HARDINGE INC Form DEF 14A March 28, 2012

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the Registrant  $\acute{\mathrm{y}}$ 

Filed by a Party other than the Registrant o

Check the appropriate box:

- o Preliminary Proxy Statement
- o Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- ý Definitive Proxy Statement
- o Definitive Additional Materials
- o Soliciting Material Pursuant to §240.14a-12

Hardinge Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

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- ý No fee required.
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#### HARDINGE INC. One Hardinge Drive Elmira, NY 14902-1507

March 28, 2012

Dear Shareholder:

It is my pleasure to invite you to the 2012 Annual Meeting of Shareholders of Hardinge Inc., which will be held on May 8, 2012. The meeting will be held at 11:00 a.m., Eastern Time, at the corporate headquarters of Hardinge Inc., One Hardinge Drive, Elmira, New York.

The accompanying Notice of Annual Meeting and Proxy Statement describe the matters to be considered and acted upon by our shareholders at the Annual Meeting. If you plan to attend the Annual Meeting, please provide us with advance confirmation of your attendance as provided in the Proxy Statement to help us ensure that we can properly accommodate all of our shareholders.

It is important that your shares be represented at the meeting whether or not you plan to attend. Please note that you may vote your shares by telephone, online or by mail. The instructions for voting are contained in the Proxy Statement.

To our shareholders owning shares held in "street name" through an account at a brokerage firm, bank or similar institution, please note that stock exchange rules no longer permit the institution to vote on your behalf with respect to uncontested elections of directors if you do not instruct the institution how to vote your shares. Therefore, we urge our street name holders to submit voting instructions to your broker, bank or other nominee.

Thank you for your ongoing support of Hardinge Inc.

Sincerely,

RICHARD L. SIMONS Chairman of the Board President and Chief Executive Officer

# Notice of 2012 Annual Meeting of Shareholders of Hardinge Inc.

## **To Shareholders of Hardinge Inc.:**

You are cordially invited to attend the Annual Meeting of Shareholders of Hardinge Inc. which will be held at the Company's corporate headquarters, One Hardinge Drive, Elmira, New York, on May 8, 2012, at 11:00 a.m. Eastern Time. The principal business of the meeting will be:

(1)

To elect two Class III Directors for three year terms, to elect one Class I Director for a one year term and to elect one Class II Director for a two year term;

(2)

To ratify the appointment of Ernst & Young LLP as Hardinge's independent auditor for the fiscal year ending December 31, 2012;

(3) To act on an advisory vote on executive compensation; and

(4)

To transact such other business as may properly come before the meeting.

If you plan to attend the Annual Meeting, please confirm your attendance as provided in the Proxy Statement to help us ensure that we can properly accommodate all of our shareholders.

Your vote is important to us. Please vote by one of the following methods whether or not you plan to attend the meeting (see instructions in the enclosed proxy statement):

via the internet,

by telephone, or

by returning the enclosed proxy card.

**Note to Beneficial Owners.** Banks, brokers or nominees are not permitted to vote on behalf of beneficial owners with respect to the matters addressed in Proposals 1 and 3 noted above if you do not instruct your bank, broker or nominee on how to vote your shares in the manner set forth on your voter instruction card.

By order of the Board of Directors,

J. Philip Hunter Secretary

Hardinge Inc. One Hardinge Drive Elmira, NY 14902-1507

March 28, 2012

## Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Shareholders to be Held on May 8, 2012

The Proxy Statement, Notice of 2012 Annual Meeting of Shareholders, Form of Proxy and the Annual Report to Shareholders are available at *www.hardinge.com/2012proxy*.

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# HARDINGE INC.

# **PROXY STATEMENT**

## INFORMATION CONCERNING SOLICITATION AND VOTING

The Board of Directors (the "Board") of Hardinge Inc. ("Hardinge", the "Company", "we", "our" or "us") is soliciting proxies for our Annual Meeting of Shareholders (the "Meeting") to be held on May 8, 2012 at 11:00 a.m. Eastern Time at our corporate headquarters located at One Hardinge Drive, Elmira, New York. This proxy statement contains important information for you to consider when deciding how to vote on the matters brought before the Meeting. Please read it carefully. This proxy statement and the accompanying proxy card are first being mailed to our shareholders on or about March 28, 2012.

#### **Questions and Answers**

#### What am I voting on?

At the Meeting, you will be voting:

to elect two Class III directors for three year terms, to elect one Class I director for a one year term and to elect one Class II director for a two year term

to ratify the appointment of Ernst & Young LLP as Hardinge's independent auditor for the fiscal year ending December 31, 2012;

to act on an advisory vote on executive compensation; and

any other matter as may properly come before the Meeting and any adjournment or postponement of the Meeting.

#### How do you recommend that I vote on these items?

The Board recommends that you vote (1) **FOR** all director nominees; (2) **FOR** the ratification of the Board's appointment of Ernst & Young LLP as our independent auditor for the fiscal year ending December 31, 2012; and (3) **FOR** the advisory vote on executive compensation.

#### Who is entitled to vote?

You may vote on the proposals if you owned our common shares as of the close of business on the record date of March 12, 2012.

#### How many votes do I have?

You are entitled to one vote for each common share you owned as of March 12, 2012. As of the close of business on March 12, 2012, we had 11,666,092 common shares outstanding. The shares held in our treasury are not considered outstanding and will not be voted or considered present at the Meeting.

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## What is the difference between a shareholder of record and a beneficial owner of shares held in street name?

*Shareholder of Record.* If your shares are registered directly in your name with the Company's transfer agent, Computershare Investor Services, LLC ("Computershare"), you are considered the shareholder of record with respect to those shares, and this proxy statement and the accompanying proxy card was sent directly to you by the Company.

*Beneficial Owner of Shares Held in Street Name.* If your shares are held in an account at a brokerage firm, bank, or similar institution, then you are the beneficial owner of shares held in "street name," and this proxy statement and the accompanying proxy card were forwarded to you by that organization. The organization holding your account is considered the shareholder of record for purposes of voting at the Meeting. As a beneficial owner, you have the right to instruct the institution on how to vote the shares held in your account, and will receive a vote instruction form.

#### As a shareholder of record, how do I vote by proxy before the Meeting?

Before the Meeting, shareholders of record may vote shares in one of the following three ways:

by internet at www.investorvote.com/HDNG;

by telephone (within the United States and Canada) at 1-800-652-VOTE (8683); or

by mail by completing, signing, dating and returning the enclosed proxy card in the postage-paid envelope provided.

Please see your proxy card for more information on these options.

If you vote by proxy, your shares will be voted at the Meeting in the manner you indicate. If you sign your proxy card or complete the internet or telephone voting procedures but do not specify how you want your shares to be voted, they will be voted as the Board recommends.

#### As a beneficial owner of shares held in street name, how do I vote my shares before the Meeting?

Beneficial owners vote their street name shares by instructing their broker or other nominee how to vote using the voting instruction form provided by the broker or nominee. Brokers have authority to vote their discretion on "routine" matters if they do not receive voting instructions from the beneficial owner of the shares. Please note that the election of directors (Proposal 1) and the advisory vote on executive compensation (Proposal 3) are considered non-routine matters. Consequently, if you do not give your broker or nominee specific voting instructions with respect to these matters, your street name shares will not be counted in determining the number of shares necessary for approval of these matters but will instead be treated as a broker non-vote with respect to each applicable matter.

## Who can attend the Meeting?

If you were a shareholder of record or beneficial owner of Hardinge's common stock at the close of business on March 12, 2012, you or your authorized proxy may attend the Meeting. To ensure that we can accommodate all shareholders desiring to attend the Meeting, we ask that you confirm your attendance in advance. If your shares are registered in your name on the records of Computershare, or if you are a beneficial owner of shares through The Hardinge Inc. Retirement Plan, you can register your attendance by sending an email request to us at AnnualMeeting@hardinge.com or by writing to us at Hardinge Inc., One Hardinge Drive, Elmira, New York 14902-1507, Attn: Investor Relations. If you are the beneficial owner of shares held by a broker, bank or other nominee, you may register your attendance by writing to us at the above address and including a copy of an account statement or a legal proxy from the institution holding your shares, in either case showing your ownership of shares as of March 12, 2012. All persons seeking admittance to the Meeting will be requested to provide proof of

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identification. When confirming your attendance, please let us know of any special assistance you may require.

#### May I vote my shares in person at the Meeting?

If you are a shareholder of record, you may vote your shares at the Meeting if you attend in person, even if you previously submitted a proxy card or voted by internet or telephone. Whether or not you plan to attend the Meeting, however, we encourage you to vote your shares by proxy *before* the Meeting.

If you are a beneficial owner of shares held in street name and want to vote in person at the Meeting, you must obtain from your broker or nominee a legal proxy issued in your name giving you the right to vote the shares directly at the Meeting. You will not be entitled to vote at the Meeting unless you present such a proxy to the Company at that time.

#### May I change my mind after I vote?

If you are a shareholder of record, you may change your vote or revoke your proxy at any time before the polls close at the Meeting. You may change your vote by:

signing another proxy card with a later date and returning it to our Corporate Secretary at One Hardinge Drive, Elmira, New York 14902-1507, prior to the Meeting;

voting again by telephone or via the internet prior to the Meeting; or

attending the Meeting and voting your shares in person.

You also may revoke your proxy prior to the Meeting without submitting any new vote by sending a written notice that you are withdrawing your vote to our Corporate Secretary at the address specified above.

If you are a beneficial owner of shares held in street name, you may submit new voting instructions by contacting your brokerage firm, bank or other nominee. You may also vote in person at the Meeting if you obtain a legal proxy as described above.

#### How do I vote if I participate in The Hardinge Inc. Retirement Plan?

If you are a participant in The Hardinge Inc. Retirement Plan, separate participant direction cards will be mailed to you along with this proxy statement. You can instruct the plan's trustees how to vote the shares that are allocated to your account. The trustees must receive your instructions no later than May 3, 2012. If you do not provide instructions to the plan's trustees prior to May 3, 2012, the trustees will vote them in proportion to those shares for which they have received voting instructions.

#### How many shares must be present to hold the Meeting?

In order for us to conduct the Meeting, a majority of our outstanding common shares as of March 12, 2012, must be present in person or by proxy at the Meeting. This is called a quorum. Your shares are counted as present at the Meeting if you attend the Meeting and vote in person or if you properly return a proxy by internet, telephone or mail.

#### How many votes are needed for proposals?

Nominees for director will be elected by a plurality of votes cast at the Meeting by holders of common stock present in person or by proxy and entitled to vote. Any other matter requires the affirmative vote of a majority of the votes cast at the meeting, except as otherwise provided in our Certificate of Incorporation or By-Laws.

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## What is a "broker non-vote"?

If you own shares through a broker or bank in street name, you may instruct your broker or bank how to vote your shares. A "broker non-vote" occurs when you fail to provide your broker or bank with voting instructions and the broker or bank does not have the discretionary authority to vote your shares on a particular proposal. Rule changes no longer permit a broker, bank or nominee to vote on behalf of beneficial owners with respect to elections of directors (Proposal 1), and the advisory vote on executive compensation (Proposal 3) if you do not instruct your broker, bank or nominee on how to vote your shares.

#### How will broker non-votes and abstentions be treated?

Broker non-votes and abstentions will be treated as shares present for quorum purposes, but not entitled to vote, so they will have no effect on the outcome of any proposal.

#### How will voting on "any other business" be conducted?

We have not received proper notice of, and are not aware of, any business to be transacted at the Meeting other than as indicated in this proxy statement. If any other item or proposal properly comes before the Meeting, the proxies received will be voted on those matters in accordance with the discretion of the proxy holders.

## Who pays for the solicitation of proxies?

Our Board is making this solicitation of proxies on our behalf. We will pay the costs of the solicitation, including the costs for preparing, printing and mailing this proxy statement. We also will reimburse brokers, nominees and fiduciaries for their costs in sending proxies and proxy materials to our shareholders so you can vote your shares. Our directors, officers and employees may contact you by telephone or electronic communication or in person. We will not pay directors, officers or other employees any additional compensation for their proxy solicitation efforts.

#### How can I find the voting results of the Meeting?

We will include the voting results in a Current Report on Form 8-K, which we expect to file with the Securities and Exchange Commission (SEC) within four business days after the end of the Meeting.

#### How do I submit a shareholder proposal for, or nominate a director for election at, next year's Meeting?

If you wish to submit a proposal to be included in our proxy statement for our 2013 Annual Meeting of Shareholders, we must receive it at our principal office on or before November 28, 2012. Please address your proposal to: Corporate Secretary, Hardinge Inc., One Hardinge Drive, Elmira, New York 14902-1507. We will not be required to include in our proxy statement a shareholder proposal that is received after that date or that otherwise does not meet the requirements for shareholder proposals established by the SEC or set forth in our By-Laws.

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# **PROPOSAL 1 ELECTION OF DIRECTORS**

Our Board is divided into three classes. Nominees Douglas A. Greenlee and John J. Perrotti are Class III directors, and if elected at the Meeting, will serve a term of three years expiring at the 2015 Annual Meeting, or when their respective successors have been duly elected and qualified. Nominee Robert J. Lepofsky is a Class I director, and if elected at the meeting will serve a term of one year expiring at the 2013 Annual Meeting or when his respective successor has been duly elected and qualified. Nominee R. Tony Tripeny is a Class II director, and if elected at the meeting will serve a term of two years expiring at the 2014 Annual Meeting or when his respective successor has been duly elected and qualified.

The following sets forth with respect to each nominee for director and each director continuing in office such person's length of service as a director, age, principal occupation during the past five years, other positions such person holds with the Company, if any, and other information regarding the experience of the director.

#### Nominees for Election as Class III Directors:

Name and Age Douglas A. Greenlee (Age 64)	<b>Biographical Data</b> Mr. Greenlee is the Director of Strategic Initiatives at Way Station, Inc., a not-for-profit behavior health organization in which he has held various other positions since 2003. Mr. Greenlee was employed by the Company as Vice President, Business Development from June, 1992 to April, 1999. He is an attorney, certified public accountant and former owner of Harpers Ferry Wood Products. Mr. Greenlee has a juris doctorate degree from Georgetown University and practiced law in Winchester, Virginia for 17 years, focusing primarily in taxation, employee benefits and corporate law. Mr. Greenlee is Chairman of Hardinge's Investment Committee and a member of the Audit and Nominating and Governance Committees. Mr. Greenlee has particular skills and experiences in accounting, finance and legal affairs that qualify him to serve as a director.	Length of Service as Director and Expiration of Term Director since 1979; term expires 2012
John J. Perrotti (Age 51)	Mr. Perrotti is President and Chief Executive Officer of Gleason Corporation, a privately-held manufacturer of gear production equipment headquartered in Rochester, New York that is a leading global player in the machine tool market. He also serves as a director of Gleason Corporation and has held various other positions with the company including President and Chief Operating Officer (2005), Executive Vice President, Chief Financial Officer (2002-2004), Treasurer (1997-2004) and Vice President Finance (1995-2002). Mr. Perrotti was formerly a practicing certified public accountant at KPMG. Mr. Perrotti has a M.B.A. degree from the University of Rochester. In addition to offering his perspective as Chief Executive Officer of a manufacturing company, Mr. Perrotti is also qualified to serve as a director because he is an "audit committee financial expert" as defined by SEC rules and, as such, serves as Chairman of Hardinge's Audit Committee. Mr. Perrotti is also a member of the Investment and Nominating and Governance committees.	Director since 2003; term expires 2012

**Biographical Data** 

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Length of Service as Director and Expiration of Term

Name and Age Nominee for Election as Class I Director:

Name and Age	Biographical Data	Length of Service as Director and Expiration of Term
Robert J. Lepofsky	Mr. Lepofsky has been Chairman of Westcliff Capital Group, a private holding and	Director since
(Age 67)	investment management company since November 2006. He was formerly a	2012; term expires
	director of Brooks Automation, Inc., a publicly-traded global provider of	2013
	automation, vacuum and instrumentation solutions for multiple markets including	
	semiconductor manufacturing, life sciences and clean energy from 2005 until his	
	retirement in 2010 and served as its Chief Executive Officer from October 2007	
	through September 2010. Mr. Lepofsky served as a director of Ensign-Bickford	
	Industries, Inc., a broadly diversified private company from April 1995 until	
	November 2006 and was the Interim President and CEO of Ensign-Bickford Industries, Inc. from January 2005 until November 2006. He held various positions	
	with Helix Technology Corporation, a publicly-traded producer of innovative	
	vacuum systems, including Chairman of the Board (2005-2006), President, CEO	
	and Executive Director (1989-2005), President and Executive Director (1988-1989),	
	President, Chief Operating Officer and Executive Director (1987-1988) and other	
	senior management roles (1980-1987). He has a BS degree from Drexel Institute of	
	Technology and holds an Advanced Professional Director Certification from the	
	American College of Corporate Directors, a national director education	
	organization. Mr. Lepofsky was a director of Moldflow Corporation, a	
	publicly-traded developer of software solutions for the plastics industry from	
	December, 2003 until its sale to Autodesk Corp. in May, 2008. He has served as a	
	member of the Board of Directors of Avantair, Inc., a publicly-traded company,	
	since 2007 and was appointed Chairman of the Board in November, 2010.	
	Mr. Lepofsky's extensive executive management experience and service as a director of publicly-traded companies enables him to bring a valuable skill set to the	
	Board in operations, strategic planning and financial management. Mr. Lepofsky is	
	a member of the Nominating and Governance, Compensation and Investment	
	Committees.	
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Length of Service as Director and Expiration of Term

Name and AgeBiographical DataNominee for Election as Class II Director:

Name and Age	Biographical Data	as Director and Expiration of Term
R. Tony Tripeny	Mr. Tripeny is Senior Vice President, Corporate Controller and Principal	Director since
(Age 53)	Accounting Officer of Corning Incorporated, a publicly-traded global,	2012; term expires
	technology-based corporation headquartered in Corning, New York that operates in	2014
	five market segments display technologies, environmental technologies,	
	telecommunications, life sciences and special materials. He has held various other	
	positions with the company including Vice President/Corporate Controller/Principal	
	Accounting Officer (2009), Vice President/Corporate Controller (2005-2009),	
	Division Vice President/Operations Controller (2004-2005), Group Controller,	
	Corning Telecommunications Business (2003-2004) and various other financial	
	roles (1985-2002). He has a B.S. degree from the University of Pennsylvania.	
	Mr. Tripeny's extensive financial management experience with a large,	
	publicly-traded, global manufacturing company and his in-depth knowledge of	
	investor relations, business development and strategic financial issues enable him to	
	offer a valuable perspective to the Board of Directors. He is also qualified to serve	
	as a director because he is an "audit committee financial expert" as defined by SEC	
	rules and, as such, serves on Hardinge's Audit Committee. Mr. Tripeny is also a	
	member of the Compensation and Nominating and Governance Committees.	

THE BOARD RECOMMENDS A VOTE FOR ALL NOMINEES.

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Length of Service

# **Directors Continuing in Service:**

# **Class I Directors:**

Name and Age	Biographical Data	Length of Service as Director and Expiration of Term
Mitchell I. Quain (Age 60)	Since January 1, 2012, Mr. Quain has been a Senior Advisor to Carlyle Group, Inc. Mr. Quain was a Partner of One Equity Partners, a private investment firm (2010-2011). He was a Senior Director of ACI Capital Corp (2006-2010). Mr. Quain was Chairman of Register.Com, Inc., an internet services provider (2002-2005), and from 1997 to 2001 he was employed with ABN AMRO and its predecessors in several capacities including Vice Chairman. Mr. Quain has a M.B.A. degree from the Harvard Business School. Mr. Quain is Chairman of the Board of Directors of Magnetek, Inc. a publicly-traded manufacturer of digital power and motion control systems; a director of Titan International, Inc. a publicly-traded supplier of wheel and tire assemblies; a director of Astro-Med, Inc., a manufacturer of specialty printers and medical equipment; a director of RBC Bearings Inc., a specialty bearings manufacturer; and a director of Handy and Harman Ltd., a diversified industrial manufacturing company. He is a member of Hardinge's Compensation, Investment and Nominating and Governance Committees. Mr. Quain's 35 years of investment and analysis experience with industrial companies, his working knowledge of capital markets gained from his experiences as an investment banker, his knowledge and experience as a Chartered Financial Analyst and his service as a director of other publicly-traded manufacturers, offer a valuable perspective to the Board of Directors.	Director since 2004; term expires 2013
Richard L. Simons (Age 56)	Mr. Simons has served as Hardinge's President and Chief Executive Officer since May, 2008 and became Chairman of the Board in February, 2012. Mr. Simons served as the Company's Senior Vice President/Chief Operating Officer from March to May, 2008. Prior to rejoining Hardinge in 2008, he was Vice President and Corporate Controller at Carpenter Technology, a publicly-traded specialty steel manufacturer (2005-2008). Mr. Simons originally joined Hardinge in 1983, holding the positions of Executive Vice President/Chief Financial Officer of Hardinge Inc. (2000-2005); Senior Vice President/Chief Financial Officer in 1999 and various other financial management roles (1983-1998). He previously served on the Company's Board of Directors from February, 2001 to July, 2005. Mr. Simons has a M.B.A. degree from the Rochester Institute of Technology and is also a certified public accountant. Mr. Simons' vast experience in manufacturing, finance, and his long history with Hardinge, strengthens the Board's collective ability to manage the Company's business.	Director since 2008; term expires 2013

**Biographical Data** 

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Name and Age
<b>Class II Directors:</b>

Length of Service as Director and Expiration of Term

Name and Age Daniel J. Burke (Age 71)	<b>Biographical Data</b> Mr. Burke has served since 1988 as President and Chief Executive Officer of Swift Glass Co., Inc., a privately-held fabricator of glass component parts. He has a B.S. degree from Georgetown University. Mr. Burke is Lead Independent Director for the Hardinge Board of Directors. He is Chairman of Hardinge's Compensation Committee, Chairman of Hardinge's Nominating and Governance Committee and a member of the Audit Committee. Mr. Burke possesses particular knowledge and experience in manufacturing which bring a valuable perspective to the Board of Directors.	Length of Service as Director and Expiration of Term Director since 1998; term expires 2014
J. Philip Hunter (Age 69)	Mr. Hunter retired in 2006 as a partner in Sayles & Evans, a law firm in Elmira, New York, where he was a partner for 38 years. Mr. Hunter has a juris doctorate degree from Cornell University. He is Hardinge's Secretary and a member of the Company's Investment and Nominating and Governance Committees. Mr. Hunter has particular knowledge in legal, regulatory and human resource affairs that strengthen the Board's collective ability to manage the Company. 9	Director since 1992; term expires 2014

## CORPORATE GOVERNANCE

Our business, property and affairs are managed by, or are under the direction of, our Board pursuant to New York Business Corporation Law and our By-Laws. Members of the Board are kept informed of Hardinge's business through discussions with the Chief Executive Officer, the Chief Financial Officer, and other key members of management, by reviewing materials provided to them and by participating in meetings of the Board and its several committees.

#### **Board Meetings**

The Board held six scheduled meetings during the year ended December 31, 2011. All members of the Board attended at least 75% of the aggregate number of Board meetings and meetings of committees of which they are members held during 2011.

#### **Board Committees**

We have four standing Board committees: Audit, Compensation, Nominating and Governance, and Investment. Each standing committee's written charter, as adopted by the Board, is available on our website at *www.hardinge.com* under the heading "Investor Relations Corporate Governance."

#### Audit Committee

The Audit Committee met five times during 2011. The current members of our Audit Committee are Messrs. Perrotti (Chairman), Burke, Greenlee and Tripeny. The Audit Committee, which has been established in accordance with Section 3(a)(58)(A) of the Securities Exchange Act of 1934, as amended, assists the Board in fulfilling its responsibilities for generally overseeing the Company's financial reporting processes and the audit of the Company's financial statements, including the integrity of the Company's financial statements, the Company's compliance with legal and regulatory requirements, the qualifications and independence of the Company's independent auditor, the performance of the independent auditor, and risk assessment and risk management. Among other things, the Audit Committee prepares the Audit Committee Report for inclusion in the annual proxy statement; annually reviews its charter and performance; appoints, evaluates and determines the compensation of our independent auditor; reviews and approves the scope of the annual audit, the audit fee and the financial statements; reviews the Company's disclosure controls and procedures, internal controls, and corporate policies with respect to financial information and earnings guidance; reviews regulatory and accounting initiatives; oversees the Company's compliance programs with respect to legal and regulatory requirements; administers the Company's Code of Ethics for the Chief Executive and Senior Financial Officers; oversees investigations into complaints concerning financial matters; reviews other risks that may have a significant impact on the Company's financial statements; and reviews SEC filings. The Audit Committee works closely with management as well as the independent auditor. The Audit Committee has the authority to obtain advice and assistance from, and receive appropriate funding from the Company for, outside legal, accounting or other advisors as the Audit Committee deems necessary to carry out its duties. The independent auditor regularly meets privately with the Audit Committee and has unrestricted access to this Committee. The Audit Committee also works closely with the Company's internal auditor, including reviewing and approving the internal auditor's work plan, assessing the internal auditor's work product, and making recommendations for follow-up or additional audit work. The Company's internal auditor meets with the Audit Committee outside the presence of management and has unrestricted access to the Audit Committee.

#### **Compensation Committee**

The Compensation Committee met three times during 2011. The current members of the Compensation Committee are Messrs. Burke (Chairman), Lepofsky, Quain and Tripeny. The

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Compensation Committee reviews and recommends to the independent directors salaries and bonuses of all executive officers and also administers the Company's 2002 Incentive Stock Plan and 2011 Incentive Stock Plan and grants stock options, restricted stock units and performance share units under the 2011 Incentive Stock Plan. Other specific duties include reviewing and approving objectives relevant to executive officer compensation; evaluating performance and determining the compensation of executive officers in accordance with those objectives; overseeing the Company's equity-based and incentive compensation plans; reviewing total compensation of senior managers of the Company and its subsidiaries; establishing compensation policies and practices for service on the Board and its committees; developing guidelines for and monitoring director and executive stock ownership; reviewing employment agreements for executive officers and making recommendations about such agreements to the independent directors.

#### Nominating and Governance Committee

The Nominating and Governance Committee met four times during 2011. The current members of the Nominating and Governance Committee are Messrs., Burke (Chairman), Greenlee, Hunter, Lepofsky, Perrotti, Quain and Tripeny. The Nominating and Governance Committee is expected to identify, evaluate and recommend nominees for the Board of Directors for purposes of each annual meeting of shareholders and evaluate the composition and organization of the Board and its committees. The Nominating and Governance Committee also develops and regularly reviews corporate governance principles and related policies for approval by the Board; oversees the organization of the Board to discharge the Board's duties and responsibilities properly and efficiently; and sees that proper attention is given and effective responses are made to shareholder concerns regarding corporate governance. Other specific duties and responsibilities of the Nominating and Governance Committee include: overseeing succession planning, annually assessing the size and composition of the Board, including developing and reviewing director qualifications for approval by the Board; identifying and recruiting new directors and considering candidates proposed by shareholders; recommending assignments of directors to committees to ensure that committee membership complies with applicable laws and listing standards; conducting a preliminary review of director independence and financial literacy and expertise of Audit Committee members; overseeing director orientation and continuing education; overseeing the self-evaluation of the Board and its committees; and annually evaluating the Chief Executive Officer in conjunction with the Compensation Committee with input from all Board members. The Nominating and Governance Committee also administers the Company's Related Party Transaction Policy.

It is the policy of the Nominating and Governance Committee to consider both recommendations and nominations for candidates to the Board submitted by our shareholders. Shareholder recommendations for candidates to the Board must be directed in writing to the Chairman of the Board, Hardinge Inc., One Hardinge Drive, Elmira, NY 14902-1507, and must include: the candidate's name, age, business address and residence address, the candidate's principal occupation or employment, the number of shares of the Company which are beneficially owned by the candidate, a description of all arrangements or understandings between the shareholder making such nomination and each candidate and any other person or persons (naming such person or persons) pursuant to which the nominations are to be made by the shareholder, detailed biographical data and qualifications and information regarding any relationships between the candidate and the Company within the last three years, and any other information relating to such nominee that is required to be disclosed in solicitations of proxies for elections of directors, or is otherwise required, in each case pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended. A shareholder's recommendation must also set forth: the name and address, as they appear on the Company's books, of the shareholder making such recommendation, the class and number of shares of the Company which are beneficially owned by the shareholder making such

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be provided by the shareholder pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended, in his capacity as a proponent to a shareholder proposal, and a statement from the recommending shareholder in support of the candidate, references for the candidate, and an indication of the candidate's willingness to serve, if elected.

Our By-Laws establish an advance notice procedure with regard to certain matters, including shareholder proposals and director nominations, which are properly brought before an annual meeting of shareholders. To be timely, a shareholder's notice must be delivered to, or mailed and received at, the Company's principal executive offices not less than 120 calendar days prior to the first anniversary date on which the Company's proxy statement was mailed to shareholders in connection with the previous year's annual meeting of shareholders. In the event that no annual meeting was held in the previous year or the date of the annual meeting has been changed by more than thirty (30) days from the date contemplated at the time of the previous year's proxy statement, notice by the shareholder, to be timely, must be so received a reasonable time before the solicitation is made.

Except as may be required by rules promulgated by NASDAQ, the SEC, or other applicable law, there are currently no specific, minimum qualifications that must be met by each candidate for the Board, nor are there specific qualities or skills that are necessary for one or more of the members of the Board to possess.

In identifying and evaluating the individuals that it recommends that the Board select as director nominees, the Nominating and Governance Committee utilizes the following process:

The Committee reviews the qualifications of any candidates who have been properly recommended or nominated by the shareholders, as well as those candidates who have been identified by management, individual members of the Board or, if the Committee determines, a search firm. In November 2011, the firm of Heidrick & Struggles was engaged by the Committee to conduct a comprehensive search to identify qualified candidates for the Hardinge Board. The Committee narrowed the list of candidates, and Committee representatives conducted personal interviews with the top candidates.

The Committee evaluates the performance and qualifications of individual members of the Board eligible for re-election at the annual meeting of shareholders.

The Committee considers the suitability of each candidate, including the current members of the Board, in light of the current size and composition of the Board. In evaluating the suitability of the candidates, the Committee considers many factors, including, among other things, issues of character, judgment, independence, age, expertise, breadth of experience, length of service and other commitments. The Committee evaluates such factors, among others, and considers each individual candidate in the context of the current perceived needs of the Board as a whole.

After such review and consideration, the Committee recommends that the Board select the slate of director nominees.

The Committee has not adopted a specific diversity policy with respect to the filling of vacancies on the Board of Directors. The Committee recognizes the importance of including candidates who will provide a diversity of perspectives.

#### Investment Committee

The Investment Committee met four times during 2011. The current members of the Investment Committee are Messrs. Greenlee (Chairman), Hunter, Perrotti, Lepofsky and Quain. The Investment Committee performs several responsibilities with respect to the Company's U.S. pension and retirement plans including: review of investment objectives and policies; review of the selection and retention of

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trustees, custodians, investment managers and other service providers; and review of allocation among asset classes and investment performance compared to appropriate benchmarks.

#### **Director Independence**

The Board makes an annual determination regarding the independence of each of our directors. The Board has determined that, as of January 1, 2012, Messrs. Burke, Greenlee, Hunter, Lepofsky, Perrotti, Quain and Tripeny are "independent" within the meaning of the rules of NASDAQ and all other applicable laws and regulations.

The Board determined that Mr. Simons is not independent because he is an executive officer of Hardinge.

Each member of the Board's Audit, Compensation, and Nominating and Governance Committees is independent within the meaning of the rules of NASDAQ and all other applicable laws and regulations.

#### **Board Leadership**

In accordance with the Company's Corporate Governance Guidelines, the Board of Directors has the flexibility to determine whether it is in the best interest of the Company and its stockholders to separate or combine the roles of Chairman and Chief Executive Officer of the Company at any given time. Mr. Seymour, an independent director, served as Chairman of Hardinge's Board of Directors and Lead Independent Director from May of 2008 until his resignation from the Company's Board of Directors on February 14, 2012. Effective on that date, Richard L. Simons, President and Chief Executive Officer of the Company was appointed to succeed Mr. Seymour as Chairman of the Board of Directors and Daniel J. Burke was appointed to succeed Mr. Seymour as Lead Independent Director.

The Board considered the roles and responsibilities of the Chairman and the Chief Executive Officer, and, while it retains the discretion to separate the roles in the future as it deems appropriate and acknowledges that there is no single best organizational model that is most effective in all circumstances, the Board determined at this time having Mr. Simons serve as both the Chief Executive Officer and the Chairman is in the best interest of our shareholders. The Board believes this structure makes the best use of the Chief Executive Officer's detailed and in-depth knowledge of the industry and the issues, opportunities, and challenges facing the Company and provides for clear unity of leadership from the perspective of customers, employees, suppliers and other stakeholders.

The structure, composition of the Board and other corporate governance measures in place provide the Board of Directors, in its view, with the appropriate balance between the respective needs for dependable strategic and operational leadership by the Chairman and Chief Executive Officer and the oversight and objectivity of independent directors.

The responsibilities of Mr. Burke, as the Lead Independent Director include the following:

Establishing an appropriate schedule of Board meetings and approving the information, agenda and meeting schedules.

Ensuring the quality, quantity and timeliness of the information submitted by the Company's management that is necessary or appropriate for the non-employee directors to effectively perform their duties.

Developing agendas for and presiding over executive sessions of the Board's non-employee directors.

Serving as principal liaison between the non-employee directors and management.

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In addition to the strong and important role the Lead Independent Director plays in the governance of the Board, all members of the Board with the exception of Mr. Simons are independent. All members of the four standing committees of the Board Audit, Compensation, Investment, and Nominating and Governance are independent directors. Each Director may request of the Lead Director or committee chair inclusion of specific items on the agendas for Board and committee meetings. Also, the independent directors, under the leadership of the Lead Director, meet separately without members of management after each regularly scheduled Board meeting. Further, any director may request of the Lead Director that the independent, non-management directors go into executive session at any meeting or have a special meeting of the Board at any time.

Considering all of the above, the Board of Directors believes a combination of the Chairman and Chief Executive Officer functions is the best leadership structure and is in the best interest of the Company and its shareholders at this time.

#### **Executive Sessions of Non-Employee Directors**

Non-employee Board members periodically meet without management present from time to time as determined by the Lead Independent Director either at the time of regularly scheduled Board Meetings, for which meetings the Directors are not compensated, or at other times between such meetings, for which meetings, if present, the Directors are compensated at the then applicable fee for committee meetings. Prior to his resignation in February 2012, the Chairman, Mr. Seymour, presided over meetings of the non-employee Directors. The non-employee directors meet five times during 2011.

#### The Board's Role in Risk Oversight

Our Board is actively involved in overseeing our risk management. Operational and strategic presentations by senior management to the Board include consideration of the challenges and risks to our business, and the Board and management actively engage in discussion on these topics. Senior management provides detailed reports on specific risk management issues when requested by the Board or otherwise deemed appropriate by management. Outside counsel and other advisors participate in these reports as appropriate.

The Audit Committee regularly reviews risk assessment and risk management. It reviews management's assessment of the effectiveness of internal control over financial reporting as of the end of the each fiscal year and the independent auditor's report on management's assessment and determines appropriate actions to address identified weaknesses. The Committee also discusses the Company's policies with respect to risk assessment and risk management and regularly reviews Enterprise Risk Management (ERM) issues associated with the Company. The Company's Internal Auditor works with management to prioritize business risks then meets regularly with the Committee to provide reports.

#### **Communications with Directors**

Shareholders may communicate concerns to any director, committee member or the Board by writing to the following address: Hardinge Inc. Board of Directors, Hardinge Inc., One Hardinge Drive, Elmira, New York 14902-1507, Attention: Corporate Secretary. Please specify to whom your correspondence should be directed. The Corporate Secretary has been instructed by the Board to promptly forward all correspondence (except advertising material) to the relevant director, committee member or the full Board, as indicated in the correspondence.

## Audit Committee Financial Expert

The Board has determined that at least two members of the Audit Committee, John J. Perrotti and R. Tony Tripeny, are Audit Committee Financial Experts for purposes of the SEC rules and NASDAQ rules.

## Policy Regarding Directors' Attendance at Annual Meetings

Hardinge Inc. has a policy that every director and nominee for director will attend our Annual Meeting of shareholders unless unavoidable circumstances, business or personal, arise. All of the Board Members attended the 2011 Annual Meeting.

#### **Code of Conduct**

Our Board has adopted the Code of Conduct for Directors and Executive Officers and the Code of Ethics for the Chief Executive and Senior Financial Officers which supplement the Code of Conduct governing all employees and directors. Copies of these policies are available on our website at *www.hardinge.com* under the heading "Investor Relations Corporate Governance." In February 2011, our Board adopted an amended and restated version of the Code of Ethics for the Chief Executive and Senior Financial Officers. A copy of the amended and restated version of the Code of Ethics for the Chief Executive and Senior Financial Officers appears on our website at *www.hardinge.com* under the heading "Investor Relations Corporate Governance." We will promptly disclose any amendments to, or waivers from, the Code of Ethics for the Chief Executive and Senior Financial Officers were made with respect to the Code of Ethics for the Chief Executive and Senior Financial Officers.

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## PROPOSAL 2 RATIFICATION OF THE APPOINTMENT OF INDEPENDENT AUDITOR

The Board is seeking shareholder ratification of the appointment of Ernst & Young LLP as the Company's independent auditor for the year ending December 31, 2012.

The Audit Committee of the Board has reviewed and evaluated all criteria it considered relevant in assessing the performance of Ernst & Young LLP, such as the quality of its audit work, its knowledge of the industry and the Company's affairs, the availability of its professional advice on a timely basis and the reasonableness of its fees. Based upon such review and evaluation, the engagement of Ernst & Young LLP has been approved by the Audit Committee. If the Company's shareholders do not ratify the appointment of Ernst & Young LLP, the appointment of an independent auditor will be reconsidered by the Audit Committee. Even if the appointment is ratified, the Audit Committee in its discretion may nevertheless appoint another independent auditor at any time during the year if the Audit Committee determines such a change would be in the best interests of our shareholders and the Company.

It is expected that representatives of Ernst & Young LLP will attend the Meeting and be available to make a statement or respond to appropriate questions.

# THE BOARD RECOMMENDS A VOTE FOR RATIFICATION OF ERNST & YOUNG LLP AS THE COMPANY'S INDEPENDENT AUDITOR.

### **Independent Auditor Information**

The Company incurred the following fees for services performed by Ernst & Young LLP in 2011 and 2010:

	2011	2010
Audit Fees <sup>(1)</sup>	\$ 925,439	\$ 862,716
Audit Related Fees <sup>(2)</sup>	15,868	16,779
Tax Fees <sup>(3)</sup>	24,236	22,909
All Other Fees <sup>(4)</sup>	5,456	55,965
Total	\$ 970,999	\$ 958,369

(1)

Consists of aggregate fees billed or expected to be billed by Ernst & Young LLP for professional services rendered for the audit of the Company's annual financial statements for each of the years ended December 31, 2011 and 2010, for review of the financial statements included in the Company's Quarterly Reports on Form 10-Q for each of those years, and for services that are normally provided in connection with statutory and regulatory filings. The amount also includes fees billed for the audit of internal control over financial reporting required by Section 404 of the Sarbanes-Oxley Act of 2002.

(2)

Consists of aggregate fees billed or expected to be billed by Ernst & Young LLP for assurance and related services reasonably related to the performance of the audit or review of the Company's financial statements for each of the years ended December 31, 2011 and 2010, and not included in the Audit Fees listed above. These services consisted of the audit of one of the Company's employee pension plans in 2011 and 2010.

(3)

Consists of aggregate fees billed or expected to be billed by Ernst & Young LLP for tax compliance, tax advice and tax planning for each of the fiscal years ended December 31, 2011 and 2010. These services included tax return preparation, and other U.S. and non-U.S. tax advisory and tax compliance services.

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(4)

These are fees for other permissible work performed by Ernst & Young LLP that does not meet the above category description. This includes due diligence on an acquisition transaction in 2010 and a transfer pricing analysis in 2011 and 2010.

The Audit Committee has the sole and direct authority to engage, appoint and replace other independent auditors. In addition, every engagement of Ernst & Young LLP to perform audit or non-audit services on behalf of the Company or any of its subsidiaries requires pre-approval from the Audit Committee before Ernst & Young LLP is engaged to provide those services. As a result, for 2011 and 2010, the Audit Committee approved all services performed by Ernst & Young LLP on behalf of the Company and its subsidiaries.

## **Vote Required**

The affirmative vote of a majority of the votes cast at the Meeting is required for ratification of the appointment of Ernst & Young LLP.

## **REPORT OF THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS**

The Audit Committee represents and assists the Board in fulfilling its responsibilities for general oversight of the integrity of the Company's financial statements, the Company's compliance with legal and regulatory requirements, the independent auditor's qualifications and independence, the performance of the Company's independent auditors, risk assessment and risk management, and oversight of treasury matters. The Audit Committee manages the Company's relationship with its independent auditor, which reports directly to the Audit Committee. The Audit Committee has the authority to obtain advice and assistance from outside legal, accounting or other advisors as the Audit Committee deems necessary to carry out its duties and receives appropriate funding, as determined by the Audit Committee, from the Company for such advice and assistance.

The Audit Committee met privately at its regular meetings with the independent auditor, the Company's Chief Executive Officer and Chief Financial Officer and the Company's internal auditor, each of whom has unrestricted access to the Audit Committee. The Audit Committee held five meetings during 2011.

The Company's management is primarily responsible for the Company's internal control and financial reporting process. The Company's independent auditor, Ernst & Young LLP, is responsible for performing an independent audit of the Company's consolidated financial statements and issuing opinions on the conformity of those audited financial statements with United States generally accepted accounting principles and the effectiveness of the Company's internal control over financial reporting. The Audit Committee monitors the Company's financial reporting process and reports to the Board on its findings.

The Audit Committee hereby reports as follows:

1.

The Audit Committee has reviewed and discussed the audited financial statements with the Company's management.

2.

The Audit Committee has discussed with the independent auditor the matters required to be discussed by the statement on Auditing Standards No. 61, as amended (*AICPA Professional Standards*, Vol. 1. AU Section 380) as adopted by the Public Accounting Oversight Board in Rule 3200T.

3.

The Audit Committee has received the written disclosures and the letter from the independent auditor required by the applicable requirements of the Public Company Accounting Oversight Board regarding the independent auditor's communications with the Audit Committee concerning independence, and has discussed with the independent auditor the independent auditor's independence.

4.

Based on the review and discussions referred to in paragraphs (1) through (3) above, the Audit Committee recommended to the Board, and the Board has approved, that the audited financial statements be included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011, for filing with the Securities and Exchange Commission.

The Audit Committee has numerous oversight responsibilities beyond those related to the audited financial statements and the retention and oversight of the Company's independent auditor. The Committee's charter, which is available at the Company's website (*www.hardinge.com*) under the heading "Investor Relations Corporate Governance," describes those other responsibilities.

Members of the Audit Committee rely, without independent verification, on the information and representations provided to them by management and on the representations made to them by the independent auditor. Accordingly, the oversight provided by the Audit Committee should not be considered as providing an independent basis for determining that management has established and

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maintained appropriate internal control over financial reporting, that the financial statements have been prepared in accordance with accounting principles generally accepted in the United States, or that the audit of the Company's financial statements by the independent auditor has been carried out in accordance with auditing standards generally accepted in the United States.

Members of the Audit Committee:

John J. Perrotti (Chairman) Daniel J. Burke Douglas A. Greenlee R. Tony Tripeny

This report shall not be deemed to be incorporated by reference by any general statement incorporating this proxy statement by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, and shall not otherwise be deemed to be filed under such acts.

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## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS

Paragraphs (a) and (b) below set forth information about the beneficial ownership of Hardinge's Common Stock. Unless otherwise indicated, the persons named have sole voting and investment power with respect to the shares listed.

#### (a)

To the knowledge of management, the following owned 5% or more of Hardinge's outstanding shares of Common Stock as of March 12, 2012:

Name and Address Of Beneficial Owner	Shares Owned and Nature of Beneficial Ownership	Percent of Class
Franklin Resource, Inc. One Franklin Parkway San Mateo, CA 94403	1,050,000 <sup>(1)</sup>	9.0%
Dimensional Fund Advisors LP Palisades West, Building One 6300 Bee Cave Road Austin, Texas 78746	893,256 <sup>(2)</sup>	7.7%
Royce & Associates, LLC 745 Fifth Avenue New York, NY 10151	791,660 <sup>(3)</sup>	6.8 <sup>%</sup>

(b)

To the knowledge of management, the number of shares of Hardinge's Common Stock owned by the directors, by certain executive officers, and by all such directors and executive officers as a group, as of March 12, 2012, is as follows:

Name	Shares Owned and Nature of Beneficial Ownership <sup>(4)(5)</sup>	Percent of Class <sup>(6)</sup>	
Directors			
Daniel J. Burke	38,014(7)		
Douglas A. Greenlee	29,274		
J. Philip Hunter	50,805		
Robert J. Lepofsky	3,298		
John J. Perrotti	24,362		
Mitchell I. Quain	30,141		
R. Tony Tripeny	2,309		
Executive Officers			
(*also serves as director)			
Richard L. Simons*	97,827		
Edward J. Gaio	28,790		
James P. Langa	23,421		
Douglas C. Tifft	73,287(8)		
All directors and executive officers as a Group (eleven persons)	401,528	3.4%	

(1)

Based upon information reported on a Schedule 13G/A filed with the Securities and Exchange Commission on February 8, 2012 by Franklin Resources, Inc., Charles B. Johnson and Rupert H. Johnson, Jr. and Franklin Advisory Services, LLC, identifying each as a beneficial owner of 1,050,000 shares and identifying Franklin Advisory Services, LLC as having sole voting power and sole dispositive power with respect to such shares.

(2)

Based upon information reported on Schedule 13G/A filed with the Securities and Exchange Commission on February 14, 2012 by Dimensional Fund Advisors LP, identifying Dimensional

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Fund Advisors LP as the beneficial owner of, and having sole dispositive power with respect to 893,256 shares and as having sole voting power with respect to 871,772 shares.

(3)

Based upon information reported on a Schedule 13G/A filed with the Securities and Exchange Commission on January 12, 2012 by Royce & Associates, LLC, identifying Royce & Associates, LLC as the beneficial owner of, and having sole voting power and sole dispositive power with respect to, 791,660 shares.

(4)

Includes shares of Common Stock, subject to forfeiture and restrictions on transfer, granted under Hardinge's 2002 Incentive Stock Plan and under Hardinge's 2011 Incentive Stock Plan as well as options to purchase shares of Common Stock exercisable within 60 days issued under these plans. Messrs. Burke, Greenlee, Hunter, Perrotti and Quain have the right to purchase 3,000, 3,000, 1,500 and 1,500 shares, respectively, pursuant to such options. Mr. Simons and Mr. Gaio have the right to purchase 33,000 and 4,334 shares, respectively, pursuant to such options. All directors and executive officers as a group hold options to purchase 49,334 such shares.

#### (5)

Includes shares of Common Stock held by Vanguard Fiduciary Trust Company as the trustee of Hardinge's Retirement Plan for the benefit of the members of the group, who may instruct the trustee as to the voting of such shares. If no instructions are received, the trustee votes the shares in the same proportion as it votes the shares for which instructions were received. The power to dispose of shares of Common Stock is also restricted by the provisions of the Plan. The trustee holds for the benefit of Messrs. Simons and Tifft, and all executive officers as a group, the equivalent of 804, 1,451, and 2,255 shares, respectively.

Unless otherwise indicated, does not exceed 1%.

(7)

(6)

Includes 150 shares held by Mr. Burke's spouse, as to which Mr. Burke disclaims beneficial ownership.

(8)

Includes 5,554 shares of Common Stock that are held in escrow by a creditor of Mr. Tifft as security for a promissory note in the amount of \$75,000.

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## SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934, as amended, requires Hardinge's directors and certain of its officers to file reports of their ownership of Hardinge's Common Stock and of changes in such ownership with the SEC and NASDAQ. Regulations also require Hardinge to identify in this proxy statement any person subject to this requirement who failed to file any such report on a timely basis.

To Hardinge's knowledge, based solely on its review of the copies of such reports furnished to Hardinge and written representations that no other reports were required, during the fiscal year ended December 31, 2011, all Section 16(a) filing requirements applicable to its officers, directors, and greater than ten-percent beneficial owners were met.

2	1
2	4

## EXECUTIVE COMPENSATION

#### **Compensation Discussion and Analysis**

The Company operates in the machine tool capital goods industry, which historically has been cyclical. The downturn in late 2008 through 2010 was the most severe in the recent history of the industry and the company. During that period, the management of the Company took steps to restructure its business, eliminate fixed costs, and trim its working capital requirements. No performance awards were earned during these years.

The challenges of the 2008-2009 recession and actions taken during that period became the catalyst for a recovery in our business during 2011. Entering 2011, there was still some uncertainty about the overall economic environment. Consolidated sales in 2010 of \$257 million were still well below the pre-recession rate of approximately \$350 million per year. While the Company recovered to a positive level of earnings before interest, taxes, depreciation and amortization ("EBITDA") in 2010 compared to losses in the prior two years, operating and bottom line results were still negative.

Taking into consideration that the company's operational goals for 2011 and strategic goals beyond which were focused on a return to profitability and better management of working capital, the Compensation Committee determined that the Company's EBITDA and managed working capital as a percent of annualized sales should be the primary performance measures for fiscal 2011. Accordingly, the Committee set the following goals for 2011:

Goal Description	Thresh	old Target	Ta	arget	Ma	aximum
2011 EBITDA (in millions)	\$	12.2	\$	17.5	\$	22.7
2011 Managed Working Capital		47%	ว	43%	, 2	39%

These goals were considered to be aggressive in light of the economic uncertainty and compared to 2010 actual numbers of \$4.3 million of EBITDA and 47% of Managed Working Capital.

#### **Covered** Executives

Subsequent sections of this proxy statement provide specific information about compensation to the following executive officers of Hardinge (our named executive officers) for the year ended December 31, 2011 and prior years:

Richard L. Simons, age 56 Chairman of the Board, President and Chief Executive Officer. Mr. Simons has served as an executive officer of Hardinge since 2008.

Edward J. Gaio, age 58 Vice President and Chief Financial Officer. Mr. Gaio has served as an executive officer of Hardinge since 2008.

James P. Langa, age 53 Senior Vice President Asian Operations. Mr. Langa has served as an officer of Hardinge since 2007 and as an executive officer of Hardinge since 2009.

Douglas C. Tifft, age 57 Senior Vice President Administration. Mr. Tifft has served as an executive officer of Hardinge since 1988.

To supplement the information presented in the compensation tables and other data presented in this proxy statement, the following is an overview and analysis of our compensation programs and policies for our named executive officers.

#### **Our Compensation Philosophy and Processes**

Our Compensation Committee, in consultation with the Board, designs, establishes and oversees the Company's compensation programs and compensation philosophy. The committee establishes all elements of compensation paid to the Chief Executive Officer and reviews and approves all elements of

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compensation paid to the named executive officers. In targeting increased shareholder value, our guiding compensation principles endeavor to align executive compensation with the Company's strategic objectives and financial performance. We believe it is in our stockholders' interests to attract, motivate and retain highly qualified individuals in critical positions by providing competitive compensation opportunities. Additionally, we believe that it is critical that we retain the ability to override generic policy statements with specific compensation programs that address evolving concerns in a rapidly changing market.

As a baseline, we believe that, at target performance, our total compensation package for each executive, as well as the individual components of the package, should approximate the median (i.e., the 50th percentile) of our comparative framework. To the extent that the Company performs beyond expectations, executives have the opportunity, through the performance components of our pay program, to earn above-median compensation.

Our compensation philosophy emphasizes pay for performance. The Compensation Committee believes that the performance goals we set for our executive officers should be challenging and aligned with the Company's strategic objectives.

The Compensation Committee has engaged Radford, a subsidiary of Aon Hewitt, as its independent compensation consultant. Radford is assigned projects directly by the Compensation Committee, or by the Senior Vice President Administration at the request of the Compensation Committee. Radford has provided the following services to the Compensation Committee:

validating the existing executive compensation philosophy of the Company;

reviewing and recommending additions to the Company's peer group for executive compensation purposes;

reviewing existing executive compensation programs;

on an annual basis, assisting the Compensation Committee in updating recommendations for stock awards for executives;

keeping the Compensation Committee posted on executive compensation over the course of the year;

providing such other assistance as deemed necessary by the Compensation Committee; and

attending meetings of the Compensation Committee, as requested.

Radford participates in most Compensation Committee meetings and provides compensation advice to the Compensation Committee.

## **Elements of Compensation**

Compensation for the named executive officers is generally comprised of the following elements, each of which is discussed in more detail below:

<b>Element</b> Base salary	<b>Description</b> Fixed cash payment reflecting the executive's responsibilities, performance and expertise	<b>Primary Objectives</b> Provide basic level of compensation Recruit and retain executives
Annual Cash Bonus Awards	Annual cash bonus awards are paid if the executive achieves certain company and individual performance goals	Encourage and reward individual and overall company performance relative to our current plans and objectives
Long-term equity incentives	Performance share units (PSUs), under which executives can earn a number of shares based upon our achievement of performance objectives over a multi-year performance period.	Align the interests of executives with stockholders Promote achievement of longer-term financial and strategic objectives
	Restricted stock units (RSUs), which vest over four years	Stock price appreciation enhances retention
Retirement, severance and other benefits	Deferred compensation, retirement and severance plans, health and welfare programs and perquisites and other personal benefits	Retention
		Competitiveness
Compensation Peer Group		Security

Compensation Peer Group

We benchmark our executive compensation programs against a specific group of peer companies (using compensation information reported in their proxy statements) supplemented by published compensation surveys and various other sources such as executive search firms and published industry data. Our use of these sources is incorporated into the subjective determination regarding the total compensation packages for our executive officers and principally serves to ensure that determinations made regarding these compensation packages are consistent with general compensation trends and compensation arrangements for executives at similarly situated companies. We also compare our executive compensation programs to policies and practices of other companies. We refer to these other companies as our "peer group" for executive compensation purposes. The companies included in our peer group were selected based on comparability to Hardinge with respect to market capitalization, sales, manufactured products and international presence. The peer group being used by the Compensation Committee as of February 2012 consists of the following companies: Altra Holdings, Inc., Amtech Systems Inc., Cohu, Inc., Columbus McKinnon Corp., Electro Scientific Industries Inc., Flow International Corporation, Global Power Equipment Group Inc., Hurco Companies Inc., Kadant Inc., Nanometrics Inc., Newport Corporation, NN, Inc., Sifco Industries Inc., Transcat Inc., Twin Disc Inc. and Zygo Corporation.

Finally, we evaluate the relativity of compensation among our executive officers with a view to ensure that differences properly reflect differences in title, job responsibilities, performance and seniority.

#### Role of Executive Officers in Determining Compensation

The Compensation Committee, which consists exclusively of independent directors, evaluates compensation matters involving our executive officers. Under the Company's 2011 Incentive Stock Plan, the Compensation Committee recommends long term incentive stock awards, which will be subject to

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ratification by the Board of Directors. With respect to all other executive compensation, the Compensation Committee recommends action, as appropriate, to the independent directors. The Chief Executive Officer plays an active role in preparing information for the Compensation Committee's review and in preparing recommendations for the consideration of the Compensation Committee and the independent directors.

For the Chief Executive Officer and other executive officers, the Committee evaluates, establishes, and recommends to the independent directors the base salary and targets and awards under the Cash Incentive Plan. The Chief Executive Officer contributes to the establishment of both short term and other performance goals and objectives; however, the Compensation Committee independently assesses, and adjusts as appropriate, all performance goals and objectives before referring them to the independent directors for approval.

The Chief Executive Officer is not present during the Compensation Committee's deliberations of its recommendations to the independent directors with respect to the Chief Executive Officer's compensation. Likewise, the independent directors' determination of the Chief Executive Officer's compensation occurs outside the presence of the Chief Executive Officer.

#### **Compensation Program Components**

The significant components of our compensation program for executive officers include base salary, short term incentive bonus, long term incentive stock awards, supplemental executive retirement benefits and other benefits.

#### Base Salary

Base salary is a fixed, cash component of compensation, which is reviewed and adjusted annually. The goal of this component is to provide Company executives with a stable, market-competitive base of income that is commensurate with an executive's skills, experience and contributions to the Company.

#### Short Term Incentive Bonus

Short term incentive bonus is an annual cash bonus under the Company's Cash Incentive Plan that is fully at risk for the executives.

## Long Term Incentive Stock Awards

Long term incentive stock awards, issued under the Company's 2011 Incentive Stock Plan, can have up to three elements: restricted shares, performance shares and stock options. Restricted shares and stock options are primarily intended to retain executives by providing a compelling incentive for the participating executives to remain with the Company. Restricted shares and stock options also allow the Company to tie a portion of an executive's total compensation directly to increase in shareholder value.

Performance shares are intended to motivate executives to set and achieve long range strategic plans that improve the structural performance of the business and increase its intrinsic value over a multi-year period. Performance shares vest only if the executive remains with the Company through the performance period and achieves the performance criteria specified by the Committee at the time of grant. Restricted shares vest over time periods that are generally longer than the vesting periods for performance shares.

In any given year, the Compensation Committee may elect to grant restricted shares, performance shares, stock options, a combination thereof, or the Committee may elect not to make any long-term incentive stock awards, depending on the Committee's assessment of Company performance, business conditions, strategic goals and plans, executive retention risk, and aggregate holdings by executive participants in the plan.



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### Supplemental Executive Retirement Benefits

Supplemental executive retirement benefits have two purposes: to offset statutory limits imposed on an executive as a participant in the Company's defined contribution retirement plan, and to provide an additional incentive for retention in cases of executives with long standing company service. As of December 31, 2011, Mr. Simons was the only named executive officer participating in a supplemental executive retirement benefits plan. Mr. Simons participates in a defined contribution supplemental executive retirement benefit plan. Under the terms of that plan, elective deferrals of compensation by Mr. Simons are fully vested upon contribution of such funds. Contributions to the plan that are made by the Company for the benefit of Mr. Simons become fully vested on January 1st of the fifth calendar year following the year in which the contribution is made, if made with respect to regular compensation, or January 1st of the fourth calendar year following the year in which the contribution is made, if made with respect to a bonus. The plan is an unfunded, nonqualified deferred compensation plan. Although plan contributions are invested in accordance with elections made by Mr. Simons, all contributions and investment earnings remain the property of the Company.

In December 2011, the Company contributed \$25,796 on behalf of Mr. Simons in connection with his active participation in a Company defined contribution supplemental executive retirement benefit plan. In February 2012, the Company made a contribution of \$93,126 to the Company defined contribution supplemental executive retirement benefit plan on behalf of Mr. Simons in accordance with the provisions of the plan.

### Other Benefits

Miscellaneous other benefits include company car allowances, local club memberships, and compensation for relocation expenses. The primary purposes of these benefits are to recruit qualified candidates to the generally rural locations of the Company's facilities, enhance the attractiveness of these locations, and to provide convenient forums in which Company executives can meet and build good relations with customers and visitors.

### Pay mix

The result is an overall compensation structure that results in a compensation program that is weighted towards company performance, without creating undue weight on any one pay element. For 2011, the pay mix of our executives was:

### **Compensation Structure for Executive Officers**

## 2011 Compensation of Executive Officers

### Base Salary

Based on the competitive analysis of the market, and the Compensation Committee's determination based on the performance, position and tenure of the individual executives, the Board approved salary increases for the named executives on the dates and in the amounts noted below:

Executive Officer	Date of Base Salary Increase	ount of Base ary Increase	e Salary Amount Ilowing Salary Increase
Richard L. Simons	February 14, 2011*	\$ 50,000	\$ 375,000
Edward J. Gaio	February 14, 2011*	\$ 15,000	\$ 235,000
James P. Langa	May 3, 2011**	\$ 30,900	\$ 236,900
Douglas C. Tifft	May 3, 2011**	\$ 5,520	\$ 189,520

\*

Effective as of February 1, 2011.

\*\*

Effective as of May 1, 2011.

### Short Term Incentive Bonus

On February 15, 2011, the Compensation Committee recommended to the independent members of the Board terms and conditions for the 2011 short term incentive bonus program under the Company's 2011 Cash Incentive Plan (the "2011 Plan"). The independent directors adopted the Compensation Committee's recommendations. Participants in the 2011 Plan included Messrs. Simons, Gaio, Tifft and Langa. The 2011 target awards (expressed as a percentage of the executive officer's annual base salary) for Messrs. Simons, Gaio, Tifft and Langa were 70%, 50%, 40% and 50% respectively. Each participant was eligible to earn a bonus payable in cash based on the Company's performance against a threshold, target and maximum for (a) the Company's earnings before interest, taxes, depreciation and amortization for 2011 ("EBITDA") and (b) the Company's managed working capital (expressed as a percentage of annualized sales). Each executive officer was eligible to earn for each performance goal (i) 9.38% of his target award if the threshold for such performance goal is attained, (ii) 37.50% of his target award if the target for such performance goal is attained and (iii) 75% of his target award if the maximum for such performance goal is attained. Accordingly, the maximum award under the Plan for each executive officer for the financial goals, if the maximum for both EBITDA performance goal and managed working capital performance goal was attained by the Company, was 150% of such executive's target award.

Additionally, the Compensation Committee retained the full discretion to award or withhold incentive compensation in an amount up to 25% of an executive officer's target award, regardless of the Company's performance against the performance goals, and full discretion to reduce, but not increase, any award otherwise determined by the Company's performance against the performance goals. To allow for such discretion by the Committee, the independent members of the Board of Directors amended Section 6(c) of the Cash Incentive Plan.

The EBITDA goal for the 2011 Plan was \$17.5 million. Actual EBITDA performance by the Company for the applicable period was \$24.3 million, which translates to 139% of the goal. The awards for EBITDA goal were capped at 130% of the target award.

The managed working capital goal for the 2011 Plan was 43% of annualized sales, and actual Company performance was 37.5% of annualized sales. The awards for managed working capital were capped at an achievement of 39% of annualized sales.

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The Compensation Committee exercised their discretion with regard to the remaining incentive compensation component (up to 25% of the target award) and with respect to such component (as a percentage of the target award) granted 25% to Mr. Simons, 12.5% to Mr. Gaio, 25% to Mr. Langa and 25% to Mr. Tifft, based on assessment of the Compensation Committee with respect to each executive officer's performance in 2011.

On February 14, 2012, the independent members of the Company's Board of Directors, accepting the recommendations of the Compensation Committee, approved the payments to Messrs. Simons, Gaio, Langa and Tifft under the 2011 Plan. Set forth below are the incentive payments to be made to each of executives pursuant to the 2011 Plan:

Executive Officer	BITDA ayment	Working bital Payment	scretionary Payment	Total	Tai		ctual as a % of Farget Award
Simons	\$ 194,688	\$ 194,688	\$ 64,896	\$ 454,272	\$	259,583	175%
Gaio	\$ 87,656	\$ 87,656	\$ 14,610	\$ 189,922	\$	116,875	163%
Langa	\$ 84,975	\$ 84,975	\$ 28,325	\$ 198,275	\$	113,300	175%
Tifft	\$ 56,304	\$ 56,304	\$ 18,768	\$ 131,376	\$	75,072	175%

Long Term Incentive Stock Awards

On May 3, 2011, the Board of Directors, ratifying the determination of the Compensation Committee approved the following restricted common stock awards to the executive officers of the Company pursuant to the Company's 2011 Incentive Stock Plan: Mr. Simons, 21,750 shares; Mr. Gaio, 5,750 shares; Mr. Langa, 5,750 shares; and Mr. Tifft, 5,250 shares. Each award of restricted shares vests on the fourth anniversary of the date of the award and is subject to forfeiture and accelerated vesting in accordance with the terms of 2011 Incentive Stock Plan.

On May 3, 2011, the Board of Directors, ratifying the determination of the Compensation Committee approved awards of Performance Share Incentives to executive officers of the Company pursuant to the Company's 2011 Incentive Stock Plan. The awards are contingent upon the Company's performance against a cumulative earnings per share ("Cumulative EPS") objective during the period commencing April 1, 2011 and ending on March 31, 2016 (the "Incentive Period"). The Performance Share Incentive target awards (each, a "Target Award") for the Company executive officers are as follows: Mr. Simons, 21,750 shares; Mr. Gaio, 5,750 shares; Mr. Langa, 5,750 shares; and Mr. Tifft, 5,250 shares. If the Company attains or surpasses the Cumulative EPS target during the Incentive Period, then each executive officer will receive his Target Award. The Target Awards are each payable in shares or cash in accordance with the terms of the Company's 2011 Incentive Stock Plan.

In December 2008, the Compensation Committee made awards of Performance Share Incentives to Messrs. Simons, Gaio, Tifft and Langa, payable in shares of the Company's common stock pursuant to the Company's 2002 Incentive Stock Plan. The awards were contingent upon the performance of the Company against EBITDA objectives in the years 2009, 2010 and 2011. In 2009 and 2010, the applicable EBITDA objectives were not met and none of the executive officers received any shares of common stock pursuant to the award.

In 2011, the Company surpassed the EBITDA objective established by the Compensation Committee for the 2011 fiscal year and in February 2012, the Board of Directors, in accordance with the terms of the award, approved the following amounts of shares of the Company's common stock to be delivered to the executive officers as follows: Mr. Simons, 17,381 shares; Mr. Gaio, 9,270 shares; Mr. Tifft, 9,270 shares; and Mr. Langa, 5,794 shares.

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### 2012 Compensation Matters

In structuring our compensation program for 2012, we have made a change in response to the result of the advisory vote on executive compensation held at the Company's 2011 Annual Meeting of Shareholders as part of our regular review. Specifically, we have modified our executive employment agreements to remove any provisions that could be regarded as a "single trigger," so that any change-of-control-related payments are conditioned upon two elements a change of control and the actual or constructive termination of the executive.

### Base Salary

On February 14, 2012, the Board, based on the data supplied by Radford on competitive market practices, increased the base salaries of Messrs. Simons, Langa and Tifft. The aggregate executive salaries are now positioned at the low end of the stated compensation philosophy, i.e., approximately 10% below market median.

Executive Officer	Date of Base Salary Increase		ry Amount dary Increas	Position to Market
Richard L. Simons	February 14, 2012*	\$ 41,250	\$ 416,250	Between 25th percentile and median
Edward J. Gaio			\$ 235,000	Between 25th percentile and median
James P. Langa	February 14, 2012*	\$ 23,100	\$ 260,000	Between 75th percentile and median
Douglas C. Tifft	February 14, 2012*	\$ 5,680	\$ 195,200	Between 25th percentile and median

\*

Effective as of February 1, 2011.

### Short Term Incentive Bonus

On February 14, 2012, the independent members of the Board, accepting the recommendations of the Compensation Committee, adopted terms for 2012 incentive compensation (the "2012 Program") for the Company's executive officers under the Cash Incentive Plan. The 2012 Program provides incentive bonuses payable in cash to the Company's executive officers based on the Company's performance against specified financial performance goals and other objectives recommended by the Compensation Committee and set by the independent members of the Board each year. The Compensation Committee approves payments, if any, after the end of the year.

As provided in the 2012 Program, target awards for each executive officer are expressed as a percentage of the executive officer's annual base salary. The 2012 target awards are as follows: Mr. Simons, 70%; Mr. Gaio, 50%; Mr. Langa, 50%; and Mr. Tifft, 40%.

As set by the Compensation Committee and adopted by the independent members of the Board, 2012 performance goals under the 2012 Plan include a threshold, target and maximum for the Company's (a) earnings before interest, taxes, depreciation and amortization (EBITDA) (the "EBITDA Goal") and (b) managed working capital (expressed as a percentage of annualized sales) (the "Managed Working Capital Goal"). Each executive officer is eligible to earn the percentages of the target award referenced in the table below based on the performance (i.e., if the threshold level is

achieved, if the target level is achieved or if the maximum level is achieved) with respect to the EBITDA Goal and Managed Working Capital Goal:

	% of Target Award Paid Managed							
Performance Result	EBITDA Goal	Working Capital Goal	Combined Payout					
Threshold	12.50%	6.25%	18.75%					
Target	50.00%	25.00%	75.00%					
Maximum	100.00%	50.00%	150.00%					

In addition, the Committee retains full discretion to award or withhold incentive compensation in an amount up to 25% of an executive officer's target award, regardless of the Company's performance against the performance goals, and full discretion to reduce, but not increase, any award otherwise determined by the Company's performance against the performance goals.

With respect to the awards made to the executive officers pursuant to the 2012 Program, the incentive targets as a percentage of salary remained constant in comparison to the 2011 Program. However, the Committee increased the percentage weighting of the EBITDA Goal to 50% of an executive's total incentive opportunity and decreased the weighting of Managed Working Capital Goal to 25% of the executive's total incentive opportunity.

### Long Term Incentive Stock Awards

The Company has not made any long term incentive stock awards thus far in 2012. Any awards will depend on the cumulative earnings per share of the Company, in accordance with the terms of the May 2011 Performance Share Awards.

### **Summary Compensation Table**

	Non-Equity Change in								
Name and		~ •	-	Stock		ncentive Plan		All Other	
Principal		•		Awards		Compensation		Compensation	Total
Position	Year	(\$) (a)	(\$) (d)	(\$)	(\$) (f)	(\$) (7)	(\$) (b)	(\$) (i)	(\$) (i)
(a)	(b)	(c)	( <b>d</b> )	(e)(1)	. /	(g)	(h)	.,	(j)
Richard L. Simons,	2011	370,833		546,796(2)	)	454,272	75,752(3)		1,474,546
Chairman of the Board,	2010	293,313		90,321			41,166(5)	· · · · · · · · · · · · · · · · · · ·	434,748
President and Chief	2009	299,813					35,840(6)	) 14,721	350,374
Executive									
Officer									
				-					
Edward J. Gaio,	2011	233,750		144,556 <sup>(7)</sup>	)	189,922		$22,145^{(8)}$	590,373
Vice President and Chief	2010	198,550		49,368				15,949	263,867
Financial Officer	2009	202,950		16,900				40,303	260,153
James P. Langa,	2011	226,600		144,556 <sup>(9)</sup>	)	198,275		31,929 <sup>(10)</sup>	601,360
Senior Vice President Asian	2011	185,915		46,226		196,275		16,338	248,479
	2010	185,915		46,226		21 200		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
Operations	2009	190,055		10,900		31,288		17,762	255,985
				(1	1)		(1)	<b>a</b> ) (12)	
Douglas C. Tifft,	2011	187,680		131,986 <sup>(1</sup>	1)	131,376	69,891 <sup>(12</sup>	<sup>2)</sup> 31,633 <sup>(13)</sup>	552,566
Senior Vice President	2010	166,060		41,514			44,949(12	2) 9,193	261,716
Administration/Assistant	2009	169,740		16,900			48,882(12	2) 5,614	241,136
Secretary									

(1)

The amounts shown represent the aggregate grant date fair value of the restricted stock awarded to the executive officers computed in accordance with FASB ASC Topic 718. See the notes to the Company's financial statements included in the Annual Report on Form 10-K for the year ended December 31, 2011 for a discussion of the assumptions used to value stock awards.

(2)

Amount consists of (i) an award of restricted common stock as a long term incentive award under the Company's 2011 Incentive Stock Plan valued at \$273,398 and (ii) an award of performance shares valued at \$273,398, subject to the Company's performance against a cumulative earnings per share objective during the period commencing April 1, 2011 and ending on March 31, 2016. With respect to the performance share award, the value of the award reflected in the table assumes achievement of the cumulative earnings per share objective.

(3)

Amount includes an increase of \$49,956 attributable to the increase in the present value of the accumulated benefit under the Hardinge Inc. Pension Plan and \$25,796 contributed by the Company on behalf of Mr. Simons with respect to the nonqualified defined contribution supplemental executive retirement plan in which Mr. Simons is a participant. In February 2012, the Company contributed \$93,126 on behalf of Mr. Simons with respect to the nonqualified defined contribution supplemental executive retirement plan in which Mr. Simons is a participant. In February 2012, the Company contributed \$93,126 on behalf of Mr. Simons with respect to the nonqualified defined contribution supplemental executive retirement plan in which Mr. Simons is a participant. This amount will be reported in the Summary Compensation Table for the Company's proxy statement issued for the 2013 Annual Meeting of Shareholders.

(4)

Amount includes an automobile allowance, country club dues, life insurance, costs of a medical examination, contributions made by the Company to Mr. Simons' 401(k) retirement account and dividends paid on restricted stock.

(5)

Amount includes an increase of \$31,261 attributable to the increase in the present value of the accumulated benefit under the Hardinge Inc. Pension Plan and \$9,905 contributed by the Company on behalf of Mr. Simons with respect to the nonqualified defined contribution supplemental executive retirement plan in which Mr. Simons is a participant.

(6)

Amount includes an increase of \$24,603 attributable to the increase in the present value of the accumulated benefit under the Hardinge Inc. Pension Plan and \$11,237 contributed by the Company on behalf of Mr. Simons with respect to the nonqualified defined contribution supplemental executive retirement plan in which Mr. Simons is a participant.

(7)

Amount consists of (i) an award of restricted common stock as a long term incentive award under the Company's 2011 Incentive Stock Plan valued at \$72,278 and (ii) an award of performance shares valued at \$72,278, subject to the Company's performance against a cumulative earnings per share objective during the period commencing April 1, 2011 and ending on March 31, 2016. With respect to the performance share award, the value of the award reflected in the table assumes achievement of the cumulative earnings per share objective.

(8)

Amount includes an automobile allowance, life insurance, contributions made by the Company to Mr. Gaio's 401(k) retirement account and dividends paid on restricted stock.

(9)

Amount consists of (i) an award of restricted common stock as a long term incentive award under the Company's 2011 Incentive Stock Plan valued at \$72,278 and (ii) an award of performance shares valued at \$72,278, subject to the Company's performance against a cumulative earnings per share objective during the period commencing April 1, 2011 and ending on March 31, 2016. With respect to the performance share award, the value of the award reflected in the table assumes achievement of the cumulative earnings per share objective.

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#### (10)

Amount includes an automobile allowance, life insurance, costs of a medical examination, contributions made by the Company to Mr. Langa's 401(k) retirement account and dividends paid on restricted stock.

(11)

Amount consists of (i) an award of restricted common stock as a long term incentive award under the Company's 2011 Incentive Stock Plan valued at \$65,993 and (ii) an award of performance shares valued at \$65,993, subject to the Company's performance against a cumulative earnings per share objective during the period commencing April 1, 2011 and ending on March 31, 2016. With respect to the performance share award, the value of the award reflected in the table assumes achievement of the cumulative earnings per share objective.

#### (12)

Reflects increase in the present value of the accumulated benefit under the Hardinge Inc. Pension Plan.

#### (13)

Amount includes an automobile allowance, club dues, life insurance, costs of a medical examination, contributions made by the Company to Mr. Tifft's 401(k) retirement account and dividends paid on restricted stock.

### Grants of Plan-Based Awards<sup>(1)</sup>

		Unde	ed Future er Non-E e Plan Av	quity	Under	ted Futur · Equity I an Awaro	ncentive	All Other S Stock A AwardsN Number 6 Shares of	All Other Option Awards: umbe <b>Eat</b> ercise Ecurities Bas <del>G</del> UnderPrice off lying Option of	air Value
Name (a)	Grant Date (b)	Threshold (\$) (c)	Target (\$) (d)	Maximuff (\$) (e)	ihresho (\$) (f)	dTarget (\$) (g)	Maximu (\$) (h)	um Units (#) (i)	Options wards (#) (\$/share) (j) (k)	
Richard L. Simons	2/15/2011(4) 5/3/2011 5/3/2011	48,698	194,687	389,377		273,398	(5)	21,750		273,398(6) 273,398
Edward J. Gaio	2/15/2011(4) 5/3/2011 5/3/2011	21,926	87,656	175,313		72,278	(5)	5,750		72,278(6) 72,278
James P. Langa	2/15/2011(4) 5/3/2011 5/3/2011	21,255	84,975	169,950	)	72,278	(5)	5,750		72,278(6) 72,278
Douglas C. Tifft	2/15/2011(4) 5/3/2011 5/3/2011	14,084	56,304	112,608		65,993	(5)	5,250		65,993(6) 65,993

(1)

All-non-equity-based awards were made under the Company's 2011 Cash Incentive Plan and all equity-based awards were made under the Company's 2011 Incentive Stock Plan.

(2)

Amounts reflected in the table do not include the discretionary amount that the Compensation Committee was permitted to grant to the award recipients. According to the terms of the Company's 2011 Cash Incentive Plan, the Compensation Committee, in its full discretion, was permitted to award or withhold incentive compensation in amount up to 25% of the executive officer's target award, regardless of the Company's performance against the performance goals and full discretion to reduce, but not increase, any award otherwise determined by the Company's performance against the performance goals.

(3)

Amount reflects the grant date fair value of stock awards computed in accordance with FASB ASC Topic 718. See the notes to the Company's financial statements included in the Annual Report on Form 10-K for the year ended December 31, 2011 for a discussion of the assumptions used to value stock awards.

(4)

Amounts payable to the executive officers pursuant to these awards were recommended by the Compensation Committee and approved by the independent members of the Company's Board of Directors on February 14, 2012. The approved payments are as follows: \$454,272 payable to

Mr. Simons, \$189,922 payable to Mr. Gaio, \$198,275 payable to Mr. Langa and \$131,376 payable to Mr. Tifft. For additional information relating to these payments, please refer to the disclosure on pages 33-34 of this proxy statement.

(5)

Amounts are associated with awards of Performance Share Incentives to executive officers of the Company pursuant to the Company's 2011 Incentive Stock Plan. The awards are contingent upon the Company's performance against a cumulative earnings per share ("Cumulative EPS") objective during the period commencing April 1, 2011 and ending on March 31, 2016.

(6)

Amounts assume that the Company's has achieved the cumulative earnings per share objective associated with the corresponding Performance Share Incentive awards.

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On February 15, 2011, the Compensation Committee recommended to the independent members of the Board of Directors terms and conditions for 2011 bonuses (payable in 2012) under the Company's 2011 Cash Incentive Plan (the "2011 Plan"). The independent directors adopted the Compensation Committee's recommendations. Participants in the 2011 Plan included Messrs. Simons, Gaio, Tifft and Langa. The 2011 target awards (expressed as a percentage of the executive officer's annual base salary) for Messrs. Simons, Gaio, Tifft and Langa were 70%, 50%, 40% and 50% respectively. Each participant was eligible to earn a bonus payable in cash based on the Company's performance against a threshold, target and maximum for (a) the Company's earnings before interest, taxes, depreciation and amortization for 2011 ("EBITDA") and (b) the Company's managed working capital (expressed as a percentage of annualized sales). Each executive officer was eligible to earn for each performance goal (i) 9.38% of his target award if the threshold for such performance goal is attained, (ii) 37.50% of his target award if the target for such performance goal is attained and (iii) 75% of his target award if the maximum for such performance goal is attained. Accordingly, the maximum award under the Plan for each executive officer, if the maximum for both EBITDA performance goal and managed working capital performance goal was attained by the Company, was 150% of such executive's target award.

Additionally, the Compensation Committee retained the full discretion to award or withhold incentive compensation in an amount up to 25% of an executive officer's target award, regardless of the Company's performance against the performance goals, and full discretion to reduce, but not increase, any award otherwise determined by the Company's performance against the performance goals. To allow for such discretion by the Committee, the independent members of the Board of Directors amended Section 6(c) of the Cash Incentive Plan.

On February 14, 2012, the independent members of the Company's Board of Directors, accepting the recommendations of the Compensation Committee, approved the payments to Messrs. Simons, Gaio, Langa and Tifft under the 2011 Plan. Accordingly, each of the executive officers is entitled to receive payments of the following amounts pursuant to the 2011 Plan: Mr. Simons, \$454,272; Mr. Gaio, \$189,922; Mr. Langa, \$198,275; and Mr. Tifft, \$131,376.

On May 3, 2011, the Board of Directors, ratifying the determination of the Compensation Committee approved the following restricted common stock awards to the executive officers of the Company pursuant to the Company's 2011 Incentive Stock Plan: Mr. Simons, 21,750 shares; Mr. Gaio, 5,750 shares; Mr. Langa, 5,750 shares; and Mr. Tifft, 5,250 shares. Each award of restricted shares vests on the fourth anniversary of the date of the award and is subject to forfeiture and accelerated vesting in accordance with the terms of 2011 Incentive Stock Plan.

On May 3, 2011, the Board of Directors, ratifying the determination of the Compensation Committee approved awards of Performance Share Incentives to executive officers of the Company pursuant to the Company's 2011 Incentive Stock Plan. The awards are contingent upon the Company's performance against a cumulative earnings per share ("Cumulative EPS") objective during the period commencing April 1, 2011 and ending on March 31, 2016 (the "Target Period"). The Performance Share Incentive target awards (each, a "Target Award") for the Company executive officers are as follows: Mr. Simons, 21,750 shares; Mr. Gaio, 5,750 shares; Mr. Langa, 5,750 shares; and Mr. Tifft, 5,250 shares. If the Company attains or surpasses the Cumulative EPS target during the Target Period, then each executive officer will receive his Target Award. The Target Awards are each payable in shares or cash in accordance with the terms of the Company's 2011 Incentive Stock Plan.

## **Outstanding Equity Awards At Fiscal Year-End**

		Option Awards					Stock Awards Equity				
	Number of Securities Underlying Unexercised Options Exercisable	Number of Securities Underlying Unexercised Options Unexercisable	Equity Incentive Plan Awards: Number of Securities Underlying Unexercised Unearned Options	Option Exercise Price	Option Expiration	Number of Shares or Units of Stock That Have Not Vested	Market Value of Shares or Units of Stock That Have Not Vested	Equity Incentive Plan Awards: Number of Unearned Shares, Units or Other Rights That Have Not Vested	Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested		
Name	(#)	(#)	(#)	(\$)	Date	(#)	(\$)	(#)	( <b>\$</b> )		
(a) Richard L. Simons	(b) 33,000	(c)	( <b>d</b> )	(e) 3.84	( <b>f</b> ) 12/7/2018	(g) 59,350 <sub>(1)</sub>	(h) 477,768	(i) 39,131 <sub>(2)</sub>	(j) 315,005		
Edward J. Gaio	4,334			3.84	12/7/2018	21,550(1)		15,020(2)			
James P. Langa	.,					22,490(4)		11,544(2)			
Douglas C. Tifft						22,650(5)	182,333	14,520(2)	116,886		

(1)

Reflects awards of common stock to Mr. Simons that vest as follows: 21,500 restricted shares on March 2, 2012, 16,100 restricted shares on January 7, 2013 and 21,750 restricted shares on March 3, 2015.

### (2)

Reflects awards of performance share incentives (i) issued in December 2008 and vest upon the completion of the Company's audited financial statements for 2011; and (ii) issued in May 2011 and vest upon the determination of the cumulative EPS target for the period commencing on April 1, 2011 and ending on March 31, 2016.

### (3)

Reflects awards of common stock to Mr. Gaio that vest as follows: 5,000 restricted shares on February 20, 2012, 2,000 restricted shares on February 20, 2013, 8,800 restricted shares on January 7, 2013 and 5,750 restricted shares on May 3, 2015.

### (4)

Reflects awards of common stock to Mr. Langa that vest as follows: 5,000 shares on February 20, 2012, 3,500 restricted shares on November 5, 2013, 8,240 restricted shares on January 7, 2013 and 5,750 restricted shares on May 3, 2015.

### (5)

Reflects awards of common stock to Mr. Tifft that vest as follows: 5,000 shares on February 20, 2012, 5,000 restricted shares on February 20, 2013, 7,400 restricted shares on January 7, 2013 and 5,250 restricted shares on May 3, 2015.

### **Option Exercises and Stock Vested**

	Option A	wards	Stock A	wards
	Number of Shares Acquired on Exercise	Value Realized on Exercise	Number of Shares Acquired on Vesting	Value Realized on Vesting
Name (a)	(#) (b)	(\$) (c)	(#) (d)	(\$) (e)
Richard L. Simons	(0)	(t)	20,500	274,495
Edward J. Gaio	8,666	99,200		
James P. Langa				
Douglas C. Tifft			8,500	90,900 35

## **Pension Benefits**

Name (a)	Pension Plan (b)	Number of Years Credited Service (#) (c)	Present Value of Accumulated Benefit (\$) (d)	Payments During Last Fiscal Year (\$) (e)
Richard L. Simons	Hardinge Inc. Pension Plan	21.5833	305,141	
Edward J. Gaio				
James P. Langa				
Douglas C. Tifft	Hardinge Inc. Pension Plan	31.0833	446,189	

The Pension Benefits table provides information regarding the number of years of credited service, the present value of accumulated benefits, and payments made during the last fiscal year with respect to the Hardinge Inc. Pension Plan (the "Pension Plan").

The Pension Plan is a broad based, tax-qualified defined benefit pension plan, which provides a benefit upon retirement to eligible employees of the Company. All United States employees except employees hired or rehired after February 29, 2004 are eligible to participate. Messrs. Simons and Tifft are participants in the Pension Plan. Messrs. Gaio and Langa are not. Benefits are based upon years of service with the Company, basic rate of pay on December 1, 1993 and compensation paid after November 30, 1993. The service amounts shown in the table above represent actual years of credited service with the Company. Among the named executive officers, no grants of additional years of credited service were made under the Pension Plan subsequent to June 14, 2009 as grants of additional benefits under the Pension Plan were discontinued. Mr. Simons is a participant with vested service through the date of termination of his prior employment with the Company in June 2005. Since his return to the Company in March 2008, Mr. Simons has not accrued, and will not accrue, additional years of credited service under the Pension Plan

The Pension Plan offers several forms of benefit payments, including a life annuity option, 50%, 75% and 100% joint and survivor options, and 10-year and 5-year certain and life annuity options. Each option available under the Pension Plan is actuarially equivalent except that the 50%, 75% and 100% joint and survivor options are subsidized if the contingent beneficiary is the participant's spouse.

The pension benefit is a monthly payment equal to one-twelfth (1/12th) of the sum of two products: The first product is  $1^{1}/4\%$  multiplied times the participant's basic rate of pay on December 1, 1993 multiplied times his number of years of credited service (plus any fraction of a year) through November 30, 1993. The second product is  $1^{1}/2\%$  multiplied times the participant's compensation paid after November 30, 1993; however, compensation earned after June 14, 2009 is not taken into account in determining the pension benefit. Basic rate of pay on December 1, 1993 excludes bonuses. Compensation paid after November 30, 1993 includes salary but excludes bonuses other than retention bonuses.

The pension benefit described above is payable in the form of a life annuity beginning on the participant's normal retirement date which is the first day of the month on or after his 65th birthday. The amount of monthly payment will be adjusted if the benefit is paid in a form other than a life annuity or if payments begin before the normal retirement date. Several forms of early retirement pension benefits are available under the Pension Plan.

Participants are fully vested in their Pension Plan benefit after completing five years of service. A preretirement survivor annuity equal to the 50% survivor annuity payable under the 50% joint and

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survivor option will be payable to a surviving spouse if the participant dies before the commencement of benefit payments but after completing at least five years of service.

In order to compensate employees who were affected by the June 15, 2009 discontinuance of benefit accruals under the Pension Plan, including Mr. Tifft, the Company amended the Hardinge Inc. Retirement Plan (the "Retirement Plan"), a tax-qualified defined contribution profit sharing plan, to provide that such affected employees are eligible to receive 4% employer non-elective contributions and 1% employer match contributions beginning January 1, 2011. These contributions are also made on behalf of employees who were not affected by the discontinuance of benefit accruals under the Pension Plan, including Messrs. Simons, Gaio and Langa.

In addition, the Company amended the Retirement Plan to require the Company to make special non-elective contributions under the plan on behalf of each employee affected by the discontinuance of benefit accruals under the Pension Plan who attains his 50th birthday on or before the first day of the year. The contribution for any year is equal to a percentage of the employee's pensionable compensation paid in that year: 3% if the employee's age is between 50 and 54, 5.5% if the employee's age is between 55 and 59, and 8% if the employee's age is 60 or greater. The first such contributions were made with respect to compensation paid in 2011. Mr. Tifft is the only executive officer eligible for this special contribution. He was eligible for a special contribution equal to 5.5% of his pensionable compensation paid in 2011.

### Nonqualified Deferred Compensation<sup>(1)</sup>

	Executive contributions in last Fiscal Year	Registrant contributions in last Fiscal Year	Aggregate earnings in last Fiscal Year	Aggregate withdrawals/ distributions	Aggregate balance at last Fiscal Year End
Name	(\$)	(\$)	(\$)	(\$)	(\$)
(a)	<b>(b</b> )	(c)	( <b>d</b> )	(e)	( <b>f</b> )
Richard L. Simons		25,796(2)	470		54,232(3)

(1)

Reflects Mr. Simons' participation in the Hardinge Inc. Non-Qualified Deferred Compensation Plan.

(2)

Amount is reflected in column (h) of the Summary Compensation Table.

### (3)

With the exception of the aggregate earnings on the aggregate contributions made to the plan (\$2,909), all other amounts have been reflected in column (h) of the Summary Compensation Table for the applicable years in which the contribution was made. Under the terms of the Hardinge Inc. Non-Qualified Deferred Compensation Plan, all contributions and investment earnings remain the property of the Company until distribution to the plan participant.

As of December 31, 2011, Mr. Simons is the only active executive officer participating in a supplemental executive retirement plans (SERP). Mr. Simons is currently participating in the Hardinge Inc. Non-Qualified Deferred Compensation Plan. (the "SERP Plan") Under the terms of the Non-Qualified Plan, elective deferrals of compensation by Mr. Simons are fully vested upon contribution of such funds. Contributions to the SERP Plan that are made by the Company for the benefit of Mr. Simons become fully vested on January 1st of the fifth calendar year following the year in which the contribution is made, if made with respect to regular compensation, or January 1st of the fourth calendar year following the year in which the contribution is made, if made with respect to a bonus. The SERP Plan is a nonqualified deferred compensation plan. It is administered by the Compensation Committee of the Board. Participants in the SERP Plan may elect to defer receipt of up to 80% of such participant's regular compensation earned in a particular year and/or up to 100% of the bonus earned by the participant in a particular year. Generally, participants in the SERP Plan make deferral elections by submitting a deferral election form to the Compensation Committee on or before

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December 15th of the calendar year preceding the year in which the compensation is to be deferred. Although SERP Plan contributions are invested in accordance with elections made by the plan participant, all contributions and investment earnings remain the property of the Company until distribution. Except in the case of a death of the participant while employed by the Company, in the event that the participant has a "separation from service" before some or all of the contribution made to the SERP Plan by the Company on behalf of the participant has vested, then the unvested portion is immediately forfeited. In the case of death of the participant while employed by the Company, the unvested portion of the Company contributions made on behalf of the participant become immediately fully vested. Payouts under the SERP Plan are structured to comply with Section 409A of the Internal Revenue Code.

In 2011, \$25,796 was contributed to the SERP Plan for the benefit of Mr. Simons. In February 2012, the Company made a contribution of \$93,126 to the SERP Plan on behalf of Mr. Simons. Additionally, in February 2012, Mr. Simons received an award of \$454,272 pursuant to the Company's 2011 Cash Incentive Plan. With respect to that award, Mr. Simons elected to defer \$90,854 of such amount and contributed it to the SERP Plan for his benefit.

### Potential Payments Upon Termination or Change in Control

Effective March 7, 2011, the Company entered into new written employment contracts with Messrs. Simons, Gaio, Tifft and Langa. These written employment contracts were subsequently amended effective as of February 14, 2012. The current effective term of each employment agreement is one year, with automatic, successive one-year extensions unless either party provides the other with 60 days' prior notice of termination. In the case of a change of control (as such term is defined in the employment agreements), the term of each executive's employment agreement will be automatically extended for a period of two years following the date of the change of control. If, prior to a change of control, an executive's employment is terminated without cause or he resigns for good reason, he will be entitled to payments equal to his base salary for the greater of twelve (12) months or the remainder of the current term (eighteen (18) months in the case of Mr. Simons) and to continued employee benefits during such period. If an executive's employment is terminated without cause or he resigns for good reason within twelve (12) months after a change of control, he will be entitled (i) to receive payments equal to one and one-half times (two times in the case of Mr. Simons) the sum of his base salary in effect immediately prior to his termination or resignation (or as in effect immediately prior to the change of control, if higher) and his average annual bonus for the three years preceding the change of control, and (ii) to participate, at the Company's expense, in the Company's welfare benefit plans for a period of eighteen (18) months (twenty-four (24) months in the case of Mr. Simons) following his resignation or termination. All payments for termination of employment based upon base salary will be paid ratably over the twelve (12) month, eighteen (18) month or twenty-four (24) month period, as applicable, except that a lump sum payment equal to the payments due for the first six (6) month period will be paid (and no other payments based upon base salary will be made for such period). Any payment based upon bonuses will be paid in a lump sum. Such cash payments are subject to reduction to the extent necessary to prevent any amounts or benefits due from being deemed "excess parachute payments" within the meaning of Section 280G of the Internal Revenue Code. In addition, under certain circumstances of termination, as more fully described in the tables below, some long term incentive awards become fully vested.

The following tables summarize the value of the termination payments and benefits that our named executive officers would receive if they had terminated employment on December 31, 2011 under the circumstances shown. The tables exclude (i) amounts accrued through December 31, 2011 that would be paid in the normal course of continued employment, such as accrued but unpaid salary; (ii) benefits under the Pension Plan and SERP, which benefits are described under the caption "Pension Benefits", none of which are enhanced or accelerated by any termination event; and (iii) termination arrangements generally available to all of the Company's salaried employees.

	Resignation Without Good Reason Prior to a Change of Control (\$)	Death (\$)	Disability (\$)	Retirement (\$)	Termination Without Cause or Resignation for Good Reason Prior to Change of Control (\$)	Ferminatio For Cause (\$)	Termination Without Cause or Resignation for Good Reason Within Twelve onMonths After Change of Control <sup>(1)</sup> (\$)
Cash Severance	(+)	(+)	(+)	(+)	562,500		1,052,848(3)
Acceleration of Unvested Restricted Stock/Receipt of Earned Performance Shares <sup>(4)</sup> Health Coverage <sup>(6)</sup>		326,025	326,025	326,025	173,003 <sub>0</sub> 19,239	5)	652,855 25,623
Funds in Supplemental Executive Retirement Plan <sup>(7)</sup>		54,232					

### **Richard L. Simons**

### (1)

Effective as of February 14, 2012, Mr. Simons' employment agreement was amended to reflect that if a termination of his employment occurs after the initial twelve month period following a change in control, then Mr. Simons is not eligible for any of the benefits associated with a termination following a change of control and, for purposes of the employment agreement, the termination is treated as if no change of control has occurred.

#### (2)

Amount equal to six months base salary is paid in a lump sum. The remainder, if applicable, is paid in installments commencing on the first payroll date after the expiration of six months.

### (3)

Amount equal to six months base salary and the portion of the payment based on bonus is paid in a lump sum. The remainder is paid in installments commencing on the first payroll date after the expiration of six months.

### (4)

Reflects 59,350 unvested restricted shares and a closing market price of \$8.05 for the Company's common stock and an award of performance share incentives issued in May 2011 with target of 21,750 shares.

(5)

Amount specified reflects restricted shares that vest upon a termination by the Company without cause prior to a change of control for awards under 2002 Stock Incentive Plan. For awards under the 2011 Stock Incentive Plan, under the terms of the applicable award agreements, unless the Company's Compensation Committee exercises its discretion to allow vesting of an award of restricted stock, all of the restricted shares granted pursuant to an award will be forfeited in the event of a resignation for good reason prior to three years from the date of such award grant.

### (6)

Under Mr. Simons' employment agreement, he is entitled to eighteen months of health insurance coverage upon termination without cause or resignation for good reason, or twenty-four months of health insurance coverage if a termination without cause or resignation occurs after a change in control.

(7)

Amounts contributed to the plan that are made by the Company for the benefit of Mr. Simons become fully vested on January 1st of the fifth calendar year following the year in which the contribution is made, if made with respect to regular compensation, or January 1st of the fourth calendar year following the year in which the contribution is made, if made with respect to a bonus. Funds that are contributed by Mr. Simons to the plan are fully vested as of the time of contribution. In the event of death, all amounts deferred in the plan shall become fully vested.

#### **Edward J. Gaio**

J	Resignation Without Good Reason Prior to a Change of				Change	For	Termination Without Cause or Resignation For Good Reason Within Twelve onMonths After Change of
	Control (\$)	Death (\$)	Disability (\$)	Retirement (\$)	of Control (\$)	Cause (\$)	Control <sup>(1)</sup> (\$)
Cash Severance	(+)	(+)	(+)	(+)	235,000		447,461(3)
Acceleration of Unvested Restricted Stock/Receipt							
of Earned Performance Shares <sup>(4)</sup>		133,362	133,362	133,362	56,881	5)	219,765
Health Coverage <sup>(6)</sup>					12,826		19,239

(1)

Effective as of February 14, 2012, Mr. Gaio's employment agreement was amended to reflect that if a termination of his employment occurs after the initial twelve month period following a change in control, then Mr. Gaio is not eligible for any of the benefits associated with a termination following a change of control and, for purposes of the employment agreement, the termination is treated as if no change of control has occurred.

(2)

Amount equal to six months base salary is paid in a lump sum. The remainder, if applicable, is paid in installments commencing on the first payroll date after the expiration of six months.

(3)

Amount equal to six months base salary and the portion of the payment based on bonus is paid in a lump sum. The remainder is paid in installments commencing on the first payroll date after the expiration of six months.

(4)

Reflects 21,550 unvested restricted shares and a closing market price of \$8.05 for the Company's common stock and an award of performance share incentives issued in May 2011 with target of 5,750 shares.

(5)

Amount specified reflects restricted shares that vest upon a termination by the Company without cause prior to a change of control for awards under 2002 Stock Incentive Plan. For awards under the 2011 Stock Incentive Plan, under the terms of the applicable award agreements, unless the Company's Compensation Committee exercises its discretion to allow vesting of an award of restricted stock, all of the restricted shares granted pursuant to an award will be forfeited in the event of a resignation for good reason prior to three years from the date of such award grant.

(6)

Under Mr. Gaio's employment agreement, he is entitled to twelve months of health insurance coverage upon termination without cause or resignation for good reason, or eighteen months of health insurance coverage if a termination without cause or resignation occurs after a change in control.

#### James P. Langa

1	Resignation Without Good Reason Prior to a				Termination Without Cause or Resignation for Good Reason		Termination Without Cause or Resignation for Good Reason Within Twelve
	Change of					erminatio For	orMonths After Change of
	Control (\$)	Death (\$)	Disability (\$)	Retirement (\$)	of Control (\$)	Cause (\$)	Control <sup>(1)</sup> (\$)
Cash Severance	(Φ)	(Φ)	(Φ)	(Φ)	236,900		470,132(3)
Acceleration of Unvested Restricted Stock/Receipt							
of Earned Performance Shares <sup>(4)</sup>		140,929	140,929	140,929	60,206	5)	227,332
Health Coverage <sup>(6)</sup>					12,826		19,239

(1)

Effective as of February 14, 2012, Mr. Langa's employment agreement was amended to reflect that if a termination of his employment occurs after the initial twelve month period following a change in control, then Mr. Langa is not eligible for any of the benefits associated with a termination following a change of control and, for purposes of the employment agreement, the termination is treated as if no change of control has occurred.

(2)

Amount equal to six months base salary is paid in a lump sum. The remainder, if applicable, is paid in installments commencing on the first payroll date after the expiration of six months.

(3)

Amount equal to six months base salary and the portion of the payment based on bonus is paid in a lump sum. The remainder is paid in installments commencing on the first payroll date after the expiration of six months.

(4)

Reflects 22,490 unvested restricted shares and a closing market price of \$8.05 for the Company's common stock and an award of performance share incentives issued in May 2011 with target of 5,750 shares.

(5)

Amount specified reflects restricted shares that vest upon a termination by the Company without cause prior to a change of control for awards under 2002 Stock Incentive Plan. For awards under the 2011 Stock Incentive Plan, under the terms of the applicable award agreements, unless the Company's Compensation Committee exercises its discretion to allow vesting of an award of restricted stock, all of the restricted shares granted pursuant to an award will be forfeited in the event of a resignation for good reason prior to three years from the date of such award grant.

(6)

Under Mr. Langa's employment agreement, he is entitled to twelve months of health insurance coverage upon termination without cause or resignation for good reason, or eighteen months of health insurance coverage if a termination without cause or resignation occurs after a change in control.

### **Douglas C. Tifft**

							Termination Without Cause or
]	Resignation				Termination		Resignation
	Without				Without		for Good
	Good				Cause or		Reason
	Reason				Resignation		Within
	Prior				for Good		Twelve
	to a				Reason		Months
	Change					erminati	
	of				to Change	For	Change
	Control	Death	Disability	Retirement	of Control	Cause	of Control <sup>(1)</sup>
	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
Cash Severance					189,520(2)	)	349,968(3)
Acceleration of Unvested Restricted Stock/Receipt							
of Earned Performance Shares <sup>(4)</sup>		145,705	145,705	145,705	62,782(5)	)	224,595
Life Insurance <sup>(6)</sup>		297,731	115,884	115,884			
Health Coverage <sup>(7)</sup>					12,826		19,239

(1)

Effective as of February 14, 2012, Mr. Tifft's employment agreement was amended to reflect that if a termination of his employment occurs after the initial twelve month period following a change in control, then Mr. Tifft is not eligible for any of the benefits associated with a termination following a change of control and, for purposes of the employment agreement, the termination is treated as if no change of control has occurred.

## (2)

Amount equal to six months base salary is paid in a lump sum. The remainder, if applicable, is paid in installments commencing on the first payroll date after the expiration of six months.

## (3)

Amount equal to six months base salary and the portion of the payment based on bonus is paid in a lump sum. The remainder is paid in installments commencing on the first payroll date after the expiration of six months.

#### (4)

Reflects 22,650 unvested restricted shares and a closing market price of \$8.05 for the Company's common stock and an award of performance share incentives issued in May 2011 with target of 5,250 shares.

(5)

Amount specified reflects restricted shares that vest upon a termination by the Company without cause prior to a change of control for awards under 2002 Stock Incentive Plan. For awards under the 2011 Stock Incentive Plan, under the terms of the applicable award agreements, unless the Company's Compensation Committee exercises its discretion to allow vesting of an award of restricted stock, all of the restricted shares granted pursuant to an award will be forfeited in the event of a resignation for good reason prior to three years from the date of such award grant.

(6)

The Company is the owner and beneficiary of two life insurance policies insuring the life of Mr. Tifft. Pursuant to an agreement between Mr. Tifft and the Company, upon Mr. Tifft's death, all proceeds are payable to Mr. Tifft's beneficiaries. Upon Mr. Tifft's retirement or disability, he in entitled to the policies or the cash value of the policies.

(7)

Under Mr. Tifft's employment agreement, he is entitled to twelve months of health insurance coverage upon termination without cause or resignation for good reason, or eighteen months of health insurance coverage if a termination without cause or resignation occurs after a change in control.

## **Compensation Committee Interlocks and Insider Participation**

No member of the Compensation Committee is or has been an officer or employee of the Company or any of its subsidiaries. In addition, no member of the Compensation Committee had any relationships with the Company or any other entity that require disclosure under the proxy rules and regulations promulgated by the SEC.

# **Compensation Committee Report**

The Compensation Committee of the Board of Directors oversees the executive compensation programs of Hardinge on behalf of the Board. In fulfilling its oversight responsibilities, the Compensation Committee reviewed and discussed with Hardinge's management the Compensation Discussion and Analysis included in this proxy statement.

Based on the review and discussions referred to above, the Compensation Committee recommended to the Board that the Compensation Discussion and Analysis be included in Hardinge's Annual Report on Form 10-K for the Year ended December 31, 2011 and in this proxy statement.

Members of the Compensation Committee:

Daniel J. Burke (Chairman) Mitchell I. Quain Robert J. Lepofsky R. Tony Tripeny

This report shall not be deemed to be incorporated by reference by any general statement incorporating this proxy statement by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, and shall not otherwise be deemed to be filed under such acts.

## **Director Compensation**

The Company's compensation arrangements for directors who are not also full-time employees of the Company are as follows:

Director Fees	<b>Director Compensation Arrangements</b> \$35,000 per year, \$24,500 of which is paid in shares of the Company's Common Stock and \$10,500 of which is paid in shares or cash, at the director's election. Entire fee is paid at the beginning of the year.				
Committee Chair Fees	\$8,000 per year for the Chairman of the Audit Committee; \$4,000 per year for the Chairman of other committees. Entire fee is paid at the beginning of the year. In January 2010, all such fees for Committee Chairmen were reduced by 10%. Effective September 1, 2011, such fees were restored to the amounts in effect prior to the reductions instituted in January 2010				
Meeting Fees	\$1,500 for each board meeting attended; \$1,000 for each committee meeting attended. In May 2009, all such meetings were reduced by 10%. Effective September 1, 2011, such fees were restored to the amounts in effect prior to the reductions instituted in May 2009.				

In addition, Mr. Seymour, who is not an officer of Hardinge, was paid \$24,000 in 2011 for his service as Chairman of the Company's Board of Directors.

The following table presents the compensation provided by Hardinge to non-employee directors for the fiscal year ended December 31, 2011:

Name <sup>(1)</sup>	Fees Earned or Paid in Cash (\$)	Stock Awards (\$) <sup>(2)</sup>	Total (\$)
Daniel J. Burke	28,557	29,743	58,300
Douglas A. Greenlee	34,704	24,496	59,200
J. Philip Hunter <sup>(3)</sup>	23,604	24,496	48,100
John J. Perrotti	36,504	24.496	61,000
Mitchell I. Quain	16,900	35,000	51,900
Kyle H. Seymour <sup>(4)</sup>	47,607	29,993	77,600

## (1)

Messrs. Lepofsky and Tripeny joined the Board of Directors on February 14, 2012 and did not receive any compensation as non-employee directors of the Company for the fiscal year ended December 31, 2011

(2)

Represents the aggregate grant date fair value of stock awards determined in accordance with FASB ASC Topic 718. The number of shares awarded to each director in 2011 is as follows: Mr. Burke, 3,095; Mr. Greenlee, 2,549; Mr. Hunter, 2,549; Mr. Perrotti, 2,549; Mr. Quain, 3,642; and Mr. Seymour, 3,121.

(3)

Does not include \$19,300 paid to Mr. Hunter for his service as Corporate Secretary.

(4)

Mr. Seymour resigned as a member of the Company's Board of Directors, effective February 14, 2012.

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Non-employee directors receive no other form of compensation such as stock option awards, incentive pay, or retirement benefits. They are reimbursed for expenses (including costs of travel, food and lodging) incurred in attending Board, committee and shareholder meetings and also reimbursed for reasonable expenses associated with other Hardinge business activities. Hardinge also pays premiums on directors' and officers' liability insurance policies covering directors.

### **Compensation Risk Assessment**

The Compensation Committee, at its meeting of February 14, 2012, considered the Company's compensation policies and practices and concluded that they are not reasonably likely to have a material adverse effect on the Company.

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4	.)

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## PROPOSAL 3 ADVISORY VOTE ON EXECUTIVE COMPENSATION

The Company asks that you indicate your support for our executive compensation policies and practices as described in the Company's Compensation Discussion and Analysis, accompanying tables and related narrative contained in this Proxy Statement. Your vote is advisory and so will not be binding on the Board. However, the Board will review the voting results and take them into consideration when making future decisions regarding executive compensation.

One of the key principles underlying our Compensation Committee's compensation philosophy is pay for performance. We will continue to emphasize compensation arrangements that align the financial interests of our executives with the interests of long-term shareholders. Please refer to the section of this proxy statement entitled "Executive Compensation" starting on page 27 of this Proxy Statement for a detailed discussion of our executive compensation practices and philosophy.

The Board of Directors recommends a vote FOR the following resolution:

**RESOLVED** that the shareholders approve, on an advisory basis, the compensation of the Company's executives named in the Summary Compensation Table, as disclosed in the Company's 2012 Proxy Statement pursuant to the executive compensation disclosure rules of the Securities and Exchange Commission, which disclosure includes the Compensation Discussion and Analysis, the compensation tables and other executive compensation disclosures.

## THE BOARD OF DIRECTORS RECOMMENDS A VOTE IN FAVOR OF PROPOSAL 3

### Vote Required

The affirmative vote of the holders of a majority of the shares of Common Stock represented in person or by proxy and entitled to vote on the proposal will be required for approval.

### TRANSACTIONS WITH RELATED PERSONS

The Company recognizes that transactions between the Company and its directors or executives can present potential or actual conflicts of interest and create the appearance that Company decisions are based on considerations other than the best interests of the Company and its shareholders. Therefore, as a general matter and in accordance with the Company's Code of Conduct for Directors and Executive Officers and the Company's Code of Ethics for the Chief Executive and Senior Financial Officers, it is the Company's preference to avoid such transactions. Nevertheless, the Company recognizes that there are situations where such transactions may be in, or may not be inconsistent with, the best interests of the Company. Therefore, the Company has adopted a formal policy which requires the Company's Nominating and Governance Committee to review and, if appropriate, to approve or ratify any transactions in which a director, executive officer, or a family member thereof has a material interest. Pursuant to the policy, the Nominating and Governance Committee will review any such transaction in which the Company is or will be a participant and the amount involved exceeds \$100,000. After its review the Committee will only approve or ratify those transactions that are in, or are not inconsistent with, the best interests of the Company and its shareholders, as the Committee determines in good faith.

## **OTHER MATTERS**

The Board of Directors knows of no business other than that set forth above to be transacted at the meeting, but if other matters requiring a vote of the shareholders arise, the persons designated as proxies will vote the shares of Common Stock represented by the proxies in accordance with their judgment on such matters. The cost of soliciting proxies will be borne by the Company. In addition to solicitations by mail, some of the directors, officers and regular employees of the Company may conduct additional solicitations by telephone and personal interviews without remuneration. The

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Company may also request nominees, brokerage houses, custodians and fiduciaries to forward soliciting material to beneficial owners of stock held of record and will reimburse such persons for any reasonable expense.

The Company has purchased insurance from Illinois National Insurance Company providing for reimbursement of directors and officers of the Company and its subsidiary companies for costs and expenses incurred by them in actions brought against them in connection with their actions as directors or officers, including actions as fiduciaries under the Employee Retirement Income Security Act of 1974. The insurance coverage expires on June 1, 2012 and costs \$180,300 on an annualized basis, which was paid by the Company. It is anticipated that similar policies will be purchased effective upon termination of such coverage.

Financial statements for the Company and its consolidated subsidiaries are included in Hardinge Inc.'s Annual Report to shareholders for the year 2011 which was mailed to our shareholders on or about March 28, 2012.

A COPY OF HARDINGE INC.'S 2011 ANNUAL REPORT ON FORM 10-K FILED WITH THE SECURITIES AND EXCHANGE COMMISSION IS AVAILABLE WITHOUT CHARGE TO THOSE STOCKHOLDERS WHO WOULD LIKE MORE DETAILED INFORMATION CONCERNING HARDINGE. TO OBTAIN A COPY, PLEASE WRITE TO: HUNTER QIN, MANAGER OF REPORTING, HARDINGE INC., ONE HARDINGE DRIVE, ELMIRA, NY 14902. THE 10-K IS ALSO AVAILABLE ON THE COMPANY'S WEBSITE (www.hardinge.com).

BY ORDER OF THE BOARD OF DIRECTORS, HARDINGE INC.

J. PHILIP HUNTER Secretary

Dated: March 28, 2012