Benefits
Retiree

Year Ending
Qualified Non-Qualified Medical Retiree LTD

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2009	\$ 67,538	\$ 1,824	\$ 28,908	\$ 1,156	\$ 133
2010	67,978	1,818	25,861	1,188	137
2011	68,283	2,199	26,329	1,218	139
2012	68,864	2,180	24,742	1,156	142
2013	69,345	2,155	22,328	1,246	124
2014-2018	356,542	14,554	70,043	6,567	592
Defined Contribution Plans					

Employees of the Company may participate in a defined contribution savings plan that allows participants to contribute a portion of their earnings in accordance with plan specifications. A maximum of 1-1/2% to 3-1/2% of each participant s salary, depending upon the participant s group, is matched by the Company. Additionally, certain employees may receive Company nonelective contributions equal to 2% of the employee s salary. The Company contributions totaled \$6.6 million in 2008, \$6.1 million in 2007 and \$6.7 million in 2006.

## **Notes**

#### Postemployment Benefits

The Company accrues the expected cost of postemployment benefits over the years that the employees render service. These benefits are substantially smaller amounts because they apply only to employees who permanently terminate employment prior to retirement. The items include disability payments, life insurance and medical benefits. These amounts are also discounted using interest rates of 6.40% and 6.09% for fiscal years 2008 and 2007, respectively. Amounts are included in Accrued Employee Benefits in the Consolidated Balance Sheets.

#### (15) Disclosures About Fair Value of Financial Instruments:

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

<u>Cash and Cash Equivalents. Receivables. Accounts Payable. Domestic Notes Payable. Foreign Loans. Accrued Liabilities and Income Taxes Payable:</u> The carrying amounts approximate fair market value because of the short maturity of these instruments.

Long-Term Debt: The fair market value of the Company s long-term debt is estimated based on market quotations at year-end.

The estimated fair market values of the Company s Long-Term Debt is (in thousands):

	2008					20		
								Fair
	Carrying Amount			Fair Value		Carrying Amount		Value
Long-term Debt -								
7.25% Notes Due 2007	\$	-	\$	-	\$	81,139	\$	83,124
8.875% Notes Due 2011	\$	266,478	\$	280,364	\$	267,909	\$	287,868
Variable Term Notes Due 2008	\$	-	\$	-	\$	35,000	\$	35,000
Borrowings on Revolving Credit Facility	\$	99,077	\$	99,077	\$	-	\$	-

## (16) Separate Financial Information of Subsidiary Guarantors of Indebtedness

In June 1997, the Company issued \$100 million of 7.25% senior notes, in May 2001, the Company issued \$275 million of 8.875% senior notes and in February 2005, the Company issued \$125 million of variable rate term notes. In addition, the Company had a \$350 million revolving credit facility used to finance seasonal working capital needs that was to expire in May 2009.

On July 12, 2007, the Company entered into a \$500 million amended and restated multicurrency credit agreement. The Amended Credit Agreement (Revolver) provides a revolving credit facility for up to \$500 million in revolving loans, including up to \$25 million in swing-line loans. The Company used the proceeds of the Revolver to, among other things, pay off the remaining amount outstanding under the Company s variable rate term notes issued in February 2005 and retire the 7.25% senior notes that were due in September 2007. The Revolver has a term of five years and all outstanding borrowings on the Revolver are due and payable on July 12, 2012. The Revolver contains covenants that the Company considers usual and customary for an agreement of this type, including a Maximum Total Leverage Ratio and Minimum Interest Coverage Ratio. Certain of the Company s subsidiaries are required to be guarantors of the Company s obligations under the Revolver.

Under the terms of the Company s 8.875% senior notes and the Revolver (collectively, the Domestic Indebtedness ), Briggs & Stratton Power Products Group, LLC is the joint and several guarantor of the Domestic Indebtedness (the Guarantor ). The

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guarantees are full and unconditional guarantees. Additionally, if at any time a domestic subsidiary of the Company constitutes a significant domestic subsidiary, then such domestic subsidiary will also become a guarantor of the Domestic Indebtedness. Currently, all of the Domestic Indebtedness is unsecured. If the Company were to fail to make a payment of interest or principal on its due

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## **Notes**

date, the Guarantor is obligated to pay the outstanding Domestic Indebtedness. The Company had the following outstanding amounts related to the guaranteed debt (in thousands):

	June 29, 2008					
	(	Carrying	Maximum			
	,	Amount	Guarantee			
8.875% Senior Notes, due March 15, 2011	\$	266,478	\$ 268,000			
Revolving Credit Facility, expiring July 2012	\$	99,077	\$ 500,000			

The following condensed supplemental consolidating financial information reflects the summarized financial information of Briggs & Stratton, its Guarantors and Non-Guarantor Subsidiaries (in thousands):

#### **BALANCE SHEET:**

As of June 29, 2008	٠.	gs & Stratton orporation		Guarantor ubsidiaries		-Guarantor bsidiaries	Eliminations	Co	nsolidated
Current Assets	\$	543.349		1,071,298	\$	234,889	\$ (870,999)	\$	978,537
Investment in Subsidiary	•	1,065,613	•	-	•	-	(1,065,613)	•	-
Noncurrent Assets		371,781		445,777		37,199	-		854,757
		,		•		•			,
	\$	1,980,743	\$	1,517,075	\$	272,088	\$ (1,936,612)	\$	1,833,294
Current Liabilities	\$	574,795	\$	462,968	\$	166,838	\$ (870,999)	\$	333,602
Long-Term Debt	Ψ	365,555	Ψ	-	Ψ	-	• (0.0,000)	Ψ	365,555
Other Long-Term Obligations		202,870		93,218		526	-		296,614
Shareholders Equity		837,523		960,889		104,724	(1,065,613)		837,523
4. 3		,		,		- ,	( ,,,		,
	\$	1,980,743	\$	1,517,075	\$	272,088	\$ (1,936,612)	\$	1,833,294
Restated as of July 1, 2007									
Current Assets	\$	548,057	\$	976,298	\$	198,123	\$ (729,385)	\$	993,093
Investment in Subsidiary		1,101,113		-		-	(1,101,113)		-
Noncurrent Assets		418,213		438,506		34,656	-		891,375
	\$	2,067,383	\$	1,414,804	\$	232,779	\$ (1,830,498)	\$	1,884,468
Current Liabilities	\$	756,954	\$	304,958	\$	141,543	\$ (729,385)	\$	474,070
Long-Term Debt		267,909		-		-	•		267,909
Other Long-Term Obligations		204,066		99,571		398	-		304,035
Shareholders Equity		838,454		1,010,275		90,838	(1,101,113)		838,454
	\$	2,067,383	\$	1,414,804	\$	232,779	\$ (1,830,498)	\$	1,884,468

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# **Notes**

## **STATEMENT OF EARNINGS:**

STATEMENT OF EARNINGS:										
For the Fiscal Year Ended June 29, 2008		gs & Stratton orporation		luarantor Ibsidiaries		-Guarantor bsidiaries	Eli	minations	Co	nsolidated
Net Sales	\$	1,372,382	\$	831,024	\$	250,046	\$	(302,059)	\$	2,151,393
Cost of Goods Sold		1,133,200		802,254		209,022		(300,399)		1,844,077
Gross Profit		239,182		28,770		41,024		(1,660)		307,316
Engineering, Selling, General and Administrative Expenses		165,625		79,946		35,405		_		280,976
Equity in Loss from Subsidiaries		25,265		-		-		(25,265)		-
Income (Loss) from Operations		48,292		(51,176)		5,619		23,605		26,340
Interest Expense		(37,615)		(219)		(289)		-		(38,123)
Other Income, Net		42,146		1,628		913		(3,295)		41,392
Income (Loss) Before Provision for Income Taxes		52,823		(49,767)		6,243		20,310		29,609
Provision (Credit) for Income Taxes		25,269		(20,561)		2,301		-		7,009
Net Income (Loss)	\$	27,554	\$	(29,206)	\$	3,942	\$	20,310	\$	22,600
Restated for the Fiscal Year Ended July 1, 2007	Φ	1 007 000	Φ	004 405	Φ.	100 700	Φ	(000 700)	Φ	0.450.000
Net Sales	\$	1,397,336	\$	861,435	\$	196,762	\$	(298,700)	\$	2,156,833
Cost of Goods Sold		1,166,971		782,465		163,635		(294,524)		1,818,547
Impairment Charge		33,900		7,907		1,281		-		43,088
Gross Profit		196,465		71,063		31,846		(4,176)		295,198
Engineering, Selling, General and Administrative Expenses		163,553		74,676		26,742		(1,930)		263,041
Equity in Earnings from Subsidiaries		(2,531)		· -		-		2,531		-
Income (Loss) from Operations		35,443		(3,613)		5,104		(4,777)		32,157
Interest Expense		(43,285)		(122)		(284)		-		(43,691)
Other Income (Expense), Net		10,440		3,143		(948)		2,201		14,836
Income (Loss) Before Provision for Income Taxes		2,598		(592)		3,872		(2,576)		3,302
Provision (Credit) for Income Taxes		(4,147)		(478)		1,226		- ′		(3,399)
Net Income (Loss)	\$	6,745	\$	(114)	\$	2,646	\$	(2,576)	\$	6,701
Restated for the Fiscal Year Ended July 2, 2006										
Net Sales	\$	1,611,327	\$	1,157,675	\$	189,160	\$	(418,491)	\$	2,539,671
Cost of Goods Sold		1,248,750		1,052,361		156,079		(412,864)		2,044,326
Gross Profit		362,577		105,314		33,081		(5,627)		495,345
Engineering, Selling, General and Administrative						·		, ,		
Expenses Equity in Earnings from Subsidiaries		199,439 (18,149)		81,852 -		31,940 -		- 18,149		313,231
		, ,								
Income from Operations		181,287		23,462		1,141		(23,776)		182,114

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Interest Expense	(41,833)	(52)	(206)	-	(42,091)
Other Income (Expense), Net	16,089	4,761	(919)	(1,440)	18,491
Income Before Provision for Income Taxes	155,543	28,171	16	(25,216)	158,514
Provision for Income Taxes	42,496	9,118	919	- 1	52,533
Net Income (Loss)	\$ 113,047	\$ 19,053	\$ (903)	\$ (25,216)	\$ 105,981

# **Notes**

## STATEMENT OF CASH FLOWS:

For the Fiscal Year Ended June 29, 2008	Briggs & Stratton Corporation	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
CASH FLOWS FROM OPERATING ACTIVITIES:					
Net Income (Loss)	\$ 27,554	\$ (29,206)	\$ 3,942	\$ 20,310	\$ 22,600
Adjustments to Reconcile Net Income to					
Net Cash Provided (Used) by Operating Activities:	4E 200	10.000	0.700		60.006
Depreciation and Amortization	45,308	19,809	3,769	-	68,886
Stock Compensation Expense	4,563	-	-	-	4,563
Earnings of Unconsolidated Affiliates,	(750)		(0.0)		(700)
Net of Dividends	(758)	-	(30)	- (05.005)	(788)
Equity in Loss from Subsidiaries	25,265	-	- (0.0)	(25,265)	-
(Gain) Loss on Disposition of Plant and Equipment	1,010	1,728	(30)	-	2,708
Gain on Sale of Investment	(36,960)	-	-	-	(36,960)
Curtailment Gain	-	(13,288)	-	-	(13,288)
(Provision) Credit for Deferred Income Taxes	25,628	(14,921)	(201)	-	10,506
Change in Operating Assets and Liabilities:					
(Increase) Decrease in Receivables	5,221	(113,597)	(26,155)	141,437	6,906
(Increase) Decrease in Inventories	1,466	19,745	(3,572)	751	18,390
Decrease in Prepaid Expenses and					
Other Current Assets	6,809	2,802	343	-	9,954
Increase (Decrease) in Accounts Payable, Accrued					
Liabilities and Income Taxes	6,985	86,679	16,813	(132,634)	(22,157)
Change in Accrued/Prepaid Pension	(2,325)	38	29	-	(2,258)
Other, Net	(4,571)	(3,346)	(4,035)	4,179	(7,773)
Net Cash Provided (Used) by Operating Activities	105,195	(43,557)	(9,127)	8,778	61,289
CASH FLOWS FROM INVESTING ACTIVITIES:	/- ·	(	4- 4		( )
Additions to Plant and Equipment	(34,805)	(28,575)	(2,133)	-	(65,513)
Proceeds Received on Disposition of Plant and					
Equipment	434	120	126	-	680
Proceeds Received on Sale of Investment	66,011	-	-	-	66,011
Cash Investment in Subsidiary	(5,819)	-	(202)	6,021	-
Other, Net	(503)	-	-	-	(503)
Net Cash Provided (Used) by Investing Activities	25,318	(28,455)	(2,209)	6,021	675
CASH FLOWS FROM FINANCING ACTIVITIES:					
Net (Repayments) Borrowings on Loans, Notes Payable					
and Long-Term Debt	(92,883)	74,118	8,481	(8,778)	(19,062)
Issuance Cost of Amended Revolver	(1,286)	-	-	-	(1,286)
Cash Dividends Paid	(43,560)	-	-	-	(43,560)
Capital Contributions Received	-	383	5,638	(6,021)	-
Stock Option Exercise Proceeds and					
Tax Benefits	991	-	-	-	991
Net Cash Provided (Used) by Financing Activities	(136,738)	74,501	14,119	(14,799)	(62,917)
ivel Gasii Frovided (Osed) by Filianding Activities	(130,730)	74,501	14,119	(14,799)	(02,917)
EFFECT OF FOREIGN CURRENCY EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	-	-	3,952	-	3,952

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NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS Cash and Cash Equivalents, Beginning of Year	(6,225) 8,785	2,489 (1,402)	6,735 22,086	- -	2,999 29,469
Cash and Cash Equivalents, End of Year	\$ 2,560	\$ 1,087	\$ 28,821	\$ -	\$ 32,468

# **Notes**

## STATEMENT OF CASH FLOWS:

STATEMENT OF CASH FLOWS:										
	Brigg	s & Stratton	Gı	uarantor	Non-	Guarantor				
Restated for the Fiscal Year Ended July 1, 2007	Co	rporation	Sub	osidiaries	Sub	sidiaries	Elir	ninations	Cor	nsolidated
CASH FLOWS FROM OPERATING ACTIVITIES:										
Net Income (Loss)	\$	6,745	\$	(114)	\$	2,646	\$	(2,576)	\$	6,701
Adjustments to Reconcile Net Income to Net Cash				` '						
Provided by Operating Activities:										
Depreciation and Amortization		52,681		19,347		2,286		-		74,314
Stock Compensation Expense		8,484		-		-		-		8,484
Impairment Items		33,900		7,907		1,281		-		43,088
Earnings of Unconsolidated Affiliates,										
Net of Dividends		1,903		-		(327)		-		1,576
Equity in Earnings from Subsidiaries		(2,531)		-		` - ´		2,531		-
Loss on Disposition of Plant and Equipment		2,783		75		81		-		2,939
Provision for Deferred Income Taxes		(16,717)		(672)		(58)		-		(17,447)
Change in Operating Assets and Liabilities:		( -, ,		(- )		()				, , ,
(Increase) Decrease in Receivables		(108,828)		(46,758)		4,970		96,644		(53,972)
(Increase) Decrease in Inventories		25,767		(21,983)		1,097		2,251		7,132
Decrease in Prepaid Expenses and		20,707		(=1,000)		.,007		_,_0.		7,.02
Other Current Assets		1,959		9,081		518		_		11,558
Increase (Decrease) in Accounts Payable, Accrued		1,000		0,001		0.0				11,000
Liabilities and Income Taxes		20,311		88.901		(1,094)		(91,500)		16,618
Change in Accrued/Prepaid Pension		(8,426)		35		(1,004)		(01,000)		(8,391)
Other, Net		(3,958)		(358)		(445)		_		(4,761)
Other, Net		(0,550)		(000)		(443)				(4,701)
Net Cash Provided by Operating Activities		14,073		55,461		10,955		7,350		87,839
CASH FLOWS FROM INVESTING ACTIVITIES:										
Additions to Plant and Equipment		(28,446)		(22,038)		(17,516)		-		(68,000)
Proceeds Received on Disposition of Plant and Equipment		487		52		60		-		599
Cash Investment in Subsidiary		8,619		-		181		(8,800)		-
·										
Net Cash Used by Investing Activities		(19,340)		(21,986)		(17,275)		(8,800)		(67,401)
Net Oash Osed by Investing Activities		(13,540)		(21,300)		(17,275)		(0,000)		(07,401)
CASH FLOWS FROM FINANCING ACTIVITIES:										
Net (Repayments) Borrowings on Loans and										
Notes Payable		44,838		(42,071)		3,811		(7,051)		(473)
Cash Dividends Paid		(43,870)		-		(1,201)		1,201		(43,870)
Capital Contributions Received		-		382		(7,682)		7,300		-
Stock Option Exercise Proceeds and Tax Benefits		3,694		-		-		-		3,694
Treasury Stock Repurchases		(48,232)		-		-		-		(48,232)
Net Cash Used by Financing Activities		(43,570)		(41,689)		(5,072)		1,450		(88,881)
		(10,010)		( , ,		(=,===)		,,		(,)
EFFECT OF FORFION CURRENCY EVOLUNIOF DATE										
EFFECT OF FOREIGN CURRENCY EXCHANGE RATE		(4)				0.000				0.004
CHANGES ON CASH AND CASH EQUIVALENTS		(1)		-		2,822		-		2,821
NET DECREASE IN CASH AND CASH EQUIVALENTS		(48,838)		(8,214)		(8,570)		-		(65,622)
Cash and Cash Equivalents, Beginning of Year		57,623		6,812		30,656		-		95,091
Cash and Cash Equivalents, End of Year	\$	8,785	\$	(1,402)	\$	22,086	\$	_	\$	29,469
	Ψ	5,700	Ψ	(.,)	Ψ	,500	Ψ		Ψ	_0,.00

# **Notes**

OTATEMENT OF GAOLIELOWO	Brigǫ	gs & Stratton			Non-	Guaranto	r			
STATEMENT OF CASH FLOWS:	_			arantor					_	
Restated for the Fiscal Year Ended July 2, 2006	Co	orporation	Sub	sidiaries	Sul	osidiaries	Elir	minations	Coi	nsolidated
CASH FLOWS FROM OPERATING ACTIVITIES:										
Net Income (Loss)	\$	113,047	\$	19,053	\$	(903)	\$	(25,216)	\$	105,981
Adjustments to Reconcile Net Income to Net Cash Provided										
(Used) by Operating Activities:										
Depreciation and Amortization		57,437		18,030		1,767		-		77,234
Stock Compensation Expense		9,999		_		, <u>-</u>		-		9,999
Earnings of Unconsolidated Affiliates, Net of Dividends		401		-		58		-		459
Equity in Earnings from Subsidiaries		(18,149)		_		-		18,149		-
(Gain) Loss on Disposition of Plant and Equipment		(12,059)		584		336		-		(11,139)
Provision for Deferred Income Taxes		(18,069)		9,371		773		-		(7,925)
Change in Operating Assets and Liabilities:		(10,000)		-,						(1,000)
(Increase) Decrease in Receivables		93,660	(2	225,177)		16,959		201,842		87,284
Increase in Inventories		(57,410)	,	(31,992)		(5,932)		3,884		(91,450)
(Increase) Decrease in Prepaid Expenses and		(67,110)		(01,002)		(0,002)		0,001		(01,100)
Other Current Assets		3,161		(15,675)		212		_		(12,302)
Increase (Decrease) in Accounts Payable, Accrued Liabilities and		0,101		(10,010)						(12,002)
Income Taxes		(16,164)	9	205,460		887		(194,978)		(4,795)
Change in Accrued/Prepaid Pension		865		34		-		(104,070)		899
Other, Net		5,868		(5,370)		(136)		1		363
Other, Net		3,000		(3,370)		(130)		'		303
Net Cash Provided (Used) by Operating Activities		162,587		(25,682)		14,021		3,682		154,608
CASH FLOWS FROM INVESTING ACTIVITIES:										
Additions to Plant and Equipment		(50,084)		(14,745)		(4,689)		-		(69,518)
Proceeds Received on Disposition of Plant and Equipment		11,420		51		47		-		11,518
Cash Investment in Subsidiary		(391)		-		9		382		-
Refund of Cash Paid for Acquisition		-		6,347		-		-		6,347
Other, Net		(3,400)		-		-		-		(3,400)
		(0,100)								(2,122)
Not One letter of building of the Authorities		(40.455)		(0.047)		(4.000)		000		(55.050)
Net Cash Used by Investing Activities		(42,455)		(8,347)		(4,633)		382		(55,053)
CASH FLOWS FROM FINANCING ACTIVITIES:										
Net (Repayments) Borrowings on Loans and Notes Payable and Long										
Term Debt		(137,803)		34,082		9,308		(6,382)		(100,795)
Cash Dividends Paid		(45,278)		-		(2,701)		2,701		(45,278)
Capital Contributions Received		- 1		383		-		(383)		-
Stock Option Exercise Proceeds and Tax Benefits		12,457		-		-		-		12,457
Treasury Stock Repurchases		(34,919)		-		-		-		(34,919)
,		, ,								,
Net Cash (Used) Provided by Financing Activities		(205,543)		34,465		6,607		(4,064)		(168,535)
Net Gash (Gaca) i Tovided by i manding Activities		(200,040)		04,400		0,007		(4,004)		(100,000)
EFFECT OF FOREIGN CURRENCY EXCHANGE RATE CHANGES										
ON CASH AND CASH EQUIVALENTS		-		-		2,498		-		2,498
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS		(85,411)		436		18,493		-		(66,482)
Cash and Cash Equivalents, Beginning of Year		143,034		6,376		12,163		-		161,573
		-,		-,		,				- ,
Cash and Cash Equivalents, End of Year	\$	57,623	Ф	6.910	Φ	30,656	ф		Φ	95,091
Dasii anu Dasii Equivalents, Enu di Teal	Ф	57,623	\$	6,812	\$	30,030	\$	-	\$	95,091

## **Notes**

### (17) Impairment and Disposal Charges

Impairment charges were recognized in the Consolidated Statements of Earnings for \$43.1 million pretax (\$26.2 million after tax) during fiscal 2007, of which \$33.9 and \$9.2 million were recognized in the Engines and Power Products Segments, respectively. The Engines Segment \$33.9 million charge was primarily for the write-down of assets of the Rolla, MO (Rolla) engine manufacturing facility that closed in the second quarter of fiscal 2008. A decision was made to close the Rolla facility as a result of the Company s analysis to reduce its fixed manufacturing costs by consolidating production into its other existing engine plants in Poplar Bluff, MO and Chongging, China. The related impaired machinery and equipment no longer used in production was sold in an auction or scrapped during the second quarter of fiscal 2008. The \$9.2 million recognized in the Power Products Segment primarily relates to the closure of the Port Washington, WI production facility expected to be completed in the second quarter of fiscal 2009. Management of the Company conducted an analysis of the Company s manufacturing facilities that had been acquired through acquisitions over the past several years. Management concluded to consolidate the lawn and garden manufacturing facilities into three focused factories. A new factory in Newbern, TN, located near the Company s high volume lawnmower engine plants, will build walk behind lawnmowers for the consumer market. An existing factory in McDonough, GA will build riding lawnmowers for the consumer market. A third factory in Munnsville, NY will build commercial riding lawnmowers and zero turn lawnmowers. The production from Port Washington, WI will primarily move to the McDonough, GA facility. For each segment, it was determined that the carrying value of the assets exceeded the undiscounted future cash flows. The impairment was computed as the difference between the estimated fair value and the carrying value of the assets. Fair value was determined based on market prices for comparable assets.

Additionally, an expense was recorded within cost of goods sold to accrue for severance payments to be paid to the employees of the Rolla facility. Accrued severance at July 1, 2007 was approximately \$1.1 million. Another approximately \$1.4 million was accrued in fiscal 2008 and approximately \$2.5 million was paid in fiscal 2008, resulting in no remaining accrued severance as of June 29, 2008.

An expense was also recorded within cost of goods sold to accrue for severance payments to be paid to employees of the Port Washington facility upon its close. Approximately \$1.9 million of severance expense is expected to be incurred related to the closure of this facility and of this \$1.9 million, approximately \$1.1 million has been incurred as of June 29, 2008. Severance payments are contingent upon an employee working through scheduled end dates, and will continue to accrue until the plant closes.

#### (18) Subsequent Events

On June 30, 2008 the Company, through its wholly owned subsidiary Briggs & Stratton Australia, Pty Limited, acquired Victa Lawncare Pty Ltd (Victa) of Sydney, Australia from GUD Holdings Limited for a total consideration of \$23.0 million in cash. The purchase price is subject to revision based on a review of changes in working capital from an interim balance sheet date until the transaction closing date. Victa is a leading designer, manufacturer and marketer of a broad range of outdoor power equipment used in consumer lawn and garden applications in Australia and New Zealand. Its products are sold at large retail stores and independent dealers. Victa had net sales of approximately \$57.3 million for the twelve months ending June 30, 2008. The Company financed the transaction from cash on hand and its existing credit facilities. The Company expects that the acquisition will have no material effect on earnings in fiscal 2009.

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## Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of Briggs & Stratton Corporation:

In our opinion, the consolidated financial statements listed in the index appearing under Item 15(a)(1) present fairly, in all material respects, the financial position of Briggs & Stratton Corporation and its subsidiaries at June 29, 2008 and July 1, 2007, and the results of its operations and its cash flows for each of the three years in the period ended June 29, 2008 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of June 29, 2008, based on criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these financial statements and financial statement schedule, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management s Report on Internal Control over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedule, and on the Company s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting. assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As discussed in Notes 2 and 14 to the consolidated financial statements, the Company changed its method of accounting for its defined benefit pension and other postretirement plans in 2008.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### PricewaterhouseCoopers LLP

Milwaukee, Wisconsin

August 28, 2008

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# Quarterly Financial Data, Dividend and Market Information (Unaudited)

As discussed in Note 3 to the Notes to Consolidated Financial Statements, the Company has restated its prior years financial statements for a change in accounting principle related to its defined benefit pension plan, which occurred in the first quarter of fiscal 2008, and for the correction of certain errors which were identified in the third quarter of fiscal 2008. The impact of the change in accounting principle has already been reflected in the Company s fiscal 2008 previously filed quarterly reports on Form 10-Q. During the third quarter of fiscal 2008, the Company recorded an out-of-period adjustment of \$1.7 million to net income (\$.03 per diluted share) to correct the errors included in the first and second quarters of fiscal 2008. The tables below reflect the adjustments in the appropriate quarterly periods in fiscal 2008. In addition, the tables below reflect the impact of the errors on the quarterly periods in fiscal 2007. The Company does not believe that the adjustments to correct the errors described in Note 3 are material, individually or in the aggregate, to the Company s results of operations, financial position or cash flows for any of the Company s previously filed quarterly financial statements.

		In Thousands		
Quarter				
Ended	Net Sales	Gross Profit	Net Income (Loss)	
Restated Fiscal 2008			(====)	
September	\$ 367,069	\$ 42,844	\$ (20,811)	
December	477,537	44,317	4,062	
March	725,686	124,452	38,870	
June	581,101	95,703	479	
Total	\$ 2,151,393	\$ 307,316	\$ 22,600	
Restated Fiscal 2007				
September	\$ 338,749	\$ 44,378	\$ (17,615)	
December	423,559	69,180	(4,330)	
March	716,953	89,228	10,585	
June	677,572	92,412	18,061	
Total	\$ 2,156,833	\$ 295,198	\$ 6,701	

Per Share of Common Stock Market Price Range

Net on New York
Income Dividends Stock Exchange
(Loss) (1) Declared High Low

Quarter

Ended

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#### **Restated Fiscal 2008**

September	\$ (.42)	\$ .22	\$33.40	\$25.16
December	.08	.22	25.80	21.16
March	.78	.22	22.75	16.35
June	.01	.22	19.00	12.80
Total	\$ .46	\$ .88		
Restated Fiscal 2007 September	\$ (.35)	\$ .22	\$31.49	\$24.60
December	(.09)	.22	29.06	24.79
March	.21	.22	31.45	26.88
June	.36	.22	33.06	28.50
Total	\$ .13	\$ .88		

The number of record holders of Briggs & Stratton Corporation Common Stock on August 25, 2008 was 3,640.

Net Income (Loss) per share of Common Stock represents Diluted Earnings per Share.

(1) Refer to Note 2 of the Notes to Consolidated Financial Statements, for information about Diluted Earnings per Share. Amounts may not total because of differing numbers of shares outstanding at the end of each quarter.

# Quarterly Financial Data, Dividend and Market Information (Unaudited)

Consolidated Condensed Statements of Income (in thousands, except per share data):

	Three M	Three Months Ended Septembe			
	As Reported	Error Correction	As Restated		
Net Sales	\$ 366,669	\$ 400	\$ 367,069		
Cost of Goods Sold	323,225	1,000	324,225		
Gross Profit	43,444	(600)	42,844		
Loss from Operations	(20,696)	(600)	(21,296)		
Loss before Credit for Income Taxes	(29,647)	(600)	(30,247)		
Credit for Income Taxes	(9,195)	(241)	(9,436)		
Net Loss	(20,452)	(359)	(20,811)		
Basic EPS	(0.41)	(0.01)	(0.42)		
Diluted EPS	(0.41)	(0.01)	(0.42)		
	Three M	lonths Ended Decembe	r 30 2007		
	As Reported	Error Correction	As Restated		
	, io i iopolica		7.0 1.00.00.00		
Net Sales	\$ 478,837	\$ (1,300)	\$ 477,537		
Cost of Goods Sold	432,220	1,000	433,220		
Gross Profit	46,617	(2,300)	44,317		
(Loss) from Operations	(19,813)	(2,300)	(22,113)		
Income before Provision for Income Taxes	7,572	(2,300)	5,272		
Provision for Income Taxes	2,134	(925)	1,209		
Net Income	5,438	(1,375)	4,063		
Basic EPS	0.11	(0.03)	0.08		
Diluted EPS	0.11	(0.03)	0.08		
	<b>T</b> 1				
		Months Ended March 3	,		
	As Reported	Error Correction	As Restated		
Net Sales	\$ 724,786	\$ 900	\$ 725,686		
Cost of Goods Sold	603,234	(2,000)	601,234		
Gross Profit	121,552	2,900	124,452		
Income from Operations	53,019	2,900	55,919		
Income before Provision for Income Taxes	44,697	2,900	47,597		
Provision for Income Taxes	7,561	1,166	8,727		
Net Income	37,136	1,734	38,870		
Basic EPS	0.75	0.03	0.78		
Diluted EPS	0.75	0.03	0.78		

# **Quarterly Financial Data, Dividend and Market Information**(Unaudited)

		Three Months E	nded October 1, 2006	
		Pension		
		Accounting		
	As Reported	Change	Error Correction	As Restated
Net Sales	\$ 338,249	\$	\$ 500	\$ 338,749
Cost of Goods Sold	293,887	(1,916)	2,400	294,371
Gross Profit	44,362	1,916	(1,900)	44,378
ESG&A	66,321	(639)	,	65,682
Loss from Operations	(21,959)	2,555	(1,900)	(21,304
Loss before Credit for Income Taxes	(27,539)	2,555	(1,900)	(26,884
Credit for Income Taxes	(9,501)	996	(764)	(9,269
Net Loss	(18,038)	1,559	(1,136)	(17,615
Basic EPS	(0.36)	0.03	(0.02)	(0.35
Diluted EPS	(0.36)	0.03	(0.02)	(0.35
Bildiod El G	(0.00)	0.00	(0.02)	(0.00
		Three Months End	ded December 31, 2006	
		Pension		
		Accounting		
	As Reported	Change	Error Correction	As Restated
Net Sales	\$ 423,059	\$	\$ 500	\$ 423,559
Cost of Goods Sold	355,695	(1,916)	600	354,379
Gross Profit	67,364	1,916	(100)	69,180
ESG&A	64,853	(639)	(100)	64,214
Income from Operations	2,511	2,555	(100)	4,966
Loss before Credit for Income Taxes	(8,397)	2,555	(100)	(5,942)
Credit for Income Taxes	(2,487)	996	(121)	(1,612)
Net Loss	(5,910)	1,559	21	(4,330)
Basic EPS	(0.12)	0.03	0.00	(0.09)
Diluted EPS	(0.12)	0.03	0.00	(0.09)
	(- )			( )
			Ended April 1, 2007	
		Pension		
		Accounting		
	As Reported	Change	Error Correction	As Restated
Net Sales	\$ 717,053	\$	\$ (100)	\$ 716,953
Cost of Goods Sold	596,641	(1,916)	(2,200)	592,525
Gross Profit	85,212	1,916	2,100	89,228
ESG&A	64,289	(639)		63,650
Income from Operations	20,923	2,555	2,100	25,578
Income before Provision for Income	, -		, -	,-
Taxes	13.033	2,555	2,100	17,688
Provision for Income Taxes	5,263	996	844	7,103
Net Income	7.770	1,559	1,256	10,585
Basic EPS	0.15	0.03	0.03	0.21

		Three Months Ended July 1, 2007				
		Pension				
	As	Accounting	Error	As		
	Reported	Change	Correction	Restated		
Net Sales	\$ 678,872	\$	\$ (1,300)	\$ 677,572		
Cost of Goods Sold	580,771	(1,916)	(1,600)	577,255		
Gross Profit	90,194	1,916	300	92,410		
ESG&A	70,133	(639)		69,494		
Income from Operations	20,061	2,555	300	22,916		
Income before Provision for Income Taxes	15,584	2,555	300	18,439		
Provision (Credit) for Income Taxes	(740)	997	121	378		
Net Income	16,324	1,558	179	18,061		
Basic EPS	0.32	0.03	0.01	0.36		
Diluted EPS	0.32	0.03	0.01	0.36		

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ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE None.

# ITEM 9A. CONTROLS AND PROCEDURES Disclosure Controls and Procedures

The Company s management, with the participation of the Company s Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company s disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company s Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company s disclosure controls and procedures are effective in recording, processing, summarizing, and reporting, on a timely basis, information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act.

#### Management s Report on Internal Control Over Financial Reporting

The Company s management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rule 13a-15(f). The Company s management, with the participation of the Company s Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company s internal control over financial reporting based on the framework in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, the Company s management has concluded that, as of the end of the period covered by this report, the Company s internal controls over financial reporting were effective.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of the effectiveness to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

PricewaterhouseCoopers LLP, an independent registered public accounting firm, who has audited the Company s consolidated financial statements and the effectiveness of internal controls over financial reporting as of June 29, 2008, as stated in their report which is included herein.

#### **Changes in Internal Control Over Financial Reporting**

There has not been any change in the Company s internal control over financial reporting during the fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

**ITEM 9B. OTHER INFORMATION** None.

## **PART III**

#### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

(a) Executive Officers. Reference is made to Executive Officers of Registrant in Part I after Item 4.

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- (b) Directors. The information required by this Item is in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, under the caption Election of Directors, and is incorporated herein by reference.
- (c) Section 16 Compliance. The information required by this Item is in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, under the caption Section 16(a) Beneficial Ownership Reporting Compliance, and is incorporated herein by reference.

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- (d) Audit Committee Financial Expert. The information required by this Item is in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, under the caption Corporate Governance Audit Committee, and is incorporated herein by reference.
- (e) Identification of Audit Committee. The information required by this Item is in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, under the caption Corporate Governance Audit Committee, and is incorporated herein by reference.
- (f) Code of Ethics. Briggs & Stratton has adopted a written code of ethics, referred to as the Briggs & Stratton Business Integrity Manual applicable to all directors, officers and employees, which includes provisions related to accounting and financial matters applicable to the Principal Executive Officer, Principal Financial Officer, Principal Accounting Officer and Controller. The Briggs & Stratton Business Integrity Manual is available on the Company s corporate website at <a href="https://www.briggsandstratton.com">www.briggsandstratton.com</a>. If the Company makes any substantive amendment to, or grants any waiver of, the code of ethics for any director or officer, Briggs & Stratton will disclose the nature of such amendment or waiver on its corporate website or in a Current Report on Form 8-K.

#### ITEM 11. EXECUTIVE COMPENSATION

The information in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, concerning this item, under the captions Compensation Committee Report, Compensation Discussion and Analysis, Compensation Tables, Agreements with Executives, and Director Compensation is incorporated herein by reference.

# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, concerning this item, under the captions Security Ownership of Certain Beneficial Owners, Security Ownership of Directors and Executive Officers and Equity Compensation Plan Information is incorporated herein by reference.

#### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS. AND DIRECTOR INDEPENDENCE

The information in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, concerning this item, under the captions Corporate Governance Director Independence and Corporate Governance Audit Committee is incorporated herein by reference.

#### ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by this Item is in Briggs & Stratton s definitive Proxy Statement, prepared for the 2008 Annual Meeting of Shareholders, under the captions Independent Auditors Fees and Corporate Governance Audit Committee , and is incorporated herein by reference.

#### **PART IV**

#### ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

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## (a) 1. Financial Statements

The following financial statements are included under the caption Financial Statements and Supplementary Data in Part II, Item 8 and are incorporated herein by reference:

Consolidated Balance Sheets, June 29, 2008 and July 1, 2007

For the Fiscal Years Ended June 29, 2008, July 1, 2007 and July 2, 2006: Consolidated Statements of Earnings

Consolidated Statements of Shareholders Investment

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Consolidated Statements of Cash Flows Notes to Consolidated Financial Statements

Report of Independent Registered Public Accounting Firm

2. Financial Statement Schedules

Schedule II Valuation and Qualifying Accounts

All other financial statement schedules provided for in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions.

#### Exhibits

Refer to the Exhibit Index incorporated herein by reference. Each management contract or compensatory plan or arrangement required to be filed as an exhibit to this report is identified in the Exhibit Index by an asterisk following the Exhibit Number.

## **BRIGGS & STRATTON CORPORATION AND SUBSIDIARIES**

# SCHEDULE II VALUATION AND QUALIFYING ACCOUNTS

FOR FISCAL YEARS ENDED JUNE 29, 2008, JULY 1, 2007 AND JULY 2, 2006

Reserve for	Balance	Additions		Balance
Doubtful Accounts	Beginning	Charged	Charges to	End of
Receivable	of Year	to Earnings	Reserve, Net	Year
2008	\$ 4,102,000	6,524,000	(5,019,000)	\$5,607,000
2007	\$ 4,851,000	1,872,000	(2,621,000)	\$4,102,000
2006	\$ 5,461,000	4,321,000	(4,931,000)	\$ 4,851,000

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## **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### **BRIGGS & STRATTON CORPORATION**

/s/ James E. Brenn By James E. Brenn Senior Vice President and August 28 , 2008 Chief Financial Officer Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.\* /s/ John S. Shiely /s/ David L. Burner David L. Burner John S. Shiely Chairman, President and Chief Executive Director Officer and Director (Principal Executive Officer) /s/ Mary K. Bush Mary K. Bush /s/ James E. Brenn Director James E. Brenn Senior Vice President and Chief Financial Officer (Principal Financial Officer) /s/ Keith R. McLoughlin Keith R. McLoughlin /s/ David J. Rodgers Director David J. Rodgers /s/ Robert J. O Toole Controller (Principal Accounting Officer) Robert J. O Toole /s/ William F. Achtmeyer Director William F. Achtmeyer Director /s/ Charles I. Story Charles I. Story /s/ Michael E. Batten Director Michael E. Batten /s/ Brian C. Walker Director Brian C. Walker Director

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\*Each signature affixed as of August 28 , 2008.

# **BRIGGS & STRATTON CORPORATION**

(Commission File No. 1-1370)

## **EXHIBIT INDEX**

## 2008 ANNUAL REPORT ON FORM 10-K

#### Exhibit

Number	Document Description
3.1	Articles of Incorporation. (Filed as Exhibit 3.2 to the Company s Report on Form 10-Q for the quarter ended October 2, 1994 and incorporated by reference herein.)
3.1 (a)	Amendment to Articles of Incorporation. (Filed as Exhibit 3.1 to the Company s Report on Form 10-Q for the quarter ended September 26, 2004 and incorporated by reference herein.)
3.2	Bylaws, as amended and restated April 18, 2007. (Filed as Exhibit 3.2 to the Company s Report on Form 8-K dated April 18, 2007 and incorporated by reference herein.)
4.0	Rights Agreement dated as of August 7, 1996, as amended through August 9, 2006, between Briggs & Stratton Corporation and National City Bank which includes the form of Right Certificate as Exhibit A and the Summary of Rights to Purchase Common Shares as Exhibit B. (Filed as Exhibit 4.1 to the Company s Registration Statement on Form 8-A/A dated as of August 15, 2006 and incorporated by reference herein.)
4.6	Indenture dated as of May 14, 2001 between Briggs & Stratton Corporation, the Guarantors listed on Schedule I thereto and Bank One, N.A., as Trustee, providing for 8.875% Senior Notes due March 15, 2011 (including form of Note, form of Notation of Guarantee and other exhibits). (Filed as Exhibit 4.9 to the Company s Registration Statement on Form S-3 filed on July 3, 2001, Registration No. 333-64490, and incorporated herein by reference.)
4.7	Form of Supplemental Indenture dated as of May 15, 2001 between Subsequent Guarantors (Generac Portable Products, Inc., GPPD, Inc., GPPW, Inc. and Generac Portable Products, LLC), Briggs & Stratton Corporation, and Bank One, N.A., as Trustee.  (Filed as Exhibit 4.10 to the Company s Registration Statement on Form S-3 filed on July 3, 2001, Registration No. 333-64490, and incorporated herein by reference.)
4.8	First Supplemental Indenture dated as of May 14, 2001 between Briggs & Stratton Corporation and Bank One, N.A., as Trustee under the Indenture dated as of June 4, 1997. (Filed as Exhibit 4.12 to the Company s Registration Statement on Form S-3 filed on July 3, 2001, Registration No. 333-64490, and incorporated herein by reference.)
4.9	Form of Indenture Supplement to Add a Subsidiary Guarantor dated as of May 15, 2001 among each Subsidiary

10.0\* Amended and Restated Form of Officer Employment Agreement.

(Filed as Exhibit 10.0 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)

& Stratton Corporation, and Bank One, N.A., as Trustee.

333-64490, and incorporated herein by reference.)

Guarantor (Generac Portable Products, Inc., GPPD, Inc., GPPW, Inc. and Generac Portable Products, LLC), Briggs

(Filed as Exhibit 4.13 to the Company s Registration Statement on Form S-3 filed on July 3, 2001, Registration No.

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Number	Document Description
10.1*	Amended and Restated Supplemental Executive Retirement Plan. (Filed as Exhibit 10.2 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.2*	Amended and Restated Economic Value Added Incentive Compensation Plan. (Filed as Exhibit 10.2 to the Company s Report on Form 10-K for fiscal year ended July 1, 2007 and incorporated by reference herein.)
10.2 (a)*	Amendment to the Economic Value Added Incentive Compensation Plan. (Filed as Exhibit 10.8 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.3*	Amended and Restated Form of Change of Control Employment Agreement. (Filed as Exhibit 10.1 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.4*	Trust Agreement with an independent trustee to provide payments under various compensation agreements with Company employees upon the occurrence of a change in control. (Filed as Exhibit 10.5 (a) to the Company s Annual Report on Form 10-K for fiscal year ended July 2, 1995 and incorporated by reference herein.)
10.4 (a)*	Amendment to Trust Agreement with an independent trustee to provide payments under various compensation agreements with Company employees. (Filed as Exhibit 10.5 (b) to the Company s Annual Report on Form 10-K for fiscal year ended July 2, 1995 and incorporated by reference herein.)
10.5*	1999 Amended and Restated Stock Incentive Plan. (Filed as Exhibit A to the Company s 1999 Annual Meeting Proxy Statement and incorporated by reference herein.)
10.5 (a)*	Amendment to Stock Incentive Plan. (Filed as Exhibit 10.2 to the Company s Report on Form 10-Q for the quarter ended March 30, 2003 and incorporated by reference herein.)
10.5 (b)*	Amendment to Stock Incentive Plan. (Filed as Exhibit 10.5 (c) to the Company s Report on Form 10-K for fiscal year ended June 27, 2004 and incorporated by reference herein.)
10.5 (c)*	2004 Amended and Restated Briggs & Stratton Corporate Incentive Compensation Plan. (Filed as Exhibit B to the Company s 2004 Annual Meeting Proxy Statement and incorporated by reference herein.)
10.5 (d)*	Amended and Restated Briggs & Stratton Corporation Incentive Compensation Plan as Modified October 29, 2004. (Filed as Exhibit 10.5 to the Company s Report on Form 10-Q for quarter ended September 26, 2004 and incorporated by reference herein.)
10.6*	Premium Option and Stock Award Program. (Filed as Exhibit 10.1 to the Company s Report on Form 8-K dated August 9, 2005 and incorporated by reference herein.)
10.6 (a)*	Form of Stock Option Agreement under the Premium Option and Stock Award Program. (Filed as Exhibit 10.6 (a) to the Company s Report on Form 10-K for fiscal year ended July 3, 2005 and incorporated by reference herein.)
10.6 (b)*	Amended and Restated Form of Stock Option Agreement under the Premium Option and Stock Award Program. (Filed as Exhibit 10.6 (a) to the Company s Report on Form 10-Q for quarter ended April 2, 2006 and incorporated by reference herein.)

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Exhibit Number	Document Description
10.6 (c)*	Form of Restricted Stock Award Agreement under the Premium Option and Restricted Stock Program. (Filed as Exhibit 10.6 (b) to the Company s Report on Form 10-K for fiscal year ended June 27, 2004 and incorporated by reference herein.)
10.6 (d)*	Amended Form of Restricted Stock Award Agreement Under the Premium Option and Stock Award Program. (Filed as Exhibit 10.6 (c) to the Company s Report on Form 10-K for fiscal year ended July 3, 2005 and incorporated by reference herein.)
10.6 (e)*	Form of Deferred Stock Award Agreement Under the Premium Option and Stock Award Program. (Filed as Exhibit 10.6 (d) to the Company s Report on Form 10-K for fiscal year ended July 3, 2005 and incorporated by reference herein.)
10.7*	Amended and Restated Powerful Solution Incentive Compensation Program (Filed herewith.)
10.8	Amended and Restated Supplemental Employee Retirement Plan. (Filed as Exhibit 10.3 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.11*	Amended and Restated Deferred Compensation Plan for Directors. (Filed as Exhibit 10.6 to the Company s Report on Form 10-Q for the quarter ended December 30, 2007 and incorporated by reference herein.)
10.12*	Amended and Restated Director s Premium Option and Stock Grant Program. (Filed as Exhibit 10.12 to the Company s Report on Form 10-K for fiscal year ended July 3, 2005 and incorporated by reference herein.)
10.12 (a)*	Form of Director s Stock Option Agreement under the Director s Premium Option and Stock Grant Program. (Filed as Exhibit 10.12 (a) to the Company s Report on Form 10-Q for quarter ended April 2, 2006 and incorporated by reference herein.)
10.13*	Summary of Director Compensation. (Filed as Exhibit 10.5 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.13 (a)*	Summary of Changes to Director Compensation. (Filed as Exhibit 10.5 to the Company s Report on Form 10-Q for the quarter ended December 30, 2007 and incorporated by reference herein.)
10.14*	Executive Life Insurance Plan. (Filed as Exhibit 10.17 to the Company s Annual Report on Form 10-K for fiscal year ended June 27, 1999 and incorporated by reference herein.)
10.14 (a)*	Amendment to Executive Life Insurance Program. (Filed as Exhibit 10.14 (a) to the Company s Report on Form 10-K for fiscal year ended June 29, 2003 and incorporated by reference herein.)
10.14 (b)*	Amendment to Executive Life Insurance Plan. (Filed as Exhibit 10.14 (b) to the Company s Report on Form 10-K for fiscal year ended June 27, 2004 and incorporated by reference herein.)
10.15*	Amended and Restated Key Employees Savings and Investment Plan. (Filed as Exhibit 10.4 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
10.15 (a)*	Amendment to Key Employees Savings and Investment Plan. (Filed as Exhibit 10.7 to the Company s Report on Form 10-Q for the quarter ended December 30, 2007 and incorporated by reference herein.)

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Number	Document Description
10.15 (b)*	Amendment to Key Employees Savings and Investment Plan. (Filed as Exhibit 10.0 to the Company s Report on Form 10-Q for the quarter ended March 30, 2008 and incorporated by reference herein.)
10.15 (c)*	Amendment to Key Employee Savings and Investment Plan. (Filed as Exhibit 10.15 to the Company s Report on Form 10-Q for the quarter ended October 1, 2006 and incorporated by reference herein.)
10.16*	Consultant Reimbursement Arrangement. (Filed as Exhibit 10.19 to the Company s Annual Report on Form 10-K for fiscal year ended June 27, 1999 and incorporated by reference herein.)
10.17*	Briggs & Stratton Product Program. (Filed as Exhibit 10.18 to the Company s Annual Report on Form 10-K for fiscal year ended June 30, 2002 and incorporated by reference herein.)
10.19	Retention and Consulting Agreement entered into on September 12, 2005 between Briggs & Stratton Corporation and Mark R. Hazeltine.  (Filed as Exhibit 10.1 to the Company s Report on Form 8-K dated September 12, 2005 and incorporated by reference herein.)
10.20	Asset Purchase Agreement, dated January 25, 2005, by and among Briggs & Stratton Power Products Group, LLC, Briggs & Stratton Canada Inc., Murray, Inc. and Murray Canada Co. (Filed as Exhibit 10.1 to the Company s Report on Form 8-K dated January 25, 2005 and incorporated by reference herein.)
10.21	Transition Supply Agreement, dated February 11, 2005, between Briggs & Stratton Power Products Group, LLC and Murray, Inc. (Form of Transition Supply Agreement filed as Exhibit 10.2 to the Company s Report on Form 8-K dated January 25, 2005 and incorporated by reference herein.)
10.23 (c)	Amended and Restated Multicurrency Credit Agreement, dated July 12, 2007, among Briggs & Stratton Corporation, the financial institutions party hereto, and J.P. Morgan Chase Bank, N.A., La Salle Bank National Association, M&I Marshall & Ilsley Bank, U.S. Bank, National Association, as co-documentation agents, and Bank of America, N.A., as administrative agent, issuing bank and swing line bank, and Banc of America Securities LLC, lead arranger and book manager.  (Filed as Exhibit 4.1 to the Company s Report on Form 8-K dated July 12, 2007 and incorporated by reference herein.)
10.24	Class B Preferred Share Redemption Agreement. (Filed as Exhibit 10.4 to the Company s Report on Form 10-Q for the quarter ended December 30, 2007 and incorporated by reference herein.)
10.25	Victa Agreement. (Filed herewith.)
12	Computation of Ratio of Earnings to Fixed Charges. (Filed herewith.)
18.0	Letter from PricewaterhouseCoopers LLP re Change in Accounting Principal (Filed as Exhibit 18.0 to the Company s Report on Form 10-Q for the quarter ended September 30, 2007 and incorporated by reference herein.)
21	Subsidiaries of the Registrant. (Filed herewith.)
23.1	Consent of PricewaterhouseCoopers LLP, an Independent Registered Public Accounting Firm. (Filed herewith.)

## Exhibit

Number	Document Description
31.1	Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. (Filed herewith.)
31.2	Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. (Filed herewith.)
32.1	Certification of the Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. (Furnished herewith.)
32.2	Certification of the Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

<sup>\*</sup> Management contracts and executive compensation plans and arrangements required to be filed as exhibits pursuant to Item 15(a)(3) of Form 10-K.