LA-Z-BOY INC Form 10-Q August 20, 2013

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549-1004 FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 FOR QUARTERLY PERIOD ENDED JULY 27, 2013 COMMISSION FILE NUMBER 1-9656

LA-Z-BOY INCORPORATED (Exact name of registrant as specified in its charter)

MICHIGAN38-0751137(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)

1284 North Telegraph Road, Monroe, Michigan48162-3390(Address of principal executive offices)(Zip Code)

Registrant's telephone number, including area code (734) 242-1444

None

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes ü No o

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files).

Yes ü No o

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ü Accelerated filer o Non-accelerated filer o Smaller reporting company o

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes o No ü

The number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class Outstanding at August 13, 2013 Common Shares, \$1.00 par value 52,432,171

# LA-Z-BOY INCORPORATED FORM 10-Q FIRST QUARTER OF FISCAL 2014

# TABLE OF CONTENTS

|                 |   | Page      |
|-----------------|---|-----------|
|                 | Einspeid Information (Unaudited)  | Number(s) |
| Item 1.         | <u>Financial Information (Unaudited)</u><br><u>Financial Statements</u>               | 3<br>3    |
| Item 1.         | Consolidated Statement of Income  | 3         |
|                 |   | 3         |
|                 | Consolidated Statement of Comprehensive Income<br>Consolidated Balance Sheet          | 4<br>5    |
|                 | Consolidated Statement of Cash Flows  | 6         |
|                 |   | 0<br>7    |
|                 | Consolidated Statement of Changes in Equity   |           |
|                 | Notes to Consolidated Financial Statements  | 8         |
|                 | Note 1. Basis of Presentation   | 8         |
|                 | Note 2. Allowance for Credit Losses   | 8         |
|                 | Note 3. Inventories   | 9         |
|                 | Note 4. Investments   | 9         |
|                 | Note 5. Pension Plans   | 10        |
|                 | Note 6. Product Warranties  | 10        |
|                 | Note 7. Stock-Based Compensation  | 11        |
|                 | Note 8. Accumulated Other Comprehensive Loss  | 13        |
|                 | Note 9. Segment Information   | 13        |
|                 | Note 10. Income Taxes   | 14        |
|                 | Note 11. Earnings per Share   | 14        |
|                 | Note 12. Fair Value Measurements  | 15        |
| Item 2.         | Management's Discussion and Analysis of Financial Condition and Results of Operations | 17        |
|                 | Cautionary Statement Concerning Forward-Looking Statements                            | 17        |
|                 | Introduction  | 18        |
|                 | Results of Operations   | 19        |
|                 | Liquidity and Capital Resources   | 22        |
|                 | Critical Accounting Policies  | 24        |
|                 | Business Outlook  | 24        |
| Item 3.         | Quantitative and Qualitative Disclosures About Market Risk                            | 24        |
| Item 4.         | Controls and Procedures   | 25        |
| PART II         | Other Information   | 25        |
|                 | . <u>Risk Factors</u>   | 25        |
| Item 2.         | Unregistered Sales of Equity Securities and Use of Proceeds                           | 25        |
| Item 6.         | Exhibits  | 27        |
| <u>Signatur</u> | <u>e Page</u>   | 28        |

# <u>Table of Contents</u> PART I – FINANCIAL INFORMATION (UNAUDITED)

# ITEM 1. FINANCIAL STATEMENTS

# LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF INCOME

|  | First Quar | ter Ended |
|--|------------|-----------|
| (Unaudited, amounts in thousands, except per share data)           | 7/27/13    | 7/28/12   |
| Sales  | \$318,913  | \$301,501 |
| Cost of sales  | 215,627    | 211,889   |
| Gross profit   | 103,286    | 89,612    |
| Selling, general and administrative expense                        | 88,464     | 81,986    |
| Operating income   | 14,822     | 7,626     |
| Interest expense   | 136        | 173       |
| Interest income  | 180        | 121       |
| Other income (expense), net  | 536        | (121)     |
| Income before income taxes   | 15,402     | · ·       |
| Income tax expense   | 5,467      | 2,758     |
| Net income   | 9,935      | 4,695     |
| Net income attributable to noncontrolling interests                | (345)      | (297)     |
| Net income attributable to La-Z-Boy Incorporated                   | \$9,590    | \$4,398   |
| Basic weighted average shares outstanding                          | 52,343     | 52,193    |
| Basic net income attributable to La-Z-Boy Incorporated per share   | \$0.18     | \$0.08    |
| Diluted weighted average shares outstanding                        | 53,051     | 53,040    |
| Diluted net income attributable to La-Z-Boy Incorporated per share | \$0.18     | \$0.08    |
| Dividends declared per share                                       | \$0.04     |           |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements. 3

# <u>Table of Contents</u> LA-Z-BOY INCORPORATED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

|  | First Quarter   |
|--|-----------------|
|  | Ended           |
| (Unaudited, amounts in thousands)  | 7/27/13 7/28/12 |
| Net income   | \$9,935 \$4,695 |
| Other comprehensive income (loss)  |                 |
| Currency translation adjustment  | (1,243) 233     |
| Change in fair value of cash flow hedges, net of tax                     | (280) 81        |
| Net unrealized gains (losses) on marketable securities, net of tax       | 273 (304)       |
| Net pension amortization, net of tax                                     | 547 476         |
| Total other comprehensive income (loss)                                  | (703) 486       |
| Total comprehensive income before allocation to noncontrolling interests | 9,232 5,181     |
| Comprehensive loss (income) attributable to noncontrolling interests     | 109 (143)       |
| Comprehensive income attributable to La-Z-Boy Incorporated               | \$9,341 \$5,038 |

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

# Table of Contents LA-Z-BOY INCORPORATED CONSOLIDATED BALANCE SHEET

| (Unaudited, amounts in thousands)  | 7/27/13    | 4/2     | 7/13    |          |
|--|------------|---------|---------|----------|
| Current assets   |            |         |         |          |
| Cash and equivalents   | \$ 139,500 | \$      | 131,085 | ;        |
| Restricted cash  | 12,693     |         | 12,686  |          |
| Receivables, net of allowance of \$19,944 at 7/27/13 and \$21,607 at     |            |         |         |          |
| 4/27/13  | 139,186    |         | 160,005 | 5        |
| Inventories, net   | 158,031    |         | 146,343 | 3        |
| Deferred income taxes – current  | 20,414     |         | 20,640  |          |
| Other current assets   | 27,125     |         | 30,121  |          |
| Total current assets   | 496,949    |         | 500,880 | )        |
| Property, plant and equipment, net                                       | 113,254    |         | 118,060 | )        |
| Goodwill   | 12,837     |         | 12,837  |          |
| Other intangible assets  | 4,838      |         | 4,838   |          |
| Deferred income taxes – long-term  | 29,759     |         | 30,572  |          |
| Other long-term assets, net  | 56,369     |         | 53,184  |          |
| Total assets   | \$714,006  | \$      | 720,371 | L        |
| Current liabilities  |            |         |         |          |
| Current portion of long-term debt  | \$ 7,564   | \$      | 513     |          |
| Accounts payable   | 52,449     |         | 50,542  |          |
| Accrued expenses and other current liabilities                           | 84,406     |         | 99,108  |          |
| Total current liabilities  | 144,419    |         | 150,163 | 3        |
| Long-term debt   | 393        |         | 7,576   |          |
| Other long-term liabilities  | 74,608     |         | 70,664  |          |
| Contingencies and commitments  |            |         |         |          |
| Shareholders' equity   |            |         |         |          |
| Preferred shares – 5,000 authorized; none issued                         |            |         |         |          |
| Common shares, \$1 par value - 150,000 authorized; 52,489 outstanding at |            |         |         |          |
| 7/27/13 and 52,392 outstanding at 4/27/13                                | 52,489     |         | 52,392  |          |
| Capital in excess of par value   | 247,738    |         |         |          |
|  |            |         |         |          |
| Continuing operations  | \$ (0.51)  | \$ (1.4 | 0)      | \$ (0.96 |

| Continuing operations             | \$<br><b>(0.51)</b> \$ (1.40) | <b>\$ (0.96)\$</b> (2.12) |
|-----------------------------------|-------------------------------|---------------------------|
| Discontinued operations           |                               |                           |
|                                   |                               |                           |
|                                   |                               |                           |
|                                   |                               |                           |
| Diluted earnings (loss) per share | \$<br><b>(0.51)</b> \$ (1.40) | <b>\$ (0.96)\$</b> (2.12) |
|                                   |                               |                           |

See accompanying Notes.

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS (Unaudited)

# (in thousands)

|  | Three Months Ended<br>September 30, |             |           | Six Months I<br>September |           |  |
|--|-------------------------------------|-------------|-----------|---------------------------|-----------|--|
|  |                                     | 2014        | 2013      | 2014                      | 2013      |  |
| Net loss   | \$                                  | (41,369) \$ | (124,120) | \$ (76,772) \$            | (186,034) |  |
| Other comprehensive (loss) income:   |                                     |             |           |                           |           |  |
| Foreign currency translation adjustment                                      |                                     | (11,452)    | 7,827     | (7,480)                   | 6,992     |  |
| Change in unrealized gains and (losses) on cash flow hedges, net of taxes    |                                     |             | 355       | 32                        | 202       |  |
| Unrealized gains and (losses) on available-for-sale securities, net of taxes |                                     | (58)        |           | (85)                      |           |  |
| Other comprehensive (loss) income  |                                     | (11,510)    | 8,182     | (7,533)                   | 7,194     |  |
| Comprehensive loss   | \$                                  | (52,879) \$ | (115,938) | \$ (84,305) \$            | (178,840) |  |

See accompanying Notes.

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

# (in thousands)

|                       | Six Months H<br>September |           |
|-----------------------|---------------------------|-----------|
|                       | 2014                      | 2013      |
| Operating activities: |                           |           |
| Net loss              | \$<br>(76,772) \$         | (186,034) |

| Adjustments to reconcile net loss to net cash (used in) provided by operating activities: |           |           |
|---|-----------|-----------|
| Amortization and impairment of software development costs and licenses                    | 10,136    | 84,161    |
| Depreciation and amortization   | 9,278     | 6,424     |
| Loss from discontinued operations   |           | 55        |
| Amortization and impairment of intellectual property                                      | 259       | 3,042     |
| Stock-based compensation  | 23,846    | 21,266    |
| Deferred income taxes   | 599       | (6,105)   |
| Amortization of discount on Convertible Notes   | 10,840    | 12,296    |
| Amortization of debt issuance costs   | 853       | 1,070     |
| Gain on sale of long-term investment  | (18,976)  |           |
| Loss on extinguishment of debt  |           | 9,014     |
| Gain on convertible note hedge and warrants, net  |           | (3,461)   |
| Other, net  | 181       | 1,165     |
| Changes in assets and liabilities, net of effect from purchases of businesses:            |           |           |
| Restricted cash   | 116,296   | 18,898    |
| Accounts receivable   | 27,716    | (821,795) |
| Inventory   | (26,168)  | (53,815)  |
| Software development costs and licenses   | (104,492) | (7,866)   |
| Prepaid expenses, other current and other non-current assets                              | (5,847)   | (54,733)  |
| Deferred revenue  | 46,765    | 1,127,500 |
| Deferred cost of goods sold   | (1,644)   | (298,559) |
| Accounts payable, accrued expenses and other liabilities                                  | (144,692) | 283,318   |
| Net cash used in discontinued operations  |           | (720)     |
| Net cash (used in) provided by operating activities                                       | (131,822) | 135,121   |
| Investing activities:   |           |           |
| Purchase of fixed assets  | (23,054)  | (15,452)  |
| Purchases of short-term investments   | (49,591)  |           |
| Cash received from sale of long-term investment   | 21,976    |           |
|   |           |           |
| Net cash used in investing activities   | (50,669)  | (15,452)  |
| Financing activities:   |           |           |
| Excess tax benefit from stock-based compensation  | 4,843     |           |
| Proceeds from issuance of 1.00% Convertible Notes   |           | 283,188   |

| Payment of debt issuance costs for the issuance of 1.00% Covertible Notes                            |                      | (2,815)            |
|--|----------------------|--------------------|
| Net cash provided by financing activities  | 4,843                | 143,152            |
| Effects of foreign currency exchange rates on cash and cash equivalents                              | (3,342)              | (3,400)            |
| Net (decrease) increase in cash and cash equivalents<br>Cash and cash equivalents, beginning of year | (180,990)<br>935,400 | 259,421<br>402,502 |
| Cash and cash equivalents, end of period   | \$<br>754,410        | \$<br>661,923      |

See accompanying Notes.

#### Notes to Condensed Consolidated Financial Statements (Unaudited)

#### (Dollars in thousands, except share and per share amounts)

### 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Take-Two Interactive Software, Inc. (the "Company," "we," "us," or similar pronouns) was incorporated in the state of Delaware in 1993. We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. The Company develops and publishes products through its two wholly-owned labels Rockstar Games and 2K. Our products are designed for console systems and personal computers, including smart phones and tablets, and are delivered through physical retail, digital download, online platforms and cloud streaming services.

#### **Basis of Presentation**

The accompanying Condensed Consolidated Financial Statements are unaudited and include the accounts of the Company and its wholly-owned subsidiaries and reflect all normal and recurring adjustments necessary for the fair presentation of our financial position, results of operations and cash flows. All material inter-company accounts and transactions have been eliminated in consolidation. The preparation of these Condensed Consolidated Financial Statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in these Condensed Consolidated Financial Statements and accompanying notes. As permitted under U.S. generally accepted accounting principles, interim accounting for certain expenses, including income taxes, are based on full year assumptions when appropriate. Actual results could differ materially from those estimates.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been omitted pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"), although we believe that the disclosures are adequate to make the information presented not misleading. These Condensed Consolidated Financial Statements and accompanying notes should be read in conjunction with our annual consolidated financial statements and the notes thereto, included in our Annual Report on Form 10-K for the year ended March 31, 2014.

Certain reclassifications have been made to prior period amounts to conform to the current period presentation.

### **Financial Instruments**

The carrying amounts of our financial instruments, including cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued liabilities, approximate fair value because of their short maturities. We consider all highly liquid instruments purchased with original maturities of three months or less to be cash equivalents. Our restricted cash balance is primarily related to a dedicated account limited to the payment of certain royalty obligations.

#### Short-term Investments

Short-term investments designated as available-for-sale securities are carried at fair value, which is based on quoted market prices for such securities, if available, or is estimated on the basis of quoted market prices of financial instruments with similar characteristics. Investments with original maturities greater than 90 days and remaining maturities of less than one year are normally classified within short-term investments. In addition, investments with maturities beyond one year at the time of

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

# 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

purchase that are highly liquid in nature and represent the investment of cash that is available for current operations are classified as short-term investments.

Unrealized gains and losses of the Company's available-for-sale securities are excluded from earnings and are reported as a component of other comprehensive income (loss), net of tax, until the security is sold, the security has matured, or the Company determines that the fair value of the security has declined below its adjusted cost basis and the decline is other-than-temporary. Realized gains and losses on short-term investments are calculated based on the specific identification method and would be reclassified from accumulated other comprehensive income (loss) to interest and other, net.

Short-term investments are evaluated for impairment quarterly. The Company considers various factors in determining whether it should recognize an impairment charge, including the credit quality of the issuer, the duration that the fair value has been less than the adjusted cost basis, the severity of the impairment, the reason for the decline in value, and our intent to sell and ability to hold the investment for a period of time sufficient to allow for any anticipated recovery in market value. If the Company concludes that an investment is other-than-temporarily impaired, it recognizes an impairment charge at that time in the Condensed Consolidated Statements of Operations. In determining whether the decline in fair value is other-than-temporary requires management judgment based on the specific facts and circumstances of each security. The ultimate value realized on these securities is subject to market price volatility until they are sold.

### Sale of Long-Term Investment

The Company held an investment in Twitch Interactive, Inc.'s ("Twitch") Class C Preferred stock, which was accounted for under the cost method of accounting. In September 2014, the Company recognized a pretax gain of approximately \$18,976 in connection with the sale of Twitch. The pretax gain is presented as "Gain on sale of long-term investment" in our Condensed Consolidated Statements of Operations for the three and six months ended September 30, 2014.

### **Hedging** Activities

We transact business in various foreign currencies and have significant sales and purchase transactions denominated in foreign currencies, subjecting us to foreign currency exchange rate risk. From time to time, we use hedging programs in an effort to mitigate the effect of foreign currency exchange rate movements.

### Cash Flow Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with forecasted transactions involving non-functional currency denominated expenditures. These contracts, which are designated and qualify as cash flow hedges, are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets. The effective portion of gains or losses resulting from changes in the fair value of these hedges is initially reported, net of tax, as a component of accumulated other comprehensive income (loss) in stockholders' equity. The gross amount of the effective portion of gains or losses resulting from changes in the fair value of these hedges is subsequently reclassified into cost

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

# 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

of goods sold or research and development expenses, as appropriate, in the period when the forecasted transaction is recognized in our Condensed Consolidated Statements of Operations. In the event that the gains or losses in accumulated other comprehensive income (loss) are deemed to be ineffective, the ineffective portion of gains or losses resulting from changes in fair value, if any, is reclassified to interest and other, net, in our Condensed Consolidated Statements of Operations. In the event that the underlying forecasted transactions do not occur, or it becomes probable that they will not occur, within the defined hedge period, the gains or losses on the related cash flow hedges are reclassified from accumulated other comprehensive income (loss) to interest and other, net, in our Condensed Consolidated Statements of Operations. During the reporting periods presented, all forecasted transactions occurred, and therefore, there were no such gains or losses reclassified into interest and other, net. We do not enter into derivative financial contracts for speculative or trading purposes. At September 30, 2014, we had no forward contracts outstanding to buy or sell foreign currencies in exchange for U.S. dollars designated as cash flow hedges. At March 31, 2014, we had \$890 of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. As of March 31, 2014, the fair value of these outstanding forward contracts was immaterial and was included in prepaid expenses and other. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

### Balance Sheet Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with non-functional currency denominated cash balances and inter-company funding loans, non-functional currency denominated accounts receivable and non-functional currency denominated accounts payable. These transactions are not designated as hedging instruments and are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets, and gains and losses resulting from changes in the fair value are reported in interest and other, net, in our Condensed Consolidated Statements of Operations. We do not enter into derivative financial contracts for speculative or trading purposes. At September 30, 2014, we had \$2,993 of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars and \$65,208 of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. At March 31, 2014, we had \$68,520 of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. For the three months ended September 30, 2014 and 2013, we recorded a gain of \$370 and a loss of \$10,809, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. For the six months ended September 30, 2014 and 2013, we recorded a gain of \$370 and a loss of \$10,809, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. As of September 30, 2014 and March 31, 2014, the fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

# 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Debt

As of September 30, 2014, the estimated fair value of the Company's 1.75% Convertible Notes due 2016 and the Company's 1.00% Convertible Notes due 2018 was \$332,500 and \$353,309, respectively. See Note 8 for additional information regarding our Convertible Notes. The fair value was determined using observable market data for the Convertible Notes and its embedded option feature.

### **Recently Issued Accounting Pronouncements**

### **Revenue from Contracts with Customers**

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, as a new Topic, Accounting Standards Codification ("ASC") Topic 606. The new revenue recognition standard provides a five-step analysis of transactions to determine when and how revenue is recognized. The core principle is that a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This ASU is effective for the annual and interim periods beginning after December 15, 2016 (April 1, 2017 for the Company) and shall be applied retrospectively to each period presented or as a cumulative-effect adjustment as of the date of adoption. The Company is currently determining its implementation approach and evaluating the impact of adopting this update on our Condensed Consolidated Financial Statements.

### **Requirements for Reporting Discontinued Operations**

In April 2014, the FASB issued ASU 2014-08, Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity. This new guidance raises the threshold for a disposal to qualify as discontinued operations and requires new disclosures for individually material disposal transactions that do not meet the definition of a discontinued operation. Under the new standard, companies report discontinued operations when they have a disposal that represents a strategic shift that has or will have a major impact on operations or financial results. This update will be applied prospectively and is effective for annual periods, and interim periods within those years, beginning after December 15, 2014 (April 1, 2015 for the Company). Early adoption is permitted provided the disposal was not previously disclosed. The adoption of this new guidance is not expected to have a material effect on our Condensed Consolidated Financial Statements.

### Presentation of Unrecognized Tax Benefits

In July 2013, new guidance was issued requiring that entities that have an unrecognized tax benefit and a net operating loss carryforward or similar tax loss or tax credit carryforward in the same jurisdiction as the uncertain tax position present the unrecognized tax benefit as a reduction of the deferred tax asset for the loss or tax credit carryforward rather than as a liability when the uncertain tax position would reduce the loss or tax credit carryforward under the tax law. The disclosure requirements became effective for annual periods (and interim periods within those annual periods) beginning after December 15, 2013 (April 1, 2014 for the Company), and is applied prospectively. The

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

# 1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

adoption of this guidance has not had a material effect on our Condensed Consolidated Financial Statements.

### 2. MANAGEMENT AGREEMENT

In March 2007, we entered into a management services agreement, which was renewed in May 2011 (the "2011 Management Agreement") with ZelnickMedia Corporation ("ZelnickMedia"), pursuant to which ZelnickMedia provided us with certain management, consulting and executive level services. In March 2014, we entered into a new management agreement, (the "2014 Management Agreement"), with ZelnickMedia pursuant to which ZelnickMedia continues to provide financial and management consulting services to the Company through March 31, 2019. The 2014 Management Agreement became effective April 1, 2014 and supersedes and replaces the 2011 Management Agreement, except as otherwise contemplated by the 2014 Management Agreement. As part of the 2014 Management Agreement, Strauss Zelnick, the President of ZelnickMedia, continues to serve as Executive Chairman and Chief Executive Officer and Karl Slatoff, a partner of ZelnickMedia, continues to serve as President of the Company. The 2014 Management Agreement provides for an annual management fee of \$2,970 over the term of the agreement and a maximum annual bonus opportunity of \$4,752 over the term of the agreement, based on the Company achieving certain performance thresholds. In consideration for ZelnickMedia's services, we recorded consulting expense (a component of general and administrative expenses) of \$1,336 and \$2,056 for the three months ended September 30, 2014 and 2013, respectively, and \$2,673 and \$3,183 for the six months ended September 30, 2014 and 2013, respectively.

Pursuant to the 2011 Management Agreement, we granted 1,100,000 shares of restricted stock to ZelnickMedia that vest annually through April 1, 2015 and 1,650,000 shares of market-based restricted stock that are eligible to vest through April 1, 2015, based on the Company's Total Shareholder Return (as defined in the relevant grant agreements) relative to the Total Shareholder Return of the companies that constitute the NASDAQ Composite Index measured annually on a cumulative basis. To earn all of the shares of market-based restricted stock, the Company must perform at the 75th percentile, or top quartile, of the NASDAQ Composite Index. Each reporting period, we remeasure the fair value of the unvested portion of the shares of market-based restricted stock granted to ZelnickMedia. The unvested portion of the shares of restricted stock granted to ZelnickMedia. The unvested portion of the shares of restricted stock granted to ZelnickMedia and March 31, 2014 was 1,133,000 and 1,894,750 shares, respectively. For the three months ended September 30, 2014 and 2013, we recorded an expense of \$5,069 and \$5,633, respectively, of stock-based component of general and administrative expenses) related to the shares of restricted stock granted pursuant to the 2011 Management. For the six months ended September 30, 2014 and 2013, we recorded an expense of \$7,806 and \$6,120, resepectively, of stock-based compensation (a component of general and administrative expenses) related to the shares of restricted stock granted pursuant to the 2011 Management Agreement.

In connection with the 2014 Management Agreement, on April 1, 2014, we granted 178,654 time-based restricted units to ZelnickMedia that will vest on April 1, 2016, provided that the 2014 Management Agreement has not been terminated prior to such vesting date. In addition, we granted 330,628 market-based restricted units that are eligible to vest based on the Company's Total Shareholder Return (as defined in the relevant grant agreement) relative to the Total Shareholder

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 2. MANAGEMENT AGREEMENT (Continued)

Return (as defined in the relevant grant agreement) of the companies that constitute the NASDAQ Composite Index as of the grant date measured over the two-year period ending on April 1, 2016. To earn the target number of 165,314 market-based restricted units, the Company must perform at the 50th percentile, with the maximum number of 330,628 market-based restricted units if the Company performs at the 75<sup>th</sup> percentile. Each reporting period, we remeasure the fair value of the unvested portion of the shares of market-based restricted units granted to ZelnickMedia. We also granted 110,208 performance-based restricted units of which 50% are tied to "New IP" and 50% to "Major IP" (as defined in the relevant grant agreement) that are eligible to vest based on the Company's achievement of certain performance metrics (as defined in the relevant grant agreement) of individual product releases of "New IP" or "Major IP" measured over the two-year period ending on April 1, 2016. The target number of performance-based restricted units that may be earned pursuant to these grants is 55,104, with a maximum number of 110,208 performance-based restricted units. Each reporting period, we assess the performance metric and upon achievement of certain thresholds record an expense for the unvested portion of the shares of performance-based restricted units. The unvested portion of time-based, market-based and performance-based restricted units granted pursuant to the 2014 Management Agreement as of September 30, 2014 we acord an expense of \$1,390 and \$2,579, respectively, of stock-based compensation (a component of general and administrative expenses) related to the restricted stock units granted pursuant to the 2014 Management Agreement.

### **3. FAIR VALUE MEASUREMENTS**

We follow a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of "observable inputs" and minimize the use of "unobservable inputs." The three levels of inputs used to measure fair value are as follows:

Level 1 Quoted prices in active markets for identical assets or liabilities.

Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for markets that are not active or other inputs that are observable or can be corroborated by observable market data.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The table below segregates all assets that are measured at fair value on a recurring basis (which is measured at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date.

|                    | Sep | tember 30,<br>2014 | fo | oted prices<br>in active<br>markets<br>or identical<br>sets (level 1) | Significant<br>other<br>observable<br>inputs<br>(level 2) | Significant<br>unobservab<br>inputs<br>(level 3) |                           |
|--------------------|-----|--------------------|----|---|---|--|---------------------------|
| Money market       |     |                    |    |   |   |  | Cash and cash             |
| funds              | \$  | 577,369            | \$ | 577,369   | \$  | \$   | equivalents               |
| Bank-time deposits |     | 46,523             |    | 46,523  |   |  | Cash and cash equivalents |
|                    |     |                    |    |   |   |  | Short-term                |
| Corporate bonds    |     | 49,367             |    |   | 49,367  |  | investments               |
|                    |     |                    |    | 11  |   |  |                           |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 4. SHORT-TERM INVESTMENTS

Our short-term investments consisted of the following available-for-sale securities as of September 30, 2014:

| As of  | Septeml | ber 30. | 2014 |
|--------|---------|---------|------|
| 110 01 | Septem  | JUI 30, | 4014 |

|                                | Cost or<br>Amortized Cost |        | Gross Unrealized |        |      | Fair         |
|--------------------------------|---------------------------|--------|------------------|--------|------|--------------|
|                                |                           |        | Gains            | Losses |      | Value        |
| Short-term investments         |                           |        |                  |        |      |              |
| Available-for-sale securities: |                           |        |                  |        |      |              |
| Corporate bonds                | \$                        | 49,452 | \$               | \$     | (85) | \$<br>49,367 |
| -                              |                           |        |                  |        |      |              |
|                                |                           |        |                  |        |      |              |
| Total short-term investments   | \$                        | 49,452 | \$               | \$     | (85) | \$<br>49,367 |

Unrealized gains and losses of the Company's available-for-sale securities are reported as a component of other comprehensive income (loss), net of tax, until the security is sold, the security has matured, or the Company determines that the fair value of the security has declined below its adjusted cost basis and the decline is other-than-temporary. We evaluate our investments for impairment quarterly. The Company considers various factors in the review of investments with an unrealized loss, including the credit quality of the issuer, the duration that the fair value has been less than the adjusted cost basis, the severity of the impairment, the reason for the decline in value and our intent to sell and ability to hold the investment for a period of time sufficient to allow for any anticipated recovery in market value. Based on our review, we did not consider these investments to be other-than-temporarily impaired as of September 30, 2014.

The following table summarizes the contracted maturities of our short-term investments classified as available-for-sale at September 30, 2014:

|                              | As of September 30,<br>2014<br>Amortized |        |    |          |  |  |  |  |
|------------------------------|--|--------|----|----------|--|--|--|--|
|                              |  | Cost   | Fa | ir Value |  |  |  |  |
| Short-term investments       |  |        |    |          |  |  |  |  |
| Due in 1-2 years             | \$                                       | 49,452 | \$ | 49,367   |  |  |  |  |
| Total short-term investments | \$                                       | 49,452 | \$ | 49,367   |  |  |  |  |

# **5. INVENTORY**

Inventory balances by category are as follows:

| September 30, | March 31, |
|---------------|-----------|
| 2014          | 2014      |

| Finished products  | \$ | 46,451 | \$ | 28,418 |
|--------------------|----|--------|----|--------|
| Parts and supplies |    | 9,497  |    | 1,362  |
|                    |    |        |    |        |
|                    |    |        |    |        |
| Inventory          | \$ | 55,948 | \$ | 29,780 |
|                    | •  | ,      | Ŧ  | _,,    |
|                    |    |        |    |        |
|                    |    |        |    |        |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

# 5. INVENTORY (Continued)

Estimated product returns included in inventory at September 30, 2014 and March 31, 2014 were \$439 and \$578, respectively.

### 6. SOFTWARE DEVELOPMENT COSTS AND LICENSES

Details of our capitalized software development costs and licenses are as follows:

|  | September 30, 2014 |         |             |         | March         | 014 |             |  |             |  |             |  |         |    |           |
|--|--------------------|---------|-------------|---------|---------------|-----|-------------|--|-------------|--|-------------|--|---------|----|-----------|
|  | (                  | Current | Non-current |         | Non-current   |     | Non-current |  | Non-current |  | Non-current |  | Current | No | n-current |
| Software development costs, internally developed | \$                 | 77,057  | \$          | 93,080  | \$<br>53,041  | \$  | 60,196      |  |             |  |             |  |         |    |           |
| Software development costs, externally developed |                    | 136,757 |             | 8,693   | 51,643        |     | 49,310      |  |             |  |             |  |         |    |           |
| Licenses   |                    | 11,461  |             |         | 11,519        |     |             |  |             |  |             |  |         |    |           |
|  |                    |         |             |         |               |     |             |  |             |  |             |  |         |    |           |
|  |                    |         |             |         |               |     |             |  |             |  |             |  |         |    |           |
| Software development costs and licenses          | \$                 | 225,275 | \$          | 101,773 | \$<br>116,203 | \$  | 109,506     |  |             |  |             |  |         |    |           |

Software development costs and licenses as of September 30, 2014 and March 31, 2014 included \$323,720 and \$211,302, respectively, related to titles that have not been released.

### 7. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consist of the following:

|  | Sep | tember 30,<br>2014 | N  | Iarch 31,<br>2014 |
|--|-----|--------------------|----|-------------------|
| Software development royalties                 | \$  | 91,189             | \$ | 258,129           |
| Compensation and benefits                      |     | 31,629             |    | 44,255            |
| Marketing and promotions                       |     | 18,216             |    | 16,552            |
| Licenses                                       |     | 8,998              |    | 16,917            |
| Other  |     | 36,034             |    | 61,320            |
| Accrued expenses and other current liabilities | \$  | 186,066            | \$ | 397.173           |

# 8. DEBT

### **Credit Agreement**

In August 2014, we entered into a Third Amendment to the Second Amended and Restated October 2011 Credit Agreement (the "Credit Agreement"). The Credit Agreement provides for borrowings of up to \$100,000 which may be increased by up to \$40,000 pursuant to the terms

of the Credit Agreement, and is secured by substantially all of our assets and the equity of our subsidiaries. The Credit Agreement expires on August 18, 2019. Revolving loans under the Credit Agreement bear interest at our election of (a) 0.50% to 1.00% above a certain base rate (4.25% at September 30, 2014), or (b) 1.50% to 2.00% above the LIBOR Rate (approximately 2.16% at September 30, 2014), with the margin rate subject to the achievement of certain average liquidity levels. We are also required to pay a monthly fee on the unused available balance, ranging from 0.25% to 0.375% based on availability. We had no outstanding borrowings at September 30, 2014 and March 31, 2014.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

Availability under the Credit Agreement is restricted by our United States and United Kingdom based accounts receivable and inventory balances. The Credit Agreement also allows for the issuance of letters of credit in an aggregate amount of up to \$5,000.

Information related to availability on our Credit Agreement is as follows:

|                               | ember 30,<br>2014 | Μ  | arch 31,<br>2014 |
|-------------------------------|-------------------|----|------------------|
| Available borrowings          | \$<br>98,335      | \$ | 63,630           |
| Outstanding letters of credit | 1,664             |    | 1,664            |
|                               |                   |    |                  |

We recorded interest expense and fees related to the Credit Agreement of \$138 and \$160 for the three months ended September 30, 2014 and 2013, respectively and \$297 and \$319 for six months ended September 30, 2014 and 2013, respectively.

The Credit Agreement contains covenants that substantially limit us and our subsidiaries' ability to: create, incur, assume or be liable for indebtedness; dispose of assets outside the ordinary course of business; acquire, merge or consolidate with or into another person or entity; create, incur or allow any lien on any of their respective properties; make investments; or pay dividends or make distributions (each subject to certain limitations); or optionally prepay any indebtedness (subject to certain exceptions, including an exception permitting the redemption of the Company's unsecured convertible senior notes upon the meeting of certain minimum liquidity requirements). In addition, the Credit Agreement provides for certain events of default such as nonpayment of principal and interest, breaches of representations and warranties, noncompliance with covenants, acts of insolvency, default on indebtedness held by third parties and default on certain material contracts (subject to certain limitations and cure periods). The Credit Agreement also contains a requirement that we maintain an interest coverage ratio of more than one to one for the trailing twelve month period, if certain average liquidity levels fall below \$30,000. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the Credit Agreement.

# 4.375% Convertible Notes Due 2014

In June 2009, we issued \$138,000 aggregate principal amount of 4.375% Convertible Notes due 2014 (the "4.375% Convertible Notes"). The issuance of the 4.375% Convertible Notes included \$18,000 related to the exercise of an over-allotment option by the underwriters. Interest on the 4.375% Convertible Notes was paid semi-annually in arrears on June 1<sup>st</sup> and December 1<sup>st</sup> of each year, and commenced on December 1, 2009. The 4.375% Convertible Notes were scheduled to mature on June 1, 2014, unless earlier redeemed or repurchased by the Company or converted.

On June 12, 2013, we issued a notice of redemption calling all of our outstanding 4.375% Convertible Notes, in the aggregate principal amount of \$138,000, for redemption on August 29, 2013 at a redemption price of \$1 per \$1 principal amount, plus accrued and unpaid interest up to, but not including, the redemption date (the period from June 12, 2013 to August 29, 2013 is the "Notice Period"). Holders who elected to convert during the Notice Period were entitled to make-whole shares in addition to such shares they would otherwise be entitled to receive upon conversion. The notice of redemption specified that we would settle any 4.375% Convertible Notes surrendered for conversion in

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

connection with the redemption on a combination settlement basis by paying cash up to a cash amount equal to \$166,000 in the aggregate of converted notes and delivering shares of our common stock in respect of the amount, if any, by which our conversion obligation exceeded such cash amount. During the Notice Period, \$137,993 of 4.375% Convertible Notes were converted for \$165,992 in cash and 3,217,000 shares of our common stock. On August 29, 2013, we paid \$7 in cash and we redeemed \$7 of 4.375% Convertible Notes.

In connection with the June 2009 offering of the 4.375% Convertible Notes, we entered into convertible note hedge transactions which were expected to reduce the potential dilution to our common stock upon conversion of the 4.375% Convertible Notes. The transactions included options to purchase approximately 12,927,000 shares of common stock at \$10.675 per share, expiring on June 1, 2014, for a total cost of approximately \$43,600, which was charged to additional paid-in capital.

Separately, in June 2009, the Company entered into warrant transactions with a strike price of \$14.945 per share. The warrants covered approximately 12,927,000 shares of the Company's common stock and were scheduled to expire on August 30, 2014, for total proceeds of approximately \$26,300, which was credited to additional paid-in capital.

On June 12, 2013, the Company entered into Unwind Agreements with respect to the convertible note hedge transactions and Unwind Agreements with respect to the warrant transactions with each of the hedge counterparties (collectively, the "Unwind Agreements"). Pursuant to the terms of the Unwind Agreements, and in connection with the Company's issuance of a notice of redemption for all the 4.375% Convertible Notes, the Company had the right to deliver a notice to the hedge counterparties, prior to the redemption date set forth in such redemption notice, designating an early termination date for the convertible note hedge transactions and warrant transactions. The hedge counterparties owed a cash payment to the Company as a result of the early termination of the convertible note hedge transactions that was calculated based on its current fair market value. The Company owed a cash payment to the warrant holders, as a pelicable, as a result of the early termination of the warrant transactions and warrant transactions were accounted for as derivatives whereby the fair values of these transactions were reported as a convertible note warrant liability with an offsetting impact to additional paid-in capital. Gains and losses resulting from changes in the fair value were reported in gain on convertible note hedge and warrants, net, in our Condensed Consolidated Statements of Operations. In August 2013, the payment received from unwinding the associated convertible note hedge transactions resulted in proceeds to us of \$84,429, offset by \$55,651 we paid the warrant holders.

The following table provides the components of interest expense related to our 4.375% Convertible Notes, which was extinguished in August 2013:

|   | Three Months<br>Ended<br>September 30, |       |     | ix Months<br>Ended<br>ptember 30, |  |
|---|--|-------|-----|-----------------------------------|--|
|   | 2013                                   |       |     | 2013                              |  |
| Cash interest expense (coupon interest expense)               | \$                                     | 1,007 | \$  | 2,516                             |  |
| Non-cash amortization of discount on 4.375% Convertible Notes |  | 1,771 |     | 4,358                             |  |
| Amortization of debt issuance costs                           |  | 113   | 284 |                                   |  |
|   |  |       |     |                                   |  |
| Total interest expense related to 4.375% Convertible Notes    | \$                                     | 2,891 | \$  | 7,158                             |  |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

### 1.75% Convertible Notes Due 2016

On November 16, 2011, we issued \$250,000 aggregate principal amount of 1.75% Convertible Notes due 2016 (the "1.75% Convertible Notes"). Interest on the 1.75% Convertible Notes is payable semi-annually in arrears on June 1<sup>st</sup> and December 1<sup>st</sup> of each year, commencing on June 1, 2012. The 1.75% Convertible Notes mature on December 1, 2016, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.75% Convertible Notes prior to maturity.

The 1.75% Convertible Notes are convertible at an initial conversion rate of 52.3745 shares of our common stock per \$1 principal amount of 1.75% Convertible Notes (representing an initial conversion price of approximately \$19.093 per share of common stock for a total of approximately 13,094,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.75% Convertible Notes at their option prior to the close of business on the business day immediately preceding June 1, 2016 only under the following circumstances: (1) during any fiscal quarter commencing after March 31, 2012, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1 principal amount of 1.75% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each such day; or (3) upon the occurrence of specified corporate events. On and after June 1, 2016 until the close of business on the business day immediately preceding the maturity date, holders may convert their 1.75% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 1.75% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

Upon the occurrence of certain fundamental changes involving the Company, holders of the 1.75% Convertible Notes may require us to purchase all or a portion of their 1.75% Convertible Notes for cash at a price equal to 100% of the principal amount of the notes to be purchased, plus accrued and unpaid interest (including additional interest, if any) to, but excluding, the fundamental change purchase date.

The indenture governing the 1.75% Convertible Notes contains customary terms and covenants and events of default. If an event of default (as defined therein) occurs and is continuing, the Trustee by notice to the Company, or the holders of at least 25% in aggregate principal amount of the 1.75% Convertible Notes then outstanding by notice to the Company and the Trustee, may, and the Trustee at the request of such holders shall, declare 100% of the principal of and accrued and unpaid interest (including additional interest, if any) on all the 1.75% Convertible Notes to be due and payable. In the case of an event of default arising out of certain bankruptcy events, 100% of the principal of and accrued and unpaid interest (including additional interest, if any), on the 1.75% Convertible Notes will automatically become due and payable immediately. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.75% Convertible Notes.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

The 1.75% Convertible Notes are senior unsecured obligations and rank senior in right of payment to our existing and future indebtedness that is expressly subordinated in right of payment to the 1.75% Convertible Notes; equal in right of payment to our existing and future indebtedness that is not so subordinated; effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all existing and future indebtedness incurred by our subsidiaries.

We separately account for the liability and equity components of the 1.75% Convertible Notes in a manner that reflects the Company's nonconvertible debt borrowing rate when interest expense is recognized in subsequent periods. We estimated the fair value of the 1.75% Convertible Notes to be \$197,373, as of the date of issuance of our 1.75% Convertible Notes, assuming a 6.9% non-convertible borrowing rate. The carrying amount of the equity component was determined to be \$52,627 by deducting the fair value of the liability component from the par value of the 1.75% Convertible Notes. The excess of the principal amount of the liability component over its carrying amount is amortized to interest and other, net over the term of the 1.75% Convertible Notes using the effective interest method. The equity component is not remeasured as long as it continues to meet the conditions for equity classification. In accounting for the \$6,875 of banking, legal and accounting fees related to the issuance of the 1.75% Convertible Notes, we allocated \$5,428 to the liability component and \$1,447 to the equity component. Debt issuance costs attributable to the liability component are being amortized to interest and other, net over the term of the 1.75% Convertible Notes, and issuance costs attributable to the equity component are being amortized to interest and other, net over the term of the 1.75% Convertible Notes, and issuance costs attributable to the equity component are being amortized to interest and other, net over the term of the 1.75% Convertible Notes, and issuance costs attributable to the equity component were netted with the equity component in additional paid-in capital.

As of September, 30, 2014 and March 31, 2014, the if-converted value of our 1.75% Convertible Notes exceeded the principal amount of \$250,000 by \$52,079 and \$37,151, respectively.

The following table provides additional information related to our 1.75% Convertible Notes:

| September | 30, 2014 | Marcl                              | n 31, 2014   |
|-----------|----------|------------------------------------|--|
| \$        | 51,180   | \$                                 | 51,180   |
| ф.        | 250.000  | ¢                                  | 250.000  |
| \$        | )        | \$                                 | 250,000  |
|           | 24,794   |                                    | 30,025   |
| \$        | 225,206  | \$                                 | 219,975  |
| \$        | 2,183    | \$                                 | 2,716  |
|           | \$       | \$ 250,000<br>24,794<br>\$ 225,206 | \$ 51,180 \$   \$ 250,000 \$   24,794 \$   \$ 225,206 \$ |

The following table provides the components of interest expense related to our 1.75% Convertible Notes:

|  | Three En<br>En<br>Septem | ded |       |    | Six Mont<br>Septem |    |       |  |      |      |  |
|--|--------------------------|-----|-------|----|--------------------|----|-------|--|------|------|--|
|  | 2014 2                   |     | 2013  |    | 2013               |    | 2013  |  | 2014 | 2013 |  |
| Cash interest expense (coupon interest expense)              | \$<br>1,094              | \$  | 1,094 | \$ | 2,188              | \$ | 2,188 |  |      |      |  |
| Non-cash amortization of discount on 1.75% Convertible Notes | 2,637                    |     | 2,467 |    | 5,231              |    | 4,894 |  |      |      |  |
| Amortization of debt issuance costs                          | 265                      |     | 278   |    | 533                |    | 559   |  |      |      |  |

| Edgar Filing: LA-Z-BOY INC - Form 10-Q                    |    |       |    |       |    |       |    |       |
|---|----|-------|----|-------|----|-------|----|-------|
| Total interest expense related to 1.75% Convertible Notes | \$ | 3,996 | \$ | 3,839 | \$ | 7,952 | \$ | 7,641 |
|   |    |       |    |       |    |       |    |       |
|   |    |       |    |       |    |       |    |       |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

### 1.00% Convertible Notes Due 2018

On June 18, 2013, we issued \$250,000 aggregate principal amount of 1.00% Convertible Notes due 2018 (the "1.00% Convertible Notes" and together with the 1.75% Convertible Notes, the "Convertible Notes"). The 1.00% Convertible Notes were issued at 98.5% of par value for proceeds of \$246,250. Interest on the 1.00% Convertible Notes is payable semi-annually in arrears on July 1<sup>st</sup> and January 1<sup>st</sup> of each year, commencing on January 1, 2014. The 1.00% Convertible Notes mature on July 1, 2018, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.00% Convertible Notes prior to maturity. The Company also granted the underwriters a 30-day option to purchase up to an additional \$37,500 principal amount of 1.00% Convertible Notes to cover overallotments, if any. On July 17, 2013, the Company closed its public offering of \$37,500 principal amount of the Company's 1.00% Convertible Notes as a result of the underwriters exercising their overallotment option in full on July 12, 2013, bringing the total proceeds to \$283,188.

The 1.00% Convertible Notes are convertible at an initial conversion rate of 46.4727 shares of our common stock per \$1 principal amount of 1.00% Convertible Notes (representing an initial conversion price of approximately \$21.52 per share of common stock for a total of approximately 13,361,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.00% Convertible Notes at their option prior to the close of business on the business day immediately preceding January 1, 2018 only under the following circumstances: (1) during any fiscal quarter commencing after September 30, 2013, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1 principal amount of 1.00% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each such day; or (3) upon the occurrence of specified corporate events. On and after January 1, 2018 until the close of business day immediately preceding the maturity date, holders may convert their 1.00% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 1.00% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

Upon the occurrence of certain fundamental changes involving the Company, holders of the 1.00% Convertible Notes may require us to purchase all or a portion of their 1.00% Convertible Notes for cash at a price equal to 100% of the principal amount of the notes to be purchased, plus accrued and unpaid interest (including additional interest, if any) to, but excluding, the fundamental change purchase date.

The indenture governing the 1.00% Convertible Notes contains customary terms and covenants and events of default. If an event of default (as defined therein) occurs and is continuing, the Trustee by notice to the Company, or the holders of at least 25% in aggregate principal amount of the 1.00% Convertible Notes then outstanding by notice to the Company and the Trustee, may, and the Trustee at the request of such holders shall, declare 100% of the principal of and accrued and unpaid interest (including additional interest, if any) on all the 1.00% Convertible Notes to be due and payable. In the

# TAKE-TWO INTERACTIVE SOFTWARE, INC.

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

case of an event of default arising out of certain bankruptcy events, 100% of the principal of and accrued and unpaid interest (including additional interest, if any), on the 1.00% Convertible Notes will automatically become due and payable immediately. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.00% Convertible Notes.

The 1.00% Convertible Notes are senior unsecured obligations and rank senior in right of payment to our existing and future indebtedness that is expressly subordinated in right of payment to the 1.00% Convertible Notes; equal in right of payment to our existing and future indebtedness that is not so subordinated; effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all existing and future indebtedness incurred by our subsidiaries.

We separately account for the liability and equity components of the 1.00% Convertible Notes in a manner that reflects the Company's nonconvertible debt borrowing rate. We estimated the fair value of the 1.00% Convertible Notes to be \$225,567 upon issuance of our 1.00% Convertible Notes, assuming a 6.15% non- convertible borrowing rate. The carrying amount of the equity component was determined to be approximately \$57,621 by deducting the fair value of the liability component from the net proceeds of the 1.00% Convertible Notes. The excess of the principal amount of the liability component over its carrying amount is amortized to interest and other, net over the term of the 1.00% Convertible Notes using the effective interest method. The equity component is not remeasured as long as it continues to meet the conditions for equity classification. In accounting for the \$2,815 of banking, legal and accounting fees related to the issuance of the 1.00% Convertible Notes, we allocated \$2,209 to the liability component and \$606 to the equity component. Debt issuance costs attributable to the liability component are being amortized to interest and other, net over the term of the 1.00% Convertible Notes, and issuance costs attributable to the equity component were netted with the equity component in additional paid-in capital.

As of September, 30, 2014 and March 31, 2014, the if-converted value of our 1.00% Convertible Notes exceeded the principal amount of \$287,500 by \$20,738 and \$5,507, respectively.

The following table provides additional information related to our 1.00% Convertible Notes:

|   | September 30,<br>2014 |                 |    | Iarch 31,<br>2014 |
|---|-----------------------|-----------------|----|-------------------|
| Additional paid-in capital                      | \$                    | 35,784          | \$ | 35,784            |
|   | ф.                    | <b>207 7</b> 00 | ¢  | 202 500           |
| Principal amount of 1.00% Convertible Notes     | \$                    | 287,500         | \$ | 287,500           |
| Unamortized discount of the liability component |                       | 47,835          |    | 53,444            |
| Net carrying amount of 1.00% Convertible Notes  | \$                    | 239,665         | \$ | 234,056           |
| Carrying amount of debt issuance costs          | \$                    | 1,595           | \$ | 1,831             |
|   |                       | 19              |    |                   |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

### 8. DEBT (Continued)

The following table provides the components of interest expense related to our 1.00% Convertible Notes:

|  | Three Months<br>Ended<br>September 30, |                |    |       |      | Six Months Ende<br>September 30, |    |       |  |     |  |
|--|--|----------------|----|-------|------|----------------------------------|----|-------|--|-----|--|
|  | 2014 2013                              |                |    | 2013  | 2014 |                                  |    | 2013  |  |     |  |
| Cash interest expense (coupon interest expense)              | \$                                     | 718            | \$ | 732   | \$   | 1,437                            | \$ | 823   |  |     |  |
| Non-cash amortization of discount on 1.00% Convertible Notes |  | 2,826          |    | 2,712 |      | 5,609                            |    | 3,044 |  |     |  |
| Amortization of debt issuance costs                          |  | <b>117</b> 125 |    | 125   |      | 125                              |    | 236   |  | 137 |  |
|  |  |                |    |       |      |                                  |    |       |  |     |  |
| Total interest expense related to 1.00% Convertible Notes    | \$                                     | 3,661          | \$ | 3,569 | \$   | 7,282                            | \$ | 4,004 |  |     |  |

### 9. EARNINGS (LOSS) PER SHARE ("EPS")

The following table sets forth the computation of basic and diluted EPS (shares in thousands):

|   | Three Months Ended<br>September 30, |          |    |           |    | Six Month<br>Septem |    |           |
|---|-------------------------------------|----------|----|-----------|----|---------------------|----|-----------|
|   |                                     | 2014     |    | 2013      |    | 2014                |    | 2013      |
| Computation of Basic and Diluted EPS:                 |                                     |          |    |           |    |                     |    |           |
| Net loss  | \$                                  | (41,369) | \$ | (124,120) | \$ | (76,772)            | \$ | (186,034) |
| Weighted average shares outstanding basic and diluted |                                     | 80,355   |    | 88,822    |    | 79,862              |    | 87,907    |
| Basic and diluted EPS:                                | \$                                  | (0.51)   | \$ | (1.40)    | \$ | (0.96)              | \$ | (2.12)    |

The Company incurred a net loss for the three and six months ended September 30, 2014 and 2013; therefore, the basic and diluted weighted average shares outstanding exclude the effect of unvested share-based awards that are considered participating securities and all common stock equivalents because their effect would be antidilutive.

Certain of our unvested restricted stock awards (including restricted stock units, time-based and market-based restricted stock awards) are considered participating securities since these securities have non-forfeitable rights to dividends or dividend equivalents during the contractual period of the award, and thus require the two-class method of computing EPS. The calculation of EPS for common stock shown above excludes the income attributable to the participating securities from the numerator and excludes the dilutive effect of those awards from the denominator. For the three and six months ended September 30, 2014 and 2013, we had approximately 6,890,000 and 13,488,000 participating securities, respectively, which are excluded due to the net loss for that period.

The Company defines common stock equivalents as unexercised stock options, common stock equivalents underlying the Convertible Notes (see Note 8) and warrants outstanding during the period. Common stock equivalents are measured using the treasury stock method, except for the Convertible Notes, which are assessed for their effect on diluted EPS using the more dilutive of the treasury stock method or the if-converted method. Under the provisions of the if- converted method, the Convertible Notes are assumed to be converted and included in the denominator of the EPS calculation and the

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

# 9. EARNINGS (LOSS) PER SHARE ("EPS") (Continued)

interest expense, net of tax, recorded in connection with the Convertible Notes is added back to the numerator.

In connection with the issuance of our 4.375% Convertible Notes in June 2009, the Company purchased convertible note hedges (see Note 8) which were excluded from the calculation of diluted EPS because their effect is always considered antidilutive since the call option would be exercised by the Company when the exercise price is lower than the market price. Also in connection with the issuance of our 4.375% Convertible Notes, the Company entered into warrant transactions (see Note 8). On June 12, 2013, the Company entered into Unwind Agreements with respect to the convertible note hedge transactions and Unwind Agreements with respect to the warrant transactions with each of the hedge counterparties (see Note 8).

The impact of approximately 2,009,000 unexercised stock option awards were excluded from the diluted EPS calculation for the three and six months ended September 30, 2013 due to the net loss for those periods.

For the three and six months ended September 30, 2014, we issued approximately 762,000 and 2,050,000, respectively, of restricted stock awards and we canceled approximately 73,000 and 573,000, respectively, of unvested restricted stock awards.

### 10. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The following table provides the components of accumulated other comprehensive income (loss):

|   | Six 1<br>Foreign<br>currency<br>translation<br>adjustments |         | Months Ended S<br>Unrealized<br>gain (loss)<br>on<br>derivative<br>instruments | Uı<br>ga<br>a'<br>f | aber 30, 2014<br>nrealized<br>ain (loss)<br>on<br>vailable-<br>for-sales<br>ecurities | Total   |
|---|--|---------|--|---------------------|---|---------|
| Balance at March 31, 2014   | \$   | 1,531   | \$ 585   | \$                  | \$  | 2,116   |
| Other comprehensive (loss) income before reclassifications              |  | (7,480) | 32   | r                   | (85)  | (7,533) |
| Amounts reclassified from accumulated other comprehensive income (loss) |  |         |  |                     |   |         |
|   |  |         |  |                     |   |         |
| Balance at September 30, 2014   | \$   | (5,949) | \$ 617   | \$                  | (85) \$   | (5,417) |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

# 10. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) (Continued)

|   | Foreign<br>currency<br>translation |         |    | nded September<br>Unrealized<br>gain (loss)<br>on<br>derivative<br>instruments |    | 2013<br>Total |
|---|------------------------------------|---------|----|--|----|---------------|
| Balance at March 31, 2013   | \$                                 | (4,916) | \$ | 344  | \$ | (4,572)       |
| Other comprehensive income before reclassifications                     |                                    | 6,992   |    | 202  |    | 7,194         |
| Amounts reclassified from accumulated other comprehensive income (loss) |                                    |         |    |  |    |               |
| Balance at September 30, 2013   | \$                                 | 2,076   | \$ | 546  | \$ | 2,622         |

# **11. SEGMENT AND GEOGRAPHIC INFORMATION**

We operate in one reportable segment in which we are a publisher of interactive software games designed for console systems, handheld gaming systems and personal computers, including smart phones and tablets, that are delivered through physical retail, digital download, online platforms and cloud streaming services. Our reporting segment is based upon our internal organizational structure, the manner in which our operations are managed and the criteria used by our Chief Executive Officer, our chief operating decision maker ("CODM") to evaluate performance. The Company's operations involve similar products and customers worldwide. We are centrally managed and the CODM primarily uses consolidated financial information supplemented by sales information by product category, major product title and platform to make operational decisions and assess financial performance. Our business consists of our Rockstar Games and 2K labels which have been aggregated into a single reportable segment (the "publishing segment") based upon their similar economic characteristics, products and distribution methods. Revenue earned from our publishing segment is primarily derived from the sale of internally developed software titles and software titles developed on our behalf by third-parties.

We attribute net revenue to geographic regions based on product destination. Net revenue by geographic region was as follows:

|                                   | Three Months Ended<br>September 30, |   |    |         |    | Six Months Ended<br>September 30, |    |         |  |  |
|-----------------------------------|-------------------------------------|---|----|---------|----|-----------------------------------|----|---------|--|--|
| Net revenue by geographic region: | 2014 2013                           |   |    |         |    | 2014                              |    | 2013    |  |  |
| United States                     | \$                                  | 59,322                                  | \$ | 78,099  | \$ | 124,166                           | \$ | 163,258 |  |  |
| Europe                            |                                     | 44,145                                  |    | 52,274  |    | 88,143                            |    | 92,831  |  |  |
| Asia Pacific                      |                                     | 9,064                                   |    | 9,237   |    | 19,024                            |    | 20,095  |  |  |
| Canada and Latin America          |                                     | 13,746                                  |    | 9,214   |    | 20,369                            |    | 15,307  |  |  |
|                                   |                                     | , i i i i i i i i i i i i i i i i i i i |    |         |    | <i>,</i>                          |    |         |  |  |
|                                   |                                     |   |    |         |    |                                   |    |         |  |  |
|                                   |                                     |   |    |         |    |                                   |    |         |  |  |
| Total net revenue                 | \$                                  | 126,277                                 | \$ | 148,824 | \$ | 251,702                           | \$ | 291,491 |  |  |

### Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

#### (Dollars in thousands, except share and per share amounts)

# 11. SEGMENT AND GEOGRAPHIC INFORMATION (Continued)

Net revenue by product platform was as follows:

|                                  | Three Months Ended<br>September 30, |      |         |    | Six Months Ended<br>September 30, |    |         |  |
|----------------------------------|-------------------------------------|------|---------|----|-----------------------------------|----|---------|--|
| Net revenue by product platform: | 2014                                | 2013 |         |    | 2014                              |    | 2013    |  |
| Console                          | \$<br>93,684                        | \$   | 88,465  | \$ | 177,454                           |    | 192,071 |  |
| PC and other                     | 32,593                              |      | 60,359  |    | 74,248                            |    | 99,420  |  |
| Total net revenue                | \$<br>126,277                       | \$   | 148,824 | \$ | 251,702                           | \$ | 291,491 |  |
|                                  |                                     |      |         |    |                                   |    |         |  |

Our products are delivered through physical retail and digital online services (digital download, online platforms and cloud streaming). Net revenue by distribution channel was as follows:

|                                      | Three Months Ended<br>September 30, |    |         | Six Mont<br>Septem | <br>          |
|--------------------------------------|-------------------------------------|----|---------|--------------------|---------------|
| Net revenue by distribution channel: | 2014                                |    | 2013    | 2014               | 2013          |
| Digital online                       | \$<br>80,646                        | \$ | 89,454  | \$<br>160,847      | \$<br>162,309 |
| Physical retail and other            | 45,631                              |    | 59,370  | 90,855             | 129,182       |
| Total net revenue                    | \$<br>126,277                       | \$ | 148,824 | \$<br>251,702      | \$<br>291,491 |

### **12. COMMITMENTS AND CONTINGENCIES**

At September 30, 2014, we did not have any significant changes to our commitments since March 31, 2014. See Note 11 of the Notes to the Consolidated Financial Statements included in our Annual Report on Form 10-K for the year ended March 31, 2014 for more information regarding our commitments.

### Legal and Other Proceedings

We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be material to our business or financial statements. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

# **13. SHARE REPURCHASE**

### Share Repurchase Program

In January 2013, our Board of Directors (the "Board") authorized the repurchase of up to 7,500,000 shares of our common stock. The authorization permits the Company to purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. It does not obligate the Company to make any purchases at any specific time or situation. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, the Company's financial performance

# Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

### (Dollars in thousands, except share and per share amounts)

# 13. SHARE REPURCHASE (Continued)

and other conditions. The program may be suspended or discontinued at any time for any reason. During the six months ended September 30, 2014, the Company did not repurchase any shares as part of the program. As of September 30, 2014, up to approximately 3,283,000 shares of our common stock remain available for repurchase under the Company's share repurchase authorization.

### Table of Contents

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements contained herein which are not historical facts are considered forward-looking statements under federal securities laws and may be identified by words such as "anticipates," "believes," "estimates," "expects," "intends," "plans," "potential," "predicts," "projects," "seeks," "will," or words of similar meaning and include, but are not limited to, statements regarding the outlook for the Company's future business and financial performance. Such forward-looking statements are based on the current beliefs of our management as well as assumptions made by and information currently available to them, which are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Actual outcomes and results may vary materially from these forward-looking statements based on a variety of risks and uncertainties including those contained herein, in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2014, in the section entitled "Risk Factors," and the Company's other periodic filings with the SEC. All forward-looking statements are qualified by these cautionary statements and speak only as of the date they are made. The Company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise.

Our Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is provided in addition to the accompanying Condensed Consolidated Financial Statements and notes to assist readers in understanding our results of operations, financial condition and cash flows. The following discussion should be read in conjunction with the MD&A and our annual consolidated financial statements and the notes thereto, included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2014.

### Overview

#### **Our Business**

We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. We develop and publish products through our two wholly-owned labels Rockstar Games and 2K. Our products are currently designed for console gaming systems such as Sony's PlayStation®3 ("PS3") and PlayStation®4 ("PS4") and Microsoft's Xbox 360® ("Xbox 360") and Xbox One® ("Xbox One"); and personal computers, including smartphones and tablets. We deliver our products through physical retail, digital download, online platforms and cloud streaming services.

We endeavor to be the most creative, innovative and efficient company in our industry. Our core strategy is to capitalize on the popularity of video games by developing and publishing high-quality interactive entertainment experiences across a range of genres. We focus on building compelling entertainment franchises by publishing a select number of titles for which we can create sequels and incremental revenue opportunities through add-on content, microtransactions and online play. Most of our intellectual property is internally owned and developed, which we believe best positions us financially and competitively. We have established a portfolio of proprietary software content for the major hardware platforms in a wide range of genres, including action, adventure, family/casual, racing, role-playing, shooter, sports and strategy, which we distribute worldwide. We believe that our commitment to creativity and innovation is a distinguishing strength, enabling us to differentiate our products in the marketplace by combining advanced technology with compelling storylines and characters that provide unique gameplay experiences for consumers. We have created, acquired or licensed a group of highly recognizable brands to match the broad consumer demographics we serve, ranging from adults to children and game enthusiasts to casual gamers. Another cornerstone of our strategy is to support the success of our products in the marketplace through innovative marketing programs and global distribution on all platforms and through all channels that are relevant to our target audience.



### Table of Contents

Our revenue is primarily derived from the sale of internally developed software titles and software titles developed by third-parties for our benefit. Operating margins are dependent in part upon our ability to release new, commercially successful software products and to manage effectively their development costs. We have internal development studios located in Australia, Canada, China, Czech Republic, the United Kingdom, and the United States.

Software titles published by our Rockstar Games label are primarily internally developed. We expect Rockstar Games, our wholly-owned publisher of the *Grand Theft Auto, Max Payne, Midnight Club, Red Dead* and other popular franchises, to continue to be a leader in the action / adventure product category and create groundbreaking entertainment by leveraging our existing titles as well as developing new brands. We believe that Rockstar Games has established a uniquely original, popular cultural phenomenon with its *Grand Theft Auto* series, which is the interactive entertainment industry's most iconic and critically acclaimed brand and has sold-in over 189 million units. The latest installment, *Grand Theft Auto V*, was released on Sony's PS3 and Microsoft's Xbox 360 in September 2013. *Grand Theft Auto V* includes access to *Grand Theft Auto Online*, which launched in October 2013. Rockstar Games is also well known for developing brands in other genres, including the *LA Noire, Bully* and *Manhunt* franchises. Rockstar Games continues to expand on our established franchises by developing sequels, offering downloadable add-on episodes, content and virtual currency, and releasing titles for smartphones and tablets.

Our 2K label has published a variety of popular entertainment properties across all key platforms and across a range of genres including shooter, action, role-playing, strategy, sports and family/casual entertainment. We expect 2K to continue to develop new and successful franchises in the future. 2K's internally owned and developed franchises include the critically acclaimed, multi-million unit selling *BioShock*, *Mafia, Sid Meier's Civilization* and *XCOM Enemy Unknown* series. 2K also publishes highly successful externally developed franchises, such as *Borderlands*. 2K's realistic sports simulation titles, include our flagship *NBA 2K* series, which has been the top-ranked NBA basketball video game for 14 years running, and the *WWE 2K* series.

We also have expansion initiatives in the Asia markets, where our strategy is to broaden the distribution of our existing products, expand our business in Japan, and establish an online gaming presence, especially in China and South Korea. 2K has secured a multi-year license from the NBA to develop an online version of the NBA simulation game in China, Taiwan, South Korea and Southeast Asia. In October 2012, *NBA 2K Online*, our free-to-play NBA simulation game co-developed by 2K and Tencent, launched commercially on the Tencent Games portal in China. In addition, South Korean-based studio XLGAMES is presently developing *Civilization Online*, a new online game for the Asian market.

#### Trends and Factors Affecting our Business

*Product Release Schedule.* Our financial results are affected by the timing of our product releases and the commercial success of those titles. Our *Grand Theft Auto* products in particular have historically accounted for a substantial portion of our revenue. Sales of *Grand Theft Auto* products generated approximately 40% of the Company's net revenue for the six months ended September 30, 2014. The timing of our *Grand Theft Auto* releases varies significantly, which in turn may affect our financial performance on a quarterly and annual basis.

*Economic Environment and Retailer Performance.* We continue to monitor economic conditions that may unfavorably affect our businesses, such as deteriorating consumer demand, pricing pressure on our products, credit quality of our receivables, and foreign currency exchange rates. Our business is dependent upon a limited number of customers who account for a significant portion of our revenue. Our five largest customers accounted for 64.7% and 57.7% of net revenue during the six months ended September 30, 2014 and 2013, respectively. As of September 30, 2014 and March 31, 2014, our five

# Table of Contents

largest customers comprised approximately 76.4% and 68.3% of our gross accounts receivable, respectively. We had three customers who accounted for approximately 28.3%, 24.1% and 10.2% of our gross accounts receivable as of September 30, 2014 and three customers who accounted for 22.6%, 22.3% and 14.9% of our gross accounts receivable as of March 31, 2014. We did not have any additional customers that exceeded 10% of our gross accounts receivable as of September 30, 2014 and March 31, 2014. The economic environment has affected our customers in the past, and may do so in the future. Bankruptcies or consolidations of our large retail customers could seriously hurt our business, due to uncollectible accounts receivables and the concentration of purchasing power among the remaining large retailers. Certain of our large customers sell used copies of our games, which may negatively affect our business by reducing demand for new copies of our games. While the downloadable content that we now offer for certain of our titles may serve to reduce used game sales, we expect used game sales to continue to adversely affect our business.

*Hardware Platforms.* We derive most of our revenue from the sale of products made for video game platforms manufactured by third-parties, such as Sony's PS3 and PS4, and Microsoft's Xbox 360 and Xbox One, which comprised approximately 70.1% of the Company's net revenue by product platform for the six months ended September 30, 2014. The success of our business is dependent upon the consumer acceptance of these platforms and the continued growth in the installed base of these platforms. When new hardware platforms are introduced, demand for software based on older platforms typically declines, which may negatively affect our business during the market transition to the new consoles. We continually monitor console hardware sales. We manage our product delivery on each current and future platform in a manner we believe to be most effective to maximize our revenue opportunities and achieve the desired return on our investments in product development. Additionally, our development costs are generally higher for titles during platform transition periods, and we have a limited ability to predict the consumer acceptance of the future platforms, which may affect our sales and profitability. Accordingly, our strategy is to focus our development efforts on a select number of the highest quality titles for these platforms, while also expanding our offerings for emerging platforms such as mobile and online games.

Online Content and Digital Distribution. The interactive entertainment software industry is delivering a growing amount of content through digital online delivery methods. We provide a variety of online delivered products and offerings. A number of our titles that are available through retailers as packaged goods products are also available through direct digital download through the Internet (from websites we own and others owned by third-parties). We aim to drive recurrent consumer spending, by generating incremental revenues from our titles through digital download offerings, including add-on content, microtransactions and online play. In addition, we are publishing an expanding variety of titles for tablets and smartphones, which are delivered to consumers through digital download through the Internet. Note 11 to our Condensed Consolidated Financial Statements, "Segment and Geographic Information," discloses that net revenue from digital online channels comprised approximately 63.9% of the Company's net revenue by distribution channel for the six months ended September 30, 2014. We expect online delivery of games and game offerings to become an increasing part of our business over the long- term.

# **Product Releases**

We did not release any key titles during the six months ended September 30, 2014.

27

# **Product Pipeline**

We have announced the following future key titles to date (this list does not represent all titles currently in development):

| Title                                   | Publishing Label | Internal or External<br>Development | Platform(s)               | Date Released               |
|---|------------------|-------------------------------------|---------------------------|-----------------------------|
| NBA 2K15                                | -                | -                                   | PS3, PS4, Xbox 360, Xbox  |                             |
|   | 2K               | Internal                            | One, PC                   | October 7, 2014 (released)  |
| Borderlands: The Pre-Sequel             | 2K               | Internal/External Dev.              | Xbox 360, PS3, Windows PC | October 14, 2014 (released) |
| Sid Meier's Civilization: Beyond Earth  | 2K               | Internal                            | Windows PC                | October 24, 2014 (released) |
| WWE 2K15                                | 2K               | Internal/External Dev.              | PS3, Xbox 360             | October 28, 2014 (released) |
| BioShock Infinite: The Complete Edition | 2K               | Internal                            | Xbox 360, PS3             | November 4, 2014            |
| WWE 2K15                                | 2K               | Internal/External Dev.              | PS4, Xbox One             | November 18, 2014*          |
| Grand Theft Auto V                      | Rockstar Games   | Internal                            | Xbox One, PS4             | November 18, 2014           |
| Grand Theft Auto Online                 | Rockstar Games   | Internal                            | Xbox One, PS4             | November 18, 2014           |
| Grand Theft Auto V                      | Rockstar Games   | Internal                            | PC                        | January 27, 2015            |
| Evolve                                  | 2K               | External                            | Xbox One, PS4, PC         | February 10, 2015           |
| Battleborn                              | 2K               | External                            | Xbox One, PS4, PC         | Fiscal Year 2016            |

\*

North American release date; international release date typically follows three days after.

# **Critical Accounting Policies and Estimates**

Our most critical accounting policies, which are those that require significant judgment, include: revenue recognition; allowances for returns, price concessions and other allowances; capitalization and recognition of software development costs and licenses; fair value estimates including inventory obsolescence, valuation of goodwill, intangible assets and long-lived assets; valuation and recognition of stock-based compensation; and income taxes. In-depth descriptions of these can be found in our Annual Report on Form 10-K for the fiscal year ended March 31, 2014.

#### **Recently Issued Accounting Pronouncements**

#### **Revenue from Contracts with Customers**

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, as a new Topic, Accounting Standards Codification ("ASC") Topic 606. The new revenue recognition standard provides a five-step analysis of transactions to determine when and how revenue is recognized. The core principle is that a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This ASU is effective for the annual and interim periods beginning after December 15, 2016 (April 1, 2017 for the Company) and shall be applied retrospectively to each period presented or as a cumulative-effect adjustment as of the date of adoption. The Company is currently determining its implementation approach and evaluating the impact of adopting this update on our Condensed Consolidated Financial Statements.

#### **Requirements for Reporting Discontinued Operations**

In April 2014, the FASB issued ASU 2014-08, Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity. This new guidance raises the threshold for a disposal to qualify as discontinued operations and requires new disclosures for individually material disposal transactions that do not meet the definition of a discontinued operation. Under the new standard, companies report discontinued operations when they have a disposal that represents a strategic shift that has or will have a major impact on operations or financial results. This update will be applied prospectively and is effective for annual periods, and interim periods within those years, beginning after December 15, 2014 (April 1, 2015 for the Company). Early adoption is permitted provided the disposal was not previously disclosed. The adoption of this new guidance is not expected to have a material effect on our Condensed Consolidated Financial Statements.

# Table of Contents

# Presentation of Unrecognized Tax Benefits

In July 2013, new guidance was issued requiring that entities that have an unrecognized tax benefit and a net operating loss carryforward or similar tax loss or tax credit carryforward in the same jurisdiction as the uncertain tax position present the unrecognized tax benefit as a reduction of the deferred tax asset for the loss or tax credit carryforward rather than as a liability when the uncertain tax position would reduce the loss or tax credit carryforward under the tax law. The disclosure requirements became effective for annual periods (and interim periods within those annual periods) beginning after December 15, 2013 (April 1, 2014 for the Company), and is applied prospectively. The adoption of this guidance has not had a material effect on our Condensed Consolidated Financial Statements.

| 2 | n |
|---|---|
| 2 | 9 |

# **Results of Operations**

The following table sets forth, for the periods indicated, the percentage of net revenue represented by certain line items in our Condensed Consolidated Statements of Operations, net revenue by geographic region, net revenue by platform and net revenue by distribution channel:

|  | Three Mo<br>Endec |                 | Six Mon<br>Ended | l               |
|--|-------------------|-----------------|------------------|-----------------|
|  | Septembe          | r 30,           | September        | r 30,           |
|  | 2014              | 2013            | 2014             | 2013            |
| Net revenue  | 100.0%            | 100.0%          | 100.0%           | 100.0%          |
| Cost of goods sold   | 41.2%             | 62.1%           | 42.2%            | 63.9%           |
|  |                   |                 |                  |                 |
| Gross profit   | 58.8%             | 37.9%           | 57.8%            | 36.1%           |
| Selling and marketing  | 38.9%             | 68.1%           | 34.2%            | 49.0%           |
| General and administrative   | 34.8%             | 28.9%           | 33.1%            | 26.0%           |
| Research and development   | 19.4%             | 17.8%           | 19.3%            | 16.3%           |
| Depreciation and amortization  | 4.1%              | 2.3%            | 3.7%             | 2.2%            |
| Total operating expenses   | 97.2%             | 117.1%          | 90.3%            | 93.5%           |
| Loss from operations   | (38.4)%           | (79.2)%         | (32.5)%          | (57.4)%         |
| Interest and other, net  | (5.9)%            | (7.2)%          | (6.0)%           | (6.9)%          |
| Gain on sale of long-term investment   | 15.0%             | 0.0%            | 7.5%             | 0.0%            |
| Loss on extinguishment of debt   | 0.0%              | (6.1)%          | 0.0%             | (3.1)%          |
| Gain on convertible note hedge and warrants, net                                   | 0.0%              | 3.6%            | 0.0%             | 1.2%            |
| Loss before income taxes   | (29.3)%           | (88.9)%         | (31.0)%          | (66.2)%         |
| Provision (benefit) for income taxes   | 3.5%              | (5.5)%          | (0.5)%           | (2.4)%          |
| Loss from continuing operations<br>Loss from discontinued operations, net of taxes | (32.8)%<br>0.0%   | (83.4)%<br>0.0% | (30.5)%<br>0.0%  | (63.8)%<br>0.0% |
| Net loss   | (32.8)%           | (83.4)%         | (30.5)%          | (63.8)%         |
| Net revenue by geographic region:  |                   |                 |                  |                 |
| United States  | 47.0%             | 52.5%           | 49.3%            | 56.0%           |
| International  | 53.0%             | 47.5%           | 50.7%            | 44.0%           |
| Net revenue by platform:   |                   |                 |                  |                 |
| Console  | 74.2%             | 59.4%           | 70.5%            | 65.9%           |
| PC and other   | 25.8%             | 40.6%           | 29.5%            | 34.1%           |
| Net revenue by distribution channel:   |                   |                 |                  |                 |

| Digital online            | 63.9% | 60.1% | 63.9% | 55.7% |
|---------------------------|-------|-------|-------|-------|
| Physical retail and other | 36.1% | 39.9% | 36.1% | 44.3% |
|                           | 30    | )     |       |       |

# Three Months Ended September 30, 2014 Compared to September 30, 2013

| (thousands of dollars)         | 2014          | %               | 2013    |           | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|--------------------------------|---------------|-----------------|---------|-----------|-------------------------|------------------------------|
| Net revenue                    | \$<br>126,277 | 100.0% \$       | 148,824 | 100.0% \$ | (22,547)                | (15.2)%                      |
| Software development costs and |               |                 |         |           |                         |                              |
| royalties(1)                   | 16,343        | 12.9%           | 51,090  | 34.3%     | (34,747)                | (68.0)%                      |
| Product costs                  | 18,761        | 14.9%           | 33,142  | 22.3%     | (14,381)                | (43.4)%                      |
| Internal royalties             | 12,413        | 9.8%            | 5,262   | 3.5%      | 7,151                   | 135.9%                       |
| Licenses                       | 4,499         | 3.6%            | 2,969   | 2.0%      | 1,530                   | 51.5%                        |
| Cost of goods sold             | 52,016        | 41.2%           | 92,463  | 62.1%     | (40,447)                | (43.7)%                      |
| Gross profit                   | \$<br>74,261  | <b>58.8%</b> \$ | 56,361  | 37.9% \$  | 17,900                  | 31.8%                        |

(1)

Includes \$1,268 and \$858 of stock-based compensation expense in 2014 and 2013, respectively, included in software development costs and royalties.

For the three months ended September 30, 2014, net revenue decreased \$22.5 million as compared to the prior year. This decrease was due to approximately \$39.3 million in lower sales of *Borderlands 2, Sid Meier's Civilization V: Brave New World, The Bureau: XCOM Declassified, Bioshock Infinite* and *Major League Baseball 2K13*, which were released in prior years, partially offset by \$20.2 million in higher sales from our *Grand Theft Auto* franchise, primarily driven by sales of *Grand Theft Auto V* and *Grand Theft Auto Online.* 

Net revenue on consoles increased to 74.2% of our total net revenue for the three months ended September 30, 2014 as compared to 59.4% for the same period in the prior year primarily due to the decreased percentage of total net revenue on PC and other platforms. PC and other sales decreased to 25.8% of our total net revenue for the three months ended September 30, 2014 as compared to 40.6% for the prior year period, which had benefited from the PC and Mac release of *Sid Meier's Civilization V: Brave New World* in July 2013, *Borderland 2* which released several downloadable content packs in the prior period, the PC releases of *BioShock Infinite* in March 2013 and *The Bureau: XCOM Declassified* in August 2013.

Net revenue from digital online channels increased to 63.9% of our total net revenue for the three months ended September 30, 2014 as compared to 60.1% for the prior year period. The increase was primarily driven by higher sales of digitally-delivered offerings from our *Grand Theft Auto* franchise, partially offset by lower sales of digitally delivered offerings for *Borderlands 2* which had benefitted from the release of several downloadable content packs during the prior year period. Our percentage of digital online revenues for the three months ended September 30, 2014 and 2013 benefited from the absence of a key release during either period. Net revenue from physical retail and other channels represented 36.1% of our total net revenue for the three months ended September 30, 2014, which was consistent with the prior year. Recurrent consumer spending (including add-on content, microtransactions and online play) represented 54.3% and 45.6% of net revenue from digital online channels for the three months ended September 30, 2014 and 2013, respectively.

Gross profit as a percentage of net revenue for the three months ended September 30, 2014 was 58.8% as compared to 37.9% for the prior year period. The increase was primarily due to (i) higher software development costs and royalties in the prior year associated with the August 2013 release of *The Bureau: XCOM Declassified* and (ii) lower product costs in the current year period as a percentage of net revenue primarily due to a greater share of net revenue in the current year period being generated from a product mix with higher selling price points, partially offset by higher internal royalties mainly due to higher income generated from our *Grand Theft Auto* franchise in the current year period.

# Table of Contents

Net revenue earned outside of the United States accounted for 53.0% of our total net revenue for the three months ended September 30, 2014, as compared to 47.5% in the prior year. The year-over-year percentage increase was primarily due to *Grand Theft Auto V*, which generated higher sales outside of the United States during the three months ended September 30, 2014. Foreign currency exchange rates had an immaterial impact to net revenue and gross profit for the three months ended September 30, 2014 as compared to the prior year.

# **Operating Expenses**

| (thousands of dollars)<br>Selling and marketing<br>General and administrative<br>Research and development<br>Depreciation and<br>amortization | \$<br>2014<br>49,136<br>43,975<br>24,533<br>5,130 | % of net<br>revenue<br>38.9% \$<br>34.8%<br>19.4%<br>4.1% | <b>2013</b><br>101,342<br>43,023<br>26,520<br>3,367 | % of net     revenue     68.1%     28.9%     17.8%     2.3% | Increase/<br>(decrease)<br>(52,206)<br>952<br>(1,987)<br>1,763 | %<br>Increase/<br>(decrease)<br>(51.5)%<br>2.2%<br>(7.5)%<br>52.4% |
|---|---|---|---|---|--|--|
| Total operating<br>expenses(1)  | \$<br>122,774                                     | 97.2% \$  | 174,252   | 117.1% \$   | \$ (51,478)  | (29.5)%  |

0

Includes stock-based compensation expense, which was allocated as follows (in thousands):

|                            | 2014        | 2013        |
|----------------------------|-------------|-------------|
| Selling and marketing      | \$<br>2,249 | \$<br>3,029 |
| General and administrative | \$<br>9,095 | \$<br>9,113 |
| Research and development   | \$<br>1,256 | \$<br>2,319 |

Foreign currency exchange rates increased total operating expenses by \$1.3 million for the three months ended September 30, 2014 as compared to the prior year.

#### Selling and marketing

Selling and marketing expenses decreased \$52.2 million for the three months ended September 30, 2014 as compared to the prior year which included \$51.6 million of advertising expenses that were incurred in the prior year period primarily for *Grand Theft Auto V* which was released in September 2013.

#### General and administrative

General and administrative expenses increased \$1.0 million for the three months ended September 30, 2014, as compared to the prior year, primarily due to higher professional fees incurred for certain legal matters.

General and administrative expenses for the three months ended September 30, 2014 and 2013 include occupancy expense (primarily rent, utilities and office expenses) of \$4.6 million and \$4.3 million, respectively, related to our development studios.

# Research and development

Research and development expenses decreased \$2.0 million for the three months ended September 30, 2014 as compared to the prior year due to higher payroll capitalization at our development studios due to upcoming product releases.

### Interest and other, net

Interest and other, net was an expense of \$7.5 million for the three months ended September 30, 2014, as compared to an expense of \$10.7 million for the three months ended September 30, 2013. The decrease of \$3.2 million was primarily due to a decrease of \$2.9 million in interest expense in connection with the redemption of our 4.375% Convertible Notes in August 2013.

# Gain on sale of long-term investment

The Company held an investment in Twitch Interactive, Inc.'s ("Twitch") Class C Preferred stock, which was accounted for under the cost method of accounting. In September 2014, the Company recognized a pretax gain of approximately \$19.0 million in connection with the sale of Twitch. The pretax gain is presented as "Gain on sale of long-term investment" in our Condensed Consolidated Statements of Operations for the three months ended September 30, 2014.

# Loss on extinguishment of debt

Loss on extinguishment of debt was \$9.0 million for the three months ended September 30, 2013 due to the conversion and redemption of our 4.375% Convertible Notes.

# Gain on convertible note hedge and warrants, net

Gain on convertible note hedge and warrants, net was \$5.4 million for the three months ended September 30, 2013 due to the increase in the Company's share price during the period from June 2013 to the net settlement of the hedge and warrants in August 2013.

# Provision (Benefit) for Income Taxes

The provision for income taxes was \$4.3 million for the three months ended September 30, 2014, as compared to a benefit of \$8.2 million for the three months ended September 30, 2013. The increase in income tax expense was primarily due to tax expense recognized during the current quarter attributable to the gain recognized in connection with the sale of Twitch described above.

Our effective tax rate differed from the federal statutory rate primarily due to changes in valuation allowances related to tax credit carryforwards that will be utilized against projected full year income.

We are regularly audited by domestic and foreign taxing authorities. Audits may result in tax assessments in excess of amounts claimed and the payment of additional taxes. We believe that our tax positions comply with applicable tax law, and that we have adequately provided for reasonably foreseeable tax assessments.

#### Net loss and net loss per share

For the three months ended September 30, 2014, our net loss was \$41.4 million, as compared to \$124.1 million in the prior year period. Net loss per share for the three months ended September 30, 2014 was \$0.51 as compared to net loss per share of \$1.40 for the three months ended September 30, 2013. Basic and diluted weighted average shares outstanding of 80.4 million were 8.4 million shares lower as compared to the prior year period primarily due to the repurchase of 16.2 million shares during the fiscal year ended March 31, 2014, partially offset by the vesting of restricted stock awards and the issuance of shares in connection with the redemption of our 4.375% Convertible Notes in August 2013. See Note 9 to our Condensed Consolidated Financial Statements for additional information regarding earnings per share.

33

# Six Months Ended September 30, 2014 Compared to September 30, 2013

| (thousands of dollars)                      | 2014          | %               | 2013    | %      | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|---|---------------|-----------------|---------|--------|-------------------------|------------------------------|
| Net revenue                                 | \$<br>251,702 | 100.0% \$       | 291,491 | 100.0% | \$ (39,789)             | (13.7)%                      |
| Software development costs and royalties(1) | 36,649        | 14.6%           | 104,818 | 36.0%  | (68,169)                | (65.0)%                      |
| Product costs                               | 37,353        | 14.8%           | 64,129  | 22.0%  | (26,776)                | (41.8)%                      |
| Licenses                                    | 11,459        | 4.6%            | 9,156   | 3.1%   | 2,303                   | 25.2%                        |
| Internal royalties                          | 20,711        | 8.2%            | 8,202   | 2.8%   | 12,509                  | 152.5%                       |
| Cost of goods sold                          | 106,172       | 42.2%           | 186,305 | 63.9%  | (80,133)                | (43.0)%                      |
| Gross profit                                | \$<br>145,530 | <b>57.8%</b> \$ | 105,186 | 36.1%  | \$ 40,344               | 38.4%                        |

(1)

Includes \$2,739 and \$1,956 of stock-based compensation expense in 2014 and 2013, respectively.

For the six months ended September 30, 2014, net revenue decreased \$39.8 million as compared to the prior year. This decrease was due to approximately \$67.9 million in lower sales of *Borderlands 2, Bioshock Infinite, Major League Baseball 2K13, Sid Meier's Civilization V: Brave New World* and *The Bureau: XCOM Declassified*, which were released in prior years, partially offset by \$35.6 million in higher sales from our *Grand Theft Auto* franchise, primarily driven by sales of *Grand Theft Auto V* and *Grand Theft Auto Online*.

Net revenue on consoles increased to 70.5% of our total net revenue for the six months ended September 30, 2014 as compared to 65.9% for the same period in the prior year primarily due to the decreased percentage of total net revenue on PC and other platforms. PC and other sales decreased to 29.5% of our total net revenue for the six months ended September 30, 2014 as compared to 34.1% in the prior year period, which had benefited from the PC and Mac release of *Sid Meier's Civilization V: Brave New World* in July 2013, and the PC releases of *BioShock Infinite* in March 2013 and *Borderlands 2* in September 2012. Net revenue from digital online channels increased to 63.9% of our total net revenue for the six months ended September 30, 2014 as compared to 55.7% for the prior year period. The increase was primarily driven by higher sales of digitally-delivered offerings from our *Grand Theft Auto* franchise, partially offset by lower sales of digitally delivered offerings for *Borderlands 2* which had benefitted from the release of several downloadable content packs during the prior year period. In addition, our percentage of digital online revenues for the six months ended September 30, 2014 and 2013 benefited from the absence of a key release during either period. Recurrent consumer spending (including add-on content, microtransactions and online play) represented 47.9% and 45.6% of net revenue from digital online channels for the six months ended September 30, 2014 and 2013, respectively. Net revenue from physical retail and other channels decreased to 36.1% of our total net revenue for the six months ended September 30, 2014, as compared to 44.3% for the same period in the prior year primarily due to the increased proportion of total net revenue from digital online channels explained above.

Gross profit as a percentage of net revenue for the six months ended September 30, 2014 was 57.8% as compared to 36.1% for the prior year period. The increase was primarily due to (i) lower product costs in the current year as a percentage of net revenue due to an increased proportion of net revenue from digital online channels and (ii) lower software development costs and royalties during the six months ended September 30, 2014 mainly due to the August 2013 release of *The Bureau: XCOM Declassified*, partially offset by higher internal royalties in the current year's period mainly due to higher income generated from our *Grand Theft Auto* franchise.

Net revenue earned outside of the United States accounted for 50.7% of our total net revenue for the six months ended September 30, 2014, as compared to 44.0% in the prior year period. The

# Table of Contents

percentage increase was primarily due to *Grand Theft Auto V*, which generated higher sales outside of the United States during the six months ended September 30, 2014. Foreign currency exchange rates had increased net revenue by \$1.1 million and had an immaterial impact to gross profit, for the six months ended September 30, 2014 as compared to the prior year.

# **Operating Expenses**

| (thousands of dollars)        | 2014          | % of net revenue | 2013    | % of net revenue | (0 | ncrease/<br>lecrease) | %<br>Increase/<br>(decrease) |
|-------------------------------|---------------|------------------|---------|------------------|----|-----------------------|------------------------------|
| Selling and marketing         | \$<br>85,982  | 34.2%\$          | 142,943 | 49.0%            | \$ | (56,961)              | (39.8)%                      |
| General and administrative    | 83,327        | 33.1%            | 75,883  | 26.0%            |    | 7,444                 | 9.8%                         |
| Research and development      | 48,665        | 19.3%            | 47,391  | 16.3%            |    | 1,274                 | 2.7%                         |
| Depreciation and amortization | 9,278         | 3.7%             | 6,424   | 2.2%             |    | 2,854                 | 44.4%                        |
| Total operating expenses(1)   | \$<br>227,252 | 90.3%\$          | 272,641 | 93.5%            | \$ | (45,389)              | (16.6)%                      |

(1)

Includes stock-based compensation expense, which was allocated as follows (in thousands):

|                            | 2014         | 2013         |
|----------------------------|--------------|--------------|
| Selling and marketing      | \$<br>4,249  | \$<br>4,606  |
| General and administrative | \$<br>14,055 | \$<br>12,148 |
| Research and development   | \$<br>2,803  | \$<br>2,556  |

Foreign currency exchange rates increased total operating expenses by \$2.8 million for the six months ended September 30, 2014 as compared to the prior year period.

#### Selling and marketing

Selling and marketing expenses decreased \$57.0 million for the six months ended September 30, 2014 as compared to the prior year which included \$62.0 million of advertising expenses that were incurred in the prior year period primarily for *Grand Theft Auto V* which released in September 2013. Partially offsetting the decrease in selling and marketing expenses were higher trade show costs related to our participation in the Electronic Entertainment Expo in 2014 but not in 2013.

#### General and administrative

General and administrative expenses increased \$7.4 million for the six months ended September 30, 2014, as compared to the prior year period, primarily due to higher professional fees related to ZelnickMedia stock based compensation expense mainly due to the Company's relative stock price performance related to the 2011 management agreement and the restricted units granted in connection with the 2014 Management Agreement, as well as higher professional fees incurred for certain legal matters.

General and administrative expenses for the six months ended September 30, 2014 and 2013 include occupancy expense (primarily rent, utilities and office expenses) of \$8.8 million and \$8.5 million, respectively, related to our development studios.

#### Research and development

Research and development expenses increased \$1.3 million for the six months ended September 30, 2014 as compared to the prior year period primarily due to an increase in personnel costs due mainly to higher headcount and stock-based compensation.

### Interest and other, net

Interest and other, net was an expense of \$15.2 million for the six months ended September 30, 2014, as compared to an expense of \$20.1 million for the six months ended September 30, 2013. The decrease of \$4.9 million was primarily due to a net decrease of \$3.7 million in interest expense primarily due to the redemption of our 4.375% Convertible Notes in August 2013 partially offset by interest on the 1.00% Convertible Notes issued in June 2013.

# Gain on sale of investment

The Company held an investment in Twitch Interactive, Inc.'s ("Twitch") Class C Preferred stock, which was accounted for under the cost method of accounting. In September 2014, the Company recognized a pretax gain of approximately \$19.0 million in connection with the sale of Twitch. The pretax gain is presented as "Gain on sale of long-term investment" in our Condensed Consolidated Statements of Operations for the six months ended September 30, 2014.

# Loss on extinguishment of debt

Loss on extinguishment of debt was \$9.0 million for the six months ended September 30, 2013 due to the conversion and redemption of our 4.375% Convertible Notes.

# Gain on convertible note hedge and warrants, net

Gain on convertible note hedge and warrants, net was \$3.5 million for the six months ended September 30, 2013 due to the increase in the Company's share price during the period from June 2013 to the net settlement of the hedge and warrants in August 2013.

# Provision (Benefit) for Income Taxes

Income tax benefit was \$1.2 million for the six months ended September 30, 2014, as compared to \$7.1 million for the six months ended September 30, 2013. The decrease in income tax benefit was primarily due to tax expense recognized during the current quarter attributable to the gain recognized in connection with the sale of Twitch described above.

Our effective tax rate differed from the federal statutory rate primarily due to changes in valuation allowances related to tax credit carryforwards that will be utilized against projected full year income.

We are regularly audited by domestic and foreign taxing authorities. Audits may result in tax assessments in excess of amounts claimed and the payment of additional taxes. We believe that our tax positions comply with applicable tax law, and that we have adequately provided for reasonably foreseeable tax assessments.

# Net loss and net loss per share

For the six months ended September 30, 2014, our net loss was \$76.8 million, as compared to \$186.0 million in the prior year period. Net loss per share for the six months ended September 30, 2014 was \$0.96 as compared to net loss per share of \$2.12 for the six months ended September 30, 2013. Basic and diluted weighted average shares outstanding of 79.9 million were 8.0 million shares lower as compared to the prior year period, primarily due to the repurchase of 16.2 million shares during fiscal year ended March 31, 2014, partially offset by the vesting of restricted stock awards and the issuance of shares in connection with the redemption of our 4.375% Convertible Notes in August 2013. See Note 9 to our Condensed Consolidated Financial Statements for additional information regarding earnings per share.



### Liquidity and Capital Resources

Our primary cash requirements have been to fund (i) the development, manufacturing and marketing of our published products, (ii) working capital, (iii) acquisitions and (iv) capital expenditures. In addition, our cash funding requirements may be impacted by U.S. tax payments resulting from U.S. taxable income. We expect to rely on funds provided by our operating activities, our Credit Agreement and our Convertible Notes to satisfy our working capital needs.

# Short-term Investments

During the six months ended September 30, 2014, the Company has purchased \$49.5 million of short-term investments which are highly liquid in nature and represent an investment of cash that is available for current operations. From time to time, the Company may purchase additional short-term investments depending on future market conditions and liquidity needs.

# **Credit Agreement**

In August 2014, we entered into a Third Amendment to the Second Amended and Restated October 2011 Credit Agreement (the "Credit Agreement"). The Credit Agreement provides for borrowings of up to \$100.0 million which may be increased by up to \$40.0 million pursuant to the terms of the Credit Agreement, and is secured by substantially all of our assets and the equity of our subsidiaries. The Credit Agreement expires on August 18, 2019. Revolving loans under the Credit Agreement bear interest at our election of (a) 0.50% to 1.00% above a certain base rate (4.25% at September 30, 2014), or (b) 1.50% to 2.00% above the LIBOR Rate (approximately 2.16% at September 30, 2014), with the margin rate subject to the achievement of certain average liquidity levels. We are also required to pay a monthly fee on the unused available balance, ranging from 0.25% to 0.375% based on availability.

Availability under the Credit Agreement is restricted by our United States and United Kingdom based accounts receivable and inventory balances. The Credit Agreement also allows for the issuance of letters of credit in an aggregate amount of up to \$5.0 million.

As of September 30, 2014, there was \$98.3 million available to borrow under the Credit Agreement. At September 30, 2014, we had no outstanding borrowings under the Credit Agreement and \$1.7 million of letters of credit outstanding.

The Credit Agreement contains covenants that substantially limit us and our subsidiaries' ability to: create, incur, assume or be liable for indebtedness; dispose of assets outside the ordinary course of business; acquire, merge or consolidate with or into another person or entity; create, incur or allow any lien on any of their respective properties; make investments; or pay dividends or make distributions (each subject to certain limitations); or optionally prepay any indebtedness (subject to certain exceptions, including an exception permitting the redemption of the Company's unsecured convertible senior notes upon the meeting of certain minimum liquidity requirements). In addition, the Credit Agreement provides for certain events of default such as nonpayment of principal and interest, breaches of representations and warranties, noncompliance with covenants, acts of insolvency, default on indebtedness held by third parties and default on certain material contracts (subject to certain limitations and cure periods). The Credit Agreement also contains a requirement that we maintain an interest coverage ratio of more than one to one for the trailing twelve month period, if certain average liquidity levels fall below \$30.0 million. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the Credit Agreement.

37

# Table of Contents

# 1.75% Convertible Notes Due 2016

On November 16, 2011, we issued \$250.0 million aggregate principal amount of 1.75% Convertible Notes due 2016 (the "1.75% Convertible Notes"). Interest on the 1.75% Convertible Notes is payable semi-annually in arrears on June 1<sup>st</sup> and December 1<sup>st</sup> of each year, commencing on June 1, 2012. The 1.75% Convertible Notes mature on December 1, 2016, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.75% Convertible Notes prior to maturity.

The 1.75% Convertible Notes are convertible at an initial conversion rate of 52.3745 shares of our common stock per \$1,000 principal amount of 1.75% Convertible Notes (representing an initial conversion price of approximately \$19.093 per share of common stock for a total of approximately 13,094,000 underlying conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.75% Convertible Notes at their option prior to the close of business on the business day immediately preceding June 1, 2016 only under the following circumstances: (1) during any fiscal quarter commencing after March 31, 2012, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of 1.75% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each such day; or (3) upon the occurrence of specified corporate events. On and after June 1, 2016 until the close of business on the business day immediately preceding the maturity date, holders may convert their 1.75% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 1.75% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

The indenture governing the 1.75% Convertible Notes contains customary terms and covenants and events of default. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.75% Convertible Notes.

# 1.00% Convertible Notes Due 2018

On June 18, 2013, we issued \$250.0 million aggregate principal amount of 1.00% Convertible Notes due 2018 (the "1.00% Convertible Notes" and together with the 1.75% Convertible Notes, the "Convertible Notes"). The 1.00% Convertible Notes were issued at 98.5% of par value for proceeds of \$246.3 million. Interest on the 1.00% Convertible Notes is payable semi-annually in arrears on July 1<sup>st</sup> and January 1<sup>st</sup> of each year, commencing on January 1, 2014. The 1.00% Convertible Notes mature on July 1, 2018, unless earlier repurchased by the Company or converted. The Company does not have the right to redeem the 1.00% Convertible Notes prior to maturity. The Company also granted the underwriters a 30-day option to purchase up to an additional \$37.5 million principal amount of 1.00% Convertible Notes to cover overallotments, if any. On July 17, 2013, the Company closed its public offering of \$37.5 million principal amount of the Company's 1.00% Convertible Notes as a result of the underwriters exercising their overallotment option in full on July 12, 2013, bringing the proceeds to \$283.2 million.

The 1.00% Convertible Notes are convertible at an initial conversion rate of 46.4727 shares of our common stock per \$1,000 principal amount of 1.00% Convertible Notes (representing an initial conversion price of approximately \$21.52 per share of common stock for a total of approximately 13,361,000 underwriting conversion shares) subject to adjustment in certain circumstances. Holders may convert the 1.00% Convertible Notes at their option prior to the close of business on the business day immediately preceding January 1, 2018 only under the following circumstances: (1) during any fiscal



# Table of Contents

quarter commencing after September 30, 2013, if the last reported sale price of the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter is greater than or equal to 130% of the applicable conversion price on each applicable trading day; (2) during the five business day period after any 10 consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of 1.00% Convertible Notes for each day of that measurement period was less than 98% of the product of the last reported sale price of our common stock and the applicable conversion rate on each such day; or (3) upon the occurrence of specified corporate events. On and after January 1, 2018 until the close of business on the business day immediately preceding the maturity date, holders may convert their 1.00% Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the 1.00% Convertible Notes may be settled, at our election, in cash, shares of our common stock, or a combination of cash and shares of the Company's common stock.

The indenture governing the 1.00% Convertible Notes contains customary terms and covenants and events of default. As of September 30, 2014, we were in compliance with all covenants and requirements outlined in the indenture governing the 1.00% Convertible Notes.

## **Financial Condition**

We are subject to credit risks, particularly if any of our receivables represent a limited number of customers or are concentrated in foreign markets. If we are unable to collect our accounts receivable as they become due, it could adversely affect our liquidity and working capital position.

Generally, we have been able to collect our accounts receivable in the ordinary course of business. We do not hold any collateral to secure payment from customers. We have trade credit insurance on the majority of our customers to mitigate accounts receivable risk.

A majority of our trade receivables are derived from sales to major retailers and distributors. Our five largest customers accounted for approximately 64.7% and 57.7% of net revenue for the six months ended September 30, 2014 and 2013, respectively. As of September 30, 2014 and March 31, 2014, our five largest customers accounted for approximately 76.4% and 68.3% of our gross accounts receivable balance, respectively. We had three customers who accounted for approximately 28.3%, 24.1% and 10.2% of our gross accounts receivable as of September 30, 2014 and three customers who accounted for 22.6%, 22.3% and 14.9% of our gross accounts receivable as of March 31, 2014. We did not have any additional customers that exceeded 10% of our gross accounts receivable as of September 30, 2014 and March 31, 2014. Based upon performing ongoing credit evaluations, maintaining trade credit insurance on a majority of our customers and our past collection experience, we believe that the receivable balances from these largest customers do not represent a significant credit risk, although we actively monitor each customer's credit worthiness and economic conditions that may affect our customers' business and access to capital. We are monitoring the current global economic conditions, including credit markets and other factors as it relates to our customers in order to manage the risk of uncollectible accounts receivable.

We believe our current cash and cash equivalents, short-term investments and projected cash flow from operations, along with availability under our Credit Agreement will provide us with sufficient liquidity to satisfy our cash requirements for working capital, capital expenditures and commitments through at least the next 12 months.

As of September 30, 2014, the amount of cash and cash equivalents held outside of the U.S. by our foreign subsidiaries was approximately \$139.9 million. These balances are dispersed across various locations around the world. We believe that such dispersion meets the business and liquidity needs of our foreign affiliates. In addition, the Company expects in the foreseeable future to have the ability to generate sufficient cash domestically to support ongoing operations. Consequently, it is the Company's intention to indefinitely reinvest undistributed earnings of its foreign subsidiaries. In the event the Company needed to repatriate funds outside of the U.S., such repatriation may be subject to local laws and tax consequences including foreign withholding taxes or U.S. income taxes. It is not practicable to estimate the tax liability and the Company would try to minimize the tax impact to the extent possible.



# Table of Contents

In January 2013, our board of directors authorized the repurchase of up to 7,500,000 shares of our common stock. The authorization permits the Company to purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. It does not obligate the Company to make any purchases at any specific time or situation. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, the Company's financial performance and other conditions. The program may be suspended or discontinued at any time for any reason. During the six months ended September 30, 2014, the Company did not repurchase any shares as part of the program. As of September 30, 2014, up to approximately 3,283,000 shares of our common stock remain available for repurchase under the Company's share repurchase authorization.

Our changes in cash flows were as follows:

|   |    | nded<br>30,  |          |
|---|----|--------------|----------|
| (thousands of dollars)  |    | 2014         | 2013     |
| Net cash (used in) provided by operating activities                     | \$ | (131,822) \$ | 135,121  |
| Net cash used in investing activities                                   |    | (50,669)     | (15,452) |
| Net cash provided by financing activities                               |    | 4,843        | 143,152  |
| Effects of foreign currency exchange rates on cash and cash equivalents |    | (3,342)      | (3,400)  |
|   |    |              |          |
| Net (decrease) increase in cash and cash equivalents                    | \$ | (180,990) \$ | 259,421  |

At September 30, 2014, we had \$754.4 million of cash and cash equivalents, compared to \$935.4 million at March 31, 2014. The decrease was primarily due to cash used in operations and investing activities. Net cash used in operations was primarily due to the payment of year-end accrued expenses and other current liabilities and investments in software development, partially offset by funding from our restricted cash and an increase in deferred revenue generated by the sale of virtual currency. Net cash used in investing activities related to purchases of short-term investments and purchases of fixed assets and was partially offset by the proceeds received from the sale of our long-term investment.

#### **Contractual Obligations and Commitments**

We have entered into various agreements in the ordinary course of business that require substantial cash commitments over the next several years. Other than agreements entered into in the ordinary course of business and in addition to the agreements requiring known cash commitments as reported in Part II, Item 7 of our Annual Report on Form 10-K for the fiscal year ended March 31, 2014. At September 30, 2014, we did not have any significant changes to our commitments since March 31, 2014.

#### **Off-Balance Sheet Arrangements**

As of September 30, 2014 and March 31, 2014, we did not have any material relationships with unconsolidated entities or financial parties, such as entities often referred to as structured finance or variable interest entities, which would have been established for the purpose of facilitating off- balance sheet arrangements or other contractually narrow or limited purposes. As such, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

#### **International Operations**

Net revenue earned outside of the United States is principally generated by our operations in Europe, Canada, Latin America, Asia and Australia. For the three months ended September 30, 2014

# Table of Contents

and 2013, approximately 53.0% and 47.5%, respectively, of our net revenue was earned outside of the United States. For the six months ended September 30, 2014 and 2013, approximately 50.7% and 44.0%, respectively, of our net revenue was earned outside of the United States. We are subject to risks inherent in foreign trade, including increased credit risks, tariffs and duties, fluctuations in foreign currency exchange rates, shipping delays and international political, regulatory and economic developments, all of which can have a significant effect on our operating results.

#### Fluctuations in Quarterly Operating Results and Seasonality

We have experienced fluctuations in quarterly operating results as a result of the timing of the introduction of new titles; variations in sales of titles developed for particular platforms; market acceptance of our titles; development and promotional expenses relating to the introduction of new titles; sequels or enhancements of existing titles; projected and actual changes in platforms; the timing and success of title introductions by our competitors; product returns; changes in pricing policies by us and our competitors; the accuracy of retailers' forecasts of consumer demand; the size and timing of acquisitions; the timing of orders from major customers; and order cancellations and delays in product shipment. Sales of our titles are also seasonal, with higher shipments typically occurring in the fourth calendar quarter as a result of increased demand for titles during the holiday season. Quarterly comparisons of operating results are not necessarily indicative of future operating results.

## Item 3. Quantitative and Qualitative Disclosures About Market Risk

#### Interest Rate Risk

Our exposure to fluctuations in interest rates relates primarily to our short-term investment portfolio and variable rate debt under the Credit Agreement.

We manage our interest rate risk by maintaining a short-term investment portfolio that consists primarily of corporate bonds with high credit quality and maturities less than two years. Since short-term investments mature relatively quickly and can be reinvested at the then-current market rates, interest income on a portfolio consisting of short-term securities is more subject to market fluctuations than a portfolio of longer term maturities. However, the fair value of a short-term portfolio is less sensitive to market fluctuations than a portfolio of longer term securities. We do not currently use derivative financial instruments in our short-term investment portfolio. Our investments are held for purposes other than trading.

As of September 30, 2014, our \$49.4 million of short-term investments were classified as available-for-sale securities and therefore, were recorded at fair market value with unrealized gains or losses resulting from changes in fair value reported as a separate component of accumulated other comprehensive income (loss), net of tax, in stockholders' equity. We also had \$754.4 million of cash and cash equivalents that are comprised primarily of money market funds and bank-time deposits. The Company has determined that, based on the composition of our investment portfolio, there was no material interest rate risk exposure to the Company's Condensed Consolidated Financial Statements or liquidity as of September 30, 2014.

Historically, fluctuations in interest rates have not had a significant impact on our operating results. Under our Credit Agreement, outstanding balances bear interest at our election of (a) 0.50% to 1.00% above a certain base rate (4.25% at September 30, 2014), or (b) 1.50% to 2.00% above the LIBOR rate (approximately 2.16% at September 30, 2014), with the margin rate subject to the achievement of certain average liquidity levels. Changes in market rates may impact our future interest expense if there is an outstanding balance on our line of credit. The 1.00% Convertible Notes and 1.75% Convertible Notes pay interest semi-annually at a fixed rate of 1.00% and 1.75%, respectively, per annum and we expect that there will be no fluctuation in rates related to the Convertible Notes



impacting our cash component of interest expense. For additional details on our Convertible Notes see Note 8 to our Condensed Consolidated Financial Statements.

#### Foreign Currency Exchange Rate Risk

We transact business in foreign currencies and are exposed to risks resulting from fluctuations in foreign currency exchange rates. Accounts relating to foreign operations are translated into United States dollars using prevailing exchange rates at the relevant period end. Translation adjustments are included as a separate component of stockholders' equity. For the six months ended September 30, 2014, our foreign currency translation loss adjustment was approximately \$7.5 million. We recognized a foreign currency exchange transaction loss for the six months ended September 30, 2014 and 2013 of \$0.2 million \$1.2 million, respectively, in interest and other, net in our Condensed Consolidated Statements of Operations.

# Cash Flow Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with forecasted transactions involving non-functional currency denominated expenditures. These contracts, which are designated and qualify as cash flow hedges, are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets. The effective portion of gains or losses resulting from changes in the fair value of these hedges is initially reported, net of tax, as a component of accumulated other comprehensive income (loss) in stockholders' equity. The gross amount of the effective portion of gains or losses resulting from changes in the fair value of these hedges is subsequently reclassified into cost of goods sold or research and development expenses, as appropriate, in the period when the forecasted transaction is recognized in our Condensed Consolidated Statements of Operations. In the event that the gains or losses in accumulated other comprehensive income (loss) are deemed to be ineffective, the ineffective portion of gains or losses resulting from changes in fair value, if any, is reclassified to interest and other, net, in our Condensed Consolidated Statements of Operations. In the event that the underlying forecasted transactions do not occur, or it becomes probable that they will not occur, within the defined hedge period, the gains or losses on the related cash flow hedges are reclassified from accumulated other comprehensive income (loss) to interest and other, net, in our Condensed Consolidated Statements of Operations. During the reporting periods presented, all forecasted transactions occurred, and therefore, there were no such gains or losses reclassified into interest and other, net. We do not enter into derivative financial contracts for speculative or trading purposes. At September 30, 2014, we had no forward contracts outstanding to buy or sell foreign currencies in exchange for U.S. dollars designated as cash flow hedges. At March 31, 2014, we had \$0.9 of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. As of March 31, 2014, the fair value of these outstanding forward contracts was immaterial and was included in prepaid expenses and other. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

#### Balance Sheet Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with non-functional currency denominated cash balances and inter-company funding loans, non-functional currency denominated accounts receivable and non-functional currency denominated accounts payable. These transactions are not designated as hedging instruments and are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets, and gains and losses resulting from changes in the fair value are reported in interest and other, net, in our Condensed Consolidated Statements of Operations. We



# Table of Contents

do not enter into derivative financial contracts for speculative or trading purposes. At September 30, 2014, we had \$3.0 million of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars and \$65.2 million of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. At March 31, 2014, we had \$68.5 million of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. At March 31, 2014, we had \$68.5 million of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars all of which have maturities of less than one year. For the three months September 30, 2014 and 2013, we recorded a gain of \$.4 million and a loss of \$10.8 million, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. For the six months September 30, 2014 and 2013, we recorded losses of \$.4 million, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of Operations. For the six months September 30, 2014 and 2013, we recorded losses of \$.4 million and \$10.3 million, respectively, related to foreign currency forward contracts in interest and other, net on the Condensed Consolidated Statements of 0.2014 and March 31, 2014, the fair value of these outstanding forward contracts was immaterial and is included in prepaid expenses and other. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

Our hedging programs are designed to reduce, but do not entirely eliminate, the effect of currency exchange rate movements. We believe the counterparties to these foreign currency forward contracts are creditworthy multinational commercial banks and that the risk of counterparty nonperformance is not material. Notwithstanding our efforts to mitigate some foreign currency exchange rate risks, there can be no assurance that our hedging activities will adequately protect us against the risks associated with foreign currency fluctuations. For the six months ended September 30, 2014, 50.7% of the Company's revenue was generated outside the United States. Using sensitivity analysis, a hypothetical 10% increase in the value of the U.S. dollar against all currencies would decrease revenues by 5.1%, while a hypothetical 10% decrease in the value of the U.S. dollar against all currencies revenues by 5.1%. In the opinion of management, a substantial portion of this fluctuation would be offset by cost of goods sold and operating expenses incurred in local currency.

#### Item 4. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

Based on an evaluation under the supervision and with the participation of management, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures as defined in rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act") were effective as of the end of the period covered by this report to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the quarter ended September 30, 2014, which were identified in connection with management's evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

# PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be



material to our business or financial statements. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

# Item 1A. Risk Factors

There have been no material changes to the Risk Factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended March 31, 2014.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

*Share Repurchase Program* In January 2013, our board of directors authorized the repurchase of up to 7,500,000 shares of our common stock. The authorization permits the Company to purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. It does not obligate the Company to make any purchases at any specific time or situation. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, the Company's financial performance and other conditions. The program may be suspended or discontinued at any time for any reason. During the three months ended September 30, 2014, the Company did not repurchase shares of our common stock in the open market as part of the program. As of September 30, 2014, up to approximately 3,283,000 shares of our common stock remain available for repurchase under the Company's share repurchase authorization.

# Item 6. Exhibits

#### Exhibits:

- 10.1 Amendment to the Xbox 360 Publisher License Agreement, dated September 30, 2014, between Microsoft Corporation and the Company\*
- 10.2 Amended and Restated Take-Two Interactive Software, Inc. 2009 Stock Incentive Plan (incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A filed with the Securities and Exchange Commission on July 28, 2014).
- 10.3 Third Amendment to Second Amended and Restated Credit Agreement, dated August 18, 2014, by and among the Company, each of its Subsidiaries identified on the signature pages thereto as Borrowers, each of its Subsidiaries identified on the signature pages thereto as Guarantors, the lender parties thereto, and Wells Fargo Capital Finance, LLC, as arranger and administrative agent (incorporated by reference to the Company's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 21, 2014).
- 31.1 Chief Executive Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Chief Financial Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Chief Executive Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Chief Financial Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS XBRL Instance Document.

# Table of Contents

| Exhibits:<br>101.SCH | XBRL Taxonomy Extension Schema Document.      |
|----------------------|---|
| 101.CAL              | XBRL Taxonomy Calculation Linkbase Document.  |
| 101.LAB              | XBRL Taxonomy Label Linkbase Document.        |
| 101.PRE              | XBRL Taxonomy Presentation Linkbase Document. |
| 101.DEF              | XBRL Taxonomy Extension Definition Document.  |

\*

Portions hereof have been omitted and filed separately with the Securities and Exchange Commission pursuant to a request for confidential treatment in accordance with Exchange Act Rule 24b-2.

Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets at September 30, 2014 and March 31, 2014, (ii) Condensed Consolidated Statements of Operations for the three and six months ended September 30, 2014 and 2013, (iii) Condensed Consolidated Statements of Comprehensive Loss for the three and six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Statements of Cash Flows for the six months ended September 30, 2014 and 2013, (iv) Condensed Consolidated Financial Statements (Unaudited).

45

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|                        | <b>TAKE-TWO INTERACTIVE SOFTWARE, INC.</b> (Registrant) |  |
|------------------------|---|--|
| Date: October 29, 2014 | By:   | /s/ STRAUSS ZELNICK  |
|                        |   | Strauss Zelnick<br>Chairman and Chief Executive Officer<br>(Principal Executive Officer) |
| Date: October 29, 2014 | By:   | /s/ LAINIE GOLDSTEIN   |
|                        | 46  | Lainie Goldstein<br>Chief Financial Officer<br>(Principal Financial Officer)             |