

Summer Infant, Inc.  
Form 10-Q  
May 03, 2017  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the quarterly period ended April 1, 2017**

**Summer Infant, Inc.**

(Exact Name of Registrant as Specified in Its Charter)

Commission file number **001-33346**

**Delaware**  
(State or Other Jurisdiction  
Of Incorporation or Organization)

**20-1994619**  
(IRS Employer Identification No.)

**1275 Park East Drive**  
**Woonsocket, RI 02895**  
(Address of principal executive offices) (Zip Code)

**(401) 671-6550**  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject

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to such filing requirements for the last 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company or an emerging growth company. See the definitions of large accelerated filer, accelerated filer, smaller reporting company, and emerging growth company in Rule 12b-2 of the Exchange Act. (Check one):

|  |   |
|--|---|
| Large accelerated filer <input type="checkbox"/> | Accelerated filer <input type="checkbox"/>                    |
| Non-accelerated filer <input type="checkbox"/>   | Smaller reporting company <input checked="" type="checkbox"/> |
| (Do not check if a smaller reporting company)    | Emerging growth company <input type="checkbox"/>              |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of May 2, 2017, there were 18,527,242 shares outstanding of the registrant's Common Stock, \$0.0001 par value per share.

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Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. Condensed Consolidated Financial Statements (unaudited)****Summer Infant, Inc. and Subsidiaries****Condensed Consolidated Balance Sheets**

Note that all amounts presented in the table below are in thousands of U.S. dollars, except share amounts and par value amounts.

|  | (Unaudited)<br>April 1,<br>2017 | December 31,<br>2016 |
|--|---------------------------------|----------------------|
| <b>ASSETS</b>  |                                 |                      |
| <b>CURRENT ASSETS</b>  |                                 |                      |
| Cash and cash equivalents  | \$ 724                          | \$ 999               |
| Trade receivables, net of allowance for doubtful accounts  | 34,369                          | 34,137               |
| Inventory, net   | 36,839                          | 36,140               |
| Prepaid and other current assets   | 1,335                           | 1,737                |
| <b>TOTAL CURRENT ASSETS</b>  | <b>73,267</b>                   | <b>73,013</b>        |
| Property and equipment, net  | 9,811                           | 9,965                |
| Intangible assets, net   | 14,621                          | 14,813               |
| Deferred tax assets, noncurrent  | 3,854                           | 3,848                |
| Other assets   | 99                              | 98                   |
| <b>TOTAL ASSETS</b>  | <b>\$ 101,652</b>               | <b>\$ 101,737</b>    |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>  |                                 |                      |
| <b>CURRENT LIABILITIES</b>   |                                 |                      |
| Accounts payable   | \$ 28,359                       | \$ 30,684            |
| Accrued expenses   | 8,724                           | 7,757                |
| Current portion of long term debt  | 4,500                           | 4,500                |
| <b>TOTAL CURRENT LIABILITIES</b>   | <b>41,583</b>                   | <b>42,941</b>        |
| Long-term debt, less current portion and unamortized debt issuance costs   | 42,176                          | 41,206               |
| Other liabilities  | 2,728                           | 2,770                |
| <b>TOTAL LIABILITIES</b>   | <b>86,487</b>                   | <b>86,917</b>        |
| <b>STOCKHOLDERS' EQUITY</b>  |                                 |                      |
| Preferred Stock, \$0.0001 par value, 1,000,000 authorized, none issued or outstanding at April 1, 2017 and December 31, 2016   |                                 |                      |
| Common Stock \$0.0001 par value, authorized, issued and outstanding of 49,000,000, 18,798,891, and 18,527,242 at April 1, 2017 and 49,000,000, 18,778,266, and 18,506,617 at December 31, 2016, respectively | 2                               | 2                    |
| Treasury Stock at cost (271,649 shares at April 1, 2017 and December 31, 2016)   | (1,283)                         | (1,283)              |

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|  |           |                |           |                |
|--|-----------|----------------|-----------|----------------|
| Additional paid-in capital                       |           | 76,433         |           | 76,348         |
| Accumulated deficit                              |           | (57,215)       |           | (57,385)       |
| Accumulated other comprehensive loss             |           | (2,772)        |           | (2,862)        |
| <b>TOTAL STOCKHOLDERS EQUITY</b>                 |           | <b>15,165</b>  |           | <b>14,820</b>  |
| <b>TOTAL LIABILITIES AND STOCKHOLDERS EQUITY</b> | <b>\$</b> | <b>101,652</b> | <b>\$</b> | <b>101,737</b> |

See notes to condensed consolidated financial statements.

Table of Contents**Summer Infant, Inc. and Subsidiaries****Condensed Consolidated Statements of Operations**

Note that all amounts presented in the table below are in thousands of U.S. dollars, except share and per share amounts.

|                                      | (Unaudited)                |                  |
|--------------------------------------|----------------------------|------------------|
|                                      | For the Three Months Ended |                  |
|                                      | April 1,<br>2017           | April 2,<br>2016 |
| Net sales                            | \$ 47,340                  | \$ 49,670        |
| Cost of goods sold                   | 32,051                     | 33,944           |
| Gross profit                         | 15,289                     | 15,726           |
| General and administrative expenses  | 9,272                      | 10,753           |
| Selling expense                      | 3,911                      | 3,916            |
| Depreciation and amortization        | 1,056                      | 1,156            |
| Operating income (loss)              | 1,050                      | (99)             |
| Interest expense, net                | 724                        | 640              |
| Income (loss) before income taxes    | 326                        | (739)            |
| Provision (benefit) for income taxes | 156                        | (406)            |
| <b>NET INCOME (LOSS)</b>             | <b>\$ 170</b>              | <b>\$ (333)</b>  |
| Net income (loss) per share:         |                            |                  |
| BASIC                                | \$ 0.01                    | \$ (0.02)        |
| DILUTED                              | \$ 0.01                    | \$ (0.02)        |
| Weighted average shares outstanding: |                            |                  |
| BASIC                                | 18,510,631                 | 18,386,572       |
| DILUTED                              | 18,599,386                 | 18,386,572       |

See notes to condensed consolidated financial statements.

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**Summer Infant, Inc. and Subsidiaries**

**Condensed Consolidated Statements of Comprehensive Income (Loss)**

Note that all amounts presented in the table below are in thousands of U.S. dollars.

|   | (Unaudited)<br>For The Three Months<br>Ended |               |
|---|--|---------------|
|   | April 1, 2017                                | April 2, 2016 |
| Net income (loss)                                   | \$ 170                                       | \$ (333)      |
| Other comprehensive income:                         |  |               |
| Changes in foreign currency translation adjustments | 90   | 212           |
| Comprehensive income (loss)                         | \$ 260                                       | \$ (121)      |

See notes to condensed consolidated financial statements.

Table of Contents**Summer Infant, Inc. and Subsidiaries****Condensed Consolidated Statements of Cash Flows**

Note that all amounts presented in the table below are in thousands of U.S. dollars.

|  | (Unaudited)<br>For The Three Months Ended |               |
|--|---|---------------|
|  | April 1, 2017                             | April 2, 2016 |
| Cash flows from operating activities:  |   |               |
| Net income (loss)  | \$ 170                                    | \$ (333)      |
| Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities: |   |               |
| Depreciation and amortization  | 1,090                                     | 1,129         |
| Stock-based compensation expense   | 85  | 127           |
| Changes in assets and liabilities:   |   |               |
| Decrease (increase) in trade receivables   | (226)                                     | 4,179         |
| (Increase) in inventory  | (684)                                     | (503)         |
| (Increase) decrease prepaid and other assets   | 358                                       | (228)         |
| (Decrease) increase in accounts payable and accrued expenses                                       | (1,412)                                   | 1,724         |
| Net cash (used in) provided by operating activities  | (619)                                     | 6,095         |
| Cash flows from investing activities:  |   |               |
| Acquisitions of property and equipment   | (712)                                     | (371)         |
| Net cash used in investing activities  | (712)                                     | (371)         |
| Cash flows from financing activities:  |   |               |
| Repayment of term loan facilities  | (1,000)                                   | (500)         |
| Net borrowings (repayment) on revolving facilities   | 1,970                                     | (5,692)       |
| Net cash provided by (used in) financing activities  | 970                                       | (6,192)       |
| Effect of exchange rate changes on cash and cash equivalents                                       | 86  | (41)          |
| Net decrease in cash and cash equivalents  | (275)                                     | (509)         |
| Cash and cash equivalents, beginning of period   | 999                                       | 923           |
| Cash and cash equivalents, end of period   | \$ 724                                    | \$ 414        |
| Supplemental disclosure of cash flow information:  |   |               |
| Cash paid for interest   | \$ 714                                    | \$ 546        |
| Cash paid for income taxes   | \$ 0                                      | \$ 241        |

See notes to condensed consolidated financial statements.



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**SUMMER INFANT, INC. AND SUBSIDIARIES**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(All amounts in thousands of U.S. dollars, except share and per share data)**

**1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

*Nature of Operations*

The Company designs, markets and distributes branded juvenile health, safety and wellness products that are sold globally to large national retailers as well as independent retailers, primarily in North America. The Company currently markets its products in several product categories including monitoring, safety, nursery, baby gear, and feeding products. Most products are sold under our core brand names of Summer®, SwaddleMe®, and Born Free®.

*Basis of Presentation and Principles of Consolidation*

The accompanying interim, condensed consolidated financial statements of the Company are unaudited, but in the opinion of management, reflect all adjustments, consisting of normal recurring accruals, necessary for a fair presentation of the results for the interim periods. Accordingly, they do not include all information and notes required by generally accepted accounting principles in the United States of America ( GAAP ) for complete financial statements. The results of operations for interim periods are not necessarily indicative of results to be expected for the entire fiscal year or any other period. The balance sheet at December 31, 2016 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by GAAP for complete financial statements. These interim condensed consolidated financial statements should be read in conjunction with the Company s consolidated financial statements and notes for the year ended December 31, 2016 included in its Annual Report on Form 10-K filed with the SEC on February 22, 2017.

It is the Company s policy to prepare its financial statements on the accrual basis of accounting in conformity with GAAP. The interim condensed consolidated financial statements include the accounts of its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in the consolidation.

All dollar amounts included in the Notes to Condensed Consolidated Financial Statements are in thousands of U.S. dollars, except share and per share amounts.

*Revenue Recognition*

The Company records revenue when all of the following occur: persuasive evidence of an arrangement exists, product delivery has occurred, the sales price to the customer is fixed or determinable, and collectability is reasonably assured. Sales are recorded net of provisions for returns and allowances, customer discounts, and other sales-related discounts. The Company bases its estimates for discounts, returns and allowances on negotiated customer terms and historical experience. Customers do not have the right to return products unless the products are defective. The Company records a reduction of sales for estimated future defective product deductions based on contractual terms and historical experience.

Sales incentives or other consideration given by the Company to customers that are considered adjustments to the selling price of the Company's products, such as markdowns, are reflected as reductions of revenue. Sales incentives and other consideration that represent costs incurred by the Company for assets or services received, such as the appearance of the Company's products in a customer's national circular ad, are reflected as selling expenses in the accompanying interim Condensed Consolidated Statements of Operations.

*Use of Estimates*

The preparation of financial statements in accordance with GAAP requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and related disclosures. These estimates are based on management's best knowledge as of the date the financial statements are published of current events and actions the Company may undertake in the future. Accordingly, actual results could differ from those estimates.

*Inventory Valuation*

Inventory is comprised mostly of finished goods and some component parts and is stated at the lower of cost using the first-in, first-out (FIFO) method, or net realizable value. The Company regularly reviews slow-moving and excess

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inventories, and writes down inventories to net realizable value if the ultimate expected net proceeds from the disposals of excess inventory are less than the carrying cost of the merchandise.

*Income Taxes*

Income taxes are computed using the asset and liability method of accounting. Under the asset and liability method, a deferred income tax asset or liability is recognized for estimated future tax effects attributable to temporary differences and carry-forwards. The measurement of deferred income tax assets is adjusted by a valuation allowance, if necessary, to recognize future tax benefits only to the extent, based on available evidence, that it is more likely than not that such benefits will be realized. The net deferred tax assets and liabilities are presented as noncurrent.

The Company follows the appropriate guidance relative to uncertain tax positions. This standard provides detailed guidance for the financial statement recognition, measurement and disclosure of uncertain tax positions recognized in the financial statements. Uncertain tax positions must meet a recognition threshold of more-likely-than-not in order for those tax positions to be recognized in the financial statements.

*Net Income (Loss) Per Share*

Basic earnings (loss) per share for the Company are computed by dividing net income (loss) by the weighted-average number of shares of common stock outstanding during the period. Diluted earnings per share includes the dilutive impact of outstanding stock options and unvested restricted shares.

*Translation of Foreign Currencies*

All assets and liabilities of the Company's foreign subsidiaries, each of whose functional currency is in its local currency, are translated into U.S. dollars at the exchange rate in effect at the end of the quarter and the income and expense accounts of these affiliates have been translated at average rates prevailing during each respective quarter. Resulting translation adjustments are made to a separate component of stockholders equity within accumulated other comprehensive income (loss). Foreign exchange transaction gains and losses are included in the accompanying interim, condensed consolidated statement of operations.

*Recently Issued Accounting Pronouncements*

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606) providing new accounting guidance related to revenue recognition. This guidance was originally proposed to be effective for reporting periods beginning after December 15, 2016, however in July 2015, the FASB approved the delay in this guidance until reporting periods beginning after December 15, 2017. We are still finalizing the analysis to quantify the adoption impact of the provisions of the new standard, but we do not currently expect it to have a material impact on

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our consolidated financial position or results of operations. Based on the evaluation of our current contracts and revenue streams, most will be recorded consistently under both the current and new standard. The FASB has issued, and may issue in the future, interpretive guidance which may cause our evaluation to change. We believe we are following an appropriate timeline to allow for proper recognition, presentation and disclosure upon adoption effective the beginning of fiscal year 2018.

In July 2015, the FASB issued ASU 2015-11, *Simplifying the Measurement of Inventory*. This guidance requires inventory within the scope of ASU 2015-11 to be measured at the lower of cost and net realizable value. Net realizable value is defined as the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. This guidance is effective for fiscal years beginning after December 15, 2016. The Company adopted this guidance in the first quarter of 2017 and the impact on its consolidated financial statements was immaterial.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*, ( ASU 2016-02 ). ASU 2016-02 requires lessees to recognize assets and liabilities on the balance sheet for leases with lease terms greater than twelve months and disclose key information about leasing arrangements. The effective date will be the first quarter of fiscal year 2019, with early adoption permitted. The Company is evaluating the impact that adoption of this new standard will have on its consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, *Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting*. The guidance simplified the accounting and financial reporting of the income tax impact of stock-based compensation arrangements. This guidance required excess tax benefits to be recorded as a discrete item within income tax expense rather than additional paid-in-capital. In addition, excess tax benefits are required to be classified as cash from operating activities rather than cash from financing activities. The Company adopted this guidance as of the beginning of fiscal 2017. The Company also elected to continue to estimate forfeitures, as permitted by ASU 2016-09, rather than electing to account for forfeitures as they occur. The impact of adopting this guidance in the first quarter of 2017 was immaterial to the consolidated financial statements.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments (A Consensus of the FASB Emerging Issues Task Force)*. In an effort to reduce diversity in practice, ASU 2016-15 provides solutions for eight specific statement of cash flow classification issues. The ASU is effective for public companies beginning after December 15, 2017, and interim periods within those fiscal years. Early adoption is permitted, including adoption in an interim period. The Company has evaluated the impact this guidance will have on its consolidated financial statements and expects the impact to be immaterial.

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Management does not believe that any other recently issued, but not yet effective, accounting standards if currently adopted would have a material effect on the accompanying financial statements.

**2. DEBT**

*Credit Facilities*

In April 2015, the Company and its wholly owned subsidiary, Summer Infant (USA), Inc. ( Summer USA ), entered into an amended and restated loan and security agreement with Bank of America, N.A., as agent, providing for an asset-based credit facility. The amended and restated credit facility replaced the Company's prior credit facility with Bank of America. The amended and restated credit facility was subsequently amended in December 2015 and May 2016 to (i) modify the interest rate under each of the Revolving Facility, FILO Facility and Term Loan Facility (each as defined below), (ii) modify the maximum leverage ratio financial covenant; (iii) amend the definition of EBITDA with respect to certain fees and expenses included within the definition; (iv) modify certain reporting requirements and (v) remove the occurrence of an event having a material adverse effect on the Company as an event of default. In February 2017, the Company and Summer USA entered into an amendment and waiver to the credit facility pursuant to which the lenders waived the existing delivery date by which the Company must deliver projections for the 2017 fiscal year, and extended the date to March 1, 2017, and certain amendments were made to provide additional flexibility to the Company during fiscal 2017, including (i) amending the definitions of Availability, Availability Reserve and Eligible Account ; (ii) amending the definition of EBITDA with respect to bonus payments and certain fees and expenses that can be added back to the calculation of EBITDA; and (iii) amending the definition of Fixed Charges and revised the maximum leverage ratio financial covenant to be maintained as of the end of each fiscal quarter (as amended, the Credit Facility ).

The Credit Facility consists of a \$60,000 asset-based revolving credit facility, with a \$10,000 letter of credit sub-line facility (the Revolving Facility ), a \$5,000 first in last out (FILO) revolving credit facility (the FILO Facility ) and a \$10,000 term loan facility (the Term Loan Facility ). Pursuant to an accordion feature, the Credit Facility includes the ability to increase the Revolving Facility by an additional \$15,000 upon the Company's request and the agreement of the lenders participating in the increase. The total borrowing capacity under the Revolving Facility is based on a borrowing base, generally defined as 85% of the value of eligible accounts plus the lesser of (i) 70% of the value of eligible inventory or (ii) 85% of the net orderly liquidation value of eligible inventory, less reserves. The total borrowing capacity under the FILO Facility is based on a borrowing base, generally defined as a specified percentage of the value of eligible accounts that steps down over time, plus a specified percentage of the value of eligible inventory that steps down over time.

The scheduled maturity date of the loans under the Revolving Facility and the Term Loan Facility is April 21, 2020, and loans under the FILO Facility terminate April 21, 2018, subject in each case to customary early termination provisions. Any termination of the Revolving Facility would require termination of the Term Loan Facility and the FILO Facility.

All obligations under the Credit Facility are secured by substantially all of the Company's assets. In addition, Summer Infant Canada Limited and Summer Infant Europe Limited, subsidiaries of the Company, are guarantors under the Credit Facility. Proceeds from the loans were used to (i) repay the Company's then outstanding term loan, (ii) pay fees and transaction expenses associated with the closing of the Credit Facility, (iii) pay obligations under the Credit Facility, and (iv) pay for lawful corporate purposes, including working capital.

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Borrowings under the Revolving Facility bear interest, at the Company's option, at a base rate or at LIBOR, plus applicable margins based on average quarterly availability and ranging between 2.0% and 2.5% on LIBOR borrowings and 0.5% and 1.0% on base rate borrowings. Loans under the FILO Facility and Term Loan Facility will bear interest, at the Company's option, at a base rate or at LIBOR, plus a margin of 4.25% on LIBOR borrowings and 2.75% on base rate borrowings.

Beginning on July 1, 2015, the Company was required to begin repaying the Term Loan Facility in quarterly installments of \$500. Beginning with the fiscal year ending January 2, 2016, the Company was required to prepay the Term Loan Facility in an amount equal to 50% of the Company's excess cash flow, as such term is defined in the Credit Facility, at the end of each fiscal year.

Under the Credit Facility, the Company must comply with certain financial covenants, including that the Company (i) maintain a fixed charge coverage ratio of at least 1.0 to 1.0 for the twelve consecutive fiscal months most recently ended and (ii) maintain a certain leverage ratio at the end of each fiscal quarter. For purposes of the financial covenants, consolidated EBITDA is defined as net income before interest, taxes, depreciation and amortization, plus certain customary expenses, fees, non-cash charges and up to \$2,000 of specified inventory dispositions in 2015, and minus certain customary non-cash items increasing net income and other specified items. In addition, the Credit Facility contains cash dominion provisions that are imposed if an event of default has occurred and is continuing or if availability under the Credit Facility falls below a certain amount.

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The Credit Facility contains customary affirmative and negative covenants. Among other restrictions, the Company is restricted in its ability to incur additional debt, make acquisitions or investments, dispose of assets, or make distributions unless in each case certain conditions are satisfied. The Credit Facility also contains customary events of default, including the occurrence of a change of control. In the event of a default, all of the Company's obligations under the Credit Facility may be declared immediately due and payable. For certain events of default relating to insolvency and receivership, all outstanding obligations immediately become due and payable.

As of April 1, 2017, the rate on base-rate loans was 5.00% and the rate on LIBOR-rate loans was 3.625%. The amount outstanding on the Revolving Facility at April 1, 2017 was \$38,168. Total borrowing capacity under the Revolving Facility at April 1, 2017 was \$45,390 and borrowing availability was \$7,222. The amounts outstanding on the Term Loan Facility and FILO Facility at April 1, 2017 were \$6,000 and \$3,750, respectively.

Aggregate maturities of bank debt related to the Credit Facility as of April 1, 2017 were as follows:

**Fiscal Year ending:**

|       |    |        |
|-------|----|--------|
| 2017  | \$ | 3,500  |
| 2018  |    | 3,250  |
| 2019  |    | 2,000  |
| 2020  |    | 39,168 |
| Total | \$ | 47,918 |

Unamortized debt issuance costs were \$1,242 at April 1, 2017 and \$1,226 at December 31, 2016, and are presented as a direct deduction of long-term debt on the consolidated balance sheets.

### 3. INTANGIBLE ASSETS

Intangible assets consisted of the following:

|                                | April 1,<br>2017 | December 31,<br>2016 |
|--------------------------------|------------------|----------------------|
| Brand names                    | \$ 11,819        | \$ 11,819            |
| Patents and licenses           | 3,766            | 3,766                |
| Customer relationships         | 6,946            | 6,946                |
| Other intangibles              | 1,882            | 1,882                |
|                                | \$ 24,413        | \$ 24,413            |
| Less: Accumulated amortization | (9,792)          | (9,600)              |
| Intangible assets, net         | \$ 14,621        | \$ 14,813            |

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The amortization period for the majority of the intangible assets ranges from 5 to 20 years for those assets that have an estimated life; one brand name has an indefinite life. Total of intangibles not subject to amortization amounted to \$8,400 at April 1, 2017 and December 31, 2016.

### 4. COMMITMENTS AND CONTINGENCIES

#### *Litigation*

The Company is a party to routine litigation and administrative complaints incidental to its business. The Company does not believe that the resolution of any or all of such routine litigation and administrative complaints is likely to have a material adverse effect on the Company's financial condition or results of operations.

### 5. SHARE BASED COMPENSATION

The Company is currently authorized to issue up to 1,700,000 shares for equity awards under the Company's 2012 Incentive Compensation Plan (as amended, 2012 Plan). Periodically, the Company may also grant equity awards outside of its 2012 Plan as inducement grants for new hires. The Company was authorized to issue up to 3,000,000 shares for equity awards under its 2006 Performance Equity Plan (2006 Plan). In March 2017, the 2006 Plan expired and no additional equity awards can be granted under the 2006 Plan.



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Under the 2006 Plan and 2012 Plan, awards may be granted to participants in the form of non-qualified stock options, incentive stock options, restricted stock, deferred stock, restricted stock units and other stock-based awards. Subject to the provisions of the plans, awards may be granted to employees, officers, directors, advisors and consultants who are deemed to have rendered or are able to render significant services to the Company or its subsidiaries and who are deemed to have contributed or to have the potential to contribute to the Company's success. The Company accounts for options under the fair value recognition standard. The application of this standard resulted in share-based compensation expense for the three months ended April 1, 2017 and April 2, 2016 of \$85 and \$127, respectively. Share based compensation expense is included in selling, general and administrative expenses.

The fair value of each option award is estimated on the date of grant using the Black-Scholes option valuation model that uses the assumptions noted in the table below. The Company uses the simplified method to estimate the expected term of the options, but used an estimate for grants of plain vanilla stock options based on a formula prescribed by the Securities and Exchange Commission. Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. The Company adopted ASU 2016-09, Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Account, for our 2017 fiscal period beginning in the first quarter of 2017. Share-based compensation expense recognized in the consolidated financial statements in 2017 and 2016 is based on awards that are ultimately expected to vest.

As of April 1, 2017, there were 1,386,331 stock options outstanding and 402,757 unvested restricted shares outstanding.

During the three months ended April 1, 2017, the Company granted 382,500 stock options and 179,500 shares of restricted stock, respectively. The following table summarizes the weighted average assumptions used for stock options granted during the quarters ended April 1, 2017 and April 2, 2016.

|                          | 2017  | 2016  |
|--------------------------|-------|-------|
| Expected life (in years) | 4.9   | 5.1   |
| Risk-free interest rate  | 1.9%  | 1.3%  |
| Volatility               | 71.5% | 70.2% |
| Dividend yield           | 0%    | 0%    |
| Forfeiture rate          | 22.6% | 20.0% |

As of April 1, 2017, there were no shares available to grant under the 2006 Plan and 1,261,192 shares available to grant under the 2012 Plan.

Restricted Stock Units

On July 13, 2016, the Company granted 100,000 performance-based RSUs to its new Chief Executive Officer. The RSUs represent the right to receive shares of the Company's common stock upon achievement of specified performance metrics, and only vest if such performance metrics are achieved for fiscal year 2017 and fiscal year 2018. The RSUs expire if the performance metrics are not achieved or if employment is terminated. The fair value of the RSUs will be recognized as it is earned and when it is probable that the performance conditions will be met. The Company has not recognized any compensation expense related to this award.

**6. WEIGHTED AVERAGE COMMON SHARES**

Basic and diluted earnings or loss per share ( EPS ) is based upon the weighted average number of common shares outstanding during the period. Diluted weighted average number of common shares outstanding also includes common stock equivalents such as stock options and restricted shares. The Company does not include the anti-dilutive effect of common stock equivalents in the calculation of dilutive common shares outstanding. The computation of diluted common shares for the three months ended April 1, 2017 excluded 1,239,131 stock options and 294,907 shares of restricted stock outstanding. The computation of diluted common shares for the three months ended April 2, 2016 excluded 1,265,844 stock options and 132,806 shares of restricted stock outstanding.

**7. SUBSEQUENT EVENTS**

The Company has evaluated subsequent events through the filing date of this Quarterly Report and determined that no subsequent events occurred that would require recognition in the condensed consolidated financial statements or disclosures in the notes thereto.

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**ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

*The statements contained in this Quarterly Report on Form 10-Q that are not purely historical are forward-looking information and statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. All forward-looking statements included in this document are based on information available to us on the date hereof. It is important to note that our actual results could differ materially from those projected in such forward-looking statements contained in this Quarterly Report on Form 10-Q. These forward-looking statements include statements concerning our expectations regarding our business strategy and future growth and profitability; our ability to deliver high quality, innovative products to the marketplace; our ability to maintain and build upon our existing customer and supplier relationships; our ability to achieve favorable terms with our suppliers and our ability to build awareness of our core brands. These statements are based on current expectations that involve numerous risks and uncertainties. These risks and uncertainties include the concentration of our business with retail customers; the financial status of our customers and their ability to pay us in a timely manner; our ability to introduce new products or improve existing products that satisfy consumer preferences; our ability to develop new or improved products in a timely and cost-efficient manner; our ability to compete with larger and more financially stable companies in our markets; our ability to comply with financial and other covenants in our debt agreements; our dependence on key personnel; our reliance on foreign suppliers and potential disruption in foreign markets in which we operate; increases in the cost of raw materials used to manufacture our products; compliance with safety and testing regulations for our products; product liability claims arising from use of our products; unanticipated tax liabilities; an impairment of other intangible assets; and other risks as detailed in our Annual Report on Form 10-K for the year ended December 31, 2016 and subsequent filings with the Securities and Exchange Commission. All these matters are difficult or impossible to predict accurately, many of which may be beyond our control. Although we believe that the assumptions underlying our forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Quarterly Report on Form 10-Q will prove to be accurate.*

The following discussion is intended to assist in the assessment of significant changes and trends related to the results of operations and financial condition of our Company and our consolidated subsidiaries. This Management's Discussion and Analysis should be read together with the unaudited interim condensed consolidated financial statements and related notes included elsewhere in this filing and with our consolidated financial statements for the year ended December 31, 2016 included in our Annual Report on Form 10-K for the year ended December 31, 2016.

Note that all dollar amounts in this section are in thousands of U.S. dollars, except share and per share data.

**Overview**

We are a premier infant and juvenile products company originally founded in 1985 and have publicly traded on the Nasdaq Stock Market since 2007 under the symbol SUMR. We are a leader in product innovation in the juvenile industry, providing mothers and caregivers a full range of high quality, high value products to care for babies and toddlers. We seek to improve the quality of life of both caregivers and babies through our product offerings, while at the same time maximizing shareholder value over the long term.

We operate in one principal industry segment across geographically diverse marketplaces, selling our products globally to large, national retailers as well as independent retailers, and on our partner's websites and our own summerinfant.com website. In North America, our customers include Babies R Us, Amazon.com, Wal-Mart, Target, Buy Buy Baby, Home Depot, and Lowe's. Our largest European-based customers are Argos, Amazon, Toys R Us, and Mothercare. We also sell through international distributors, representatives, and to select international retail customers in geographic locations where we do not have a direct sales presence.

We estimate the size of the juvenile products market to be \$25 billion worldwide, with consumers focusing on quality, safety, innovation, and style. We believe we are positioned to capitalize on positive market trends in the juvenile products industry, including a predicted increase in U.S. birth rates over the next several years.

We entered fiscal 2017 with a continued focus on our core product offerings, increasing awareness of our brands, strengthening and growing our existing relationships with our customers and suppliers, and improving our cost structure. Despite a 4.7% decline in net sales for the first quarter of 2017 from the first quarter of 2016, we realized a significant reduction in expense and reported an increase in net income in the first quarter of 2017. Gross margin improved from 31.7% to 32.3% due to the absence of unfavorable foreign exchange losses and temporary demurrage costs in the first quarter of 2017, and selling, general and administrative expenses declined 10.1% due primarily to the settlement of our litigation in December 2016. As a result, we earned \$170 of net income for the first quarter of 2017, or \$0.01 per share, as compared to a net loss of \$333 for the first quarter of 2016, or \$(0.02) per share.

Table of Contents**Summary of Critical Accounting Policies and Estimates**

There have been no significant changes in our critical accounting policies and estimates during the three months ended April 1, 2017 from our critical accounting policies and estimates disclosed under Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended December 31, 2016.

**Results of Operations**

|                                      | <b>For the Three Months Ended</b> |                      |
|--------------------------------------|-----------------------------------|----------------------|
|                                      | <b>(Unaudited)</b>                |                      |
|                                      | <b>April 1, 2017</b>              | <b>April 2, 2016</b> |
| Net sales                            | \$ 47,340                         | \$ 49,670            |
| Cost of goods sold                   | 32,051                            | 33,944               |
| Gross profit                         | 15,289                            | 15,726               |
| General and administrative expense   | 9,272                             | 10,753               |
| Selling expense                      | 3,911                             | 3,916                |
| Depreciation and amortization        | 1,056                             | 1,156                |
| Operating income (loss)              | 1,050                             | (99)                 |
| Interest expense, net                | 724                               | 640                  |
| Income (loss) before income taxes    | 326                               | (739)                |
| Provision (benefit) for income taxes | 156                               | (406)                |
| Net income (loss)                    | \$ 170                            | \$ (333)             |

*Three Months ended April 1, 2017 compared with three months ended April 2, 2016*

Net sales decreased 4.7% from approximately \$49,670 for the three months ended April 2, 2016 to approximately \$47,340 for the three months ended April 1, 2017. The decrease in net sales was primarily attributable to lower sales of BornFree® products, swaddles, and certain Summer® monitors partially offset by increased safety and gear product sales.

Cost of goods sold includes cost of the finished product from suppliers, duties on certain imported items, freight-in from suppliers, and miscellaneous charges. The components of cost of goods sold remained substantially the same for the quarter ended April 1, 2017 as compared to the quarter ended April 2, 2016.

Gross profit decreased 2.8% from \$15,726 for the three months ended April 2, 2016 to \$15,289 for the three months ended April 1, 2017 due to lower sales volume partially offset by higher gross margin business. Gross margin as a percent of net sales increased from 31.7% for the three months ended April 2, 2016 to 32.3% for the three months ended April 1, 2017. The three months ended April 2, 2016 included \$292 in demurrage charges and \$183 in realized foreign exchange losses that were not incurred in the three months ended April 1, 2017.

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General and administrative expenses decreased 13.8% from \$10,753 for the three months ended April 2, 2016 to \$9,272 for the three months ended April 1, 2017. General and administrative expenses decreased from 21.6% of net sales for the three months ended April 2, 2016 to 19.6% of net sales for the three months ended April 1, 2017. The decline was primarily attributable to \$1,356 of litigation costs in the three months ended April 2, 2016 that was not incurred in the three months ended April 1, 2017 as the litigation was settled in December 2016.

Selling expenses were essentially flat at \$3,916 for the three months ended April 2, 2016 and \$3,911 for the three months ended April 1, 2017. Selling expenses increased as a percent of net sales from 7.9% for the three months ended April 2, 2016 to 8.3% for the three months ended April 1, 2017. The increase in percent of net sales was primarily attributable to increased investment in consumer advertising and higher one-time freight costs.

Depreciation and amortization decreased 8.7% from \$1,156 for the three months ended April 2, 2016 to \$1,056 for the three months ended April 1, 2017. The decrease in depreciation and amortization is attributable to reduced capital spending on an annualized basis.

Interest expense increased 13.1% from \$640 for the three months ended April 2, 2016 to \$724 for the three months ended April 1, 2017. Interest expense increased primarily as a result of higher average interest rates on similar debt balances on a year-over-year basis.

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For the three months ended April 2, 2016, we recorded a \$406 benefit for income taxes on \$739 of pretax loss, reflecting an estimated 54.9% tax rate for the quarter. For the three months ended April 1, 2017, we recorded a \$156 provision for income taxes on \$326 of pretax income, reflecting an estimated 47.9% tax rate for the quarter. The high tax rate for both fiscal periods is attributable to certain non-deductible expenses in foreign jurisdictions.

**Liquidity and Capital Resources**

We fund our operations and working capital needs through cash generated from operations and borrowings under our credit facilities.

*Cash Flows*

In our typical operational cash flow cycle, inventory is purchased to meet expected demand plus a safety stock. The majority of our inventory is sourced from Asia, which takes from three to four weeks to arrive to the various distribution points we maintain in the United States, Canada and the United Kingdom. Payment terms for these vendors are in U.S. dollars and approximately 60 to 90 days from the date the product ships from Asia, therefore we are generally paying for the product a short time after it is physically received in the United States. In turn, sales to customers generally have payment terms of 30 to 60 days, resulting in an accounts receivable and increasing the amount of cash required to fund working capital. To bridge the gap between paying our suppliers and receiving payment from our customers for goods sold, we rely on our credit facilities.

The majority of our capital expenditures are for tools and molds related to new product introductions. We receive indications from retailers generally around the middle of each year as to what products the retailer will be taking into its product line for the upcoming year. Based on these indications, we will then acquire the tools and molds required to build and produce the products. In most cases, the payments for the tools are spread out over a three to four month period.

For the three months ended April 1, 2017, net cash used in operating activities totaled \$619. For the three months ended April 2, 2016, net cash provided by operating activities totaled \$6,095. Net cash provided by operating activities for the three months ended April 2, 2016 included the effect of accelerated collection efforts in the quarter with certain customers and extended payment terms with certain vendors. Net cash used in operating activities for the three months ended April 1, 2017 was attributable to reducing payment terms with certain vendors as we transitioned to more traditional terms with our suppliers.

For the three months ended April 1, 2017, net cash used in investing activities was approximately \$712. For the three months ended April 2, 2016, net cash used in investing activities was \$371. The increase in net cash used in investing activities was primarily attributable to investments made to our information technology infrastructure and external website development.

Net cash provided by financing activities was approximately \$970 for the three months ended April 1, 2017 and net cash used in financing activities was approximately \$6,192 for the three months ended April 2, 2016, reflecting borrowings and pay downs on our credit facilities to fund investments and operations noted above.

Based primarily on the above factors, net cash decreased for the three months ending April 1, 2017 by \$275, resulting in a cash balance of approximately \$724 at April 1, 2017.

*Capital Resources*

In addition to operating cash flow, we also rely on our existing asset-based revolving credit facility with Bank of America, N.A. to meet our financing requirements, which is subject to changes in our inventory and account receivable levels. We regularly evaluate market conditions, our liquidity profile, and various financing alternatives for opportunities to enhance our capital structure. If market conditions are favorable, we may refinance our existing debt or issue debt or equity securities. Based on past performance and current expectations, we believe that our anticipated cash flow from operations and availability under our existing credit facility are sufficient to fund our working capital, capital expenditures and debt service requirements for at least the next 12 months.

However, if we are unable to meet our current financial forecast, do not adequately control expenses, and cannot raise additional funds or adjust our operations accordingly, we may not remain in compliance with the financial covenants required under our revolving credit facility. Unforeseen circumstances, such as softness in the retail industry or deterioration in the business of a significant customer, could create a situation where we cannot access all of our available lines of credit due to insufficient asset availability or an inability to meet the financial covenants as required under our credit facility. There is no assurance that we will meet all of our financial or other covenants in the future, or that our lenders will grant waivers if there are covenant violations. In addition, should we need to raise additional funds through debt or equity financings, any sale of debt or equity securities may cause dilution to existing stockholders. If sufficient funds are not available or are not available on acceptable terms, our ability to address any



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unexpected changes in our operations could be limited. Furthermore, there can be no assurance that we will be able to raise such funds if and when they are required. Failure to obtain future funding when needed or on acceptable terms could materially adversely affect our results of operations.

*Credit Facility*

We and our wholly owned subsidiary, Summer Infant (USA), Inc., are parties to an amended and restated loan and security agreement with Bank of America, N.A., as agent, providing for an asset-based credit facility, which was most recently amended in February 2017. The February 2017 amendment (i) amended the definitions of Availability, Availability Reserve and Eligible Account ; (ii) amended the definition of EBITDA with respect to bonus payments and certain fees and expenses that can be added back to the calculation of EBITDA; and (iii) amended the definition of Fixed Charges and revised the maximum leverage ratio financial covenant to be maintained as of the end of each fiscal quarter (as amended, the Credit Facility ).

The Credit Facility consists of a \$60,000 asset-based revolving credit facility, with a \$10,000 letter of credit sub-line facility (the Revolving Facility ), a \$5,000 first in last out (FILO) revolving credit facility (the FILO Facility ) and a \$10,000 term loan facility (the Term Loan Facility ). Pursuant to an accordion feature, the Credit Facility includes the ability to increase the Revolving Facility by an additional \$15,000 upon the Company 's request and the agreement of the lenders participating in the increase. The total borrowing capacity under the Revolving Facility is based on a borrowing base, generally defined as 85% of the value of eligible accounts plus the lesser of (i) 70% of the value of eligible inventory or (ii) 85% of the net orderly liquidation value of eligible inventory, less reserves. The total borrowing capacity under the FILO Facility is based on a borrowing base, generally defined as a specified percentage of the value of eligible accounts that steps down over time, plus a specified percentage of the value of eligible inventory that steps down over time. For additional information on the Credit Facility, please see Note 2 to our consolidated financial statements included in this Quarterly Report on Form 10-Q.

As of April 1, 2017, the rate for base-rate loans was 5.00% and rate for LIBOR-rate loans was 3.625%. The amount outstanding on the Revolving Facility at April 1, 2017 was \$38,168. Total borrowing capacity under the Revolving Facility at April 1, 2017 was \$45,390 and borrowing availability was \$7,222. The amounts outstanding on the Term Loan Facility and FILO Facility at April 1, 2017 were \$6,000 and \$3,750, respectively.

We were in compliance with the financial covenants under the Credit Facility as of April 1, 2017.

*Off-Balance Sheet Arrangements*

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

**ITEM 3. Quantitative and Qualitative Disclosures About Market Risk.**

As a smaller reporting company, as defined by Rule 12b-2 of the Exchange Act and in Item 10(f)(1) of Regulation S-K, we are electing scaled disclosure reporting obligations and therefore are not required to provide the information requested by this Item.

**ITEM 4. Controls and Procedures**

*Management's Evaluation of Disclosure Controls and Procedures*

As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, as of the end of the period covered by this Quarterly Report, we carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of our disclosure controls and procedures, as of April 1, 2017. Our principal executive officer and principal financial officer have concluded, based on this evaluation, that our controls and procedures were effective as of April 1, 2017.

*Changes in Internal Control Over Financial Reporting*

There was no change in our internal control over financial reporting that occurred during the period covered by this Quarterly Report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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**PART II. OTHER INFORMATION**

**ITEM 1. Legal Proceedings.**

From time to time, we may be subject to legal proceedings and claims in the ordinary course of business. We are not aware of any such proceedings or claims that we believe will have, individually or in the aggregate, a material adverse effect on our business, results of operations or financial condition.

**ITEM 1A. Risk Factors.**

There have been no material changes from the risk factors previously disclosed in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K for the fiscal year ended December 31, 2016.

**ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

None.

**ITEM 3. Defaults Upon Senior Securities.**

None.

**ITEM 4. Mine Safety Disclosures.**

Not applicable.

**ITEM 5. Other Information**

None

**ITEM 6. Exhibits.**

The exhibits listed in the Exhibit Index immediately preceding the exhibits are filed as part of this Quarterly Report on Form 10-Q.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**Summer Infant, Inc.**

Date: May 3, 2017

By:

/s/ Mark Messner  
Mark Messner  
Chief Executive Officer  
(Principal Executive Officer)

Date: May 3, 2017

By:

/s/ William E. Mote, Jr.  
William E. Mote, Jr.  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

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**EXHIBIT INDEX**

| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 10.14              | Third Amendment and Waiver to Amended and Restated Loan and Security Agreement, dated as of February 17, 2017, among Summer Infant, Inc. and Summer Infant (USA), Inc., as Borrowers, Summer Infant Canada, Limited and Summer Infant Europe Limited, as Guarantors, Certain Financial Institutions as Lenders and Bank of America, N.A. as Agent (Incorporated by reference to Exhibit 10.14 to the Registrant's Annual Report on Form 10-K filed on February 22, 2017) |
| 31.1               | Certification of Chief Executive Officer   |
| 31.2               | Certification of Chief Financial Officer   |
| 32.1               | Section 1350 Certification of Chief Executive Officer  |
| 32.2               | Section 1350 Certification of Chief Financial Officer  |
| 101.INS            | XBRL Instance Document   |
| 101.SCH            | XBRL Taxonomy Extension Schema Document  |
| 101.CAL            | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF            | XBRL Taxonomy Extension Definition Linkbase Document   |
| 101.LAB            | XBRL Taxonomy Extension Labels Linkbase Document   |
| 101.PRE            | XBRL Taxonomy Extension Presentation Linkbase Document   |