

ATLANTIC TELE NETWORK INC /DE

Form 10-Q

November 09, 2012

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**Form 10-Q**

- x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2012**

**OR**

- o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from      to**

**Commission File Number 001-12593**

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**Atlantic Tele-Network, Inc.**

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(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**47-0728886**  
(I.R.S. Employer  
Identification Number)

**600 Cummings Center**

**Beverly, MA 01915**

(Address of principal executive offices, including zip code)

**(978) 619-1300**

(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

As of November 9, 2012, the registrant had outstanding 15,569,547 shares of its common stock (\$.01 par value).



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ATLANTIC TELE-NETWORK, INC.

FORM 10-Q

Quarter Ended September 30, 2012

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**Cautionary Statement Regarding Forward-Looking Statements**

This Quarterly Report on Form 10-Q (or the Report ) contains forward-looking statements relating to, among other matters, our future financial performance and results of operations; the competitive environment in our key markets, demand for our services and industry trends; the outcome of litigation and regulatory matters; our continued access to the credit and capital markets; the pace of our network expansion and improvement, including our level of estimated future capital expenditures and our realization of the benefits of these investments; and management's plans and strategy for the future. These forward-looking statements are based on estimates, projections, beliefs, and assumptions and are not guarantees of future events or results. Actual future events and results could differ materially from the events and results indicated in these statements as a result of many factors, including, among others, (1) the general performance of our U.S. operations, including operating margins, and the future retention and turnover of our subscriber base; (2) our ability to maintain favorable roaming arrangements; (3) increased competition; (4) economic, political and other risks facing our foreign operations; (5) the loss of certain FCC and other licenses and other regulatory changes affecting our businesses; (6) rapid and significant technological changes in the telecommunications industry; (7) any loss of any key members of management; (8) our reliance on a limited number of key suppliers and vendors for timely supply of equipment and services relating to our network infrastructure and retail wireless business; (9) the adequacy and expansion capabilities of our network capacity and customer service system to support our customer growth; (10) the occurrence of severe weather and natural catastrophes; (11) the current difficult global economic environment, along with difficult and volatile conditions in the capital and credit markets; (12) our continued access to capital and credit markets and (13) our ability to realize the value that we believe exists in businesses that we may or have acquired. These and other additional factors that may cause actual future events and results to differ materially from the events and results indicated in the forward-looking statements above are set forth more fully under Item 1A Risk Factors of this Report as well as the Company's Annual Report on Form 10-K for the year ended December 31, 2011, filed with the SEC on March 15, 2012 and in the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012, as filed with the SEC on May 10, 2012. The Company undertakes no obligation to update these forward-looking statements to reflect actual results, changes in assumptions or changes in other factors that may affect such forward-looking statements.

In this Report, the words the Company, we, our, ours, us and ATN refer to Atlantic Tele-Network, Inc. and its subsidiaries, unless the context indicates otherwise. This Report contains trademarks, service marks and trade names such as Alltel, CellOne, Cellink, Islandcom, Choice, Sovernet and ION that are the property of, or licensed by, ATN, and its subsidiaries.

Reference to dollars (\$) refer to U.S. dollars unless otherwise specifically indicated.

Table of Contents**PART I FINANCIAL INFORMATION****Item 1. Unaudited Condensed Consolidated Financial Statements****ATLANTIC TELE-NETWORK, INC. AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****(Unaudited)****(Dollars in thousands, except per share amounts)**

|   | <b>December 31,<br/>2011</b> | <b>September 30,<br/>2012</b> |
|---|------------------------------|-------------------------------|
| <b>ASSETS</b>   |                              |                               |
| Current Assets:   |                              |                               |
| Cash and cash equivalents   | \$ 48,735                    | \$ 111,408                    |
| Accounts receivable, net of allowances of \$15.3 million and \$14.2 million, respectively   | 71,159                       | 77,237                        |
| Materials and supplies  | 20,802                       | 23,307                        |
| Deferred income taxes   | 21,921                       | 24,147                        |
| Income tax receivable   | 11,545                       |                               |
| Prepayments and other current assets  | 9,738                        | 13,590                        |
| Total current assets  | 183,900                      | 249,689                       |
| Property, plant and equipment, net  | 483,203                      | 447,426                       |
| Telecommunications licenses   | 87,468                       | 88,482                        |
| Goodwill  | 45,077                       | 45,077                        |
| Trade name license, net   | 13,013                       | 12,653                        |
| Customer relationships, net   | 41,314                       | 34,804                        |
| Other assets  | 19,756                       | 28,368                        |
| Total assets  | \$ 873,731                   | \$ 906,499                    |
| <b>LIABILITIES AND EQUITY</b>   |                              |                               |
| Current Liabilities:  |                              |                               |
| Current portion of long-term debt   | \$ 25,068                    | \$ 15,680                     |
| Accounts payable and accrued liabilities  | 57,262                       | 49,988                        |
| Dividends payable   | 3,548                        | 3,905                         |
| Accrued taxes   | 7,739                        | 25,244                        |
| Advance payments and deposits   | 15,834                       | 18,615                        |
| Other current liabilities   | 36,327                       | 38,815                        |
| Total current liabilities   | 145,778                      | 152,247                       |
| Deferred income taxes   | 88,906                       | 90,911                        |
| Other liabilities   | 29,371                       | 26,398                        |
| Long-term debt, excluding current portion   | 257,146                      | 254,568                       |
| Total liabilities   | 521,201                      | 524,124                       |
| Commitments and contingencies (Note 11)   |                              |                               |
| Atlantic Tele-Network, Inc.'s Stockholders' Equity:   |                              |                               |
| Preferred stock, \$0.01 par value per share; 10,000,000 shares authorized, none issued and outstanding  |                              |                               |
| Common stock, \$0.01 par value per share; 50,000,000 shares authorized; 15,955,886 and 16,079,494 shares issued, respectively, and 15,451,238 and 15,569,547 shares outstanding, respectively | 160                          | 160                           |
| Treasury stock, at cost; 504,648 and 509,947 shares, respectively   | (4,942)                      | (5,144)                       |

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|   |            |            |
|---|------------|------------|
| Additional paid-in capital                              | 118,620    | 122,585    |
| Retained earnings                                       | 190,327    | 215,094    |
| Accumulated other comprehensive loss                    | (9,899)    | (10,434)   |
| Total Atlantic Tele-Network, Inc. s stockholders equity | 294,266    | 322,261    |
| Non-controlling interests                               | 58,264     | 60,114     |
| Total equity  | 352,530    | 382,375    |
| Total liabilities and equity                            | \$ 873,731 | \$ 906,499 |

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

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## ATLANTIC TELE-NETWORK, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED INCOME STATEMENTS

FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2011 and 2012

(Unaudited)

(Dollars in thousands, except per share amounts)

|   | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |            |
|---|-------------------------------------|-----------|------------------------------------|------------|
|   | 2011                                | 2012      | 2011                               | 2012       |
| <b>REVENUE:</b>   |                                     |           |                                    |            |
| U.S. wireless:  |                                     |           |                                    |            |
| Retail  | \$ 89,143                           | \$ 83,269 | \$ 284,221                         | \$ 254,081 |
| Wholesale   | 57,048                              | 54,918    | 153,615                            | 153,854    |
| International wireless  | 20,377                              | 21,048    | 52,874                             | 60,318     |
| Wireline  | 21,748                              | 21,120    | 63,305                             | 63,573     |
| Equipment and other   | 6,030                               | 8,443     | 22,238                             | 25,155     |
| Total revenue   | 194,346                             | 188,798   | 576,253                            | 556,981    |
| <b>OPERATING EXPENSES</b> (excluding depreciation and amortization unless otherwise indicated):   |                                     |           |                                    |            |
| Termination and access fees   | 48,764                              | 38,790    | 155,077                            | 118,224    |
| Engineering and operations  | 20,165                              | 20,796    | 63,967                             | 64,077     |
| Sales and marketing   | 33,965                              | 27,929    | 101,874                            | 91,306     |
| Equipment expense   | 14,379                              | 23,408    | 54,447                             | 65,747     |
| General and administrative  | 25,014                              | 22,195    | 81,405                             | 67,102     |
| Acquisition-related charges   | 98                                  | 2         | 664                                | 7          |
| Depreciation and amortization   | 26,712                              | 26,048    | 76,903                             | 79,654     |
| Gain on disposition of long-lived assets  | (2,397)                             |           | (2,397)                            |            |
| Total operating expenses  | 166,700                             | 159,168   | 531,940                            | 486,117    |
| Income from operations  | 27,646                              | 29,630    | 44,313                             | 70,864     |
| <b>OTHER INCOME (EXPENSE):</b>  |                                     |           |                                    |            |
| Interest expense  | (4,320)                             | (2,986)   | (12,743)                           | (10,953)   |
| Interest income   | 99                                  | 3         | 680                                | 200        |
| Equity in earnings of an unconsolidated affiliate   | 729                                 | 679       | 1,484                              | 3,011      |
| Other, net  | 255                                 | 199       | 854                                | (133)      |
| Other income (expense), net   | (3,237)                             | (2,105)   | (9,725)                            | (7,875)    |
| <b>INCOME BEFORE INCOME TAXES</b>   | 24,409                              | 27,525    | 34,588                             | 62,989     |
| Income tax expense  | 11,193                              | 9,513     | 16,074                             | 24,273     |
| <b>NET INCOME</b>   | 13,216                              | 18,012    | 18,514                             | 38,716     |
| Net loss (income) attributable to non-controlling interests, net of tax of \$0.6 million and \$0.7 million for the three months ended September 30, 2011 and 2012, respectively, and \$1.4 million and \$1.8 million for the nine months ended September 30, 2011 and 2012, respectively. |                                     |           |                                    |            |
|   | (1,880)                             | (2,047)   | (866)                              | (2,900)    |
| <b>NET INCOME ATTRIBUTABLE TO ATLANTIC TELE-NETWORK, INC. STOCKHOLDERS</b>  | \$ 11,336                           | \$ 15,965 | \$ 17,648                          | \$ 35,816  |



| <b>NET INCOME PER WEIGHTED<br/>AVERAGE SHARE ATTRIBUTABLE TO<br/>ATLANTIC TELE-NETWORK, INC.<br/>STOCKHOLDERS</b> |    |        |    |        |                 |
|---|----|--------|----|--------|-----------------|
| Basic   | \$ | 0.74   | \$ | 1.03   | \$ 1.15 \$ 2.31 |
| Diluted   | \$ | 0.73   | \$ | 1.02   | \$ 1.14 \$ 2.30 |
| <b>WEIGHTED AVERAGE COMMON<br/>SHARES OUTSTANDING:</b>  |    |        |    |        |                 |
| Basic   |    | 15,401 |    | 15,560 | 15,393 15,517   |
| Diluted   |    | 15,489 |    | 15,651 | 15,490 15,605   |
| <b>DIVIDENDS PER SHARE APPLICABLE<br/>TO COMMON STOCK</b>   |    |        |    |        |                 |
|   | \$ | 0.23   | \$ | 0.25   | \$ 0.67 \$ 0.71 |

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

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|  | <b>Nine Months Ended<br/>September 30,</b> |             |
|--|--|-------------|
|  | <b>2011</b>                                | <b>2012</b> |
| Net income   | \$ 18,514                                  | \$ 38,716   |
| Other comprehensive income:  |  |             |
| Foreign currency translation adjustment  | 13   |             |
| Unrealized (loss) gain on interest rate swap, net of tax benefit of \$1.6 million and \$0.4 million respectively | (2,385)                                    | (535)       |
| Other comprehensive (loss) income, net of tax  | (2,372)                                    | (535)       |
| Comprehensive income   | 16,142                                     | 38,181      |
| Less: Comprehensive income attributable to non-controlling interests   | (866)                                      | (2,900)     |
| Comprehensive income attributable to Atlantic Tele-Network, Inc.   | \$ 15,276                                  | \$ 35,281   |

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

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**ATLANTIC TELE-NETWORK, INC. AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2011 AND 2012**

(Unaudited)

(Dollars in thousands)

|   | Nine Months Ended<br>September 30, |               |
|---|------------------------------------|---------------|
|   | 2011                               | 2012          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                                    |               |
| Net income  | \$ 18,514                          | \$ 38,716     |
| Adjustments to reconcile net income to net cash flows provided by operating activities:               |                                    |               |
| Depreciation and amortization   | 76,903                             | 79,654        |
| Provision for doubtful accounts   | 5,157                              | 9,766         |
| Amortization of debt discount and debt issuance costs   | 1,420                              | 2,068         |
| Stock-based compensation  | 2,660                              | 2,744         |
| Deferred income taxes   | 177                                | 136           |
| Equity in earnings of an unconsolidated affiliate   | (1,484)                            | (3,011)       |
| Gain on disposition of long-lived assets  | (2,397)                            |               |
| Changes in operating assets and liabilities, excluding the effects of acquisitions:                   |                                    |               |
| Accounts receivable   | (22,088)                           | (15,844)      |
| Materials and supplies, prepayments, and other current assets   | 13,670                             | (3,404)       |
| Income tax receivable   |                                    | 11,545        |
| Accounts payable and accrued liabilities, advance payments and deposits and other current liabilities | (13,478)                           | 272           |
| Accrued taxes   | 7,373                              | 17,505        |
| Other   | (1,690)                            | (2,672)       |
| Net cash provided by operating activities   | 84,737                             | 137,475       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                                    |               |
| Capital expenditures  | (65,850)                           | (50,505)      |
| Cash acquired in business combinations  | 4,087                              |               |
| Proceeds from disposition of long-lived assets  | 1,200                              |               |
| Decrease in restricted cash   | 467                                |               |
| Net cash used in investing activities   | (60,096)                           | (50,505)      |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>  |                                    |               |
| Proceeds from borrowing under term loan   |                                    | 275,000       |
| Proceeds from borrowings under revolver loan  | 93,153                             | 46,378        |
| Principal repayments of term loan   | (9,984)                            | (256,873)     |
| Principal repayments of revolver loan   | (79,619)                           | (74,534)      |
| Proceeds from stock option exercises  | 193                                | 1,240         |
| Dividends paid on common stock  | (10,159)                           | (10,692)      |
| Distributions to non-controlling interests  | (2,531)                            | (2,010)       |
| Payments of debt issuance costs   | (1,020)                            | (3,564)       |
| Repurchase of non-controlling interests   | (446)                              | (80)          |
| Investments made by non-controlling interests   | 684                                | 1,040         |
| Purchase of common stock  | (129)                              | (202)         |
| Net cash used in financing activities   | (9,858)                            | (24,297)      |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>  | <b>14,783</b>                      | <b>62,673</b> |
| <b>CASH AND CASH EQUIVALENTS, beginning of the period</b>   | <b>37,330</b>                      | <b>48,735</b> |

|   |    |        |    |         |
|---|----|--------|----|---------|
| <b>CASH AND CASH EQUIVALENTS, end of the period</b> | \$ | 52,113 | \$ | 111,408 |
|---|----|--------|----|---------|

The accompanying condensed notes are an integral part of these condensed consolidated financial statements.

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## ATLANTIC TELE-NETWORK, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1. ORGANIZATION AND BUSINESS OPERATIONS

The Company provides wireless and wireline telecommunications services in North America, Bermuda and the Caribbean. Through its operating subsidiaries, the Company offers the following principal services:

- Wireless.** In the United States, the Company offers wireless voice and data services to retail customers under the Alltel name in rural markets located principally in the Southeast and Midwest. Additionally, the Company offers wholesale wireless voice and data roaming services to national, regional and local wireless carriers and selected international wireless carriers in rural markets located principally in the Southwest and Midwest. The Company also offers wireless voice and data services to retail customers in Bermuda under the CellOne name, in Guyana under the Cellink name, and in other smaller markets in the Caribbean and the United States under other tradenames.
- Wireline.** The Company's local telephone and data services include its operations in Guyana and the mainland United States. The Company is the exclusive licensed provider of domestic wireline local and long distance telephone services in Guyana and international voice and data communications into and out of Guyana. The Company also offers facilities-based integrated voice and data communications services to enterprise and residential customers in New England, primarily in Vermont, and wholesale transport services in New York State and New England.

In the second quarter of 2011, the Company completed the merger of its Bermuda operations with M3 Wireless, Ltd., a leading retail wireless provider in Bermuda. For more information on the merger in Bermuda, see Note 4. The Company actively evaluates additional investment and acquisition opportunities in the United States and the Caribbean that meet the Company's return-on-investment and other acquisition criteria.

The following chart summarizes the operating activities of the Company's principal subsidiaries, the segments in which the Company reports its revenue and the markets it served as of September 30, 2012:

| Services        | Segment                            | Markets   | Tradenames                      |
|-----------------|------------------------------------|---|---------------------------------|
| <b>Wireless</b> | U.S. Wireless                      | United States (rural markets)                         | Alltel, Choice                  |
|                 | Island Wireless                    | Aruba, Bermuda, Turks and Caicos, U.S. Virgin Islands | Mio, CellOne, Islandcom, Choice |
|                 | International Integrated Telephony | Guyana  | Cellink                         |
| <b>Wireline</b> | International Integrated Telephony | Guyana  | GT&T, Emagine                   |
|                 | U.S. Wireline                      | United States (New England and New York State)        | Sovernet, ION                   |

The Company provides management, technical, financial, regulatory, and marketing services to its subsidiaries and typically receives a management fee equal to a percentage of their respective revenue. Management fees from consolidated subsidiaries are eliminated in consolidation. For information about the Company's business segments and geographical information about its revenue, operating income and long-lived assets, see Note 10 to the Consolidated Financial Statements included in this Report.

## 2. BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ). The financial information included herein is unaudited; however, the Company believes such information and the disclosures herein are adequate to make the information presented not misleading and reflect all adjustments (consisting only of normal recurring adjustments) that are necessary for a fair statement of the Company's financial position and results of operations for such periods. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America. Results of interim periods may not be indicative of results for the full year. These condensed consolidated financial statements and related notes should be read in conjunction with the Company's 2011 Annual Report on Form 10-K.

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*Consolidation*

The consolidated financial statements include the accounts of the Company, its majority-owned subsidiaries and certain entities, which are consolidated in accordance with the provisions of the Financial Accounting Standards Board's (FASB) authoritative guidance on the consolidation of variable interest entities since it is determined that the Company is the primary beneficiary of these entities.

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***Recent Accounting Pronouncements***

In June 2011, the FASB issued a new accounting standard that requires net income, the components of OCI, and total comprehensive income to be presented in either one continuous statement or in two separate, but consecutive, statements. The standard also requires that items reclassified from OCI to net income be presented on the face of the financial statements. The standard, which the Company adopted during the first quarter of 2012, did not have a material impact on its financial position, results of operations or liquidity.

In May 2011, the FASB issued amended guidance that clarifies the application of existing fair value measurement and increases certain related disclosure requirements about measuring fair value. The standard, which the Company adopted during the first quarter of 2012, did not have a material impact on its financial position, results of operations or liquidity.

Other new pronouncements issued but not effective until after September 30, 2012, are not expected to have a material impact on the Company's financial position, results of operations or liquidity.

**3. USE OF ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the reporting periods. The most significant estimates relate to the allowance for doubtful accounts, useful lives of the Company's fixed and finite-lived intangible assets, allocation of purchase price to assets acquired and liabilities assumed in purchase business combinations, fair value of indefinite-lived intangible assets, goodwill and income taxes. Actual results could differ significantly from those estimates.

**4. ACQUISITIONS**

***Merger with M3 Wireless, Ltd.***

On May 2, 2011, the Company completed the merger of its Bermuda wireless operations, Bermuda Digital Communications, Ltd. ( BDC ), with that of M3 Wireless, Ltd. ( M3 ), a wireless provider in Bermuda (the CellOne Merger ). As part of the CellOne Merger, M3 merged with and into BDC, and the combined entity continues to operate under BDC's CellOne brand. As a result of the CellOne Merger, the Company's 58% ownership interest in BDC was reduced to a controlling 42% interest in the combined entity. Since the Company has the right to designate the majority of seats on the combined entity's board of directors and therefore controls its management and policies, the Company has consolidated the results of the combined entity in its consolidated financial statements effective on the date of the CellOne Merger.



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The CellOne Merger was accounted for using the purchase method and M3's results of operations since May 2, 2011 have been included in the Company's Island Wireless segment as reported in Note 10. The total consideration of the CellOne Merger was allocated to the assets acquired and liabilities assumed at their estimated fair values as of the date of the CellOne Merger as determined by management. The consideration paid for M3 was determined based on the estimated fair value of the equity of M3. The table below represents the assignment of the total consideration to the tangible and intangible assets and liabilities of M3 based on their merger date fair values (in thousands) noting that Bermuda is a non-taxable jurisdiction:

|                                     |    |         |
|-------------------------------------|----|---------|
| Total consideration                 | \$ | 6,655   |
| Purchase price allocation:          |    |         |
| Net working capital                 | \$ | 675     |
| Property, plant and equipment       |    | 10,577  |
| Customer relationships              |    | 2,600   |
| Telecommunications licenses         |    | 6,100   |
| Goodwill                            |    | 3,105   |
| Note payable-affiliate (see Note 6) |    | (7,012) |
| Other long term liabilities         |    | (200)   |
| Non-controlling interests           |    | (9,190) |
| Net assets acquired                 | \$ | 6,655   |

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The amortization period of the customer relationships is 12.0 years. The value of the goodwill from the CellOne Merger can be attributed to a number of business factors including, but not limited to, the reputation of M3 as a retail provider of wireless services and a network operator, M3's reputation for customer care and the strategic position M3 holds in Bermuda.

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The following table reflects unaudited pro forma results of operations of the Company for the nine months ended September 30, 2011 assuming that the merger of M3 had occurred at the beginning of the earliest period presented (in thousands, except per share data):

|                     | Nine Months ended September 30, 2011 |             |
|---------------------|--------------------------------------|-------------|
|                     | As Reported                          | As Adjusted |
| Revenue             | \$ 576,253                           | \$ 582,341  |
| Net income          | 17,648                               | \$ 18,183   |
| Earnings per share: |                                      |             |
| Basic               | \$ 1.15                              | \$ 1.18     |
| Diluted             | 1.14                                 | 1.17        |

The unaudited pro forma data is presented for illustrative purposes only and is not necessarily indicative of the operating results that would have occurred if the merger had been consummated on these dates or of future operating results of the combined company following this transaction.

## 5. FAIR VALUE MEASUREMENTS

In accordance with the provisions of fair value accounting, a fair value measurement assumes that a transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market for the asset or liability and defines fair value based upon an exit price model.

The fair value measurement guidance establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The guidance describes three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities as of the reporting date. Active markets are those in which transactions for the asset and liability occur in sufficient frequency and volume to provide pricing information on an ongoing basis. Level 1 assets and liabilities include money market funds, debt and equity securities and derivative contracts that are traded in an active exchange market.
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Level 2 assets and liabilities include debt securities with quoted prices that are traded less frequently than exchange-traded instruments and derivative contracts whose value is determined using a pricing model with inputs that are observable in the market or can be derived principally from or corroborated by observable market data.  
  
This category generally includes corporate obligations and non-exchange traded derivative contracts.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

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Assets and liabilities of the Company measured at fair value on a recurring basis as of December 31, 2011 and September 30, 2012 are summarized as follows:

| Description                                     | Quoted Prices in<br>Active Markets<br>(Level 1) | December 31, 2011<br>Significant Other<br>Observable Inputs<br>(Level 2) | Total            |
|---|---|--|------------------|
| Certificates of deposit                         | \$  | \$ 3,366   | \$ 3,366         |
| Money market funds                              | 3,847   |  | 3,847            |
| <b>Total assets measured at fair value</b>      | <b>\$ 3,847</b>                                 | <b>\$ 3,366</b>  | <b>\$ 7,213</b>  |
| Interest rate derivative (Note 7)               | \$  | \$ 11,337  | \$ 11,337        |
| <b>Total liabilities measured at fair value</b> | <b>\$</b>                                       | <b>\$ 11,337</b>   | <b>\$ 11,337</b> |

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| Description                                     | Quoted Prices in<br>Active Markets<br>(Level 1) | September 30, 2012<br>Significant Other<br>Observable Inputs<br>(Level 2) | Total     |
|---|---|---|-----------|
| Certificates of deposit                         | \$  | \$ 350  | \$ 350    |
| Money market funds                              | 5,625   |   | 5,625     |
| <b>Total assets measured at fair value</b>      | \$ 5,625  | \$ 350  | \$ 5,975  |
| Interest rate derivative (Note 7)               | \$  | \$ 12,229   | \$ 12,229 |
| <b>Total liabilities measured at fair value</b> | \$  | \$ 12,229   | \$ 12,229 |

*Money Market Funds and Certificates of Deposit*

As of December 31, 2011 and September 30, 2012, this asset class consisted of time deposits at financial institutions denominated in U.S. dollars and a money market portfolio that comprises Federal government and U.S. Treasury securities. The asset class is classified within Level 1 of the fair value hierarchy because its underlying investments are valued using quoted market prices in active markets for identical assets.

*Derivatives*

The Company is exposed to certain risks arising from both its business operations and economic conditions. When deemed appropriate, the Company manages economic risks related to interest rates primarily by managing the amount, sources, and duration of its debt funding and the use of derivative financial instruments. Specifically, the Company entered into derivative financial instruments to manage exposures that arise from business activities that result in the payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing, and duration of its known or expected cash payments principally related to the Company's borrowings.

We did not have any significant nonfinancial assets or nonfinancial liabilities that would be recognized or disclosed at fair value on a recurring basis as of December 31, 2011 and September 30, 2012. The Company did not have any transfers of assets or liabilities between levels of the fair value hierarchy during the three months ended December 31, 2011 and September 30, 2012.

**6. LONG-TERM DEBT**

Long-term debt comprises the following (in thousands):

|                      | December 31,<br>2011 | September 30,<br>2012 |
|----------------------|----------------------|-----------------------|
| Notes payable - Bank |                      |                       |
| Term loans           | \$ 252,113           | \$ 271,500            |
| Revolver loan        | 28,156               |                       |
| Note Payable - Other | 5,752                | 4,492                 |

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|                        |            |            |
|------------------------|------------|------------|
| Total outstanding debt | 286,021    | 275,992    |
| Less: current portion  | (25,068)   | (15,680)   |
| Total long-term debt   | 260,953    | 260,312    |
| Less: debt discount    | (3,807)    | (5,744)    |
| Net carrying amount    | \$ 257,146 | \$ 254,568 |

***Loan Facilities Bank***

On May 18, 2012, the Company amended and restated its existing credit facility with CoBank, ACB (the Amended Credit Facility ) providing for \$275.0 million in two term loans and a revolver loan of up to \$100.0 million (which includes a \$10.0 million swingline sub-facility) and additional term loans up to an aggregate of \$100.0 million, subject to lender approval.

On October 29, 2012, the Company further amended its Amended Credit Facility to provide for an additional letter of credit sub-facility to its revolver loan, to be available for issuance in connection with the Company's Mobility Fund Grant obligations. Under the amendment, the Company has the ability to use up to \$55 million of its revolving credit facility for the issuance of letters of credit, which, when issued, will accrue a fee at a rate of 1.75% per annum on the outstanding amounts. The Company currently has no Mobility Fund letters of credit outstanding. See Note 12.

The term loan A-1 is \$125 million and matures on June 30, 2017 (the Term Loan A-1 ). The term loan A-2 is \$150 million and matures on June 30, 2019 (the Term Loan A-2 and collectively with the Term Loan A-1, the Term Loans ). Each of the Term Loans require certain quarterly repayment obligations. The revolver loan matures on June 30, 2017. The Company may prepay the

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Amended Credit Facility at any time without premium or penalty, other than customary fees for the breakage of London Interbank Offered Rate (LIBOR) loans.

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Amounts borrowed under the Term Loan A-1 and the revolver loan bear interest at a rate equal to, at the Company's option, either (i) LIBOR plus an applicable margin ranging between 2.00% to 3.50% or (ii) a base rate plus an applicable margin ranging from 1.00% to 2.50% (or, in the case of amounts borrowed under the swingline sub-facility, an applicable margin ranging from 0.50% to 2.00%). Amounts borrowed under the Term Loan A-2 bear interest at a rate equal to, at the Company's option, either (i) the LIBOR plus an applicable margin ranging between 2.50% to 4.00% or (ii) a base rate plus an applicable margin ranging from 1.50% to 3.00%. The base rate is equal to the higher of (i) 1.50% plus the higher of (x) the one-week LIBOR and (y) the one-month LIBOR; and (ii) the prime rate (as defined in the Amended Credit Facility). The applicable margin is determined based on the ratio of the Company's indebtedness (as defined in the Amended Credit Facility) to its EBITDA (as defined in the Amended Credit Facility).

Borrowings as of September 30, 2012, after considering the effect of the interest rate swap agreements as described in Note 7, bore a weighted-average interest rate of 4.36%. Availability under the revolver loan, net of an outstanding letter of credit of \$0.1 million, was \$99.9 million as of September 30, 2012. Upon completing the Amended Credit Facility, the Company expensed \$0.7 million of deferred financing costs, which are included in other income (expense) within the statement of operations for the nine months ended September 30, 2012.

Under the terms of the Amended Credit Facility, the Company must also pay a fee ranging from 0.25% to 0.50% of the average daily unused portion of the revolver loan over each calendar quarter, in which the fee is payable in arrears on the last day of each calendar quarter.

The Amended Credit Facility contains customary representations, warranties and covenants, including covenants by the Company limiting additional indebtedness, liens, guaranties, mergers and consolidations, substantial asset sales, investments and loans, sale and leasebacks, transactions with affiliates and fundamental changes. In addition, the Amended Credit Facility contains financial covenants by the Company that (i) impose a maximum leverage ratio of indebtedness to EBITDA, (ii) require a minimum debt service ratio of EBITDA to principal, interest and taxes payments and (iii) require a minimum ratio of equity to consolidated assets. As of September 30, 2012, the Company was in compliance with all of the financial covenants of the Amended Credit Facility.

Prior to the execution of the Amended Credit Facility, the Company's existing credit facility with CoBank, ACB, entered into on September 30, 2010 (the Previous Credit Facility) provided for \$275.0 million in term loans and a revolver loan of up to \$100.0 million (which includes a \$10.0 million swingline sub-facility) and additional term loans up to an aggregate of \$50.0 million, subject to lender approval. These term loans were scheduled to mature on September 30, 2014 and required certain quarterly repayment obligations. The revolver loan was scheduled to mature on September 10, 2014. As a result of an amendment entered into on September 16, 2011, amounts borrowed under the Previous Credit Facility bore interest at a rate equal to, at the Company's option, either (i) LIBOR plus an applicable margin ranging between 2.75% to 4.25% or (ii) a base rate plus an applicable margin ranging from 1.75% to 3.25% (or, in the case of amounts borrowed under the swingline sub-facility, an applicable margin ranging from 1.25% to 2.75%). The applicable margin was determined based on the ratio of the Company's indebtedness to its EBITDA (each as defined in the Previous Credit Facility agreement).

***Note Payable Other***

In connection with the CellOne Merger with M3 Wireless, Ltd., the Company assumed a term loan of approximately \$7.0 million owed to Keytech Ltd., the former parent company of M3 and current 42% minority shareholder in the Company's Bermuda operations. The term loan requires quarterly repayments of principal, matures on March 15, 2015 and bears interest at a rate of 7% per annum.



The Company believes that the carrying value of its debt approximates fair value which was based on quoted market prices and falls within Level 1 of the fair value measurement hierarchy.

## **7. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES**

The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount.

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The effective portion of changes in the fair value of interest rate swaps designated and that qualify as cash flow hedges is recorded in accumulated other comprehensive income and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. The Company uses its derivatives to hedge the variable cash flows associated with existing variable-rate debt. The ineffective portion of the change in fair value of the derivative is recognized directly in earnings. No hedge ineffectiveness was recognized during any of the periods presented.

The total outstanding notional amount of cash flow hedges which were in effect on September 30, 2012 was \$143.0 million.

During August 2012, the Company entered into two additional forward-starting interest rate swaps which are designated and qualify as cash flow hedges. One cash flow hedge is effective September 30, 2014 and has a notional amount starting at \$20.0 million and expands to \$130.0 million over the term. The second cash flow hedge has a \$100.0 million notional amount and is effective June 30, 2017.

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Amounts reported in accumulated other comprehensive income related to the interest rate swaps are reclassified to interest expense as interest payments are accrued on the Company's variable-rate debt. Through September 30, 2013, the Company estimates that an additional \$4.1 million will be reclassified as an increase to interest expense due to the interest rate swaps since the hedge interest rate exceeds the variable interest rate on the debt.

The table below presents the fair value of the Company's derivative financial instruments as well as its classification on the consolidated balance sheet as of December 31, 2011 and September 30, 2012 (in thousands):

|   | Balance Sheet Location | Liability Derivatives |                    |
|---|------------------------|-----------------------|--------------------|
|   |                        | Fair Value as of      |                    |
|   |                        | December 31, 2011     | September 30, 2012 |
| Derivatives designated as hedging instruments:      |                        |                       |                    |
| Interest Rate Swaps                                 | Other liabilities      | \$ 11,337             | \$ 12,229          |
| Total derivatives designated as hedging instruments |                        | \$ 11,337             | \$ 12,229          |

The table below presents the effect of the Company's derivative financial instruments on the consolidated income statements for the three and nine months ended September 30, 2011 and 2012 (in thousands):

| Three Months Ended September 30, | Derivative in Cash Flow Hedging Relationships | Amount of Gain or (Loss) Recognized in Other Comprehensive Income on Derivative (Effective Portion) | Location of Gain or (Loss) Reclassified from Accumulated Other Comprehensive Income into Income (Effective Portion) | Amount of Gain or (Loss) Reclassified from Accumulated Other Comprehensive Income into Income (Effective Portion) |
|----------------------------------|---|---|---|---|
|                                  |   |   |   |   |
| 2011                             | Interest Rate Swap                            | \$ (3,005)  | Interest expense  | \$ 1,059  |
| 2012                             | Interest Rate Swap                            | (1,192)   | Interest expense  | 1,044   |

| Nine Months Ended September 30, | Derivative in Cash Flow Hedging Relationships | Amount of Gain or (Loss) Recognized in Other Comprehensive Income on Derivative (Effective Portion) | Location of Gain or (Loss) Reclassified from Accumulated Other Comprehensive Income into Income (Effective Portion) | Amount of Gain or (Loss) Reclassified from Accumulated Other Comprehensive Income into Income (Effective Portion) |
|---------------------------------|---|---|---|---|
|                                 |   |   |   |   |
| 2011                            | Interest Rate Swap                            | \$ (7,017)  | Interest expense  | \$ 3,131  |
| 2012                            | Interest Rate Swap                            | (892)   | Interest expense  | 3,100   |

***Credit-risk-related Contingent Features***

The Company has agreements with its derivative counterparties that contain a provision where if the Company defaults on any of its indebtedness, including default where repayment of the indebtedness has not been accelerated by the lender, then the Company could also be declared in default on its derivative obligations.

As of September 30, 2012, the fair value of the interest rate swaps liability position related to these agreements was \$12.2 million. As of September 30, 2012, the Company has not posted any collateral related to these agreements. If the Company had breached any of these provisions at September 30, 2012, it would have been required to settle its obligations under these agreements at their termination values of \$12.2 million.

**8. RECONCILIATION OF TOTAL EQUITY**

Total equity was as follows (in thousands):

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|   | Nine Months Ended September 30, |                                      |              |                                 |                                      |                 |
|---|---------------------------------|--------------------------------------|--------------|---------------------------------|--------------------------------------|-----------------|
|   | Atlantic Tele-<br>Network, Inc. | 2011<br>Non-Controlling<br>Interests | Total Equity | Atlantic Tele-<br>Network, Inc. | 2012<br>Non-Controlling<br>Interests | Total<br>Equity |
| Equity, beginning of period                                   | \$ 283,768                      | \$ 45,268                            | \$ 329,036   | \$ 294,266                      | \$ 58,264                            | \$ 352,530      |
| Stock-based compensation                                      | 2,660                           |                                      | 2,660        | 2,744                           |                                      | 2,744           |
| Comprehensive income:   |                                 |                                      |              |                                 |                                      |                 |
| Net income  | 17,648                          | 866                                  | 18,514       | 35,816                          | 2,900                                | 38,716          |
| Other comprehensive<br>income(loss)-                          |                                 |                                      |              |                                 |                                      |                 |
| Translation Adjustment  | 13                              |                                      | 13           |                                 |                                      |                 |
| Gain (loss) on interest rate<br>swap (net of tax)             | (2,385)                         |                                      | (2,385)      | (535)                           |                                      | (535)           |
| Total comprehensive<br>income                                 | 15,276                          | 866                                  | 16,142       | 35,281                          | 2,900                                | 38,181          |
| Issuance of common stock<br>upon exercise of stock<br>options | 193                             |                                      | 193          | 1,240                           |                                      | 1,240           |
| Dividends declared on<br>common stock                         | (10,320)                        |                                      | (10,320)     | (11,068)                        |                                      | (11,068)        |
| Distributions to<br>non-controlling interests                 |                                 | (2,531)                              | (2,531)      |                                 | (2,010)                              | (2,010)         |
| Investments made by<br>minority shareholders                  |                                 | 3,684                                | 3,684        |                                 | 1,040                                | 1,040           |
| Repurchase of<br>non-controlling interests                    |                                 |                                      |              |                                 | (80)                                 | (80)            |
| Change in equity ownership<br>of consolidated subsidiaries    | 3,475                           | 11,923                               | 15,398       |                                 |                                      |                 |
| Purchase of common shares                                     | (129)                           |                                      | (129)        | (202)                           |                                      | (202)           |
| Equity, end of period   | \$ 294,923                      | \$ 59,210                            | \$ 354,133   | \$ 322,261                      | \$ 60,114                            | \$ 382,375      |

**9. NET INCOME PER SHARE**

For the three and nine months ended September 30, 2011 and 2012, outstanding stock options were the only potentially dilutive securities. The reconciliation from basic to diluted weighted average common shares outstanding is as follows (in thousands):

|   | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|---|-------------------------------------|--------|------------------------------------|--------|
|   | 2011                                | 2012   | 2011                               | 2012   |
| Basic weighted-average common<br>shares outstanding   | 15,401                              | 15,560 | 15,393                             | 15,517 |
| Stock options   | 88                                  | 91     | 97                                 | 88     |
| Diluted weighted-average common<br>shares outstanding | 15,489                              | 15,651 | 15,490                             | 15,605 |

The above calculations for the three months ended September 30, 2011 and 2012 do not include 313,000 and 322,000 shares, respectively, related to certain stock options because the effects of such were anti-dilutive. For the nine months ended September 30, 2011 and 2012, the calculation does not include 267,000 and 362,000 shares, respectively, related to certain stock options because the effect on such options was anti-dilutive.

**10. SEGMENT REPORTING**

The Company has four reportable segments for separate disclosure in accordance with the FASB's authoritative guidance on disclosures about segments of an enterprise. Those four segments are: i) U.S. Wireless, which generates all of its revenues in and has all of its assets located in the United States, ii) International Integrated Telephony, which generates all of its revenues in and has all of its assets located in Guyana, iii) Island Wireless, which generates all of its revenues in and has all of its assets located in Bermuda, the U.S. Virgin Islands, Aruba and Turks and Caicos and iv) U.S. Wireline, which generates all of its revenues in and has all of its assets located in the United States. The operating segments are managed separately because each offers different services and serves different markets.

The following tables provide information for each operating segment (in thousands):

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## For the Three Months Ended September 30, 2011

|                                      | U.S. Wireless | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
|--------------------------------------|---------------|--|--------------------|------------------|----------------------|--------------|
| Revenue                              |               |  |                    |                  |                      |              |
| U.S. Wireless:                       |               |  |                    |                  |                      |              |
| Retail                               | \$ 89,143     | \$                                       | \$                 | \$               | \$                   | \$ 89,143    |
| Wholesale                            | 57,048        |  |                    |                  |                      | 57,048       |
| International Wireless               |               | 6,695                                    | 13,682             |                  |                      | 20,377       |
| Wireline                             | 139           | 16,638                                   |                    | 4,971            |                      | 21,748       |
| Equipment and Other                  | 4,428         | 71                                       | 1,531              |                  |                      | 6,030        |
| Total Revenue                        | 150,758       | 23,404                                   | 15,213             | 4,971            |                      | 194,346      |
| Depreciation and amortization        | 18,417        | 4,506                                    | 2,748              | 797              | 244                  | 26,712       |
| Non-cash stock-based<br>compensation | 58            |  |                    |                  | 712                  | 770          |
| Operating income (loss)              | 26,840        | 6,771                                    | (1,186)            | (111)            | (4,668)              | 27,646       |

## For the Nine Months Ended September 30, 2011

|                                      | U.S. Wireless | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
|--------------------------------------|---------------|--|--------------------|------------------|----------------------|--------------|
| Revenue                              |               |  |                    |                  |                      |              |
| U.S. Wireless:                       |               |  |                    |                  |                      |              |
| Retail                               | \$ 284,221    | \$                                       | \$                 | \$               | \$                   | \$ 284,221   |
| Wholesale                            | 153,615       |  |                    |                  |                      | 153,615      |
| International Wireless               |               | 20,326                                   | 32,548             |                  |                      | 52,874       |
| Wireline                             | 416           | 47,814                                   |                    | 15,075           |                      | 63,305       |
| Equipment and Other                  | 17,859        | 264                                      | 4,115              |                  |                      | 22,238       |
| Total Revenue                        | 456,111       | 68,404                                   | 36,663             | 15,075           |                      | 576,253      |
| Depreciation and amortization        | 53,188        | 13,610                                   | 7,071              | 2,374            | 660                  | 76,903       |
| Non-cash stock-based<br>compensation | 425           |  |                    |                  | 2,235                | 2,660        |
| Operating income (loss)              | 43,775        | 19,655                                   | (5,289)            | (100)            | (13,728)             | 44,313       |

## For the Three Months Ended September 30, 2012

|                                      | U.S. Wireless | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
|--------------------------------------|---------------|--|--------------------|------------------|----------------------|--------------|
| Revenue                              |               |  |                    |                  |                      |              |
| U.S. Wireless:                       |               |  |                    |                  |                      |              |
| Retail                               | \$ 83,269     | \$                                       | \$                 | \$               | \$                   | \$ 83,269    |
| Wholesale                            | 54,918        |  |                    |                  |                      | 54,918       |
| International Wireless               |               | 6,838                                    | 14,210             |                  |                      | 21,048       |
| Wireline                             | 152           | 16,128                                   |                    | 5,043            | (203)                | 21,120       |
| Equipment and Other                  | 6,632         | 377                                      | 1,434              |                  |                      | 8,443        |
| Total Revenue                        | 144,971       | 23,343                                   | 15,644             | 5,043            | (203)                | 188,798      |
| Depreciation and amortization        | 17,754        | 4,602                                    | 2,875              | 697              | 120                  | 26,048       |
| Non-cash stock-based<br>compensation | 62            |  |                    |                  | 774                  | 836          |
| Operating income (loss)              | 28,394        | 6,401                                    | 1,061              | (566)            | (5,660)              | 29,630       |

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|                                      | For the Nine Months Ended September 30, 2012 |  |                    |                  |                      |              |
|--------------------------------------|--|--|--------------------|------------------|----------------------|--------------|
|                                      | U.S. Wireless                                | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
| Revenue                              |  |  |                    |                  |                      |              |
| U.S. Wireless:                       |  |  |                    |                  |                      |              |
| Retail                               | \$ 254,081                                   | \$                                       | \$                 | \$               | \$                   | \$ 254,081   |
| Wholesale                            | 153,854                                      |  |                    |                  |                      | 153,854      |
| International Wireless               |  | 19,891                                   | 40,427             |                  |                      | 60,318       |
| Wireline                             | 450  | 48,692                                   |                    | 14,634           | (203)                | 63,573       |
| Equipment and Other                  | 19,950                                       | 1,334                                    | 3,871              |                  |                      | 25,155       |
| Total Revenue                        | 428,335                                      | 69,917                                   | 44,298             | 14,634           | (203)                | 556,981      |
| Depreciation and amortization        | 54,780                                       | 16,921                                   | 8,444              | 2,135            | (2,626)              | 79,654       |
| Non-cash stock-based<br>compensation | 159  |  |                    |                  | 2,585                | 2,744        |
| Operating income (loss)              | 71,294                                       | 16,973                                   | (263)              | (1,655)          | (15,485)             | 70,864       |



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## Segment Assets

|                            | U.S. Wireless | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
|----------------------------|---------------|--|--------------------|------------------|----------------------|--------------|
| <b>December 31, 2011:</b>  |               |  |                    |                  |                      |              |
| Net fixed assets           | \$ 296,279    | \$ 129,069                               | \$ 40,446          | \$ 9,126         | \$ 8,283             | \$ 483,203   |
| Goodwill                   | 32,148        |  | 5,438              | 7,491            |                      | 45,077       |
| Total assets               | 544,388       | 171,676                                  | 84,057             | 22,790           | 50,820               | 873,731      |
| <b>September 30, 2012:</b> |               |  |                    |                  |                      |              |
| Net fixed assets           | \$ 265,411    | 121,579                                  | 35,572             | 14,522           | 10,342               | 447,426      |
| Goodwill                   | 32,148        |  | 5,438              | 7,491            |                      | 45,077       |
| Total assets               | 532,506       | 181,355                                  | 82,354             | 31,800           | 78,484               | 906,499      |

## Capital Expenditures

|  | U.S. Wireless | International<br>Integrated<br>Telephony | Island<br>Wireless | U.S.<br>Wireline | Reconciling<br>Items | Consolidated |
|--|---------------|--|--------------------|------------------|----------------------|--------------|
| <b>Nine Months Ended<br/>September 30,</b> |               |  |                    |                  |                      |              |
| 2011                                       | \$ 43,532     | \$ 12,697                                | \$ 5,812           | \$ 1,805         | \$ 2,004             | \$ 65,850    |
| 2012                                       | \$ 29,446     | \$ 7,362                                 | \$ 3,915           | \$ 7,280         | \$ 2,502             | \$ 50,505    |

**11. COMMITMENTS AND CONTINGENCIES***Regulatory and Litigation Matters*

The Company and its subsidiaries are subject to certain regulatory and legal proceedings and other claims arising in the ordinary course of business, some of which involve claims for damages and taxes that are substantial in amount. The Company believes that, except for the items discussed in its Annual Report on Form 10-K for the year ended December 31, 2011, for which the Company is currently unable to predict the final outcome, the disposition of proceedings currently pending will not have a material adverse effect on the Company's financial position or results of operations.

On July 20, 2012 a trial court in Guyana made findings calling into question the validity of the exclusive license held by the Company's Guyana subsidiary, Guyana Telephone & Telegraph Ltd. (GT&T), to provide international voice and data service in Guyana and the applicability of that license to telecommunications services using Voice over Internet Protocol (VoIP). The findings were made in a breach of contract case brought originally in 2007 against GT&T by a subscriber to its internet service. Digicel, our main competitor in Guyana, in response to the trial court's findings, began connecting its own international traffic out of Guyana without receiving an international license and at rates which had not been approved by the Guyana Public Utilities Commission (PUC). In response, the Guyana Public Utilities Commission ordered Digicel to cease providing service at these rates and the government of Guyana notified us that they have undertaken to advise Digicel that its activities are in contravention of Guyana law. The Guyana courts also granted GT&T an interim injunction restraining Digicel from bypassing GT&T's network, which we expect to remain in effect until the court holds a hearing on GT&T's request for a permanent injunction or until the court otherwise determines to remove the temporary injunction. No such hearing has currently been scheduled. GT&T has also appealed the case, not only with respect to the contract claim, but also as to the court's findings regarding the exclusivity of GT&T's license and its application to VoIP services.

Historically, the Company has been subject to litigation proceedings and other disputes in Guyana that while not conclusively resolved, to its knowledge have not been the subject of discussions or other significant activity in the last five years. It is possible that these disputes may be revived. The Company believes that none of these additional proceedings would, in the event of an adverse outcome, have a material impact on its consolidated financial position, results of operation or liquidity. For all of the regulatory, litigation, or related matters listed above and in our Form 10-K for the year ended December 31, 2011, the Company believes some adverse outcome is probable and has accordingly accrued \$5.0 million as of September 30, 2012.

## 12. SUBSEQUENT EVENT

In November 2011, the Federal Communications Commission ( FCC ) released an Order reforming its Universal Service Fund ( USF ) program, which previously provided support to carriers seeking to offer telecommunications services in high-cost areas and to low-income households. In 2011, we received approximately \$9.9 million in USF support to our U.S. wireless businesses relating to high-cost areas. Beginning in June 2012, the FCC began phasing out this existing USF support at a rate of 20% per year over the next five years as part of its reform program.

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Also as part of the USF reform program, the FCC created two new funds, including the Mobility Fund, a one-time grant meant to support wireless coverage in underserved geographic areas in the United States. On October 3, 2012, we were provisionally awarded approximately \$68.8 million by the FCC under the new Mobility Fund (the Mobility Fund Grants). Although our receipt of the Mobility Fund Grants are still subject to FCC approval, we currently expect to receive approximately \$68.8 million in support beginning in 2013 to expand our voice and broadband networks in certain geographic areas to offer either 3G or 4G coverage pursuant to certain FCC construction and other requirements. The results of our Mobility Fund projects, once initiated, will be included in our U.S. Wireless segment.

On October 29, 2012, the Company further amended its Amended Credit Facility to provide for a letter of credit sub-facility to its revolver loan, to be available for issuance in connection with the Company's Mobility Fund Grant obligations. Under the amendment, the Company has the ability to use up to \$55 million of its revolving credit facility for the issuance of letters of credit, which, when issued, will accrue a fee at a rate of 1.75% per annum on the outstanding amounts. The Company currently has no Mobility Fund letters of credit outstanding. Any actual award of Mobility Fund Grants is subject to certain conditions, including the issuance of a letter of credit. If we fail to comply with any of the terms and conditions upon which the Mobility Fund Grants were granted, or if we lose eligibility for Mobility Fund support, the FCC will be entitled to draw the entire amount of the letter of credit applicable to the affected project and may disqualify us from the receipt of additional Mobility Fund support.

In September 2012 the Government of Guyana officially notified the Company of its intention to sell its 20% ownership interest in GT&T to a third party unaffiliated with either the Government or the Company. In November 2012, and in connection with the sale, the Government agreed to relinquish all of its shareholder related rights with regard to GT&T. The Company has agreed to provide the purchaser of the Government's shares limited shareholder rights, including the right to minority representation on GT&T's Board of Directors.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The discussion and analysis of our financial condition and results of operations that follows are based upon our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of our financial statements requires us to make estimates and judgments that affect the reported amounts of assets and liabilities, revenues and expenses, and the related disclosure of contingent assets and liabilities at the date of our financial statements. Actual results may differ significantly from these estimates under different assumptions or conditions. This discussion should be read in conjunction with our condensed consolidated financial statements herein and the accompanying notes thereto, and our Annual Report on Form 10-K for the year ended December 31, 2011, in particular, the information set forth therein under Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations .*

**Overview**

We provide wireless and wireline telecommunications services in North America, Bermuda and the Caribbean. Through our operating subsidiaries, we offer the following principal services:

- **Wireless.** In the United States, we offer wireless voice and data services to retail customers under the Alltel name in rural markets located principally in the Southeast and Midwest. Additionally, we offer wholesale wireless voice and data roaming services to national, regional and local wireless carriers and selected international wireless carriers in rural markets located principally in the Southwest and Midwest. We also offer wireless voice and data services to retail customers in Bermuda under the CellOne name, in Guyana under the Cellink name, and in other smaller markets in the Caribbean and the United States under other tradenames.
- **Wireline.** Our local telephone and data services include our operations in Guyana and the mainland United States. We are the exclusive licensed provider of domestic wireline local and long distance telephone services in Guyana and international voice and data communications into and out of Guyana. We also offer facilities-based integrated voice and data communications services to enterprise and residential customers in New England, primarily in Vermont, and wholesale transport services in New York State and New England.

In the second quarter of 2011, we completed the merger of our Bermuda operations with M3 Wireless, Ltd., a leading retail wireless provider in Bermuda. We actively evaluate additional investment and acquisition opportunities in the United States and the Caribbean that meet our return-on-investment and other acquisition criteria.

The following chart summarizes the operating activities of our principal subsidiaries, the segments in which we report our revenue and the markets we served as of September 30, 2012:

| Services | Segment       | Markets                       | Tradenames     |
|----------|---------------|-------------------------------|----------------|
| Wireless | U.S. Wireless | United States (rural markets) | Alltel, Choice |

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|                 |                                    |  |                                 |
|-----------------|------------------------------------|--|---------------------------------|
|                 | Island Wireless                    | Aruba, Bermuda, Turks and Caicos,<br>U.S. Virgin Islands | Mio, CellOne, Islandcom, Choice |
|                 | International Integrated Telephony | Guyana   | Cellink                         |
| <b>Wireline</b> | International Integrated Telephony | Guyana   | GT&T, Emagine                   |
|                 | U.S. Wireline                      | United States (New England and New<br>York State)        | Sovernet, ION                   |

We provide management, technical, financial, regulatory, and marketing services to our subsidiaries and typically receive a management fee equal to a percentage of their respective revenue. Management fees from consolidated subsidiaries are eliminated in consolidation.

We are dependent on our U.S. Wireless segment for the substantial majority of our revenue and profits. For the quarter and nine months ended September 30, 2012, approximately 77% of our consolidated revenue was generated by our U.S. Wireless segment.

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Our U.S. retail wireless revenue is primarily driven by the number of subscribers to our services, their adoption of our enhanced service offerings and their related voice and data usage. The number of subscribers and their usage volumes and patterns also has a major impact on the profitability of our U.S. retail wireless operations. As of September 30, 2012, our U.S. retail wireless services were provided to approximately 585,000 customers under the Alltel brand name. Our wireless licenses provide mobile data and voice coverage to a network footprint covering a population of approximately four and a half million people as of September 30, 2012. Through the acquisition of a portion of the former Alltel network from Verizon Wireless (the Alltel Acquisition), we acquired a regional, non-contiguous wireless network that we anticipate will require continued network expansion and improvements as well as roaming support to ensure ongoing nationwide coverage. In late July 2011, we completed the transition of our Alltel customers from the legacy Alltel information technology systems, platforms and customer care centers to our own (the Alltel Transition) and as a result, eliminated many of the duplicate costs associated with the migration in the third quarter of 2011.

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Our retail wireless business competes with national, regional and local wireless providers offering both prepaid and postpaid services such as our primary competitor, Verizon Wireless.

We provide wholesale roaming services in a number of areas in the U.S., including in areas in which we also have retail wireless operations. Our wholesale wireless revenue is an important part of our overall U.S. Wireless segment revenue because this revenue has a higher margin of profitability than our retail revenue. Wholesale wireless revenue is primarily driven by the number of sites and base stations we operate, the amount of voice and data traffic from the subscribers of other carriers that each of these sites generates, and the rate we get paid from other carrier customers for serving that traffic.

The most significant competitive factors we face in our U.S. wholesale wireless business is the extent to which our carrier customers choose to roam on our networks or elect to build or acquire their own infrastructure in a market, reducing or eliminating their need for our services in those markets.

### **Merger with M3 Wireless, Ltd.**

On May 2, 2011, we completed the merger of our Bermuda wireless operations, Bermuda Digital Communications, Ltd. ( BDC ), with that of M3 Wireless, Ltd. ( M3 ), a wireless provider in Bermuda (the CellOne Merger ). As part of the CellOne Merger, M3 merged with and into BDC, and the combined entity continues to operate under BDC's CellOne brand. As a result of the CellOne Merger, our 58% ownership interest in BDC was reduced to a controlling 42% interest in the combined entity. Since we have the right to designate the majority of seats on the combined entity's board of directors and therefore control its management and policies, we have consolidated the results of the combined entity in our consolidated financial statements effective on the date of the CellOne Merger.

### **Stimulus Grants**

We were awarded several federal stimulus grants in 2009 and 2010 by the U.S. Government under provisions of the American Recovery and Reinvestment Act of 2009 intended to stimulate the deployment of broadband infrastructure and services to rural, unserved and underserved areas. As of September 30, 2012, we have spent (i) \$22.4 million in capital expenditures (of which \$17.9 million has been or will be funded by the federal stimulus grant) in connection with our ION Upstate New York Rural Broadband Initiative, which involves building ten new segments of fiber-optic, middle-mile broadband infrastructure in upstate New York and parts of Pennsylvania and Vermont; (ii) \$5.4 million in capital expenditures (of which \$3.8 million has been or will be funded by the federal stimulus grant) in connection with our last-mile broadband infrastructure buildout in the Navajo Nation across Arizona, New Mexico and Utah; and (iii) \$19.2 million in capital expenditures (of which \$13.4 million has been or will be funded by the federal stimulus grant) in connection with our fiber-optic middle mile network buildout to provide broadband and transport services to over 340 community anchor institutions in Vermont. For more information on these stimulus projects, please refer to Item 7. - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS in our Annual Report on Form 10-K for the year ended December 31, 2011, filed with the SEC on March 15, 2012. The results of our New York and Vermont stimulus projects are included in our U.S. Wireline segment and the results of our Navajo stimulus project are included in our U.S. Wireless segment.

### **Mobility Fund Grants**

In November 2011, the Federal Communications Commission ( FCC ) released an Order reforming its Universal Service Fund ( USF ) program, which previously provided support to carriers seeking to offer telecommunications services in high-cost areas and to low-income households. In 2011, we received approximately \$9.9 million in USF support to our U.S. wireless businesses relating to high-cost areas. Beginning in June 2012, the FCC began phasing out this existing USF support at a rate of 20% per year over the next five years as part of its reform program.

Also as part of the USF reform program, the FCC created two new funds, including the Mobility Fund, a one-time grant meant to support wireless coverage in underserved geographic areas in the United States. On October 3, 2012, we were provisionally awarded approximately \$68.8 million by the FCC under the new Mobility Fund (the Mobility Fund Grants ). Although our receipt of the Mobility Fund Grants are still subject to FCC approval, we currently expect to receive approximately \$68.8 million in support, to be received from time to time, beginning in 2013 to expand our voice and broadband networks in certain geographic areas to offer either 3G or 4G coverage pursuant to certain FCC construction and other requirements. The results of our Mobility Fund projects, once initiated, will be included in our U.S. Wireless segment.

On October 29, 2012, we further amended our Amended Credit Facility to provide for a letter of credit sub-facility to our revolver loan, to be available for issuance in connection with the Company's Mobility Fund Grant obligations. Under the amendment, we have the



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ability to use up to \$55 million of our revolving credit facility for the issuance of letters of credit, which, when issued, will accrue a fee at a rate of 1.75% per annum on the outstanding amounts. We currently have no Mobility Fund letters of credit outstanding. Any actual award of Mobility Fund Grants is subject to certain conditions, including the issuance of a letter of credit. If we fail to comply with any of the terms and conditions upon which the Mobility Fund Grants were granted, or if we lose eligibility for Mobility Fund support, the FCC will be entitled to draw the entire amount of the letter of credit applicable to the affected project and may disqualify us from the receipt of additional Mobility Fund support.

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|  | Three Months Ended<br>September 30, |                  | Amount of<br>Increase<br>(Decrease) | Percent<br>Increase<br>(Decrease) |
|--|-------------------------------------|------------------|-------------------------------------|-----------------------------------|
|  | 2011                                | 2012             |                                     |                                   |
|  | (In thousands)                      |                  |                                     |                                   |
| <b>REVENUE:</b>  |                                     |                  |                                     |                                   |
| US Wireless:   |                                     |                  |                                     |                                   |
| Retail   | \$ 89,143                           | \$ 83,269        | \$ (5,874)                          | (6.6)%                            |
| Wholesale  | 57,048                              | 54,918           | (2,130)                             | (3.7)                             |
| International wireless   | 20,377                              | 21,048           | 671                                 | 3.3                               |
| Wireline   | 21,748                              | 21,120           | (628)                               | (2.9)                             |
| Equipment and other  | 6,030                               | 8,443            | 2,413                               | 40.0                              |
| Total revenue  | 194,346                             | 188,798          | (5,548)                             | (2.9)                             |
| <b>OPERATING EXPENSES:</b>   |                                     |                  |                                     |                                   |
| Termination and access fees  | 48,764                              | 38,790           | (9,974)                             | (20.5)                            |
| Engineering and operations   | 20,165                              | 20,796           | 631                                 | 3.1                               |
| Sales and marketing  | 33,965                              | 27,929           | (6,036)                             | (17.8)                            |
| Equipment expense  | 14,379                              | 23,408           | 9,029                               | 62.8                              |
| General and administrative   | 25,014                              | 22,195           | (2,819)                             | (11.3)                            |
| Acquisition-related charges  | 98                                  | 2                | (96)                                | (98.0)                            |
| Depreciation and amortization  | 26,712                              | 26,048           | (664)                               | (2.5)                             |
| Gain on disposition of long-lived assets   | (2,397)                             |                  | (2,397)                             | (100.0)                           |
| Total operating expenses   | 166,700                             | 159,168          | (7,532)                             | (4.5)                             |
| Income from operations   | 27,646                              | 29,630           | 1,984                               | 7.2                               |
| <b>OTHER INCOME (EXPENSE):</b>   |                                     |                  |                                     |                                   |
| Interest expense   | (4,320)                             | (2,986)          | 1,334                               | 30.9                              |
| Interest income  | 99                                  | 3                | (96)                                | (97.0)                            |
| Equity in earnings of unconsolidated affiliate                                     | 729                                 | 679              | (50)                                | (6.9)                             |
| Other income(expense), net   | 255                                 | 199              | (56)                                | (22.0)                            |
| Other, net   | (3,237)                             | (2,105)          | 1,132                               | 35.0                              |
| <b>INCOME BEFORE INCOME TAXES</b>  | <b>24,409</b>                       | <b>27,525</b>    | <b>3,116</b>                        | <b>12.8</b>                       |
| Income taxes   | 11,193                              | 9,513            | (1,680)                             | (15.0)                            |
| <b>NET INCOME</b>  | <b>13,216</b>                       | <b>18,012</b>    | <b>4,796</b>                        | <b>36.3</b>                       |
| Net income attributable to non-controlling interests                               | (1,880)                             | (2,047)          | (167)                               | 8.9                               |
| <b>NET INCOME ATTRIBUTABLE TO<br/>ATLANTIC TELE-NETWORK, INC.<br/>STOCKHOLDERS</b> | <b>\$ 11,336</b>                    | <b>\$ 15,965</b> | <b>\$ 4,629</b>                     | <b>40.8</b>                       |

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*U.S. wireless revenue.* U.S. Wireless revenue includes voice and data services revenue from our prepaid and postpaid retail operations as well as our wholesale roaming operations. Retail revenue is derived from subscriber fees for use of our networks and facilities, including airtime, roaming and long distance as well as enhanced services such as caller identification, call waiting, voicemail and other features. Retail revenue also includes amounts received from the Universal Service Fund ( USF ). Wholesale revenue is generated from providing mobile voice or data services to the customers of other wireless carriers and also includes revenue from other related wholesale services such as the provision of network switching services and certain wholesale transport services using our wireless subsidiaries' networks.

Retail revenue

The retail portion of our U.S. Wireless revenue was \$83.3 million for the three months ended September 30, 2012, as compared to \$89.1 million for the three months ended September 30, 2011, a decrease of \$5.8 million, or 6.5%. This decrease was primarily the result of net subscriber attrition especially in our post-paid subscriber base and \$1.8 million of revenue received in the third quarter of 2011 from the Universal Service Fund relating to a previous period. The decrease was partially offset by a \$2.3 million increase in usage charges in 2011 for which we were temporarily not able to bill customers immediately following the completion of an Alltel system conversion.

As of September 30, 2012, we had approximately 585,000 U.S. retail wireless subscribers (including 432,000 postpaid subscribers and 153,000 prepaid subscribers), a decrease of 8,000 from the approximately 593,000 subscribers we had as of September 30, 2011 and an increase of 1,000 from the approximately 584,000 subscribers we had as of June 30, 2012. Gross additions to the U.S. retail wireless subscriber base increased to 67,000 for the three months ended September 30, 2012, as compared to approximately 30,000 for the three months ended September 30, 2011. We will continue to focus on improving gross additions to our subscriber base in future periods as we concentrate our efforts on increasing distribution, by means such as our re-launch of our U-Prepaid branded offering in Walmart stores in our markets, and increasing awareness of our value proposition to potential customers in our markets. However, we believe that the gross additions to our subscriber base could be hindered by our challenges in obtaining some of the more popular handset devices.

Our overall U.S. retail wireless churn decreased from 4.05% for the three months ended September 30, 2011 to 3.70% for the three months ended September 30, 2012. This improvement was the result of fewer postpaid customer contract expirations as well as our ability to better control customer care and other churn factors since the end of the Alltel Transition period. However, our churn may increase in the near term as we are in a period of higher than normal contract expirations and seasonally higher churn. This, along with our challenges in obtaining popular handset devices, could lead to a decline in subscriber levels.

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Wholesale revenue

The wholesale portion of our U.S. Wireless revenue decreased to \$54.9 million for the three months ended September 30, 2012 from \$57.0 million for the three months ended September 30, 2011, a reduction of \$2.1 million or 4%. The decrease was the result of a reduction in voice traffic, a trend seen throughout the industry, expansion of the networks of our carrier customers and a decline in the average rates we charge these customers. Such decreases, however, were partially offset by growth in the volume of data, also a trend seen throughout the industry.

In 2007, we entered into a license purchase agreement with a roaming partner whereby we agreed to purchase and build out a wireless network in the midwestern United States and our roaming partner retained a call option to repurchase the spectrum and the related cell sites within a specified number of years. Since that time, we have generated wholesale revenue from our roaming partners' use of this network, which accounted for approximately \$15.1 million in wholesale revenue during the year ended December 31, 2011 and \$12.1 million during the nine months ended September 30, 2012. Following the exercise of this call option in July 2012, we entered into a definitive agreement to sell the spectrum and related sites for approximately \$15.8 million. We currently expect to close the transaction in late 2012 and to record a gain on the transaction of approximately \$11.0 million. The spectrum and related sites are being accounted for as held for sale and are included in other assets on our balance sheet and applicable depreciation has been suspended. With the exception of one similar call option involving a smaller portion of our wholesale roaming network, no other roaming partner has the right to acquire any portion of our existing roaming network.

We expect that data volume may increase in the next several quarters as customer usage of data and smart phone penetration continues to increase. Such increase, however, may be completely offset by a number of factors, including decisions by our roaming partners to no longer roam on our networks or to expand their networks in areas where we operate. In addition, any reductions in the roaming rates that we charge or any continued declines in overall voice traffic would also reduce our wholesale revenue. Further, the replacement of the wholesale revenue related to our midwestern United States sites, which we have agreed to sell in connection with the call option described above, will be unlikely to be entirely offset by future growth in other areas.

*International wireless revenue.* International Wireless revenue includes retail and wholesale voice and data wireless revenue from international operations in Bermuda and the Caribbean, including our operations in the U.S. Virgin Islands.

International wireless revenue increased by \$0.6 million, or 3%, to \$21.0 million for the three months ended September 30, 2012, from \$20.4 million for the three months ended September 30, 2011. International Wireless revenue increased as a result of subscriber growth in certain island markets partially offset by a decrease in subscribers in our other international operations.

While we have experienced subscriber growth in a number of our international markets, competition remains strong, and due to the fact that the majority of our international wireless subscribers are prepaid subscribers, revenue and subscriber levels could shift relatively quickly in future periods.

*Wireline revenue.* Wireline revenue is generated by our wireline operations in Guyana, including international telephone calls into and out of that country, our integrated voice and data operations and our wholesale transport operations in the United States, primarily in New England and New York State. This revenue includes basic service fees, measured service revenue and internet access fees, as well as installation charges for new lines, monthly line rental charges, long distance or toll charges, maintenance and equipment sales.

Wireline revenue decreased by \$0.6 million, or 3%, from \$21.7 million to \$21.1 million for the three months ended September 30, 2011 and 2012, respectively. The reductions of revenue in our integrated voice and data operations in New England and in our international long distance business in Guyana were partially offset by the growth in our data revenue in Guyana and in our wholesale transport revenue in New York State.

We anticipate that wireline revenue from our international long distance business in Guyana will be negatively impacted, principally through the loss of market share, if we cease to be the exclusive provider of domestic fixed and international long distance service in Guyana, whether by reason of the Government of Guyana enacting legislation to such effect or a modification, early termination or other revocation or lack of enforcement of our exclusive rights. While the loss of our exclusive rights will likely cause an immediate reduction in our wireline revenue, over the longer term such pressure on our wireline revenue may be offset by increased revenue from data services to consumers and enterprises in Guyana, and wholesale transport services and large enterprise and agency sales in the United States. We currently cannot predict when or if the Government of Guyana will enact such legislation or take, or fail to take, any action that would otherwise affect our exclusive rights in Guyana. See Note 11 to our Condensed Consolidated Financial Statements for more information regarding GT&T's exclusive license in Guyana.

*Equipment and other revenue.* Equipment and other revenue represent revenue from wireless equipment sales, primarily handsets to retail customers, and other miscellaneous revenue items.

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Equipment and other revenue increased by \$2.4 million, or 40% to \$8.4 million for the three months ended September 30, 2012, from \$6.0 million for the three months ended September 30, 2011. Equipment revenue in our U.S. Wireless segment increased as the result of an increase in gross subscriber additions and an increase in smartphone sales. Equipment and other revenue also increased in our International Integrated Telephony segment due to increased smartphone sales.

We believe that equipment and other revenue could continue to increase in 2012 as a large portion of the two-year contracts with Alltel subscribers continue to expire, resulting in increased upgrades as compared to 2011. In addition, an increase in gross subscriber additions, more aggressive device subsidies and the continued growth in smartphone penetration could result in increased equipment revenues in future periods. Such increases in both gross subscriber additions and equipment revenues could be hindered by our challenges in obtaining some of the more popular handset devices.

*Termination and access fee expenses.* Termination and access fee expenses are charges that we pay for voice and data transport circuits (in particular, the circuits between our wireless sites and our switches), internet capacity and other access fees we pay to terminate our calls, as well as customer bad debt expense.

Termination and access fees decreased by \$10.0 million, or 20% from \$48.8 million for the three months ended September 30, 2011 to \$38.8 million for the three months ended September 30, 2012. The decrease in such fees was primarily the result of a reduction in roaming expenses and the completion of the Alltel Transition in our U.S. Wireless segment. Termination and access fees also decreased in our Island Wireless segment as the result of reduced roaming rates and cost synergies experienced in Bermuda subsequent to the CellOne Merger. These decreases were partially offset by an increase in circuit costs within our U.S. Wireline segment as our networks in New York and Vermont continue to expand. Termination and access fees may increase in future periods with expected growth in data volume, but should remain fairly proportionate to their related revenue.

*Engineering and operations expenses.* Engineering and operations expenses include the expenses associated with developing, operating and supporting our expanding networks, including the salaries and benefits paid to employees directly involved in the development and operation of our networks.

Engineering and operations expenses increased \$0.6 million, or 3%, from \$20.2 million to \$20.8 million for the three months ended September 30, 2011 and 2012, respectively. Increased expenses in our U.S. Wireless and International Integrated Telephony segments, which experienced expansions in their respective networks in comparison with 2011, were partially offset by the completion of the Alltel Transition which reduced our engineering and operations expenses by eliminating duplicate costs.

We expect that engineering and operations expenses will increase over time due to ongoing network upgrades, including upgrades to a next generation mobile wireless technology and an increase in our network capacity if we choose to geographically expand our network.

*Sales and marketing expenses.* Sales and marketing expenses include salaries and benefits we pay to sales personnel, customer service expenses, sales commissions and the costs associated with the development and implementation of our promotion and marketing campaigns.

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Sales and marketing expenses decreased by \$6.1 million, or 18%, from \$34.0 million for the three months ended September 30, 2011 to \$27.9 million for the three months ended September 30, 2012. The decrease in sales and marketing expenses was the result of the elimination of duplicate expenses associated with the Alltel Transition, higher than usual customer service expenses in 2011 subsequent to the completion of the Alltel Transition and a reduction in expenses in our Island Wireless segment from the increased promotional expenses we incurred in 2011 relating to the CellOne Merger and brand re-launch in Bermuda.

We expect that sales and marketing expenses will remain relatively constant as a percentage of revenue for the short term as we continue to incur promotional and retention costs in an attempt to offset customer churn and increase gross customer additions. In the longer term, these costs should decrease as a percentage of revenue.

*Equipment expenses.* Equipment expenses include the costs of our handset and customer resale equipment at our retail wireless businesses.

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Equipment expenses increased by \$9.0 million, or 63%, from \$14.4 million for the three months ended September 30, 2011 to \$23.4 million for the three months ended September 30, 2012. The increase was the result of an increase in gross subscriber additions and an increase in smartphone sales in both our U.S. Wireless business and in our International Integrated Telephony segment. These increases were partially offset by decreased equipment expenses in Bermuda as a result of the CellOne Merger which caused higher than usual equipment expenses in 2011. We believe that equipment expenses could continue to increase in 2012 as a result of seasonal handset promotions and also increase in the first half of 2013 as a large portion of our two-year contracts with Alltel subscribers will be expiring, resulting in increased upgrades as compared to 2011 and due to increased demand for more expensive smartphone handset devices. We may also choose, from time to time, to increase device subsidies to attract and retain customers.



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*General and administrative expenses.* General and administrative expenses include salaries, benefits and related costs for general corporate functions including executive management, finance and administration, legal and regulatory, facilities, information technology and human resources. General and administrative expenses also include internal costs associated with our performance of due-diligence on our pending or completed acquisitions.

General and administrative expenses decreased by \$2.8 million, or 11%, from \$25.0 million for the three months ended September 30, 2011 to \$22.2 million for the three months ended September 30, 2012 primarily as a result of the completion of the Alltel Transition, as well as increased operating efficiencies in our U.S. Wireless segment. These expense decreases were partially offset by an increase in corporate overhead expenses.

We expect that general and administrative expenses will remain fairly consistent as a percentage of revenues in future periods.

*Acquisition-related charges.* Acquisition-related charges include the external costs, such as legal, accounting, and consulting fees directly associated with acquisition-related activities, which are expensed as incurred. Acquisition-related charges do not include internal costs, such as employee salary and travel-related expenses, incurred in connection with acquisitions or any integration-related costs.

We incurred \$0.1 million of acquisition-related charges for the three months ended September 30, 2011 and a nominal amount of acquisition-related charges for the three months ended September 30, 2012. We expect that acquisition-related expenses will be incurred from time to time as we continue to explore additional acquisition opportunities.

*Depreciation and amortization expenses.* Depreciation and amortization expenses represent the depreciation and amortization charges we record on our property and equipment and on certain intangible assets.

Depreciation and amortization expenses decreased by \$0.7 million, or 2.6%, from \$26.7 million for the three months ended September 30, 2011 to \$26.0 million for the three months ended September 30, 2012. The decrease is primarily due to the elimination of depreciation expense on U.S. Wireless assets to be sold to a roaming partner in the Midwestern United States as well as a reduction in the amortization of certain intangible assets which are being amortized on an accelerated basis.

We expect depreciation expense on our tangible assets to increase as a result of ongoing network investments in our businesses. Such increase, however, will be partially offset by a future decrease in the amortization of our intangible assets, which are being amortized using an accelerated amortization method.

*Interest expense.* Interest expense represents interest incurred on our outstanding credit facilities including our interest rate swaps.

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Interest expense decreased from \$4.3 million for the three months ended September 30, 2011 to \$3.0 million for the three months ended September 30, 2012 due to a reduction in our outstanding debt and decreases in applicable margins as a result of amendments to our credit facilities effective September 16, 2011 and May 18, 2012. As of September 30, 2012, we had \$276.0 million in outstanding debt as compared to \$298.9 million as of September 30, 2011.

*Interest income.* Interest income represents interest earned on our cash and cash equivalents. Interest income decreased from \$0.1 million for the three months ended September 30, 2011 to a negligible amount for the three months ended September 30, 2012.

*Equity in earnings of an unconsolidated affiliate.* Equity in earnings of an unconsolidated affiliate is related to a minority-owned investment in our U.S. Wireless segment and was \$0.7 million for the three months ended September 30, 2011 and 2012.

*Other income (expense), net.* Other income (expense), net represents miscellaneous non-operational income we earned or expenses we incurred. Other income (expense), net was \$0.3 million and \$0.2 million for the three months ended September 30, 2011 and 2012 respectively.

*Income taxes.* Our effective tax rates for the three months ended September 30, 2011 and 2012 were 46% and 35%, respectively. Our effective tax rate declined in 2012 as the result of increased income in lower taxed jurisdictions, such as Bermuda and the U.S., as compared to 2011. In addition, we recorded a \$1.3 million benefit, net of reserves, relating to U.S. research and development tax credits claimed for 2010 and 2011 that positively impacted the effective tax rate by approximately 4.8%. Excluding the research and development tax credits, our effective tax rates were higher than the statutory federal income tax rate of 35% due primarily to (i) the portion of our earnings that are taxed in Guyana at 45%, and (ii) the portion of our earnings that include losses generated in non-tax foreign jurisdictions for which we receive no tax benefit. Our consolidated tax rate will continue to be impacted by the shift in the mix of income generated in the jurisdictions in which we operate.

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*Net loss attributable to non-controlling interests.* Net loss attributable to non-controlling interests reflected an allocation of \$1.9 million and \$2.0 million of income generated by our less than wholly-owned subsidiaries for the three months ended September 30, 2011 and 2012, respectively.

*Net income attributable to Atlantic Tele-Network, Inc. stockholders.* Net income attributable to Atlantic Tele-Network, Inc. stockholders increased to \$16.0 million for the three months ended September 30, 2012 from \$11.3 million for the three months ended September 30, 2011. On a per share basis, net income increased to \$1.02 per diluted share from \$0.73 per diluted share for the three months ended September 30, 2012 and 2011, respectively.

**Nine Months Ended September 30, 2011 and 2012**

|  | Nine Months Ended<br>September 30, |                  | Amount of<br>Increase<br>(Decrease) | Percent<br>Increase<br>(Decrease) |
|--|------------------------------------|------------------|-------------------------------------|-----------------------------------|
|  | 2011                               | 2012             |                                     |                                   |
|  | (In thousands)                     |                  |                                     |                                   |
| <b>REVENUE:</b>  |                                    |                  |                                     |                                   |
| US Wireless:   |                                    |                  |                                     |                                   |
| Retail   | \$ 284,221                         | \$ 254,081       | \$ (30,140)                         | (10.6)%                           |
| Wholesale  | 153,615                            | 153,854          | 240                                 |                                   |
| International Wireless   | 52,874                             | 60,318           | 7,444                               | 14.1                              |
| Wireline   | 63,305                             | 63,573           | 268                                 | 0.4                               |
| Equipment and Other  | 22,238                             | 25,155           | 2,917                               | 13.1                              |
| Total revenue  | 576,253                            | 556,981          | (19,272)                            | (3.3)                             |
| <b>OPERATING EXPENSES:</b>   |                                    |                  |                                     |                                   |
| Termination and access fees  | 155,077                            | 118,224          | (36,853)                            | (23.8)                            |
| Engineering and operations   | 63,967                             | 64,077           | 110                                 | 0.2                               |
| Sales and marketing  | 101,874                            | 91,307           | (10,567)                            | (10.4)                            |
| Equipment expense  | 54,447                             | 65,747           | 11,300                              | 20.8                              |
| General and administrative   | 81,405                             | 67,102           | (14,303)                            | (17.6)                            |
| Acquisition-related charges  | 664                                | 7                | (657)                               | (98.9)                            |
| Depreciation and amortization  | 76,903                             | 79,654           | 2,751                               | 3.6                               |
| Gain on disposition of long-lived assets                                   | (2,397)                            |                  | (2,397)                             | (100.0)                           |
| Total operating expenses   | 531,940                            | 486,117          | (45,823)                            | (8.6)                             |
| Income from operations   | 44,313                             | 70,864           | 26,551                              | 59.9                              |
| <b>OTHER INCOME (EXPENSE):</b>   |                                    |                  |                                     |                                   |
| Interest expense   | (12,743)                           | (10,953)         | 1,790                               | 14.0                              |
| Interest income  | 680                                | 200              | (480)                               | (70.6)                            |
| Equity in earnings of unconsolidated affiliate                             | 1,484                              | 3,011            | 1,527                               | 102.9                             |
| Other income, net  | 854                                | (133)            | (987)                               | (115.6)                           |
| Other, net   | (9,725)                            | (7,875)          | 1,850                               | 19.0                              |
| <b>INCOME BEFORE INCOME TAXES</b>  | <b>34,588</b>                      | <b>62,989</b>    | <b>28,401</b>                       | <b>82.1</b>                       |
| Income taxes   | 16,074                             | 24,273           | 8,199                               | 51.0                              |
| <b>NET INCOME</b>  | <b>18,514</b>                      | <b>38,716</b>    | <b>20,202</b>                       | <b>109.1</b>                      |
| Net income attributable to non-controlling interests                       | (866)                              | (2,900)          | (2,034)                             | (234.9)                           |
| <b>NET INCOME ATTRIBUTABLE TO ATLANTIC TELE-NETWORK, INC. STOCKHOLDERS</b> | <b>\$ 17,648</b>                   | <b>\$ 35,816</b> | <b>\$ 18,168</b>                    | <b>102.9</b>                      |

*U.S. wireless revenue.*

Retail revenue

The retail portion of our U.S. Wireless revenue was \$254.1 million for the nine months ended September 30, 2012, as compared to \$284.2 million for the nine months ended September 30, 2011, a decrease of \$30.1 million, or 11%. The decrease in retail U.S. Wireless revenues was primarily the result of a decline in subscribers we experienced during the past year due to post-Alltel

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Acquisition initiatives to tighten credit and contract policies, the loss of a significant prepaid distribution channel and a number of other factors, including the effects of the separation of our markets from the formerly unified Alltel market, leaving many of our subscribers near the edge or outside of our licensed territory. In late July 2011, we completed the Alltel Transition. As a result, we are now able to better enhance our service offerings which we believe will enable us to drive improved gross subscriber additions, further control churn and optimize our service offerings. These subscriber-related functions had been somewhat constrained during the transition period and contributed to a continued decline in our U.S. retail wireless revenue.

Wholesale revenue

The wholesale portion of our U.S. Wireless revenue remained relatively unchanged at \$153.9 million for the nine months ended September 30, 2012 as compared to \$153.6 million for the nine months ended September 30, 2011. The increase in wireless wholesale revenue was due to an increase in data volume and a slightly larger network coverage area. This increase was partially offset by a decrease in voice traffic largely as a result of the industry trend of lower voice traffic as compared to data volume and, to some extent, Verizon and AT&T's network overbuilds following their acquisitions of certain Alltel properties.

*International wireless revenue.* International wireless revenue increased by \$7.4 million, or 14%, to \$60.3 million for the nine months ended September 30, 2012, from \$52.9 million for the nine months ended September 30, 2011 due mainly to our CellOne Merger in Bermuda and subscriber growth in the U.S. Virgin Islands. This increase was partially offset by a decrease in roaming revenue and subscribers in certain of our international operations.

*Wireline revenue.* Wireline revenue increased by \$0.3 million from \$63.3 million to \$63.6 million for the nine months ended September 30, 2011 and 2012, respectively. The growth in our data revenue in Guyana and in our wholesale transport revenue in New York State was offset by the reductions of revenue in our integrated data and voice operations in Vermont and in our international long distance business in Guyana.

*Equipment and other revenue.* Equipment and other revenue increased by \$3.0 million, or 14% to \$25.2 million for the nine months ended September 30, 2012, from \$22.2 million for the nine months ended September 30, 2011. Equipment revenue increased due to an increase in gross subscriber additions and related handset sales in our U.S. Wireless segment. Equipment and other revenue also increased in our International Integrated Telephony segment due to increased promotional campaigns that included increased handset subsidies.

*Termination and access fee expenses.* Termination and access fees decreased by \$36.9 million, or 24% from \$155.1 million for the nine months ended September 30, 2011 to \$118.2 million for the nine months ended September 30, 2012. The decrease was primarily the result of a reduction in roaming expenses, decreased customer bad debt expense, and the elimination of duplicate costs upon the completion of the Alltel Transition in our U.S. Wireless segment. These decreases were partially offset by an increase in data usage volume which increases backhaul costs as well as an increase in circuit costs within our U.S. Wireline segment as our networks in New York and Vermont continue to expand.

*Engineering and operations expenses.* Engineering and operations expenses remained unchanged at \$64.0 million for the nine months ended September 30, 2011. Increased expenses in our International Integrated Telephony and Island Wireless segments which experienced network expansions as compared to 2011, including an expansion of our network in Bermuda following our CellOne Merger in May 2011, were partially offset by the completion of the Alltel Transition which reduced our engineering and operations expenses by eliminating redundant costs.

*Sales and marketing expenses.* Sales and marketing expenses decreased by \$10.6 million, or 10% from \$101.9 million for the nine months ended September 30, 2011 to \$91.3 million for the nine months ended September 30, 2012. The decrease in sales and marketing expenses was the result of the elimination of expenses associated with the Alltel Transition and the culmination of increased promotional expenses in 2011 relating to the CellOne Merger in Bermuda. These decreases, however, were partially offset by an increase in sales and marketing expenses in our International Integrated Telephony segment as a result of increased promotional campaigns.

*Equipment expenses.* Equipment expenses increased by \$11.3 million, or 21%, from \$54.4 million for the nine months ended September 30, 2011 to \$65.7 million for the nine months ended September 30, 2012. This increase is largely the result of an increase in gross subscriber additions and an increase in smartphone sales in our U.S. wireless business and in our International Integrated Telephony segment. These increases were partially offset by decreased equipment expenses in Bermuda in 2012 as compared to the increased equipment expenses resulting from the CellOne Merger in 2011.

*General and administrative expenses.* General and administrative expenses decreased by \$14.3 million, or 18% from \$81.4 million for the nine months ended September 30, 2011 to \$67.1 million for the nine months ended September 30, 2012 primarily as a result of the completion of the Alltel Transition. During this transition period, we incurred a significant overlap of certain general and administrative expenses. These expense decreases were partially offset by an increase in expenses in Bermuda as a result of the CellOne Merger in 2011 and an increase in corporate overhead expenses.

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*Acquisition-related charges.* We incurred \$0.7 million of acquisition-related charges during the nine months ended September 30, 2011 and a nominal amount of acquisition-related charges for the nine months ended September 30, 2012.

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*Depreciation and amortization expenses.* Depreciation and amortization expenses increased by \$2.8 million, or 4% from \$76.9 million for the nine months ended September 30, 2011 to \$79.7 million for the nine months ended September 30, 2012. The increase is primarily due to additional fixed assets associated with the development of operational and business support systems which were put in service at the end of the Alltel Transition as well as the addition of tangible and intangible assets acquired with the CellOne Merger.

*Interest expense.* Interest expense decreased from \$12.8 million for the nine months ended September 30, 2011 to \$11.0 million for the nine months ended September 30, 2012 due to a reduction in our outstanding debt and decreases in applicable margins as a result of amendments to our credit facilities effective September 16, 2011 and May 18, 2012. As of September 30, 2012, we had \$276.0 million in outstanding debt as compared to \$298.9 million as of September 30, 2011.

*Interest income.* Interest income decreased from \$0.7 million for the nine months ended September 30, 2011 to \$0.2 million for the nine months ended September 30, 2012.

*Equity in earnings of an unconsolidated affiliate.* Equity in earnings of an unconsolidated affiliate was \$3.0 million for the nine months ended September 30, 2012 as compared to \$1.5 million for the nine months ended September 30, 2011.

*Other income (expense), net.* Other income (expense), net was \$0.9 million of income for the nine months ended September 30, 2011. For the nine months ended September 30, 2012, we recorded \$0.1 million of expense primarily as a result of \$0.7 million of deferred financing costs being expensed in connection with an amendment to our credit facility effective May 18, 2012.

*Income taxes.* Our effective tax rates for the nine months ended September 30, 2011 and 2012 were 46% and 39%, respectively. Our effective tax rate declined in 2012 as the result of (i) increased income in lower taxed jurisdictions, such as Bermuda, as compared to 2011 and (ii) a \$1.3 million benefit, net of tax, resulting from U.S. research and development tax credits claimed for 2010 and 2011. Excluding the research and development tax credits, our effective tax rates were higher than the statutory federal income tax rate of 35% due primarily to (i) the portion of our earnings that are taxed in Guyana at 45%, and (ii) the portion of our earnings that include losses generated in non-tax foreign jurisdictions for which we receive no tax benefit.

*Net loss attributable to non-controlling interests.* Net loss attributable to non-controlling interests reflected an allocation of \$0.9 million and \$2.9 million of income generated by our less than wholly owned subsidiaries for the nine months ended September 30, 2011 and 2012, respectively.

*Net income attributable to Atlantic Tele-Network, Inc. stockholders.* Net income attributable to Atlantic Tele-Network, Inc. stockholders increased to \$35.8 million for the nine months ended September 30, 2012 from \$17.6 million for the nine months ended September 30, 2011. On a per share basis, net income increased to \$2.30 per diluted share from \$1.14 per diluted share for the nine months ended September 30, 2012 and 2011, respectively.

**Regulatory and Tax Issues**



We are involved in a number of regulatory and tax proceedings. A material and adverse outcome in one or more of these proceedings could have a material adverse impact on our financial condition and future operations. For a discussion of ongoing proceedings, see Note 11 to the Consolidated Financial Statements included in this Report.

### **Liquidity and Capital Resources**

Historically, we have met our operational liquidity needs through a combination of cash on hand and internally generated funds and have funded capital expenditures and acquisitions with a combination of internally generated funds, cash on hand and borrowings under our credit facilities. We believe our current cash, cash equivalents and availability under our current credit facility will be sufficient to meet our cash needs for the next twelve months for working capital and capital expenditures.

### *Uses of Cash*

*Capital expenditures.* A significant use of our cash has been for capital expenditures to expand and upgrade our networks.

For the nine months ended September 30, 2011 and 2012, we spent approximately \$65.9 million and \$50.5 million, respectively, on capital expenditures. The following notes our capital expenditures, by operating segment, for these periods:

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|  | Capital Expenditures |                                    |                 |               |                   | Consolidated |
|--|----------------------|------------------------------------|-----------------|---------------|-------------------|--------------|
|  | U.S. Wireless        | International Integrated Telephony | Island Wireless | U.S. Wireline | Reconciling Items |              |
| <b>Nine Months Ended September 30,</b> |                      |                                    |                 |               |                   |              |
| 2011                                   | \$ 44,532            | \$ 12,697                          | \$ 5,812        | \$ 1,805      | \$ 2,004          | \$ 65,850    |
| 2012                                   | 29,446               | 7,362                              | 3,915           | 7,280         | 2,502             | 50,505       |

We are continuing to invest in expanding our networks in many of our markets and updating our operating and business support systems. We expect to incur capital expenditures between \$65 million and \$85 million during 2012. Of this amount, we anticipate capital expenditures of between \$35 million to \$50 million in our U.S. Wireless business. Our 2012 capital expenditures are lower than our previously disclosed forecast of \$90 million to \$100 million primarily as a result of a delay in certain 2012 capital projects which are now forecasted for 2013.

We expect to fund our current capital expenditures primarily from cash generated from our operations and borrowings under our credit facilities.

*Acquisitions and investments.* Historically, we have funded our acquisitions with a combination of cash on hand and borrowings under our credit facilities.

We continue to explore opportunities to acquire or expand our existing communications properties and licenses in the United States, the Caribbean and elsewhere. Such acquisitions may require external financing. While there can be no assurance as to whether, when or on what terms we will be able to acquire any such businesses or licenses or make such investments, such acquisitions may be accomplished through the issuance of shares of our capital stock, payment of cash or incurrence of additional debt. From time to time, we may raise capital ahead of any definitive use of proceeds to allow us to move more quickly and opportunistically if an attractive investment materializes.

*Dividends.* We use cash-on-hand to make dividend payments to our common stockholders when declared by our Board of Directors. For the nine months ended September 30, 2012, dividends to our stockholders were approximately \$10.7 million, which reflects dividends declared on September 14, 2012 and paid on October 10, 2012. We have paid quarterly dividends for the last 56 fiscal quarters.

*Stock repurchase plan.* Our Board of Directors approved a \$5.0 million stock buyback plan in September 2004 pursuant to which we have spent approximately \$2.1 million as of September 30, 2012 repurchasing our common stock. Our last repurchase of our common stock was in 2007. We may repurchase shares at any time depending on market conditions, our available cash and our cash needs.

**Sources of Cash**

*Total liquidity at September 30, 2012.* As of September 30, 2012, we had approximately \$111.4 million in cash and cash equivalents, an increase of \$62.7 million from the December 31, 2011 balance of \$48.7 million. The increase in our cash and cash equivalents is attributable to the cash provided by our operating activities partially offset by investments in capital expenditures and dividends paid to our stockholders.

*Cash generated by operations.* Cash provided by operating activities was \$84.7 million for the nine months ended September 30, 2011 and \$137.5 million for the nine months ended September 30, 2012, an increase of \$52.8 million. Net income increased \$20.5 million to \$39.0 million for the nine months ended September 30, 2012 from \$18.5 million for the nine months ended September 30, 2011. The remainder of the increase in cash generated by operations was the result of an \$11.5 million income tax refund as well as increases in depreciation and amortization, the provision for doubtful accounts and changes in our working capital.

*Cash used in financing activities.* Cash used in financing activities increased by \$14.4 million from \$9.9 million to \$24.3 million for the nine months ended September 30, 2011 and 2012, respectively. The increase was primarily the result of increased principal repayments on our credit facility and the payment of debt issuance costs, both in connection with an amendment to our credit facility effective May 18, 2012.

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*Loan Facilities Bank*

On May 18, 2012, we amended and restated our existing credit facility with CoBank, ACB (the Amended Credit Facility ) providing for \$275.0 million in two term loans and a revolver loan of up to \$100.0 million (which includes a \$10.0 million swingline sub-facility) and additional term loans up to an aggregate of \$100.0 million, subject to lender approval.

On October 29, 2012, we further amended our Amended Credit Facility to provide for an additional letter of credit sub-facility to our revolver loan, to be available for issuance in connection with the Company's Mobility Fund Grant obligations. Under the amendment, we have the ability to use up to \$55 million of our revolving credit facility for the issuance of letters of credit, which, when issued, will accrue a fee at a rate of 1.75% per annum on the outstanding amounts. We currently have no Mobility Fund letters of credit outstanding. Any actual award of Mobility Fund Grants is subject to certain conditions, including the issuance of a letter of credit. If we fail to comply with any of the terms and conditions upon which the Mobility Fund Grants were granted, or if we lose eligibility for Mobility Fund support, the FCC will be entitled to draw the entire amount of the letter of credit applicable to the affected project and may disqualify us from the receipt of additional Mobility Fund support.

The term loan A-1 is \$125 million and matures on June 30, 2017 (the Term Loan A-1 ). The term loan A-2 is \$150 million and matures on June 30, 2019 (the Term Loan A-2 and collectively with the Term Loan A-1, the Term Loans ). Each of the Term Loans require certain quarterly repayment obligations. The revolver loan matures on June 30, 2017. We may prepay the Amended Credit Facility at any time without premium or penalty, other than customary fees for the breakage of London Interbank Offered Rate (LIBOR) loans.

Amounts borrowed under the Term Loan A-1 and the revolver loan bear interest at a rate equal to, at our option, either (i) LIBOR plus an applicable margin ranging between 2.00% to 3.50% or (ii) a base rate plus an applicable margin ranging from 1.00% to 2.50% (or, in the case of amounts borrowed under the swingline sub-facility, an applicable margin ranging from 0.50% to 2.00%). Amounts borrowed under the Term Loan A-2 bear interest at a rate equal to, at our option, either (i) the LIBOR plus an applicable margin ranging between 2.50% to 4.00% or (ii) a base rate plus an applicable margin ranging from 1.50% to 3.00%. The base rate is equal to the higher of (i) 1.50% plus the higher of (x) the one-week LIBOR and (y) the one-month LIBOR; and (ii) the prime rate (as defined in the Amended Credit Facility). The applicable margin is determined based on the ratio of our indebtedness (as defined in the Amended Credit Facility) to its EBITDA (as defined in the Amended Credit Facility).

Borrowings as of September 30, 2012, after considering the effect of the interest rate swap agreements as described in Note 7, bore a weighted-average interest rate of 4.36%. Availability under the revolver loan, net of an outstanding letter of credit of \$0.1 million, was \$99.9 million as of September 30, 2012. Upon completing the Amended Credit Facility, we expensed \$0.7 million of deferred financing costs which are included in other income (expense) within the statement of operations for the nine months ended September 30, 2012.

Under the terms of the Amended Credit Facility, we must also pay a fee ranging from 0.25% to 0.50% of the average daily unused portion of the revolver loan over each calendar quarter, which fee is payable in arrears on the last day of each calendar quarter.

The Amended Credit Facility contains customary representations, warranties and covenants, including covenants by the Company limiting additional indebtedness, liens, guaranties, mergers and consolidations, substantial asset sales, investments and loans, sale and leasebacks, transactions with affiliates and fundamental changes. In addition, the Amended Credit Facility contains financial covenants by the Company that

(i) impose a maximum leverage ratio of indebtedness to EBITDA, (ii) require a minimum debt service ratio of EBITDA to principal, interest and taxes payments and (iii) require a minimum ratio of equity to consolidated assets. As of September 30, 2012, the Company was in compliance with all of the financial covenants of the Amended Credit Facility.

Prior to the execution of the Amended Credit Facility, our existing credit facility with CoBank, ACB, entered into on September 30, 2010 (the Previous Credit Facility ) provided for \$275.0 million in term loans and a revolver loan of up to \$100.0 million (which includes a \$10.0 million swingline sub-facility) and additional term loans up to an aggregate of \$50.0 million, subject to lender approval. These term loans were scheduled to mature on September 30, 2014 and required certain quarterly repayment obligations. The revolver loan was scheduled to mature on September 10, 2014. As a result of an amendment entered into on September 16, 2011, amounts borrowed under the Previous Credit Facility bore interest at a rate equal to, at our option, either (i) LIBOR plus an applicable margin ranging between 2.75% to 4.25% or (ii) a base rate plus an applicable margin ranging from 1.75% to 3.25% (or, in the case of amounts borrowed under the swingline sub-facility, an applicable margin ranging from 1.25% to 2.75%). The applicable margin was determined based on the ratio of our indebtedness to its EBITDA (each as defined in the Previous Credit Facility agreement).

#### ***Factors Affecting Sources of Liquidity***

*Internally generated funds.* The key factors affecting our internally generated funds are demand for our services, competition, regulatory developments, economic conditions in the markets where we operate our businesses and industry trends within the telecommunications industry. For a discussion of regulatory risks in Guyana that could have an adverse impact on our liquidity, see Risk Factors Risks Relating to Our Wireless and Wireline Services in Guyana , and Business Guyana Regulation in our Annual Report on Form 10-K for the year ended December 31, 2011.

*Restrictions under credit facility.* The Amended Credit Facility contains customary representations, warranties and covenants, including covenants by us limiting additional indebtedness, liens, guaranties, mergers and consolidations, substantial asset

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sales, investments and loans, sale and leasebacks, transactions with affiliates and fundamental changes. In addition, the Amended Credit Facility contains financial covenants by us that (i) impose a maximum ratio of indebtedness to EBITDA (ii) require a minimum ratio of EBITDA to principal and interest payments and cash taxes and, (iii) require a minimum ratio of equity to consolidated assets. As of September 30, 2012, we were in compliance with all of the financial covenants of the Amended Credit Facility, as amended.

*Capital markets.* Our ability to raise funds in the capital markets depends on, among other things, general economic conditions, the conditions of the telecommunications industry, our financial performance, the state of the capital markets and our compliance with Securities and Exchange Commission ( SEC ) requirements for the offering of securities. On May 13, 2010, the SEC declared effective our universal shelf registration statement. This filing registered potential future offerings of our securities.

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**Recent Accounting Pronouncements**

In June 2011, the Financial Accounting Standards Board ( FASB ) issued a new accounting standard that eliminates the option to present other comprehensive income ( OCI ) in the statement of stockholders' equity and instead requires net income, the components of OCI, and total comprehensive income to be presented in either one continuous statement or in two separate, but consecutive, statements. The standard also requires that items reclassified from OCI to net income be presented on the face of the financial statements. However, in December 2011, the FASB finalized a proposal to defer the requirement to present reclassifications from OCI to net income on the face of the financial statements and require that reclassification adjustments be disclosed in the notes to the financial statements, consistent with the existing disclosure requirements. The deferral does not change the requirement to present net income, components of OCI, and total comprehensive income in either one continuous statement or two separate but consecutive statements. The standard, which we adopted during the first quarter of 2012, did not have a material impact on our financial position, results of operations or liquidity.

In May 2011, the FASB issued amended guidance that clarifies the application of existing fair value measurement and increases certain related disclosure requirements about measuring fair value. The standard, which we adopted during the first quarter of 2012, did not have a material impact on our financial position, results of operations or liquidity.

Other new pronouncements issued but not effective until after September 30, 2012, are not expected to have a material impact on our financial position, results of operations or liquidity.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*Foreign Currency Exchange Sensitivity.* The functional currency we use in Guyana is the U.S. dollar because a significant portion of our Guyana revenues and expenditures are transacted in U.S. dollars. The results of future operations nevertheless may be affected by changes in the value of the Guyana dollar, however, as the Guyanese exchange rate has remained at approximately \$205 Guyana dollars to \$1 U.S. dollar since 2004, we have not recorded any foreign exchange gains or losses since that time. All of our other foreign subsidiaries operate in jurisdictions where the U.S. dollar is the recognized currency.

*Interest Rate Sensitivity.* Our exposure to changes in interest rates is limited and relates primarily to our variable interest rate long-term debt. As of September 30, 2012, \$147.5 million of our long term debt has a fixed rate (\$143.0 million by way of interest-rate swaps that effectively hedge our interest rate risk). The remaining \$128.5 million of outstanding debt as of September 30, 2012 is subject to interest rate risk. As a result of our hedging policy we believe our exposure to fluctuations in interest rates is not material.

**ITEM 4. CONTROLS AND PROCEDURES**

*Management's Evaluation of Disclosure Controls and Procedures.* Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2012. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange

Act ), means controls and other procedures of an issuer that are designed to ensure that information required to be disclosed by the issuer in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by an issuer in the reports that it files or submits under the Exchange Act is accumulated and communicated to the issuer's management, including its principal executive and principal financial officers, as appropriate, to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of September 30, 2012, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.



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*Changes in Internal Control Over Financial Reporting.* There was no change in the internal control over financial reporting that occurred during the three months ended September 30, 2012 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

See Note 11 to the Condensed Consolidated Financial Statements included in this Report.

**Item 1A. Risk Factors**

In addition to the other information set forth in this Report, you should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in each of our 2011 Annual Report on Form 10-K as filed with the SEC on March 15, 2012 and our Quarterly Report on Form 10-Q as filed with the SEC on May 10, 2012. The risks described therein are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

In September 2004, the Board of Directors authorized the Company to repurchase up to \$5.0 million of common stock. The repurchase authorizations do not have a fixed termination date and the timing of the buyback amounts and exact number of shares purchased will depend on market conditions. No repurchases were made under this plan during the quarter ended September 30, 2012.

The following table reflects the repurchases by the Company of its common stock during the quarter ended September 30, 2012:

| Period                                 | (a)<br>Total Number<br>of Shares<br>Purchased | (b)<br>Average<br>Price<br>Paid per<br>Share | (c)<br>Total Number of<br>Shares Purchased<br>as Part of Publicly<br>Announced Plans<br>or Programs | (d)<br>Maximum<br>Number (or<br>Approximate<br>Dollar Value) of<br>Shares that May<br>be Purchased<br>Under the Plans or<br>Programs |
|--|---|--|---|--|
| July 1, 2012 - July 30, 2012           |   | \$   |   | \$ 2,919,965   |
| August 1, 2012 - August 31, 2012       | 476(1)  | \$ 39.01                                     |   | \$ 2,919,965   |
| September 1, 2012 - September 30, 2012 |   | \$   |   | \$ 2,919,965   |

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(1) Represents shares purchased on August 9, 2012 from our executive officers and other employees who tendered these shares to the Company to satisfy their tax withholding obligations incurred in connection with the vesting of restricted stock awards on such date. These shares were not purchased under the plan discussed above. The price paid per share was the closing price per share of our Common Stock on the Nasdaq Global Select Market on August 9, 2012.

### Item 6. Exhibits

- 10.1\* First Amendment to Third Amended and Restated Agreement dated as of October 29, 2012 by and among the Company, as Borrower, CoBank, ACB, as Administrative Agent, Lead Arranger, Swingline Lender, an Issuing Lender and a Lender, the Guarantors named therein, and the other Lenders named therein.
- 31.1\* Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2\* Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1\* Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101.INS\*\* XBRL Instance Document

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|           |  |
|-----------|--|
| 101.SCH** | XBRL Taxonomy Extension Schema Document                |
| 101.CAL** | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF** | XBRL Taxonomy Extension Definition Linkbase Document   |
| 101.LAB** | XBRL Taxonomy Extension Label Linkbase Document        |
| 101.PRE** | XBRL Taxonomy Extension Presentation Linkbase Document |

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\* Filed herewith.

\*\* XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Atlantic Tele-Network, Inc.

Date: November 9, 2012

/s/ Michael T. Prior  
Michael T. Prior  
President and Chief Executive Officer

Date: November 9, 2012

/s/ Justin D. Benincasa  
Justin D. Benincasa  
Chief Financial Officer and Treasurer