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VERSAR INC  
Form 10-Q/A  
May 12, 2005

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q/A

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE  
SECURITIES EXCHANGE ACT OF 1934.

For the Quarterly Period Ended April 1, 2005

Commission File Number 1-9309

Versar Inc.

(Exact name of registrant as specified in its charter)

DELAWARE

54-0852979

(State or other jurisdiction of  
incorporation or organization)

(I.R.S. Employer Identification  
No.)

6850 Versar Center  
Springfield, Virginia

22151

(Address of principal executive  
offices)

(Zip Code)

Registrant's telephone number, including area code (703)750-3000

Not Applicable

(Former name, former address and former fiscal year, if changed  
since last report.)

Indicate by check mark whether the registrant (1) has filed all  
reports required to be filed by Section 13 or 15(d) of the  
Securities Exchange Act of 1934 during the preceding 12 months  
(or for such shorter period that the registrant was required to  
file such reports), and (2) has been subject to such filing  
requirements for the past 90 days.

Yes X No

Indicate by the check mark whether the registrant is an  
accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes No X

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

| <u>Class of Common Stock</u> | <u>Outstanding at April 29, 2005</u> |
|------------------------------|--------------------------------------|
| \$.01 par value              | 7,923,066                            |

## VERSAR, INC. AND SUBSIDIARIES

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VERSAR, INC. AND SUBSIDIARIES  
Consolidated Balance Sheets  
(In Thousands)

|   | April 1,<br>2005 | June 30,<br>2004 |
|---|------------------|------------------|
| ASSETS  | (Unaudited)      |                  |
| Current assets  |                  |                  |
| Cash and cash equivalents   | \$ 1,793         | \$ 817           |
| Accounts receivable, net  | 12,554           | 14,144           |
| Prepaid expenses and other<br>current assets  | 2,131            | 1,013            |
| Deferred income taxes   | 168              | 168              |
| Total current assets  | <u>16,646</u>    | <u>16,142</u>    |
| Property and equipment, net   | 1,985            | 2,108            |
| Deferred income taxes   | 501              | 501              |
| Goodwill  | 776              | 776              |
| Other assets  | 511              | 558              |
| Total assets  | <u>\$ 20,419</u> | <u>\$ 20,085</u> |
| LIABILITIES AND STOCKHOLDERS EQUITY   |                  |                  |
| Current liabilities   |                  |                  |
| Accounts payable  | \$ 3,979         | \$ 4,520         |
| Billing in excess of revenue  | 276              | 433              |
| Accrued salaries and vacation   | 1,931            | 1,967            |
| Other liabilities   | 1,934            | 1,728            |
| Total current liabilities   | <u>8,120</u>     | <u>8,648</u>     |
| Other long-term liabilities   | 1,055            | 1,163            |
| Liabilities of discontinued<br>operations, net  | 58               | 209              |
| Total liabilities   | <u>9,233</u>     | <u>10,020</u>    |
| Stockholders' equity  |                  |                  |
| Common stock, \$0.01 par value;<br>30,000,000 shares authorized;<br>7,924,116 shares and 7,837,033<br>shares issued at April 1, 2005<br>and June 30, 2004, respectively;<br>7,908,611 and 7,821,528 shares<br>outstanding at April 1, 2005 and<br>June 30, 2004, respectively | 79               | 78               |
| Capital in excess of par value  | 22,029           | 21,835           |
| Accumulated deficit   | (10,850)         | (11,776)         |
| Treasury stock  | (72)             | (72)             |
| Total stockholders' equity  | <u>11,186</u>    | <u>10,065</u>    |
| Total liabilities and<br>stockholders' equity   | <u>\$ 20,419</u> | <u>\$ 20,085</u> |

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The accompanying notes are an integral part of these consolidated financial statements.

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VERSAR, INC. AND SUBSIDIARIES  
Consolidated Statements of Operations  
(Unaudited - in thousands, except per share amounts)

|   | For the Three-Month<br>Periods Ended |                   | For the Nine-Month<br>Periods Ended |                   |
|---|--------------------------------------|-------------------|-------------------------------------|-------------------|
|   | April 1,<br>2005                     | March 31,<br>2004 | April 1,<br>2005                    | March 31,<br>2004 |
| GROSS REVENUE   | \$ 14,937                            | \$ 15,130         | \$ 53,098                           | \$ 43,023         |
| Purchased services and materials, at cost               | 6,101                                | 6,683             | 26,204                              | 18,094            |
| NET SERVICE REVENUE                                     | 8,836                                | 8,447             | 26,894                              | 24,929            |
| Direct costs of services and overhead                   | 7,198                                | 6,956             | 21,350                              | 19,877            |
| Selling, general and administrative expenses            | 1,516                                | 1,427             | 4,571                               | 4,192             |
| OPERATING INCOME  | 122                                  | 64                | 973                                 | 860               |
| OTHER EXPENSE   |                                      |                   |                                     |                   |
| Interest expense  | 24                                   | 43                | 47                                  | 130               |
| INCOME BEFORE TAX                                       | 98                                   | 21                | 926                                 | 730               |
| Income tax expense                                      | ---                                  | ---               | ---                                 | ---               |
| NET INCOME  | \$ 98                                | \$ 21             | \$ 926                              | \$ 730            |
| NET INCOME PER SHARE - BASIC                            | \$ 0.01                              | \$ ---            | \$ 0.12                             | \$ 0.10           |
| NET INCOME PER SHARE - DILUTED                          | \$ 0.01                              | \$ ---            | \$ 0.11                             | \$ 0.10           |
| WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING - BASIC   | 7,914                                | 7,304             | 7,879                               | 7,275             |
| WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING - DILUTED | 8,302                                | 7,737             | 8,306                               | 7,583             |

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VERSAR, INC. AND SUBSIDIARIES  
Consolidated Statements of Cash Flows  
(Unaudited - in thousands)

|  | For the Nine-Month<br>Periods Ended |                   |
|--|-------------------------------------|-------------------|
|  | April 1,<br>2005                    | March 31,<br>2004 |
| Cash flows from operating activities   |                                     |                   |
| Net income   | \$ 926                              | \$ 730            |
| Adjustments to reconcile net income to net cash used in operating activities |                                     |                   |
| Depreciation and amortization  | 555                                 | 489               |
| Loss on sale of property and equipment                                       | ---                                 | 1                 |
| Provision for doubtful accounts receivable                                   | 15                                  | 21                |
| Changes in assets and liabilities  |                                     |                   |
| Decrease in accounts receivable  | 1,575                               | 131               |
| (Increase) decrease in prepaids and other assets                             | (1,038)                             | 369               |
| (Decrease) increase in accounts payable                                      | (541)                               | 712               |
| Decrease in accrued salaries and vacation                                    | (36)                                | (474)             |
| Increase (decrease) in other liabilities                                     | (59)                                | (1,011)           |
| Net cash provided by continuing operations                                   | 1,397                               | 968               |
| Changes in net assets/liabilities of discontinued operations                 | (151)                               | (4)               |
| Net cash provided by operating activities                                    | 1,246                               | 964               |
| Cash flows used in investing activities                                      |                                     |                   |
| Purchase of property and equipment   | (432)                               | (394)             |
| Increase in life insurance cash surrender value                              | (33)                                | (42)              |
| Net cash used by investing activities  | (465)                               | (436)             |
| Cash flows from financing activities   |                                     |                   |
| Net payments on bank line of credit  | ---                                 | (706)             |
| Proceeds from issuance of the Company's                                      |                                     |                   |

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|   |          |        |
|---|----------|--------|
| common stock  | 195      | 141    |
|   | <hr/>    | <hr/>  |
| Net cash provided by (used in)<br>financing activities      | 195      | (565)  |
|   | <hr/>    | <hr/>  |
| Net increase (decrease) in cash and cash<br>equivalents     | 976      | (37)   |
| Cash and cash equivalents at the beginning<br>of the period | 817      | 81     |
|   | <hr/>    | <hr/>  |
| Cash and cash equivalents at the end of<br>the period       | \$ 1,793 | \$ 44  |
|   | =====    | =====  |
| Supplementary disclosure of cash flow<br>information:       |          |        |
| Cash paid during the period for                             |          |        |
| Interest  | \$ 54    | \$ 120 |
| Income taxes  | 41       | 39     |

The accompanying notes are an integral part of these consolidated financial statements.

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VERSAR, INC. AND SUBSIDIARIES  
Notes to Consolidated Financial Statements

(A) Basis of Presentation

The accompanying consolidated financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all of the disclosures normally required by generally accepted accounting principles or those normally made in Versar, Inc.'s Annual Report on Form 10-K filed with the United States Securities and Exchange Commission. These financial statements should be read in conjunction with the Company's Annual Report filed on Form 10-K for the year ended June 30, 2004 for additional information.

Effective July 1, 2004, the Company changed its fiscal reporting period from the last day of the calendar month end to the last Friday closest to the calendar month end. As such, the first three quarters of fiscal year 2005 ended on October 1 and December 31, 2004, and April 1, 2005.

The accompanying consolidated financial statements include the accounts of Versar, Inc. and its wholly-owned subsidiaries ("Versar" or the "Company"). All significant intercompany balances and transactions have been eliminated in consolidation. The financial information has been prepared in accordance with the Company's customary accounting practices. In the opinion of management, the information reflects all adjustments necessary for a fair presentation of the Company's consolidated financial position as of April 1, 2005, and the results of operations for the three and nine-month periods ended April 1, 2005 and March 31, 2004. The results of operations for such periods, however, are not necessarily indicative of the results to be expected for a full fiscal year.

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### (B) Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates.

### (C) Contract Accounting

Contracts in process are stated at the lower of actual cost incurred plus accrued profits or net estimated realizable value of incurred costs, reduced by progress billings. The Company records income from major fixed-price contracts, extending over more than one accounting period, using the percentage-of-completion method. During performance of such contracts, estimated final contract prices and costs are periodically reviewed and revisions are made as required. The effects of these revisions are included in the periods in which the revisions are made. On cost-plus-fee contracts, revenue is recognized to the extent of costs incurred plus a proportionate amount of fee earned, and on time-and-material contracts, revenue is recognized to the extent of billable rates times hours delivered plus material and other reimbursable costs incurred. Losses on contracts are recognized when they become known. Disputes arise in the normal course of the Company's business on projects where the Company is contesting with customers for collection of funds because of events such as delays, changes in contract specifications and questions of cost allowability or collectibility. Such disputes, whether claims or unapproved change orders in the process of negotiation, are recorded at the lesser of their estimated net realizable value or actual costs incurred and only when realization is probable and can be reliably estimated. Claims against the Company are recognized where loss is considered probable and reasonably determinable in amount. Management reviews outstanding receivables on a regular basis and assesses the need for reserves taking into consideration past collection history and other events that bear on the collectibility of such receivables.

### (D) Income Taxes

At April 1, 2005, the Company had approximately \$4.5 million in deferred tax assets which primarily relate to net operating loss and tax credit carryforwards. Since the Company had experienced losses in previous years, management recorded a valuation allowance of approximately \$3.8 million against the net deferred tax asset.

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management's assessment of the Company's ability to derive benefit from the deferred tax assets.

### (E) Debt

In September 2003, Versar entered into a new line of credit facility with United Bank (the Bank) that provides for advances up to \$5,000,000 based upon qualifying receivables. Interest on the borrowings is based on prime plus one and a half percent (6.75% as of April 1, 2005). The credit facility is guaranteed by the Company and each subsidiary individually and is collectively secured by accounts receivable, equipment and intangibles, plus all insurance policies on property constituting collateral. There were no outstanding borrowings on the credit facility as of April 1, 2005. The credit facility is subject to renewal in November 2005 and is subject to certain covenants related to the maintenance of financial ratios. These covenants require a minimum tangible net worth of \$6,500,000, a maximum total liabilities to tangible net worth ratio not to exceed 2.5 to 1; and a minimum current ratio of at least 1.25 to 1. Failure to meet the covenant requirements gives the Bank the right to demand the amount due under the credit facility, which may impact the Company's ability to finance its working capital requirements. At April 1, 2005, the Company was in compliance with such financial covenants.

### (F) Discontinued Operations

In fiscal year 1998, the Company discontinued a significant portion of the operations of Science Management Corporation (SMC). As such, the Company disposed of portions of SMC and disposed of substantially all of the remaining assets and liabilities. The remaining liability at April 1, 2005 of \$58,000 is primarily related to settling the remaining benefit plans obligations of SMC.

### (G) Contingencies

Versar and its subsidiaries are parties to various legal actions arising in the normal course of business. The Company believes that the ultimate resolution of these legal actions will not have a material adverse effect on its consolidated financial condition and results of operations. (See Part II, Item 1 - Legal Proceedings).

In September 2002, the Company recorded a non-recurring charge of \$800,000 to reduce the Company's overall cost structure and to reduce costs in non-performing divisions. The costs included \$450,000 for severance payments to terminated employees and \$350,000 for costs to restructure certain leased facilities. Approximately \$148,500 and \$192,200 in severance payments were made in fiscal years 2003 and 2004, with a remaining liability balance of \$109,200, which will be disbursed in fiscal year 2005. In addition, \$82,000 and \$131,000 of the facilities restructure reserve was reduced as a result of modifying existing long term leases in Texas, Chicago, and California facilities in fiscal years 2003 and 2004. On April 1, 2005, the reserve balance of \$137,000 is expected to be utilized to reduce the facility costs for vacant space at the Company's headquarters in Springfield, Virginia in early fiscal year 2006.

Versar Board of Directors approved a two-year employment agreement of Mr. Theodore M. Prociv as the Chief Executive



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Officer, President and Director of the Company effective December 31, 2004. The agreement is filed as an exhibit in the Form 10Q for period ended December 31, 2004.

### (H) Goodwill and Other Intangible Assets

On January 30, 1998, Versar completed the acquisition of The Greenwood Partnership, P.C. (subsequently renamed Versar Global Solutions, Inc. or VGSI). The transaction was accounted for as a purchase. Goodwill resulting from this transaction was approximately \$1.1 million. In fiscal year 2003, the Company adopted the Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets" which

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### VERSAR, INC. AND SUBSIDIARIES

#### Notes to Consolidated Financial Statements (continued)

eliminated the amortization of goodwill, but requires the Company to test such goodwill for impairment annually. Currently, the carrying value of goodwill is approximately \$776,000 relating to the acquisition of VGSI, which is now part of the Engineering & Construction (E&C) reporting unit. In performing its goodwill impairment analysis, management has utilized a discounted cash flow model to determine the estimated fair value of the E&C reporting unit. This model requires management, among other things, to estimate future revenue and expenses of the E&C reporting unit based upon current contract backlog and projected growth resulting from new business. Management engages outside professionals and valuation experts, as necessary, to assist in performing this analysis.

For fiscal years 2004 and 2003, management concluded, based upon its impairment analysis, that goodwill relating to the E&C reporting unit was not impaired. Goodwill impairment testing for fiscal year 2005 will be performed in the fourth fiscal quarter.

### (I) Net Income Per Share

Basic net income per common share is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted net income per common share also includes common stock equivalents outstanding during the period if dilutive. The Company's common stock equivalents shares consist of stock options.

|   | For the Three-Month<br>Periods Ended |                   | For the Nine-Month<br>Periods Ended |                   |
|---|--------------------------------------|-------------------|-------------------------------------|-------------------|
|   | April 1,<br>2005                     | March 31,<br>2004 | April 1,<br>2005                    | March 31,<br>2004 |
| Weighted average common<br>shares outstanding -<br>basic  | 7,914,442                            | 7,303,828         | 7,879,293                           | 7,275,386         |
| Assumed exercise of<br>options (treasury stock<br>method) | 387,129                              | 432,894           | 426,660                             | 307,763           |

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|  |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Weighted average common<br>shares outstanding -<br>basic/diluted | 8,301,571 | 7,736,722 | 8,305,953 | 7,583,149 |
|  | =====     | =====     | =====     | =====     |

(J) Common Stock

The Company issued 87,083 shares of common stock upon the exercise of stock options during the first nine months of fiscal year 2005. Total proceeds from the exercise of such stock options were approximately \$196,000.

Effective January 1, 2005, the Company implemented an Employee Stock Purchase Plan (ESPP) to allow eligible employees of Versar the opportunity to acquire an ownership interest in the Company's common stock. Through the Plan, employees may purchase shares of Versar common stock from the open market at 90% of its fair market value. The Plan qualifies as an "employee stock purchase plan" under Section 423 of the Internal Revenue Code.

(K) Recently Issued Accounting Standards

In December 2004, Financial Accounting Standard Board ("FASB") issued Statement of Financial Accounting Standard ("SFAS") 123 (Revised 2004), "Shared-Based Payment". Revised SFAS 123 addresses the requirements of an entity to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. The cost of such award will be recognized over the period during which an employee is required to provide services in exchange for the award. The Company will be required to adopt this Statement during the first quarter of fiscal year 2006. The Company is currently evaluating the impact that this pronouncement will have on its future operations.

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VERSAR, INC. AND SUBSIDIARIES

Notes to Consolidated Financial Statements (continued)

(L) Stock Based Compensation

The Company accounts for employee stock option grants using the intrinsic method in accordance with Accounting Principles Board (APB) Opinion No. 25 "Accounting for Stock Issued to Employees" and related interpretations. Accordingly compensation expense, if any, is measured as the excess of the underlying stock price over the exercise price on the date of grant. The Company complies with the disclosure option of Statement of Financial Accounting Standards (SFAS) No. 123 "Accounting for Stock-Based Compensation", as amended by SFAS No. 148 "Accounting for Stock-Based Compensation - Transition and Disclosure" which requires pro-forma disclosure of compensation expense associated with stock options under the fair value method.

The Company's pro forma information follows (in thousands, except per share data):

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|  | For the Three-Month<br>Periods Ended |                   | For the Nine-Month<br>Periods Ended |                   |
|--|--------------------------------------|-------------------|-------------------------------------|-------------------|
|  | April 1,<br>2005                     | March 31,<br>2004 | April 1,<br>2005                    | March 31,<br>2004 |
| Net income, as reported  | \$ 98                                | \$ 21             | \$ 926                              | \$ 730            |
| Less: Total Stock-Based<br>Compensation determined<br>under the fair-value<br>based method | (130)                                | (103)             | (334)                               | (259)             |
| Pro-forma net income   | (32)                                 | (82)              | 592                                 | 471               |
| Net income per share -<br>basic, as reported   | \$ 0.01                              | \$ ---            | \$ 0.12                             | \$ 0.10           |
| Pro-forma net income per<br>share - basic  | ---                                  | (0.01)            | 0.08                                | 0.06              |
| Net income per share -<br>diluted, as reported   | \$ 0.01                              | \$ ---            | \$ 0.11                             | \$ 0.10           |
| Pro-forma net income<br>per share  | ---                                  | (0.01)            | 0.07                                | 0.06              |

(M) Business Segments

Effective July 1, 2004, the Company renamed and made minor organizational changes to its business segments. The Environmental Business segment has been renamed the Infrastructure and Management Services segment and now includes the Company's Pennsylvania, Ohio, and Arizona offices which were formerly part of the Architecture and Engineering business segment. The Architecture and Engineering business segment has been renamed the Engineering and Construction segment and is now focused on larger construction projects. The Defense segment has been renamed the National Security segment. Previous year segment information has been reclassified to conform to the current presentation.

The Infrastructure and Management Services segment provides a full range of services including remediation/corrective actions, site investigations, professional and management services. The Engineering and Construction segment provides engineering, design and construction management to government and commercial facilities. The National Security segment provides expertise in developing, testing and providing personal protection equipment, and detecting and destroying biological and chemical agents.

Management evaluates and measures the performance of its business segments based on net service revenue and operating income. As such, selling, general and administrative expenses, interest and income taxes have not been allocated to the Company's business segments.

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Summary financial information for each of the Company's segments follows:

|  | For the Three-Month<br>Periods Ended |                   | For the Nine-Month<br>Periods Ended |                   |
|--|--------------------------------------|-------------------|-------------------------------------|-------------------|
|  | April 1,<br>2005                     | March 31,<br>2004 | April 1,<br>2005                    | March 31,<br>2004 |
| <b>GROSS REVENUE</b>                         |                                      |                   |                                     |                   |
| Infrastructure and Management Services       | \$ 10,509                            | \$ 11,526         | \$ 31,816                           | \$ 33,210         |
| Engineering and Construction                 | 2,465                                | 1,923             | 15,089                              | 4,556             |
| National Security                            | 1,963                                | 1,681             | 6,193                               | 5,257             |
|  | <u>\$ 14,937</u>                     | <u>\$ 15,130</u>  | <u>\$ 53,098</u>                    | <u>\$ 43,023</u>  |
| <b>NET SERVICE REVENUE</b>                   |                                      |                   |                                     |                   |
| Infrastructure and Management Services       | \$ 6,729                             | \$ 6,662          | \$ 19,550                           | \$ 18,880         |
| Engineering and Construction                 | 420                                  | 674               | 2,703                               | 2,318             |
| National Security                            | 1,687                                | 1,111             | 4,641                               | 3,731             |
|  | <u>\$ 8,836</u>                      | <u>\$ 8,447</u>   | <u>\$ 26,894</u>                    | <u>\$ 24,929</u>  |
| <b>OPERATING INCOME (A)</b>                  |                                      |                   |                                     |                   |
| Infrastructure and Management Services       | \$ 1,638                             | \$ 1,474          | \$ 4,404                            | \$ 4,124          |
| Engineering and Construction                 | (252)                                | 66                | 656                                 | 384               |
| National Security                            | 252                                  | (49)              | 484                                 | 544               |
|  | <u>1,638</u>                         | <u>1,491</u>      | <u>5,544</u>                        | <u>5,052</u>      |
| Selling, general and administrative expenses | 1,516                                | 1,427             | 4,571                               | 4,192             |
|  | <u>\$ 122</u>                        | <u>\$ 64</u>      | <u>\$ 973</u>                       | <u>\$ 860</u>     |

(A) Operating income is defined as net service revenue less direct costs of services and overhead.

| IDENTIFIABLE ASSETS                    | April 1, 2005    | June 30, 2004    |
|--|------------------|------------------|
| Infrastructure and Management Services | \$ 9,524         | \$ 10,856        |
| Engineering and Construction           | 4,154            | 3,762            |
| National Security                      | 1,864            | 2,997            |
| Corporate and Other                    | 4,877            | 2,470            |
|  | <u>\$ 20,419</u> | <u>\$ 20,085</u> |

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(N) Subsequent Event

On April 15, 2005, the Company acquired the Cultural Resources Group from Parsons Infrastructure & Technology Group, Inc., a subsidiary of Parsons Corporation for a purchase price of approximately \$260,000 in cash. The Cultural Resources Group, based in Fairfax County, Virginia provides archaeological, cultural and historical services to federal, state and municipal clients across the country. The acquisition will expand the Company's existing and future capabilities in cultural resources work. Their expertise will enhance and compliment Versar's environmental core business. The Cultural Resources Group will be incorporated into the Company's Infrastructure and Management Services (IMS) segment. Currently, the Company is working on the allocation of purchase price to identifiable assets. It is anticipated that the eleven Cultural Resources employees will be relocated to the Company's Springfield facility in the middle of May 2005.

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ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations

### Financial trends

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From fiscal year 2002 to 2004, the net service revenue of the Company continued to decline as the Company wound down the Army STEPO suit production contract in the National Security business segment. With increased funded contract backlog in the fourth quarter of fiscal year 2004 and the first quarter of fiscal year 2005, the Company began to reverse that trend. Multi-million dollar contracts were awarded to the Engineering and Construction business segment. These included roofing projects in San Diego in support of Defense Logistic Agency and hurricane emergency response in various locations in Florida. Recently, the Company was awarded \$4 million for construction oversight work in Iraq. The Company achieved significant gross revenue growth in the first nine months of fiscal year 2005 as a result of increased Engineering and Construction work. Such continued growth is dependent upon winning additional follow-on projects and additional new contracts in order to keep the funded contract backlog at levels that would support continued growth. Management continues to pursue many business opportunities to continue such growth, but can give no assurances that this will be achieved.

During the third quarter of fiscal year 2005, gross revenues on the Engineering and Construction business segment declined from the first half of the fiscal year due to delays in obtaining follow-on projects. The reduction in gross revenues along with the delay in resolution of several construction change orders negatively impacted the operating results for the quarter.

Additional delays in contract funding for the Environmental Protection Agency and certain civilian agencies also experienced delays because of the diversion of funds for the war effort.

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Management expects that trend to reverse in the fourth quarter of fiscal year 2005.

There are a number of risk factors or uncertainties that could significantly impact our financial performance including the following:

- \* General economic or political conditions;
- \* Threatened or pending litigation;
- \* The timing of expenses incurred for corporate initiatives;
- \* Employee hiring, utilization, and turnover rates;
- \* The seasonality of spending in the federal government and commercial clients;
- \* Delays in project contracted engagements;
- \* Unanticipated contract changes impacting profitability;
- \* Reductions in prices by our competitors;
- \* The ability to obtain follow on project work;
- \* Our failure to properly manage projects resulting in additional costs;
- \* The cost of compliance for the Company's laboratories;
- \* The impact of a negative government audit potentially impacting our costs, reputation and ability to work with the federal government;
- \* Loss of key personnel;
- \* The ability to compete in a highly competitive environment; and
- \* Federal funding delay due to war in Iraq.

### Results of Operations

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#### Third Quarter Comparison of Fiscal Year 2005 and 2004

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This report contains certain forward-looking statements which are based on current expectations. Actual results may differ materially. The forward-looking statements include those regarding the continued award of future work or task orders from government and private clients, cost controls and reductions, the expected resolution of delays in billing of certain projects, and the possible impact of current and future claims against the

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#### ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

Company based upon negligence and other theories of liability. Forward-looking statements involve numerous risks and uncertainties that could cause actual results to differ materially, including, but not limited to, the possibilities that the demand for the Company's services may decline as a result of possible changes in general and industry specific economic conditions and the effects of competitive services and pricing; the possibility the Company will not be able to perform work within budget or contractual limitations; one or more current or future claims made against the Company may result in substantial liabilities; the possibility the Company will not be able to attract and retain key professional employees; changes to or

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failure of the Federal government to fund certain programs in which the Company participates; and such other risks and uncertainties as are described in reports and other documents filed by the Company from time to time with the Securities and Exchange Commission.

Gross revenues for the third quarter of fiscal year 2005 were \$14,937,000, a \$193,000 (1%) decrease over that reported in the third quarter of fiscal year 2004. The decrease in gross revenues is attributable to decreased revenues in the Company's Infrastructure and Management Services segment due to project funding delays with the Environmental Protection Agency as a result of budget delays and the reallocation of funds for the war efforts in Iraq as well as reduced mold remediation work. The decrease was in part offset by increased revenues in the Engineering and Construction business segment.

Purchased services and materials decreased by \$582,000 (9%) in the third quarter of fiscal year 2005 compared to that reported in the third quarter of fiscal year 2004. The decrease was primarily the result of a reduction in mold remediation work in the Infrastructure and Management Services segment which in part were offset by the higher subcontracted efforts in the Engineering and Construction group.

Net service revenue is derived by deducting the costs of purchased services from gross revenue. Versar considers it appropriate to analyze operating margins and other ratios in relation to net service revenue, because such revenues reflect the actual work performed by the Company's labor force. Net service revenues increased by 5% in the third quarter of fiscal year 2005 primarily as a result of improved operating performance in the National Security business segment.

Direct costs of services and overhead include the cost to Versar of direct and overhead staff, including recoverable and unallowable costs that are directly attributable to contracts. The percentage of these costs to net service revenue decreased to 81.5% in the third quarter of fiscal year 2005 compared to 82.3% in the third quarter of fiscal year 2004. The decrease was primarily attributable to improved labor utilization over that reported in the prior fiscal reporting period.

Selling, general and administrative expenses approximated 17.2% of net service revenue in the third quarter of fiscal year 2005, compared to 16.9% in the third quarter of fiscal year 2004. The increase in the percentage is due to additional staffing costs with the addition of a corporate compliance function to the company.

Operating income for the third quarter of fiscal year 2005 was \$122,000, a \$58,000 increase over that reported in the prior fiscal quarter. The increase is primarily due to the decrease in direct costs of services and overhead as a percentage of net service revenue as mentioned above.

Interest expense for the third quarter of fiscal year 2005 was \$24,000, a decrease of \$19,000 (44%) over that reported in the prior fiscal quarter. The decrease was due to the Company's improved cash management efforts to pay off the Company's line of credit in fiscal year 2004 and significantly reduce the Company's reliance on its working capital line to manage the Company's

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working capital requirements.

Versar's net income for the third quarter of fiscal year 2005 was \$98,000 compared to \$21,000 in the prior fiscal quarter. The improved earnings were primarily attributable to the decrease in direct costs and services and overhead and reduced utilization of the Company's line of credit resulting in less interest expense. The improved performance in the Infrastructure and Management Services and National Security business segments were in part

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### ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

offset by the lower financial performance in the Engineering and Construction business segment. (See Note M. Business Segments)

#### Nine Months Comparison of Fiscal Years 2005 and 2004

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Gross revenues for the first nine months of fiscal year 2005 increased by \$10,075,000 (23%) compared to gross revenue in the first nine months of fiscal year 2004. The increase is attributable to higher construction work in the Engineering and Construction business segment, which is discussed further under the heading "Financial Trends". The increase in gross revenue in the Engineering and Construction business segment is attributable to roof replacement work in San Diego and the construction of a specialized material handling facility in support of the Air Force and other government agencies.

Purchased services and materials increased by \$8,110,000 (45%) in the first nine months of fiscal year 2005 compared to that reported in the first nine months of fiscal year 2004. As mentioned above, the increase was due to increased subcontractor activity related to the work in the Engineering and Construction business segment in support of the Air Force and other government agencies.

Net service revenues increased by 8% in the first nine months of fiscal year 2005 primarily due to the profit on the higher subcontracted construction activities as mentioned above.

Direct costs of services and overhead include the cost to Versar of direct and overhead staff, including recoverable and unallowable costs that directly attributable to contracts. The percentage of these costs to service revenue for the first nine months of fiscal year 2005 decreased slightly to 79.4% compared to 79.7% in the first nine months of fiscal year 2004.

Selling, general and administrative expenses approximated 17.0% of net service revenue for the first nine months of fiscal year 2005, compared to 16.8% in fiscal year 2004.

Operating income for the first nine months of fiscal year 2005 was \$973,000, a 13% increase over that reported in the prior fiscal year. The increase is primarily due to the improved operating results in the Engineering and Construction business



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segment, which were in part offset by lower operating results in the Infrastructure and Management Services business segment.

Interest expense for the first nine months of fiscal year 2005 was \$47,000, a decrease of \$83,000 (64%) over that reported in the prior fiscal year. The decrease was due to the improved cashflows from operations and improved cash management efforts, which resulted in the Company paying off the Company's line of credit during the fourth quarter of fiscal year 2004.

Versar's net income for the first nine months of fiscal year 2005 was \$926,000 compared to \$730,000 in the prior fiscal year. The improved earnings were primarily attributable to the increase in gross revenue as well as the reduced interest costs in fiscal year 2005.

### Liquidity and Capital Resources

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The Company's working capital as of April 1, 2005 approximated \$8,526,000, an increase of \$1,032,000 (14%). The increase is primarily due to improved earnings in the first nine months of fiscal year 2005. In addition, the Company's current ratio at April 1, 2005 was 2.05, which was slightly increased over that reported on June 30, 2004 due to the improved cash position and increase in other assets in the first nine months of fiscal year 2005.

In September 2003, Versar entered into a new line of credit facility with United Bank (the Bank) that provides for advances up to \$5,000,000 based upon qualifying receivables. Interest on the borrowings is based on prime plus one and a half percent (6.75% as of April 1, 2005). The credit facility is guaranteed by the Company and

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### ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

each subsidiary individually and is collectively secured by accounts receivable, equipment and intangibles, plus all insurance policies on property constituting collateral. The credit facility is subject to renewal in November 2005, and is subject to certain covenants related to the maintenance of financial ratios. These covenants require a minimum tangible net worth of \$6,500,000, a maximum total liabilities to tangible net worth ratio not to exceed 2.5 to 1; and a minimum current ratio of at least 1.25 to 1. Failure to meet the covenant requirements gives the Bank the right to demand the amount due under the line of credit, which may impact the Company's ability to finance its working capital requirements. At April 1, 2005, the Company was in compliance with the financial covenants.

We believe that our cash and cash equivalents on hand and current borrowing capacity, together with anticipated cash flows from operations, is sufficient to meet the Company's liquidity needs for the next twelve months. There can be no assurance, however, that amounts available in the future from existing

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sources of liquidity will be sufficient to meet future capital needs.

Critical Accounting Policies and Related Estimates That Have a

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Material Effect on Versar's Consolidated Financial Statements

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Below is a discussion of the accounting policies and related estimates that we believe are the most critical to understanding the Company's consolidated, financial position, and results of operations which require management judgments and estimates, or involve uncertainties. Information regarding our other accounting policies is included in the notes to our consolidated financial statements included in our annual report filed on Form 10-K.

Revenue recognition: Contracts in process are stated at the lower of actual costs incurred plus accrued profits or net estimated realizable value of costs, reduced by progress billings. On cost-plus fee contracts, revenue is recognized to the extent of costs incurred plus a proportionate amount of fee earned, and on time-and material contracts, revenue is recognized to the extent of billable rates times hours delivered plus material and other reimbursable costs incurred. The Company records income from major fixed-price contracts, extending over more than one accounting period, using the percentage-of-completion method. During the performance of such contracts, estimated final contract prices and costs are periodically reviewed and revisions are made as required. Fixed price contracts can be significantly impacted by changes in contract performance, contract delays, liquidated damages and penalty provisions, and contract change orders, which may effect the revenue recognition on a project. Losses on contracts are recognized in the period when they become known.

From time to time we may proceed with work based on customer direction pending finalizing and signing of contract funding documents. We have an internal process for approving any such work. The Company recognizes revenue based on actual costs incurred to the extent that the funding is assessed as probable. In evaluating the probability of funding being received, we consider our previous experiences with the customer, communications with the customer regarding funding status, and our knowledge of available funding for the contract or program. If funding is not assessed as probable, costs are expensed as they are incurred.

There is the possibility that there will be future and currently unforeseeable significant adjustments to our estimated contract revenues, costs and margins for fixed price contracts, particularly in the later stages of these contracts. It is most likely that such adjustments could occur in our Engineering and Construction business segment. Such adjustments are common in the construction industry given the nature of the contracts. These adjustments could either positively or negatively impact our estimates due to the circumstances surrounding the negotiations of change orders, the impact of schedule slippage, subcontractor claims and contract disputes which are normally resolved at the end of the contract. Adjustments to the financial statement are made when they are known.

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Allowance for doubtful accounts: Disputes arise in the normal course of the Company's business on projects where the Company is contesting with customers for collection of funds because of events such as delays, changes in contract specifications and questions of cost allowability or collectibility. Such disputes, whether claims

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### ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

or unapproved change orders in process of negotiation, are recorded at the lesser of their estimated net realizable value or actual costs incurred and only when realization is probable and can be reliably estimated. Claims against the Company are recognized where loss is considered probable and reasonably determinable in amount. Management reviews outstanding receivables on a regular basis and assesses the need for reserves, taking into consideration past collection history and other events that bear on the collectibility of such receivables.

Deferred tax valuation allowance: The Company has approximately \$4.5 million in deferred tax assets of which a \$3.8 million valuation allowance has been established against such assets. Management provides for a valuation allowance until such time as it can conclude more likely than not that the Company will derive a benefit from such assets. The valuation allowance is adjusted as necessary based upon the Company's ability to generate taxable income, including management's ability to implement tax strategies that will enable the Company to benefit from such deferred tax assets.

In the first quarter of fiscal year 2003, management implemented a cost restructure plan to improve the operating performance of the Company. The cost reductions, along with stronger revenue, resulted in \$1.3 million operating income in fiscal year 2004, a \$1 million improvement from the prior year operating income of \$262,000. As the likelihood of utilizing deferred tax assets increased, management reduced the tax valuation allowance from \$4.1 million to \$3.8 million in fiscal year 2004.

Goodwill and other intangible assets: On January 30, 1998, Versar completed the acquisition of The Greenwood Partnership, P.C. subsequently renamed (Versar Global Solutions, Inc. or VGSI). The transaction was accounted for as a purchase. Goodwill resulting from this transaction was approximately \$1.1 million. In fiscal year 2003, the Company adopted the Statement of Financial Accounting Standards (SFAS) No. 142, "Goodwill and Other Intangible Assets" which eliminated the amortization of goodwill, but does require the Company to test such goodwill for impairment annually. Currently, the carrying value of goodwill is approximately \$776,000 relating to the acquisition of VGSI, which is now part of the Engineering and Construction (E&C) reporting unit. In performing its goodwill impairment analysis, management has utilized a discounted cash flow model to determine the estimated fair value of the E&C reporting unit. This model

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requires management, among other things, to estimate future revenue and expenses of the E&C reporting unit based upon current contract backlog and projected growth resulting from new business. Management engages outside professionals and valuation experts, as necessary, to assist in performing this analysis. Should the E&C reporting unit financial performance not meet estimates, then impairment of goodwill would have to be further assessed to determine whether the write down to the asset would be warranted. If such a write down were to occur, it would negatively impact the Company's financial position and results of operations. However, it would not impact the Company's cash flow or financial debt covenants.

During fiscal years 2004 and 2003, management concluded, based upon its impairment analysis, that goodwill relating to the E&C reporting unit was not impaired.

### Impact of Inflation

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Versar seeks to protect itself from the effects of inflation. The majority of contracts the Company performs are for a period of a year or less or are cost plus fixed-fee type contracts and, accordingly, are less susceptible to the effects of inflation. Multi-year contracts provide for projected increases in labor and other costs.

### Commitments and Contingencies

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In September 2002, the Company recorded a non-recurring charge of \$800,000 to reduce the Company's overall cost structure and to reduce costs in non-performing divisions. The costs included \$450,000 for severance payments to terminated employees and \$350,000 for costs to restructure certain leased facilities. Approximately \$148,500 and \$192,200 in severance payments were made in fiscal years 2003 and 2004, with a remaining liability

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### ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

balance of \$109,200, which will be disbursed in fiscal year 2005. In addition, \$82,000 and \$131,000 of the facilities restructure reserve was reduced as a result of modifying existing long term leases in Texas, Chicago, and California facilities in fiscal years 2003 and 2004. The balance of \$137,000 is expected to be utilized to reduce the facility costs for vacant space at the Company's headquarters in Springfield, Virginia in early fiscal year 2006.

### Item 3 - Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes regarding the Company's market risk position from the information provided on Form 10-K for the fiscal year end June 30, 2004.

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### Item 4 - Procedures and Controls

As of the last day of the period covered by this report, the Company carried out an evaluation, under the supervision of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective, as of such date, to ensure that required information will be disclosed on a timely basis in its reports under the Exchange Act.

Further, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures have been designed to ensure that information required to be disclosed in reports filed by us under the Exchange Act is accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, in a manner to allow timely decisions regarding the required disclosure.

There were no changes in the Company's internal control over financial reporting during the last quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### PART II - OTHER INFORMATION

#### Item 1 - Legal Proceedings

In August 1997, Versar entered into a contract with the Trustees for the Enviro-Chem Superfund Site, which provided that, based upon an existing performance specification, Versar would refine the design, and construct and operate a soil vapor extraction system. During the performance of the contract, disputes arose between Versar and the Trustees regarding the scope of work. Eventually, Versar was terminated by the Trustees for convenience. The Trustees then failed to pay certain invoices and retainages due Versar.

On March 19, 2001, Versar instituted a lawsuit against the Trustees and three environmental consulting companies in the U.S. District Court of the Eastern District of Pennsylvania, entitled Versar, Inc. v. Roy O. Ball, Trustee, URS Corporation, Environmental Resources Management and Environ Corp., No. 01CV1302. Versar, in seeking to recover amounts due under the remediation contract from the Trustees of the Superfund Site, claimed breach of contract, interference with contractual relationships, negligent misrepresentations, breach of good faith and fair dealing, unjust enrichment and implied contract. Mr. Ball and several defendants moved to dismiss the action or, in the alternative, transfer the action to the U.S. District Court for the Southern District of Indiana, where, on April 20, 2001, the two Trustees had filed suit against Versar in the U.S. District Court for the Southern District of Indiana, entitled, Roy O. Ball and Norman W. Bernstein, Trustees v. Versar, Inc., Case No. IP01-0531 C H/G. The Trustees alleged breach of contract and breach of warranty with respect to the remediation contract and asked for a declaratory judgment on a number of the previously stated claims.

On July 12, 2001, the Federal District Court in Pennsylvania

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granted defendants' motion to transfer the Pennsylvania lawsuit and consolidate the two legal actions in Indiana. The Company filed an answer and

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counterclaim to the Indiana lawsuit. The plaintiffs and third-party defendants filed Motions to Dismiss the Company's counterclaim. The court granted the motions in part and denied them in part. Versar amended its answer and counterclaim. In the meantime, plaintiffs filed a Motion for Partial Summary Judgment which the Judge granted in part and denied in part. The Judge held that certain agreements entered into by the parties prevented Versar from recovering certain amounts under its counterclaim but that Versar could pursue its claim for fraud in other areas. Written and oral discovery has commenced and has continued for several years. The court granted Versar's demand that the Trustees supply requested information and documents. Versar continues to seek additional discovery compliance by the Trustees. Motions for summary judgement are expected to be filed by both parties later this year. The trial, which had been set for May 2005, will be rescheduled. Based upon discussions with outside counsel, management does not believe that the ultimate resolution under the Trustees' lawsuit will have a materially adverse effect on the Company's consolidated financial condition and results of operations.

Versar and its subsidiaries are parties from time to time to various other legal actions arising in the normal course of business. The Company believes that any ultimate unfavorable resolution of these legal actions will not have a material adverse effect on its consolidated financial condition and results of operations.

Item 6 - Exhibits and Reports on Form 8-K

(a) Exhibits

31.1 and 31.2 - Certification pursuant to Securities Exchange Act Section 13a-14.

32.1 and 32.2 - Certification under Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K

Form 8-K, which reported the Company's Employee Stock Purchase Plan Definitive Agreement, was filed with the Securities and Exchange Commission on November 17, 2004.

Form 8-K, which reported the acquisition of the Cultural Resources Group of Parsons Corporation, was filed with the Securities and Exchange Commission on April 19, 2005.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

VERSAR, INC.

\_\_\_\_\_  
(Registrant)

/S/ Theodore M. Prociv

By: \_\_\_\_\_  
Theodore M. Prociv  
Chief Executive Officer,  
President, and Director

/S/ Lawrence W. Sinnott

By: \_\_\_\_\_  
Lawrence W. Sinnott  
Senior Vice President,  
Chief Financial Officer,  
Treasurer, and Principal  
Accounting Officer

Date: May 11, 2005