SunCoke Energy, Inc. Form 4 February 26, 2015

FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF

SECURITIES

OMB Number:

3235-0287

Expires:

January 31, 2005

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obligations may continue. See Instruction

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

1(b).

(Last)

(Print or Type Responses)

1. Name and Address of Reporting Person * Cade Denise R

(Middle)

(Zip)

(First)

1011 WARRENVILLE ROAD, SUITE 600

(Street)

(State)

2. Issuer Name and Ticker or Trading Symbol

SunCoke Energy, Inc. [SXC]

3. Date of Earliest Transaction (Month/Day/Year)

02/26/2015

4. If Amendment, Date Original

Filed(Month/Day/Year)

5. Relationship of Reporting Person(s) to

Issuer

(Check all applicable)

Director 10% Owner X_ Officer (give title Other (specify below)

SVP and General Counsel

6. Individual or Joint/Group Filing(Check

Applicable Line)

X Form filed by One Reporting Person Form filed by More than One Reporting

Person

LISLE, IL 60532

(City)

(City)	(State) (Z	Zip) Table	e I - Non-D	erivative (Securi	ties Ac	quired, Disposed	of, or Beneficia	lly Owned
1.Title of Security	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if	3. Transactio	4. Secur		or	5. Amount of Securities	6. Ownership Form: Direct	7. Nature of Indirect
(Instr. 3)		any (Month/Day/Year)	Code (Instr. 8)	Disposed (Instr. 3,	`	1	Beneficially Owned	(D) or Indirect (I)	Beneficial Ownership
			Code V	A ma ayunta	(A) or (D)	Price	Following Reported Transaction(s) (Instr. 3 and 4)	(Instr. 4)	(Instr. 4)
Common Stock	02/26/2015		Code V M	Amount 1,814	A	\$ 0	8,183	D	
Common Stock (1)	02/26/2015		F	567	D	\$0	7,616	D	

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

Persons who respond to the collection of SEC 1474 information contained in this form are not (9-02)required to respond unless the form displays a currently valid OMB control number.

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transacti Code (Instr. 8)	5. Number on Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5)	6. Date Exer Expiration D (Month/Day	ate	7. Title and a Underlying S (Instr. 3 and	Securities	8. Pri Deriv Secui (Instr
				Code V	(A) (D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares	
RSU's (February 2014)	\$ 0 (2)	02/26/2015		M	1,814 (3)	<u>(4)</u>	<u>(4)</u>	Common Stock	1,814	\$

Reporting Owners

Reporting Owner Name / Address Relationships

Director 10% Owner Officer Other

Cade Denise R 1011 WARRENVILLE ROAD SUITE 600

SVP and General Counsel

Signatures

LISLE, IL 60532

/s/ Rita M. Slager, attorney-in-fact 02/26/2015

**Signature of Reporting Person Date

Explanation of Responses:

- * If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Shares withheld by Registrant to satisfy minimum statutory withholding requirements on vesting of restricted common stock units.
- (2) Conversion rate is 1 for 1.
- (3) Vesting and conversion of one-third tranche of restricted common stock units granted February 26, 2014 in a transaction exempt under Rule 16b-3(d).
- (4) Not applicable.

Reporting Owners 2

California. Approximately 46,000 square feet of month-to-month leases are shown as expiring in 2002. In 2001, we completed and added to our rental portfolio a 121,000-square-foot office building and purchased two office buildings totaling 698,000 square feet. Retail Buildings At December 31, 2001, our rental portfolio includes 19 retail buildings aggregating 864,000 square feet that were 94.9% leased. The following table summarizes the retail buildings in our rental portfolio as of, or for, the year ended December 31, 2001: Property Property Number of Square Operating Operating Buildings Feet Revenues Costs Income ----- (In thousands, except for number of buildings) Northern California 9 481 \$ 7,923 \$2,336 \$5,587 Southern California 7 246 4,079 1,116 2,963 Colorado....... 1 100 1,505 614 891 Oregon......... 2 37 543 206 337 -- --- Totals........... 19 864 \$14,050 \$4,272 \$9,778 == === ===== ==== The following table summarizes the lease expirations for our retail buildings as of December 31, 2001: 2002 2003 2004 2005 2006 2007 2008 2009 2010 Thereafter -------- 7.6% 9.6% 13.4% 5.6% 8.3% 0% 5.7% 13.9% 3.6% 32.3% Square feet (in thousands) 62 79 110 46 68 0 46 114 30 265 Of the 62,000 square feet of leased retail space scheduled to expire in 2002, 80% is in Southern California, 13% in Colorado, and 6% in Northern California. Approximately 11,000 square feet of month-to-month leases are shown as expiring in 2002. In 2001, we completed and added to our portfolio a 24,000-square-foot retail building and sold 40,000 square feet of older retail buildings. 10 Ground Leases We own approximately 8,000 acres of ground leases, some of which are being marketed for sale. The following table summarizes our ground leases for the year ended December 31, 2001: Property Property Operating Operating Revenues Costs Income ------ (In thousands) Southern California \$ 9,706 \$1,471 \$ 8,235 Northern California 9,496 822 8,674 Other states...... 3,754 426 3,328 ------ Totals..... \$22,956 \$2,719 \$20,237 ====== ===== Land Development In addition to 30.9 million square feet of buildings in our rental portfolio, we also own interim-use properties that we intend to convert to land development by our Urban Group. As of December 31, 2001, our interim-use land development portfolio included 16 buildings aggregating approximately 761,000 square feet. At December 31, 2001, the portfolio was 92.2% leased. We expect that the level of income generated from this category will decline as land development occurs over the next several years. The following table summarizes our interim-use land development buildings as of, or for, the year ended December 31, 2001: Property Property Number Operating Operating of Buildings Square Feet (1) Revenues Costs Income ----------- (In thousands, except for number of buildings) Northern California 11 628 \$ 5,987 \$1,756 \$4,231 Southern California 5 133 6,069 3,868 2,201 -- --- Totals...... 16 761 \$12,056 \$5,624 \$6,432 square feet of rental portfolio. / Rental Operating Joint Venture Portfolio The Asset Management Group had direct or indirect equity interests in four joint ventures that owned rental properties during the year. These joint ventures provided us with cash distributions of \$5.7 million and earnings of \$8.8 million for the year ended December 31, 2001. We also own direct or indirect equity interests in development joint ventures. For the year ended December 31, 2001, these development joint ventures provided us with cash distributions of \$38 million and earnings of \$26 million, primarily from our Residential Group joint venture interests. We owned joint venture interests in the following operating properties, except for the apartment joint venture whose assets were sold (as noted), for the years presented. Equity in Earnings ----- Year Ended December 31, ----- No. of Ownership Ventures Size Interest 2001 2000 1999 ------ 3 1,937 rooms 16-50% \$8,570 \$9,835 \$10,567 Office........... 1 202,000 sq. ft. 67% 263 (26) 67 Apartments(2).... 1 387 units 50% ---- 34 - ----- Total..... 5 \$8,833 \$9,809 \$10,668 = ====== ======= ------ /(1) Includes a hotel parking lot joint venture. //(2) Sold in February 1999. / 11 Sales During 2001, we sold property from our rental portfolio. Of the gain in 2001, approximately \$5.0 million came from the sale, to the respective tenants, of older buildings, built from 1937 to 1994, comprising 156,000 square feet; approximately \$19.0 million from the sale to investors of multi-tenant buildings comprising 350,000 square feet, which were built in the 1970s and 1980s and have an average tenant size of less than 8,000 square feet; and approximately \$17.0 million from the sale of approximately 1,100 acres of land subject to ground leases, mostly pursuant to the exercise of purchase options. The following table summarizes the sales of our rental properties for the periods presented: Year Ended December 31, ------ (In thousands) Sales...... \$ 71,818 \$ 89,323 \$ Depreciation recapture.... (11,428) (14,519) (4,354) ------ Gain on property sales. \$ 29,646 \$ 28,394 \$ 25,461 ======= ====== Gain on property sales, including the reduction for depreciation recapture,

is a component of our calculation of EBDDT. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" on page 34 of this Form 10-K for more information regarding our sales activity. Other Land Holdings As of December 31, 2001, we owned approximately 356,000 acres of land in the Southern California desert. The ownership of these desert properties is the result of historical land grants to our railroad predecessors. Because of its location, lack of contiguity among parcels, and other factors, much of this land is not currently suitable for traditional development activities. We have assessed the desert portfolio to explore the potential for agricultural, mineral, water, telecommunications, energy, and waste management uses for this property and concluded that the land, although valuable, does not fit within our overall corporate strategy. Since December 31, 1998, our portfolio of desert holdings has declined from approximately 784,000 to 356,000 acres, primarily as a result of sales activity. In 2000, we sold approximately 437,000 acres of desert holdings and 20,000 acres of severed mineral rights to the federal government, through an agreement with The Wildlands Conservancy ("TWC"), for \$45.1 million. In late 2001, we amended our agreement with TWC to provide for additional, future sales of approximately 170,000 acres of desert land for approximately \$13.6 million. These sales are scheduled to close in 2002, subject to extension rights, and would conclude our agreement with TWC. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Gain on Non-Strategic Asset Sales" of this Form 10-K for information regarding the aggregate total of non-strategic asset sales. We will continue to pursue additional sale, lease, or exchange opportunities involving public and private buyers, as well as other arrangements to maximize the value of this land. These large-sale transactions are often complicated and, therefore, may take a significant amount of time to complete. Sales The following table summarizes our sales of other land holdings for the periods presented: Year Ended December 31, ----- 2001 2000 1999 ----- (In thousands) Sales...... \$4,161 \$50,759 \$10,576 Cost of Commercial Group The Commercial Group develops suburban commercial business parks on land we have acquired or was a part of our historic portfolio. Our commercial development activities include: (1) the acquisition and entitlement of commercial land sites; (2) the construction of buildings, on land we own, for sale to users; (3) the construction of pre-leased buildings and speculative buildings to be added to our rental portfolio, some of which may be subject to tenant purchase options; (4) the construction of buildings for sale to investors; and (5) the sale of land to third parties for their own development. In certain instances, we have generated development and management fees from design-build services and construction management services. In 2001, we commenced construction on 4.7 million square feet of new commercial development and completed approximately 2.1 million square feet of construction. Of the completed development, 1.5 million square feet was added to our rental portfolio and the remainder was sold. As of December 31, 2001, we had approximately 6.1 million square feet under construction by the Commercial Group that is scheduled to be added to our rental portfolio upon completion, although certain of these properties may be sold. Sales During 2001, we sold improved land capable of supporting 3.4 million square feet of commercial development and four newly constructed buildings totaling 601,000 square feet. The following table summarizes sales of our commercial development properties in the periods presented: Year Ended December 31, ----- 2001 2000 1999 ------ (In thousands) Sales......\$ Of the total 2001 gain, approximately \$12.0 million came from land sales to developers and other users in our suburban business parks and approximately \$10.5 million came from build-to-sell or build-to-suit transactions with the exercise of purchase options. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Liquidity and Capital Resources" of this Form 10-K for more information regarding our sales activity. Development Land Inventory Our existing developable land can support an estimated 29.5 million square feet of new development (approximately 28.2 million square feet of which is entitled). In 2001, we invested approximately \$17.0 million in the acquisition of land capable of supporting approximately 5.6 million square feet of commercial development, including land capable of supporting 1.8 million square feet of development that we subsequently sold in 2001. 13 The following table summarizes our commercial development land inventory activity by location as of, or for, the year ended December 31, 2001: Ground Potential Leases Potential Development Transfers and Development % of Book Region/State/City 12/31/00 (1) Acquisitions Sales Development 12/31/01 Total Value ----------- (In thousands) Southern California City of

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43.605 ----- 9,221 3,031 1,780 (2,116) (1,437)
10,479 35.5% $ 55,588 ----- Northern California Alameda...... -- --
----- Subtotal Northern California..... 7,579 -- 2,450 (3,735) (608) 5,686 19.3%
$ 40,806 ----- Total in California...... 16,800 3,031 4,230 (5,851) (2,045)
16,165 54.8% $ 96,394 ----- 934 90 50 (98) --
----- 1,120 11,226
Houston...... 1,969 -- -- -- 1,969 1,257 Plano...... 575 -- 67 -- (274) 368 583 -----
----- Subtotal Texas...... 6,059 (311) 67 (287) (274) 5,254 17.8% $ 19.020 -----
AZ...... --- 74 -- (74) -- ---- 15,612
(45) 1,411 (936) (2,690) 13,352 45.2% $ 83,565 ----- Total......
estimates of potential development or transfers of property between commercial development and other categories of
property. /(2)/ The original land use plan included land entitled for a truck stop. In 2001, the land use plan was revised
to remove the truck stop, and the revised entitlement allows for additional vertical development. 14 The following is a
brief summary of some of the significant suburban commercial development projects and development activities.
Pacific Commons, Fremont, California. This is one of our largest development projects and also one of the largest
planned business parks in Silicon Valley. The project, which is adjacent to Interstate 880 sixteen miles north of San
Jose, consists of 870 acres, of which approximately 375 acres are planned for development. In 2000, we finalized
entitlements with the certification of a Supplemental Environmental Impact Report for the 8.3 million-square-foot
business park, reflecting species and wetlands mitigation measures agreed to with various government agencies. Since
inception, we have developed, constructed, sold, or leased approximately 1,015,000 square feet of R&D, light
industrial, and warehouse properties at Pacific Commons and an additional 106,000 square feet are currently under
construction. During 2001, we signed a 34-year ground lease with a subsidiary of Cisco Systems for up to 3.4 million
square feet of entitlements, located on approximately 143 acres at Pacific Commons. The transaction includes a
development and construction management contract, purchase options, and Cisco's agreement to fund $34 million of
infrastructure costs, During 2001, we received two installment payments from Cisco totaling $104.8 million that will
be recognized as income on a straight-line basis over the 34-year lease term. This ground lease will contribute over
$3.0 million in property operating income on an annual basis. Kaiser Commerce Center, Ontario, California. In 2000,
one of our wholly owned subsidiaries acquired this former steel mill site in Ontario, California, located in the heart of
one of the nation's most active distribution centers near the intersection of Interstates 15 and 10. The property is
served by both Union Pacific and Burlington Northern Santa Fe railroads and is 6 miles from the Ontario International
Airport. Plans for the development include a 9 million-square-foot industrial park. During 2001, we started
construction at this site on 1.4 million square feet of build-to-suit warehouse/distribution facility. Fleet Industrial
Supply Center, Alameda Annex, and Alameda Naval Air Station, East Housing, Alameda, California. In 1998, we
were selected by the City of Alameda, California, as the master developer for the former 145-acre U.S. Navy Fleet
Industrial Supply Center, Alameda Annex, and the adjacent 70-acre portion of the former Alameda Naval Air Station.
In June 2001, we were granted entitlements to develop up to 1.3 million square feet of commercial space and
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approximately 500 single family homes. The commercial portion of the Alameda development is divided into six land purchase phases of approximately 14 acres each. Purchases are staged every two years, starting in 2002, but can be delayed by market conditions like the ones we are currently experiencing. Under the agreement, the City of Alameda must deliver the land with environmental remediation and demolition of existing structures completed, and the City of Alameda must build all backbone infrastructure. Residential Group The Residential Group develops large-scale suburban residential communities and sells finished lots to homebuilders. Property is either acquired directly or through a joint venture with a third party. From 1996 through mid-2000, the Residential Group was actively involved in the merchant housing (homebuilding) business. Because of competitive forces and the high-volume, low-margin nature of the homebuilding industry, we determined that the homebuilding business was not part of our corporate strategy. As a result, we sold a majority of our merchant housing assets in July 2000. In 2001, we sold our residual interest in the ongoing activities of the joint venture that bought the merchant housing assets. 15 Sales The following table summarizes our Residential Group's sales of residential development property, which include lots and housing units. The sales shown below are for properties that we own and consolidated joint ventures for the periods presented: Year Ended December 31, ------ 2001 2000 1999 ------ (In thousands) Sales...... \$ 48,507 \$ 292,822 \$ 161,913 Cost of sales (30,202) (238,930) (121,107) ------ Gain...... \$ 18,305 \$ 53,892 \$ 40,806 ======= ======== Unconsolidated Joint Venture Sales We also participate in development joint venture projects in which we do not own a controlling interest and for which we recognize income using the equity method. For the year ending December 31, 2001, these development joint ventures provided us with cash distributions of \$38 million and \$26 million, primarily from our Residential Group joint venture interests. In addition, we also own direct or indirect equity interests in operating joint ventures that provided us with cash distributions of \$5.7 million and earnings of \$8.8 million for the year ended December 31, 2001. The following table summarizes sales of our residential development property in these unconsolidated joint venture projects; Year Ended December 31, ----- (In thousands) interest...... (3,610) (27,781) (18,132) ------ Equity in earnings of unconsolidated joint. Inventory The following table summarizes our residential development land inventory activity as of, or for, the year ending December 31, 2001: Total Lots/ Ownership Homes Controlled/ Transfers & Home Lot or Controlled 1/1/01 Acquired Adjustments Closings Closings 12/31/01 Interest ------------ Community Development Northern California Alameda....... -- 492 -- -- 492 100% 50% Southern California Talega--San Clemente............ 1,989 -- 264 -- (109) 2,144 30% Westbluffs--Playa del Rey/ (1)/.. 114 -- -- -- 114 100% ----- 5,149 2,090 293 -- (748) 6,784 ---- ---- Merchant Housing Southern California BHC Residential/(2)/....... 524 (362) (162) -- -- 35% Talega Village--San Clemente..... 276 -- 7 (100) -- 183 50% Miraflores--La Quinta.......... 3 -- --(3) -- -- 100% Oxnard-- El Pasco...... 52 -- -- (52) -- -- 50% ----- Subtotal Merchant Housing..... 855 -- (355) (317) -- 183 ---- Total Residential Properties............. 6,004 2,090 however, individuals are challenging the entitlements under the California Environmental Quality Act and the California Coastal Act. /(2)/ In September 2001, Brookfield Southland Holdings bought the Residential Group's interest in BHC Residential. The following is a brief summary of our most significant residential projects: Talega, San Clemente, California. In 1997, we acquired an approximately one-third interest in a joint venture project that owns a 3,470-acre, 4,000-lot residential land development site in the Talega Valley in San Clemente, California. This master-planned project includes a variety of attached and detached homes; an 18-hole championship golf course; a seniors community; an elementary/middle school; community parks; and an 82-acre, 1.5 million-square-foot mixed-use commercial area. Serrano, El Dorado Hills, California. In 1998, we acquired a two-thirds interest in a 3,500-acre, 4,000-lot masterplanned community in El Dorado Hills, California, which is located 30 miles east of Sacramento, California. A significant amount of infrastructure was in place and approximately 800 lots were sold or

developed prior to the acquisition of our interest in the project. The project includes a variety of attached and detached homes; an 18-hole executive golf course; a private 18-hole Championship Golf Course and Country Club; elementary, intermediate, and high schools; and a retail commercial area. Victoria By the Bay, Hercules, California. In 1997, Catellus participated in a joint venture that acquired the Pacific Refinery at Hercules, California. We entered into an agreement to provide entitlement services to the joint venture; in return for an option to buy the property after defined environmental remediation work was completed. The development has received approval for up to 880 residential units, a school, commercial space, and public parks. Significantly, in 2001, we received a "no further action" letter from the Regional Water Quality Control Board ("RWQCB"), clearing the last significant hurdle prior to the sale of the remaining lots of this project. 17 The Parkway, Folsom, California. In June 2001, we acquired a 50% interest in the Parkway Venture, a 600-acre, master-planned community in Folsom, California, which is located 20 miles east of Sacramento, California. The development has received approvals for 1,600 lots that will include a variety of single and multi-unit homes, a neighborhood retail commercial area, and wetlands. Fleet Industrial Supply Center, Alameda Annex, and Alameda Naval Air Station, East Housing, Alameda, California. In 1998, we were selected by the City of Alameda, California, as the master developer for the former 145-acre U.S. Navy Fleet Industrial Supply Center, Alameda Annex ("FISC"), and the adjacent 70-acre portion ("East Housing") of the former Alameda Naval Air Station. In June of 2000, we were granted entitlements to develop up to approximately 500 single-family homes and up to 1.3 million square feet of office and research and development space on the site. The residential development acreage will be purchased in phases commencing in the summer of 2002. A minimum of 75 single-family lots must be purchased annually. Under the agreement, the City of Alameda must deliver the land with environmental remediation and demolition of existing structures completed, and the City of Alameda must build all backbone infrastructure. Demolition of the East Housing structures commenced in February 2002, and is scheduled for completion in May 2002. Construction of the first phase of backbone infrastructure improvements is planned to begin in April 2002. We anticipate the start of construction of the homes and associated site improvements in the third quarter of 2002. 18 Urban Group The Urban Group develops large urban mixed-use projects. Its current portfolio consists of three major mixed-use development sites that include development for residential, office, biotech, retail, and hotel purposes. As of December 31, 2001, we have 316,000 square feet of commercial development under construction at Mission Bay in San Francisco, California, including a 283,000-square-foot office building and a 78,000-square-foot mixed-use building containing both 33,000 square feet of commercial space and 34 condominium units comprising 45,000 square feet. Sales During 2001, we sold two 1.4-acre, 220-unit condominium sites in San Diego, California, for \$26.5 million. At Mission Bay, we sold a 1.37-acre site for \$9.9 million and a 1.0-acre, 100-unit condominium site for \$13.4 million. The following table summarizes our sales of property in the periods presented: Year Ended December 31, ----- 2001 2000 1999 ----- (In thousands) Sales....... \$ 49,793 \$-- \$-- Cost of Sales (37,337) ---- ----- Gain...... \$ 12,456 \$-- \$-- ======= Development Land Inventory Our existing entitled developable land portfolio can support an estimated 13.1 million square feet of new development, more than 3,000 residential units, and a 500-room hotel. The chart below summarizes our estimated development potential of our current Urban Group development land inventory as of December 31, 2001: Office Retail Residential Hotel ----------- (Net Sq. Ft.) (Lots or units) (Rooms) Mission Bay (San Francisco, California) 4,537,000 549,000 3,273 500 Union Station (Los Angeles, California) 5,175,000 675,000 -- -- Santa Fe Depot (San Diego, Francisco, California. We own approximately 150 acres of property in San Francisco adjacent to downtown, which is part of an approximately 300-acre development project known as Mission Bay. The balance of the project is primarily owned by the City and County of San Francisco ("the City"), the Port of San Francisco, and the University of California San Francisco ("UCSF"). In the years leading up to 1999, we obtained entitlement and redevelopment plans for Mission Bay, and in 1999, we closed land transfers among the City, the Port of San Francisco, the California State Lands Commission, UCSF, and Catellus to result in the ownership described above in a developable configuration. We also received regulatory approvals from the U.S. Army Corps of Engineers and the California Regional Water Quality Control Board in 2000. Additional permits and approvals are required for the development of individual projects at Mission Bay, including, for office projects, allocation ("Proposition M Allocation") of square footage from a limited allowance of office space permitted to be developed in the City at any given time. 19 Mission Bay North, the 65-acre portion of Mission Bay, north of Mission Creek, is being developed adjacent to Pacific Bell Park (home of the

San Francisco Giants baseball team). AvalonBay Communities, Inc., began construction on a 250-unit apartment building in October of 2000, and the San Francisco Redevelopment Agency began construction of a 100-unit affordable housing project in January of 2001. In December 2001, Catellus began construction of a mixed-use project directly across from Pacific Bell Park, which will include approximately 33,000 square feet of commercial space and 34 condominium units, scheduled for completion in the spring of 2003. In April 2001, Catellus sold a 1.0-acre site to Signature/Riding Group for construction of a 100-unit condominium project. In September 2001, Third & King Investors, LLC (a joint venture between Catellus Development Corporation and Federal Street Operating, LLC) broke ground on a mixed-use project, which includes 595 apartments, 127,000 square feet of commercial space, and 945 parking stalls. Mission Bay South, the 238-acre portion of Mission Bay, south of Mission Creek, will be developed around UCSF's new 2.7 million-square-foot biotech/research expansion campus. In accordance with agreements among Catellus, the Regents of the University of California, and the City, UCSF is locating its expansion campus on a portion of Mission Bay South. We have donated approximately 18 acres and have agreed to donate approximately 11 acres in the future for the campus, and the City has contributed or has agreed to contribute an additional 13.3 acres. The UCSF campus will be constructed by developers selected by UCSF. UCSF is nearing completion of its first building, a 385,000-square-foot research facility, and in Fall, of 2001, broke ground on its second building, a 170,000-square-foot biomedical research facility. In March 2001, Catellus broke ground on a 283,000-square-foot office building leased to the Gap, Inc., scheduled for completion in late 2002. In addition, in March 2001, Catellus sold a 1.37-acre site to the Gladstone Institutes for construction of a 180,000-square-foot research facility. In 2001, \$71 million of Community Facility District bonds were sold to finance the initial phase of public infrastructure at Mission Bay. Upon completion of the infrastructure improvements, the improvements will be transferred to the City of San Francisco. (See Note 15 of the accompanying notes to Consolidated Financial Statements in this Form 10-K). 20 The following table summarizes our commercial development land activities at Mission Bay. Because these activities require participation of a number of private parties and public agencies, scheduled development activities are subject to change: Mission Bay Project Schedule of Activity Inception to December 31, 2001 Commercial Development (in square feet) Residential Units -----Construction Future Project Construction Future Project Project Commenced Planned Development Total Commenced Planned Development Total ------ ------ ------Catellus owned 100% Office building....... 283,000 -- -- 283,000 -- -- - Mixed-use........... 33,000 -- -- 33,000 ---- -- Biotech...... -- 85,000 -- 85,000 34 -- -- 34 Future development..... -- -- 5,001,000 5,001,000 -- -- 3,273 3.273 ------ 316,000 85,000 5,001,000 5,402,000 34 -- 3,273 3,307 ----------- Catellus' Joint Venture..... 127,000 -- -- 127,000 595 -- -- 595 ----------- Development by others: UCSF: Biotech building....... 385,000 -- -- 385,000 -- -- --Biotech building....... 170,000 -- -- 170,000 -- -- -- Campus center..... -- 156,000 -- 156,000 -- -- -- Future development...... -- -- 1,960,000 1,960,000 -- -- Total UCSF:...... 555,000 156,000 1,960,000 2,671,000 -- -- -- Apartments..... -- -- -- 250 303 -- 553 Biotech...... -- 180,000 -- 180,000 -- -- -- Future development...... -- -- -- (34) (34) ---------- Total Development by others: 555,000 336,000 1,960,000 2,851,000 350 543 (34) 859 ----- 70tal project............. 998,000 421,000 6,961,000 8,380,000 979 543 3.239 4.761 ====== Summary of our Urban Group projects-continued: Union Station, Los Angeles, California. We own approximately 43 acres surrounding and including the historic Los Angeles Union Station. Located in downtown Los Angeles, Union Station is a transportation hub with commuter rail lines (Metrolink) serving the surrounding five-county region, Amtrak rail service, and Los Angeles' subway and surface light rail systems operated by the Metropolitan Transportation Authority. In 1999, we completed a development plan intended to maximize the potential of the site given current and projected market conditions. Santa Fe Depot, San Diego, California. We own approximately 12 acres near the waterfront in downtown San Diego, California, including the Santa Fe Depot train station. Amtrak, a commuter rail line (Coaster), and San Diego's expanding trolley system serve the site daily. In accordance with a Development Agreement executed with the City of San Diego, the site is currently entitled for a mixture of office, hotel, retail, and housing development. During 1999 we revised the plan to respond better to recovering markets in San Diego. In June 2001, we sold a 1.4-acre, 220-unit condominium site for approximately \$13.4 million, and, in July 2001, we sold a

second 1.4-acre, 220-unit condominium site for \$13.1 million. Also, we have completed preliminary design plans for a 580,000-square-foot office tower and a 410,000-square-foot office tower. 21 Other Items Environmental Matters For information about environmental matters, see "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this Form 10-K. Competition The real estate industry is generally fragmented and characterized by significant competition. Numerous developers, owners of industrial, office, and retail properties, and managers compete with us in seeking properties for acquisition, development, and management opportunities, tenants, and purchasers for homes, and for non-strategic assets. There are competitors in each area in which we operate that have greater capital resources than we. There can be no assurance that the existence of such competition will not have a material adverse effect on our business, operations, and cash flow. Employees, Contractors, and Consultants At December 31, 2001, we had 330 employees in our consolidated company. We engage third parties to manage multi-tenant properties and properties in locations that are not in close proximity to our regional or field offices. The Company's employees are not represented by a collective bargaining agreement, and management considers its relations with employees to be good. In addition, we engage outside consultants such as architects and design firms in connection with our pre-development activities. We also employ third-party contractors on development projects for infrastructure and building construction, and retain consultants to assist us in a variety of areas at the project and corporate levels. Working with organized labor is a critical component of many of our projects. With the high volume of construction activity in many of our markets, labor shortages and costs could significantly influence the success of projects. In addition, organized labor often plays a key role in community organizations and discretionary land use decisions concerning entitlements. Stock Repurchase Program From October 1999 through July 2001, our Board of Directors authorized five separate stock repurchase programs; each had a limit of \$50.0 million. Share purchases under these programs were made on the open market. We purchased a total of 13,047,097 shares of common stock at a total cost of \$218.0 million under these programs. The remaining \$32.0 million authorization had expired or was terminated. In December 2001, we purchased 10,600,000 shares of common stock from the California Public Employees' Retirement Systems ("CalPERS") for \$183.1 million in a privately negotiated transaction. An independent third party provided our Board of Directors with a written opinion confirming that the terms and conditions of this transaction were fair, from a financial point of view, to our stockholders other than CalPERS'. Immediately prior to the transaction, CalPERS' was the beneficial owner of 18.8 million shares, or approximately 19.3% of our issued and outstanding common stock. Upon completion of the transaction, CalPERS' beneficial ownership was reduced to 8.2 million shares, or approximately 9.5% of our issued and outstanding common stock. Shareholder Rights Plan and Bylaw Amendments In December 1999, our Board of Directors authorized the issuance of 2,000,000 shares of Series A Junior Participating Preferred Stock in connection with the adoption of a shareholder rights plan. This series of preferred stock has a quarterly dividend of the greater of \$1.00 or 100 times the dividend paid on our common stock, and it has a voting right of 100 votes per share. No shares of this series of preferred stock have been issued. Also in connection with the shareholder rights plan adopted in December 1999, our Board of Directors declared a dividend of one right to purchase 1/100th of a share of Series A Junior Participating Preferred Stock for each share of common stock. This right becomes exercisable on the occurrence of certain events, and it also may entitle the holder to purchase shares of common stock at one-half its market price on the occurrence of certain events. 22 Item 2. Properties Our real estate projects are generally described in Item 1 above, which descriptions are incorporated in this Item by reference. Our principal executive office is located in San Francisco, California, and we have regional or field offices in eleven other locations in the United States. We believe that our property and equipment are generally well maintained, in good condition, and adequate for our present needs. Item 3. Legal Proceedings We, our subsidiaries, and other related companies are named defendants in lawsuits arising from normal business activities, are named parties in certain governmental proceedings (including environmental actions), and are the subject of various environmental remediation orders of local governmental agencies arising in the ordinary course of business. Although the outcome of these lawsuits or other proceedings against us and the cost of compliance with any governmental order cannot be predicted with certainty, management does not expect any of these matters to have a material adverse effect on our business, financial condition, or liquidity. Item 4. Submission of Matters to a Vote of Security Holders There were no matters submitted to a vote of security holders during the quarter ended December 31, 2001. 23 PART II Item 5. Market for Registrant's Common Equity and Related Stockholder Matters The Company's common stock commenced trading on December 5, 1990, and is listed on the New York Stock Exchange, the Pacific Exchange, and the Chicago Stock Exchange under the symbol "CDX". The following table sets forth for the periods indicated the

high and low sale prices of the Company's common stock as reported by Bloomberg Financial Markets: Common Stock Price
thousands, except per share data) Statement of Operations Data: Rental properties Rental
revenue
costs
ventures, net 8,833 9,809 10,668 9,368 7,436 181,051 161,299
136,209 116,910 98,680 Property sales and fee services Sales
revenue
sales (149,698) (337,755) (259,157) (154,903) (94,107)
Gain on property sales
earnings of development joint ventures, net
Total gain on property sales
Management and development fees
administrative expenses
Other
107,701 101,429 75,746 52,063 21,540 Interest expense
amortization
costs
sales
940 (4,253) (184) 1,176 Income before minority interests, income taxes, and
extraordinary items. 168,462 196,803 121,157 100,977 45,729 Minority interests
(6,142) (10,701) (3,247) (674) (3,145) Income before income taxes and
extraordinary items
expense(65,799) (75,095) (47,690) (40,400) (17,343)
Income before extraordinary items
Extraordinary items 26,652 (25,165)
Net income
dividends Net income applicable
to common stockholders \$ 96,521 \$ 111,007 \$ 96,872 \$ 34,738 \$ 23,888 ============
====== ====== ==== Net income per share of common stockassuming dilution: Before
extraordinary items \$ 0.94 \$ 1.02 \$ 0.64 \$ 0.55 \$ 0.24 Extraordinary
items
after extraordinary itemsassuming dilution \$ 0.94 \$ 1.02 \$ 0.89 \$ 0.32 \$ 0.24 ====================================
======= ==============================
102,685 109,017 109,146 109,420 100,768 ====================================
Ended or as of December 31, 2001 2000 1999 1998 1997
(In thousands, except percentages and ratios) Other Operating Data:

EBDDT/(1)/.....\$ 183,141 \$ 159,270 \$ 128,628 \$ 103,394 \$ 62,771 EBITDA/(2)/.....\$ 280,522 \$ 293,373 \$ 207,643 \$ 177,806 \$ 117,163 Buildings owned (square feet)........... 30,900 28,756 24,743 19,657 98,534 \$ 75,220 \$ 75,024 \$ 65,432 \$ 55,672 Debt to total market capitalization/(4)/ 45.1% 37.9% 38.9% 36.4% 21.0% Capital investments/(5)/...... \$ 445,624 \$ 437,754 \$ 540,024 \$ 459,783 \$ 257,984 Fixed charge coverage ratio/(6)/...... 2.85 3.90 2.77 2.72 2.10 December 31, ------ 2001 2000 1999 1998 1997 ----- (In thousands) Balance Sheet Data: Total properties, \$2,274,416 \$1,853,106 \$1,623,719 \$1,241,019 Mortgage and other debt...... \$1,310,457 \$1,134,563 \$ 875,564 \$ 873,207 \$ 568,699 Total stockholders' equity...... \$ 435,257 \$ 683,245 \$ 590,972 \$ 490,229 \$ 451,899 Other Data: Total market capitalization/(7)/....... \$2,903,000 \$2,991,000 \$2,249,000 \$2,402,000 \$2,699,000 ------ /(1)/ We use a supplemental performance measure called Earnings Before Depreciation and Deferred Taxes ("EBDDT"), along with net income, to report our operating results. EBDDT is not a measure of operating results or cash flows from operating activities as defined by generally accepted accounting principles. Further, EBDDT is not necessarily indicative of cash available to fund cash needs and should not be considered as an alternative to cash flows as a measure of liquidity. We believe, however, that EBDDT provides relevant information about our operations and is useful, along with net income, for an understanding of our operating results. EBDDT is calculated by making various adjustments to net income. Depreciation, amortization, and deferred income taxes are added back to net income as they represent non-cash charges. Since depreciation expense is added back to net income in arriving at EBDDT, the portion of gain on property sales attributable to depreciation recapture is excluded from EBDDT. In addition, gains on the sale of non-strategic assets and extraordinary items, including their current tax effect, represent unusual and/or non-recurring items, and are excluded from the EBDDT calculation. /(2)/ We use a supplemental measure, Earnings Before Interest, Taxes, Depreciation and Amortization ("EBITDA"), along with net income and EBDDT, to evaluate operating results. EBITDA is not a measure of operating results or cash flows from operating activities as defined by generally accepted accounting principles, Further, EBITDA is not necessarily indicative of cash available to fund cash needs and should not be considered as an alternative to cash flows as a measure of liquidity. We believe that EBITDA provides relevant information about operations and is useful, along with net income and EBDDT, for an understanding of our operating results. Interest, taxes, depreciation and amortization, capitalized interest in cost of sales, extraordinary items, and preferred stock dividends are added back to net income to calculate EBITDA. /(3)/ Represents total interest incurred, less non-cash interest incurred (amortization of deferred loan fees), principal amortization, and preferred stock dividends. /(4)/ Represents the ratio of total debt to equity market capitalization (based on the number of common shares outstanding at the end of the period indicated multiplied by the closing stock price for each respective period) plus total debt. /(5)/ Represents expenditures for commercial and residential development for projects to be developed and sold or held for rental. See "Managements Discussion and Analysis of Financial Condition and Results of Operations--Cash Flows From Investing Activities" in this Form 10-K. /(6)/ Represents the ratio of EBITDA to fixed charges. /(7)/ Represents the number of common shares outstanding multiplied by the closing stock price at the end of the period indicated plus total debt. 26 Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations Critical Accounting Policies The preparation of our consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to revenue recognition, impairment of real estate assets, capitalization of costs, bad debts, environmental reserves, and income taxes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. We believe the following critical accounting policies reflect our more significant judgments and estimates used in the preparation of the consolidated financial statements. Revenue recognition Our revenue is primarily derived from two sources, rental revenue from our rental portfolio and property sales. Rental revenue is recognized when due from tenants. Revenue from leases with rent concessions or fixed escalations is recognized on a straight-line basis over the initial term of the related lease. The financial terms of leases are contractually defined. Rental revenue is not accrued when a tenant vacates the premises and ceases to make rent

payments or files for bankruptcy. Revenue from sales of properties is recognized using the accrual method. If a sale does not qualify for the accrual method of recognition, other deferral methods will be used as appropriate including the percentage-of-completion method. In certain cases, we retain the right to repurchase property from the buyer at a specified price. Profit on these sales is not recognized until our right to repurchase expires. In other instances, when we receive inadequate cash down payment and take a promissory note for the balance of the sale price, profit is deferred until such time as sufficient cash is received to meet minimum down payment requirements. Also, in general, specific identification and relative sales value methods are used to determine the cost of sales. Management estimates of future costs to be incurred after the completion of each sale are included in cost of sales. A change in circumstances that causes these estimates of future costs to increase or decrease significantly would affect the gain or loss recognized on future sales. Impairment We assess the impairment of real estate asset when events or changes in circumstances indicate that the net book value may not be recoverable. Indicators we consider important which could trigger an impairment review include the following: . a significant negative industry or economic trend; . a significant underperformance relative to historical or projected future operating results; . a significant change in the manner in which an asset is used; and . an accumulation of costs significantly in excess of the amount originally expected to construct an asset. Real estate is stated at the lower of cost or estimated fair value using the methodology described as follows: (a) for operating properties and properties held for investment, a write-down to estimated fair value is recognized when a property's estimated undiscounted future cash flow, before interest charges, is less than its net book value; and (b) for properties held for sale, a write-down to estimated fair value is recorded when we determine that the net book value exceeds the estimated selling prices less cost to sell. These evaluations are made on a property-by-property basis. When we determine that the net book value of an asset may not be recoverable based upon the estimated undiscounted cash flow, we measure any impairment write-down based on a projected discounted cash flow method using an estimated discount rate. Value from comparable property sales will also be 27 considered. The evaluation of future cash flows, discount rates and fair value of individual properties requires significant judgment and assumptions, including estimates of market value, lease terms, development absorption, development costs, lease up costs, and financings. Significant adverse changes in circumstances affecting these judgments and assumptions in future periods could cause a significant impairment adjustment to be recorded. Capitalization of costs We capitalize direct construction and development costs, including predevelopment costs, interest, property taxes, insurance, and indirect project costs, including a portion of our general and administrative costs that are associated with the acquisition, development, or construction of a project. Costs previously capitalized related to any abandoned development opportunities are written off, if we determine such costs will not provide any future benefits. Should development activity decrease, a portion of interest, property taxes, insurance and certain general and administrative costs would no longer be eligible for capitalization, and would be expensed as incurred. Allowance for doubtful accounts We make estimates with respect to the collectability of our receivables and provide for doubtful accounts based on several factors, including our estimate of collectability and the age of the outstanding balances. Our estimate of collectability is based on our contacts with the debtors, collection agencies, our knowledge of the debtors' credit and financial condition, debtors' payment terms, and current economic trends. If a debtor becomes insolvent or files for bankruptcy, we provide an allowance for the entire outstanding amount. Significant judgments and estimates must be made and used in connection with establishing allowances in any accounting period. Material differences may result in the amount and timing of our allowances for any period if adverse general economic conditions cause widespread financial difficulties among our tenants. Environmental reserve We incur ongoing environmental remediation costs, including clean up costs, consulting fees for environmental studies and investigations, monitoring costs, and legal costs relating to clean up, litigation defense, and the pursuit of responsible third parties. Costs incurred in connection with operating properties and properties previously sold are expensed. Costs relating to undeveloped land are capitalized as part of development costs. Costs incurred for properties to be sold are deferred and charged to cost of sales when the properties are sold. We maintain a reserve for estimated costs of environmental remediation to be incurred in connection with operating properties and properties previously sold. The amounts for our properties to be developed or sold will be capitalized as components of development costs when incurred, which is anticipated to be over a period of twenty years, or will be deferred and charged to cost of sales when the properties are sold. Our estimates were developed based on reviews that took place over several years based upon then-prevailing law and identified site conditions. Because of the breadth of our portfolio, and past sales, we are unable to review each property extensively on a regular basis. Such estimates are not precise and are always subject to the availability of

further information about the prevailing conditions at the site, the future requirements of regulatory agencies, and the availability and ability of other parties to pay some or all of such costs. Should a previously undetected, substantial environmental hazard be found on our properties, significant liquidity could be consumed by the resulting clean up requirements and a material expense may be recorded. Income taxes As part of the process of preparing our consolidated financial statements, significant management judgment is required to estimate our income taxes. Our estimates are based on interpretation of tax laws. We estimate our actual current tax due and assess temporary differences resulting from differing treatment of items for tax and accounting purposes. The temporary differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet (see Note 4 Income taxes in Notes to Consolidated Financial Statements). Adjustments may be required by a change in assessment of our deferred tax assets and liabilities, changes due to 28 audit adjustments by Federal and State tax authorities, and changes in tax laws. To the extent adjustments are required in any given period we would include the adjustments within the tax provision in the statement of operations and/or balance sheet. These adjustments could materially impact our financial position and results of operation, liquidity, and EBDDT (as defined in this Form 10-K), (see Risk Factors). Financial Condition and Results of Operations The following discussion and analysis of financial condition and EBDDT (defined below) should be read in conjunction with the Consolidated Financial Statements and related Notes appearing elsewhere in this Form 10-K. This discussion and analysis covers each of our five business segments: Asset Management, Commercial, Residential, Urban, and Corporate. Asset Management is now reported as a separate business segment; it was previously presented predominately as a part of the Commercial segment. Prior year amounts have been reclassified to conform with the current year presentation. This analysis of EBDDT by segment is used in internal reporting to management and, we believe, provides an effective means of understanding our business and corporate structure. Summary EBDDT and reconciliation to net income for the years ended December 31, 2001, 2000, and 1999 Year Ended December 31, ------ Difference Difference 2001 2000 1999 2001/2000 2000/1999 ----- (In thousands) Pre-tax EBDDT Asset Management..... (3,761) 4,800 ------ 183,141 159,270 128,628 23,871 30,642 Depreciation and amortization.... (52,458) (46,505) (39,214) (5,953) (7,291) Deferred taxes..... (49,499) (62,556) (30,351) 13,057 (32,205) Gain on non-strategic asset sales. 3,909 46,279 6,803 (42,370) 39,476 Depreciation recapture............ 11,428 14,519 4,354 (3,091) 10,165 Extraordinary gain, net of tax.... -- -- 26,652 --(26.652) ------ \$96.521 \$111,007 \$ 96.872 \$(14.486) \$ 14,135 ======= ========= ====== The Company uses a supplemental performance measure, Earnings Before Depreciation and Deferred Taxes ("EBDDT"), along with net income, to report operating results. EBDDT is not a measure of operating results or cash flows from operating activities as defined by generally accepted accounting principles. Further, EBDDT is not necessarily indicative of cash available to fund cash needs and should not be considered as an alternative to cash flows as a measure of liquidity. The Company believes that EBDDT provides relevant information about operations and is useful, along with net income, for an understanding of the Company's operating results. EBDDT is calculated by making various adjustments to net income. Depreciation, amortization, and deferred income taxes are added back to net income as they represent non-cash charges. Since depreciation expense is added back to net income in arriving at EBDDT, the portion of gain on property sales attributable to depreciation recapture is excluded from EBDDT. In addition, gains on the sale of non-strategic assets and extraordinary items, including their current tax effect, represent unusual and/or non-recurring items and are excluded from the EBDDT calculation. A reconciliation from EBDDT to net income is also provided. 29 Asset Management: The Asset Management segment consists of the rental activities of our wholly owned assets and income from operating joint ventures. Growth in this segment is attributed primarily to the transfer of property developed by the Commercial and Urban segments that we intend to hold and operate. Pre-tax EBDDT consists of rental property operating income, gains from the sale of operating properties, and gains from tenants exercising purchase options. The following is a schedule of pre-tax EBDDT for the segment: Year Ended December 31, -----Difference Difference 2001 2000 1999 2001/2000 2000/1999 ------ (In thousands)

operating costs (62,663) (55,272) (46,754) (7,391) (8,518) Equity in earnings of operating joint
ventures, net
161,299 136,209 19,752 25,090 Property sales and fee services Sales
revenue
(60,929) (65,559) 18,757 4,630 29,646
28,394 25,461 1,252 2,933 Management and development fees
general and administrative expenses (1,235) (8,903) (7,493) 7,668 (1,410) Other
2,353 2,737 3,165 (384) 34,074 33,658 31,273 416 2,385 (75,110) (57,832) (50,662) (17,278) (7,170) Minorite
Interest expense
EBDDT\$133,956 \$130,778 \$113,558 \$ 3,178 \$17,220 ===================================
======= Rental building occupancy (In thousands of square feet, except percentages)
Owned
27,512 23,159 1,671 4,353 Occupancy percentage
For purposes of this segment disclosure, cost of sales for 2001, 2000, and 1999 includes depreciation recapture of
\$11.4 million, \$14.5 million, and \$4.4 million, respectively. Gain attributable to depreciation recapture is included in
net income, but not EBDDT. 30 Rental Revenue Less Property Operating Costs Rental revenue less property
operating costs has increased over the past few years mainly because of additions of buildings, new ground leases, and
rental increases from renewals on Same Space (properties that were owned and operated for the entire "current" year
and the entire immediately preceding year are referred to as "Same Space") partially offset by properties sold. We
added a net 2.1 million square feet in 2001, 4.0 million square feet in 2000, and 5.1 million square feet in 1999 to our
rental portfolio. Rental revenue less operating costs for 2001, 2000, and 1999, are summarized as follows: Year Ended
Year Ended December 31, December 31, Difference Difference 2001 2000 2001/2000
2000 1999 2000/1999 (In thousands) Rental revenue less operating
costs: Same Space
Ground leases 25,590 20,740 4,850 21,812 19,994 1,818
\$172,218 \$151,490 \$20,728 \$151,490 \$125,541 \$25,949 ===================================
====== We do not expect substantial changes in rental income from our Same Space rental portfolio. Rather, we
expect growth in overall portfolio rental income will result primarily from new properties we add to our rental
portfolio over time. Rental revenue less operating costs increased \$20.7 million in 2001 primarily attributable to \$19.9
million from the additions of buildings and \$4.9 million and \$0.8 million increases in revenue from ground leases and
Same Space, respectively, partially offset by \$4.8 million from properties sold. Rental revenue less operating costs
increased \$25.9 million in 2000 primarily attributable to \$24.7 million from the additions of buildings and \$1.8
million and \$3.2 million increases in revenue from ground leases and Same Space, respectively, partially offset by
\$3.8 million from properties sold. The increase in rental revenue less property operating costs in 2000 also arose
because the new buildings added to our portfolio in 2000 had higher occupancy than those added in 1999. The
occupancy, at December 31, 2000, for the buildings added in 2000 was nearly 100%, as compared to 79%, at
December 31, 1999, for the buildings added in 1999. An increase in income from the Asset Management segment is
expected in the first quarter of 2002 because of an \$8.7 million lease buyout from a major tenant. Proceeds from the
lease buyout will be used to fund our overall operations. The re-leasing effort for the property is currently underway. As part of the buyout, we have forgone approximately \$4.0 million of annual rental revenue from this tenant. The
lease termination is not expected to result in an impairment issue for this property. Equity in Earnings of Operating
Joint Ventures Equity in earnings of operating joint ventures, net, decreased by \$1.0 million and \$0.9 million in 2001,
and 2000, respectively, primarily because of higher interest expense due to a refinancing at a joint venture in 2000 and
lower occupancies in hotels owned by two joint ventures in 2001 (see Variability in Results section). 31 Property
Sales Gain on property sales was \$29.6 million in 2001, \$28.4 million in 2000, and \$25.5 million in 1999, summarized
as follows: Year Ended December 31, Difference Difference 2001 2000 1999 2001/2000
2000/1999 (In thousands) Property sales Building sales: Sales
proceeds
(25,505) 25,860 (24,757) Gain

	Ground Lease sales: Sales proceeds	
	(11,194) (5,859) (72) (5,335) (5,787)	
Gain 12,667 4,991 238	7,676 4,733	Other sales: Sales
proceeds	753 3,643 (47,337) Cost of sales	(6,5/6) (4,808) (39,982)
	Gain	
	n property sales \$ 29,646 \$ 28,394 \$ 2	
	==== The 2001 property sales include the	
_	ing operating properties. The 2000 proper	· •
	uare feet of existing operating properties.	* * *
	ad 0.4 million square feet of existing opera	•
	e above included the sale of an apartment	-
	operating joint ventures in 2001 and 200	
	1,026 acres, and 1,514 acres, respectively	
•	er with the intention of selling them over the	· · · · · · · · · · · · · · · · · · ·
	agement fee income was a contract to ma	~
	. As anticipated, most of the railroad's inv	<u> </u>
· · · · · · · · · · · · · · · · · · ·	We decided not to pursue renewal of this decreased by \$11.7 million in 2001. Man	
	ner sales commissions from the sales of ra	- -
	trative Expenses The decrease in 2001 in s	·
	expiration of the contract to manage and se	
	ement Fees section above). The increase in	
	sation administrative and office related ex	
	e of higher interest income earned on a high	
	on easement sale. "Other" decreased by \$0	
<u> </u>	expiration of the contract to manage and	*
	est Interest expense was \$75.1 million, \$5	
	est increased \$17.3 million and \$7.1 million	
	ed on completed buildings and newly acq	
portfolio. We expect interest expense to o	continue to increase in 2002 as we anticipa	ate adding debt collateralized by the
newly completed and retained buildings.	Minority Interests In 1999, we formed a s	ubsidiary real estate investment
	I sold 10% of this subsidiary's stock to mi	
consolidated for financial reporting purpo	oses. The increase in 2000 was because the	e subsidiary operated for a full year
in 2000, but not in 1999. Commercial: The	ne Commercial segment acquires and deve	elops suburban commercial business
parks for our own account and the account	nt of others. Pre-tax EBDDT consists prim	narily of sales gains from
	ng is a schedule of pre-tax EBDDT for the	
	ifference 2001 2000 1999 2001/2000 2000	
	sales and fee services Sales revenue	
	(50,896) (52,415) (76,84	
	les 24,790 16,536 17,227 8,254	
	9 13 (23) (4) 36	
	8,250 (655) Management and developme	
	xpenses(9,607) (9,64	
	915) (703) 1,439	
	(7) (4) (3) (4)	
	\$ 10,993 \$10,260 \$ (2,568) ======= ==	
* *	operty sales was \$24.8 million in 2001, \$1	
	Year Ended December 31,	
	(In	, , , , , , , , , , , , , , , , , , , ,
	1 \$ 59,806 \$6,956 \$(26,065) Cost of sales Gain	
(32,700) 1,700 21,242	Uaiil It	0,031 2,193 7,010 8,030 (4,823)

```
----- 34,989 35,210 34,266 (221) 944 Cost of
13,939 14,341 10,209 (402) 4,132 ------ Gain on property sales....... 24,790 16,536
------ Total gain on property sales..... $ 24,799 $ 16,549 $ 17,204 $8,250 $ (655) =======
====== ===== ==== The 2001 commercial property sales include the closings of 0.6 million
square feet of new industrial buildings and 2,013.3 acres of improved land capable of supporting 6.8 million square
feet of commercial development (see Variability in Results section). The 2000 commercial property sales include the
closings of 0.9 million square feet of new industrial buildings, and 436.8 acres of improved land capable of supporting
8.5 million square feet of commercial development. The 1999 commercial property sales include the closings of 1.3
million square feet of new industrial buildings, and 161.2 acres of improved land capable of supporting 3.3 million
square feet of commercial development. Management and Development Fees Management and development fees
increased by $2.7 million in 2001 primarily because of the development and management fees related to a
construction management contract with a ground lease lessee. Selling, General, and Administrative Expenses Selling,
general and administrative expenses in 2001 approximated those of 2000. In 2000, the selling, general, and
administrative expenses increased $3.5 million, of which approximately $2.7 million was due to additional staffing
because of increased sales activity and higher costs to pursue new development activities including expenses incurred
on lost opportunities, and $0.8 million was related to non-compensation administrative and office expenses. Other
"Other" decreased by $0.7 million in 2001, but increased $1.4 million in 2000. The decrease in 2001 is primarily
because of the expense of certain predevelopment costs previously capitalized as these costs are not expected to
provide future benefits. The increase in 2000 is primarily because of interest income from restricted cash generated by
tax-deferred exchanges. 34 Interest Although the development activities increased as of year-end 2001, the interest
incurred and capitalized during 2001 decreased as compared to 2000 because construction starts on several projects
occurred in the latter part of 2001. The increase in interest incurred and capitalized in 2000 was due to higher levels of
development activity. Following is a summary of interest incurred: Year Ended December 31, ------
Difference Difference 2001 2000 1999 2001/2000 2000/1999 ------ (In thousands)
Total interest incurred $4,765 $5,534 $5,178 $(769) $356 Interest capitalized... (4,758) (5,530) (5,178) 772 (352)
----- Interest expensed..... $ 7 $ 4 $ -- $ 3 $ 4 ====== ===== ===== =====
Residential: The Residential segment acquires and develops land primarily for single-family residential property via
direct investment or through joint ventures. Through the third quarter of 2000, the Residential segment activities also
included home building; however, these assets were sold as discussed below. Therefore, our residential sales activities
in 2001 decreased as compared to 2000. The following is a schedule of pre-tax EBDDT for the segment: Year Ended
December 31, ----- Difference Difference 2001 2000 1999 2001/2000 2000/1999 ------
292,822 $ 161,913 $(244,315) $ 130,909 Cost of sales......(30,202) (238,930) (121,107) 208,728 (117,823)
------ 18,305 53,892 40,806 (35,587) 13,086 Equity in
------ 32,122 45,941 27,503 (13,819) 18,438 Interest expense..... -- (546) (34)
546 (512) Minority interests...... (83) (4,354) 15 4,271 (4,369) ------
======= Property Sales The 2001 gain of $18.3 million came from residential property sales
generated from the closings of 55 homes and 396 lots. The 2001 gain decreased by $35.6 million as compared to 2000
primarily because of the sale of our home-building assets in 2000. 35 Included in gain on property sales for 2000 is
$13.4 million from the sale of our home-building assets to a limited liability company formed in 2000 managed by
Brookfield Homes of California, Inc. ("BHC, LLC"), as well as $10.2 million, before deduction of approximately $4
million in minority interest, from the closing of an 80-lot site in San Francisco, and $30.3 million resulting primarily
from the closings of 512 lots and 347 homes compared to the closings of 328 homes and 121 lots in 1999. For results
from BHC, LLC operations, see Equity in earning of development joint ventures, net. Equity in earnings of
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development joint ventures, net: Year Ended December 31, ------ Difference Difference 2001 2000
1999 2001/2000 2000/1999 ------ (In thousands) Sales proceeds-unconsolidated
JVs.... $ 215,402 $ 316,523 $115,225 $(101,121) $ 201,298 Cost of sales......(184,122) (260,975) (86,918)
27,241 Joint Venture partners interest..... (3,610) (27,781) (18,132) 24,171 (9,649) ------
----- Equity in earnings of development joint ventures, net. $ 27,670 $ 27,767 $ 10,175 $ (97) $ 17,592
======= Equity in earnings of development joint ventures,
net, decreased $0.1 million in 2001. Of the $0.1 million decrease in 2001, $9.8 million and $1.3 million decreases
were attributable to decreased sales volumes at Serrano in El Dorado Hills, California, and Talega Associates in San
Clemente, California, respectively. These decreases were offset by the increased sales activities at Parkway, Talega
Village, and the sale of our interest in BHC, LLC of $3.5 million, $3.2 million, and $4.3 million, respectively. Equity
in earnings of development joint ventures, net, increased $17.6 million in 2000. Of the $17.6 million increase in 2000,
$10.1 million was attributable to BHC, LLC. The remaining increase is attributable to increased sales activities at two
of our investments, Serrano in El Dorado Hills, California and Talega in San Clemente, California; our joint ventures
sold 1,741 lots in 2000 as compared to 797 lots and 29 homes in 1999 (see Variability in Results section). Selling,
General, and Administrative Expenses Selling, general, and administrative expenses decreased $13.6 million in 2001,
but increased $7.8 million in 2000. As expected, the decrease in 2001 was primarily attributable to the decreased
number of employees related to the sale of our home-building assets to BHC, LLC, in 2000. The increase in 2000 was
primarily attributable to the expenses related to the sale of the home-building assets to BHC, LLC during 2000. Other
"Other" (expense) decreased $8.3 million in 2001, but increased $5.1 million in 2000 primarily because of the $5.1
million loss in 2001 related to cost overruns on a fixed-price contract for a development project compared to $11.8
million loss in 2000. The increase in 2001 was also due to an increase in interest income of $1.1 million primarily
attributable to higher short-term investments and $0.5 million decrease in expenses incurred in lost opportunities, 36
Interest Following is a summary of interest incurred: Year Ended December 31, ----- Difference
Difference 2001 2000 1999 2001/2000 2000/1999 ----- (In thousands) Total interest
incurred $ 668 $ 6,529 $ 13,160 $(5,861) $(6,631) Interest capitalized... (668) (5,983) (13,126) 5,315 7,143 -----
===== Interest incurred and capitalized decreased in 2001 and 2000 primarily because of the sale of the
home-building assets, as part of the sale proceeds were used to pay off certain existing debt (see Note 14). Minority
Interests Minority interests decreased $4.3 million in 2001, but increased $4.4 million in 2000. This is primarily
because of the sale of an 80-lot site in San Francisco by a consolidated joint venture in 2000 (see Property Sales
section). Urban: The Urban segment entitles and develops urban mixed-use sites in San Francisco, Los Angeles, and
San Diego. The principal active project of the segment is Mission Bay in San Francisco. The following is a schedule
of pre-tax EBDDT for the segment: Year Ended December 31, ------ Difference Difference 2001 2000
1999 2001/2000 2000/1999 ------ (In thousands) Property sales and fee services Sales
----- Total gain on property sales..... 12,456 -- -- 12,456 -- Management and development fees.....
782 1,149 2,612 (367) (1,463) Selling, general and administrative expenses.......(4,349) (2,248) (825)
1,623 14,723 (2,741) Interest expense...... (684) (1,153) (830) 469 (323) ------
====== Property sales The gain in 2001 resulted from land sales of approximately 5.1 acres of land at Mission Bay
and San Diego (see Variability in Results section). Management and Development Fees Management and
development fees decreased $0.4 million and $1.5 million in 2001 and 2000, respectively. The decreases were
primarily because development management activities related to the Dodger Stadium renovation were completed in
2000. The 2001 decrease was partially offset by development fees for development management activities
commenced in September 2001 related to a new ground lease and joint venture development, 37 Selling, General, and
Administrative Expenses The increases of $2.1 million and $1.4 million in 2001 and 2000, respectively, were
primarily attributable to changes in overall staffing to accommodate increased activity associated with the projects of
the Urban segment. Other "Other" increased $4.7 million in 2001 primarily because of lease termination payment
related to an expected tenant at the Mission Bay project and higher interest income from restricted cash generated by
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tax-deferred exchanges. Interest Following is a summary of interest incurred: Year Ended December 31,
----- Difference Difference 2001 2000 1999 2001/2000 2000/1999 -----
(In thousands) Total interest incurred $ 3,258 $1,269 $1,377 $ 1,989 $(108) Interest capitalized... (2,574) (116) (547)
(2,458) 431 ----- Interest expensed..... $ 684 $1,153 $ 830 $ (469) $ 323 =======
===== ==== Interest expense decreased $0.5 million in 2001 but increased $0.3 million in 2000. The
decrease in 2001 was attributable to the increased capitalized interest as the result of higher development activities at
our Mission Bay project in San Francisco. The 2000 interest approximated that of 1999, Corporate: Corporate consists
of administrative costs and interest contra-expense, which represents the benefit of capitalized interest attributable to
operating segments that had qualifying assets, which required capitalization of more interest than incurred by these
segments. Year Ended December 31, ----- Difference Difference 2001 2000 1999 2001/2000
2000/1999 ----- $\frac{17,656 \$ 8,571 \$
12,152 $ 9,085 $(3,581) Cost of sales......(2,220) -- -- (2,220) -- Corporate administrative costs (19,256)
====== Interest (contra-expenses) Corporate interest consists primarily of interest contra-expense
because the Commercial, Residential, and Urban segments had qualifying assets which required the capitalization of
more interest than was directly incurred by these segments. As a result, the Corporate segment capitalized interest
during the period and, as the qualifying assets are sold, the corresponding capitalized interest is reflected as cost of
sales under the Corporate segment. To conform to current year segment reporting format, capitalized interest in the
amounts of $9.5 million for 2001, $7.0 million for 2000 and $5.5 million for 1999, attributable to the Commercial
segment's qualifying assets for the years presented is reported under the Corporate segment. The increase of interest
contra-expense in 2001 is primarily because of increased assets in the operating segments. The decrease of interest
contra-expense in 2000 is primarily because of the sale of our home-building assets. 38 Cost of Sales As noted above,
as the qualifying assets from other segments are sold, the corresponding capitalized interest is reflected as cost of sale.
Cost of sales of $2.2 million in 2001 was attributable to the Residential segment. Corporate Administrative Costs
Corporate administrative costs consist primarily of general and administrative expenses. General and administrative
expenses increased by $3.6 million and $0.9 million in 2001 and 2000, respectively, primarily because of the increase
in our overall activities. Other The increase in "other" in 2001 and 2000 is primarily attributable to higher interest
income from higher short-term investments. Items Not Included in Pre-tax EBDDT by Segment See a comparative
presentation of reconciliation from Pre-tax EBDDT to net income at page 29. Depreciation and Amortization Expense
The increases in depreciation and amortization expense of $6.0 million and $7.3 million in 2001 and 2000,
respectively, were primarily attributable to the new buildings added to the portfolio. In 2001 and 2000, we added 2.1
million net square feet and 4.0 million net square feet of building space, respectively, to our portfolio. The added
buildings resulted in incremental depreciation expense of $4.1 million and $7.1 million in 2001 and 2000,
respectively. The 2001 increase is also due to $1.5 million in amortization of lease commissions and $0.3 million
higher depreciation of computers and furniture. Gain on Non-Strategic Asset Sales Gain on sales of non-strategic
assets was $3.9 million, $46.3 million, and $6.8 million for 2001, 2000, and 1999, respectively. From 1995 through
2000, we sold $320 million of non-strategic assets with the proceeds used to pay down a portion of existing debt,
redeem preferred stock, and fund new development. By the end of 2000, this program was virtually completed. The
decrease in 2001, but increase in 2000 is primarily because of a significant sale of desert land that was ultimately
transferred to the Federal Government in 2000. Future gains will likely be limited to a few additional transactions on
remaining desert property. 39 Income Taxes Income taxes decreased $9.3 million and increased $27.4 million in 2001
and 2000, respectively. These changes are the results of changes in pre-tax income primarily attributed to rental
income, gain from property sales, and gain on non-strategic asset sales as discussed above. Year Ended December 31,
----- Difference Difference 2001 2000 1999 2001/2000 2000/1999 ------
----- (In thousands) Income before income taxes & extraordinary items $162,320 $186,102 $117,910 $(23,782)
$68,192 ======= ======= ====== ==== === Income taxes: Current taxes......$
------ $65,799 $75,095 $47,690 $ (9,296)
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====== Current tax rates decreased from 1999 to 2000 and increased from 2000 to 2001 primarily due to increases and decreases, respectively, in the number of tax-deferred property exchanges in the respective years. Gains from tax-deferred exchange property sales are recognized for financial reporting purposes but the associated tax liability is not incurred for tax purposes until the replacement property is sold. Accordingly, deferred taxes increased from 1999 to 2000 and decreased from 2000 to 2001 primarily due to increases and decreases, respectively, in the number of tax-deferred property exchanges in the respective years. The calculation of current taxes due involves the use of many estimates that are not finalized and adjusted until our final tax returns are filed, usually in September of the following year. Consequently, actual taxes paid in regard to any given year will differ from the amounts shown above; however, the differences have historically not been material, and are not expected to be material in the future. Depreciation Recapture We exclude the portion of gain on property sales attributable to depreciation recapture from EBDDT (see Note 13 of the accompanying Consolidated Financial Statements). The decrease of \$3.1 million in depreciation recapture from 2000 to 2001 is because of lower sales volume of older properties in 2001 as compared to 2000. We sold seven older existing buildings in 2001 as compared to eleven in 2000. Extraordinary Income/Expense In October of 1999, a partnership transferred its primary asset to a third party. This transaction resulted in the recognition of a \$26.7 million extraordinary gain, net of tax expense of \$17.8 million. Variability in Results Although our rental properties provide relatively stable operating results, our earnings from period to period will be affected by the nature and timing of acquisitions and sales of property. Many of our projects require a lengthy process to complete the development cycle before they are sold. Also, sales of assets are difficult to predict given fluctuating economic conditions and are generally subject to lengthy negotiations and contingencies that need to be resolved before closing. These factors may tend to "bunch" income in particular periods rather than producing a more even pattern throughout the year or from year to year. In addition, gross margins may vary significantly as the mix of property varies. The cost basis of the properties sold varies because (i) properties have been owned for varying periods of time; (ii) properties are owned in various geographical locations; and (iii) development projects have varying infrastructure costs and build-out periods. 40 Liquidity and Capital Resources Off-balance sheet arrangements, contractual obligations and commitments We have the following off-balance sheet arrangements, contractual obligations and commitments, which are disclosed in various sections of the Consolidated Financial Statements, Notes to Consolidated Financial Statements, and elsewhere in this MD&A. They exist in the following areas: . Unconsolidated real estate joint ventures--capital contribution requirements . Debt and debt service guarantees . Surety bonds and standby letters of credit. Executed contracts for construction and development activity Unconsolidated real estate joint ventures--capital contribution requirements We have investments in eleven unconsolidated real estate joint ventures. Five of the joint ventures are involved in the operation of rental real estate properties and the remaining six are involved in real estate development. We use the equity method of accounting for all of our investments in unconsolidated joint ventures. We are required to make additional capital contributions to one of the unconsolidated joint ventures should additional capital contributions be necessary to fund cost overruns if actual construction costs exceed the guaranteed maximum price in the construction contract. The maximum price is approximately \$252.5 million, of which \$165 million is anticipated to be funded from construction loan proceeds and \$62.5 million from our partners. As of December 31, 2001, no additional capital contribution is expected to be necessary. Debt and debt service guarantees We have made certain debt service guarantees totaling \$52.9 million. Of the total guarantees, \$42.3 million of debt service guarantees relates to three unconsolidated residential development joint ventures, and an \$8.6 million debt service guarantee that relates to a development project in which we are the construction manager. We also have a \$2.0 million limited guarantee, relating to another development project in which we are the developer, which expires on July 1, 2002. These debt service guarantees are typical business arrangements commonly required of developers in real estate development. Examples of events that would require us to provide a cash payment pursuant to the guarantee include a loan default, which would result from failure of the primary borrower to service the debt when due, or non-compliance of the primary borrower with financial covenants. Our guarantee exposure is generally limited to situations in which the value of the collateral is not sufficient to satisfy the outstanding indebtedness. At December 31, 2001, we have not been required to satisfy any amounts pursuant to these debt and debt service guarantees. Surety bonds and standby letters of credit As of December 31, 2001, we have \$177.2 million in surety bonds and \$48.1 million in outstanding standby letters of credit, totaling \$225.3 million, in favor of local municipalities or financial institutions to guarantee the construction of real property improvements or financial obligations. The \$177.2 million in surety bonds are to

guarantee the construction of public improvements and infrastructure such as sewer, streets, traffic signals, grading, and wildlife preservations in connection with our various development projects. Surety bonds are commonly required by public agencies from developers in real estate development. The surety bonds and standby letters of credit are renewable and expire upon completion of the required improvements. Standby letters of credit are a form of credit enhancement that is commonly required in real estate development when bonds are issued to finance public improvements. 41 Executed contracts for construction and development activity We have entered into construction and development contracts to vendors totaling \$273.3 million related to our various projects. A majority of these commitments are typically funded by construction loans and originated in the normal course of business. The following table summarizes our outstanding contractual obligations as of December 31, 2001 and the effect such obligations are expected to have on liquidity and cash flow in future periods: Payments Due by Period ----- Less Than 1-3 After 5 Contractual Obligations Total 1 Year Years 4-5 Years Years ----- (in thousands) Mortgage and Other Debt..... \$1,310,457 \$176,723 \$331,929 \$197,993 \$603,812 Operating Leases............ 9,263 2,573 6,239 226 225 Construction Contracts...... 273,264 253,509 19,755 -- -- ------ Total Contractual Obligations following table summarizes our outstanding commitments as of December 31, 2001 and the effect such commitments may have on liquidity and cash flow in future periods: Amount of Commitment Expiration Per Period Total ----- Amounts Less Than 1-3 4-5 After 5 Commitments Committed 1 Year Years Years Years ----- (in thousands) Standby Letters of Credit and Surety Bonds..... \$225,325 \$137,316 \$87,999 \$10 \$ -- Debt Guarantees............. 52,885 52,885 -- -- Total The above tables do not include certain obligations made in the ordinary course of business (receivables, payables, etc). Cash flows from operating activities Cash provided by operating activities reflected in the statement of cash flows for the years ended December 31, 2001, 2000, and 1999 was \$355.6 million, \$336.2 million, and \$183.9 million, respectively. The increase of approximately \$19.4 million in 2001 was primarily attributed to a combined decrease of \$72.4 million in uses offset by a combined decrease of \$53.0 million in sources. The combined decrease of \$72.4 million in uses was due to the \$90.0 million decrease in capital expenditures for development properties offset by the \$13.0 million increase in other property acquisitions and the \$4.6 million lower minority interest. The combined decrease of \$53.0 million in sources was primarily due to the \$145.6 million decrease in cost of development properties and non-strategic assets sold and the \$14.5 million decrease in net income offset by the \$17.1 million increase in operating distributions from joint ventures and the change of \$103.6 million in assets and liabilities which resulted from a \$104.8 million prepayment of rent associated with a 34-year ground lease. The \$152.3 million increase between 2000 and 1999 was primarily attributed to a combined increase of \$70.5 million in sources and a combined decrease of \$81.8 million in uses. The combined increase of \$70.5 million in sources was due to the \$80.0 million increase in cost of development properties and non-strategic assets sold, the \$44.0 million extraordinary income in 1999, and the \$14.1 million increase in net income offset by the \$20.1 million decrease in operating distributions from joint ventures and the \$43.9 million change in assets and liabilities. The combined decrease of \$81.8 million in uses was primarily due to the \$74.1 million decrease in capital expenditures for development properties and the \$7.5 million higher minority interest. 42 Cash flows from investing activities Net cash used in investing activities reflected in the statement of cash flows for the years ended December 31, 2001, 2000, and 1999 was \$281.4 million, \$264.4 million, and \$238.4 million, respectively. The \$17.0 million increase in 2001 consisted primarily of a combined increase of \$68.5 million in uses offset by a combined increase of \$51.5 million in sources. The \$68.5 million increase in uses was due to the \$56.0 million increase in property acquisitions and capital expenditures for investment properties and the \$23.4 million increase from the reimbursable construction costs incurred, offset by the \$10.8 million decrease in contributions to joint ventures and tenant improvements. The \$51.5 million increase in sources was due to the \$63.8 million decrease in restricted cash and investments as well as the \$3.3 million increase in net proceeds from sale of other assets offset by the \$15.6 million decrease in distributions from joint ventures. The \$26.0 million increase between 2000 and 1999 was primarily because of a decrease of \$19.2 million in sources and an increase of \$6.8 million in uses. The \$19.2 million decrease in sources consisted of the \$55.6 million increase in restricted cash and investments offset by the \$36.4 million increase in net proceeds from sales of other assets and distributions from joint ventures. The \$6.8 million increase in uses was primarily due to the \$27.3

million increase in capital expenditures for investment properties offset by the decreases of \$16.6 million in property acquisitions and \$4.4 million in contributions to joint ventures. Capital expenditures reflected in the statement of cash flows include the following: Year Ended December 31, ------ 2001 2000 1999 ------(In thousands) Capital Expenditures from Operating Activities and Non-Cash Acquisitions/(1)/ Capital expenditures 14,266 ------ Capital expenditures in cash flows for operating activities... 65,260 155,234 229,365 -- 26,707 ------ Total capital expenditures in operating activities..... 88,260 155,234 256,361 ----------- Capital Expenditures from Investing Activities and Non-Cash Acquisitions/(2)/ Construction and ----- Capital expenditures in investing activities...... 357,364 280,818 269,663 Seller-financed activities.... 357,364 282,520 283,663 ------ Total capital expenditures...... \$445,624 properties we intend to build to sell. //(2) This category includes capital expenditures for properties we intend to hold for our own account. / 43 Capital expenditures for development properties--This item relates to the development of residential and commercial for-sale development properties. The decreases from 2000 to 2001 and 1999 to 2000 are primarily because of the sale of home-building assets in July 2000 (see discussion of property sales in Residential section). Property acquisitions--In 2001, we invested approximately \$106.6 million in property and other acquisitions; \$66.6 million for the acquisitions of two commercial buildings, which added approximately 1.2 million square feet to our income-producing portfolio; \$17.0 million for the acquisition of commercial land, which added about 5.6 million square feet of potential development; and \$23.0 million, including a \$10.0 million seller-financed note, for the acquisition of an ownership interest in Parkway Company, LLC in Folsom, California. In 2000, we invested approximately \$63.6 million in property acquisitions, including \$1.7 million in seller-financed note from one of our commercial land acquisitions; \$26.5 million for the acquisitions of residential development property in California, directly or through joint ventures; these acquisitions would support up to 479 homes/lots; and \$37.1 million for the acquisition of commercial and mixed-used development land which added approximately 10.2 million square feet of potential development. In 1999, we invested approximately \$128.7 million in property acquisitions, including \$40.7 million in seller-financed notes. These acquisitions included \$67.5 million for commercial development land and completed buildings, and \$61.2 million for residential development properties, directly or through joint ventures. Capitalized interest and property taxes--This item represents interest and property taxes capitalized as part of our development projects. The increase in 2001 resulted from an increase in our construction activity primarily from our urban and commercial development projects as discussed under Construction and building improvements. The decrease in 2000 was primarily because of the sale of our home-building assets in July 2000. Construction and building improvements--This item relates primarily to development of new properties held for lease. This development activity is summarized below: Year Ended December 31, ----- 2001 2000 ------(In square feet) Commercial Development Under construction, beginning of period....... 3,474,000 4,641,000 (5,158,000) Completed--design/build or sold...... (601,000) (872,000) ------ Subtotal under construction, end of period..... 6,143,000 3,474,000 ------- Urban Development Under construction, construction, end of period/(1)/ 361,000 -- ----- Total under construction, end of period...... 6,504,000 which we intend to sell; excludes approximately 280,000 square feet of commercial space started but stopped during 2001. / Predevelopment--This item relates to amounts incurred for our urban and commercial development projects, primarily the Mission Bay project in San Francisco, California, an acquisition in Ontario, California, and the Santa Fe

Depot project in San Diego, California. The decrease is primarily related to Mission Bay whereas \$12.4 million of predevelopment cost incurred is reimbursable, which is discussed at Reimbursable construction costs below. The decrease is also attributed to the increase in our development activities for our Urban Development projects primarily at Mission Bay (see Construction and building improvements for details). 44 Infrastructure and other--This item represents primarily infrastructure costs incurred in connection with our urban and commercial projects. Infrastructure costs relate primarily to the projects at Woodridge, Illinois; Denver, Colorado; Ontario, California; Fremont, California; and Mission Bay, San Francisco, California. Reimbursable construction costs--Approximately \$23.4 million of total predevelopment and infrastructure cost incurred is reimbursable pursuant to various Community Facility District Bonds issued in 2001 (see Note 15 of the accompanying Consolidated Financial Statements for details). Cash flows from financing activities Net cash (used in) provided by financing activities reflected in the statement of cash flows for the years ended December 31, 2001, 2000, and 1999 was (\$188.1 million), \$229.3 million, and \$37.0 million, respectively. The \$417.4 million decrease in 2001 is primarily attributable to \$372.4 million expended for the purchase of 21,649,797 shares of our common stock in 2001 as compared to \$28.7 million expended for the purchase of 1,997,300 shares in 2000. The 2001 decrease is also attributable to a net borrowing of \$169.7 million in 2001 as compared to a net borrowing of \$257.3 million in 2000. The increase of \$192.3 million in 2000 is primarily attributable to a net borrowing of \$257.3 million as compared to a net pay-down of \$12.8 million in 1999 offset by a net decrease in 2000 of \$54.1 million in contributions from minority partners primarily because of the formation of a subsidiary REIT in 1999 and \$28.7 million used to repurchase our common stock in 2000. Capital commitments As of December 31, 2001, we had outstanding standby letters of credit and surety bonds in the amount of \$225.3 million in favor of local municipalities or financial institutions to guarantee performance on real property improvements or financial obligations. As of December 31, 2001, we had approximately \$273.3 million in total commitments for capital expenditures to vendors. These commitments are primarily contracts to construct industrial development projects, predevelopment costs, and re-leasing costs. As a partner in certain joint ventures, we have made certain financing guarantees totaling \$42.3 million at December 31, 2001. In addition, we have guaranteed debt service of \$8.6 million and \$2.0 million for various residential projects (see Notes 5 & 15). Cash balances, available borrowings, and capital resources As of December 31, 2001, we had a total cash of \$230.3 million, of which \$7.6 million is restricted cash. At year-end, in addition to the \$230.3 million cash, we had \$132.2 million in borrowing capacity under our commercial construction facilities and \$3.0 million in additional borrowing capacity under our term loans, both available upon satisfaction of certain conditions. Our short- and long-term liquidity and capital resources requirements will be provided primarily from four sources; (1) cash on hand, (2) ongoing income from our rental portfolio, (3) proceeds from sales of developed properties, land and non-strategic assets, and (4) additional debt. As noted above, existing construction loan facilities are available for meeting short-term liquidity requirements, Our ability to meet our mid- and long-term capital requirements is dependent upon the ability to obtain additional financing for new construction, completed buildings, acquisitions, and currently unencumbered properties. There is no assurance that we can obtain this financing or obtain this financing on favorable terms. Stock Repurchase--From October 1999 through July 2001, our Board of Directors authorized five separate stock repurchase programs; each had a limit of \$50 million. Share purchases under these programs were made on the open market. We purchased a total of 13,047,097 shares at a total cost of \$218.0 million under these programs. The remaining \$32.0 million authorized had expired or was terminated. 45 In December 2001, we purchased 10,600,000 shares of Common Stock from the California Public Employees' Retirement System ("CalPERS") for \$183.1 million in a privately negotiated transaction. An independent third party provided our Board of Directors with a written opinion confirming that the terms and conditions of this transaction were fair, from a financial point of view, to our stockholders other than CalPERS. Immediately prior to the transaction, CalPERS was the beneficial owner of 18.8 million shares, or approximately 19.3% of our issued and outstanding common stock. As a result of the transaction, CalPERS' beneficial ownership was reduced to 8.2 million shares, or approximately 9.5% of our issued and outstanding common stock. Debt covenants--Four of our credit agreements, totaling \$148 million, contain financial covenants including a minimum debt services coverage ratio of 1.60 to 1, a maximum leverage ratio of 60%, and a minimum tangible net worth of \$370.6 million (subject to adjustment for stock buybacks), all terms are defined in those credit agreements. As of or for period ending December 31, 2001 the actual numbers, as each is defined in those credit agreements, were 1.93; 53.9%; and \$435.3 million, respectively. Our performance against these covenants is measured on a quarterly basis, with debt service coverage being measured on a rolling four-quarter basis. In the event we were to breach any of these

covenants and were unable to negotiate satisfactory waivers or amendments, our lenders in theses credit facilities could declare outstanding due and payable. Bonds--In June 2001, \$101 million of Community Facility District bonds were sold to finance public infrastructure improvements at Mission Bay in San Francisco and Pacific Commons in Fremont, California. These bonds have a series of maturities up to thirty years. Bonds totaling \$71 million were issued for Mission Bay, of which \$17 million have a floating rate of interest initially set at 2.85% and currently at 1.5%, with the remaining \$54 million at a fixed rate of 6.02%. We have issued a letter of credit totaling \$17 million in support of the floating rate bond issued for Mission Bay. At Pacific Commons, \$30 million of bonds were issued and have a weighted average fixed interest rate of 6.2%. At December 31, 2001, for Mission Bay, \$2.4 million of the \$17 million floating rate bonds and \$10.9 million of the \$54 million fixed rate bonds were used to reimburse costs we incurred on behalf of the district. For Pacific Commons, approximately \$0.1 million of the bonds were used to reimburse costs we incurred on the district's behalf as of December 31, 2001 (see Note 15 of the accompanying Consolidated Financial Statement for details). Insurance--Changes in the insurance industry over the last year have caused the availability of certain types of coverage to decrease and the cost of available coverage to increase. In renewing our policies in the fourth quarter of 2001, we were able to essentially obtain all of our historical levels and types of insurance (although at a higher cost), except in regard to earthquake coverage, where we were able to place approximately 65% of the previous \$100 million coverage limit. We also expect availability to decrease and cost to increase for surety bonds. Surety bonds are commonly used in the land development process to guarantee the construction of infrastructure for public entities. Related party transactions In 2001, we formed Third and King Investors, LLC, an unconsolidated joint venture. The joint venture is building a large mixed-use project at Mission Bay in San Francisco, California, consisting of approximately 595 apartments, 127,000 square feet of commercial space, and 945 parking stalls. As part of the transaction, a subsidiary entered into a 99-year ground lease with the venture and we recognized \$1.8 million in rental income from this ground lease in 2001. The joint venture is currently seeking a \$165 million construction loan for the project. We have also agreed with the venture to fund, on a pro-rata basis, the balance of equity capital required and, in addition, to fund certain cost overruns if actual construction costs exceed the guaranteed maximum price set forth in the construction contract. We also provide development and management services to several of our unconsolidated joint venture investments. Fees earned were \$1.2 million, \$0.6 million and \$1.1 million in 2001, 2000 and 1999, respectively. 46 As of December 31, 2001, we have a \$13.2 million variable rate (8.42% at December 31, 2001) note receivable maturing June 1, 2005 from one of our unconsolidated joint venture investments. The note is collateralized by the property owned by the venture. Interest earned was \$0.9 million and \$0.4 million in 2001 and 2000, respectively. We have a \$4.5 million note receivable from an unconsolidated joint venture for project costs plus accrued interest at 9.0%. This note is collateralized by property owned by the venture, and matures in October 2028. We also have entered into various lease agreements with this unconsolidated joint venture. We incurred rent expense of \$0.1 million in each of the years 2001, 2000, and 1999; this lease will expire in November 2011. As lessor, we entered into a ground lease, which will expire in August 2054. We recognized rental income of \$0.2 million in each of the last three years and have recorded a \$1.4 million receivable associated with this lease. The venture's current projection reflects approximately \$0.4 million available funds, per year, from its operations to pay down our receivables. Trading Our executives from time to time in the future may enter into so-called "Rule 10b5-1 Plans," Under an appropriate Rule 10b5-1 Plan, an executive may instruct a third party, such as a brokerage firm, to engage in specified securities transactions in the future based on a formula without further action by the executive provided that the plan satisfies the legal requirements of Rule 10b5-1 under the Securities Exchange Act of 1934. Environmental Matters Many of our properties and our subsidiaries' properties are in urban and industrial areas and may have been leased to or previously owned by commercial and industrial companies that discharged hazardous materials. We and our subsidiaries incur ongoing environmental remediation and disposal costs, legal costs relating to clean up, defense of litigation, and the pursuit of responsible third parties. Costs incurred by the consolidated group in connection with operating properties and with properties previously sold are expensed. Costs incurred for properties to be sold by us or our subsidiaries are capitalized and will be charged to cost of sales when the properties are sold (see Note 15 of the accompanying Consolidated Financial Statements for further discussions). In recent years, certain of our subsidiaries have acquired properties with known environmental problems for cleanup and redevelopment, and we expect that we may continue to form subsidiaries to acquire such properties (or that existing subsidiaries will acquire such properties) when the potential benefits of redevelopment warrant. When our subsidiaries acquire such properties, they undertake due diligence to determine the nature of the environmental problems and the likely cost of remediation, and they

manage the risk with undertakings from third parties, including the sellers and their affiliates, remediation contractors, third party sureties, or insurers. The costs associated with environmental remediation are included in the costs estimates for properties to be developed. Forward-Looking Information and Risk Factors Except for historical matters, the matters discussed in this report are forward-looking statements that involve risks and uncertainties. We have tried, wherever practical, to identify these forward-looking statements by using words like "anticipate", "believe", "estimate", "project", "expect", "plan", "prospects", and similar expressions. Forward-looking statements include, but are not limited to, statements about plans; opportunities; negotiations; markets and economic conditions; development, construction, rental, and sales activities; availability of financing; and property values. We caution you not to place undue reliance on these forward-looking statements, which reflect our current beliefs and are based on information currently available to us. We do not undertake any obligation to revise these forward-looking statements to reflect future events, changes in circumstances, or changes in beliefs, except as may be required by law. 47 These forward-looking statements are subject to risks and uncertainties that could cause our actual results, performance, or achievements to differ materially from those expressed in or implied by these statements. In particular, among the factors that could cause actual results, performance or achievements to differ materially are: . Changes in the real estate market or in general economic conditions in the areas in which we own property, including of a worsening economic slowdown or recession or continued economic weakness, especially in the San Francisco Bay Area. Such changes may result in higher vacancy rates for commercial property and lower prevailing rents, lower sales prices or slower sales, lower absorption rates, more tenant defaults and bankruptcies, and the like, with resulting impacts our liquidity and profitability. Product and geographical concentration. Competition in the real estate industry. Unavailability of financing to meet our capital needs, the variability of interest rates, and our inability to use our collateral to secure loans. Changes in insurance markets or unavailability of particular insurance products (see Insurance Discussion at page 46). Exposure of our assets to damage from natural occurrences such as earthquakes, and weather conditions that affect the progress of construction. Delay in receipt of or denial of government approvals and entitlements for development projects, other political and discretionary government decisions affecting the use of or access to land, or legal challenges to the issuance of approvals or entitlements. Changes in income taxes due because of audit adjustments required by Federal and State income tax authorities, and changes in tax laws and other circumstances that affect our ability to control the timing and recognition of deferred tax liabilities. Changes in the management team. Liability for us or our subsidiaries for environmental remediation at properties owned, managed, or formerly owned or managed by us, our subsidiaries, or the predecessors of either, and changes in environmental laws and regulations. Failure to reach agreement with third parties on definitive terms or failure to close transactions, and failure or inability of third parties to perform their obligations under agreements, including tenants under lease or other agreements with us. Increases in the cost of land and building materials. Limitations on or challenges to title to our properties. Risks related to the performance, interests, and financial strength of the co-owners of our joint venture projects. Changes in policies and practices of organized labor groups who may work on our projects. Issues arising from shortages in electrical power to us or to our customers, or higher prices for power, which could affect our ability to rent or sell properties, the ability of tenants or buyers to pay for our properties or for the use of our properties, or our ability to conduct our business. Other risks inherent in the real estate business Item 7a. Quantitative and Qualitative Disclosures about Market Risk Our primary market risk exposure is interest rate risk. The majority of our financial instruments are not considered market risk sensitive instruments, as they are not subject to foreign exchange rate risk or commodity price risk. At December 31, 2001, we did not have any outstanding interest-protection contracts. We intend to continuously and actively monitor and manage interest costs on our variable rate debt and may enter into interest rate-protection contracts based on market fluctuations, 48 At December 31, 2001, approximately 68.38% of our debt bore interest at fixed rates with a weighted average maturity of approximately 7.6 years and a weighted average coupon rate of approximately 6.67%, which is below market. Therefore, unless there were a drastic decrease in interest rates, the fair value of our fixed-rate debt would not be adversely affected. The remainder of our debt bears interest at variable rates with a weighted average maturity of approximately 2.3 years and a weighted average coupon rate of approximately 4.45% at December 31, 2001. To the extent that we incur additional variable rate indebtedness, our exposure to increases in interest rates would increase. If coupon interest rates increased 100 basis points (1%), the annual effect on our financial position and cash flow would be approximately \$4.1 million, based on the outstanding balance of our debt at December 31, 2001. We believe, however, that increases in interest expense as a result of inflation will not significantly affect our financial position, results of operations, or cash flow.

Item 8. Financial Statements and Supplementary Data The financial statements and schedules required under Regulation S-X promulgated under the Securities Act of 1933 are identified in Item 14 and are incorporated herein by reference. Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None. 49 PART III Except for the information relating to the executive officers of the Company set forth in Part I of this Annual Report on Form 10-K, the information required by the following items in this Part III is hereby incorporated by reference to the relevant sections contained in the Company's definitive Proxy Statement ("2002 Proxy Statement") which will be filed with the Securities and Exchange Commission in connection with the 2002 Annual Meeting of Stockholders to be held in 2002. Item 10. Directors and Executive Officers of the Registrant Executive Officers of the Company Our executive officers are listed below. There were no family relationships between any executive officers and directors. All executive officers serve at the pleasure of the Board of Directors, subject to compliance with various employment agreements to which the Company and the officers are parties. Executive Officers Name Age Position ---- Nelson C. Rising..... 60 Chairman of the Board and Chief Executive Officer Timothy J. Beaudin... 43 Executive Vice President C. William Hosler.... 38 Senior Vice President and Chief Financial Officer Vanessa L. Washington 42 Senior Vice President and General Counsel Paul A. Lockie...... 43 Vice President and Controller Jaime L. Gertmenian.. 35 Vice President, Human Resources and Administration Additional information concerning the business background of each executive officer is set forth below. MR. RISING has served as Chairman of our Board of Directors and Chief Executive Officer since May 2000, From 1994 through May 2000, Mr. Rising served as our President and Chief Executive Officer and as a Director. Mr. Rising is also currently Chairman of the Board of Directors of the Federal Reserve Bank of San Francisco, Chairman of The Real Estate Roundtable, a federal public policy advocacy group for the real estate industry, and a member of the Board of Governors of the National Association of Real Estate Investment Trusts (NAREIT). MR. BEAUDIN was elected as Executive Vice President in October 2001. Before this election, Mr. Beaudin served as President of our Commercial Group, where he was responsible for managing our commercial development activities, asset management, property sales, and property tax group. From January 1996 to early 1999, Mr. Beaudin served as Senior Vice President, Property Operations. MR. HOSLER joined us as Senior Vice President and Chief Financial Officer in July 1999. From January 1998 to March 1999, Mr. Hosler served as the Chief Financial Officer for Capital Company of America, LLC. From 1995 to 1998, Mr. Hosler served as the Chief Financial Officer for Morgan Stanley & Co.--Morgan Stanley Real Estate Funds. MS. WASHINGTON has served us as Senior Vice President and General Counsel since January 2002. Before joining the Company, Ms. Washington was associated with California Federal Bank from 1992 to 2001, and served as Senior Vice President, Corporate Secretary and Counsel from 1996 to 2001. MR. LOCKIE has served as Vice President and Controller since he joined us in February 1996. MS. GERTMENIAN has been with us since October 1995 and currently serves as Vice President of Human Resources and Administration. 50 The information in the section captioned "Section 16(a) Beneficial Ownership Reporting Compliance" in the 2002 Proxy Statement is incorporated herein by reference. Item 11. Executive Compensation The information in the sections captioned "Directors--Directors' Compensation", "Employment Agreements", and "Compensation Policy for Senior Executive Officers" in the 2002 Proxy Statement is incorporated herein by reference. Item 12. Security Ownership of Certain Beneficial Owners and Management The information in the sections captioned "Security Ownership of Directors and Executive Officers" and "Security Ownership of Certain Beneficial Owners" in the 2002 Proxy Statement is incorporated herein by reference. Item 13. Certain Relationships and Related Transactions The information in the section captioned "Certain Relationships and Related Transactions" in the 2002 Proxy Statement is incorporated herein by reference. 51 PART IV Item 14. Exhibits, Financial Statement Schedules, and Reports on Form 8-K (a)(1) and (a)(2) Financial Statements and Financial Statement Schedules See Index to Financial Statements and Financial Statement Schedules at F-1 herein. All other Schedules are omitted because they are not applicable or the required information is shown in the financial statements or notes thereto. (a)(3) Exhibits See Index to Exhibits on Pages E-1 and E-2. (b) Reports on Form 8-K Form 8-K filed December 13, 2001. 52 SIGNATURES Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, Catellus Development Corporation has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized. CATELLUS DEVELOPMENT CORPORATION By /s/ NELSON C. RISING ------ Nelson C. Rising Chairman and Chief Executive Officer Dated: March 25, 2002 Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of Catellus Development Corporation and in the capacities and on the date indicated. Signature Title Date ------/s/ NELSON C.

RISING Chairman and Chief Executive Officer March 25, 2002 Nelson C. Rising (Principal
Executive Officer) /s/ C. WILLIAM HOSLER Senior Vice President and Chief Financial March 25, 2002
C. William Hosler Officer (Principal Financial Officer) /s/ PAUL A. LOCKIE Vice
President and Controller March 25, 2002 Paul A. Lockie (Principal Accounting Officer) *
Director March 25, 2002 Joseph F. Alibrandi * Director March 25, 2002
Stephen F. Bollenbach * Director March 25, 2002 Daryl J. Carter *
Director March 25, 2002 Richard D. Farman * Director March 25, 2002
Christine Garvey * Director March 25, 2002 William M. Kahane *
Director March 25, 2002* Leslie D. Michelson 53 Signature Title Date*
Director March 25, 2002 Deanna W. Oppenheimer * Director March 25, 2002
Thomas M. Steinberg * Director March 25, 2002 Cora M. Tellez
*By: /s/ PAUL A. LOCKIE Paul A. Lockie Attorney-in-Fact March 25, 2002 54 CATELLUS
DEVELOPMENT CORPORATION INDEX TO FINANCIAL STATEMENTS Page Financial Statements Report
of Independent Accountants dated February 1, 2002 F-2 Consolidated Balance Sheet at
December 31, 2001 and 2000 F-3 Consolidated Statement of Operations for the years ended
December 31, 2001, 2000, and 1999. F-4 Consolidated Statement of Stockholders' Equity for the years ended
December 31, 2001, 2000, and 1999
Cash Flows for the years ended December 31, 2001, 2000, and 1999. F-6 Notes to Consolidated Financial
Statements F-7 Summarized Quarterly Results
(Unaudited) F-30 Index to Exhibits
Exhibits E-1 Financial Statement Schedules Report of
Independent Accountants dated February 1, 2002
Accounts
Depreciation
REPORT OF INDEPENDENT ACCOUNTANTS To the Board of Directors and Stockholders of Catellus
Development Corporation In our opinion, the accompanying consolidated balance sheet and the related consolidated
statements of operations, of stockholders' equity, and of cash flows present fairly, in all material respects, the financial
position of Catellus Development Corporation and its subsidiaries at December 31, 2001 and 2000, and the results of
their operations and their cash flows for each of the three years in the period ended December 31, 2001, in conformity
with accounting principles generally accepted in the United States of America. These financial statements are the
responsibility of the Company's management; our responsibility is to express an opinion on these financial statements
based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America which require that we plan and perform the audit to obtain reasonable
assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a
test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting
principles used and significant estimates made by management, and evaluating the overall financial statement
presentation. We believe that our audits provide a reasonable basis for our opinion.
PRICEWATERHOUSECOOPERS LLP San Francisco, California February 1, 2002 F-2 CATELLUS
DEVELOPMENT CORPORATION CONSOLIDATED BALANCE SHEET (In thousands) December 31,
2001 2000 Assets Properties
\$2,276,508 \$2,025,813 Less accumulated depreciation
1,921,951 1,705,538 Other assets and deferred charges, net
receivable, less allowance
allowance
7,566 45,478 Cash and cash equivalents
Total
stockholders' equity Mortgage and other debt
payable and accrued expenses
liabilities
247,975 Total liabilities
Commitments and contingencies (Note 15) Minority interests

Stockholders' equity Common stock, 110,209 and 10	
shares outstanding at December 31, 2001 and 2000, respectively	
capital	stock, at cost (23,647 and 1,997 shares at
December 31, 2001 and 2000, respectively)	(401,082) (28,660) Accumulated
earnings	Total stockholders'
equity 435,257 683,245 T	otal
\$2,415,515 \$2,274,416 ====================================	olidated financial statements. F-3 CATELLUS
DEVELOPMENT CORPORATION CONSOLIDATED STATEMENT	Γ OF OPERATIONS (In thousands, except per
share data) Year Ended December 31, 2001	2000 1999 Rental
properties Rental revenue	\$ 234,881 \$ 206,762 \$ 172,295 Property
operating costs(62,663) (55,272)	(46,754) Equity in earnings of operating joint
ventures, net	
Property sales and fee services Sales revenue	
451,096 347,005 Cost of sales	
Gain on property sales	
earnings of development joint ventures, net	
gain on property sales	
fees	
expenses	orar and administrative
net) 107 701 101 429
75,746 Interest expense	
(39,374) Depreciation and amortization	
administrative costs	
sales	(14,700) Gain on non-strategic asset
net	Income hefore
minority interests, income taxes and extraordinary item 168,4	
interests	
income taxes and extraordinary item	
tax expense Current	
Deferred	
•	
111,007 70,220 Extraordinary income related to a joint venture's asset	* *
expense	
income	
======= Net income per share before extraordinary item Basic	
0.97 \$ 1.04 \$ 0.66 ========= ====== Assuming d	
\$ 0.94 \$ 1.02 \$ 0.64 ======== ===== Net incom	
Basic\$ \$ 0.25 =	
Assuming dilution\$ \$ \$ 0	
income per share after extraordinary item Basic	
======= Assuming dilution	
0.89 ======= Average number of comm	
outstandingbasic	
number of common shares outstandingdiluted	
CORPORATION CONSOLIDATED STATEMENT OF STOCKHOL	
Stock Treasury Stock Paid-In Accumulated	
Earnings Balance at Decem	
\$479,636 \$ 9,525 Exercise of stock options and other. 377 4 3,867	
	1 (Ct 111CO111C
96,8/2 Balance at December	31, 1999 107,185 1,072 483,503

(28,660) Net income	111,007	Balance at
December 31, 2000 108,088 1,081 (1,9	97) (28,660) 493,420 217,404 Exerci	ise of stock options and other. 2,121
21 27,892 Treasury stock purchases	(21,650) (372,422) Net	t income
96,521	Balance at December 31, 2001	110,209 \$1,102 (23,647)
\$(401,082) \$521,312 \$313,925 =========		=== ====== See notes to
consolidated financial statements. F-5 CATEI	LUS DEVELOPMENT CORPORA	TION CONSOLIDATED
STATEMENT OF CASH FLOWS (In thousa	nds) Year Ended December 31,	2001 2000
1999 Cash flows from	operating activities: Net	
income	\$ 96,521 \$ 111,007 \$ 96,	872 Adjustments to reconcile net
income to net cash provided by operating activ	•	· ·
third party, before income tax expense		
amortization		
taxes		
costs 5,775 6,400 4,575		
(34,811) (37,589) (20,820) Gain on sales of ot		
(10,270) Minority interests in earnings of cons		
distributions from joint ventures		
non-strategic assets sold 170,		litures for development
properties(65,260) (
acquisitions		
net		
and notes receivable		
charges(32,	* * ·	
expenses		
liabilities		
activities		
investing activities: Property acquisitions		
Capital expenditures for investment properties		
improvements		
costs	*	
assets	· · · · · · · · · · · · · · · · · · ·	IIIL
ventures	· · · · · · · · · · · · · · · · · · ·	(a) in restricted each and
investments 37,912 (25		
activities		
financing activities: Borrowings		
Repayment of borrowings		
contributions from minority partners, net		
stock		· · · · · · · · · · · · · · · · · · ·
stock		
financing activities		
increase in cash and cash equivalents		
at beginning of year		
equivalents at end of year		
====== Supplemental disclosures of cash		
amount capitalized)		•
taxes		
Seller-financed acquisitions		
reconveyance\$		
CATELLUS DEVELOPMENT CORPORAT		
Note 1. Description of Business Catellus Deve	elopment Corporation, together with	its consolidated subsidiaries (the

"Company"), is a diversified real estate operating company with a large portfolio of rental properties and developable land that manages and develops real estate for its own account and that of others. Interests of third parties in entities controlled and consolidated by the Company are separately reflected as minority interests in the accompanying balance sheet. The Company's rental properties and development portfolio of industrial, residential, retail, office, and other projects (owned directly or through joint ventures) are located mainly in major markets in California, Illinois, Texas, Colorado, and Oregon. Note 2. Summary of Significant Accounting Policies Principles of consolidation--The accompanying consolidated financial statements include the accounts of the Company, its wholly owned subsidiaries, and investees which are controlled by the Company. All other investees are accounted for using the equity method. Revenue recognition--Rental revenue, in general, is recognized when due from tenants; however, revenue from leases with rent concessions or fixed escalations is recognized on a straight-line basis over the initial term of the lease. Direct costs of negotiating and consummating a lease are deferred and amortized on a straight-line basis over the initial term of the related lease. The Company recognizes revenue from the sale of properties using the accrual method. Sales not qualifying for full recognition at the time of sale are accounted for under other appropriate deferral methods, including the percentage-of-completion method. In certain cases, the Company retains the right to repurchase property from the buyer at a specified price. Profit on these sales is not recognized until the Company's right to repurchase expires. In other cases, when the Company receives inadequate cash down payment and takes a note for the balance, profit is deferred until such time as sufficient cash is received to meet minimum down payment requirements. In general, specific identification and relative sales value methods are used to determine the cost of sales. Estimated future costs to be incurred by the Company after completion of each sale are included in cost of sales. Cash and cash equivalents and restricted cash and investments--The Company considers all highly liquid investments with maturity of three months or less at time of purchase to be cash equivalents. Of the restricted cash and investments totaling \$7.6 million and \$45.5 million at December 31, 2001 and 2000, respectively, \$0.4 million and \$38.1 million, respectively, represent proceeds from property sales being held in separate cash accounts at a trust company in order to preserve the Company's options of reinvesting the proceeds on a tax-deferred basis. In addition, restricted investments of \$7.2 million and \$7.1 million at December 31, 2001 and 2000, respectively, represent certificates of deposit used to guarantee lease performance and \$0.3 million at December 31, 2000 represents a retained deposit for future lease-up costs. Interest rate protection contracts ("Treasury-lock contracts")--The Company may enter into interest rate protection agreements from time to lock its interest rate when negotiating fixed rate financing agreements. Amounts paid or received would be capitalized and amortized as a component of interest expense using the effective interest method over the term of the associated debt agreement. Financial instruments--The historical cost basis of the Company's notes receivable is representative of fair value based on a comparison to year-end interest rates for receivables of comparable risks and maturities. F-7 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Variable rate debt has carrying values which approximate estimated fair value while fixed rate mortgage loans have an estimated aggregate fair value of \$831.0 million and remaining principal of \$842.3 million based on a comparison to year-end interest rates for debt with similar terms and remaining maturities. Property and deferred costs--Real estate is stated at the lower of cost or estimated fair value using the methodology described as follows: (a) for operating properties and properties held for investment, a write-down to estimated fair value is recognized when a property's estimated undiscounted future cash flow, before interest charges, is less than its net book value; (b) for properties held for sale, a write-down to estimated fair value is recorded when the Company determines that the net book value exceeds the estimated selling price, less cost to sell. This evaluation is made by management on a property-by-property basis. The evaluation of future cash flows and fair value of individual properties requires significant judgment; it is reasonably possible that a change in estimate could occur as economic conditions change. The Company capitalizes direct construction and development costs. Costs associated with financing or leasing projects are also capitalized and amortized over the period benefited by those expenditures. Depreciation is computed using the straight-line method. Buildings and improvements are depreciated using lives of between 20 and 40 years. Tenant improvements are depreciated over the primary terms of the leases (generally 3-15 years), while furniture and equipment are depreciated using lives ranging between 3 and 10 years. Maintenance and repair costs are charged to expense as incurred, while significant improvements, replacements, and major renovations are capitalized. Notes receivable--Notes receivable are carried at the principal balance, less estimated uncollectible amounts totaling \$1.8 million and \$3.8 million at December 31, 2001 and 2000, respectively. Interest is recognized as earned; however, the Company discontinues accruing interest when collection is considered

doubtful. Notes are generally collateralized by real property or a financing agreement. Allowance for uncollectible accounts--Accounts receivable are net of an allowance for uncollectible accounts totaling \$1.4 million and \$1.7 million at December 31, 2001 and 2000, respectively. Environmental costs--The Company incurs ongoing environmental remediation costs, including clean up costs, consulting fees for environmental studies and investigations, monitoring costs, and legal costs relating to clean up, litigation defense, and the pursuit of responsible third parties. Costs incurred in connection with operating properties and properties previously sold are expensed. Costs relating to undeveloped land are capitalized as part of development costs, Costs incurred for properties to be sold are deferred and charged to cost of sales when the properties are sold. The Company maintains a reserve for estimated costs of environmental remediation to be incurred in connection with operating properties and properties previously sold. For developable land, remediation costs will be capitalized, as incurred, as part of the project costs. Income taxes--Income taxes are recorded based on the future tax effects of the difference between the tax and financial reporting bases of the Company's assets and liabilities. In estimating future tax consequences, potential future events are considered except for potential changes in income tax law or in rates. Income per share--Income per share of common stock applicable to common stockholders is computed by dividing net income, before extraordinary items, by the weighted average number of shares of common stock outstanding during the period (see table below for effect of dilutive securities). F-8 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Year Ended December 31,

------- 2001 2000 1999 ----------- Per Share Per Share Income Shares Amount Income Shares Amount Income Shares Amount ------ (In thousands, except \$70,220 107,011 \$0.66 ===== ===== Effect of dilutive securities-- stock options...... -- 2,727 -- 2,456 -- 2,135 ----- Income applicable to common stockholders plus assumed conversion ===== ======= Use of estimates--The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenue and expenses. Actual results could differ from those estimates. Reclassifications--Certain prior year amounts have been reclassified to conform with the current year financial statement presentation. Minority interests--In 1999 the Company formed a subsidiary REIT and sold 10% of this subsidiary's stock to minority investors. There are also minority investors in the Company's consolidated residential joint ventures. New accounting standards--Effective January 1, 2001, the Company adopted Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS No. 133"). SFAS No. 133 requires that all derivative financial instruments be recognized as either assets or liabilities on the balance sheet and carried at fair value. Changes in the fair value of derivative instruments are recognized periodically in earnings or stockholders' equity, depending on the intended use of the instrument. Valuation changes for derivatives designated as fair value hedges are recognized in earnings in the period of change, along with the change in value of the underlying hedged item. Gains or losses on derivatives designated as cash flow hedges are initially reported as a component of other comprehensive income and later reclassified into earnings in the period affected by the underlying hedged exposure. Changes in value of derivatives that are not designated as hedging instruments and the amount of any hedging instruments deemed to be ineffective are recorded in earnings in the period of change. The adoption of SFAS No. 133 had no material impact on the financial position, results of operations, or cash flows of the Company. At December 31, 2001 and 2000, the Company had no derivative investments or ongoing hedging activities. In June 2001, the FASB issued SFAS No. 141, "Business Combinations" and SFAS No. 142, "Goodwill and Other Intangible Assets". As a result of SFAS No. 141, all acquisitions completed after June 30, 2001 are accounted for using the purchase method of accounting. SFAS No. 142 requires that goodwill resulting from acquisitions completed after June 30, 2001 not be amortized. The adoption of these new standards has not significantly affected the financial position, results of operations, or cash flows of the Company. In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long Lived Assets" which addresses financial accounting and reporting for the impairment and disposal of long-lived assets. The Company will be required to adopt SFAS No. 144 no later than January 1, 2003. Management does not believe the adoption of this standard will significantly affect the financial

position, results of operations, or cash flows of the Company. F-9 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Note 3. Mortgage and Other Debt Mortgage and other debt consisted of the following: December 31, ------ 2001 2000 ----- (In thousands) Fixed rate mortgage loans, interest at 6.01% to 9.75%, due at various dates through April 12, 309,837 Construction loans, interest variable (3.90% to 5.87% at December 31, 2001), due at various dates through district bonds, interest at 4.0% to 10.30%, due at various dates through September 1, interest at 6.70% to 7.0%, due at various dates through September 15, bearing interest at 6.01% (6.65% effective rate considering financing costs), with a 30 year amortization schedule and a maturity in November 2008; a \$145.7 million loan bearing interest at 6.65% (6.83% effective rate considering financing costs), maturing in September 2006; \$73.7 million of loans bearing interest at 7.29% (7.43% effective rate considering financing costs), maturing on various dates from January 2008 through May 2010; a \$20.3 million loan bearing interest at 9.75%, maturing October 2002; \$19.3 million of loans bearing interest at 7.23%, maturing on various dates from February 2003 through December 2005; and \$13.4 million of loans bearing interest at 7.63% to 9.50%, maturing on various dates from October 2002 through March 2009. In addition, during 2001, the Company closed two fixed rate mortgage loans for a total of \$213 million. The first was for \$200 million, bears interest at 7.25% (7.28% effective rate considering financing costs), with a 30-year amortization schedule and a maturity of 15 years. Of the loan proceeds, \$145.5 million was used to pay off existing variable rate construction debt and related interest at closing. At December 31, 2001, \$199.0 million was outstanding. The second was for \$13.0 million, bears interest at 9.34% (9.75% effective rate considering financing costs), and is amortized over 15 years with a maturity of 5 years. At December 31, 2001, \$12.9 million was outstanding. These fixed rate mortgage loans are collateralized by certain of the Company's operating properties and by an assignment of rents generated by the underlying properties. A majority of these loans have penalties if paid prior to maturity. /(b)/ In 2001, the Company closed a \$28.0 million floating rate mortgage loan (LIBOR plus 2.25%) that has a 25-year amortization schedule and a maturity of 5 years. Under certain conditions, this loan has a yield maintenance premium if paid prior to maturity. Floating rate mortgage loans are collateralized by operating properties and by an assignment of rents generated by the underlying properties. /(c)/ The Company closed sixteen variable rate, collateralized construction loans during 2001. As of December 31, 2001, thirteen of these variable rate (LIBOR plus 1.8% to LIBOR plus 2.5%) loans, with a combined balance of \$93.2 million, were outstanding with a total remaining capacity of \$132.2 million, maturing on various dates from September 2002 through June 2004. F-10 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) The Company's construction loans are used to finance development projects and are collateralized by the related land and improvements and may be guaranteed by the Company, As construction is completed, these loans may be refinanced with fixed or variable rate mortgages, /(d)/ In 2001, the Company closed a \$10.0 million variable rate (LIBOR plus 2.75%) collateralized promissory note maturing in December 2002. After repayments, \$7.3 million was outstanding at December 31, 2001. The note is collateralized by a deed of trust and assignment of leases and rents. In addition, the Company issued a \$10.0 million uncollateralized promissory note in connection with the acquisition of a 50% interest in a residential development partnership. The note matures on June 1, 2003, and bears interest at 6% for the first year, if paid on or before the first anniversary date, and 8% for the second year, if paid on or before the second anniversary date. /(e)/ The assessment district bonds are issued through local municipalities to fund the construction of public infrastructure and improvements, which benefit the Company's properties. These bonds are collateralized by certain of the Company's properties (see Note 15). /(f)/ Capital leases represent the estimated present value of the minimum lease payments. Four of the Company's credit agreements, totaling \$148 million, contain financial covenants including a minimum debt service coverage ratio of 1.60 to 1, a maximum leverage ratio of 60%, and a minimum tangible net worth of \$370.6 million (subject to

adjustment for stock buybacks), all terms are defined in those credit agreements. As of or for the period ending December 31, 2001 the actual numbers, as each is defined in those credit agreements, were 1.93; 53.9%; and \$435.3 million, respectively. The Company's performance against these covenants is measured on a quarterly basis, with debt service coverage being measured on a rolling four-quarter basis. In the event the Company was to breach any of these covenants and was unable to negotiate satisfactory waivers or amendments, the lenders in these credit facilities could declare the amounts outstanding due and payable. The maturities of mortgage and other debt outstanding as of mortgage and other debt are summarized as follows: Year Ended December 31, ------ 2001 2000 1999 ------ \$83,623 \$69,620 \$63,764 Interest capitalized....... (25,478) (18,656) (24,390) ------ Interest expensed......... \$ 58,145 \$ 50,964 \$ 39,374 ======= ====== F-11 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Note 4. Income Taxes The income tax expense reflected in the consolidated statement of operations differs from the amounts computed by applying the federal statutory rate of 35% to income before income taxes and extraordinary items as follows: Year Ended December 31, ----- 2001 2000 1999 ----- (In thousands) Federal income tax expense at statutory rate. \$56,812 \$65,136 \$41,269 Increase in taxes resulting from: State income taxes, net of federal impact. 8.719 9.860 ===== Deferred income taxes are provided for the temporary differences between the financial reporting basis and the tax basis of the Company's assets and liabilities and for operating loss and tax credit carryforwards. Significant components of the Company's net deferred tax liability are as follows: December 31, ----- 2001 2000 ---------- (In thousands) Deferred tax liabilities: Involuntary conversions (condemnations) of property \$85,715 \$85,650 Capitalized interest, taxes, and overhead......... 95,154 93,211 Like-kind property exchanges................. 107,323 ------ 418,492 370,976 ------ Deferred tax assets: Operating loss and tax credit carryforwards...... - 3,071 Adjustment to carrying value of property.......... 41,261 41,425 Construction contract receivable.............. 10,556 127,834 123,001 ------ Net deferred tax liability...... \$290,658 \$247,975 ======== All of the Company's net operating loss carryforwards have been used. The Company used its remaining alternative minimum tax credit in 2001. The permanent income tax benefit of \$7.2 million and \$2.1 million for the years ended December 31, 2001 and 2000, respectively, associated with the exercise of stock options is credited directly to paid-in capital on the accompanying statement of stockholders' equity. F-12 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Note 5. Joint Venture Investments The Company has investments in a variety of unconsolidated real estate joint ventures that are involved in both operating properties and development of various other projects. The Company's unconsolidated joint ventures include the following at December 31, 2001: Ownership Ownership Operating Properties Percentage Development Projects Percentage ------ Hotel Residential International Rivercenter /(a)/...... 25% Talega Associates, LLC /(f)/.... 30% New Orleans Rivercenter /(b)/...... 39% Talega Village, LLC /(g)/...... 50% New Orleans International Hotel /(c)/.. 16% Serrano Associates, LLC /(h)/.... 67% Pacific Market Investment Company /(d)/ 50% Parkway Company, LLC /(i)/...... 50% Office Urban Torrance Investment Company /(e)/..... 67% Third & King Investors, LLC /(j)/ 29% Commercial Traer Creek LLC /(k)/...... 10% ------ /(a)/ International Rivercenter owns the 1,600-room New Orleans Hilton Hotel on and adjacent to the Lower Poydras Wharf in New Orleans, Louisiana. /(b)/ New Orleans Rivercenter owns a 75% undivided interest in an 8.5-acre parcel of land, which primarily provides parking for the New Orleans Hilton Hotel. /(c)/ New Orleans International Hotel owns a 22.5% interest in New Orleans Rivercenter, /(d)/ Pacific Market Investment Company owns and operates a 337-room Embassy Suites Hotel in San Diego, California. /(e)/ Torrance Investment Company owns two office

buildings totaling 202,000 square feet on 14 acres of land in Torrance, California. /(f)/ Talega Associates, LLC acquired and developed a master-planned community located partially in the City of San Clemente, and partially in an incorporated area of Orange County. At December 31, 2001, it had an inventory of 2,144 available lots. /(g)/ Talega Village, LLC develops age-restricted residential units in Orange County, California. At December 31, 2001, it had an inventory of 183 available homes. /(h)/ Serrano Associates, LLC acquired and is developing a 3,500-acre master-planned community near Sacramento, California. At December 31, 2001, it had an inventory of 2,182 available lots. /(i)/ Parkway Company, LLC develops a master-planned residential community located in Folsom, California. At December 31, 2001, it had an inventory of 1,437 available lots. /(j)/ Third & King Investors, LLC is in the construction phase of a mixed-use project at Mission Bay in San Francisco, California. /(k)/ Traer Creek LLC owns land for development in Avon, Colorado, In 2001, the Company sold its retained interest in BHC Residential, LLC, and realized a pre-tax gain of \$14.2 million (see Note 14), which has been included in "equity in earnings of development joint ventures, net" on the consolidated statement of operations. During 2000, the Company acquired the remaining interest that it did not previously own in a residential joint venture, Hercules, LLC. Consequently, the \$27.1 million of the Company's investment in this joint venture was consolidated as of December 31, 2000. F-13 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) During 1999, the Company acquired the remaining 50% interest that it did not previously own in its apartment joint venture, JMB/Santa Fe Bayfront Venture, which subsequently sold the apartment building that was its sole asset, and the Company realized a pre-tax gain of \$10.3 million in 1999. In October of 1999, the partnership owning the Pacific Design Center transferred its primary asset to a third party. This transaction resulted in the Company recognizing in 1999 a \$26.7 million extraordinary gain, net of tax expense of \$17.8 million, resulting from a negative investment/capital account due to prior cash distributions by the partnership. The Company guarantees a portion of the debt and interest of certain of its joint ventures. At December 31, 2001, these guarantees totaled \$42.3 million. In some cases, other parties have jointly and severally guaranteed these obligations and are collateralized by the related properties. The combined balance sheets and statements of operations of these unconsolidated joint ventures, along with the Company's proportionate share, are summarized as follows: Combined Proportionate Share ------ December 31, December 31, ----- 2001 2000 2001 2000 ----- (In thousands) Assets: Operating properties: equity/(deficit): Operating properties......(50,804) (61,206) (13,026) (16,092) Development 30,164 ------ \$549,859 \$550,968 \$200,640 \$183,847 ====== ====== ===== The Company's proportionate share of venturers' equity is an aggregate amount for all ventures. Because the Company's ownership percentage differs from venture to venture, because there are varying distribution agreements, and because certain ventures have accumulated equity while others have accumulated deficits, the Company's percentage of venturers' equity is not reflective of the Company's ownership percentage of the F-14 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) ventures. The Company does not recognize its share of losses generated by joint ventures in excess of its investment unless it is legally committed or intends to fund deficits in the future. During 2000, one of the hotel joint ventures refinanced its property and subsequently distributed \$15.6 million to the Company. This was recorded as a reduction in the Company's proportionate share of the venturers' equity. The Company has contributed appreciated property to certain of its joint venture investments. Although the properties are recorded by the venture at fair value on the date of contribution, the related gains have been deferred in the Company's financial statements and will be recognized when the properties are sold by the joint ventures. Combined

Proportionate Share Year Ended December 31, 2001 2000 1999 2001 2000 1999	
(In thousands) Revenue: Operating properties \$135,849 \$139,692 \$136,199 \$ 41,006 \$ 41,777 \$40,502	
Development projects 220,154 320,988 117,839 109,842 144,381 53,611	
356,003 460,680 254,038 150,848 186,158 94,113 Expenses:	100
Operating properties 106,184 104,642 98,929 32,173 31,968 29,834 Development projects 191,370 276,2 91,139 83,864 116,601 43,459 297,554 380,842 190,068 116,037 148,3	
73,293 Pote earnings before income tax \$ 58,449 \$ 79,838 \$ 63,970 \$)09
34,811 \$ 37,589 \$20,820 ======= ============================	
DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS(Continued)	
Note 6. Property Book value by property type consists of the following: December 31, 2001 20	00
(In thousands) Rental properties: Industrial buildings \$ 943,340 \$ 874,168 Office	
buildings	
leases	
1,467,197 1,250,143 Developable properties: Commercial	
Residential (See Note 14)	
Commercial	
Note 14)	,,,,
Furniture, fixtures and equipment 28,818 26,599 Other 5,052 5,475	
Gross book value	
(320,275) Net book value	=
F-16 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL	
STATEMENTS(Continued) Note 7. Other Financial Statement Captions Other Assets and Deferred Charges, No.	
The Company's other assets and deferred charges consisted of the following: December 31,	J00
(In thousands) Deferred lease commissions, net \$ 34,200 \$ 33,096 Deferred financing fees, net 26,584 29,647 Reimbursable construction costs 25,052 Straight-line rent	52
Deferred cost of sales	
life insurance 9,012 7,525 Prepaid expenses	01
\$167,305 \$121,033 ======= Amortization of lease commissions was \$6.5 million, \$	4.9
million, and \$3.9 million for the years ended December 31, 2001, 2000, and 1999, respectively. Amortization of	
deferred finance fees was \$5.8 million, \$6.4 million, and \$4.6 million for the years ended December 31, 2001, 200	
and 1999, respectively. In 2001, the Company entered into a tax increment financing agreement with a municipali	
and shares a portion of the increased property tax to be generated by one of its residential development projects. T	he
estimated value to the Company of the incremental tax revenue at December 31, 2001 was \$15.6 million and this	ot
amount is anticipated to be collected, with interest, over the next 37 years. The aggregate total of employee loans December 31, 2001 and 2000 were \$2.0 million and \$1.9 million, respectively. In 2001, the Company issued an	at
unsecured \$0.1 million interest free promissory note to an employee. Principal repayment is in two annual	
installments of \$62,500 commencing March 31, 2002. In December 2000, the Company issued an unsecured \$1.0	
million promissory note to an employee pursuant to an employment agreement. Interest is fixed at 5.87% and is determined to the control of th	
annually commencing February 28, 2002. Principal repayment is in three annual installments of \$333,000	
commencing on the first anniversary of the employee's termination date, as defined, subject to acceleration provisi	
in case of certain events. The principal amount of employee loans is included in "Other" above. Accounts Payable	
Accrued Expenses The Company's accounts payable and accrued expenses consisted of the following: December 2001 2000 (In thousands) Accrued construction costs	31,
Salaries, bonuses and deferred compensation 33,542 27,985 Property taxes	
Interest	
\$96,274 ====== F-17 CATELLUS DEVELOPMENT CORPORATION NOTES TO	
CONSOLIDATED FINANCIAL STATEMENTS(Continued) Deferred Credits and Other Liabilities The	
Company's deferred credits and other liabilities consisted of the following: December 31, 2001 2000)
(In thousands) Rent deposits	

31, 2001, rent deposits includes \$102.5 million of prepaid ground lease rent from a major tenant and is being amortized over the lease term of 34 years. The environmental and legal reserves are more fully described in Note 15. Deferred profits represent cash or notes received by the Company in connection with property sales transactions, which do not meet the criteria for profit recognition. Note 8. Leases The Company, as lessor, has entered into noncancelable operating leases expiring at various dates through 2052. Rental revenue under these leases totaled \$230.2 million in 2001, \$202.8 million in 2000, and \$168.4 million in 1999. Included in this revenue are rentals contingent on lessees' operations of \$2.0 million in 2001, \$3.4 million in 2000, and \$2.0 million in 1999. Future minimum rental revenue under existing noncancelable operating leases as of December 31, 2001, is summarized as follows (in thousands): 2002...... \$ 185,594 2003...... 160,596 2004...... 141,101 2005...... 112,314 2006...... 85,897 Thereafter 803,844 ------ \$1,489,346 ======= The book value of the Company's properties under operating leases or held for rent is summarized as follows: December 31, ----- 2001 2000 ----- (In 1,480,223 1,266,235 Less accumulated depreciation (325,130) (287,039) ------ \$1,155,093 \$ 979,196 ======= F-18 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) The Company, as lessee, has entered into noncancelable operating leases expiring at various dates through 2023. Rental expense under these leases totaled \$3.0 million in 2001, \$3.1 million in 2000, and \$3.3 million in 1999. Future minimum lease payments as of December 31, 2001, are summarized as follows (in thousands): 2002..... \$2,573 2003..... 2,421 2004..... 2,118 2005..... 1,700 2006..... 211 Thereafter 240 -----\$9,263 ===== Note 9. Other, net Property sales and fee services--other income (expense) is summarized as follows: Year Ended December 31, ----- (In thousands) Interest condemnation sale....... 1,347 -- -- Land holding costs................ (89) (286) (2,933) Abandoned project costs.......(3,977) (1,720) (2,608) Reserve for uncollectible note receivable -- (2,000) -- Loss on fee \$ 6,187 \((9,351) \((5,495) \) ======= ====== Other, net-other income (expense) is summarized as follows: Year Ended December 31, ----- 2001 2000 1999 ----- (In thousands) Interest income \$13,213 \$ 4,652 \$ 527 Consulting fees (6,470) (3,500) (4,393) All other, net. (1,083) (212) (387) ---------- \$ 5,660 \$ 940 \$(4,253) ====== ====== Note 10. Non-Strategic Asset Sales The Company's sales of non-strategic assets are summarized as follows: Year Ended December 31, ------ 2001 2000 1999 ----- (In thousands) Sales....... \$4,161 \$50,759 \$10.576 Cost of sales 252 4,480 3,773 ----- ------Gain...... \$3,909 \$46,279 \$ 6,803 ===== ======= In 2000, the Company sold 405,000 acres of desert holdings for \$45.1 million resulting in a pre-tax gain of \$42.4 million. F-19 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Note 11. Employee Benefit and Stock Option Plans The Company has a profit sharing and savings plan for all employees. Funding consists of employee contributions along with matching and discretionary profit sharing contributions by the Company. Total expense for the Company under this plan was \$1.2 million, \$1.2 million, and \$1.1 million in 2001, 2000, and 1999, respectively. The Company has various plans through which employees may purchase common stock of the Company. The Company has five stock option plans under which certain committees of the Board of Directors may grant options to purchase up to 14,500,000 shares of common stock (1991 Stock Option Plan, Amended and Restated Executive Stock Option Plan, 1995 Stock Option Plan, Amended and Restated 1996 Performance Award Plan, and 2000 Performance Award Plan). The exercise price of options granted under these plans is generally the closing price of the common stock on the date of grant. Options typically become exercisable in four annual installments commencing on the first anniversary of the date of grant and expires ten years from the date of grant. However, there are other vesting schedules and expiration periods for options granted under the plans. The Company also has various plans through which non-employee directors may purchase or receive common stock of the Company. Under the Amended and Restated Executive Stock Option Plan and the Amended and Restated 1996 Performance Award Plan, each non-employee director was automatically granted an option to purchase 5,000 shares of common stock upon initial election to the Board of Directors, and annually thereafter during his or her term of service. The exercise prices of the options are at fair market value, as defined, on the date of grant. Options granted

under the Amended and Restated Executive Stock Option Plan were exercisable in installments on a cumulative basis at a rate of 20% each year. Under the Amended and Restated 1996 Performance Award Plan, options granted through 1998 were exercisable based upon stock price performance benchmarks, while options granted in 1999 and after became exercisable in four annual installments. After May 22, 1996, no further options were granted to non-employee directors under the Amended and Restated Executive Stock Option Plan. Under the 2000 Performance Award Plan, in lieu of the automatic grants provided for in the Amended and Restated 1996 Performance Award Plan, each non-employee director is automatically granted an option, immediately following each annual meeting of stockholders, to purchase 5,000 shares of common stock. Any new non-employee member of the Board will receive an option to purchase a portion of 5,000 shares that corresponds to the number of months until the next annual meeting. The exercise price of each automatic stock option is the closing stock price on the date of grant. Each automatic stock option has a ten-year term and becomes exercisable in four equal installments on each of the first four anniversaries of the date of grant. In addition, the Amended and Restated 1996 Performance Award Plan had provided, and the 2000 Performance Award Plan currently provides, that each non-employee director may elect irrevocably to defer any retainers or fees and receive director stock units instead. If a director makes such an election, his or her director stock units will be distributed to him or her in the form of common stock in a single lump sum or in up to five substantially equal installments, beginning on either January 1 of the year immediately following the director's termination of service, or January 1 of another year selected by the director provided that such year is not less than three years after the year in which the compensation being deferred is earned. On the distribution date, the director will receive a number of shares of common stock calculated by dividing the deferred compensation by 90% of the fair market value of the common stock on the date of credit, F-20 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) The Company has elected to follow Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" (APB 25), and related Interpretations in accounting for its employee stock options because, as discussed below, the alternative fair value accounting provided for under Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" (Statement 123) requires use of option valuation models that were developed for use in valuing publicly traded stock options. Under APB 25, because the exercise price of the Company's employee stock options equals the market price of the underlying stock on the date of grant, no compensation expense is recognized. Pro forma information regarding net income and income per share is required by Statement 123 and has been determined as if the Company had accounted for its employee stock options under the fair value method. The weighted-average fair value of options granted during 2001, 2000, and 1999 was \$5.42, \$5.31, and \$5.35, respectively. The fair value of options granted was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions for 2001, 2000, and 1999, respectively: risk-free interest rates of 4.42%, 6.39%, and 5.52%; zero percent dividend yields; volatility factors of the expected market price of the Company's common stock of 24.0%, 28.5%, and 30.0%; and a weighted-average expected life of the options of five years. The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options, which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable measure of the fair value of its employee stock options. For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period. The Company's pro forma information is as follows: Year Ended December 31, ----- 2001 2000 1999 ----- (In thousands, except income per share information) Pro forma net income applicable to dilution....... \$ 0.87 \$ 0.96 \$ 0.85 ====== ====== F-21 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) A summary of the Company's stock option activity, and related information is as follows: Year Ended December 31, ------ 2001 2000 1999 ------------ Weighted-Average Weighted-Average Weighted-Average Options Exercise Price Options Exercise Price Options Exercise Price ----- (In

(903) \$ 8.61 (373) \$ 7.38 Expired......(374) \$18.83 (147) \$11.74 (25) \$16.19 Forfeited......(374) \$13.50 (196) \$15.85 (479) \$14.75 ----- Outstanding--end of year.. 8,867 \$13.50 10,259 \$12.22 7,333 \$10.83 ===== ==== Exercisable at end of year 4,663 \$11.85 5,158 \$10.03 4,369 \$ 8.56 ===== ========== Exercise prices for options outstanding as of December 31, 2001, ranged from \$5.58 to \$21.38. The weighted-average remaining contractual life of those options is 6.6 years, Note 12. Capital Stock The Company has authorized the issuance of 150 million shares of \$.01 par value common stock. The Company has reserved 14,500,000 shares of common stock pursuant to various compensation programs. From October 1999 through July 2001, the Company's Board of Directors authorized a total of \$250 million in repurchases of the Company's Common Stock. Through December 31, 2001, the Company purchased 13,047,097 shares at a cost of \$218.0 million under these programs. The remaining \$32.0 million authorized has expired or was terminated. All purchases were made on the open market. In December 2001, the Company purchased 10,600,000 shares of its Common Stock from the California Public Employees' Retirement System ('CalPERS') for \$183.1 million or \$17.2755 per share, representing a negotiated 1% discount to the closing price of the Company's common stock on December 12, 2001. An independent third party, American Appraisal Associates, Inc., provided the Company's Board of Directors with a written opinion confirming that the terms and conditions of this transaction were fair, from a financial point of view, to the Company's stockholders other than CalPERS. Immediately prior to the transaction, CalPERS was the beneficial owner of 18,782,276 shares, or approximately 19.3%, of the Company's issued and outstanding common stock. As a result of the transaction, CalPERS' beneficial ownership was reduced to 8,182,276 shares, or approximately 9.45%, of the Company's issued and outstanding common stock. The Company's repurchases are reflected as treasury stock at cost and are presented as a reduction to consolidated stockholders' equity. In December 1999, the Company authorized the issuance of 2,000,000 shares of Series A Junior Participating Preferred Stock in connection with the adoption of a shareholder rights plan. This series of preferred stock has a quarterly dividend of the greater of \$1.00 or 100 times the dividend paid on our common stock, and it has a voting right of 100 votes per share. Also in connection with the shareholder rights plan adopted in December 1999, the Company's Board of Directors declared a dividend of one right to purchase 1/100th of a share of Series A Junior Participating Preferred Stock for each share of common stock. This right becomes exercisable on the occurrence of certain events, and it also may entitle the holder to purchase shares of common stock at one-half its market price on the occurrence of certain events. No shares of this series of preferred stock have been issued. F-22 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Note 13. Segment Reporting The Company has determined that its reportable segments are those that are based on the Company's method of internal reporting, which disaggregates its business by type. The Company has five reportable segments: Asset Management, Commercial, Residential, Urban, and Corporate. Asset Management is now reported as a separate business segment; it was previously presented predominately as part of the Commercial segment. Prior year amounts have been reclassified to conform with the current year presentation. The Asset Management segment leases and manages the Company-owned commercial buildings and land leases. The Commercial segment develops real estate for the Company's own account or for third parties, and acquires and sells developable land and commercial buildings. The Residential segment is involved in community development, project management, and, historically, home-building activities (see additional discussion regarding the sale of the home-building assets in Note 14, Sale of Home-Building Assets). The Urban segment entitles and develops major mixed-use development sites, which includes development for residential, office, retail, and entertainment purposes. The Corporate segment consists of administrative and other services. The accounting policies of the segments are the same as those described in the summary of significant accounting policies (See Note 2). Inter-segment gains and losses are not recognized. Debt and interest-bearing assets are allocated to segments based upon the grouping of the underlying assets. All other assets and liabilities are specifically identified. Each segment has a separate operating management structure. The Company uses a supplemental performance measure, Earnings Before Depreciation and Deferred Taxes ("EBDDT"), along with net income, to report operating results. EBDDT is not a measure of operating results or cash flows from operating activities as defined by generally accepted accounting principles. Further, EBDDT is not necessarily indicative of cash available to fund cash needs and should not be considered as an alternative to cash flows as a measure of liquidity. The Company believes that EBDDT provides relevant information about operations and is useful, along with net income, for an understanding of the Company's

operating results. EBDDT is calculated by making various adjustments to net income. Depreciation, amortization, and deferred income taxes are added back to net income as they represent non-cash charges. Since depreciation expense is added back to net income in arriving at EBDDT, the portion of gain on property sales attributable to depreciation recapture is excluded from EBDDT. In addition, gains on the sale of non-strategic assets and extraordinary items, including their current tax effect, represent unusual and/or non-recurring items and are excluded from the EBDDT calculation. A reconciliation from EBDDT to net income is also provided. F-23 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Financial data by reportable segment is as follows: Asset Management Commercial Residential Urban Corporate Total -----181,051 ----- Property sales and fee services: Sales (30,202) (37,337) (519) (149,698) ------ Gain on property sales....... 41,074 24,790 18,305 12,456 (519) 96,106 Equity in earnings of development joint ventures, net...... -- 9 27,670 -- (1,701) 25,978 ------ Total gain on property sales..... 41,074 24,799 net....... 5,518 (179) (3,868) 4,716 -- 6,187 ------- 45,502 18,692 32,122 13,605 (2,220) 107,701 ----- (75,110) (7) -- (684) 17,656 (58,145) Corporate administrative costs...... -- -- -- (19,256) (19,256) Minority recapture...... (11,428) -- -- - (11,428) ----- Pre-tax Investments in equity method subsidiaries......\$ (13,026) \$ -- \$ 74,721 \$ 2,035 \$ -- \$ 63,730 ======== Capital expenditures for segment assets...... \$ 72,075 \$234,124 \$ 58,640 \$ 61,317 \$ 9,468 \$ 435,624 ======== F-24 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) Asset Management Commercial Residential Urban Corporate Total ----- (In thousands) -- 9,809 ------ 161,299 --- -- 161,299 -----Cost of sales...... (46,410) (52,415) (238,930) -- - (337,755) ----------- Gain on property sales............ 42,913 16,536 53,892 -- -- 113,341 Equity in earnings of development joint ventures, net...... -- 13 27,767 -- -- 27,780 ------ Total gain on property sales...... 42,913 16,549 81,659 -- -- 141,121 Management and development fees...... 11,814 999 1,498 1,149 -- 15,460 Selling, general and administrative expenses................. (8,903) (9,643) (25,007) (2,248) -- (45,801) Other, 45,941 (1,118) -- 101,429 ----- (57,832) (4) (546) (1,153) 8,571 (50,964) Corporate administrative costs...... -- -- (15,675) (15,675) Minority recapture...... (14,519) -- -- -- (14,519) ------ Pre-tax

	Net Income
	====== ===============================
Capital expenditures for segment assets	\$ 31,646 \$245,647 \$ 115,428 \$ 41,264 \$ 2,067 \$ 436,052
CORPORATION NOTES TO CONSOLIDATED FIN Commercial Residential Urban Corporate Total 1999 Rental properties: Rental revenue	====== ======= F-25 CATELLUS DEVELOPMENT (ANCIAL STATEMENTS(Continued) Asset Management (In thousands) (In th
Property sales and fee services: Sales r	revenue
	7) (259,157)
net	Total gain on property sales velopment fees 10,568 896 892 2,612 14,968 Selling, 7,493) (6,192) (17,217) (825) (31,727) Other, 5) 35,627 10,993 Interest expense
	==== ====== Segment assets \$918,662
====== Capital expenditures for segment assets.	====== ===============================
Note 14. Sale of Home-Building Assets In July 2000, thome-building assets, with a book value of \$125.8 millimanaged by Brookfield Homes of California, Inc., for valued at \$22.5 million. Approximately \$77 million of costs, and other expenses related to the sale of the home the Company's working capital. Under the agreement, return on the retained interest and 35% of additional property and interest and the 35% share of profits from LLC development joint ventures, net" as home/lots are sold on property sales related to this transaction and recognimillion of the Company's 35% share of the profits of the investment in the LLC. In 2001, the Company sold its remaining deferred gain of \$14.2 million, which has be ventures, net". Note 15. Commitments and Contingence standby letters of credit and surety bonds in the amount institutions to guarantee performance on real property in partner in certain joint ventures, has made certain finant Company has guaranteed debt service of \$8.6 million and the surety and the surety and company has guaranteed debt service of \$8.6 million and company has guaranteed debt service of \$8.6 million and company has guaranteed debt service of \$8.6 million and continuents.	ASOLIDATED FINANCIAL STATEMENTS(Continued) the Company's residential subsidiary sold a majority of its lion, to a newly formed limited liability company ("LLC") \$139 million in cash and a retained interest in the new company the initial cash proceeds were used for debt repayment, closing the building operations. The remaining proceeds were added to the Company's residential subsidiary was entitled to a preferred rofits from LLC operations. The deferred gain related to the C's operations were recorded as part of "Equity in earnings of by LLC. In 2000, the Company recorded a \$13.4 million gain fixed \$8.3 million of the \$22.5 million retained interest, \$0.8 are LLC, and a \$1.0 million preferred return from the Company's retained interest in the LLC for \$8.2 million and recognized the ten included as part of "equity in earnings of development joint it ies As of December 31, 2001, the Company has outstanding to of \$225.3 million in favor of local municipalities or financial improvements or financial obligations. The Company, as a acting guarantees of \$42.3 million (Note 5). In addition, the and \$2.0 million for various residential projects. The Company linary course of business. The Company cannot predict with

certainty the final outcome of these proceedings. Considering current insurance coverages and the substantial legal defenses available, however, management believes that none of these actions, when finally resolved, will have a material adverse effect on the consolidated financial position, results of operations, or cash flows of the Company. Where appropriate, the Company has established reserves for potential liabilities related to legal actions or threatened legal actions. These reserves are necessarily based on estimates and probabilities of the occurrence of events and therefore are subject to revision from time to time. Some of the legal actions to which the Company is party seek to restrain actions related to the development process or challenge title to or possession of the Company's properties. Typically, such actions, if successful, would not result in significant financial liability for the Company but might instead prevent the completion of the development process originally planned. Inherent in the operations of the real estate business is the possibility that environmental liability may arise from the current or past ownership, or current or past operation, of real properties. The Company may be required in the future to take action to correct or reduce the environmental effects of prior disposal or release of hazardous substances by third parties, the Company, or its corporate predecessors. Future environmental costs are difficult to estimate because of such factors as the unknown magnitude of possible contamination, the unknown timing and extent of the corrective actions that may be required, the determination of the Company's potential liability in proportion to that of other potentially responsible parties, and the extent to which such costs are recoverable from insurance. Also, the Company does not generally have access to properties sold in the past. F-27 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) At December 31, 2001, management estimates that future costs for remediation of environmental contamination on operating properties and properties previously sold approximate \$9.6 million, and has provided a reserve for that amount. It is anticipated that such costs will be incurred over the next several years. Management also estimates that similar costs relating to the Company's properties to be developed or sold may range from \$24.3 million to \$43.5 million. These amounts will be capitalized as components of development costs when incurred, which is anticipated to be over a period of twenty years, or will be deferred and charged to cost of sales when the properties are sold. Environmental costs capitalized during 2001 totaled \$3.0 million. The Company's estimates were developed based on reviews that took place over several years based upon then-prevailing law and identified site conditions. Because of the breadth of its portfolio, and past sales, the Company is unable to review each property extensively on a regular basis. Such estimates are not precise and are always subject to the availability of further information about the prevailing conditions at the site, the future requirements of regulatory agencies, and the availability and ability of other parties to pay some or all of such costs. In 2001, \$101 million of Community Facility District ("CFD") bonds were sold to finance public infrastructure improvements at Mission Bay in San Francisco and Pacific Commons in Fremont. Bonds totaling \$71 million were issued for Mission Bay, of which \$17 million have a floating rate of interest initially set at 2.85% (1.5% at December 31, 2001) with the remaining \$54 million at a fixed rate of 6.02%. The Company has issued a letter of credit totaling \$17 million in support of the floating rate bond issued for Mission Bay. At Pacific Commons, \$30 million of bonds were issued and have a weighted average fixed interest rate of 6.20%. These bonds have a series of maturities up to thirty years. At December 31, 2001, for Mission Bay \$2.4 million of the \$17 million floating rate bonds and \$10.9 million of the \$54 million fixed rate bonds were used to reimburse costs the Company incurred on behalf of the district; for Pacific Commons, approximately \$0.1 million of cost was reimbursed. At December 31, 2001, the Company has incurred, but has not been reimbursed, costs of \$25.1 million for Mission Bay and \$12.7 million for Pacific Commons. Upon completion of the infrastructure improvements at Mission Bay, for which the \$71 million CFD bonds were issued, the improvements will be transferred to the City of San Francisco. Therefore, the expected reimbursement of the infrastructure costs from the bonds is reflected in Other Assets. The Company will retain the infrastructure improvements at Pacific Commons, for which the \$30 million CFD bonds were issued, until the land is sold. Therefore, as construction of the improvements proceeds, the costs incurred are capitalized and the liability of the CFD bonds has been recorded. At Mission Bay, the landowners must satisfy any shortfall in annual debt service obligations for the CFD bonds, if incremental tax revenues generated by the projects are insufficient. At Pacific Commons, developed and designated developed property is taxed first, and any shortfall in annual debt service is paid by a tax on vacant land. Note 16. Related Party Transactions At December 31, 2001, the Company has a \$13.2 million variable rate (8.42% at December 31, 2001) note receivable maturing June 1, 2005 from one of its unconsolidated joint venture investments. The note is collateralized by the property owned by the venture. Interest earned was \$0.9 million and \$0.4 million in 2001 and 2000, respectively. The Company provides development and management services to various

unconsolidated joint venture investments. Fees earned were \$1.2 million, \$0.6 million, and \$1.1 million in 2001, 2000, and 1999, respectively. Deferred fees of \$1.0 million at December 31, 2001 will be earned as completed projects are sold. F-28 CATELLUS DEVELOPMENT CORPORATION NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued) In 2001, the Company entered into a 99-year ground lease with one of its unconsolidated joint venture investments, \$3.1 million of rent payments were received, of which \$1.8 million was recognized as rental income during 2001, and \$1.3 million will be recognized, together with annual rents, over the life of the lease. The Company also received \$0.4 million of interest from this venture on a prior loan. There were no outstanding loans at December 31, 2001. The Company has a \$4.5 million collateralized 9.0% note receivable from an unconsolidated joint venture for project costs plus accrued interest. The note is collateralized by property owned by the venture, and matures in October 2028. The Company has entered into various lease agreements with this unconsolidated joint venture. As lessee, rent expense was \$0.1 million in each of the years 2001, 2000, and 1999; this lease will expire in November 2011. As lessor, the Company entered into a ground lease, which will expire in August 2054. The Company earned rental income of \$0.2 million in each of the last three years and has recorded a \$1.4 million receivable associated with this lease. F-29 CATELLUS DEVELOPMENT CORPORATION Summarized Ouarterly Results (Unaudited) The Company's income and cash flow are determined to a large extent by property sales. Sales and net income have fluctuated significantly from quarter to quarter, as evidenced by the following summary of unaudited quarterly consolidated results of operations. Property sales fluctuate from quarter to quarter, reflecting general market conditions and the Company's intent to sell property when it can obtain attractive prices. Cost of sales may also vary widely because (i) properties have been owned for varying periods of time; (ii) properties are owned in various geographical locations; and (iii) development projects have varying infrastructure costs and build-out periods. Year Ended December 31, ------ 2001 2000 ------ First Second Third Fourth First Second Third Fourth ----- (In thousands, except per share data) Rental Property operating costs...... (14,120) (14,088) (17,390) (17,065) (12,658) (13,731) (14,251) (14,632) ----------- 57,896 67,966 3,324 2,749 6,118 Selling, general and administrative expenses...... (9,583) (5,997) (6,373) (4,617) (9,923) (9,409) (14,249) (12,220) Interest expense...... (14,693) (15,017) (13,895) (14,540) (9,819) (10,753) (12,957) (17,435) Gain on non-strategic asset sales.. 1,747 1,389 765 8 27,667 (198) 18,662 148 Corporate administrative costs..... (5,545) (5,062) (4,685) (3,964) (4,260) (3,460) (3,656) (4,299) Depreciation and amortization...... (12,934) (12,932) (12,877) (13,715) (10,870) (11,379) (11,661) (12,595) Net income \$ 26,208 \$ 22,171 \$ 28,646 \$ 19,496 \$ 34,738 \$ 0.14 ======= ======= Net income per common share-- assuming dilution...... \$ 0.24 \$ 0.21 \$ 0.28 \$ 0.20 \$ 0.32 \$ 0.24 \$ 0.33 \$ 0.13 ====== ======= EBDDT/(1)/\$ 46,768 \$ 46,618 \$ Exhibit Number ----- 3.1A Restated Certificate of Incorporation of the Registrant effective December 4, 1990, is incorporated by reference to the exhibits to the Registration Statement on Form 10 (Commission File No. 0-18694) as filed with the Commission on July 18, 1990. 3.1B Amendment to Restated Certificate of Incorporation of the Registrant effective July 13, 1993, is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 2000. 3.2 Amended and Restated Bylaws of the Registrant are incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 2000. 4.1 Form of Certificate of Designations of Series A Junior Participating Preferred Stock is incorporated by reference to the exhibits to the Form 8-K as filed with the Commission on December 28, 1999. 4.3 Loan Agreement by and between Catellus Finance 1, L.L.C. and Prudential Mortgage Capital Company, Inc. dated as of October 28, 1998, is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1998. 10.1 Restated Tax Allocation and Indemnity Agreement dated December

29, 1989, among the Registrant and certain of its subsidiaries and Santa Fe Pacific Corporation is incorporated by reference to the exhibits to the Registration Statement on Form 10 (Commission File No. 0-18694) as filed with the Commission on July 18, 1990. 10.2 State Tax Allocation and Indemnity Agreement dated December 29, 1989, among the Registrant and certain of its subsidiaries and Santa Fe Pacific Corporation is incorporated by reference to the exhibits to the Registration Statement on Form 10 (Commission File No. 0-18694) as filed with the Commission on July 18, 1990. 10.3A Registration Rights Agreement dated as of December 29, 1989, among the Registrant, BAREIA, O&Y and Itel is incorporated by reference to the exhibits to the Registration Statement on Form 10 (Commission File No. 0-18694) as filed with the Commission on July 18, 1990. 10.3B First Amendment to Registration Rights Agreement among the Registrant, BAREIA, O&Y and Itel is incorporated by reference to the exhibits to Amendment No. 2 to Form S-3 as filed with the Commission on February 4, 1993. 10.3C Letter Agreement dated November 14, 1995, between the Registrant and California Public Employees' Retirement System ("CalPERS") is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1995, 10.3D Purchase and Sale Agreement dated December 12, 2001 between the Registrant and CalPERS is incorporated by reference to the exhibits to the Form 8-K as filed with the Commission on December 13, 2001. 10.4 Amendment to Registrant's Amended and Restated 1991 Stock Option Plan, dated as of September 26, 2001, is incorporated by reference to the exhibits to the Form 10-Q for the quarter ended September 30, 2001. The Amended and Restated 1991 Stock Option Plan, as previously amended and restated, is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1997. 10.5 Amendment to Registrant's Amended and Restated 1995 Stock Option Plan, dated as of September 26, 2001, is incorporated by reference to the exhibits to the Form 10-Q for the guarter ended September 30, 2001. The Amended and Restated 1995 Stock Option Plan, as previously amended and restated, is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1997. 1 Exhibit Number ----- 10.6 Amendment to Registrant's Amended and Restated Executive Stock Option Plan, dated as of September 26, 2001, is incorporated by reference to the exhibits to the Form 10-Q for the quarter ended September 30, 2001. The Amended and Restated Executive Stock Option Plan, as previously amended and restated, is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1997. 10.7 Amendment to Registrant's Amended and Restated 1996 Performance Award Plan, dated as of September 26, 2001, is incorporated by reference to the exhibits to the Form 10-O for the quarter ended September 30, 2001. The Amended and Restated 1996 Performance Award Plan, as previously amended and restated, is incorporated by reference to the exhibits to the Form 10-Q for the quarter ended March 31, 1999. 10.8 Amendment to Registrant's 2000 Performance Award Plan, dated as of September 26, 2001, is incorporated by reference to the exhibits to the Form 10-Q for the quarter ended September 30, 2001. The 2000 Performance Award Plan is incorporated by reference to the exhibits to the Registrant's proxy statement filed with the Commission on Schedule 14A on March 31, 2000 for the Annual Meeting of Stockholders held on May 2, 2000. 10.9 Registrant's Deferred Compensation Plan is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 1997. 10.10 Third Amended and Restated Employment Agreement dated as of December 24, 2001, between the Registrant and Nelson C. Rising is attached. 10.11 Memorandum of Understanding regarding Employment dated February 7, 2001, between the Registrant and Timothy J. Beaudin is incorporated by reference to the exhibits to the Form 10-Q for the quarter ended September 30, 2001. 10.12 Memorandum of Understanding regarding Employment dated February 7, 2001, between the Registrant and C. William Hosler is incorporated by reference to the exhibits to the Form 10-K for the year ended December 31, 2000. 10.13 Rights Agreement dated as of December 16, 1999, between the Registrant and American Stock Transfer and Trust Company is incorporated by reference to the exhibits to the Form 8-K as filed with the Commission on December 28, 1999. 21 Schedule of Subsidiaries and Joint Ventures of the Registrant is attached. 23 Consent of Independent Accountants is attached. 24 Power of Attorney to sign this Form 10-K executed by Joseph F. Alibrandi and a schedule of substantially identical powers of attorney executed by other non-employee members of the Board of Directors are attached. The Registrant has omitted instruments with respect to long-term debt where the total amount of the securities authorized thereunder does not exceed 10 percent of the assets of the Registrant and its subsidiaries on a consolidated basis. The Registrant agrees to furnish a copy of such instruments to the Commission upon request. 2 REPORT OF INDEPENDENT ACCOUNTANTS ON FINANCIAL STATEMENT SCHEDULES To the Board of Directors of Catellus Development Corporation Our audits of the consolidated financial statements referred to in our report dated February 1, 2002, appearing on page F-2 of this Form 10-K of Catellus Development Corporation, also included an audit of the financial statement schedules listed in Item 14(a)(2) of this Form 10-K. In our opinion, these

Financial Statement Schedules present fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements, PRICEWATERHOUSECOOPERS LLP San Francisco, California February 1, 2002 S-1 CATELLUS DEVELOPMENT CORPORATION SCHEDULE II--VALUATION AND QUALIFYING ACCOUNTS Three Years Ended December 31, 2001 (In thousands) Additions ----- Balance at Charged to Charged Beginning Costs and to Other Balance at of Year Expenses Accounts Deductions End of Year ------ Year ended December 31, 1999 Allowance for doubtful accounts receivable. \$ 1,267 \$ 404 -- \$ (417)/(1)/ \$ 1,254 Allowance for doubtful notes receivable.... 1,860 -- -- 1,860 Reserve for abandoned projects............ 307 -- -- (307)/(2)/ -- Reserve for environmental and legal costs.. 12,849 -- -- (2,347)/(3)/ 10,502 Year ended December 31, 2000 Allowance for doubtful accounts receivable. 1,254 853 -- (404)/(1)/ 1,703 Allowance for doubtful notes receivable.... 1,860 2,000 --(40)/(1)/ 3,820 Reserve for environmental and legal costs.. 10,502 -- -- (125)/(3)/ 10,377 Year ended December 31, 2001 Allowance for doubtful accounts receivable, 1,703 444 -- (716)/(1)/ 1,431 Allowance for doubtful notes receivable.... 3,820 -- -- (2,000)/(4)/ 1,820 Reserve for environmental and legal costs.. 10,377 1,102 -- (263)/(3)/ 11,216 ----- Notes: /(1) Balances written off as uncollectible. / /(2) Costs of unsuccessful projects written off. / /(3) Environmental and legal costs incurred. / /(4) Recovery of note receivable previously written off. / S-2 CATELLUS DEVELOPMENT CORPORATION SCHEDULE III--REAL ESTATE AND ACCUMULATED DEPRECIATION December 31, 2001 (Dollars in thousands) Cost Capitalized Subsequent to Gross Amount at Which Carried Initial Cost to Catellus Acquisition at Close of Period/(1)(2)(3)/ ---------- Buildings & Carrying Buildings & Description Encumbrances Land Improvements Improvements Costs Land Improvements Total ------------ Rental properties.......... \$1,116,105 \$178,395 \$120,307 \$1,051,794 \$129,727 \$178,395 \$1,301,828 \$1,480,223 ------ Developable properties Mission Bay, San Francisco, CA...... 45,578 69,861 3,952 99,775 50,399 69,861 154,126 223,987 Other properties less than 5% of total... 139,529 137,807 10,397 237,132 89,362 137,807 336,891 474,698 ------------ Total developable properties....... 185,107 207,668 14,349 336,907 139,761 207,668 491,017 698,685 ------Other...... 558 3,086 -- 1,895 71 3,086 1,966 5,052 ------Which Depreciation Date of in Latest Completion Income Accumulated of Date Statement is Description Depreciation Construction Acquired Computed ------ Rental properties.......... \$325,130 N/A Various (4) ------ Developable properties Mission Bay, San Francisco, CA...... 4,644 N/A Various (4) Other properties less than 5% of total... 5,244 N/A Various (4) ----- Total developable ====== -----/(1) The aggregate cost for Federal income tax purpose is approximately \$1,610,422. //(2) See Attachment A to Schedule III for reconciliation of beginning of period total to total at close of period. //(3) Excludes investments in joint ventures and furniture and equipment. / /(4) Reference is made to Note 2 to the Consolidated Financial Statements for information related to depreciation. / S-3 CATELLUS DEVELOPMENT CORPORATION ATTACHMENT A TO SCHEDULE III RECONCILIATION OF COST OF REAL ESTATE AT BEGINNING OF PERIOD WITH TOTAL AT END OF PERIOD (In thousands) Year Ended December 31, ------2001 2000 1999 ------ \$1,969,050 \$1,873,254 accounts....... 6,075 22,107 505 ------ Total additions...... 411,430 453,929 492,974 ------ Deductions during period: Cost of real estate sold...... 195,541 356,077 248,578 Other Reclassification to personal property and other accounts..... ====== RECONCILIATION OF REAL ESTATE ACCUMULATED DEPRECIATION AT BEGINNING OF PERIOD WITH TOTAL AT END OF PERIOD (In thousands) Year Ended December 31, ------ Balance at January 1........... \$303,866 \$279,946

\$252,332 Additions during period: Charged to expense 43,522 39,266 32,890
Deductions during period: Cost of real estate sold 11,923 14,685 4,773 Other (276) 661
503 Total deductions 11,647 15,346 5,276 Balance at December
31 \$335,741 \$303,866 \$279,946 ======= ==== S-4