

Edgar Filing: BIGLARI HOLDINGS INC. - Form 13F-HR

BIGLARI HOLDINGS INC.  
Form 13F-HR  
February 14, 2013

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 13F

FORM 13F COVER PAGE

Report for the Calendar Year or Quarter Ended: December 31, 2012

Check here if Amendment ; Amendment Number: \_\_\_\_\_  
This Amendment (Check only one):  is a restatement.  
 adds new holdings entries.

Institutional Investment Manager Filing this Report:

Name: Biglari Holdings Inc.  
Address: 17802 IH 10 West, Suite 400, San Antonio, Texas 78257

Form 13F File Number: 028-14881

The institutional investment manager filing this report and the person by whom it is signed hereby represent that the person signing the report is authorized to submit it, that all information contained herein is true, correct and complete, and that it is understood that all required items, statements, schedules, lists, and tables, are considered integral parts of this form.

Person Signing this Report on Behalf of Reporting Manager:

Name: Sardar Biglari  
Title: Chairman and Chief Executive Officer of Biglari Holdings Inc.  
Phone: (210) 344-3400

Signature, Place, and Date of Signing:

/s/ Sardar Biglari, San Antonio, Texas, February 14, 2013

Report Type (Check only one):

- 13F HOLDINGS REPORT. (Check here if all holdings of this reporting manager are reported in this report.)
- 13F NOTICE. (Check here if no holdings reported are in this report, and all holdings are reported by other reporting manager(s).)
- 13F COMBINATION REPORT. (Check here if a portion of the holdings for this reporting manager are reported in this report and a portion are reported by other reporting manager(s).)

FORM 13F SUMMARY PAGE

Report Summary:

Number of Other Included Managers: 3  
-----

Edgar Filing: BIGLARI HOLDINGS INC. - Form 13F-HR

Form 13F Information Table Entry Total: 9  
 -----  
 Form 13F Information Table Value Total: \$394,814  
 -----  
 (thousands)

List of Other Included Managers:

Provide a numbered list of the name(s) and Form 13F file number(s) of all institutional investment managers with respect to which this report is filed, other than the manager filing this report.

No.	Form 13F File Number	Name
----	-----	-----
1	028-14882	Sardar Biglari
2		Biglari Capital Corp.
3		The Lion Fund, L.P.

FORM 13F INFORMATION TABLE

COLUMN 1	COLUMN 2	COLUMN 3	COLUMN 4	COLUMN 5	COLUMN 6	COLUMN 7
-----	-----	-----	-----	-----	-----	-----
NAME OF ISSUER	TITLE OF CLASS	CUSIP	VALUE (x\$1000)	SHRS OR PRN AMT	SH/ PUT/ CALL	INVESTMENT DISCRETION
-----	-----	-----	-----	-----	-----	-----
BERKSHIRE HATHAWAY INC DEL	CL A	084670108	134	1 SH		DEFINED
			134	1		
BIGLARI HOLDINGS INC	COM	08986R101	931	2,386 SH		DEFINED
			79,313	203,357		
CCA INDS INC	COM	124867102	1,731	388,130 SH		DEFINED
			1,731	388,129		
CRACKER BARREL OLD CTRY STOR	COM	22410J106	295,448	4,597,694 SH		DEFINED
			9,003	140,100		
UNICO AMERN CORP	COM	904607108	6,389	505,100 SH		DEFINED