

ICONIX BRAND GROUP, INC.

Form 10-Q

November 06, 2009

United States  
Securities and Exchange Commission  
Washington, D.C. 20549

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FORM 10-Q

☒ Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Quarterly Period Ended September 30, 2009

OR

☐ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Transition Period From \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-10593

ICONIX BRAND GROUP, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or  
organization)

11-2481903  
(I.R.S. Employer Identification No.)

1450 Broadway, New York, NY  
(Address of principal executive offices)

10018  
(Zip Code)

(212) 730-0030  
(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

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Large accelerated filer ☒ x

Accelerated filer ☐ o

Non - accelerated filer ☐ o (Do not check if a smaller reporting company) Smaller reporting company ☐ o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act)

Yes ☐ o No ☒ x

Indicate the number of shares outstanding of each of the issuer's classes of Common Stock, as of the latest practicable date.

Common Stock, \$.001 Par Value – 71,413,628 shares as of November 5, 2009.

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## FORM 10-Q

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## Part I. Financial Information

## Item 1. Financial Statements

Iconix Brand Group, Inc. and Subsidiaries  
Condensed Consolidated Balance Sheets  
(in thousands, except par value)

|                                                                       | September 30,<br>2009<br>(unaudited) | December 31,<br>2008(1) |
|-----------------------------------------------------------------------|--------------------------------------|-------------------------|
| <b>Assets</b>                                                         |                                      |                         |
| <b>Current Assets:</b>                                                |                                      |                         |
| Cash (including restricted cash of \$7,377 in 2009 and \$875 in 2008) | \$ 233,431                           | \$ 67,279               |
| Accounts receivable                                                   | 54,181                               | 47,054                  |
| Deferred income tax assets                                            | 1,806                                | 1,655                   |
| Prepaid advertising and other                                         | 14,541                               | 13,400                  |
| <b>Total Current Assets</b>                                           | <b>303,959</b>                       | <b>129,388</b>          |
| <b>Property and equipment:</b>                                        |                                      |                         |
| Furniture, fixtures and equipment                                     | 10,976                               | 9,187                   |
| Less: Accumulated depreciation                                        | (3,476)                              | (2,468)                 |
|                                                                       | 7,500                                | 6,719                   |
| <b>Other Assets:</b>                                                  |                                      |                         |
| Restricted cash                                                       | 15,866                               | 15,866                  |
| Marketable securities                                                 | 6,801                                | 7,522                   |
| Goodwill                                                              | 164,586                              | 144,725                 |
| Trademarks and other intangibles, net                                 | 1,054,176                            | 1,060,460               |
| Deferred financing costs, net                                         | 5,230                                | 6,524                   |
| Non-current deferred income tax assets                                | 23,080                               | 25,463                  |
| Investments and joint ventures                                        | 22,797                               | 4,097                   |
| Other assets – non-current                                            | 26,376                               | 19,495                  |
|                                                                       | 1,318,912                            | 1,284,152               |
| <b>Total Assets</b>                                                   | <b>\$ 1,630,371</b>                  | <b>\$ 1,420,259</b>     |
| <b>Liabilities and Stockholders' Equity</b>                           |                                      |                         |
| <b>Current liabilities:</b>                                           |                                      |                         |
| Accounts payable and accrued expenses                                 | \$ 16,041                            | \$ 22,392               |
| Accounts payable, subject to litigation                               | -                                    | 1,878                   |
| Deferred revenue                                                      | 10,094                               | 5,570                   |
| Current portion of long-term debt                                     | 71,244                               | 73,363                  |
| <b>Total current liabilities</b>                                      | <b>97,379</b>                        | <b>103,203</b>          |
| <b>Non-current deferred income taxes</b>                              | <b>132,136</b>                       | <b>118,469</b>          |
| <b>Long term debt, less current maturities</b>                        | <b>503,056</b>                       | <b>545,226</b>          |
| <b>Long term deferred revenue</b>                                     | <b>9,632</b>                         | <b>9,272</b>            |
| <b>Other long term liabilities</b>                                    | <b>884</b>                           | <b>-</b>                |
| <b>Total Liabilities</b>                                              | <b>743,087</b>                       | <b>776,170</b>          |
| <b>Commitments and contingencies</b>                                  |                                      |                         |

**Stockholders' Equity**

|                                                                                                        |              |              |
|--------------------------------------------------------------------------------------------------------|--------------|--------------|
| Common stock, \$.001 par value shares authorized 150,000; shares issued 72,657 and 59,077 respectively | 71           | 58           |
| Additional paid-in capital                                                                             | 721,905      | 533,235      |
| Retained earnings                                                                                      | 175,752      | 120,358      |
| Accumulated other comprehensive loss                                                                   | (4,232)      | (3,880)      |
| Less: Treasury stock – 1,149 and 921 shares at cost, respectively                                      | (7,380)      | (5,682)      |
| Total Iconix Stockholders' Equity                                                                      | 886,116      | 644,089      |
| Non-controlling interest                                                                               | 1,168        | -            |
| Total Stockholders' Equity                                                                             | 887,284      | 644,089      |
| Total Liabilities and Stockholders' Equity                                                             | \$ 1,630,371 | \$ 1,420,259 |

(1) As adjusted due to implementation of FSP APB 14-1 (ASC Topic 470). See Notes 2 and 6.

See Notes to Unaudited Condensed Consolidated Financial Statements.

## Iconix Brand Group, Inc. and Subsidiaries

Unaudited Condensed Consolidated Income Statements  
(in thousands, except earnings per share data)

|                                                       | Three Months Ended September 30, |           | Nine Months Ended September 30, |            |
|-------------------------------------------------------|----------------------------------|-----------|---------------------------------|------------|
|                                                       | 2009                             | 2008(1)   | 2009                            | 2008(1)    |
| Licensing and other revenue                           | \$ 59,367                        | \$ 55,135 | \$ 166,276                      | \$ 162,502 |
| Selling, general and administrative expenses          | 21,023                           | 18,558    | 54,661                          | 55,589     |
| Expenses related to specific litigation               | -                                | 279       | 137                             | 665        |
| Operating income                                      | 38,344                           | 36,298    | 111,478                         | 106,248    |
| Other expenses                                        |                                  |           |                                 |            |
| Interest expense                                      | 9,787                            | 11,458    | 30,336                          | 35,694     |
| Interest income                                       | (766)                            | (948)     | (1,941)                         | (3,363)    |
| Equity (earnings) loss on joint ventures              | (2,559)                          | 428       | (3,366)                         | 428        |
| Other expenses - net                                  | 6,462                            | 10,938    | 25,029                          | 32,759     |
| Income before income taxes                            | 31,882                           | 25,360    | 86,449                          | 73,489     |
| Provision for income taxes                            | 11,428                           | 8,939     | 31,055                          | 25,914     |
| Net income                                            | \$ 20,454                        | \$ 16,421 | \$ 55,394                       | \$ 47,575  |
| Earnings per share:                                   |                                  |           |                                 |            |
| Basic                                                 | \$ 0.29                          | \$ 0.28   | \$ 0.87                         | \$ 0.83    |
| Diluted                                               | \$ 0.28                          | \$ 0.27   | \$ 0.83                         | \$ 0.78    |
| Weighted average number of common shares outstanding: |                                  |           |                                 |            |
| Basic                                                 | 71,336                           | 57,841    | 63,850                          | 57,662     |
| Diluted                                               | 74,070                           | 61,091    | 66,426                          | 61,241     |

(1) As adjusted due to implementation of FSP APB 14-1 (ASC Topic 470). See Notes 2 and 6.

See Notes to Unaudited Condensed Consolidated Financial Statements.

## Iconix Brand Group, Inc. and Subsidiaries

## Unaudited Condensed Consolidated Statement of Stockholders' Equity

Nine Months Ended September 30, 2009

(in thousands)

|                                                                                          | Common<br>Shares | Stock<br>Amount | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Treasury<br>Stock | Non-<br>Controlling<br>Interest | Total      |
|------------------------------------------------------------------------------------------|------------------|-----------------|----------------------------------|----------------------|-----------------------------------------------|-------------------|---------------------------------|------------|
| Balance at January 1,<br>2009 - as adjusted (1)                                          | 58,156           | \$ 58           | \$ 533,235                       | \$ 120,358           | \$ (3,880)                                    | \$ (5,682)        | \$ -                            | \$ 644,089 |
| Shares issued on<br>exercise of stock<br>options                                         | 828              | 1               | 3,229                            | -                    | -                                             | -                 | -                               | 3,230      |
| Shares issued on<br>vesting of restricted<br>stock                                       | 166              | -               | -                                | -                    | -                                             | -                 | -                               | -          |
| Shares repurchased on<br>the open market                                                 | (200)            | -               | -                                | -                    | -                                             | (1,455)           | -                               | (1,455)    |
| Shares issued for<br>earn-out on<br>acquisition                                          | 1,297            | 1               | 15,675                           | -                    | -                                             | -                 | -                               | 15,676     |
| Issuance of new stock                                                                    | 10,700           | 11              | 152,787                          | -                    | -                                             | -                 | -                               | 152,798    |
| Issuance of common<br>stock related to joint<br>venture                                  | 589              | -               | 7,999                            | -                    | -                                             | -                 | -                               | 7,999      |
| Shares repurchased on<br>vesting of restricted<br>stock and exercise of<br>stock options | (28)             | -               | -                                | -                    | -                                             | (243)             | -                               | (243)      |
| Tax benefit of stock<br>option exercises                                                 | -                | -               | 3,941                            | -                    | -                                             | -                 | -                               | 3,941      |
| Amortization expense<br>in connection with<br>restricted stock                           | -                | -               | 4,983                            | -                    | -                                             | -                 | -                               | 4,983      |
| Amortization expense<br>in connection with<br>convertible notes                          | -                | -               | 56                               | -                    | -                                             | -                 | -                               | 56         |
| Comprehensive<br>income:                                                                 |                  |                 |                                  |                      |                                               |                   |                                 |            |
| Net income                                                                               | -                | -               | -                                | 55,394               | -                                             | -                 | -                               | 55,394     |
| Realization of cash<br>flow hedge, net of tax                                            | -                | -               | -                                | -                    | 110                                           | -                 | -                               | 110        |
| Change in fair value<br>of securities, net of tax                                        | -                | -               | -                                | -                    | (462)                                         | -                 | -                               | (462)      |
| Total comprehensive<br>income                                                            | -                | -               | -                                | -                    | -                                             | -                 | -                               | 55,042     |

|                                      |        |       |            |            |            |            |          |            |
|--------------------------------------|--------|-------|------------|------------|------------|------------|----------|------------|
| Increase in non-controlling interest | -      | -     | -          | -          | -          | -          | 1,168    | 1,168      |
| Balance at September 30, 2009        | 71,508 | \$ 71 | \$ 721,905 | \$ 175,752 | \$ (4,232) | \$ (7,380) | \$ 1,168 | \$ 887,284 |

(1) As adjusted due to implementation of FSP APB 14-1 (ASC Topic 470). See Notes 2 and 6.

See Notes to Unaudited Condensed Consolidated Financial Statements.



## Iconix Brand Group, Inc. and Subsidiaries

Unaudited Condensed Consolidated Statements of Cash Flows  
(in thousands)

|                                                                                 | Nine Months Ended September<br>30, |                 |
|---------------------------------------------------------------------------------|------------------------------------|-----------------|
|                                                                                 | 2009                               | 2008(1)         |
| <b>Cash flows from operating activities:</b>                                    |                                    |                 |
| Net income                                                                      | \$ 55,394                          | 47,575          |
| Depreciation of property and equipment                                          | 1,008                              | 511             |
| Amortization of trademarks and other intangibles                                | 5,361                              | 5,485           |
| Amortization of deferred financing costs                                        | 1,738                              | 1,316           |
| Amortization of convertible note discount                                       | 10,431                             | 9,447           |
| Stock-based compensation expense                                                | 4,993                              | 6,234           |
| Expiration of cash flow hedge                                                   | 148                                | -               |
| Change in non-controlling interest                                              | (897)                              | -               |
| Change in allowance for bad debts                                               | 3,396                              | 1,351           |
| Equity investments in joint ventures                                            | (2,468)                            | 428             |
| Gain on sale of trademark                                                       | (3,723)                            | (2,625)         |
| Deferred income taxes                                                           | 15,899                             | 18,297          |
| Changes in operating assets and liabilities, net of business acquisitions:      |                                    |                 |
| Accounts receivable                                                             | (10,523)                           | (14,315)        |
| Prepaid advertising and other                                                   | 1,136                              | (10,876)        |
| Other assets                                                                    | (3,983 )                           | 1,025           |
| Deferred revenue                                                                | 4,884                              | (3,517)         |
| Accounts payable and accrued expenses                                           | (3,116)                            | 2,795           |
| Other long term liabilities                                                     | 884                                | -               |
| <b>Net cash provided by operating activities</b>                                | <b>80,562</b>                      | <b>63,131</b>   |
| <b>Cash flows used in investing activities:</b>                                 |                                    |                 |
| Purchases of property and equipment                                             | (1,789)                            | (4,245)         |
| Additions to trademarks                                                         | (114)                              | (546)           |
| Collection on promissory note                                                   | -                                  | 1,000           |
| Investment in joint venture                                                     | (9,000)                            | (2,000)         |
| Distributions to equity partners                                                | 991                                | -               |
| Payment of accrued expenses related to acquisitions                             | (223)                              | (1,293)         |
| Earn-out payment on acquisition                                                 | (9,400)                            | (4,453)         |
| <b>Net cash used in investing activities</b>                                    | <b>(19,535)</b>                    | <b>(11,537)</b> |
| <b>Cash flows used in financing activities:</b>                                 |                                    |                 |
| Proceeds from issuance of new stock, net of cost                                | 152,787                            | -               |
| Proceeds from exercise of stock options and warrants                            | 3,229                              | 2,257           |
| Shares repurchased on vesting of restricted stock and exercise of stock options | (243)                              | (700)           |
| Shares repurchased on the open market                                           | (1,455)                            | -               |
| Payment of long-term debt                                                       | (55,200)                           | (30,754)        |
| Non-controlling interest contribution                                           | 2,066                              | -               |
| Excess tax benefit from share-based payment arrangements                        | 3,941                              | 8,958           |
| Restricted cash - current                                                       | (6,502)                            | 3,919           |
| Restricted cash - non-current                                                   | -                                  | (695)           |
| <b>Net cash provided by (used in) financing activities</b>                      | <b>98,623</b>                      | <b>(17,015)</b> |

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|                                                             |            |        |
|-------------------------------------------------------------|------------|--------|
| Net (decrease) increase in cash and cash equivalents        | 159,650    | 34,579 |
| Cash, beginning of period                                   | 66,404     | 48,067 |
| Cash, end of period                                         | \$ 226,054 | 82,646 |
| Balance of restricted cash - current                        | 7,377      | 1,286  |
| Total cash including current restricted cash, end of period | \$ 233,431 | 83,932 |

(1) As adjusted due to implementation of FSP APB 14-1 (ASC Topic 470). See Notes 2 and 6.

Supplemental disclosure of cash flow information:

|                              | Nine Month Ended September<br>30, |           |
|------------------------------|-----------------------------------|-----------|
|                              | 2009                              | 2008      |
| Cash paid during the period: |                                   |           |
| Income taxes                 | \$ 8,023                          | \$ 5,325  |
| Interest                     | \$ 15,645                         | \$ 22,811 |

Supplemental disclosures of non-cash investing and financing activities:

|                     | Nine Months Ended September<br>30, |          |
|---------------------|------------------------------------|----------|
|                     | 2009                               | 2008     |
| Acquisitions:       |                                    |          |
| Common stock issued | \$ 23,675                          | \$ 1,877 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

## Iconix Brand Group, Inc. and Subsidiaries

Notes to Unaudited Condensed Consolidated Financial Statements  
September 30, 2009

## 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management of Iconix Brand Group, Inc. (the "Company", "we", "us", or "our"), all adjustments (consisting primarily of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months ("Current Quarter") and nine months ("Current Nine Months") ended September 30, 2009 are not necessarily indicative of the results that may be expected for a full fiscal year.

Certain prior period amounts have been reclassified to conform to the current period's presentation.

For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2008 ("fiscal 2008"). Subsequent events were evaluated through November 6, 2009, the date these financial statements were issued.

## 2. Changes in Accounting

In the first quarter of 2009, the Company adopted the provisions of Financial Accounting Standards Board Staff Position APB 14-1 "Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion" ("FSP APB 14-1") (ASC Topic 470), which changed the accounting for convertible debt instruments with cash settlement features. FSP APB 14-1 applies to the Company's previously issued 1.875% convertible senior subordinated notes ("Convertible Notes"). In accordance with FSP APB 14-1, the Company recognized the liability component of its Convertible Notes at fair value. The liability component is recognized as the fair value of a similar instrument that does not have a conversion feature at issuance. The equity component, which is the value of the conversion feature at issuance, is recognized as the difference between the proceeds from the issuance of the Convertible Notes and the fair value of the liability component, after adjusting for the deferred tax impact. The Convertible Notes were issued at a coupon rate of 1.875%, which was below that of a similar instrument that does not have a conversion feature. The Company recognizes an effective interest rate of 7.85% on the carrying amount of the Convertible Notes. The effective rate is based on the rate for a similar instrument that does not have a conversion feature. As such, the valuation of the debt component, using the income approach, resulted in a debt discount of \$73.4 million at inception. The debt discount is amortized over the expected life of the debt, which is also the stated life of the debt. See Note 6 for further discussion.

As a result of applying FSP APB 14-1 retrospectively to all periods presented, the Company recognized the following incremental effects on individual line items on the consolidated balance sheet as of December 31, 2008:

| (000's omitted)                             | Before FSP<br>APB 14-1(ASC<br>Topic 470) |            | After FSP<br>APB 14-1(ASC<br>Topic 470) |
|---------------------------------------------|------------------------------------------|------------|-----------------------------------------|
|                                             |                                          | Adjustment |                                         |
| Non-current deferred income tax liabilities | \$ 99,604                                | \$ 18,865  | \$ 118,469                              |
| Long-term debt, less current maturities     | 594,664                                  | (49,438)   | 545,226                                 |
| Additional paid-in-capital                  | 491,936                                  | 41,299     | 533,235                                 |

|                   |         |          |         |
|-------------------|---------|----------|---------|
| Retained earnings | 131,094 | (10,736) | 120,358 |
|-------------------|---------|----------|---------|

The impact of implementing FSP APB 14-1 for the three months ended September 30, 2008 (“Prior Year Quarter”) and nine months ended September 30, 2008 (“Prior Year Nine Months”) has increased interest expense by approximately \$2.9 million and \$8.6 million, respectively, and decreased the provision for income taxes by approximately \$1.0 million and \$3.1 million, respectively, the net result of which decreased net income by approximately \$1.9 million and \$5.4 million, respectively, and decreased diluted earnings per share by approximately \$0.03 and \$0.09, respectively.

The impact of implementing FSP APB 14-1 for the Current Quarter and the Current Nine Months has increased interest expense by approximately \$3.3 million and \$9.5 million, respectively, and decreased the provision for income taxes by approximately \$1.2 million and \$3.4 million, respectively, the net result of which decreased net income by approximately \$2.1 million and \$6.1 million, respectively, and decreased diluted earnings per share by approximately \$0.03 and \$0.09, respectively.

### 3. Investments and Joint Ventures

#### Scion LLC

Scion LLC (“Scion”) is a brand management and licensing company formed by the Company with Shawn “Jay-Z” Carter in March 2007 to buy, create and develop brands across a spectrum of consumer product categories. On November 7, 2007, Scion, through its wholly-owned subsidiary Artful Holdings LLC (“Artful Holdings”), purchased Artful Dodger, an exclusive, high end urban apparel brand for a purchase price of \$15.0 million. Concurrent with the acquisition of Artful Dodger, Artful Holdings entered into a license agreement covering all major apparel categories for the United States. This license was transitioned to a new licensee during the Current Quarter.

The brand has also been licensed to wholesale partners and distributors in Canada and Europe.

At inception, the Company determined that it would consolidate Scion since, under Financial Accounting Standards Board (“FASB”) Interpretations No. 46 “Consolidation of Variable Interest Entities – revised” (“FIN 46R”) (ASC Topic 810), the Company effectively holds a 100% equity interest and is the primary beneficiary in the variable interest entity.

On March 12, 2009, the Company, through its investment in Scion, effectively acquired a 16.6% interest in one of its licensees for \$1. The Company has determined that this entity is a variable interest entity as defined by FIN 46R. However, the Company is not the primary beneficiary; therefore, the investment in this entity is accounted for under the cost method of accounting. As part of the transaction, the Company and its Scion partner each contributed approximately \$2.1 million to Scion, which was deposited as cash collateral under the terms of the entity’s financing agreements. The total contributed cash of approximately \$4.1 million, which is owned by Scion, is included as short-term restricted cash in the Company’s balance sheet.

In December 2007, the FASB issued SFAS No. 160, “Non-controlling Interests in Consolidated Financial Statements — an amendment of ARB No. 51” (“SFAS 160”) (ASC Topic 810). SFAS 160 requires the recognition of a non-controlling interest (formerly known as a “minority interest”) as equity in the consolidated financial statements and separate from the parent’s equity. For the Current Quarter and Current Nine Months, the amount of net income attributable to the non-controlling interest is approximately \$0.6 million and \$0.9 million and has been included in equity earnings on joint venture in the unaudited condensed consolidated income statement. As a result, for the Current Quarter and Current Nine Months, the impact of consolidating the joint venture into the Company’s unaudited condensed consolidated statement of income decreased net income by \$0.6 million and \$0.9 million, respectively. The impact of consolidating the joint venture in the Prior Year Quarter and the Prior Year Nine Months increased net income by \$0.5 million and \$0.5 million, respectively.

At September 30, 2009, the impact of consolidating the joint venture on the Company’s unaudited condensed consolidated balance sheet has increased current assets by \$4.3 million, non-current assets by \$14.5 million and current liabilities by \$1.2 million. At December 31, 2008, the impact of consolidating the joint venture on the Company’s consolidated balance sheet had increased current assets by \$3.5 million, non-current assets by \$15.3 million and current liabilities by \$2.3 million.

As of September 30, 2009 and December 31, 2008, the Company’s equity at risk in Scion was approximately \$22.7 million and \$16.0 million, respectively. At September 30, 2009 and December 31, 2008, the carrying value of the consolidated assets that are collateral for the variable interest entity’s obligations total \$13.9 million and \$14.7 million, respectively, which is comprised of the Artful Dodger trademark. The assets of the Company are not available to the variable interest entity’s creditors.

#### Iconix China

On September 5, 2008, the Company and Novel Fashions Holdings Limited (“Novel”) formed a joint venture (“Iconix China”) to develop and market the Company's brands in the People’s Republic of China, Hong Kong, Macau and Taiwan (the “China Territory”). Pursuant to the terms of this transaction, the Company contributed to Iconix China substantially all rights to its brands in the China Territory and committed to contribute \$5.0 million, and Novel committed to contribute \$20 million. Upon closing of the transaction, the Company contributed \$2.0 million and Novel contributed \$8.0 million. The balance of the parties’ respective contributions are due in September 2009 and September 2010. As of September 30, 2009, the balance of the amount that was due in September 2009 has not been paid as the joint venture parties have determined that the joint venture is currently adequately funded. The balance of the contributions due will continue to be evaluated jointly by the Company and Novel, and will be funded as necessary.

At inception, the Company determined, in accordance with FIN 46R, based on the corporate structure, voting rights and contributions of the Company and Novel, that Iconix China is a variable interest entity and not subject to consolidation, as, under FIN46R, the Company is not the primary beneficiary of Iconix China. The Company has recorded its investment under the equity method of accounting.

At September 30, 2009, the Company’s maximum exposure for this joint venture was \$6.3 million. At December 31, 2008, the Company’s maximum exposure was \$7.1 million.

At September 30, 2009, Iconix China's balance sheet included approximately \$6.0 million in current assets, \$22.9 million in total assets, \$0.2 million in current liabilities, and \$0.2 million in total liabilities. At December 31, 2008, Iconix China's balance sheet included approximately \$8.3 million in current assets, \$25.1 million in total assets, \$1.2 million in current liabilities, and \$1.2 million in total liabilities.

For the Current Quarter, Iconix China's statement of operations reflects \$0.2 million in revenue and approximately \$0.8 million in operating expenses. For the Current Nine Months, Iconix China's statement of operations reflects that it had approximately \$0.2 million in revenue and approximately \$1.7 million in operating expenses. As a result, for the Current Quarter and Current Nine Months, the Company recorded an equity loss of approximately \$0.3 million and \$0.8 million, respectively, on its equity investment in the Iconix China joint venture. For the Prior Year Quarter and the Prior Year Nine Months, the Company recorded an equity loss of approximately \$0.4 million on its equity investment in the Iconix China joint venture.

#### Iconix Latin America

In December 2008, the Company contributed substantially all rights to its brands in Mexico, Central America, South America, and the Caribbean (the "Latin America Territory") to Iconix Latin America LLC ("Iconix Latin America"), a then newly formed subsidiary of the Company. On December 29, 2008, New Brands America LLC ("New Brands"), an affiliate of the Falic Group, purchased a 50% interest in Iconix Latin America. In consideration for its 50% interest in Iconix Latin America, New Brands agreed to pay \$6.0 million to the Company. New Brands paid \$1.0 million upon closing of this transaction and has committed to pay an additional \$5.0 million over the 30-month period following closing, of which \$2.0 million, representing the required payments, was paid during the Current Nine Months. As of September 30, 2009, the balance owed to the Company under this obligation is \$4.0 million. The current portion of \$2.5 million is included in the unaudited condensed consolidated balance sheet in prepaid advertising and other and the long term portion of \$1.5 million is included in other assets – non-current.

Based on the corporate structure, voting rights and contributions of the Company and New Brands, Iconix Latin America is not subject to consolidation. This conclusion was based on the Company's determination that the entity met the criteria to be considered a "business," and therefore was not subject to consolidation due to the "business scope exception" of FIN 46R. As such, the Company has recorded its investment under the equity method of accounting.

At September 30, 2009, Iconix Latin America's balance sheet included approximately \$1.3 million in current assets, \$1.3 million in total assets, \$0.1 million in current liabilities, and \$0.1 million in total liabilities. For the Current Quarter, Iconix Latin America's statement of operations reflects that it had approximately \$0.4 million in revenue and approximately \$0.1 million in operating expenses. For the Current Nine Months, Iconix Latin America's statement of operations reflects that it had approximately \$1.2 million in revenue and approximately \$0.1 million in operating expenses. As a result, during the Current Quarter and Current Nine Months, the Company recorded equity earnings of approximately \$0.2 million and \$0.6 million, respectively, on its equity investment in the Iconix Latin America joint venture, representing the Company's 50% equity interest in Iconix Latin America.

#### Ed Hardy

On May 4, 2009, the Company acquired a 50% interest in Hardy Way LLC ("Hardy Way"), the owner of the Ed Hardy brands and trademarks, for \$17.0 million, comprised of \$9.0 million in cash and 588,688 shares of the Company's common stock valued at \$8.0 million. In addition, the sellers of the 50% interest may be entitled to receive an additional \$1.0 million in shares of the Company's common stock pursuant to an earn-out based on royalties received by Hardy Way for the year ending December 31, 2009.



Based on the corporate structure, voting rights and contributions of the Company and Hardy Way, Hardy Way is not subject to consolidation. This conclusion was based on the Company's determination that the entity met the criteria to be considered a "business," and therefore was not subject to consolidation due to the "business scope exception" of FIN 46R. As such, the Company has recorded its investment under the equity method of accounting.

At September 30, 2009, Hardy Way's balance sheet included approximately \$2.1 million in current assets, \$2.1 million in total assets, \$0.4 million in current liabilities, and \$0.4 million in total liabilities. For the Current Quarter, Hardy Way's statement of operations reflects that it had approximately \$4.3 million in revenue and approximately \$0.2 million in operating expenses. For the Current Nine Months, Hardy Way's statement of operations reflects that it had approximately \$5.6 million in revenue and approximately \$0.3 million in operating expenses. As a result, during the Current Quarter and Current Nine Months, the Company recorded equity earnings of approximately \$2.1 million and \$2.7 million, respectively, on its equity investment in the Hardy Way joint venture, representing the Company's 50% equity interest in Hardy Way.

#### 4. Fair Value Measurements

SFAS No. 157 "Fair Value Measurements" ("SFAS 157") (ASC Topic 820), which the Company adopted on January 1, 2008, establishes a framework for measuring fair value and requires expanded disclosures about fair value measurement. While SFAS 157 does not require any new fair value measurements in its application to other accounting pronouncements, it does emphasize that a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, SFAS 157 established the following fair value hierarchy that distinguishes between (1) market participant assumptions developed based on market data obtained from sources independent of the reporting entity (observable inputs) and (2) the reporting entity's own assumptions about market participant assumptions developed based on the best information available in the circumstances (unobservable inputs):

Level 1: Observable inputs such as quoted prices for identical assets or liabilities in active markets

Level 2: Other inputs that are observable directly or indirectly, such as quoted prices for similar assets or liabilities or market-corroborated inputs

Level 3: Unobservable inputs for which there is little or no market data and which requires the owner of the assets or liabilities to develop its own assumptions about how market participants would price these assets or liabilities

The valuation techniques that may be used to measure fair value are as follows:

(A) Market approach - Uses prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities

(B) Income approach - Uses valuation techniques to convert future amounts to a single present amount based on current market expectations about those future amounts, including present value techniques, option-pricing models and excess earnings method

(C) Cost approach - Based on the amount that would currently be required to replace the service capacity of an asset (replacement cost)

To determine the fair value of certain financial instruments, the Company relies on Level 2 inputs generated by market transactions of similar instruments where available, and Level 3 inputs using an income approach when Level 1 and Level 2 inputs are not available. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of financial assets and financial liabilities and their placement within the fair value hierarchy. The following table summarizes the instruments measured at fair value at September 30, 2009:

| Carrying Amount as of<br>September 30, 2009<br>(000's omitted) | Level 1 | Level 2 | Level 3  | Valuation<br>Technique |
|----------------------------------------------------------------|---------|---------|----------|------------------------|
| Marketable Securities                                          | \$ -    | \$ -    | \$ 6,801 | (B)                    |
| Cash Flow Hedge                                                | \$ -    | \$ 1    | \$ -     | (A)                    |

Under SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" ("SFAS 159") (ASC Topic 825), entities are permitted to choose to measure many financial instruments and certain other items at fair value. The Company did not elect the fair value measurement option under SFAS 159 for any of its financial assets or liabilities.

In February 2008, the FASB issued FASB Staff Position No. FAS 157-2, "Effective Date of FASB Statement No. 157," (ASC Topic 820) which deferred the effective date of adoption of this Staff Position to January 1, 2009 for all nonfinancial assets and liabilities, except those that are recognized or disclosed at fair value on a recurring basis (that is, at least annually). The Company adopted the deferred provisions of SFAS 157 on January 1, 2009. The adoption of these provisions did not have a material effect on the Company's unaudited condensed consolidated financial statements.

#### Marketable Securities

Marketable securities, which are accounted for as available-for-sale, are stated at fair value in accordance with SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities," ("SFAS 115") (ASC Topic 320) and consist of auction rate securities ("ARS"). Temporary changes in fair market value are recorded as other comprehensive income or loss, whereas other than temporary markdowns will be realized through the Company's income statement.

As of September 30, 2009, the Company held ARS with a face value of \$13.0 million and a fair value of approximately \$6.8 million. In December 2008, the insurer of the ARS exercised its put option to replace the underlying securities of the ARS with its preferred securities. Although the ARS had paid cash dividends according to their stated terms, during the second quarter of 2009, the Company received notice from the insurer that payment of cash dividends would cease as of July 31, 2009 and would only be resumed if the board of directors of the insurer declared such cash dividends to be payable at a later date. Prior to the cessation of cash dividend payments, the Company estimated the fair value of its ARS with a discounted cash flow model where the Company used the expected rate of cash dividends to be received. As the cash dividend payments have ceased, the Company has changed its methodology for estimating the fair value of the ARS. Beginning June 30, 2009, the Company estimated the fair value of its ARS using the present value of the weighted average of several scenarios of recovery based on management's assessment of the probability of each scenario. The Company considered a variety of factors in its model including: credit rating of the issuer and insurer, comparable market data (if available), current macroeconomic market conditions, quality of the underlying securities, and the probabilities of several levels of recovery and reinstatement of the cash dividend payments. As a result of its evaluation, during the Current Nine Months the Company has recorded an unrealized pre-tax loss of approximately \$0.7 million in accumulated other comprehensive loss as a reduction to stockholders' equity to reflect a temporary decline in the fair value of the ARS; the Company's evaluation as of September 30, 2009 resulted in no impact to the Current Quarter. The Company believes the decrease in fair value is temporary due to general macroeconomic market conditions. Further, the Company has the ability and intent to hold the ARS until an anticipated full redemption. These funds will not be available to the Company until a successful auction occurs or a buyer is found outside the auction process. As the ARS have failed to auction and may not auction successfully in the near future, the Company has classified its ARS as non-current. The Company continues to monitor the auction rate securities market and considers its impact, if any, on the fair value of its ARS. The following table summarizes the activity for the period:

| Auction Rate Securities (000's omitted)                 | For the Three Months Ended |           | For the Nine Months Ended |           |
|---------------------------------------------------------|----------------------------|-----------|---------------------------|-----------|
|                                                         | September 30,              |           | September 30,             |           |
|                                                         | (unaudited)                |           | (unaudited)               |           |
|                                                         | 2009                       | 2008      | 2009                      | 2008      |
| Balance at beginning of period                          | \$ 6,801                   | \$ 10,660 | \$ 7,522                  | \$ 10,920 |
| Additions                                               | -                          | -         | -                         | -         |
| Gains (losses) reported in earnings                     | -                          | -         | -                         | -         |
| Losses reported in accumulated other comprehensive loss | -                          | -         | (721)                     | (260)     |
| Balance at end of period                                | \$ 6,801                   | \$ 10,660 | \$ 6,801                  | \$ 10,660 |

#### Cash Flow Hedge

On July 26, 2007, the Company purchased a hedge instrument from Lehman Brothers Special Financing Inc. ("LBSF") to mitigate the cash flow risk of rising interest rates on the Term Loan Facility (see Note 6 for a description of this credit agreement). This hedge instrument caps the Company's exposure to rising interest rates at 6.00% for LIBOR for 50% of the forecasted outstanding balance of the Term Loan Facility ("Interest Rate Cap"). Based on management's assessment, the Interest Rate Cap qualifies for hedge accounting under SFAS 133 "Accounting for Derivative Instruments and Hedging Transactions" (ASC Topic 815). On a quarterly basis, the value of the hedge is adjusted to reflect its current fair value, with any adjustment flowing through other comprehensive income. The fair value of this instrument is obtained by comparing the characteristics of this cash flow hedge with similarly traded instruments, and is therefore classified as Level 2 in the fair value hierarchy. At September 30, 2009, the fair value of the Interest Rate Cap was approximately \$1,000. On October 3, 2008, LBSF filed a petition for bankruptcy protection under Chapter 11 of the United States Bankruptcy Code. The Company currently believes that the LBSF bankruptcy filing and its potential impact on LBSF will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

#### Financial Instruments

At September 30, 2009 and December 31, 2008, the fair values of cash and cash equivalents, receivables and accounts payable approximated their carrying values due to the short-term nature of these instruments. The fair value of the note receivable from New Brands (see Note 3) approximates its \$4.0 million carrying value; the fair value of the note receivable due from the purchasers of the Canadian trademark for Joe Boxer approximates its \$5.2 million carrying value. The estimated fair values of other financial instruments subject to fair value disclosures, determined based on broker quotes or quoted market prices or rates for the same or similar instruments, and the related carrying amounts are as follows:

| (000's omitted)                           | September 30, 2009 |            | December 31, 2008 |            |
|-------------------------------------------|--------------------|------------|-------------------|------------|
|                                           | (unaudited)        |            |                   |            |
|                                           | Carrying Amount    | Fair Value | Carrying Amount   | Fair Value |
| Long-term debt, including current portion | \$ 574,300         | \$ 576,611 | \$ 618,589        | \$ 534,098 |

Financial instruments expose the Company to counterparty credit risk for nonperformance and to market risk for changes in interest. The Company manages exposure to counterparty credit risk through specific minimum credit standards, diversification of counterparties and procedures to monitor the amount of credit exposure. The Company's financial instrument counterparties are substantial investment or commercial banks with significant experience with such instruments.

#### Non-Financial Assets and Liabilities

On January 1, 2009, the Company adopted the provisions of SFAS 157 with respect to its non-financial assets and liabilities requiring non-recurring adjustments to fair value. The Company uses level 3 inputs and the income method to measure the fair value of its non-financial assets and liabilities. The Company had no adjustments in the Current Nine Months. The Company has goodwill, which is tested for impairment at least annually, as required by SFAS 142 (ASC Topic 350). Further, in accordance with SFAS 142, the Company's indefinite-lived trademarks are tested for impairment at least annually, on an individual basis as separate single units of accounting. Similarly, consistent with SFAS 144 "Accounting for the Impairment or Disposal of Long-Lived Assets" (ASC Topic 360), the Company assesses whether or not there is impairment of the Company's definite-lived trademarks. See Note 5.

## 5. Trademarks and Other Intangibles, net

Trademarks and other intangibles, net consist of the following:

| (000's omitted)            | Estimated<br>Lives in<br>Years | September 30, 2009<br>(unaudited) |                             | December 31, 2008           |                             |
|----------------------------|--------------------------------|-----------------------------------|-----------------------------|-----------------------------|-----------------------------|
|                            |                                | Gross<br>Carrying<br>Amount       | Accumulated<br>Amortization | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization |
| Indefinite life trademarks | indefinite                     | \$ 1,034,449                      | \$ 9,498                    | \$ 1,035,382                | \$ 9,498                    |
| Definite life trademarks   | 10-15                          | 19,570                            | 3,331                       | 19,561                      | 2,252                       |
| Non-compete agreements     | 2-15                           | 10,075                            | 7,232                       | 10,075                      | 6,098                       |
| Licensing agreements       | 1-9                            | 22,193                            | 12,198                      | 22,193                      | 9,136                       |
| Domain names               | 5                              | 570                               | 422                         | 570                         | 337                         |
|                            |                                | \$ 1,086,857                      | \$ 32,681                   | \$ 1,087,781                | \$ 27,321                   |

On September 30, 2009, the Company entered into a perpetual license and purchase option agreement with a licensee for its Joe Boxer trademark covering the Canadian territory in exchange for approximately \$5.2 million. As a result of this transaction, the balance of the Company's indefinite life trademarks was reduced by approximately \$1.0 million, representing the cost basis for the Joe Boxer trademark for the Canadian territory. In addition, goodwill of approximately \$0.4 million was written off in connection with this transaction.

Amortization expense for intangible assets was \$1.8 million for both the Current Quarter and the Prior Year Quarter, and \$5.4 million and \$5.5 million for the Current Nine Months and the Prior Year Nine Months, respectively. The trademarks of Candies, Bongo, Joe Boxer, Rampage, Mudd, London Fog, Mossimo, Ocean Pacific, Danskin, Rocawear, Cannon, Royal Velvet, Fieldcrest, Charisma, Starter and Waverly have been determined to have an indefinite useful life and accordingly, consistent with SFAS 142, no amortization will be recorded in the Company's consolidated income statements. Instead, each of these intangible assets will be tested for impairment at least annually on an individual basis as separate single units of accounting, with any related impairment charge recorded to the statement of operations at the time of determining such impairment. Similarly, consistent with SFAS 144 "Accounting for the Impairment or Disposal of Long-Lived Assets", there was no impairment of the definite-lived trademarks.

## 6. Debt Arrangements

The Company's debt is comprised of the following:

| (000's omitted)                                | September 30,<br>2009<br>(unaudited) | December 31,<br>2008 |
|------------------------------------------------|--------------------------------------|----------------------|
|                                                |                                      |                      |
| Convertible Senior Subordinated Notes (Note 2) | \$ 244,026                           | \$ 233,999           |
| Term Loan Facility                             | 217,484                              | 255,307              |
| Asset-Backed Notes                             | 100,604                              | 117,097              |
| Sweet Note (Note 7)                            | 12,186                               | 12,186               |
| Total Debt                                     | \$ 574,300                           | \$ 618,589           |

Convertible Senior Subordinated Notes

On June 20, 2007, the Company completed the issuance of \$287.5 million principal amount of the Company's Convertible Notes in a private offering to certain institutional investors. The net proceeds received by the Company from the offering were approximately \$281.1 million.

The Convertible Notes bear interest at an annual rate of 1.875%, payable semi-annually in arrears on June 30 and December 31 of each year, beginning December 31, 2007. However, the Company recognizes an effective interest rate of 7.85% on the carrying amount of the Convertible Notes. The effective rate is based on the rate for a similar instrument that does not have a conversion feature. The Convertible Notes will be convertible into cash and, if applicable, shares of the Company's common stock based on a conversion rate of 36.2845 shares of the Company's common stock, subject to customary adjustments, per \$1,000 principal amount of the Convertible Notes (which is equal to an initial conversion price of approximately \$27.56 per share) only under the following circumstances: (1) during any fiscal quarter beginning after September 30, 2007 (and only during such fiscal quarter), if the closing price of the Company's common stock for at least 20 trading days in the 30 consecutive trading days ending on the last trading day of the immediately preceding fiscal quarter is more than 130% of the conversion price per share, which is \$1,000 divided by the then applicable conversion rate; (2) during the five business day period immediately following any five consecutive trading day period in which the trading price per \$1,000 principal amount of the Convertible Notes for each day of that period was less than 98% of the product of (a) the closing price of the Company's common stock for each day in that period and (b) the conversion rate per \$1,000 principal amount of the Convertible Notes; (3) if specified distributions to holders of the Company's common stock are made, as set forth in the indenture governing the Convertible Notes ("Indenture"); (4) if a "change of control" or other "fundamental change," each as defined in the Indenture, occurs; (5) if the Company chooses to redeem the Convertible Notes upon the occurrence of a "specified accounting change," as defined in the Indenture; and (6) during the last month prior to maturity of the Convertible Notes. If the holders of the Convertible Notes exercise the conversion provisions under the circumstances set forth, the Company will need to remit the lower of the principal balance of the Convertible Notes or their conversion value to the holders in cash. As such, the Company would be required to classify the entire amount outstanding of the Convertible Notes as a current liability in the following quarter. The evaluation of the classification of amounts outstanding associated with the Convertible Notes will occur every quarter.

Upon conversion, a holder will receive an amount in cash equal to the lesser of (a) the principal amount of the Convertible Note or (b) the conversion value, determined in the manner set forth in the Indenture. If the conversion value exceeds the principal amount of the Convertible Note on the conversion date, the Company will also deliver, at its election, cash or the Company's common stock or a combination of cash and the Company's common stock for the conversion value in excess of the principal amount. In the event of a change of control or other fundamental change, the holders of the Convertible Notes may require the Company to purchase all or a portion of their Convertible Notes at a purchase price equal to 100% of the principal amount of the Convertible Notes, plus accrued and unpaid interest, if any. If a specified accounting change occurs, the Company may, at its option, redeem the Convertible Notes in whole for cash, at a price equal to 102% of the principal amount of the Convertible Notes, plus accrued and unpaid interest, if any. Holders of the Convertible Notes who convert their Convertible Notes in connection with a fundamental change or in connection with a redemption upon the occurrence of a specified accounting change may be entitled to a make-whole premium in the form of an increase in the conversion rate.

Pursuant to Emerging Issues Task Force ("EITF") 90-19, "Convertible Bonds with Issuer Option to Settle for Cash upon Conversion" ("EITF 90-19"), EITF 00-19, "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock" ("EITF 00-19"), and EITF 01-6, "The Meaning of Indexed to a Company's Own Stock" ("EITF 01-6") (ASC Topic 815), the Convertible Notes are accounted for as convertible debt in the accompanying unaudited condensed consolidated balance sheet and the embedded conversion option in the Convertible Notes has not been accounted for as a separate derivative. For a discussion of the effects of the Convertible Notes and the Convertible Note Hedge and Sold Warrants discussed below on earnings per share, see Note 8.

In June 2008, the FASB ratified EITF Issue No. 07-5, "Determining Whether an Instrument (or an Embedded Feature) Is Indexed to an Entity's Own Stock" ("EITF 07-5") (ASC Topic 815). EITF 07-5 provides that an entity should use a two step approach to evaluate whether an equity-linked financial instrument (or embedded feature) is indexed to its own stock, including evaluating the instrument's contingent exercise and settlement provisions. It also clarifies on the



impact of foreign currency denominated strike prices and market-based employee stock option valuation instruments on the evaluation. EITF 07-5 is effective for fiscal years beginning after December 15, 2008. The Company has evaluated the impact of EITF 07-5, and has determined it has no impact on the Company's results of operations and financial position in the Current Nine Months, and will have no impact on the Company's results of operations and financial position in future fiscal periods.

At September 30, 2009 and December 31, 2008, the amount of the Convertible Notes accounted for as a liability under FSP APB 14-1 was \$244.0 million and \$234.0 million, and is reflected on the unaudited condensed consolidated balance sheets as follows:

|                                  | September 30,<br>2009<br>(unaudited) | December 31,<br>2008 |
|----------------------------------|--------------------------------------|----------------------|
| (000's omitted)                  |                                      |                      |
| Equity component carrying amount | \$ 41,309                            | \$ 41,309            |
| Unamortized discount             | 43,474                               | 53,501               |
| Net debt carrying amount         | 244,026                              | 233,999              |

For the Current Quarter and the Prior Year Quarter, the Company recorded additional non-cash interest expense of \$3.3 million and \$2.9 million, respectively, representing the difference between the stated interest rate on the Convertible Notes and the rate for a similar instrument that does not have a conversion feature. For the Current Nine Months and the Prior Year Nine Months, the Company recorded additional non-cash interest expense of approximately \$9.5 million and approximately \$8.6 million, respectively.

For both the Current Quarter and the Prior Year Quarter, contractual interest expense relating to the Convertible Notes was approximately \$1.3 million. For both the Current Nine Months and the Prior Year Nine Months, contractual interest expense relating to the Convertible Notes was approximately \$4.0 million.

The Convertible Notes do not provide for any financial covenants.

In connection with the sale of the Convertible Notes, the Company entered into hedges for the Convertible Notes ("Convertible Note Hedges") with respect to its common stock with two entities, one of which was Lehman Brothers OTC Derivatives Inc. ("Lehman OTC" and together with the other counterparty, the "Counterparties"). Pursuant to the agreements governing these Convertible Note Hedges, the Company purchased call options (the "Purchased Call Options") from the Counterparties covering up to approximately 10.4 million shares of the Company's common stock of which 40% were purchased from Lehman OTC. These Convertible Note Hedges are designed to offset the Company's exposure to potential dilution upon conversion of the Convertible Notes in the event that the market value per share of the Company's common stock at the time of exercise is greater than the strike price of the Purchased Call Options (which strike price corresponds to the initial conversion price of the Convertible Notes and is simultaneously subject to certain customary adjustments). On June 20, 2007, the Company paid an aggregate amount of approximately \$76.3 million of the proceeds from the sale of the Convertible Notes for the Purchased Call Options, of which \$26.7 million was included in the balance of deferred income tax assets at June 30, 2007 and is being recognized over the term of the Convertible Notes. As of September 30, 2009, the balance of deferred income tax assets related to this transaction was \$14.8 million.

The Company also entered into separate warrant transactions with the Counterparties whereby the Company, pursuant to the agreements governing these warrant transactions, sold to the Counterparties warrants (the "Sold Warrants") to acquire up to 3.6 million shares of the Company's common stock of which 40% were sold to Lehman OTC, at a strike price of \$42.40 per share of the Company's common stock. The Sold Warrants will become exercisable on September 28, 2012 and will expire by the end of 2012. The Company received aggregate proceeds of approximately \$37.5 million from the sale of the Sold Warrants on June 20, 2007.

Pursuant to Emerging Issues Task Force (EITF) Issue No. 00-19 "Accounting for Derivative Financial Instruments Indexed to, and Potentially Settled in, a Company's Own Stock," (EITF 00-19), and EITF Issue No. 01-06, "The Meaning of Indexed to a Company's Own Stock" (EITF 01-06), the Convertible Note Hedge and the proceeds received from the issuance of the Sold Warrants were recorded as a charge and an increase, respectively, in additional paid-in capital in stockholders' equity as separate equity transactions. As a result of these transactions, the Company recorded a net reduction to additional paid-in-capital of \$12.1 million in June 2007.

The Company has evaluated the impact of adopting EITF 07-5 as it relates to the Sold Warrants, and has determined it has no impact on the Company's results of operations and financial position in the Current Nine Months, and will have no impact on the Company's results of operations and financial position in future fiscal periods.

As the Convertible Note Hedge transactions and the warrant transactions were separate transactions entered into by the Company with the Counterparties, they are not part of the terms of the Convertible Notes and will not affect the holders' rights under the Convertible Notes. In addition, holders of the Convertible Notes will not have any rights with respect to the Purchased Call Options or the Sold Warrants.

If the market value per share of the Company's common stock at the time of conversion of the Convertible Notes is above the strike price of the Purchased Call Options, the Purchased Call Options entitle the Company to receive from the Counterparties net shares of the Company's common stock, cash or a combination of shares of the Company's common stock and cash, depending on the consideration paid on the underlying Convertible Notes, based on the excess of the then current market price of the Company's common stock over the strike price of the Purchased Call Options. Additionally, if the market price of the Company's common stock at the time of exercise of the Sold Warrants exceeds the strike price of the Sold Warrants, the Company will owe the Counterparties net shares of the Company's common stock or cash, not offset by the Purchased Call Options, in an amount based on the excess of the then current market price of the Company's common stock over the strike price of the Sold Warrants.

These transactions will generally have the effect of increasing the conversion price of the Convertible Notes to \$42.40 per share of the Company's common stock, representing a 100% percent premium based on the last reported sale price of the Company's common stock of \$21.20 per share on June 14, 2007.

On September 15, 2008 and October 3, 2008, respectively, Lehman Brothers Holdings Inc. ("Lehman Holdings") and its subsidiary, Lehman OTC, filed for protection under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court in the Southern District of New York ("Bankruptcy Court"). On September 17, 2009, the Company filed proofs of claim with the Bankruptcy Court relating to the Lehman OTC Convertible Note Hedges. The Company will continue to monitor the bankruptcy filings of Lehman Holdings and Lehman OTC with respect to such claims. The Company currently believes that the bankruptcy filings and their potential impact on these entities will not have a material adverse effect on the Company's financial position, results of operations or cash flows. The terms of the Convertible Notes and the rights of the holders of the Convertible Notes are not affected in any way by the bankruptcy filings of Lehman Holdings or Lehman OTC.

## Term Loan Facility

In connection with the acquisition of the Rocawear brand, in March 2007, the Company entered into a \$212.5 million credit agreement with Lehman Brothers Inc., as lead arranger and bookrunner, and Lehman Commercial Paper Inc. ("LCPI"), as syndication agent and administrative agent (the "Credit Agreement" or "Term Loan Facility"). At the time, the Company pledged to LCPI, for the benefit of the lenders under the Term Loan Facility (the "Lenders"), 100% of the capital stock owned by the Company in its subsidiaries, OP Holdings and Management Corporation, a Delaware corporation ("OPHM"), and Studio Holdings and Management Corporation, a Delaware corporation ("SHM"). The Company's obligations under the Credit Agreement are guaranteed by each of OPHM and SHM, as well as by two of its other subsidiaries, OP Holdings LLC, a Delaware limited liability company ("OP Holdings"), and Studio IP Holdings LLC, a Delaware limited liability company ("Studio IP Holdings").

On October 3, 2007, in connection with the acquisition of Official-Pillowtex LLC, a Delaware limited liability company ("Official-Pillowtex"), with the proceeds of the Convertible Notes, the Company pledged to LCPI, for the benefit of the Lenders, 100% of the capital stock owned by the Company in Mossimo, Inc., a Delaware corporation ("MI"), and Pillowtex Holdings and Management Corporation, a Delaware corporation ("PHM"), each of which guaranteed the Company's obligations under the Credit Agreement. Simultaneously with the acquisition of Official-Pillowtex, each of Mossimo Holdings LLC, a Delaware limited liability company ("Mossimo Holdings"), and Official-Pillowtex guaranteed the Company's obligations under the Credit Agreement. On September 10, 2008, PHM was converted into a Delaware limited liability company, Pillowtex Holdings and Management LLC ("PHMLLC"), and the Company's membership interest in PHMLLC was pledged to LCPI in place of the capital stock of PHM.

On December 17, 2007, in connection with the acquisition of the Starter brand, the Company borrowed an additional \$63.2 million pursuant to the Term Loan Facility (the "Additional Borrowing"). The net proceeds received by the Company from the Additional Borrowing were \$60 million.

As of September 30, 2009, the Company may borrow an additional \$36.8 million under the terms of the Term Loan Facility.

The guarantees under the Term Loan Facility are secured by a pledge to LCPI, for the benefit of the Lenders, of, among other things, the Ocean Pacific/OP, Danskin, Rocawear, Mossimo, Cannon, Royal Velvet, Fieldcrest, Charisma, Starter and Waverly trademarks and related intellectual property assets, license agreements and proceeds therefrom. Amounts outstanding under the Term Loan Facility bear interest, at the Company's option, at the Eurodollar rate or the prime rate, plus an applicable margin of 2.25% or 1.25%, as the case may be, per annum. The Credit Agreement provides that the Company is required to repay the outstanding term loan in equal quarterly installments in annual aggregate amounts equal to 1.00% of the aggregate principal amount of the loans outstanding, subject to adjustment for prepayments, in addition to an annual payment equal to 50% of the excess cash flow from the subsidiaries subject to the Term Loan Facility, as described in the Credit Agreement, with any remaining unpaid principal balance to be due on April 30, 2013 (the "Loan Maturity Date"). Upon completion of the Convertible Notes offering, the Loan Maturity Date was accelerated to January 2, 2012. The Term Loan Facility can be prepaid, without penalty, at any time. On March 11, 2008, the Company paid to LCPI, for the benefit of the Lenders, \$15.6 million, representing 50% of the excess cash flow from the subsidiaries subject to the Term Loan Facility for the year ended December 31, 2007. As a result of such payment, the Company is no longer required to pay the quarterly installments described above. The Term Loan Facility requires the Company to repay the principal amount of the term loan outstanding in an amount equal to 50% of the excess cash flow of the subsidiaries subject to the Term Loan Facility for the most recently completed fiscal year. On March 13, 2009, the Company paid to LCPI, for the benefit of the Lenders, \$38.7 million, representing 50% of the excess cash flow from the subsidiaries subject to the Term Loan Facility for the year ended December 31, 2008. As of September 30, 2009, \$35.4 million has been classified as current portion of long-term debt, which represents 50% of the excess cash flow for the Current Nine Months of the

subsidiaries subject to the Term Loan Facility. The aggregate amount of 50% of the excess cash flow for all four quarters in 2009 will be paid during the first quarter of 2010. For the Current Quarter and the Current Nine Months, the effective interest rate of the Term Loan Facility was 2.60% and 3.45%, respectively. At September 30, 2009, the balance of the Term Loan Facility was \$217.5 million. As of September 30, 2009, the Company was in compliance with all material covenants set forth in the Credit Agreement. The \$272.5 million in proceeds from the Term Loan Facility were used by the Company as follows: \$204.0 million was used to pay the cash portion of the initial consideration for the acquisition of the Rocawear brand; \$2.1 million was used to pay the costs associated with the Rocawear acquisition; \$60 million was used to pay the consideration for the acquisition of the Starter brand; and \$3.9 million was used to pay costs associated with the Term Loan Facility. The costs of \$3.9 million relating to the Term Loan Facility have been deferred and are being amortized over the life of the loan, using the effective interest method. As of September 30, 2009, the subsidiaries subject to the Term Loan Facility were Studio IP Holdings, SHM, OP Holdings, OPHM, Mossimo Holdings, MI, Official-Pillowtex and PHMLLC (collectively, the "Term Loan Facility Subsidiaries"). As of September 30, 2009, the Term Loan Facility Subsidiaries, directly or indirectly, owned the following trademarks, excluding certain territories covered by the Iconix China and Iconix Latin America joint ventures (see Note 3): Danskin, Rocawear, Starter, Ocean Pacific/OP, Mossimo, Cannon, Royal Velvet, Fieldcrest, Charisma and Waverly.

On July 26, 2007, the Company purchased a hedge instrument to mitigate the cash flow risk of rising interest rates on the Term Loan Facility. See Note 4 for further information.

#### Asset-Backed Notes

The financing for certain of the Company's acquisitions has been accomplished through private placements by its subsidiary, IP Holdings LLC ("IP Holdings") of asset-backed notes ("Asset-Backed Notes") secured by intellectual property assets (trade names, trademarks, license agreements and payments and proceeds with respect thereto relating to the Candie's, Bongo, Joe Boxer, Rampage, Mudd and London Fog brands) of IP Holdings. At September 30, 2009, the balance of the Asset-Backed Notes was \$100.6 million, \$23.7 million of which is included in the current portion of long-term debt on the unaudited condensed consolidated balance sheet.

Cash on hand in the bank account of IP Holdings is restricted at any point in time up to the amount of the next debt principal and interest payment required under the Asset-Backed Notes. Accordingly, \$7.4 million and \$0.9 million as of September 30, 2009 and December 31, 2008, respectively, are included as restricted cash within the Company's current assets. Further, in connection with IP Holdings' issuance of Asset-Backed Notes, a reserve account has been established and the funds on deposit in such account will be applied to the final principal payment with respect to the Asset-Backed Notes. Accordingly, as of September 30, 2009 and December 31, 2008, \$15.9 million has been classified as non-current and disclosed as restricted cash within other assets on the Company's balance sheets.

Interest rates and terms on the outstanding principal amount of the Asset-Backed Notes as of September 30, 2009 are as follows: \$34.5 million principal amount bears interest at a fixed interest rate of 8.45% with a six year term, \$15.3 million principal amount bears interest at a fixed rate of 8.12% with a six year term, and \$50.8 million principal amount bears interest at a fixed rate of 8.99% with a six and a half year term. The Asset-Backed Notes have no financial covenants by which the Company or its subsidiaries need comply. The aggregate principal amount of the Asset-Backed Notes will be fully paid by February 22, 2013.

Neither the Company nor any of its subsidiaries (other than IP Holdings) is obligated to make any payment with respect to the Asset-Backed Notes, and the assets of the Company and its subsidiaries (other than IP Holdings) are not available to IP Holdings' creditors. The assets of IP Holdings are not available to the creditors of the Company or its subsidiaries (other than IP Holdings).

#### Sweet Note

On April 23, 2002, the Company acquired the remaining 50% interest in Unzipped (see Note 9) from Sweet Sportswear, LLC ("Sweet") for a purchase price comprised of 3,000,000 shares of its common stock and \$11.0 million in debt, which was evidenced by the Company's issuance of the 8% Senior Subordinated Note due in 2012 ("Sweet Note"). Prior to August 5, 2004, Unzipped was managed by Sweet pursuant to the Management Agreement (as defined in Note 9), which obligated Sweet to manage the operations of Unzipped in return for, commencing in the fiscal year ended January 31, 2003 ("fiscal 2003"), an annual management fee based upon certain specified percentages of net income achieved by Unzipped during the three- year term of the agreement. In addition, Sweet guaranteed that the net income, as defined in the agreement, of Unzipped would be no less than \$1.7 million for each year during the term, commencing with fiscal 2003. In the event that the guarantee was not met for a particular year, Sweet was obligated under the Management Agreement to pay the Company the difference between the actual net income of Unzipped, as defined, for such year and the guaranteed \$1.7 million. That payment, referred to as the shortfall payment, could be offset against the amounts due under the Sweet Note at the option of either the Company or Sweet. As a result of such offsets, the balance of the Sweet Note was reduced by the Company to \$3.1 million as of December 31, 2006 and \$3.0 million as of December 31, 2005 and was reflected in Long- term debt. This note bears interest at the rate of 8% per year and matures in April 2012.

In November 2007, the Company received a signed judgment related to the Sweet Sportswear/Unzipped litigation. See Note 11.

The judgment stated that the Sweet Note (originally \$11.0 million when issued by the Company upon the acquisition of Unzipped from Sweet in 2002) should total approximately \$12.2 million as of December 31, 2007. The recorded balance of the Sweet Note, prior to any adjustments related to the judgment was approximately \$3.2 million. The Company increased the Sweet Note by approximately \$6.2 million and recorded the expense as an expense related to specific litigation. The Company further increased the Sweet Note by approximately \$2.8 million to record the related interest and included the charge in interest expense. As of September 30, 2009, the Sweet Note is approximately \$12.2 million and included in the current portion of long-term debt.

In addition, in November 2007 the Company was awarded a judgment of approximately \$12.2 million for claims made by it against Hubert Guez and Apparel Distribution Services, Inc. As a result, the Company recorded a receivable of approximately \$12.2 million and recorded the benefit in special charges during the year ended December 31, 2007. This receivable is included in other assets - non-current and bears interest, which was accrued for during the Current Quarter and the Prior Year Quarter, at the rate of 8% per year.

#### Debt Maturities

As of September 30, 2009, the Company's debt maturities on a calendar year basis are as follows:

|                                |            | October 1<br>through<br>December<br>31, |      | 2010   |      | 2011   |      | 2012       |      | 2013   |      |
|--------------------------------|------------|-----------------------------------------|------|--------|------|--------|------|------------|------|--------|------|
| (000's omitted)                | Total      | 2009                                    |      |        |      |        |      |            |      |        |      |
| Convertible Notes <sup>1</sup> | \$ 244,026 | \$ -                                    | \$ - | \$ -   | \$ - | \$ -   | \$ - | \$ 244,026 | \$ - | \$ -   | \$ - |
| Term Loan Facility             | 217,484    | -                                       |      | 35,354 |      | -      |      | 182,130    |      | -      |      |
| Asset-Backed Notes             | 100,604    | 5,738                                   |      | 24,216 |      | 26,380 |      | 33,468     |      | 10,802 |      |
| Sweet Note                     | 12,186     | 12,186                                  |      | -      |      | -      |      | -          |      | -      |      |
| Total Debt                     | \$ 574,300 | \$ 17,924                               |      | 59,570 |      | 26,380 |      | 459,624    |      | 10,802 |      |

<sup>1</sup> reflects the net debt carrying amount of the Convertible Notes on the unaudited condensed consolidated balance sheet as of September 30, 2009, in accordance with FSP APB 14-1. The principal amount owed to the holders of the Convertible Notes is \$287.5 million.

## 7. Stockholders' Equity

### Public Offering

On June 9, 2009, the Company completed a public offering of common stock pursuant to a registration statement that had been declared effective by the Securities and Exchange Commission. All 10,700,000 shares of common stock offered by the Company in the final prospectus were sold at \$15.00 per share. Net proceeds to the Company from the offering amounted to approximately \$152.8 million.

### 2009 Equity Incentive Plan

On August 13, 2009, the Company's stockholders approved the Company's 2009 Equity Incentive Plan ("2009 Plan"). The 2009 Plan authorizes the granting of common stock options or other stock-based awards covering up to 3,000,000 shares of the Company's common stock. All employees, directors, consultants and advisors of the Company, including those of the Company's subsidiaries, are eligible to be granted Non Qualified Stock Options and other stock-based awards under the 2009 Plan, and employees are also eligible to be granted Incentive Stock Options under the 2009 Plan. No new awards may be granted under the Plan after August 13, 2019.

### Stock Options

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its employee stock options.

The fair value for these options and warrants was estimated at the date of grant using a Black-Scholes option-pricing model with the following weighted-average assumptions:

|                         |              |
|-------------------------|--------------|
| Expected Volatility     | 30 - 50%     |
| Expected Dividend Yield | 0%           |
| Expected Life (Term)    | 3 - 7 years  |
| Risk-Free Interest Rate | 3.00 - 4.75% |

The Company has estimated its forfeiture rate at 0%. The options that the Company granted under its plans expire at various times, either five, seven or ten years from the date of grant, depending on the particular grant.

Summaries of the Company's stock options, warrants and performance related options activity, and related information for the Current Nine Months are as follows:

| Options                     | Options   | Weighted-Average<br>Exercise Price |
|-----------------------------|-----------|------------------------------------|
| Outstanding January 1, 2009 | 3,895,138 | \$ 4.29                            |
| Granted                     | 20,000    | 15.35                              |
| Canceled                    | (8,000)   | 16.96                              |
| Exercised                   | (828,059) | 3.84                               |
| Expired/Forfeited           | -         | -                                  |



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|                                   |           |    |      |
|-----------------------------------|-----------|----|------|
| Outstanding September 30, 2009    | 3,079,079 | \$ | 5.00 |
| Exercisable at September 30, 2009 | 3,074,079 | \$ | 4.99 |

## Warrants

|                                   | Warrants | Weighted-Average<br>Exercise Price |
|-----------------------------------|----------|------------------------------------|
| Outstanding January 1, 2009       | 286,900  | \$ 16.99                           |
| Granted                           | -        | -                                  |
| Canceled/Forfeited                | -        | -                                  |
| Exercised                         | -        | -                                  |
| Expired/Forfeited                 | -        | -                                  |
| Outstanding September 30, 2009    | 286,900  | \$ 16.99                           |
| Exercisable at September 30, 2009 | 286,900  | 16.99                              |

All warrants issued in connection with acquisitions are recorded at fair market value using the Black Scholes model and are recorded as part of purchase accounting. Certain warrants are exercised using the cashless method.

The Company values other warrants issued to non-employees at the commitment date at the fair market value of the instruments issued, a measure which is more readily available than the fair market value of services rendered, using the Black Scholes model. The fair market value of the instruments issued is expensed over the vesting period.

## Restricted stock

Compensation cost for restricted stock is measured as the excess, if any, of the quoted market price of the Company's stock at the date the common stock is issued over the amount the employee must pay to acquire the stock (which is generally zero). The compensation cost, net of projected forfeitures, estimated at 0%, is recognized over the period between the issue date and the date any restrictions lapse, with compensation cost for grants with a graded vesting schedule recognized on a straight-line basis over the requisite service period for each separately vesting portion of the award as if the award was, in substance, multiple awards. The restrictions do not affect voting and dividend rights.

The following tables summarize information about unvested restricted stock transactions:

|                                | Shares    | Weighted-Average<br>Grant Date Fair Value |
|--------------------------------|-----------|-------------------------------------------|
| Non-vested, January 1, 2009    | 1,513,983 | \$ 18.96                                  |
| Granted                        | 659,771   | 16.05                                     |
| Vested                         | (79,486)  | 13.01                                     |
| Canceled                       | (44,369)  | 18.66                                     |
| Non-vested, September 30, 2009 | 2,049,899 | \$ 18.26                                  |

Stock based compensation expense related to restricted stock grants for the Current Quarter and Prior Year Quarter was \$1.7 million and \$1.9 million, respectively, and for the Current Nine Months and the Prior Year Nine Months was approximately \$5.0 million and \$6.1 million, respectively. An additional amount of \$20.4 million is expected to be expensed evenly over a period of approximately 1-4 years. During the Current Nine Months and Prior Year Nine Months, the Company withheld shares of its common stock valued at \$0.2 million and \$0.7 million, respectively, in connection with net share settlement of restricted stock grants and option exercises.

## Stockholder Rights Plan

In January 2000, the Company's Board of Directors adopted a stockholder rights plan. Under the plan, each stockholder of common stock received a dividend of one right for each share of the Company's outstanding common stock, entitling the holder to purchase one thousandth of a share of Series A Junior Participating Preferred Stock, par value, \$0.01 per share of the Company, at an initial exercise price of \$6.00. The rights become exercisable and will trade separately from the common stock ten business days after any person or group acquires 15% or more of the common stock, or ten business days after any person or group announces a tender offer for 15% or more of the outstanding common stock.

#### Stock Repurchase Program

On November 3, 2008, the Company announced that its Board of Directors had authorized the repurchase of up to \$75 million of the Company's common stock over a period of approximately three years. This authorization replaces any prior plan or authorization. The current plan does not obligate the Company to repurchase any specific number of shares and may be suspended at any time at management's discretion. During the Current Nine Months, the Company repurchased 200,000 shares for approximately \$1.5 million. No shares were repurchased by the Company during the Prior Year Nine Months.

#### Securities Available for Issuance

As of September 30, 2009, 68,940 common shares were available for issuance of additional awards under the Company's 2006 Equity Incentive Plan, and 2,371,243 common shares were available for issuance of additional awards under the Company's 2009 Equity Incentive Plan.

## 8. Earnings Per Share

Basic earnings per share includes no dilution and is computed by dividing net income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflect, in periods in which they have a dilutive effect, the effect of restricted stock-based awards and common shares issuable upon exercise of stock options and warrants. The difference between basic and diluted weighted-average common shares results from the assumption that all dilutive stock options outstanding were exercised and all Convertible Notes have been converted into common stock.

For the Current Quarter, of the total potentially dilutive shares related to restricted stock-based awards, stock options and warrants, 2.1 million were anti-dilutive, compared to 2.1 million for the Prior Year Quarter. For the Current Nine Months, of the total potentially dilutive shares related to restricted stock-based awards, stock options and warrants, 2.7 million were anti-dilutive, compared to 1.9 million for the Prior Year Nine Months.

For the Current Quarter, of the performance related restricted stock-based awards issued in connection with the Company's employment agreement with its chairman, chief executive officer and president, 1.5 million of such awards (which is included in the total 2.1 million anti-dilutive stock-based awards described above) were anti-dilutive and therefore not included in this calculation.

For the Current Nine Months, of the performance related restricted stock-based awards issued in connection with the Company's employment agreement with its chairman, chief executive officer and president, 2.0 million of such awards (which is included in the total 2.7 million anti-dilutive stock-based awards described above) were anti-dilutive and therefore not included in this calculation.

Warrants issued in connection with the Company's Convertible Notes financing were anti-dilutive and therefore not included in this calculation. Portions of the Convertible Notes that would be subject to conversion to common stock were anti-dilutive as of September 30, 2009 and therefore not included in this calculation.

A reconciliation of shares used in calculating basic and diluted earnings per share follows:

| (000's omitted)                               | For the Three Months Ended<br>September 30,<br>(unaudited) |        | For the Nine Months Ended<br>September 30,<br>(unaudited) |        |
|-----------------------------------------------|------------------------------------------------------------|--------|-----------------------------------------------------------|--------|
|                                               | 2009                                                       | 2008   | 2009                                                      | 2008   |
| Basic                                         | 71,336                                                     | 57,841 | 63,850                                                    | 57,662 |
| Effect of exercise of stock options           | 2,436                                                      | 3,106  | 2,246                                                     | 3,426  |
| Effect of contingent common stock issuance    | -                                                          | 144    | 48                                                        | 144    |
| Effect of assumed vesting of restricted stock | 298                                                        | -      | 282                                                       | 9      |
| Diluted                                       | 74,070                                                     | 61,091 | 66,426                                                    | 61,241 |

## 9. Unzipped Apparel, LLC ("Unzipped")

On October 7, 1998, the Company formed Unzipped with its then joint venture partner, Sweet (as previously defined in Note 6), the purpose of which was to market and distribute apparel under the Bongo label. The Company and Sweet each had a 50% interest in Unzipped. Pursuant to the terms of the joint venture, the Company licensed the Bongo trademark to Unzipped for use in the design, manufacture and sale of certain designated apparel products.

On April 23, 2002, the Company acquired the remaining 50% interest in Unzipped from Sweet for a purchase price of three million shares of the Company's common stock and \$11 million in debt evidenced by the Sweet Note. See Note

6. In connection with the acquisition of Unzipped, the Company filed a registration statement with the Securities and Exchange Commission ("SEC") for the three million shares of the Company's common stock issued to Sweet, which was declared effective by the SEC on July 29, 2003.

Prior to August 5, 2004, Unzipped was managed by Sweet pursuant to a management agreement (the "Management Agreement"). Unzipped also had a supply agreement with Azteca Productions International, Inc. ("Azteca") and a distribution agreement with Apparel Distribution Services, LLC ("ADS"). All of these entities are owned or controlled by Hubert Guez.

On August 5, 2004, Unzipped terminated the Management Agreement with Sweet, the supply agreement with Azteca and the distribution agreement with ADS and commenced a lawsuit against Sweet, Azteca, ADS and Hubert Guez. See Note 10.

There were no transactions with these related parties during the Current Quarter or the Prior Year Quarter.

In November 2007, a judgment was entered in the Unzipped litigation, pursuant to which the \$3.1 million in accounts payable to ADS/Azteca (previously shown as "accounts payable - subject to litigation") was eliminated and recorded in the income statement as a benefit to the "expenses related to specific litigation".

As a result of the judgment, in the year ended December 31, 2007 (“fiscal 2007”) the balance of the \$11.0 million principal amount Sweet Note, originally issued by the Company upon the acquisition of Unzipped from Sweet in 2002, including interest, was increased from approximately \$3.2 million to approximately \$12.2 million as of December 31, 2007. Of this increase, approximately \$6.2 million was attributed to the principal of the Sweet Note and the expense was recorded as an expense related to specific litigation. The remaining \$2.8 million of the increase was attributed to related interest on the Sweet Note and recorded as interest expense. As of September 30, 2009, the full \$12.2 million current balance of the Sweet Note and \$1.7 million of accrued interest are included in the current portion of long term debt and accounts payable and accrued expenses, respectively.

In addition, in November 2007 the Company was awarded a judgment of approximately \$12.2 million for claims made by it against Hubert Guez and ADS. As a result, the Company recorded a receivable of approximately \$12.2 million and recorded the benefit in special charges for fiscal 2007. As of September 30, 2009, this receivable and the associated accrued interest of \$1.7 million are included in other assets - non-current.

#### 10. Expenses Related to Specific Litigation

Expenses related to specific litigation consist of legal expenses and costs related to the Unzipped litigation. For the Prior Year Quarter, the Company recorded expenses related to specific litigation of \$0.3 million; there were no such expenses during the Current Quarter. For the Current Nine Months and Prior Year Nine Months, the Company recorded expenses related to specific litigation of \$0.1 million and \$0.7 million, respectively. See Note 9 and Note 11 for information relating to Unzipped.

#### 11. Commitments and Contingencies

##### Sweet Sportswear/Unzipped litigation

In August 2004, the Company commenced a lawsuit in the Superior Court of California, Los Angeles County, against Unzipped’s former manager, supplier and distributor Sweet, Azteca and ADS and Hubert Guez, a principal of these entities and former member of the Company’s board of directors (collectively referred to as the Guez defendants) alleging numerous causes of action, including fraud, breach of contract, breach of fiduciary duty and trademark infringement. Sweet, Azteca and ADS filed counterclaims against the Company claiming damages resulting from, among other things, a variety of alleged contractual breaches.

In April 2007, a jury returned a verdict of approximately \$45 million in the Company’s favor on every claim that the Company pursued, and against the Guez defendants on every counterclaim they asserted. Additionally, the jury found that all of the Guez defendants acted with “malice, fraud or oppression” with regard to each of the tort claims asserted by the Company and, in addition, awarded the Company \$5 million in punitive damages against Guez personally.

In November 2007, the Court, among other things, reduced the total damages awarded against the Guez defendants by approximately 50% and reduced the amount of punitive damages assessed against Guez to \$4 million. The Court also entered judgments against Guez in the amount of approximately \$11 million and ADS in the amount of approximately \$1.3 million. It also entered judgment against all of the Guez defendants on every counterclaim that they pursued in the litigation, including ADS’s and Azteca’s unsuccessful efforts to recover against Unzipped any account balances claimed to be owed, totaling approximately \$3.5 million and Sweet’s efforts to accelerate the principal balance of a note and other fees totaling approximately \$15 million (these orders are collectively referred to as the “judgments”). The Court also issued an order confirming an additional aggregate of approximately \$6.8 million of the jury’s verdicts against Sweet and Azteca (referred to as the “confirmed verdicts”) but declined to enter judgment against these entities since it had ordered a new trial with regard to certain of the jury’s other damage awards against these entities.

In May 2008, the Court awarded the Company statutory litigation costs (jointly and severally against the Guez defendants) of approximately \$650,000. In October 2008, the Court granted the Company's petition for attorneys' fees with respect to approximately \$7.7 million of fees (mostly against Sweet and Azteca), but did not award any non-statutory (contractual) costs. In December 2008, the earlier judgments were amended to add the cost award against all the Guez defendants, as well as \$100,000 of attorneys' fees awarded against ADS.

In sum, the trial court entered judgment in the Company's favor of over \$12 million and has confirmed, but not reduced to judgment, additional amounts owed of approximately \$15 million, which consists of the confirmed verdicts plus the fee and cost awards against Sweet and Azteca. All of these amounts accrue interest at an annual rate of 10%. All parties have filed notices of appeal. The Company's notice of appeal related to, among other things, those parts of the jury's verdicts vacated by the Court. In December 2008, the Company also filed a notice of appeal from the Court's orders relating to attorneys' fees awarded against ADS, statutory costs and non-statutory costs. The Guez defendants have posted an aggregate of approximately \$51.7 million in undertakings with the Court to secure the judgments. The Company is unable to pursue collection of the monetary portions of the judgments during the pendency of the appeals.

The Company intends to vigorously pursue its appeals, and vigorously defend against the Guez defendants' appeal.

#### Normal Course litigation

From time to time, the Company is also made a party to litigation incurred in the normal course of business. While any litigation has an element of uncertainty, the Company believes that the final outcome of any of these routine matters will not have a material effect on the Company's financial position or future liquidity.

## 12. Related Party Transactions

### Kenneth Cole Productions, Inc.

On May 1, 2003, the Company granted Kenneth Cole Productions, Inc. the exclusive worldwide license to design, manufacture, sell, distribute and market footwear under its Bongo brand. The chairman of Kenneth Cole Productions is Kenneth Cole, who is the brother of Neil Cole, the Company's Chief Executive Officer and President. During the Current Nine Months and Prior Year Nine Months, the Company earned \$0.3 million and \$0.9 million, respectively, in royalties from Kenneth Cole Productions. This license will terminate effective December 31, 2009.

### Candie's Foundation

The Candie's Foundation, a charitable foundation founded by Neil Cole for the purpose of raising national awareness about the consequences of teenage pregnancy, owed the Company \$0.7 million and \$0.5 million at September 30, 2009 and December 31, 2008, respectively. The Candies Foundation has a commitment from a licensee of the Company to receive a contribution of approximately \$0.7 million in February 2010. The Candie's Foundation intends to pay-off the entire borrowing from the Company during 2009, although additional advances will be made as and when necessary.

### Travel

The Company recorded expenses of approximately \$253,000 and \$303,000 for Current Nine Months and Prior Year Nine Months, respectively, for the hire and use of aircraft solely for business purposes owned by a company in which the Company's chairman, chief executive officer and president is the sole owner. Management believes that all transactions were made on terms and conditions no less favorable than those available in the marketplace from unrelated parties.

### Consulting Services

During the Current Quarter, the Company engaged a consulting and advisory firm, a principal of which is a director of the Company. During the Current Quarter, the Company recorded an expense of \$10,000 for these services.

## 13. Segment and Geographic Data

The Company has one reportable segment, licensing and commission revenue generated from its brands. The geographic regions consist of the United States and Other (which principally represents Canada, Japan and Europe). Long lived assets are substantially all located in the United States. Revenues attributed to each region are based on the location in which licensees are located.

The net revenues by type of license and information by geographic region are as follows:

| (000's omitted)                  | For the three months ended<br>September 30,<br>(unaudited) |           | For the nine months ended<br>September 30,<br>(unaudited) |            |
|----------------------------------|------------------------------------------------------------|-----------|-----------------------------------------------------------|------------|
|                                  | 2009                                                       | 2008      | 2009                                                      | 2008       |
| <b>Revenues by product line:</b> |                                                            |           |                                                           |            |
| Direct-to-retail license         | \$ 29,908                                                  | \$ 11,455 | \$ 83,934                                                 | \$ 41,229  |
| Wholesale license                | 24,850                                                     | 40,247    | 76,888                                                    | 116,658    |
| Other                            | 4,609                                                      | 3,433     | 5,454                                                     | 4,615      |
|                                  | \$ 59,367                                                  | \$ 55,135 | \$ 166,276                                                | \$ 162,502 |



## Revenues by geographic region:

|               |    |        |    |        |    |         |    |         |
|---------------|----|--------|----|--------|----|---------|----|---------|
| United States | \$ | 53,199 | \$ | 48,930 | \$ | 154,914 | \$ | 149,722 |
| Other         |    | 6,168  |    | 6,205  |    | 11,362  |    | 12,780  |
|               | \$ | 59,367 | \$ | 55,135 | \$ | 166,276 | \$ | 162,502 |

## 14. Subsequent Events

On October 30, 2009, the Company consummated, through a newly formed subsidiary (the “Unlimited joint venture”), a transaction with the sellers of the Ecko portfolio of brands, including Ecko Unlimited, Marc Ecko, the Rhino logo, and Zoo York (the “Ecko Assets”), pursuant to which the sellers sold and/or contributed the Ecko Assets to the Unlimited joint venture in exchange for a 49% membership interest in the Unlimited joint venture and \$63.5 million in cash which had been contributed to the Unlimited joint venture by the Company. As a result of this transaction, the Company owns 51% of the membership interest in the Unlimited joint venture. In addition, the October joint venture borrowed \$90.0 million from a third party to repay certain indebtedness of the sellers. There is no recourse to the Company under the promissory note evidencing the \$90.0 million loan.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995. The statements that are not historical facts contained in this report are forward looking statements that involve a number of known and unknown risks, uncertainties and other factors, all of which are difficult or impossible to predict and many of which are beyond our control, which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward looking statements. These risks are detailed our Form 10-K for the fiscal year ended December 31, 2008 and other SEC filings. The words "believe", "anticipate," "expect", "confident", "project", provide "guidance" and similar expressions identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward looking statements, which speak only as of the date the statement was made.

**Executive Summary.** We are a brand management company engaged in licensing, marketing and providing trend direction for a diversified and growing consumer brand portfolio. Our brands are sold across every major segment of retail distribution, from luxury to mass. As of September 30, 2009, we owned 17 iconic consumer brands: Candie's, Bongo, Badgley Mischka, Joe Boxer, Rampage, Mudd, London Fog, Mossimo, Ocean Pacific/OP, Danskin, Rocawear, Cannon, Royal Velvet, Fieldcrest, Charisma, Starter, and Waverly. In addition, Scion LLC, a joint venture in which we have a 50% investment, owns the Artful Dodger brand. On May 4, 2009 we acquired a 50% interest in Hardy Way LLC ("Hardy Way"), the owner of the Ed Hardy brands and trademark. On October 30, 2009, we consummated, through the Unlimited joint venture, a transaction with the sellers of the Ecko Assets, pursuant to which the sellers sold and/or contributed the Ecko Assets to the Unlimited joint venture in exchange for a 49% membership interest in the Unlimited joint venture and \$63.5 million in cash which had been contributed to the Unlimited joint venture by us. As a result of this transaction, we own 51% of the membership interest in the Unlimited joint venture. In addition, the Unlimited joint venture borrowed \$90.0 million from a third party to repay certain indebtedness of the sellers. There is no recourse to us under the promissory note evidencing the \$90.0 million loan. We license our brands worldwide through over 200 direct-to-retail and wholesale licenses for use across a wide range of product categories, including footwear, fashion accessories, sportswear, home products and décor, and beauty and fragrance. Our business model allows us to focus on our core competencies of marketing and managing brands without many of the risks and investment requirements associated with a more traditional operating company. Our licensing agreements with leading retail and wholesale partners throughout the world provide us with a predictable stream of guaranteed minimum royalties.

Our growth strategy is focused on increasing licensing revenue from our existing portfolio of brands through adding new product categories, expanding the retail penetration of our existing brands and optimizing the sales of our licensees. We will also seek to continue the international expansion of its brands by partnering with leading licensees and/or joint venture partners throughout the world. Finally, we believe we will continue to acquire iconic consumer brands with applicability to a wide range of merchandise categories and an ability to further diversify our brand portfolio.

We have focused and continue to focus on cost-saving measures. These measures have included a reduction of the total number of total full-time employees in the Current Nine Months, as well as a continued review of all operating expenses.

### Results of Operations

The three months ended September 30, 2009 compared to the three months ended September 30, 2008

**Licensing and Other Revenue.** Licensing and other revenue for the Current Quarter increased to \$59.4 million from \$55.1 million for the Prior Year Quarter. During the Current Quarter, we recorded a gain of approximately \$3.7 million on our transaction regarding our Joe Boxer trademark for the territory of Canada. In the Prior Year Quarter,

we recorded a gain of approximately \$2.6 million related to our Iconix China joint venture transaction. Excluding these two transactions, the primary drivers of the \$3.2 million net increase in revenue from the Prior Year Quarter to the Current Quarter are as follows: an aggregate increase of approximately \$11.4 million from our three direct-to-retail brands with Walmart Stores, Inc., herein referred to as Walmart, as well as a slight increase in revenue attributable to our Waverly brand (which was acquired in December 2008) for which there was no comparable revenue in the Prior Year Quarter. These increases were partially offset by an aggregate decrease of approximately \$8.2 million, the primary drivers of which are as follows: the transition of our women's category for our Rocawear brand to a new licensee; the transition of our Mudd brand to a direct-to-retail license with Kohl's Department Stores, Inc., herein referred to as Kohl's, which was only first launched in August 2009; and, a decrease in revenue for our Charisma brand related to its transition to a license with the Costco Wholesale Corporation, herein referred to as Costco.

Operating Expenses. Consolidated selling, general and administrative, herein referred to as SG&A, expenses totaled \$21.0 million in the Current Quarter compared to \$18.6 million in the Prior Year Quarter. The increase of \$2.4 million was driven by the following factors: (i) bad debt expense for the for the Current Quarter included approximately \$3.0 million related to collectability issues with the former women's category license for the Rocawear brand, as compared to Prior Year Quarter, representing an increase of approximately \$1.8 million in bad debt expense from the Prior Year Quarter; and (ii) an increase of approximately \$1.2 million in advertising and marketing related expenses. These increases were offset by a variety of cost saving initiatives, including: (i) a decrease of approximately \$0.8 million in payroll costs related to a reduction in employee headcount; and (ii) a decrease of approximately \$0.6 million in professional fees.

For the Prior Year Quarter, our expenses related to specific litigation included an expense for professional fees \$0.3 million, relating to litigation involving Unzipped. There were no such expenses incurred in the Current Quarter. See Notes 9 and 10 of Notes to Consolidated Financial Statements for further information on our litigation involving Unzipped.

**Operating Income.** Operating income for the Current Quarter increased to \$38.3 million, or approximately 65% of total revenue, compared to \$36.3 million or approximately 66% of total revenue in the Prior Year Quarter. The slight decrease in our operating margin percentage is primarily the result of the increase SG&A, offset by the increase in revenue, for the reasons detailed above.

**Other Expenses - Net** – Other expenses - net decreased by approximately \$4.5 million in the Current Quarter to \$6.5 million, compared to other expenses - net of \$10.9 million for the Prior Year Quarter. This decrease was primarily due to an aggregate increase of approximately \$3.0 million in our equity earnings on joint ventures due to earnings from our Iconix Latin America joint venture (created in December 2008) and our Hardy Way joint venture (created in May 2009), for which there was no comparable earnings in the Prior Year Quarter. Further, interest expense related to our variable rate debt decreased from approximately \$3.3 million in the Prior Year Quarter to \$1.4 million in the Current Quarter as a result of both a lower debt balance as well as a decrease in our effective interest rate to 2.60% in the Current Quarter from 5.06% in the Prior Year Quarter. This was offset by a slight decrease of approximately \$0.2 million in interest income related to a decrease in interest rates on money invested by us during the Current Quarter.

**Provision for Income Taxes.** The effective income tax rate for the Current Quarter is approximately 35.8% resulting in the \$11.4 million income tax expense, as compared to an effective income tax rate of 35.2% in the Prior Year Quarter which resulted in the \$8.9 million income tax expense.

**Net Income.** Our net income was \$20.5 million in the Current Quarter, compared to net income of \$16.4 million in the Prior Year Quarter, as a result of the factors discussed above.

The nine months ended September 30, 2009 compared to the nine months ended September 30, 2008

**Licensing and Other Revenue.** Licensing and other revenue for the Current Nine Months increased to \$166.3 million from \$162.5 million for the Prior Year Nine Months. During the Current Nine Months, we recorded a gain of approximately \$3.7 million on our transaction regarding our Joe Boxer trademark in Canada. In the Prior Year Nine Months, we recorded a gain of approximately \$2.6 million related to our Iconix China joint venture transaction. Excluding these two transactions, the primary drivers of the \$2.7 million net increase in revenue from the Prior Year Nine Months to the Current Nine Months are as follows: an aggregate increase of approximately \$20.8 million from our three direct-to-retail brands with Walmart, as well as an increase in revenue attributable to our Waverly brand (which was acquired in December 2008) for which there was no comparable revenue in the Prior Year Nine Months. These increases were partially offset by an aggregate decrease of approximately \$18.2 million, the primary driver of which was the transition of our Mudd brand to a direct-to-retail license with Kohl's, which was only first launched in August 2009. The remaining portion of the decrease was mainly attributable to four other brands: the transition of our women's category for our Rocawear brand to a new licensee, a decrease in revenue from our Charisma brand related to its transition to a license with Costco, a decrease in revenue from our Cannon brand which is currently transitioning to a direct-to-retail license with Kmart Corporation, and a slight decrease in revenue from our Rampage brand.

**Operating Expenses.** Consolidated SG&A expenses totaled \$54.7 million in the Current Nine Months compared to \$55.6 million in the Prior Year Nine Months. The decrease of \$0.9 million was driven by a variety of cost saving initiatives, including: (i) a decrease of approximately \$2.6 million in payroll costs related to a reduction in employee headcount, which was partially offset by the cost of severance for terminated employees; (ii) a decrease of approximately \$1.9 million in professional fees; and (iii) a decrease of approximately \$0.6 million in employee travel

related expenses. These decreases were partially offset by an increase of approximately \$2.2 million in bad debt expense primarily due to the transition of the women's category license for our Rocawear brand, as well as an increase of \$1.8 million in advertising and marketing related expenses.

For the Current Nine Months and the Prior Year Nine Months, our expenses related to specific litigation included an expense for professional fees of approximately \$0.1 million and \$0.7 million, respectively, relating to litigation involving Unzipped. See Notes 9 and 10 of Notes to Unaudited Condensed Consolidated Financial Statements.

**Operating Income.** Operating income for the Current Nine Months increased to \$111.5 million, or approximately 67% of total revenue, compared to approximately \$106.2 million or approximately 65% of total revenue in the Prior Year Nine Months. The increase in our operating margin percentage is primarily the result of the increase in revenue, as well as the decrease in SG&A, for the reasons detailed above.

Other Expenses - Net – Other expenses - net decreased by approximately \$7.7 million in the Current Nine Months to \$25.0 million, compared to other expenses - net of \$32.8 million for the Prior Year Nine Months. This decrease was primarily due to an aggregate increase of approximately \$3.8 million in our equity earnings on joint ventures due to earnings from our Iconix Latin America joint venture (created in December 2008) and our Hardy Way joint venture (created in May 2009), for which there was no comparable earnings in the Prior Year Nine Months. Further, interest expense related to our variable rate debt decreased from approximately \$11.5 million in the Prior Year Quarter to approximately \$5.7 million in the Current Quarter as a result of both a lower average debt balance as well as a decrease in our effective interest rate to 3.45% in the Current Nine Months from 5.84% in the Prior Year Nine Months. This was offset by a decrease of approximately \$1.4 million in interest income related to a decrease in interest rates on money invested by us during the Current Nine Months.

Provision for Income Taxes. The effective income tax rate for the Current Nine Months is approximately 35.9% resulting in the \$31.1 million income tax expense, as compared to an effective income tax rate of 35.3% in the Prior Year Nine Months which resulted in the \$25.9 million income tax expense.

Net Income. Our net income was \$55.4 million in the Current Nine Months, compared to net income of \$47.6 million in the Prior Year Nine Months, as a result of the factors discussed above.

## Liquidity and Capital Resources

### Liquidity

Our principal capital requirements have been to fund acquisitions, working capital needs, and to a lesser extent, capital expenditures. We have historically relied on internally generated funds to finance our operations and our primary source of capital needs for acquisition has been the issuance of debt and equity securities. At September 30, 2009 and December 31, 2008, our cash totaled \$233.4 million and \$67.3 million, respectively, including short-term restricted cash of \$7.4 million and \$0.9 million, respectively. Of the \$7.4 million of short-term restricted cash at September 30, 2009, \$4.1 million is in a cash collateral account in our name (see Note 3 of Notes to Unaudited Condensed Consolidated Financial Statements).

The Term Loan Facility requires us to repay the principal amount of the term loan outstanding in an amount equal to 50% of the excess cash flow of the subsidiaries subject to the term loan facility for the most recently completed fiscal year. During the Current Nine Months, we paid \$38.7 million of the principal balance of the Term Loan Facility, which represents 50% of the excess cash flow of the subsidiaries subject to the Term Loan Facility for the year ended December 31, 2008.

On May 4, 2009, we acquired a 50% interest in Hardy Way, the owner of the Ed Hardy brand and trademarks, for \$17.0 million, including \$9.0 million in cash, which was funded entirely from cash on hand.

On October 30, 2009, we consummated, through the Unlimited joint venture, a transaction with the sellers of the Ecko Assets, pursuant to which the sellers sold and/or contributed the Ecko Assets to the Unlimited joint venture in exchange for a 49% membership interest in the Unlimited joint venture and \$63.5 million in cash which had been contributed to the Unlimited joint venture by us. As a result of this transaction, we own 51% of the membership interest in the Unlimited joint venture. In addition, the Unlimited joint venture borrowed \$90.0 million from a third party to repay certain indebtedness of the sellers. There is no recourse to us under the promissory note evidencing the \$90.0 million loan.

We believe that cash from future operations as well as currently available cash will be sufficient to satisfy our anticipated working capital requirements for the foreseeable future. We intend to continue financing future brand acquisitions through a combination of cash from operations, bank financing and the issuance of additional equity

and/or debt securities. See Note 6 of Notes to Unaudited Condensed Consolidated Financial Statements for a description of certain prior financings consummated by us.

As of September 30, 2009, our marketable securities consist of auction rate securities, herein referred to as ARS. Beginning in the third quarter of 2007, \$13.0 million of our ARS had failed auctions due to sell orders exceeding buy orders. In December 2008, the insurer of the ARS exercised its put option to replace the underlying securities of the auction rate securities with its preferred securities. Further, although these ARS had paid dividends according to their stated terms, the Company had received notice from the insurer that the payment of cash dividends will cease after July 31, 2009 and will only be resumed if the board of directors of the insurer declares such cash dividends to be payable at a later date. These funds will not be available to us until a successful auction occurs or a buyer is found outside the auction process. Prior to the cessation of cash dividend payments, we estimated the fair value of our ARS with a discounted cash flow model where we used the expected rate of cash dividends to be received. As the cash dividend payments have ceased, we changed our methodology for estimating the fair value of the ARS. Beginning June 30, 2009, we estimated the fair value of our ARS using the present value of the weighted average of several scenarios of recovery based on our assessment of the probability of each scenario. We considered a variety of factors in our analysis including: credit rating of the issuer and insurer, comparable market data (if available), current macroeconomic market conditions, quality of the underlying securities, and the probabilities of several levels of recovery and reinstatement of cash dividend payments. As the aggregate result of our quarterly evaluations, \$13.0 million of our ARS have been written down to \$6.8 million as a cumulative unrealized pre-tax loss of \$6.2 million to reflect a temporary decrease in fair value. As the write-down of \$6.2 million has been identified as a temporary decrease in fair value, the write-down has not impacted our earnings and is reflected as an other comprehensive loss in the stockholders' equity section of our unaudited condensed consolidated balance sheet. We believe this decrease in fair value is temporary due to general macroeconomic market conditions,. Further, we have the ability and intent to hold the ARS until an anticipated full redemption. We believe our cash flow from future operations and our existing cash on hand will be sufficient to satisfy our anticipated working capital requirements for the foreseeable future, regardless of the timeliness of the auction process.

## Changes in Working Capital

At September 30, 2009 and December 31, 2008 the working capital ratio (current assets to current liabilities) was 3.12 to 1 and 1.25 to 1, respectively. This increase in our working capital ratio was driven by the factors set forth below:

### Operating Activities

Net cash provided by operating activities increased approximately \$17.4 million to approximately \$80.6 million in the Current Nine Months from approximately \$63.1 million of net cash provided by operating activities in the Prior Year Nine Months. This increase is primarily due to an increase of \$7.8 million in net income from approximately \$47.6 million in the Prior Year Nine Months to approximately \$55.4 million in the Current Nine Months for the reasons detailed above, as well as an aggregate decrease in net cash used in changes in operating assets and liabilities (net of business acquisitions) of approximately \$14.2 million from approximately \$24.9 million in the Prior Year Nine Months to approximately \$10.7 million in the Current Nine Months. These reductions in cash used in operating activities were offset partially by non-cash adjustments to net income for our equity investments in joint ventures of \$2.5 million of equity earnings in the Current Nine Months compared to \$0.4 million in equity losses in the Prior Year Nine Months, resulting in a net change of \$2.1 million, and an increase in the change in our allowance for bad debts of approximately \$2.0 million, from approximately \$1.4 million in the Prior Year Nine Months to approximately \$3.4 million in the Current Nine Months, which was primarily due to the transition of the women's category license for our Rocawear brand.

### Investing Activities

Net cash used in investing activities increased approximately \$8.0 million to approximately \$19.5 million in the Current Nine Months from approximately \$11.5 million of net cash used in investing activities in the Prior Year Nine Months. This increase is primarily due to \$9.0 million of cash paid for the acquisition of a 50% interest in Ed Hardy, compared to \$2.0 million of a cash paid for our 50% investment in the Iconix China joint venture during the Prior Year Nine Months, as well as cash earn-out payments totaling approximately \$9.4 million made during the Current Nine Months relating to the Official-Pillowtex acquisition and Rocawear acquisition, as compared to an earn-out payment of approximately \$4.5 million related to the Official-Pillowtex and Rocawear acquisitions in the Prior Year Nine Months. This increase was offset by a decrease in purchases of property and equipment of \$2.4 million as a result of purchases in the Prior Year Nine Months of approximately \$4.2 million related to the purchase of fixturing for certain brands, as compared to the Current Nine Months in which purchases of property and equipment totaled approximately \$1.8 million. Further, we received a distribution of approximately \$1.0 million during the Current Nine Months related to our Hardy Way joint venture, which did not exist in the Prior Year Nine Months.

### Financing Activities

Net cash provided by financing activities increased approximately \$115.6 million to approximately \$98.6 million in the Current Nine Months from approximately \$17.0 million of net cash used in financing activities in the Prior Year Nine Months. This increase is primarily due to the net proceeds of our common stock offering of approximately \$152.8 million, which was offset primarily by the payment of long term debt of \$55.2 million. Specifically, our payment of long-term debt in the Prior Year Nine Months of 50% of our excess cash flow from the subsidiaries subject to the Term Loan Facility for fiscal 2007 was \$15.6 million, as compared to our payment in the Current Nine Months of \$38.7 million, which represented 50% of our excess cash flow from the subsidiaries subject to the term loan facility for fiscal 2008. Additionally, current restricted cash increased \$6.5 million primarily as a result of an investment through our joint venture Scion (see Note 3 of Notes to Unaudited Condensed Consolidated Financial Statements), which was offset by a non-controlling interest contribution of \$2.1 million. Further, in the Current Nine Months the excess tax benefit from share-based payment arrangements was approximately \$3.9 million, as compared to a approximately \$9.0 million tax benefit in the Prior Year Nine Months, due to fewer exercises of stock options at a



lower average exercise price during the Current Nine Months, which accounted for an increase of approximately \$5.0 million in net cash provided by financing activities. Lastly, during the Current Nine Months, we repurchased shares of our common stock for \$1.5 million related to a stock repurchase plan authorized by our Board of Directors in November 2008. There were no such repurchases in the Prior Year Nine Months.

#### Other Matters

##### New Accounting Standards

In April 2009, the FASB issued FSP No. FAS 107-1 and APB 28-1, "Interim Disclosures about Fair Value of Financial Instruments" ("FSP 107-1 and APB 28-1") (ASC Topic 825). FSP 107-1 and APB 28-1 require that disclosures about the fair value of a company's financial instruments be made whenever summarized financial information for interim reporting periods is made. The provisions of FSP 107-1 are effective for interim reporting periods ending after June 15, 2009, and its requirements are reflected herein.

In April 2009, the FASB issued FSP No. FAS 157-4, “Determining Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly” (“FSP 157-4”) (ASC Topic 820). FSP 157-4 does not change the definition of fair value as detailed in FAS 157, but provides additional guidance for estimating fair value in accordance with FAS 157 when the volume and level of activity for the asset or liability have significantly decreased. The provisions of FSP 157-4 are effective for interim and annual reporting periods ending after June 15, 2009, and its requirements are reflected herein.

In April 2009, the FASB issued FSP No. FAS 115-2 and FAS 124-2, “Recognition and Presentation of Other-Than-Temporary Impairments” (“FSP 115-2 and FAS 124-2”) (ASC Topic 320). FSP 115-2 and FAS 124-2 amends the other-than-temporary impairment guidance in U.S. GAAP for debt securities and provides additional disclosure requirements for other-than-temporary impairments for debt and equity securities. FSP 115-2 and FAS 124-2 address the determination as to when an investment is considered impaired, whether that impairment is other than temporary, and the measurement of an impairment loss. The provisions of FSP 115-2 and FAS 124-2 are effective for interim and annual reporting periods ending after June 15, 2009, and its requirements are reflected herein.

In May 2009, the FASB issued FAS No. 165, “Subsequent Events” (“SFAS 165”) (ASC Topic 855). SFAS No. 165 establishes principles and requirements for subsequent events, which are events or transactions that occur after the balance sheet date but before financial statements are issued or are available to be issued. In particular, SFAS No. 165 sets forth (a) the period after the balance sheet date during which management of a reporting entity shall evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, (b) the circumstances under which an entity shall recognize events or transactions occurring after the balance sheet date in its financial statements, and (c) the disclosures that an entity shall make about events or transactions that occurred after the balance sheet date. SFAS No. 165 is effective for interim or annual financial periods ending after June 15, 2009 and is to be applied prospectively. The adoption of SFAS No. 165 did not have a material impact on our results of operations or our financial position.

In June 2009, the FASB issued Statement No. 167, Amendments to FASB Interpretation No. 46(R) (“FAS 167”) (ASC Topic 810). FAS 167 amends the consolidation guidance for variable interest entities (“VIE”) by requiring an on-going qualitative assessment of which entity has the power to direct matters that most significantly impact the activities of a VIE and has the obligation to absorb losses or benefits that could be potentially significant to the VIE. FAS 167 is effective for the Company beginning in 2010. The Company is currently assessing the impact of the standard on its financial statements.

In June 2009, the FASB issued SFAS No. 168, The “FASB Accounting Standards Codification” and the Hierarchy of Generally Accepted Accounting Principles (“SFAS 168”) (ASC Topic 105). This standard replaces SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles, and establishes only two levels of U.S. generally accepted accounting principles (“GAAP”), authoritative and non-authoritative. The FASB Accounting Standards Codification (the “Codification”) will become the source of authoritative, nongovernmental GAAP, except for rules and interpretive releases of the Securities and Exchange Commission (“SEC”), which are sources of authoritative GAAP for SEC registrants. All other non-grandfathered, non-SEC accounting literature not included in the Codification will become non-authoritative. This standard is effective for financial statements for interim or annual reporting periods ending after September 15, 2009. The Company will begin to use the new guidelines and numbering system prescribed by the Codification when referring to GAAP in the third quarter of 2009. As the Codification was not intended to change or alter existing GAAP, it will not have any impact on the Company’s consolidated financial statements.

#### Summary of Critical Accounting Policies.

Several of our accounting policies involve management judgments and estimates that could be significant. The policies with the greatest potential effect on our consolidated results of operations and financial position include the estimate of reserves to provide for collectability of accounts receivable. We estimate the collectability considering

historical, current and anticipated trends of our licensees related to deductions taken by customers and markdowns provided to retail customers to effectively flow goods through the retail channels, and the possibility of non-collection due to the financial position of its licensees' and their retail customers. Due to our licensing model, we do not have any inventory risk and have reduced our operating risks, and can reasonably forecast revenues and plan expenditures based upon guaranteed royalty minimums and sales projections provided by our retail licensees.

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the U.S. requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. We review all significant estimates affecting the financial statements on a recurring basis and records the effect of any adjustments when necessary.

In connection with our licensing model, we have entered into various trademark license agreements that provide revenues based on minimum royalties and additional revenues based on a percentage of defined sales. Minimum royalty revenue is recognized on a straight-line basis over each period, as defined, in each license agreement. Royalties exceeding the defined minimum amounts are recognized as income during the period corresponding to the licensee's sales.

In June 2001, the FASB issued Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets," (ASC Topic 350), herein referred to as SFAS 142, which changed the accounting for goodwill from an amortization method to an impairment-only approach. Upon our adoption of SFAS 142 on February 1, 2002, we ceased amortizing goodwill. As prescribed under SFAS 142, we had goodwill tested for impairment during the years ended December 31, 2008, 2007 and 2006, and no write-downs from impairments were necessary. Our tests for impairment utilize discounted cash flow models to estimate the fair values of the individual assets. Assumptions critical to our fair value estimates are as follow: (i) discount rates used to derive the present value factors used in determining the fair value of the reporting units and trademarks; (ii) royalty rates used in our trade mark valuations; (iii) projected average revenue growth rates used in the reporting unit and trademark models; and (iv) projected long-term growth rates used in the derivation of terminal year values. These tests factor in economic conditions and expectations of management and may change in the future based on period-specific facts and circumstances.

Impairment losses are recognized for long-lived assets, including certain intangibles, used in operations when indicators of impairment are present and the undiscounted cash flows estimated to be generated by those assets are not sufficient to recover the assets carrying amount. Impairment losses are measured by comparing the fair value of the assets to their carrying amount. For the years ended December 31, 2008, 2007, and 2006 there was no impairment present for these long-lived assets.

Effective January 1, 2006, we adopted Statement of Financial Accounting Standards No. 123(R), "Accounting for Share-Based Payment" (ASC Topic 718), herein referred to as SFAS 123(R), which requires companies to measure and recognize compensation expense for all stock-based payments at fair value. Under SFAS 123(R), using the modified prospective method, compensation expense is recognized for all share-based payments granted prior to, but not yet vested as of, January 1, 2006. Prior to the adoption of SFAS 123(R), we accounted for our stock-based compensation plans under the recognition and measurement principles of accounting principles board, or APB, Opinion No. 25, "Accounting for stock issued to employees," and related interpretations. Accordingly, the compensation cost for stock options had been measured as the excess, if any, of the quoted market price of our common stock at the date of the grant over the amount the employee must pay to acquire the stock.

We account for income taxes in accordance with Statement of Financial Accounting Standards No. 109 "Accounting for Income Taxes", herein referred to as SFAS 109 (ASC Topic 740). Under SFAS 109, deferred tax assets and liabilities are determined based on differences between the financial reporting and tax basis of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. A valuation allowance is established when necessary to reduce deferred tax assets to the amount expected to be realized. In determining the need for a valuation allowance, management reviews both positive and negative evidence pursuant to the requirements of SFAS 109, including current and historical results of operations, the annual limitation on utilization of net operating loss carry forwards pursuant to Internal Revenue Code section 382, future income projections and the overall prospects of our business. Based upon management's assessment of all available evidence, including our completed transition into a licensing business, estimates of future profitability based on projected royalty revenues from our licensees, and the overall prospects of our business, management concluded that it is more likely than not that the net deferred income tax asset will be realized.

We adopted FASB Interpretation 48, herein referred to as FIN 48(ASC Topic 740), beginning January 1, 2007. The implementation of FIN 48 did not have a significant impact on our financial position or results of operations. The total unrecognized tax benefit was \$1.1 million at the date of adoption. At December 31, 2008, the total unrecognized tax benefit was \$1.1 million. However, the liability is not recognized for accounting purposes because the related deferred tax asset has been fully reserved in prior years. We are continuing our practice of recognizing interest and penalties related to income tax matters in income tax expense. There was no accrual for interest and penalties related to uncertain tax positions for the year ended December 31, 2008. We file federal and state tax returns and we are generally no longer subject to tax examinations for fiscal years prior to 2004.

Marketable securities, which are accounted for as available-for-sale, are stated at fair value in accordance with Statement of Financial Accounting Standards No. 115, "Accounting for Certain Investments in Debt and Equity Securities" ("SFAS 115") (ASC Topic 320), and consist of auction rate securities. Temporary changes in fair market value are recorded as other comprehensive income or loss, whereas other than temporary markdowns will be realized through our statement of operations. On January 1, 2008, we adopted SFAS 157, which establishes a framework for measuring fair value and requires expanded disclosures about fair value measurement. While SFAS 157 does not require any new fair value measurements in its application to other accounting pronouncements, it does emphasize that a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. Our assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation.

#### Seasonal and Quarterly Fluctuations.

The majority of the products manufactured and sold under our brands and licenses are for apparel, accessories, footwear and home products and decor, for which sales may vary as a result of holidays, weather, and the timing of product shipments. Accordingly, a portion of our revenue from its licensees, particularly from those licensees whose actual sales royalties exceed minimum royalties, may be subject to seasonal fluctuations. The results of operations in any quarter therefore will not necessarily be indicative of the results that may be achieved for a full fiscal year or any future quarter.

## Other Factors

We continue to seek to expand and diversify the types of licensed products being produced under our various brands, as well as diversify the distribution channels within which licensed products are sold, in an effort to reduce dependence on any particular retailer, consumer or market sector. The success of our company, however, will still remain largely dependent on our ability to build and maintain brand awareness and contract with and retain key licensees and on our licensees' ability to accurately predict upcoming fashion trends within their respective customer bases and fulfill the product requirements of their particular retail channels within the global marketplace. Unanticipated changes in consumer fashion preferences, slowdowns in the U.S. economy, changes in the prices of supplies, consolidation of retail establishments, and other factors noted in "Part II - Item 1A-Risk Factors," could adversely affect our licensees' ability to meet and/or exceed their contractual commitments to us and thereby adversely affect our future operating results.

**Effects of Inflation.** We do not believe that the relatively moderate rates of inflation experienced over the past few years in the United States, where we primarily compete, have had a significant effect on revenues or profitability.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

We limit exposure to foreign currency fluctuations by requiring substantially all of our licenses to be denominated in U.S. dollars. Our note receivable due from the purchasers of the Canadian trademark for Joe Boxer is denominated in Canadian dollars. If there were an adverse change of 10% in the exchange rate from Canadian dollars to U.S. dollars, the expected effect on net income would be immaterial.

We are exposed to potential loss due to changes in interest rates. Investments with interest rate risk include marketable securities. Debt with interest rate risk includes the fixed and variable rate debt. As of September 30, 2009, we had approximately \$217.5 million in variable interest debt under our Term Loan Facility. To mitigate interest rate risks, we are utilizing derivative financial instruments such as interest rate hedges to convert certain portions of our variable rate debt to fixed interest rates. If there were an adverse change of 10% in interest rates, the expected effect on net income would be immaterial.

We invested in certain auction rate securities, herein referred to as ARS. During the Current Nine Months, our balance of ARS failed to auction due to sell orders exceeding buy orders, and the insurer of the ARS exercised its put option to replace the underlying securities of the ARS with its preferred securities. Further, although the ARS have paid cash dividends according to their stated terms, the payment of dividends ceased after July 31, 2009 and will only be resumed if the board of directors of the insurer declares such cash dividends to be payable at a later date. These funds will not be available to us until a successful auction occurs or a buyer is found outside the auction process. We estimated the fair value of our ARS to be \$6.8 million, using the present value of the weighted average of several scenarios of recovery based on our assessment of the probability of each scenario. We believe this decrease in fair value is temporary due to general macroeconomic market conditions. Further, we have the ability and intent to hold the ARS until an anticipated full redemption. The cumulative effect of the failure to auction since the third quarter of fiscal 2007 has resulted in an accumulated other comprehensive loss of \$6.2 million which is reflected in the stockholders' equity section of the condensed unaudited consolidated balance sheet.

As described elsewhere in Note 6 of the Notes to Unaudited Condensed Consolidated Financial Statements, in connection with the initial sale of our Convertible Notes, we entered into Convertible Note Hedges with affiliates of Merrill Lynch, Pierce, Fenner & Smith Incorporated and Lehman Brothers Inc. At such time, the hedging transactions were expected, but were not guaranteed, to eliminate the potential dilution upon conversion of the Convertible Notes. Concurrently, we entered into warrant transactions with the hedge counterparties.

On September 15, 2008 and October 3, 2008, respectively, Lehman Holdings and Lehman OTC filed for protection under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court in the Southern District of New York ("Bankruptcy Court"). We had purchased 40% of the Convertible Note Hedges from Lehman OTC and we had sold 40% of the warrants to Lehman OTC. If Lehman OTC does not perform such obligations and the price of our common stock exceeds the \$27.56 conversion price (as adjusted) of the Convertible Notes, the effective conversion price of the Convertible Notes (which is higher than the actual \$27.56 conversion price due to these hedges) would be reduced and our existing stockholders may experience dilution at the time or times the Convertible Notes are converted. On September 17, 2009, the Company filed proofs of claim with the Bankruptcy Court relating to the Lehman OTC Convertible Note Hedges. The Company will continue to monitor the bankruptcy filings of Lehman Holdings and Lehman OTC with respect to such claims. The Company currently believes that the bankruptcy filings and their potential impact on these entities will not have a material adverse effect on the Company's financial position, results of operations or cash flows.

The effect, if any, of any of these transactions and activities on the trading price of our common stock will depend in part on market conditions and cannot be ascertained at this time, but any of these activities could adversely affect the value of our common stock.

#### Item 4. Controls and Procedures

The Company, under the supervision and with the participation of its management, including its principal executive officer and principal financial officer, evaluated the effectiveness of the design and operation of its disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, herein referred to as the Exchange Act), as of the end of the period covered by this report. The purpose of disclosure controls is to ensure that information required to be disclosed in our reports filed with or submitted to the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls are also designed to ensure that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, to allow timely decisions regarding required disclosure.

Based on this evaluation, the principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information required to be included in our periodic SEC filings and ensuring that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time period specified in the SEC's rules and forms.

The principal executive officer and principal financial officer also conducted an evaluation of internal control over financial reporting, herein referred to as internal control, to determine whether any changes in internal control occurred during the quarter ended June 30, 2009 that may have materially affected or which are reasonably likely to materially affect internal control. Based on that evaluation, there has been no change in the Company's internal control during the quarter ended September 30, 2009 that has materially affected, or is reasonably likely to affect, the Company's internal control.

#### PART II. Other Information

##### Item 1. Legal Proceedings

See Note 11 of Notes to Unaudited Condensed Consolidated Financial Statements.

##### Item 1A. Risk Factors.

In addition to the risk factors disclosed in Part 1, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for the year ended December 31, 2008, set forth below are certain factors that have affected, and in the future could affect, our operations or financial condition. We operate in a changing environment that involves numerous known and unknown risks and uncertainties that could impact our operations. The risks described below and in our Annual Report on Form 10-K for the year ended December 31, 2008 are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our financial condition and/or operating results.

Our existing and future debt obligations could impair our liquidity and financial condition, and in the event we are unable to meet our debt obligations we could lose title to our trademarks.

As of September 30, 2009, our balance sheet reflects consolidated debt of approximately \$574.3 million, including secured debt of \$318.1 million (\$217.5 million under our term loan facility and \$100.6 million under asset-backed notes issued by our subsidiary, IP Holdings), primarily all of which was incurred in connection with our acquisition activities. In accordance with FSP APB 14-1, our Convertible Notes are included in our \$574.3 million of consolidated debt at a net debt carrying value of \$244.0 million; however, the principal amount owed to the holders of



our Convertible Notes is \$287.5 million. We may also assume or incur additional debt, including secured debt, in the future in connection with, or to fund, future acquisitions. Our debt obligations:

- could impair our liquidity;
- could make it more difficult for us to satisfy our other obligations;
- require us to dedicate a substantial portion of our cash flow to payments on our debt obligations, which reduces the availability of our cash flow to fund working capital, capital expenditures and other corporate requirements;
- could impede us from obtaining additional financing in the future for working capital, capital expenditures, acquisitions and general corporate purposes;
- impose restrictions on us with respect to the use of our available cash, including in connection with future acquisitions;
- make us more vulnerable in the event of a downturn in our business prospects and could limit our flexibility to plan for, or react to, changes in our licensing markets; and

- place us at a competitive disadvantage when compared to our competitors who have less debt.

While we believe that by virtue of the guaranteed minimum royalty payments due to us under our licenses we will generate sufficient revenues from our licensing operations to satisfy our obligations for the foreseeable future, in the event that we were to fail in the future to make any required payment under agreements governing our indebtedness or fail to comply with the financial and operating covenants contained in those agreements, we would be in default regarding that indebtedness. A debt default could significantly diminish the market value and marketability of our common stock and could result in the acceleration of the payment obligations under all or a portion of our consolidated indebtedness. In the case of our term loan facility, it would enable the lenders to foreclose on the assets securing such debt, including the Ocean Pacific/OP, Danskin, Rocawear, Starter, Mossimo and Waverly trademarks, as well as the trademarks acquired by us in connection with the Official-Pillowtex acquisition, and, in the case of the asset-backed notes, it would enable the holders of such notes to foreclose on the assets securing such notes, including the Candie's, Bongo, Joe Boxer, Rampage, Mudd and London Fog trademarks.

If we are unable to identify and successfully acquire additional trademarks, our growth may be limited, and, even if additional trademarks are acquired, we may not realize anticipated benefits due to integration or licensing difficulties.

A key component of our growth strategy is the acquisition of additional trademarks. Historically, we have been involved in numerous acquisitions of varying sizes. We continue to explore new acquisitions. However, as our competitors continue to pursue our brand management model, acquisitions may become more expensive and suitable acquisition candidates could become more difficult to find. In addition, even if we successfully acquire additional trademarks, we may not be able to achieve or maintain profitability levels that justify our investment in, or realize planned benefits with respect to, those additional brands. Although we seek to temper our acquisition risks by following acquisition guidelines relating to the existing strength of the brand, its diversification benefits to us, its potential licensing scale and the projected rate of return on our investment, acquisitions, whether they be of additional intellectual property assets or of the companies that own them, entail numerous risks, any of which could detrimentally affect our results of operations and/or the value of our equity. These risks include, among others:

- unanticipated costs;
- negative effects on reported results of operations from acquisition related charges and amortization of acquired intangibles;
- diversion of management's attention from other business concerns;
- the challenges of maintaining focus on, and continuing to execute, core strategies and business plans as our brand and license portfolio grows and becomes more diversified;
- adverse effects on existing licensing relationships;
- potential difficulties associated with the retention of key employees, and the assimilation of any other employees, who may be retained by us in connection with or as a result of our acquisitions; and
- risks of entering new domestic and international markets (whether it be with respect to new licensed product categories or new licensed product distribution channels) or markets in which we have limited prior experience.

Acquiring additional trademarks could also have a significant effect on our financial position and could cause substantial fluctuations in our quarterly and yearly operating results. Acquisitions could result in the recording of significant goodwill and intangible assets on our financial statements, the amortization or impairment of which would

reduce our reported earnings in subsequent years. No assurance can be given with respect to the timing, likelihood or financial or business effect of any possible transaction. Moreover, as discussed below, our ability to grow through the acquisition of additional trademarks will also depend on the availability of capital to complete the necessary acquisition arrangements. In the event that we are unable to obtain debt financing on acceptable terms for a particular acquisition, we may elect to pursue the acquisition through the issuance by us of shares of our common stock (and, in certain cases, convertible securities) as equity consideration, which could dilute our common stock because it could reduce our earnings per share, and any such dilution could reduce the market price of our common stock unless and until we were able to achieve revenue growth or cost savings and other business economies sufficient to offset the effect of such an issuance. As a result, there is no guarantee that our stockholders will achieve greater returns as a result of any future acquisitions we complete.

A substantial portion of our licensing revenue is concentrated with a limited number of licensees such that the loss of any of such licensees could decrease our revenue and impair our cash flows.

Our licensees Walmart, Target Corporation, or Target, Kohl's, and Kmart Corporation, or Kmart, were our four largest direct-to-retail licensees during the Current Nine Months, representing approximately 24%, 12%, 8% and 5%, respectively, of our total revenue for such period, while Li & Fung USA was our largest wholesale licensee, representing approximately 10% of our total revenue for such period. Our license agreement with Target for the Mossimo trademark grants it the exclusive U.S. license for substantially all Mossimo-branded products for a current term expiring in January 2012; our second license agreement with Target for the Fieldcrest mark grants it the exclusive U.S. license for substantially all Fieldcrest-branded products for an initial term expiring in July 2010; and our third license agreement with Target grants it the exclusive U.S. license for Waverly Home for a broad range of Waverly Home-branded products for a term expiring in January 2011. Our license agreement with Walmart for the Ocean Pacific and OP trademarks grants it the exclusive license in the U.S., Canada, Mexico, China, India and Brazil for substantially all Ocean Pacific/OP-branded products for a term expiring June 30, 2011; our second license agreement with Walmart for the Danskin Now trademark grants it the exclusive license in the U.S., Canada, Argentina, and Central America for substantially all Danskin Now-branded products for an initial term expiring December 2010; and our third license agreement with Walmart for the Starter trademark grants it the exclusive license in the U.S., Canada and Mexico for substantially all Starter-branded products for an initial term expiring December 2013. Our license agreement with Kohl's for the Candie's trademark grants it the exclusive U.S. license for a wide variety of Candie's-branded product categories for a term expiring in January 2011, and our license agreement with Kohl's for the Mudd trademark grants it the exclusive U.S. license for a wide variety of Mudd-branded product categories for an initial term expiring in January 2015. Our license agreement with Kmart grants it the exclusive U.S. license with respect to the Joe Boxer trademark for a wide variety of product categories for a term expiring in December 2010 and our license agreement with Kmart for the Cannon trademark granted the exclusive license in the U.S. and Canada for a wide variety of product categories for an initial term expiring February 1, 2014. Our license agreements with Li & Fung USA grant it the exclusive worldwide license with respect to our Royal Velvet trademarks for a variety of products sold exclusively at Bed Bath & Beyond in the U.S., and the exclusive license (in many countries outside of the U.S. and Canada) for the Cannon trademark for a variety of products. The term for each of these licenses with Li & Fung USA expires on December 31, 2013. Because we are dependent on these licensees for a significant portion of our licensing revenue, if any of them were to have financial difficulties affecting its ability to make guaranteed payments, or if any of these licensees decides not to renew or extend its existing agreement with us, our revenue and cash flows could be reduced substantially.

We are dependent upon our chief executive officer and other key executives. If we lose the services of these individuals we may not be able to fully implement our business plan and future growth strategy, which would harm our business and prospects.

Our success as a marketer and licensor of intellectual property is largely due to the efforts of Neil Cole, our president, chief executive officer and chairman. Our continued success is largely dependent upon his continued efforts and those of the other key executives he has assembled. Although we have entered into an employment agreement with Mr. Cole, expiring on December 31, 2012, as well as employment agreements with other of our key executives, there is no guarantee that we will not lose their services. To the extent that any of their services become unavailable to us, we will be required to hire other qualified executives, and we may not be successful in finding or hiring adequate replacements. This could impede our ability to fully implement our business plan and future growth strategy, which would harm our business and prospects.

We have a material amount of goodwill and other intangible assets, including our trademarks, recorded on our balance sheet. As a result of changes in market conditions and declines in the estimated fair value of these assets, we may, in the future, be required to write down a portion of this goodwill and other intangible assets and such write-down

would, as applicable, either decrease our net income or increase our net loss.

As of September 30, 2009, goodwill represented approximately \$164.6 million, or approximately 10% of our total assets, and trademarks and other intangible assets represented approximately \$1,054.2 million, or approximately 65% of our total assets. Under Statement of Financial Accounting Standards, or SFAS, No. 142, goodwill and indefinite life intangible assets, including some of our trademarks, are no longer amortized, but instead are subject to impairment evaluation based on related estimated fair values, with such testing to be done at least annually. While, to date, no impairment write-downs have been necessary, any write-down of goodwill or intangible assets resulting from future periodic evaluations would, as applicable, either decrease our net income or increase our net loss and those decreases or increases could be material.

Convertible note hedge and warrant transactions that we have entered into may affect the value of our common stock.

In connection with the initial sale of our Convertible Notes, we entered into Convertible Note Hedges with affiliates of Merrill Lynch, Pierce, Fenner & Smith Incorporated and Lehman Brothers Inc. At such time, the hedging transactions were expected, but were not guaranteed, to eliminate the potential dilution upon conversion of the Convertible Notes. Concurrently, we entered into warrant transactions with the hedge counterparties.

On September 15, 2008 and October 3, 2008, respectively, Lehman Brothers Holdings Inc., or Lehman Holdings, and its subsidiary, Lehman Brothers OTC Derivatives Inc., or Lehman OTC, filed for protection under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court in the Southern District of New York ("Bankruptcy Court"). On September 17, 2009, the Company filed proofs of claim with the Bankruptcy Court relating to the Lehman OTC Convertible Note Hedges. We had purchased 40% of the Convertible Note Hedges from Lehman OTC, or the Lehman note hedges, and we had sold 40% of the warrants to Lehman OTC. Lehman OTC's obligations under the Lehman note hedges are guaranteed by Lehman Holdings. If the Lehman note hedges are rejected or terminated in connection with the Lehman OTC bankruptcy, we would have a claim against Lehman OTC and Lehman Holdings, as guarantor, for the damages and/or close-out values resulting from any such rejection or termination. While we intend to pursue any claim for damages and/or close-out values resulting from the rejection or termination of the Lehman note hedges, at this point in the Lehman bankruptcy cases it is not possible to determine with accuracy the ultimate recovery, if any, that we may realize on potential claims against Lehman OTC or Lehman Holdings, as guarantor, resulting from any rejection or termination of the Lehman note hedges. We also do not know whether Lehman OTC will assume or reject the Lehman note hedges, and therefore cannot predict whether Lehman OTC intends to perform its obligations under the Lehman note hedges. As a result, if Lehman OTC does not perform such obligations and the price of our common stock exceeds the \$27.56 conversion price (as adjusted) of the Convertible Notes, the effective conversion price of the Convertible Notes (which is higher than the actual \$27.56 conversion price due to these hedges) would be reduced and our existing stockholders may experience dilution at the time or times the convertible notes are converted. The extent of any such dilution would depend, among other things, on the then prevailing market price of our common stock and the number of shares of common stock then outstanding, but we believe the impact will not be material and will not affect our income statement presentation. We are not otherwise exposed to counterparty risk related to the Lehman bankruptcies. We currently believe, although there can be no assurance, that the bankruptcy filings and their potential impact on these entities will not have a material adverse effect on our financial position, results of operations or cash flows. We will continue to monitor the bankruptcy filings of Lehman Holdings and Lehman OTC.

Moreover, in connection with the warrant transactions with the counterparties, to the extent that the price of our common stock exceeds the strike price of the warrants, the warrant transactions could have a dilutive effect on our earnings per share.

Our public offering which was consummated in June 2009 may continue to be dilutive to our per share earnings.

If we do not make acquisitions which are sufficiently accretive to our earnings, the issuance of our common stock in our June 2009 public offering may continue to have a dilutive effect on our expected earnings per share for the year ending December 31, 2009. The actual amount of such dilution cannot be determined at this time and will be based on numerous factors, some of which are outside of our control. Moreover, our ability to meet our previously announced earnings per share guidance, which relates to our existing portfolio of brands only and assumes neither the issuance of shares in such offering nor any acquisitions, may be adversely affected by the completion of the offering.

Due to the recent downturn in the market, certain of the marketable securities we own may take longer to auction than initially anticipated, if at all.

Marketable securities consist of auction rate securities, herein referred to as ARS. From the third quarter of 2007 to the present, our balance of ARS failed to auction due to sell orders exceeding buy orders, and the insurer of the ARS exercised its put option to replace the underlying securities of the auction rate securities with its preferred securities. Further, although the ARS had paid cash dividends according to their stated terms, the payment of cash dividends ceased after July 31, 2009 and will only be resumed if the board of directors of the insurer declares such cash dividends to be payable at a later date. These funds will not be available to us until a successful auction occurs or a buyer is found outside the auction process. As a result, \$13.0 million of our ARS have been written down to

approximately \$6.8 million, based on our evaluation, as an unrealized pre-tax loss to reflect a temporary decrease in fair value, reflected as an accumulated other comprehensive loss of \$6.2 million in the stockholders' equity section of our unaudited condensed consolidated balance sheet. We estimated the fair value of our ARS using the present value of the weighted average of several scenarios of recovery based on our assessment of the probability of each scenario. We believe this decrease in fair value is temporary due to general macroeconomic market conditions. Further, we have the ability and intent to hold the securities until an anticipated full redemption. However, there are no assurances that a successful auction will occur, or that we can find a buyer outside the auction process.

A decline in general economic conditions resulting in a decrease in consumer-spending levels and an inability to access capital may adversely affect our business.

Many economic factors beyond our control may impact our forecasts and actual performance. These factors include consumer confidence, consumer spending levels, employment levels, availability of consumer credit, recession, deflation, inflation, a general slowdown of the U.S. economy or an uncertain economic outlook. Furthermore, changes in the credit and capital markets, including market disruptions, limited liquidity and interest rate fluctuations, may increase the cost of financing or restrict our access to potential sources of capital for future acquisitions.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table represents information with respect to purchases of common stock made by the Company during the Current Quarter:

| Month of purchase          | Total number of shares purchased(1) | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Maximum dollar value of shares that may yet be purchased under the plans or programs |
|----------------------------|-------------------------------------|------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| July 1 – July 31           | -                                   | \$ -                         | \$ -                                                                             | \$ 71,722,003                                                                        |
| August 1 – August 31       | -                                   | \$ -                         | \$ -                                                                             | \$ 71,722,003                                                                        |
| September 1 – September 30 | 2,428                               | \$ 17.16                     | \$ -                                                                             | \$ 71,722,003                                                                        |
| Total                      | 2,428                               | \$ 17.16                     | \$ -                                                                             | \$ 71,722,003                                                                        |

(1) On November 3, 2008, the Company announced that the Board of Directors authorized the repurchase of up to \$75 million of the Company's common stock over a period ending October 30, 2011. This authorization replaced any prior plan or authorization. The current plan does not obligate the Company to repurchase any specific number of shares and may be suspended at any time at management's discretion. Amounts not purchased under the stock repurchase program represent shares surrendered to the Company to pay withholding taxes due upon the vesting of restricted stock.

## Item 4. Submission of Matters to a Vote of Security-Holders.

At the Company's Annual Meeting of Stockholders held on August 13, 2009, the stockholders of the Company voted on proposals to: (i) elect the seven individuals named below to serve as Directors of the Company, (ii) approve the Company's 2009 Equity Incentive Plan and (iii) ratify the appointment of BDO Seidman, LLP as the Company's independent registered public accountants for the fiscal year ending December 31, 2009.

1) The votes cast by stockholders with respect to the election of Directors (all of whom were elected) were as follows:

| Director        | Votes Cast "For" | Votes Withheld |
|-----------------|------------------|----------------|
| Neil Cole       | 65,413,747       | 1,284,956      |
| Barry Emanuel   | 42,637,507       | 24,061,196     |
| Steven Mendelow | 43,366,595       | 23,332,108     |
| Drew Cohen      | 61,857,635       | 4,841,068      |
| F. Peter Cuneo  | 43,692,457       | 23,006,246     |
| Mark Friedman   | 43,095,951       | 23,602,752     |
| James A. Marcum | 65,824,441       | 874,262        |

2) The votes cast by stockholders with respect to the approval of the Company's 2009 Equity Incentive Plan were as follows:



| Votes Cast "For" | Votes Cast "Against" | Votes "Abstaining" |
|------------------|----------------------|--------------------|
| 42,096,922       | 19,160,770           | 51,148             |

In addition, there were 5,389,863 "broker non-votes" with respect to this proposal.

3) The votes cast by stockholders with respect to the ratification of the appointment of BDO Seidman, LLP were as follows:

| Votes Cast "For" | Votes Cast "Against" | Votes "Abstaining" |
|------------------|----------------------|--------------------|
| 65,960,642       | 705,094              | 32,967             |

#### Item 5. Other Information

In September 2009 the Company entered into agreements relating to the grants under the 2009 Plan to the Company's Chief Executive Officer of 472,673 restricted performance stock units, and to each of the Company's EVP and Chief Financial Officer and its EVP and General Counsel of 70,542 shares of restricted stock, which grants were made pursuant to the previously disclosed provisions of the respective employment agreements of such officers.

#### Item 6. Exhibits

| EXHIBIT NO.  | DESCRIPTION OF EXHIBIT                                                                                                                                                                  |
|--------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Exhibit 10.1 | 2009 Equity Incentive Plan (1) +                                                                                                                                                        |
| Exhibit 10.2 | Form of restricted stock agreement under the 2009 Equity Incentive Plan +                                                                                                               |
| Exhibit 10.3 | Form of stock option agreement under the 2009 Equity Incentive Plan +                                                                                                                   |
| Exhibit 10.4 | Restricted Stock Performance Unit Agreement with Neil Cole dated September 23, 2009 +                                                                                                   |
| Exhibit 10.5 | Restricted Stock Agreement with Warren Clamen dated September 22, 2009 +                                                                                                                |
| Exhibit 10.6 | Restricted Stock Agreement with Andrew Tarshis dated September 22, 2009 +                                                                                                               |
| Exhibit 31.1 | Certification of Chief Executive Officer Pursuant To Rule 13a-14 or 15d-14 of The Securities Exchange Act of 1934, As Adopted Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002 |
| Exhibit 31.2 | Certification of Chief Financial Officer Pursuant To Rule 13a-14 or 15d-14 of The Securities Exchange Act of 1934, As Adopted Pursuant To Section 302 Of The Sarbanes-Oxley Act of 2002 |
| Exhibit 32.1 | Certification of Chief Executive Officer Pursuant To 18 U.S.C. Section 1350, As Adopted Pursuant To Section 906 of The Sarbanes-Oxley Act of 2002                                       |

Exhibit 32.2      Certification of Chief Financial Officer Pursuant To 18 U.S.C. Section 1350, As  
Adopted Pursuant To Section 906 of The Sarbanes-Oxley Act of 2002

(1) Filed as Appendix A to the Company's Definitive Proxy Statement on Schedule 14A filed with the SEC on June 26, 2009 and incorporated by reference herein.

+ Denotes management compensation plan or agreement.

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Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Iconix Brand Group, Inc.  
(Registrant)

Date: November 6, 2009

/s/ Neil Cole  
Neil Cole  
Chairman of the Board, President  
and Chief Executive Officer  
(on Behalf of the Registrant)

Date: November 6, 2009

/s/ Warren Clamen  
Warren Clamen  
Executive Vice President  
and Chief Financial Officer