

SRI SURGICAL EXPRESS INC  
Form 10-Q  
May 07, 2007

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

\_\_\_\_\_  
**FORM 10-Q**  
\_\_\_\_\_

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2007

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 000-20997

\_\_\_\_\_  
**SRI/Surgical Express, Inc.**

(Exact name of registrant as specified in its charter)

**Florida**  
(State of Incorporation)

**12425 Race Track Road**

**Tampa, Florida 33626**

(Address of Principal Executive Offices)

**59-3252632**  
(I.R.S. Employer Identification No.)

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(813) 891-9550

(Registrant's Telephone Number)

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Indicate by check whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act (Check One):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of outstanding shares of each class of registrant's common stock as of April 30, 2007:

Common Stock, par value \$.001 6,461,021

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## PART I FINANCIAL INFORMATION

**Item 1. Financial Statements**

## SRI/SURGICAL EXPRESS, INC.

## BALANCE SHEETS

(In thousands)

	March 31, 2007 (unaudited)	December 31, 2006
<b>ASSETS</b>		
Cash and cash equivalents	\$ 207	\$ 283
Accounts receivable, net	14,736	11,390
Inventories, net	7,656	6,715
Prepaid expenses and other assets, net	3,050	2,641
Reusable surgical products, net	20,896	20,954
Property, plant and equipment, net	32,145	32,371
Total assets	\$ 78,690	\$ 74,354
<b>LIABILITIES AND SHAREHOLDERS EQUITY</b>		
Liabilities:		
Note payable to bank	\$ 5,519	\$ 2,497
Accounts payable	8,728	6,863
Employee related accrued expenses	1,537	1,562
Other accrued expenses	3,204	2,764
Mortgage payable	4,465	4,524
Bonds payable	7,555	7,720
Deferred tax liability, net	1,409	1,706
Total liabilities	32,417	27,636
Shareholders' equity:		
Preferred stock-authorized 5,000,000 shares of \$0.001 par value; no shares issued and outstanding at March 31, 2007 and December 31, 2006.		
Common stock-authorized 30,000,000 shares of \$0.001 par value; issued and outstanding 6,421,021 at March 31, 2007 and 6,459,021 at December 31, 2006.	6	6
Additional paid-in capital	30,497	30,353
Retained earnings	15,770	16,359
Total shareholders' equity	46,273	46,718
Total liabilities and shareholders' equity	\$ 78,690	\$ 74,354

The accompanying notes are an integral part of these financial statements.

## SRI/SURGICAL EXPRESS, INC.

## STATEMENTS OF OPERATIONS

(In thousands, except per share data)

(unaudited)

	Three Months Ended March 31,	
	2007	2006
Revenues	\$ 23,377	\$ 23,506
Cost of revenues	18,008	17,624
Gross profit	5,369	5,882
Distribution expenses	1,571	1,577
Selling and administrative expenses	4,351	4,535
Loss from operations	(553)	(230)
Interest expense, net	333	282
Loss before income taxes	(886)	(512)
Income tax benefit	(297)	(234)
Net loss	\$ (589)	\$ (278)
Loss per share:		
Basic	\$ (0.09)	\$ (0.04)
Diluted	\$ (0.09)	\$ (0.04)
Weighted average common shares outstanding:		
Basic	6,357	6,336
Diluted	6,357	6,336

The accompanying notes are an integral part of these financial statements.

## SRI/SURGICAL EXPRESS, INC.

## STATEMENTS OF CASH FLOWS

(In thousands)

(unaudited)

	Three Months Ended	
	March 31, 2007	March 31, 2006
Cash flows from operating activities:		
Net loss	\$ (589)	\$ (278)
Adjustments to reconcile net loss to net cash (used in) provided by operating activities:		
Depreciation and amortization	848	887
Amortization of reusable surgical products	1,443	1,365
Stock based compensation expense	144	175
Provision for doubtful accounts	102	
Provision for slow moving inventory	69	
Provision for reusable surgical products shrinkage	90	293
Deferred income taxes	(297)	432
Change in operating assets and liabilities:		
Increase in accounts receivable	(3,448)	(834)
Increase in inventories	(1,010)	(15)
Increase in prepaid expenses and other assets, net	(409)	(712)
Increase in accounts payable	1,865	960
Increase (decrease) in employee related and other accrued expenses	415	(501)
Net cash (used in) provided by operating activities	(777)	1,772
Cash flows from investing activities:		
Purchases of property, plant and equipment	(622)	(195)
Purchases of reusable surgical products	(1,475)	(1,240)
Net cash used in investing activities	(2,097)	(1,435)
Cash flows from financing activities:		
Borrowings on note payable to bank	9,039	
Repayment on note payable to bank	(6,017)	(364)
Repayment on mortgage payable	(59)	(60)
Repayment of bonds payable	(165)	(165)
Payments on obligation under capital lease		(2)
Net cash provided by (used in) financing activities	2,798	(591)
Decrease in cash and cash equivalents	(76)	(254)
Cash and cash equivalents at beginning of period	283	653
Cash and cash equivalents at end of period	\$ 207	\$ 399
Supplemental cash flow information:		
Cash paid for interest	\$ 346	\$ 253
Cash paid for income taxes	\$ 23	\$ 43

The accompanying notes are an integral part of these financial statements.

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**SRI/SURGICAL EXPRESS, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**(unaudited)**

**NOTE A BASIS OF PRESENTATION**

The accompanying unaudited financial statements of SRI/Surgical Express, Inc. (the Company) have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the Securities and Exchange Commission's (the SEC) instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they omit or condense footnotes and certain other information normally included in complete financial statements prepared in accordance with accounting principles generally accepted in the United States of America. In the opinion of management, all adjustments of a normal recurring nature that are necessary to present fairly the financial information for the interim periods reported have been made. The accompanying unaudited financial statements should be read in conjunction with the financial statements and notes included in the Company's Form 10-K for the year ended December 31, 2006, filed with the SEC. The results of operations for the three months ended March 31, 2007, are not necessarily indicative of the results that can be expected for the entire year ending December 31, 2007.

The Company presents an unclassified balance sheet as a result of the extended amortization period (predominantly three to six years) of its reusable surgical products. The Company provides reusable surgical products to its customers on a per use basis similar to a rental arrangement.

The Company operates on a 52-53 week fiscal year ending the Sunday nearest December 31. The unaudited financial statements are reflected as of March 31, 2007 and 2006 for presentation purposes only. The actual end of each period was April 1, 2007 and April 2, 2006, respectively. There are 13 weeks included for each of the three-month periods ended March 31, 2007 and March 31, 2006.

**NOTE B SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Use of Estimates*

Management is required to make estimates and assumptions during the preparation of financial statements and accompanying notes in conformity with accounting principles generally accepted in the United States of America. These estimates and assumptions affect the amounts reported in the financial statements and accompanying notes. Actual results could differ materially from those estimates and assumptions.

*Accounts Receivable, net*

The Company has accounts receivable from hospitals and surgery centers. The Company does not believe that there are substantial credit risks associated with those receivables and does not require any form of collateral from its customers. The allowance for doubtful accounts as of March 31, 2007, and December 31, 2006, was approximately \$337,000 and \$235,000, respectively. The allowance for doubtful accounts relates to accounts receivable not expected to be collected and is based on management's assessment of specific customer balances, the overall aging of the balances, and the financial stability of the customers. The Company's write-offs for uncollectable accounts (determined based on specific account evaluations) are insignificant to its results of operations. In 2006, a customer declared bankruptcy owing the Company approximately \$239,000. The amount was reclassified from accounts receivable to notes receivable and fully reserved. The Company does not customarily charge interest on accounts receivable.



*Inventories, net*

Inventories consist of raw materials, principally consumables, supplies, and disposable surgical products; work in progress; and finished goods consisting of company-assembled packs of various combinations of raw materials and reusable surgical products. Inventories are valued at the lower of cost or market, with cost being determined on the first-in, first-out method. As of March 31, 2007 and December 31, 2006, inventory consists of the following:

	March 31,	December 31,
	2007	2006
	(in 000 s)	
Raw materials	\$ 4,263	\$ 3,830
Work in progress	294	114
Finished goods	3,568	3,171
	8,125	7,115
Less: Inventory reserve	(469)	(400)
	\$ 7,656	\$ 6,715

*Reusable Surgical Products, net*

The Company's reusable surgical products, consisting principally of linens (gowns, towels, drapes), basins (stainless steel medicine cups, carafes, trays, basins), and owned surgical instruments, are stated at cost. Amortization of linens and basins is computed on a basis similar to the units of production method. Estimated useful lives for each product are based on the estimated total number of available uses for each product. The expected total available usage for its linen products using the three principal fabrics (accounting for approximately 82% of the reusable surgical products) is 75, 100, and 125 uses, based on several factors, including the Company's actual historical experience with these products. The Company believes Radio Frequency Identification ( RFID ) technology enables it to evaluate the useful lives of linen products more efficiently. Basins are amortized over their estimated useful life, which ranges from 25 to 200 uses. Owned surgical instruments are amortized straight-line over a period of four years. Accumulated amortization as of March 31, 2007, and December 31, 2006, was approximately \$12.3 million and \$11.9 million, respectively.

As of March 31, 2007, and December 31, 2006, the Company had reserves for shrinkage, obsolescence, and scrap related to reusable surgical products of approximately \$1.5 million and \$1.6 million, respectively.

*Revenue Recognition*

Revenues are recognized as the agreed upon products and services are delivered, generally daily. Packing slips signed and dated by the customer evidence delivery of product. The Company's contractual relationships with its customers are primarily evidenced by purchase orders or service agreements with terms varying from one to five years, which are generally cancelable by either party.

The Company owns substantially all of the reusable surgical products provided to customers except the surgical instruments. A third party provides most of the surgical instruments that are included in the Company's comprehensive surgical procedure-based delivery and retrieval service. The Company pays a fee to the third party for the use of the surgical instruments. In accordance with Emerging Issues Task Force ( EITF ) No. 99-19, *Reporting Revenue Gross as a Principal versus Net as an Agent*, the Company acts as a principal in this arrangement and has reported the revenue gross for the comprehensive surgical procedure-based delivery and retrieval service. The third party agent fee charged to the Company is included in cost of revenues in the statements of operations.

*Stock-Based Compensation*

Effective January 1, 2006, the Company adopted the provisions of Statement of Financial Accounting Standard No. 123R, *Share-Based Payment*, ( SFAS 123R ) for its share-based compensation plans. Under SFAS 123R, all share-based compensation cost is measured at the grant date, based on the fair value of the award, and is recognized as an expense over the requisite service period. The cost for all share-based awards granted subsequent to December 31, 2005, represents the grant-date fair value that was estimated in accordance with the provisions of SFAS 123R, utilizing the binomial (Lattice) model. Stock-based compensation expense for the three-month period ended March 31, 2007 was \$144,000, or approximately \$96,000 net of income tax, which contributed to a \$0.02 reduction in basic and diluted earnings per share for the three-month period ended March 31, 2007.

The Company did not receive any proceeds from stock option exercises under all share-based payment arrangements for the three-month period ended March 31, 2007 and 2006. There were no capitalized stock-based compensation costs at March 31, 2007 or 2006.

There were no modifications made to outstanding stock options before the adoption of SFAS 123R.

*Stock Option Plans*

*The 1995 Stock Option Plan*

The 1995 Stock Option Plan was designed to provide employees with incentive or non-qualified options to purchase up to 700,000 shares of common stock. The options vest ratably over four to five years from the date of the grant. All outstanding options vest upon a change in control of the Company. Options granted under this Plan expire no later than ten years after the date granted or sooner in the event of death, disability, retirement or termination of employment. As of March 31, 2007 and 2006, options to purchase 152,600 and 241,000 shares, respectively, were outstanding. The 1995 Stock Option Plan terminated on December 21, 2005, although that termination does not adversely affect any options outstanding under the Plan.

*The 1996 Non-Employee Director Plan*

As amended on May 16, 2001, the Non-Employee Director Plan is designed to provide for the grant of non-qualified stock options to purchase up to 200,000 shares of common stock to members of the Board of Directors who are not employees of the Company. At the completion of the Company's initial public offering, each non-employee director was granted options to purchase 4,000 shares of common stock for each full remaining year of the director's term. Thereafter, on the date on which a new non-employee director was first elected or appointed, he or she was automatically granted options to purchase 4,000 shares of common stock for each year of his or her initial term, and was granted options to purchase 4,000 shares of common stock for each year of any subsequent term to which he or she was elected. As of March 2006, the equity component of the director compensation plan was restructured, so that each non-employee director will receive an annual grant of options to purchase 7,500 shares of common stock as of the date of the Annual Shareholder Meeting, beginning with the 2006 Annual Meeting. All options become exercisable ratably over the director's three-year term and have an exercise price equal to the fair market value of the common stock on the date of grant. As of March 31, 2007 and 2006, options to purchase 120,000 and 185,500 shares, respectively, were outstanding, and 0 and 14,500 options, respectively, were available to be granted under this Plan. The 1996 Non-Employee Director Plan terminated on July 14, 2006, although that termination does not adversely affect any options outstanding under the Plan.

*The 1998 Stock Option Plan*

As amended on May 16, 2001, the 1998 Stock Option Plan is designed to provide employees with incentive or non-qualified options to purchase up to 600,000 shares of common stock. The options vest ratably over four to five years from the date of the grant. All outstanding options vest upon a change in control of the Company. Options granted under this Plan expire no later than ten years after the date granted or sooner in the event of death, disability, retirement, or termination of employment. As of March 31, 2007 and 2006, options to purchase 415,500 and 306,500 shares, respectively, were outstanding, and 165,084 and 276,084 options, respectively, were available to be granted under this Plan.

*The 2004 Stock Compensation Plan*

The 2004 Stock Compensation Plan is designed to further the interests of the Company and its shareholders by providing incentives in the form of incentive or non-qualified stock options or restricted stock grants to key employees and non-employee directors who contribute materially to the success and profitability of the Company. The equity awards typically vest ratably over five years from the date of the grant. All outstanding grants vest upon a change in control of the Company. Options granted under this Plan expire no later than ten years after the date granted or sooner in the event of death, disability, retirement, or termination of employment. As of March 31, 2007 and 2006, options to purchase 242,000 and 339,000 shares respectively, were outstanding, and 175,200 and 161,000 shares, respectively, were available to be granted as options or restricted stock under this Plan.

The following table summarizes option and restricted stock grant activity from January 1, 2007 through March 31, 2007:

	Shares Available for Grant	Options Outstanding	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life
Balance at December 31, 2006	413,284	819,100	\$ 7.16	5.90
Options expired	27,000	(27,000)	\$ 6.17	
Options granted	(198,000)	198,000	\$ 4.73	
Options and restricted stock cancelled	98,000	(60,000)	\$ 5.31	
Restricted stock awards				
Options exercised			\$	
Balance at March 31, 2007	340,284	930,100	\$ 7.71	6.52
Options exercisable at March 31, 2007		459,820	\$ 10.63	3.93

The weighted-average grant date fair value of options granted during the three months ended March 31, 2007 and 2006 was \$2.92 and \$5.94, respectively. There were no options exercised in the three months ended March 31, 2007 or 2006. As of March 31, 2007, there was \$962,000 of unrecognized compensation cost related to non-vested options that is expected to be recognized over a weighted average period of 1.4 years. The total fair value of options vested during the three months ended March 31, 2007 and 2006 was \$120,000 and \$146,000, respectively.

The Company consistently used the binomial model for estimating the fair value of options granted in the three-month periods ended March 31, 2007 and 2006. The Company used historical data to estimate the option exercise and employee departure behavior used in the binomial valuation model. The expected term of options granted is derived from the output of the option pricing model and represents the period of time that options granted are expected to be outstanding. The risk-free rates for periods within the contractual term of the options are based on the U.S. Treasury stripped coupon interest in effect at the end of the quarter. Because the binomial valuation model accommodates multiple input values, the risk free interest rates and expected term rates used in calculating the fair value of the options, are expressed in ranges.

Following are the weighted-average and range assumptions, where applicable, used for each respective period:

	Three Months Ended	
	March 31, 2007	March 31, 2006
Expected dividend yield	0.0%	0.0%
Risk-free interest rate	4.12 to 4.82%	4.70 to 4.99%
Weighted-average expected volatility	60.7%	61.1%
Expected term	3.6 to 9.2 years	4.1 to 10.0 years
Respective service period	3 - 5 years	5 years

*Restricted Stock Awards*

In 2006, the Company granted unvested common stock awards ( restricted stock ) to certain key employees pursuant to the 2004 Stock Compensation Plan. The shares will vest ratably over five years.

The restricted stock a