AIRGATE PCS INC /DE/ Form 425 January 11, 2005

David E. Sharbutt

**Chairman & Chief Executive Officer** 

15th Annual Global Entertainment, Media & Telecommunications Conference

**January 9-12, 2005** 

Scottsdale, Arizona	Edgar Filing: AIRGATE PCS INC /DE/ - Form 425			
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#### **Safe Harbor Provisions**

This document contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, (1) statements about the benefits of the proposed merger between Alamosa Holdings, Inc. ("Alamosa") and AirGate PCS, Inc. ("AirGate"), including future financial and operating results; (2) statements with respect to Alamosa's plans, objectives, expectations and intentions and other statements that are not historical facts; and (3) other statements identified by words such as "believes," "expects," "anticipates," "estimates," "intends," "plans," "targets," "projects" and similar expressions. Such statements are based upon the current beliefs and expectations of Alamosa's and AirGate's management and are subject to significant risks and uncertainties. Actual results may differ from those set forth in the forward-looking statements.

The following factors, among others, could cause actual results to differ from those set forth in the forward-looking statements: (1) the businesses of Alamosa and AirGate may not be integrated successfully or such

integration may be more difficult, time-consuming or costly than expected; (2) expected combination benefits from the Alamosa/AirGate transaction may not be fully realized or realized within the expected time frame; (3) the failure of AirGate and Alamosa stockholders to approve the merger and/or the failure to obtain approvals from regulators or other groups; (4) disruption from the merger making it more difficult to maintain relationships with clients, employees or suppliers; (5) Alamosa's and AirGate's dependence on their affiliation with Sprint; (6) shifts in populations or network focus; (7) changes or advances in technology; (8) changes in Sprint's national service plans or fee structure with Alamosa or AirGate; (9) change in population; (10) difficulties in network construction; (11) increased competition in Alamosa's and AirGate's markets; and (12) adverse changes in financial position, condition or results of operations. Additional factors that could cause Alamosa's and AirGate's results to differ materially from those described in the forward-looking statements can be found in the 2004 Annual Report on Form 10-K of AirGate and in the 2003 Annual Report on Form 10-K and in the Quarterly Reports on Form 10-O of Alamosa filed with the Securities and Exchange Commission (the "Commission") and available at the Commission's internet site (http://www.sec.gov). The forward-looking statements in this document speak only as of the date of the document, and Alamosa and AirGate assume no obligation to update the forward-looking statements or to update the reasons why actual results could differ from those contained in the forwardlooking statements.



#### **Safe Harbor Provisions (continued)**

On December 22, 2004, Alamosa filed a registration statement with the Commission containing Alamosa's and AirGate's preliminary joint proxy statement/prospectus regarding the proposed merger with AirGate. Stockholders are urged to read the Preliminary joint proxy statement/prospectus regarding the proposed transaction, And the definitive joint proxy statement/prospectus when it becomes available Because it contains, or will contain, important information. Stockholders will

be able to obtain a free copy of the joint proxy statement/prospectus, as well as other filings containing information about Alamosa and AirGate, without charge, at the Securities and Exchange Commission's internet site (http://www.sec.gov). Copies of the joint proxy statement/prospectus and the filings with the Securities and Exchange Commission that will be incorporated by reference in the joint proxy statement/prospectus can also be obtained without charge, when they become available, by directing a request to Alamosa Holdings, Inc., 5225 S. Loop 289, Lubbock, Texas 79424, Attention: Jon Drake (806-722-1100); or AirGate PCS, Inc., Harris Tower, 233 Peachtree Street, N.E. Suite 1700, Atlanta, Georgia 30303, Attention: Bill Loughman (404-525-7272).

The respective directors and executive officers of Alamosa and AirGate and other persons may be deemed to be participants in the solicitation of proxies in respect of the proposed merger. Information regarding Alamosa's directors and executive officers is available in the proxy statement filed with the Securities and Exchange Commission by Alamosa on April 23, 2004, and information regarding

AirGate's directors and executive officers is available in the proxy statement filed with the Securities and Exchange Commission by AirGate on March 5, 2004. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, are contained in the joint proxy statement/prospectus filed by Alamosa with the Securities and Exchange Commission on December 22, 2004, and other relevant materials to be filed with the Securities and Exchange Commission when they become available.

Investment Highlights-Why Wireless/Why Alamosa?

#### **Wireless Industry**

Current industry trends strong; Future industry trends also appear strong

Execution key to performance and cash flow

**Attractive assets** 

Critical footprint to Sprint & attractive markets

**Favorable Affiliation Agreements** 

**Experienced management team** 

**Strong financial position** 

Strong capital structure

Development of cash flow

Profitable growth strategy

Consolidation is now a Reality

15.8	mil	lion	P	OP	S

12.3 million covered POPs

15 states

74 cities

915,000 subscribers \*

Less penetrated

Less competition

**Favorable roaming position** 

Attractive demographics

#### **Attractive Markets**

## Alamosa s Footprint

Note: \* As of December 31, 2004

5

#### **Critical Footprint to Sprint**

Experienced Management Team
Officer
Management
Experience
Years of
Experience
David Sharbutt
Chairman & CEO
SBC, telecom
consulting
32
Kendall Cowan
CFO
Coopers & Lybrand,

public accounting

30	
Steven Richardson	
COO	
Cingular, SBC, PacBell	
28	
Anthony Sabatino	
СТО	
Sprint PCS	
(national	
RF director)	
26	
Loyd Rinehart	
SVP	
Corp. Fin	
Various senior finance	
positions	
30	
Margaret Couch	
CIO (Integration)	
Human resources	
consulting	
27	
6	
First Sprint PCS affiliate to achieve	

positive cash flow

Successfully transformed capital structure

First to renegotiate Sprint agreements

Successfully integrated three acquisitions

#### Cash & Investments of \$160 million

Cash flow positive

No debt principal payments until 2009

Cash flow increasing with subscriber growth and roaming revenue

Net debt declining

Stable ARPU\*\* (w/o Roaming) \$57

Roaming Revenue increased 14% (average \$24 per subscriber)

Stable Cash Cost Per User (CCPU)\*\* (w/ Roaming) \$45

Lower Cost Per Gross Addition (CPGA)\*\* \$351

Stable average monthly customer churn-2.4%

Better than expected level of net customer additions-53,000

Increased Sprint PCS Vision attachment rate (Q3 04) ~ 54%

Efficient fixed asset expenditures-\$22.8 million

8

#### NOTES:

\*\* See appendix for reconciliation of Adjusted EBITDA, ARPU/CCPU



# Rapid Growth in Adjusted EBITDA\*

#### NOTES:

- 1 Excludes one-time access revenue adjustment of \$5.4 million.
- \* See appendix for reconciliation of adjusted EBITDA

### Improving Profit Profile Incremental Change (Svc. Revenue & Adj. EBITDA\*\* ( 03- 04))

10

20%

Margin

23%

Margin

43%

Margin

NOTES:

\*\* See appendix for reconciliation of Adjusted EBITDA, ARPU/CCPU

**Profitable Growth Strategy** 

**Execute the Plan** 

**Growth with right economics** 

**Drive scale through business** 

**Enhance Value of Customers** 

**Increased distribution** 

**Increased 2 year contracts** 

**Expand Network Prudently** 

#### **Roaming opportunities**

## **In-market expansion**

11

Service Revenues (\$ mm)

Prime Subscriber %

**Monthly Churn %** 

Subscribers (000s)

(at period end)

2003
2002
2003
2003 Avg
2002 Avg
Execute The Plan- Growth with Right Economics
2004
2004
12
2004 Avg

See appendix for reconciliation/calculation of ARPU/CCPU

2001

2002

2003

2

2004

**Historical Roaming Trends** 

# Numerous NPV-positive roaming sites identified Fixed voice roaming rate with Sprint PCS \$0.058 per minute through 2006 Favorable Sprint PCS travel ratio (1.15 to 1.0 in Q3 04) Additional future revenue from Qwest, Virgin Mobile and AT&T 2003 14 **\$8** \$11 **\$9 \$9 \$10** \$12 **\$10 Expand Network Coverage Prudently-Profitable Roaming Position**

\$9.5

15

Expand the Network Prudently Expected Alamosa PCS Coverage 2004-2005

#### Wireless Consolidation-It is Now a Reality!

16

**National** 

<u>Affiliates</u>

46 Million Customers

97 of Top 100 Markets

35 Million Customers

\$34 Billion in LTM Revenues

23 Million Lic. Pops/19 Million Covered Pops

1.2MM Customers

Sprint-Nextel

Overlap of Nextel/Nextel Partners with Alamosa (including AirGate)

**Creation of the Premier Sprint Affiliate** 

**Sector leading combination** 

**Creation of the premier Sprint Affiliate** 

Over 23 million total POPs, 18 million covered POPs and 1.25 million subscribers

Pro forma size should appeal to a broader investor base

Alamosa is the strongest Sprint Affiliate

Consistently strong operating results - strongest balance sheet

Enables combined company to further rationalize pro forma capital structure to the benefit of each companies shareholders

Management team with a proven track record of successful integrations of acquisitions

Integrated over \$690 million<sup>1</sup> of acquisitions since 2000

Earnings power better than sum of parts

Estimated annual operational synergies of approximately \$10.0 million

Additional scale benefits

Lower cost of capital

Platform for future organic and external growth

Pro forma company will be far and away the largest Sprint Affiliate on all metrics

**Enhances relationship with Sprint** 

#### Note:

1 Based on Alamosa s stock price prior to the announcement of each transaction

Merger Beneficial to All Shareholders

AirGate Shareholders

**Attractive valuation** 

Immediate increase in liquidity

Opportunity to receive a portion of proceeds in cash

**Strong Alamosa currency offered** 

Most liquid stock in Sprint Affiliate sector

Largest market capitalization of the Sprint Affiliates

Best trading fundamentals of any Sprint Affiliate

Significant coverage from Wall Street research analysts

Alamosa Shareholders

Pro forma Company is better positioned to grow and create shareholder value

Accretive on all key metrics

POPs, Subscribers, EBITDA, FCF

Positions Alamosa as the sector consolidator

Proven track record of value creation through acquisitions

**Roberts Wireless Communications** 

Washington Oregon Wireless

**Southwest PCS** 



**Strong Pro Forma Footprint** 

20

The pro forma Company will be the premier and largest Sprint Affiliate

D	ocition	ad for	Sector	Lood	archin
Р	ncitian	ea tar	· Sector	i ean	ercnin

Industry leading combination with significantly increased scale

Net Adds (000s) Q3 04

Covered POPs (mm)

Total POPs (mm)

EOP Subscribers (000s) Q3 04

Source: Alamosa s 2004 reported data and Company Guidance, Wall Street research and publicly reported data from AirGate PCS.

21

1,251

866 449 385 383 241 231 185 0 200 400 600 800 1,000 1,200 1,400 APCS + PCSA APCS UNWR **PCSA** UPCS IPCX IWO HZPS 62

18 9 8 7 5 (6) -10 10 30 50 70 APCS + PCSA APCS UPCS **PCSA** IPCX UNWR IWO **HZPS** 23.2 15.8 11.3

10.0

7.8

7.5

7.4 6.3 0.0 4.0 8.0 12.0 16.0 20.0 24.0 APCS + PCSA APCS UNWR UPCS IPCX **HZPS** PCSA IWO 18.4 12.3 8.1 7.9 6.1 5.9

5.7

4.8

0.0 4.0 8.0 12.0 16.0 20.0 APCS + PCSA APCS UNWR UPCS PCSA IPCX

HZPS

IWO

**Positioned for Sector Leadership** 

Strong pro forma cash flow generation

Does not reflect pro forma impact of estimated annual synergies

LTM EBITDA (mm)

CY 2004 EBITDA (mm)

LTM EBITDA Capex (mm)

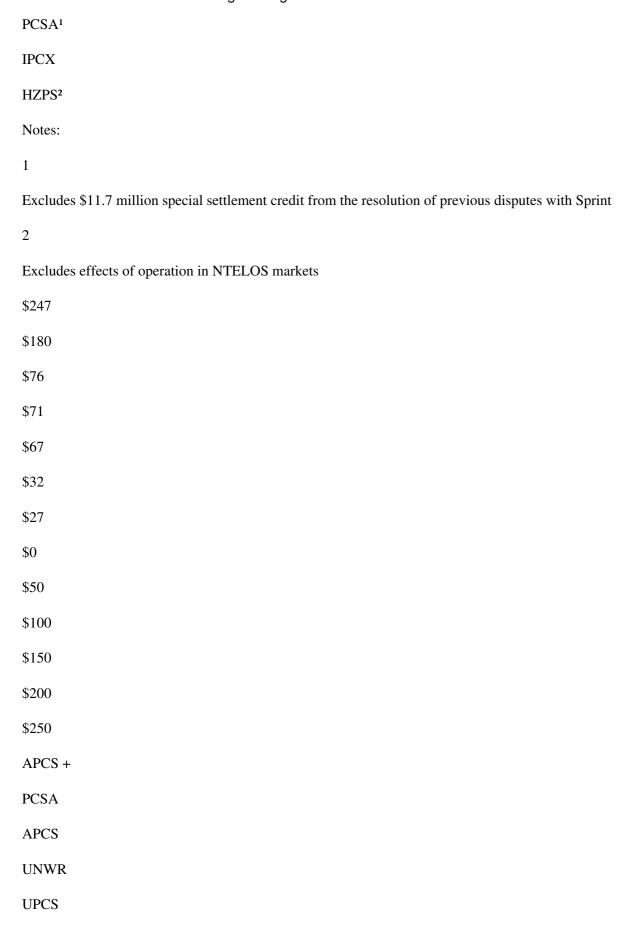
CY 2004 EBITDA Capex (mm)

Source: Alamosa s 2004 reported data and Company Guidance, Wall Street research and publicly reported data from AirGate PCS.

\$136 \$90 \$48 \$46 \$44 \$17 \$0 \$50 \$100 \$150 APCS + **PCSA** APCS UNWR **PCSA UPCS** IPCX \$133 \$86 \$60 \$47 \$31 \$24 \$0 \$50

\$100

	Eugai Filling. AINGAT	E PGS INC/DE/ - POIII	1 425	
\$150				
APCS +				
PCSA				
APCS				
UNWR				
PCSA				
UPCS				
IPCX				
\$227				
\$166				
\$79				
\$63				
\$62				
\$36				
\$28				
\$0				
\$50				
\$100				
\$150				
\$200				
\$250				
APCS +				
PCSA				
APCS				
UNWR				
UPCS				



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**Transaction Terms** 

Q1 2005

Expected Closing:

Alamosa and AirGate shareholders

**Sprint** 

#### Hart-Scott-Rodino antitrust approval

Required Approvals:

\$630 million, based on closing prices of Alamosa & AirGate on December 7, 2004

Includes assumption of approximately \$238 million of net debt

AirGate shareholders can elect cash consideration if desired

Based on Alamosa s trailing 10-day average price prior to closing

Cash consideration capped at \$100 million subject to proration

Restricted stock & options settled in cash

Election period from mailing of proxy to day prior to AirGate shareholder meeting

Purchase Price:

Cash Election:

2.87 Alamosa shares per AirGate share

\$33.01 per AirGate share based on Alamosa closing price of \$11.50 on December 7, 2004

Consideration:

23

#### **Implied Valuation**

Assuming 100% stock consideration, AirGate shareholders will own approximately  $18.1\%^1$  of the pro forma company

Alamosa would issue approximately 33.8 million shares<sup>2</sup> to AirGate shareholders

Implied valuation based on 12/7/04 Alamosa share price

Price per AirGate share of \$33.01

**Equity value of \$392 million** 

**Enterprise value of \$630 million** 

**Implied market multiples:** 

**Enterprise value / Total POPs = \$85** 

**Enterprise value / Covered POPs = \$103** 

Enterprise value / LTM EBITDA = 10.1x

**Enterprise value / LTM EBITDA - Capex = 13.6x** 

#### Note:

- 1 Alamosa s convertible preferred stock included on an as-converted basis
- 2 Restricted stock units will receive cash consideration and in-the-money options outstanding will receive a cash payment equal to the

excess of the per share price over the exercise price

24

**\$94.0** 

\$14.1 <sup>1</sup>

**\$79.9** 

LTM Capex (mm)

\$227.1

\$61.5<sup>1</sup>

\$165.5

LTM EBITDA (mm)

\$302.9

\$211.4
CY Q3 Total Revenue (mm)
Combined
AirGate
Alamosa
\$63.0
\$17.1 <sup>1</sup>
\$45.9
CY Q3 EBITDA (mm)
\$1,085.6
\$336.1
\$749.5
LTM Total Revenue (mm)
Financial:
62.3
9.3
53.0
CY Q3 Net Additions (000s)
6.8%
6.2%
7.0%
Penetration of Covered POPs
1,250,537
384,537
866,000

\$91.5

EOP Subscribers (9/30/04)		
18.9		
6.1		
12.82		
Covered POPs (mm)		
23.2		
7.4		
15.8		
Total POPs (mm)		
Operating:		
Historical Operating & Financial Highlights		
Notes:		

- Excludes an approximately \$10.9 million one time adjustment related to the settlement with Sprint
- 2 Based on 2004 Guidance from Alamosa

25

Pro Forma	Capi	tal	liza	tion

26

(\$ in millions)

\$0.0

Max

9/30/2004

9/30/2004

**Cash Scenario** 

Coupon

Maturity
Alamosa
AirGate
1
Adj.
Pro Forma
Cash & Equivalents
\$159.6
\$105.8
(\$123.1)
\$142.4
Capital Lease
\$0.9
\$0.9
Senior Secured Floating Rate Notes
L+3.75
10/15/2011
-
\$175.0
175.0
Senior Subordinated Secured Notes

9.375%

9/1/2009				
-				
159.0				
159.0				
Senior N	otes			
8.500%				
1/31/201	2			
250.0				
-				
250.0				
Senior N	otes			
11.000%				
7/31/201	0			
250.9				
-				
250.9				
Senior N				
12.500%				
2/1/2011				
11.6				
_				

11.6

Senior Notes	
13.625%	
8/15/2011	
2.3	
-	
2.3	
Senior Discount Notes	
12.000%	
7/31/2009	
211.8	
-	
211.8	
Senior Discount Notes	
12.875%	
2/15/2010	
6.1	
-	

**Total Debt** 

\$227.1

Source: S-4, 12/22/04
Note:
1 Pro forma for offering of \$175 million Senior Secured Floating Rate notes.
Proceeds used to repay senior credit facility and redeem its existing 13.5% Senior Subordinated notes
2 Excludes \$11.7 million special settlement credit from the resolution of previous disputes with Sprint
Accretive Transaction
The transaction is EBITDA per share accretive to

Alamosa s shareholders

# 17% accretive to 2004 EBITDA per share on a proforma basis (all stock consideration)

10.0

Pro	forma	for t	he im	nact of	estimated	annual	synergies
110	IVIIII	IUI U	110 1111	Duct OI	Coulinated	ummum	Dyller Lieb

Source: Alamosa s 2004 data per Company s guidance. AirGate s 2004 data per consensus Wall Street research
2004E EBITDA Accretion
Note:
1 Alamosa s convertible preferred stock included on an as converted basis
Alamosa Pro Forma
Alamosa
Stock &
Stand Alone
All Stock
\$100mm Cash
Pro Forma Shares Outstanding (mm)
153.3
187.1
178.4
EBITDA
2004E EBITDA (mm)
\$180.0
\$246.5
\$246.5
Operating Synergies
-

10.0
Pro Forma 2004E EBITDA (mm)
\$180.0
\$256.5
\$256.5
EBITDA / Share
1.17
1.37
1.44
2004 EBITDA Accretion per Share
-
17%
22%
27

#### **2004 GUIDANCE**

Full year 2004 Adjusted EBITDA\* of approximately \$180 million

Fixed asset additions of \$90 million

Penetration of Alamosa markets to be in the range of 7.1 to 7.4 percent by year-end 2004. Covered pops expected to be approximately 12.8 million

Full year churn of 2.4% percent or lower

28

#### **Summary**

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**Wireless Industry** 

Current industry trends strong; Future industry trends also appear strong

**Execution key to performance and cash flow** 

**Attractive assets** 

Critical footprint to Sprint & attractive markets

Favorable Affiliation Agreements
Experienced management team
Strong financial position
Strong capital structure
Development of cash flow
Profitable growth strategy
Consolidation is now a Reality

#### Calculation of Adjusted EBITDA\*

Adjusted earnings before interest, taxes, depreciation and amortization ( Adjusted EBITDA ) are defined as net loss plus taxes, net interest expense,

depreciation expense, amortization expense and other non-cash expense items. Adjusted EBITDA is a measure used by the investment community in the

telecommunications industry for comparability and is not intended to represent the results of our operations in accordance with GAAP.

30

Q3 2004

Q2 2004

Q1 2004	
Q4 2003	
Q3 2003	
Q2 2003	
Q1 2003	
2002	
2001	
Net Income/Loss	
\$2,168	
(\$10,706)	
(\$12,548)	
(8,142)	
<b>\$</b>	
(17,510)	
<b>\$</b>	
(18,663)	
<b>\$</b>	
(30,531)	
<b>\$</b>	
(403,349)	
<b>\$</b>	
(147,423)	
<b>\$</b>	
Income tax benefit	
-	
240	
317	

(2,235)	
(5,446)	
(4,480)	
(5,768)	
(67,086)	
(80,441)	
Net interest expense	
18,844	
18,731	
18,067	
20,780	
26,332	
25,702	
26,152	
99,404	
70,066	

Depreciation and amortization	
25,886	
25,523	
27,384	
27,959	
28,235	
27,419	
26,882	
105,121	
94,722	
Non-cash compensation	
30	
25	
26	
251	
45	
199	
41	

29	
(916)	
Gain (Loss) on derivative instruments	
(1,200)	
11,926	
(12,672)	
(2,858)	
-	
-	
-	
-	
-	
Impairment of goodwill	
-	
-	
_	

-		
-		
-		
-		
291,635		
-		
Impairment of property and equipment		
172		
2,604		
306		
1,558		
291		
34		
360		
1,194		
-		

Loss on debt extinguishment		
-		
-		
13,101		
-		
-		
-		
-		
5,472		
Adjusted EBITDA		
45,900		
45,900		
48,343		
33,981		
37,313		
57,515		
31,947		
30,211		

17,136	
26,948	
(58,520)	
Provision for bad debts	
3,489	
- 1 <del>-</del> 0	
2,179	
1,935	
2,351	
4.100	
1,100	
2.500	
3,500	
6,500	
40,285	
17,490	
Non-cash accretion of ARO	
48	
46	
45	
41	

524	
-	
-	
-	
-	
Debt exchange expenses	
•	
-	
- 5,166	
3,100	
2,332	
2,002	
1,196	
<u>-</u>	
-	
-	
Non-cash interest items	

6,525	
6,277	
6,273	
7,728	
10,123	
9,898	
9,653	
36,773	
32,022	
Interest expense, net	
(18,844)	
(18,731)	
(18,067)	
(20,780)	
(26,332)	
(25,702)	
(26,152)	

(99,404)	
(70,066)	
Cash income taxes	
(240)	
(317)	
-	
-	
-	
-	
-	
-	
Working capital changes	
(10,362)	
3,615	
(3,653)	
(11,928)	
(4,923)	

(2,525) (3,015) (31,179) (34,681) Cash flow from operating activities 26,756 41,489 20,197 19,891 14,771 16,578 4,122 (26,577) (113,755)

#### Calculation of ARPU/CCPU

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Q3 2004

Q2 2004

Q1 2004

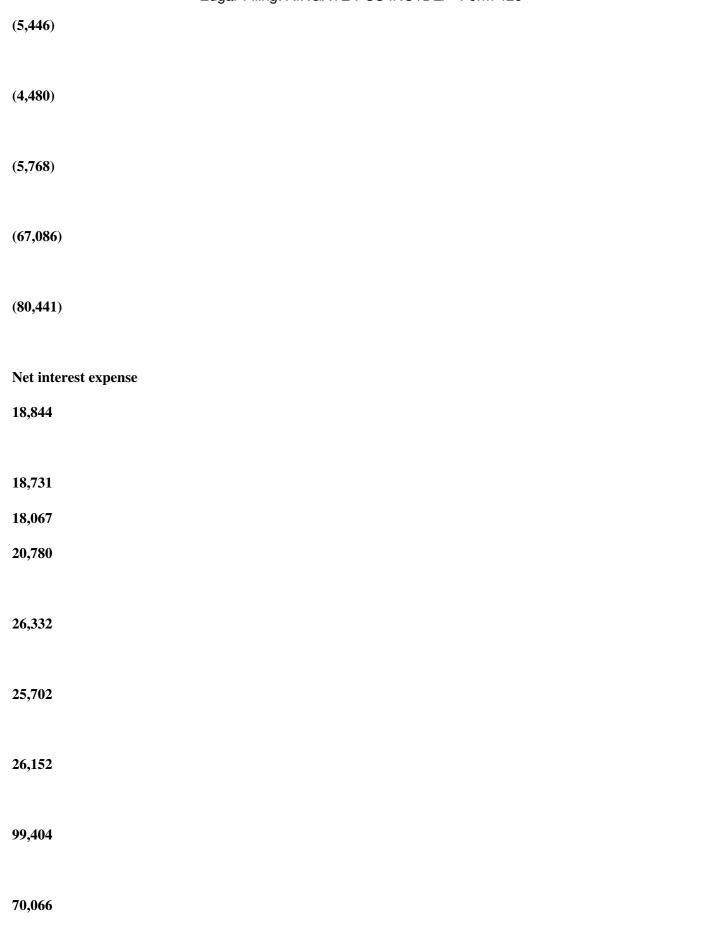
Q4 2003

Q3 2003

Q2 2003

	Edgar Filing: AIRGATE PCS INC /DE/ - Form 425
Q1 2003	
2002	
2001	
Net Income/Loss	
\$2,168	
(\$10,706)	
(\$12,548)	
(8,142)	
\$	
(17,510)	
\$	
(18,663)	
\$	
(30,531)	
\$	
(403,349)	
\$	
(147,423)	
\$	
Income tax benefit	
-	
240	
317	

(2,235)

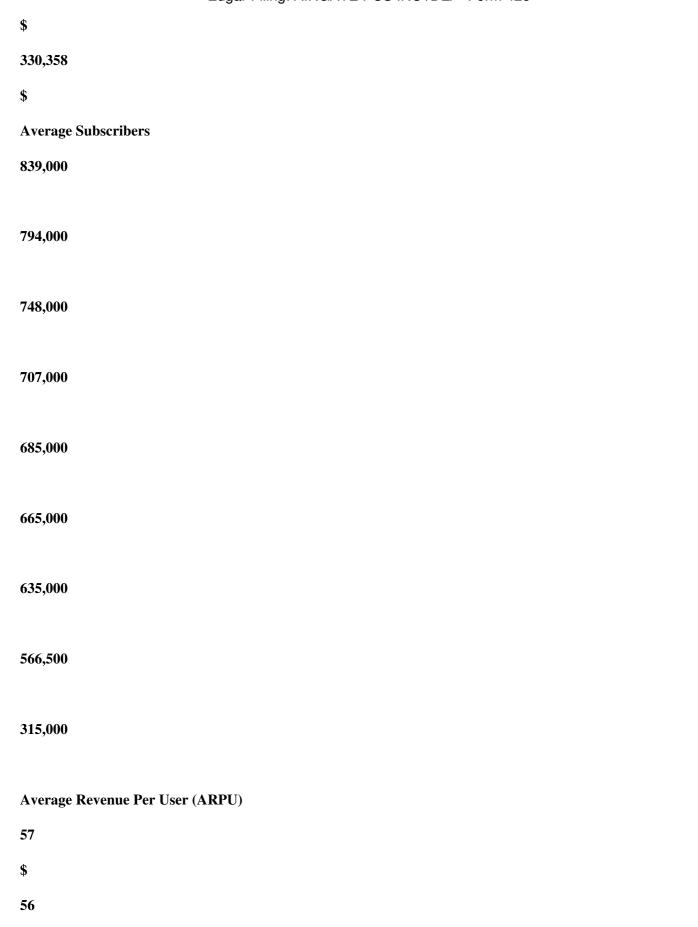


Depreciation and amortization
25,886
25,523
27,384
27,959
28,235
27,419
26,882
105,121
94,722
Non-cash compensation
30
25
26 251
231
45
199
<del></del>

41
29
(916)
Gain (Loss) on derivative instruments
(1,200)
11.007
11,926 (12,672)
(2,858)
-
-
-
-
-
Subscriber Revenue
143,623

\$ 133,569 \$ 124,746 \$ 117,157 \$ 116,665 \$ 114,550 \$ 104,024 \$ 391,927 \$ 231,145 \$ **Travel Revenues** 59,106 51,705 43,153

41,126 35,040 31,790 139,843 99,213 **Total Service Revenues** 202,729 \$ 185,274 \$ 167,899 \$ 159,973 \$ 157,791 \$ 149,590 \$ 135,814 \$



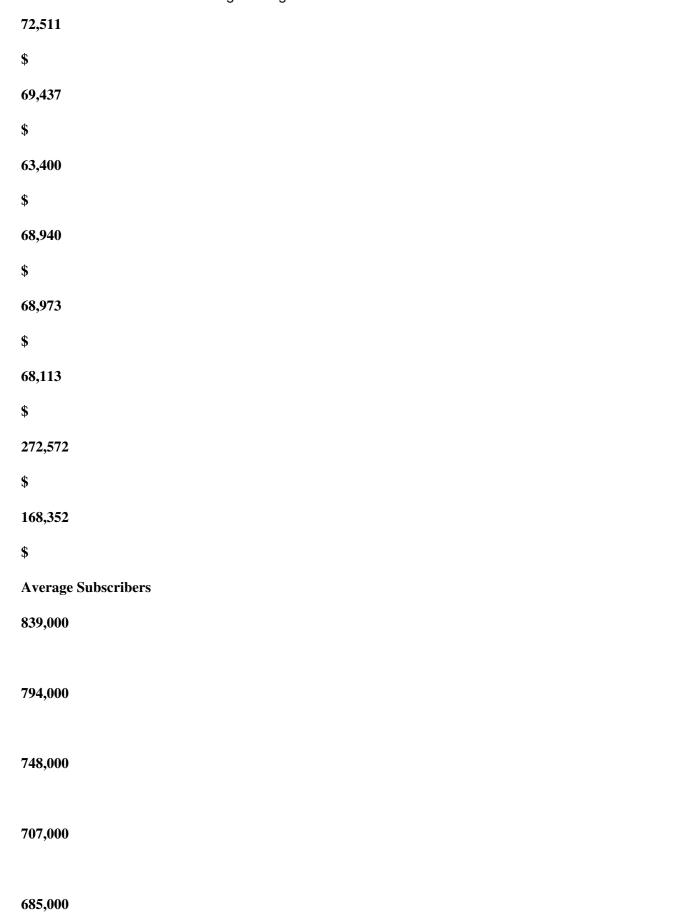
\$ **56** \$ 55 \$ 57 \$ 57 \$ 55 \$ 58 \$ 61 **ARPU** with Roaming 81 \$ **78** \$ **75** \$ 75 \$ 77

**75** \$ **71** \$ **78** \$ **87** \$ Costs **Cost of service and operations** 99,250 91,062 \$ 86,216 \$ 74,303 \$ 83,313 \$ 80,282 \$ 79,317 \$ 343,468 \$

\$	
Less: Roaming expense	
(33,675)	
(29,158)	
(27,176)	
(24,007)	
(23,847)	
(20,898)	
(18,808)	
(96,352)	
(83,344)	
General and administrative expenses	
5,861	
5,706	
5,717	

3,786		
4,084		
4,722		
3,665		
15,243		
13,853		
Debt exchange expenses		
-		
-		
-		
5,166		
2,332		
1,196		
-		

-	
-	
Upgrade costs in selling and marketing expenses 8,876	
4,901	
4,680	
4,152	
3,058	
3,671	
3,939	
10,213	
-	
80,312	



665,000
635,000
566,500
315,000
Cash Cost Per User (CCPU)
32
<b>\$</b>
30
<b>\$</b>
31
\$
30
\$
34
<b>\$</b>
35
<b>\$</b>
36
<b>\$</b>
40

45 \$ **CCPU** with Roaming 45 \$ 43 \$ 43 \$ 41 \$ 45 \$ 45 \$ 46 \$ 54 \$

**67** 

### **Calculation of CPGA**

32

Q3 2004

Q2 2004

Q1 2004

Q4 2003

Q3 2003

Q2 2003

Q1 2003

2002			
2001			
Selling & Marketi	ng Expenses		
40,090			
31,839			
30,993			
28,095			
29,801			
26,584			
28,146			
119,059			
110,052			
Less Upgrade cost	s in selling & marketing		
(8,876)			
(4,901)			
(4,680)			
(4,152)			

(3,058)	
(3,671)	
(3,939)	
(10,213)	
-	
Cost of Products Sold	
20,265	
16,379	
19,783	
19,495	
14,913	
12,399	
12.044	
12,844	
50.074	
50,974	

Product Sales Revenue	
(8,637)	
(8,055)	
(8,791)	
(8,185)	
(8,599)	
(5.00A)	
(5,804)	
(5,294)	
(23,922)	
(26,781)	
<b>Total Cost of Acquisition</b>	
42,842	
35,262	

37,305	5	
35,253		
33,057		
29,508		
31,757		
135,898		
137,182		
Gross Activation		
122,000		
97,000		
104,000		
93,000		
81,000		
79,000		

93,000
370,000
410,000
Cost Per Gross Activation (CPGA)
351
<b>\$</b>
364
<b>\$</b>
359
<b>\$</b>
379
\$
408
\$
374
<b>\$</b>
341
<b>\$</b>
367
<b>\$</b>
335

David E. Sharbutt

**Chairman & Chief Executive Officer** 

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