

PFIZER INC
Form 11-K
June 28, 2004

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 11-K

FOR ANNUAL REPORTS OF EMPLOYEE STOCK PURCHASE, SAVINGS
AND SIMILAR PLANS PURSUANT TO SECTION 15 (D) OF
THE SECURITIES EXCHANGE ACT OF 1934

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2003

Or

TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ___ to ___

Commission file number 1-3619

A. Full title of the Plan and the address of the Plan, if different from that of the issuer named below:

PHARMACIA SAVINGS PLAN

B. Name of issuer of the securities held pursuant to the Plan and the address of its principal executive offices:

**PFIZER INC.
235 EAST 42ND STREET
NEW YORK, NEW YORK 10017**

PHARMACIA SAVINGS PLAN

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Administrative Committee - U.S. Plans
Pharmacia Savings Plan:

We have audited the accompanying statement of net assets available for plan benefits of the Pharmacia Savings Plan (the Plan) as of December 31, 2003 and 2002, and the related statements of changes in net assets available for plan benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform an audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for plan benefits as of December 31, 2003 and 2002 and the changes in net assets available for plan benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule H, line 4i - schedule of assets (held at end of year) as of December 31, 2003 and schedule H, line 4j - schedule of reportable transactions, for the year ended December 31, 2003 are presented for the purpose of additional analysis and are not a required part of the basic financial statements but are supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. These supplemental schedules are the responsibility of the Plan's management. The supplemental schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ KPMG LLP

New York, New York
June 25, 2004

**PHARMACIA SAVINGS PLAN
STATEMENTS OF NET ASSETS AVAILABLE FOR PLAN BENEFITS**

| | December 31, | |
|--|---------------------|------------------|
| | 2003 | 2002 |
| Assets: | | |
| Investments, at fair value - Notes 3 and 4 | \$ 2,506,643,419 | \$ 2,216,356,762 |
| Investments, at contract value - Notes 3 and 4 | 675,553,876 | 630,621,755 |
| Total investments | 3,182,197,295 | 2,846,978,517 |
| Receivables: | | |
| Company contributions, net of forfeitures | 51,006,443 | 47,925,970 |

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| | | |
|---|-------------------------|-------------------------|
| Participant contributions | 2,862,779 | 3,586,076 |
| Dividends and interest receivable | 3,560,175 | 3,995,743 |
| Other receivables | 954,964 | 444,985 |
| Total receivables | 58,384,361 | 55,952,774 |
| | | |
| Total assets | 3,240,581,656 | 2,902,931,291 |
| Liabilities: | | |
| Notes payable | 124,902,378 | 183,793,545 |
| Interest payable | 48,961,986 | 48,287,213 |
| Other payables | 1,972,480 | 4,625,954 |
| Total liabilities | 175,836,844 | 236,706,712 |
| | | |
| Net assets available for plan benefits | \$ 3,064,744,812 | \$ 2,666,224,579 |

See Notes to Financial Statements which are an integral part of these financial statements.

**PHARMACIA SAVINGS PLAN
STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR PLAN BENEFITS**

Years ended December 31,

| | 2003 | 2002 |
|--|---------------|---------------|
| Additions: | | |
| Additions to net assets attributed to: | | |
| Investment income/(loss): | | |
| Interest | \$ 38,976,249 | \$ 26,802,278 |
| Dividends | 28,084,173 | 29,618,380 |
| Interest on participants' loans | 2,283,923 | 2,753,105 |
| Net appreciation/(depreciation) in fair value of investments | 454,577,464 | (56,022,978) |
| Total investment gain | 523,921,809 | 3,150,785 |
| | | |
| Contributions: | | |
| Participant | 133,461,230 | 119,349,163 |
| Rollovers | 40,495,818 | 7,182,744 |
| Company | 79,606,876 | 61,108,936 |
| Total additions | 777,485,733 | 190,791,628 |
| | | |
| Deductions: | | |
| Deductions from net assets attributed to: | | |
| Benefits paid to participants | 361,269,433 | 132,328,019 |
| Plan expenses | 4,607,254 | 4,335,056 |
| Interest on notes payable | 13,088,813 | 16,966,758 |
| Total deductions | 378,965,500 | 153,629,833 |
| | | |
| Net increase prior to asset transfer | 398,520,233 | 37,161,795 |
| | | |
| Transfer in from the Pharmacia Savings and Investment Plan | -- | 1,253,244,564 |
| | | |
| Net increase | 398,520,233 | 1,290,406,359 |
| | | |
| Net assets available for plan benefits: | | |

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| | | |
|-------------------|------------------|------------------|
| Beginning of year | 2,666,224,579 | 1,375,818,220 |
| End of year | \$ 3,064,744,812 | \$ 2,666,224,579 |

See Notes to Financial Statements which are an integral part of these financial statements.

PHARMACIA SAVINGS PLAN Notes to Financial Statements December 31, 2003 and 2002

1. Description of Plan

The following brief description of the Pharmacia Savings Plan (the "Plan") is provided only for general information. Participants should refer to the Plan Document for a more complete description of the Plan's provisions.

General

On April 16, 2003, Pfizer Inc. ("Pfizer") completed its acquisition of Pharmacia Corporation ("Pharmacia"), including its subsidiary, Pharmacia & Upjohn Company (the "Company"). In connection with the acquisition, Pfizer adopted and assumed the Plan. The Plan is a defined contribution plan with two component parts: a section 401(k) plan and a section 401 (m) plan. The section 401(m) plan consists of Employee Stock Ownership Plan ("ESOP") funds (collectively, the Pharmacia ESOP Funds) and funds that do not constitute an ESOP. The Pharmacia ESOP Funds consist of a Preferred Employee Stock Ownership Plan (the "Preferred ESOP") and a Common Employee Stock Ownership Plan (the "Common ESOP"). The Plan covers substantially all domestic employees of the Company not otherwise covered by another defined contribution plan of the Company. The Plan continues to cover employees of business units aligned with Pharmacia prior to the acquisition.

As a result of the April 16, 2003 acquisition, outstanding shares of Pharmacia common stock in the Pharmacia Common Stock Fund and Common ESOP accounts were converted to Pfizer common stock at a rate of 1.4 shares of Pfizer stock for each share of Pharmacia stock held on April 16, 2003. In addition the name of the Pharmacia Common Stock Fund was changed to the Pfizer Common Stock Fund and the Pharmacia Common ESOP Stock Fund was changed to the Pfizer Common ESOP Stock Fund. Within the Preferred ESOP, the conversion factor for the Convertible Perpetual Preferred Stock ("Preferred ESOP Stock") in the Preferred ESOP Stock Fund was changed to 2.57486 shares of Pfizer common stock for each preferred share. The name of the Pharmacia Preferred ESOP Stock Fund was changed to the Pfizer Preferred ESOP Stock Fund.

Prior to the Pfizer acquisition, the value of a share of Preferred Stock was the closing price of one share of Pharmacia common stock multiplied by a 1.83919 conversion factor. Subsequent to the Pfizer acquisition, the value of a share of Preferred Stock was the closing price of one share of Pfizer common stock multiplied by a 2.57486 conversion factor.

On August 13, 2002, Pharmacia spun off all of its remaining shares of stock of Monsanto by issuing a special one-time stock dividend of Monsanto shares to all Pharmacia shareholders. Each share of Pharmacia stock held as of that date received 0.170593 shares of Monsanto Company as a result of the spin-off. A new fund, the Monsanto Stock Fund, was added to the Plan to accept the spin-off dividend posted to participant accounts. Contributions were not allowed to be allocated to the Monsanto Stock Fund, only transfers or payments out of the fund are permitted. Shares of Monsanto common stock distributed to the unallocated portion of the Common ESOP were exchanged for shares of Pharmacia Common Stock held in the Monsanto Savings and Investment Plan, the plan covering employees of the spun-off Monsanto. Effective August 29, 2003, the Monsanto Stock Fund was eliminated from the Plan. Shares remaining in the Monsanto Stock Fund were sold and the proceeds were transferred into the Income Fund.

Effective July 7, 2002, Plan participants may elect to receive a distribution of any cash dividends paid to the portion of their account balance that is invested in the Pfizer Common Stock Fund.

Effective July 1, 2002, the Pharmacia Corporation Savings and Investment Plan (Pharmacia SIP) merged into the Plan. Participant accrued balances in the Pharmacia SIP transferred to the Plan as of the effective date. Pharmacia SIP participants consisted of certain employees and former employees of Monsanto Company ("Monsanto") (as it existed prior to its merger with Pharmacia & Upjohn Company in 2000). The Pharmacia SIP included the Common ESOP and a Solutia Stock Fund, which were added to the Plan on the effective date. Employee contributions are not allowed to be allocated to the Solutia Stock Fund, only transfers or payments out of the fund are permitted.

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On July 1, 2002, the Plan became part of the Pharmacia Retirement Choice Program ("Choice Program") for all employees except those on long-term disability benefits, those employed by the Company in Puerto Rico, those covered under the Pre-Retirement Terminated Leave of Absence program or those covered under the Special Severance Package. The Choice Program is made up of a traditional pension plan and a 401(k) savings plan. Under the Choice Program, eligible employees select either Option 1 which provides greater pension plan benefits or Option 2 which provides greater savings plan benefits.

Administration

The Administrative Committee - US Plans is responsible for administering plan operations in accordance with the Employee Retirement Income Security Act of 1974, as amended ("ERISA") plan documents. The Investment Committee is responsible for monitoring plan investments.

Contributions

Participants (other than Puerto Rico participants) may elect to contribute on a before-tax or after-tax basis from 1% to 20%, in 1% increments, of their Total Pay, as defined in the Plan document. Puerto Rico participants may elect to contribute on a before-tax basis or after-tax basis from 1% to 18%, in 1% increments, of their Total Pay, as defined in the Plan document. The Internal Revenue Code ("IRC") contains certain limits on participant contributions to a qualified plan, such as a \$12,000 limit on a participant's before-tax contributions during the 2003 calendar year. Other limits also apply to highly compensated employees participating in the Plan. Effective January 1, 2002, participants that reached age 50 before the end of 2002 or any year thereafter are eligible to make additional before-tax catch-up contributions. Catch-up contributions in 2003 are limited to the lesser of \$2,000 or 100% of eligible pay. Catch-up contributions are scheduled to increase by \$1,000 per year until they reach \$5,000 in 2006. After 2006, the limit will increase by \$500 per year.

Participants may also elect to make rollover contributions to the Plan from other qualified defined contribution plans.

Since 1990, matching contributions have been made through the Preferred ESOP. The Company matching contributions are the basis for allocating shares of the Preferred Stock ESOP to participants' accounts in combination with a Common Stock ESOP also sponsored by Pfizer. The Preferred Stock remains unallocated until it is distributed (allocated) to participant accounts in accordance with the loan payment schedule and the provisions of the Plan. Dividends paid to the participants' Preferred ESOP accounts are substituted for an allocation in Preferred ESOP Stock, the cash being used to fund subsequent ESOP loan payments.

Effective July 1, 2002, for employees eligible for the Choice Program, the Company match depends on the amount of the participant's before-tax and after-tax contribution and whether Option 1 or Option 2 under the Choice Program is selected. Under both Options, the Company will match 100% of participant contributions, from 1% to 5% of Total Pay as defined by the Plan. The match is allocated as a combination of the Preferred ESOP and the Common ESOP shares (the percentage split for the 2003 plan year was 65% to the Preferred ESOP and 35% to the Common ESOP). The Preferred ESOP and Common ESOP will allocate shares of stock to participants such that, at the time of allocation, the total value of the shares allocated is equivalent to the Company match. Under Option 2 of the Choice Program there is an additional \$0.25 to \$1.00 Company match on the first 5% of eligible pay which is based on the participant's ages as follows:

- Under age 35: \$0.25 additional match
- Age 35 - 44: \$0.50 additional match
- Age 45 - 49: \$0.75 additional match
- Age 50 and older: \$1.00 additional match

The additional match under Option 2 is made in cash and allocated to the participant's current investment fund elections (not into the ESOP Stock Funds).

Effective July 1, 2002, for Puerto Rico participants, the Company matched 100% of participant contributions, from 1% to 5% of Total Pay, in the form of preferred stock within the Preferred ESOP. The Preferred ESOP allocated shares of preferred stock to participants such that, at the time of allocation, the total value of the shares allocated is equivalent to the Company match.

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The Company contributes to the Common and Preferred ESOP's cash amounts that are necessary to enable the Plan to make its regularly scheduled payments of principal and interest due on each ESOP's outstanding debt and to release stock to cover allocations to participant accounts. Employer dividends paid to each ESOP and certain other funds are also used to repay the outstanding ESOP debt.

Investment Options

Choice Program Participants

Participant contributions received by the Plan are invested at the direction of the participants in accordance with the terms of the Plan document.

Effective July 1, 2002, all Plan participants eligible for the Choice Program, were provided with fund options as outlined below.

- a) Income Fund
- b) Core Bond Fund
- c) Value Stock Fund
- d) Large Company Stock Fund
- e) Growth Stock Fund
- f) Mid-Small Company Stock Fund
- g) International Stock Fund
- h) Pfizer Common Stock Fund (prior to April 16, 2003 - Pharmacia Common Stock Fund)
- i) Any combination of the above, provided that a minimum of five percent and a multiple of one percent is directed to each fund selected.

Participants may change their investment elections as often as once a day. Effective December 24, 2003, a seven-day holding period is applied to all transfers and reallocations into and out of the International Stock Fund.

Effective February 3, 2003 a self-directed brokerage account was introduced as an investment option. Participants can choose from about 9,500 mutual funds with varying degrees of potential risk and return.

In addition, the Plan includes four asset allocation funds, which allow Choice Program participants varying degrees of risk and return, including (in order of risk tolerance, least to greatest), the Conservative Portfolio Fund, the Moderate Portfolio Fund, the Moderately Aggressive Portfolio Fund, and the Aggressive Portfolio Fund. Investments in the Core Bond Fund, Large Company Stock Fund, Mid-Small Company Stock Fund and the International Stock Fund are used in predetermined mixes to form the asset allocation funds.

For Choice Program participants, company matching contributions and earnings thereon are only posted to the Preferred ESOP Fund and Common ESOP Fund. Upon attaining age 50, participants are allowed to transfer the balance of the Company Matching Account into the other investment fund options.

Other Plan Participants

Investment fund options available to all Plan participants for the January 1, 2002 - June 30, 2002 period and those currently not included in the Choice Program (primarily participants employed in Puerto Rico) are listed below.

- a) Income Fund
- b) American Balanced Fund
- c) Indexed Stock Fund

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- d) Neuberger Berman Guardian Fund
- e) American Century Ultra Fund
- f) Templeton Foreign Fund
- g) Pfizer Common Stock Fund (prior to April 16, 2003 - Pharmacia Common Stock Fund)
- h) Any combination of the above, provided that a minimum of five percent and a multiple of one percent is directed to each fund selected.

Participants may elect to transfer or allocate their participant contribution balances and earnings thereon to any of the above funds.

For Puerto Rico participants, company matching contributions and earnings thereon are only posted to the Preferred ESOP Stock Fund. Upon completing ten years of employment service and attaining age 55, participants are allowed to transfer a portion of their Pfizer Common Stock Fund balance (i.e., pertaining to Company contributions and earnings thereon) and their ESOP Fund balance into the other investment fund options. For participants age 55-59 and for participants age 60 and older, 25% and 50% can be transferred to other investment funds, respectively. Those age 60 and older that have already diversified their current Common Stock 25%, may only diversify another 25%.

Participant Accounts

Each participant's account is credited with the participant's contributions, Company contributions, and plan earnings. Participant accounts are valued on a daily basis.

Vesting

Prior to the Pharmacia SIP merger into the Plan, employer contributions vested and became non-forfeitable at the rate of 20% per year of service, such that employer contributions were 100% vested after five years of service. Pre-existing participants in the Plan were always 100% vested in their account balance. Effective July 1, 2002, all participants in the Plan became 100% vested in their account balances.

Participant Loans

The Plan has a loan provision which allows participants to borrow from their fund accounts a minimum of \$500 up to a maximum equal to the lesser of 50% of their vested account balance or \$50,000 (reduced by the highest outstanding loan balance within the previous twelve months). Loan terms range from 1-5 years or up to 10 years for the purchase of a primary residence. Loans for the purchase of a home have a \$3,000 minimum loan amount. The loans are secured by the balance in the participant's account and bear interest at a rate that is equal to the prime rate, as defined, at the beginning of the quarter in which the loan originates, plus 1%. Interest is credited to the account of the participant. Repayments may not necessarily be made to the same fund from which amounts were borrowed. Repayments are credited to the applicable funds based on the participant's investment elections at the time of repayment.

Effective January 1, 2003, the loan payoff period increased to 90 days. Participants that terminate will have 90 days to repay the loan before the loan is taxed and penalized with a 10% tax.

Payment of Benefits

Benefits are paid either in cash or in cash and common stock (Pfizer common stock on or after April 16, 2003 and Pharmacia common stock prior to April 16, 2003). Common stock is issued only with respect to the participant's accounts in the Pfizer Common Stock Fund and the ESOP Funds. Upon retirement or death, the full value of the participant's accounts is paid in either a lump sum, in installments or by the purchase of an annuity contract. If a participant elected to receive common stock on or prior to August 13, 2002 (Monsanto spin-off), each share of the Preferred ESOP Stock (based on participant records) was converted into 1.7255 shares of Pharmacia common stock. If a participant elected to receive common stock after August 13, 2002, each share of the Preferred ESOP Stock (based on participant records) was converted into 1.83919 shares of Pharmacia common stock. After the Pfizer acquisition, each share of the Preferred ESOP Stock (based on participant records) was converted into 2.57486 shares of Pfizer common stock.

Participants may also elect to make in-service withdrawals from their account balances subject to the provisions of the Plan.

2.Summary of Accounting Policies

Method of Accounting

The financial statements of the Plan have been prepared on the accrual basis of accounting.

Reclassifications

We have made certain reclassifications to the 2002 financial statements to conform to the 2003 presentation.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Valuation of Investments

Shares of mutual funds are valued at quoted market prices, which represent the net asset value of shares held by the Plan at year-end. Common/collective trust funds are stated at redemption value as determined by the trustees of such funds based upon the underlying securities stated at fair value. Investments in money market instruments are generally short-term and are valued at cost, which approximates market. Investments in guaranteed investment contracts ("GICs") and synthetic investment contracts ("SICs") are reported at their contract value by the insurance companies and underlying banks, respectively, because these investments have fully benefit-responsive features (see Note 5). Common stock is valued at quoted market price as of the last business day of the Plan year. The value of outstanding participant loans is determined based on the outstanding principal balance as of the last day of the Plan year, which approximates fair value since such loans are subject to variable interest rates.

Pfizer preferred stock is valued using the higher of the per-share equivalent stated value of \$40.30 or the quoted market price of Pfizer common stock multiplied by 2.57486 on the last business day of the 2003 plan year. At December 31, 2003 the Pfizer preferred stock was valued at \$90.97 based on the closing Pfizer stock price of \$35.33 on December 31, 2003. Pharmacia preferred stock was valued using the higher of the per-share equivalent stated value of \$40.30 or the quoted market price of Pharmacia common stock multiplied by 1.83919 on the last business day of the 2002 plan year.

(Note: Preferred Stock share balances maintained by the plan's trustee and recordkeeper are on a basis equal to a multiple of 1,000 of the share balance and one-thousandth of the \$40,300 stated value, as reflected on the Company's financial statements).

Purchases and sales of securities are reflected on a trade-date basis. Dividend income is recorded on the ex-dividend date. Income from other investments is recorded as earned on an accrual basis.

The Plan presents in the statement of changes in net assets available for plan benefits, the net appreciation (depreciation) in the fair value of its investments which consists of the realized gains and losses and the unrealized appreciation (depreciation) on those investments.

Payment of Benefits

Benefit payments are recorded when paid.

Plan Expenses

The Plan pays certain outside service provider expenses (e.g., recordkeeping and trustee fees) incurred in the operation of the Plan. Investment manager fees are paid by the Plan and are netted against investment income. Certain other expenses are paid by the Company.

Forfeitures

On July 1, 2002, forfeitures in the amount of \$1,489,851 were transferred into the Plan. Forfeited amounts are used to pay expenses of the Plan, interest on ESOP debt incurred by the Plan (paid in February of each year) and to reduce Company contributions. Forfeitures which have not been applied for these uses amounted to \$2,032,640 and \$2,030,774 as of December 31, 2003 and 2002.

Risks and Uncertainties

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Investment securities, including Pfizer Inc. common and preferred stock, are exposed to various risks, such as interest rate, market and credit risk. Due to the level of risk associated with certain investment securities, it is possible that changes in their values could occur in the near term and such changes could materially affect the amounts reported in the statements of net assets available for plan benefits and the statement of changes in net assets available for plan benefits.

3. Investments

The following investments represent 5 percent or more of the plan's net assets.

| | December 31, | |
|--|---------------------|-------------|
| | 2003 | 2002 |
| Barclays Capital Guardian International Non-U.S. Equity Fund (11,875,855 units) | \$ 154,861,156 | \$ -- |
| Barclays Global Investors Equity Index Fund (15,385,997 and 15,964,950 units, respectively) | 502,352,811 | 405,350,084 |
| Barclays Global Investors Intermediate Government Credit Bond Fund (14,849,665 and 15,865,279 units, respectively) | 240,861,565 | 246,863,737 |
| Pfizer Common Stock (16,829,472 shares)* | 594,585,246 | -- |
| Pharmacia Common Stock (13,539,523 shares)* | -- | 565,952,061 |
| Pfizer Preferred Stock (5,455,728 shares)* | 496,308,181 | -- |
| Pharmacia Preferred Stock (6,130,324 shares)* | -- | 471,568,899 |
| AEGON Global wrap contract (synthetic investment contract) | 386,019,655 | 360,465,597 |

*Nonparticipant-directed

The plan's investments (including gains and losses on investments sold, as well as held during the year) appreciated/ (depreciated) in value as follows:

| | Years ended December 31, | |
|-------------------------------|---------------------------------|-----------------|
| | 2003 | 2002 |
| Mutual funds | \$ 32,971,875 | \$ (37,700,816) |
| Common Stock | 142,409,060 | 48,061,325 |
| Preferred Stock | 80,671,494 | 20,180,001 |
| Common/collective trust funds | 198,525,035 | (86,563,488) |
| | \$ 454,577,464 | \$ (56,022,978) |

4. Nonparticipant-directed Funds and Notes Payable

The Plan includes the following nonparticipant-directed funds: *Pfizer Common Stock Fund*, *Preferred Leveraged ESOP* and the *Common Leveraged ESOP*. These funds and their related activity were as follows:

Pfizer Common Stock Fund

Effective April 1, 1999, the Pfizer Common Stock Fund (formerly known as the Pharmacia Common Stock Fund) was added as an investment option into which participants can direct their contributions and/or transfer existing balances. However, certain Company contribution balances (and earnings thereon) within the Pfizer Common Stock Fund can only be transferred out of the fund into other investment options after participants satisfy certain age and service requirements. All assets and activity within this fund have been disclosed as nonparticipant-directed for purposes of this report.

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Below are the net assets and significant components of the changes in net assets relating to the Pfizer Common Stock Fund:

| | 2003 | | 2002 |
|---|--------------------|--------|-----------------|
| Assets: | | | |
| Investments: | | | |
| Short-term investment funds | \$ 2,622,266 | \$ | 3,772,795 |
| Pfizer Common Stock | 272,986,219 | | -- |
| Pharmacia Common Stock | -- | | 260,798,476 |
| Total investments | 275,608,485 | | 264,571,271 |
| Receivables: | | | |
| Company contributions | 20,672 | | 516 |
| Participant contributions | 131,486 | | 2,639 |
| Dividends and interest receivable | 2,055 | | 4,062 |
| Participant loan payment receivable+ | 20,783 | | 243 |
| Receivable from other investment funds+ | 240,307 | | -- |
| Total receivables | 415,303 | | 7,460 |
| Total assets | 276,023,788 | | 264,578,731 |
| Liabilities: | | | |
| Payable to other investment funds* | -- | | 385,039 |
| Payable for investments purchased* | -- | | 1,133,696 |
| Other payables* | 383,737 | | 149,411 |
| Total liabilities | 383,737 | | 1,668,146 |
| Net assets available for plan benefits | \$ 275,640,051 | \$ | 262,910,585 |

+ Included in other receivables on statements of net assets.

* Included in other payables on statements of net assets.

| | Years ended December 31, | |
|---|---------------------------------|---------------|
| | 2003 | 2002 |
| Additions: | | |
| Additions to net assets attributed to: | | |
| Investment income: | | |
| Interest | \$ 35,149 | \$ 44,727 |
| Dividends | 4,618,344 | 3,148,545 |
| Net appreciation in fair value of investments | 46,534,073 | 18,159,965 |
| Total investment income | 51,187,566 | 21,353,237 |
| Participant contributions (including rollovers) | 8,759,643 | 8,657,814 |
| Company contributions | 1,329,708 | 518,223 |
| Participant loan repayments | 1,717,968 | 2,368,574 |
| Total additions | 62,994,885 | 32,897,848 |
| Deductions: | | |
| Deductions from net assets attributed to: | | |
| Benefits paid to participants | 30,131,474 | 16,553,366 |
| Participant loan transaction transfers, net | 2,020,673 | 2,323,985 |
| Plan expenses | 919,422 | 64,715 |
| Transfers to other investment funds, net | 17,193,850 | 30,892,689 |
| Total deductions | 50,265,419 | 49,834,755 |

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| | | |
|---|----------------|----------------|
| Net increase/(decrease) prior to asset transfer | 12,729,466 | (16,936,907) |
| Transfer in from the Pharmacia SIP | -- | 47,650,645 |
| Net increase | 12,729,466 | 30,713,738 |
| Net assets available for plan benefits: | | |
| Beginning of year | 262,910,585 | 232,196,847 |
| End of year | \$ 275,640,051 | \$ 262,910,585 |

Preferred Leveraged ESOP

On March 1, 1990, the Preferred ESOP borrowed \$275 million from the Bank of New York through the issuance of amortizing notes. These notes, which are guaranteed by the Company, mature in 2004 and pay interest at an annual rate of 9.79%. The remaining principal balance on these notes was \$58,600,000 with unpaid interest of \$5,736,940, and \$111,200,000 with unpaid interest of \$10,886,480 as of December 31, 2003 and 2002, respectively.

As of March 1, 1990, the Preferred ESOP issued a note to the Company in the amount of \$25 million, which carries an interest rate of 6.25% per annum. Interest accrues and is payable, along with principal, no later than the maturity date of February 1, 2005. The balance of this note, including unpaid interest, was \$57,845,070 and \$54,442,419 at December 31, 2003 and 2002, respectively.

Effective January 31, 1997, the Preferred ESOP and State Street Bank entered into an agreement, whereby the Preferred ESOP can borrow amounts that in the aggregate cannot exceed \$95,000,000 (collectively the "New Loans"). Any such borrowings bear interest at 7.00% per annum and will be due no later than December 31, 2010. No interest shall be due until the maturity date of any New Loans. The proceeds of the New Loans are to be used to pay principal and interest then due on any existing Preferred ESOP loans. In relation to New Loans, the Preferred ESOP had drawings of \$22,000,000 with unpaid interest of \$10,055,396 and \$22,000,000 with unpaid interest of \$7,958,314 as of December 31, 2003 and 2002, respectively.

Projected principal loan payments on the Preferred ESOP debt at December 31, 2003 are as follows:

| Year | Amount |
|--------------|----------------|
| 2004 | \$ 58,600,000 |
| 2005 | 25,000,000 |
| 2006 to 2010 | 22,000,000 |
| Total | \$ 105,600,000 |

This preferred stock, which was converted into Pfizer preferred stock on April 16, 2003, in connection with the acquisition of Pharmacia, is maintained in the Preferred ESOP as unallocated. As principal and interest on the borrowings is paid, the preferred shares become available to be allocated to participants' accounts as Company matching contributions.

Following are the net assets and significant components of the changes in net assets relating to the Preferred ESOP:

| | Allocated | December 31, 2003 Unallocated | Total |
|---|-------------|----------------------------------|---------------|
| Assets: | | | |
| Investments: | | | |
| Short-term investment funds | \$ -- | \$ 11,209,129 | \$ 11,209,129 |
| Pfizer Preferred Stock, convertible | 371,983,903 | 124,324,278 | 496,308,181 |
| Total investments | 371,983,903 | 135,533,407 | 507,517,310 |
| Receivables: | | | |
| Company contributions, net of forfeitures | -- | 48,957,425 | 48,957,425 |

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| | | | |
|-----------------------------------|-------------|-------------|-------------|
| Dividends and interest receivable | -- | 3,431,683 | 3,431,683 |
| Total receivables | -- | 52,389,108 | 52,389,108 |
| Total assets | 371,983,903 | 187,922,515 | 559,906,418 |

Liabilities:

| | | | |
|-------------------|-------|-------------|-------------|
| Notes payable | -- | 105,600,000 | 105,600,000 |
| Interest payable | -- | 48,637,406 | 48,637,406 |
| Other payables | 4,098 | 101,700 | 105,798 |
| Total liabilities | 4,098 | 154,339,106 | 154,343,204 |

| | | | | | | |
|---|----|-------------|----|------------|----|-------------|
| Net assets available for plan benefits | \$ | 371,979,805 | \$ | 33,583,409 | \$ | 405,563,214 |
|---|----|-------------|----|------------|----|-------------|

December 31, 2002

| | | Allocated | Unallocated | Total |
|---|----|------------------|--------------------|----------------|
| Assets: | | | | |
| Investments: | | | | |
| Short-term investment funds | \$ | -- | \$ 12,230,118 | \$ 12,230,118 |
| Pharmacia Preferred Stock, convertible | | 310,742,900 | 160,825,999 | 471,568,899 |
| Total investments | | 310,742,900 | 173,056,117 | 483,799,017 |
| Receivables: | | | | |
| Company contributions, net of forfeitures | | -- | 47,294,635 | 47,294,635 |
| Dividends and interest receivable | | -- | 3,869,268 | 3,869,268 |
| Total receivables | | -- | 51,163,903 | 51,163,903 |
| Total assets | | 310,742,900 | 224,220,020 | 534,962,920 |
| Liabilities: | | | | |
| Notes payable | | -- | 158,200,000 | 158,200,000 |
| Interest payable | | -- | 48,287,213 | 48,287,213 |
| Other payables | | -- | 39,503 | 39,503 |
| Total liabilities | | -- | 206,526,716 | 206,526,716 |
| Net assets available for plan benefits | \$ | 310,742,900 | \$ 17,693,304 | \$ 328,436,204 |

Year ended December 31, 2003

| | | Allocated | Unallocated | Total |
|--|----|------------------|--------------------|--------------|
| Additions: | | | | |
| Additions to net assets attributed to: | | | | |
| Investment income: | | | | |
| Interest | \$ | -- | \$ 78,088 | \$ 78,088 |
| Dividends | | 10,530,708 | 4,022,060 | 14,552,768 |
| Net appreciation in fair value of investment | | 64,796,049 | 15,875,445 | 80,671,494 |
| Total investment income | | 75,326,757 | 19,975,593 | 95,302,350 |
| Company contributions | | -- | 49,707,425 | 49,707,425 |
| Allocation of 525,654 shares of Preferred Stock for Company matching contributions | | 42,554,230 | (42,554,230) | -- |
| Total additions | | 117,880,987 | 27,128,788 | 145,009,775 |

Deductions:

Deductions from net assets attributed to:

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| | | | |
|--|----------------|---------------|----------------|
| Benefits paid to participants | 46,416,983 | -- | 46,416,983 |
| Participant loan transaction transfers, net | 65,050 | -- | 65,050 |
| Plan expenses | 1,541 | 2,010 | 3,551 |
| Transfers to other investment funds | 10,160,508 | -- | 10,160,508 |
| Interest on notes payable | -- | 11,236,673 | 11,236,673 |
| Total deductions | 56,644,082 | 11,238,683 | 67,882,765 |
| Net increase | 61,236,905 | 15,890,105 | 77,127,010 |
| Net assets available for plan benefits: | | | |
| Beginning of year | 310,742,900 | 17,693,304 | 328,436,204 |
| End of year | \$ 371,979,805 | \$ 33,583,409 | \$ 405,563,214 |

| | Year ended December 31, 2002 | | Total |
|--|------------------------------|---------------|----------------|
| | Allocated | Unallocated | |
| Additions: | | | |
| Additions to net assets attributed to: | | | |
| Investment income: | | | |
| Interest | \$ -- | 124,372 | \$ 124,372 |
| Dividends | 9,377,189 | 6,362,957 | 15,740,146 |
| Net appreciation in fair value of investment | 19,184,943 | 995,058 | 20,180,001 |
| Total investment income | 28,562,132 | 7,482,387 | 36,044,519 |
| Company contributions | -- | 48,116,045 | 48,116,045 |
| Allocation of 638,021 shares of Pharmacia Preferred Stock for Company matching contributions | 46,599,930 | (46,599,930) | -- |
| Total additions | 75,162,062 | 8,998,502 | 84,160,564 |
| Deductions: | | | |
| Deductions from net assets attributed to: | | | |
| Benefits paid to participants | 14,977,991 | -- | 14,977,991 |
| Participant loan transaction transfers, net | 13,478 | -- | 13,478 |
| Transfers to other investment funds | 4,865,222 | -- | 4,865,222 |
| Interest on notes payable | -- | 16,048,865 | 16,048,865 |
| Total deductions | 19,856,691 | 16,048,865 | 35,905,556 |
| Net increase (decrease) | 55,305,371 | (7,050,363) | 48,255,008 |
| Net assets available for plan benefits: | | | |
| Beginning of year | 255,437,529 | 24,743,667 | 280,181,196 |
| End of year | \$ 310,742,900 | \$ 17,693,304 | \$ 328,436,204 |

Common Leveraged ESOP

The Common ESOP became part of the Plan as a result of the July 1, 2002 Pharmacia SIP merger.

As of December 31, 2003 and 2002, the outstanding principal balance on the Common ESOP's external debt was \$5,662,440 and \$7,340,200, respectively (carrying an interest rate of 8.13% and maturing on December 15, 2006). In addition, the Common ESOP carried two separate internal notes payable to the Company. The outstanding principal balance of the first internal note as of December 31, 2003 and 2002 was \$13,628,280 and \$17,899,572, respectively (carrying an interest rate of 5.71% and maturing on December 15, 2006). The outstanding principal balance of the second internal note as of December 31, 2003 and 2002 was \$11,658 and \$353,773 (carrying an interest rate of 7.00% and maturing on December 15, 2021).

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Projected principal loan payments on the Common ESOP debt at December 31, 2003 are as follows:

| Year | Amount |
|-------|---------------|
| 2004 | \$ 6,581,608 |
| 2005 | 6,477,302 |
| 2006 | 6,243,468 |
| Total | \$ 19,302,378 |

The proceeds of the borrowings were used to purchase Company common stock. This common stock, which was converted into Pfizer common stock on April 16, 2003, in connection with the acquisition of Pharmacia, is maintained in the Common ESOP as unallocated. This stock is released for allocation to participants' accounts in accordance with the terms of the Plan as interest and principal on the borrowings are paid.

Following are the net assets and significant components of the changes in net assets related to the Common ESOP:

| | December 31, 2003 | | Total |
|---|-----------------------|----------------------|-----------------------|
| | Allocated | Unallocated | |
| Assets: | | | |
| Investments: | | | |
| Short-term investment funds | \$ 461,931 | \$ -- | \$ 461,931 |
| Pfizer Common Stock | 257,596,118 | 64,002,909 | 321,599,027 |
| Total investments | 258,058,049 | 64,002,909 | 322,060,958 |
| Receivables: | | | |
| Company contributions | 373,242 | 1,041,576 | 1,414,818 |
| Dividends and interest receivable | 707 | 209 | 916 |
| Total receivables | 373,949 | 1,041,785 | 1,415,734 |
| Total assets | 258,431,998 | 65,044,694 | 323,476,692 |
| | | | |
| Notes payable | -- | 19,302,378 | 19,302,378 |
| Interest payable | -- | 324,580 | 324,580 |
| Other payables | 10,121 | 220 | 10,341 |
| Total liabilities | 10,121 | 19,627,178 | 19,637,299 |
| Net assets available for plan benefits | \$ 258,421,877 | \$ 45,417,516 | \$ 303,839,393 |

| | December 31, 2002 | | Total |
|-----------------------------------|-------------------|-------------|-------------|
| | Allocated | Unallocated | |
| Assets: | | | |
| Investments: | | | |
| Short-term investment funds | \$ 939,725 | \$ -- | \$ 939,725 |
| Pharmacia Common Stock | 229,501,688 | 75,651,897 | 305,153,585 |
| Total investments | 230,441,413 | 75,651,897 | 306,093,310 |
| Receivables: | | | |
| Company contributions | 17,719 | -- | 17,719 |
| Dividends and interest receivable | 966 | 711 | 1,677 |
| Total receivables | 18,685 | 711 | 19,396 |

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| | | | |
|---|-----------------------|----------------------|-----------------------|
| Total assets | 230,460,098 | 75,652,608 | 306,112,706 |
| Notes payable | -- | 25,593,545 | 25,593,545 |
| Other payables | 457,994 | -- | 457,994 |
| Total liabilities | 457,994 | 25,593,545 | 26,051,539 |
| Net assets available for plan benefits | \$ 230,002,104 | \$ 50,059,063 | \$ 280,061,167 |

Year Ended December 31, 2003

| | Allocated | Unallocated | Total |
|--|------------------|--------------------|----------------|
| Additions: | | | |
| Additions to net assets attributed to: | | | |
| Investment income: | | | |
| Interest | \$ -- | \$ 6,924 | \$ 6,924 |
| Dividends | 4,178,262 | 1,139,742 | 5,318,004 |
| Net appreciation in fair value of investment | 40,984,520 | 11,325,824 | 52,310,344 |
| Total investment income | 45,162,782 | 12,472,490 | 57,635,272 |
| Company contributions | -- | 6,557,721 | 6,557,721 |
| Allocation of 598,964 shares of Common Stock for Company matching contributions* | 21,819,618 | (21,819,618) | -- |
| Total additions | 66,982,400 | (2,789,407) | 64,192,993 |
| Deductions: | | | |
| Deductions from net assets attributed to: | | | |
| Benefits paid to participants | 32,311,774 | -- | 32,311,774 |
| Loan to participants | 23,434 | -- | 23,434 |
| Transfers to other investment funds | 6,227,419 | -- | 6,227,419 |
| Interest on notes payable | -- | 1,852,140 | 1,852,140 |
| Total deductions | 38,562,627 | 1,852,140 | 40,414,767 |
| Net increase/(decrease) | 28,419,773 | (4,641,547) | 23,778,226 |
| Net assets available for plan benefits: | | | |
| Beginning of year | 230,002,104 | 50,059,063 | 280,061,167 |
| End of year | \$ 258,421,877 | \$ 45,417,516 | \$ 303,839,393 |

* 385,672 shares of Pfizer Common Shares and 213,292 of Pharmacia Common Shares.

Period From July 1, 2002 to December 31, 2002

| | Allocated | Unallocated | Total |
|--|------------------|--------------------|--------------|
| Additions: | | | |
| Additions to net assets attributed to: | | | |
| Investment income: | | | |
| Interest | \$ 7,905 | \$ 5,392 | \$ 13,297 |
| Dividends | 1,477,867 | 5,639,769 | 7,117,636 |
| Net appreciation in fair value of investment | 38,561,564 | 8,801,162 | 47,362,726 |
| Total investment income | 40,047,336 | 14,446,323 | 54,493,659 |

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| | | | |
|---|------------|--------------|------------|
| Company contributions | -- | 2,426,860 | 2,426,860 |
| Allocation of 266,100 shares of Pharmacia Common Stock for Company matching contributions | 11,018,835 | (11,018,835) | -- |
| Total additions | 51,066,171 | 5,854,348 | 56,920,519 |

Deductions:

| | | | |
|---|------------|---------|------------|
| Deductions from net assets attributed to: | | | |
| Benefits paid to participants | 8,504,998 | -- | 8,504,998 |
| Loan to participants | 23,010 | -- | 23,010 |
| Transfers to other investment funds | 19,041,903 | -- | 19,041,903 |
| Interest on notes payable | -- | 917,893 | 917,893 |
| Total deductions | 27,569,911 | 917,893 | 28,487,804 |

| | | | |
|--|-------------|------------|-------------|
| Net increase prior to asset transfers | 23,496,260 | 4,936,455 | 28,432,715 |
| Asset transfer in from the Pharmacia SIP | 206,505,844 | 45,122,608 | 251,628,452 |
| Net increase | 230,002,104 | 50,059,063 | 280,061,167 |

Net assets available for plan benefits:

| | | | |
|-------------------|----------------|---------------|----------------|
| Beginning of year | -- | -- | -- |
| End of year | \$ 230,002,104 | \$ 50,059,063 | \$ 280,061,167 |

5. Investment Contracts with Insurance Companies

The Income Fund consists primarily of benefit responsive guaranteed investment contracts ("GIC's") and synthetic investment contracts ("SIC's"). The contract value of the GICs and SICs represents the cost or face-value of the contract plus accrued interest. At December 31, 2003 and 2002, the Plan held GICs with a contract value of \$9,254,908 and \$26,883,231, respectively. The contract value of the SICs represents fair value of the underlying asset plus the contract value of the wrapper contract associated with the underlying asset. At December 31, 2003 and 2002, fair values of assets underlying the SIC's were \$666,298,968 and \$603,738,524, respectively. Participants may ordinarily direct the withdrawal or transfer of all or a portion of their investments at contract value.

There are no reserves against contract value for credit risk of the contract issuers or otherwise. The average portfolio yield and crediting interest rates were approximately 6% for both 2003 and 2002. For GICs, the crediting interest rate, specified in the contract, is agreed upon with the issuers and is maintained for the life of the contract. For SICs, the rate is based on a formula which consists of the yield to maturity, duration, and the book and market values. The rate for SICs is periodically reset, usually quarterly, and cannot be reset below 0%.

6. Reconciliation of Financial Statements to Form 5500

The following is a reconciliation of net assets available for plan benefits according to the financial statements to Form 5500.

| | December 31, | |
|---|---------------------|------------------|
| | 2003 | 2002 |
| Net assets available for plan benefits per the financial statements | \$ 3,064,744,812 | \$ 2,666,224,579 |
| Amounts allocated to withdrawing participants | (3,091,369) | (714,265) |
| Net assets available for plan benefits per Form 5500 | \$ 3,061,653,443 | \$ 2,665,510,314 |

The following is a reconciliation of benefits paid to participants according to the financial statements to Form 5500:

| Years ended December 31, | |
|---------------------------------|-------------|
| 2003 | 2002 |

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| | | |
|--|----------------|----------------|
| Benefits paid to participants per the financial statements | \$ 361,269,433 | \$ 132,328,019 |
| Add: Amounts allocated to withdrawing participants at end of year | 3,091,369 | 714,265 |
| Less: Amounts allocated to withdrawing participants at beginning of year | (714,265) | (1,144,000) |
| Benefits paid to participants per Form 5500 | \$ 363,646,537 | \$ 131,898,284 |

Amounts allocated to withdrawing participants are recorded on Form 5500 for benefit claims that have been processed and approved for payment prior to December 31 but not yet paid as of that date.

7.Related-Party Transactions

The Plan holds shares of Pfizer and held Pharmacia common stock and preferred stock. At December 31, 2003 and 2002, the Plan owned 16,829,472 shares of Pfizer common stock and 13,539,523 shares of Pharmacia common stock at a cost of \$352,011,303 and \$341,555,589, respectively. At December 31, 2003 and 2002, the Plan owned 5,455,728 shares of Pfizer preferred stock and 6,130,324 shares of Pharmacia preferred stock at a cost of \$219,894,718 and \$247,052,057, respectively. In addition, Plan funds are invested in short-term investment funds with Northern Trust Company, trustee of the Plan at December 31, 2003 and 2002 respectively. At December 31, 2003 and 2002 the fair value of the Northern Trust Company short-term investment account was \$59,000,354 and \$41,206,686, respectively.

8.Plan Termination

The Company expects to continue the Plan indefinitely, but reserves the right to amend, suspend or discontinue it in whole or in part at any time by action of the Company's Board of Directors. In the event of termination of the Plan, each participant shall be entitled to the full value of his or her account balance as though she had retired as of the date of such termination. No part of the invested assets established pursuant to the Plan will at any time revert to the Company.

9.Tax Status of the Plan

The Plan obtained its latest determination letter dated July 17, 2003 in which the Internal Revenue Service indicated that the Plan, as then designed, was in compliance with the applicable requirements of the IRC. The Plan has been amended since receiving the determination letter. However, the Plan administrator and the Company's legal and tax counsel believe that the Plan is currently designed and being operated in material compliance with the applicable requirements of the IRC. Therefore, no provision for income taxes has been included in the Plan's financial statements.

10. Transfer In from the Pharmacia Savings and Investment Plan

Effective July 1, 2002, \$1,253,244,564 in net assets of the Pharmacia SIP was transferred into the Plan and Pharmacia SIP participants became eligible to participate in the Plan. Pharmacia SIP participants were 100% vested in their Pharmacia SIP account balances.

Included in the transfer were 1,968,630 in unallocated Pharmacia common shares with a value of \$73,725,194 and three outstanding loans with a total principal balance of \$28,604,006 which were transferred to the Plan's unallocated Common ESOP account. The outstanding principal balance of the external note transferred to the Common ESOP was \$8,179,080 as of July 1, 2002 (carrying an interest rate of 8.13% and maturing on December 15, 2006). In addition, two internal notes payable to Pharmacia were transferred to the Common ESOP. The outstanding principal balance of the first internal note was \$20,071,153 as of July 1, 2002 (carrying an interest rate of 5.71% and maturing on December 15, 2006). The outstanding principal balance of the second internal note was \$353,773 as of July 1, 2002 (carrying an interest rate of 7.00% and maturing on December 15, 2021).

11.Subsequent Events

Effective January 30, 2004, the Growth Stock Fund, managed by Alliance Capital, was no longer an investment choice. Any remaining balances in this fund not re-directed by participants will be invested in the new underlying fund, the Fidelity Growth Company Fund.

SCHEDULE I
PHARMACIA SAVINGS PLAN
SCHEDULE H, Line 4i - SCHEDULE OF ASSETS (HELD AT END OF YEAR)
December 31, 2003

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| Identity of issue, borrower or similar party | Description of investment | Cost | Current Value |
|--|---------------------------|----------------|----------------|
| Corporate Stock - Preferred | | | |
| *PFIZER PREFERRED STOCK | 5,455,728 shares | \$ 219,894,718 | \$ 496,308,181 |
| Corporate Stock - Common | | | |
| AMERN INTL GROUP INC COM | 94,250 shares | 6,288,955 | 6,246,890 |
| AMGEN INC COM | 106,600 shares | 5,681,959 | 6,587,880 |
| ANHEUSER BUSCH COS INC COM | 16,300 shares | 819,722 | 858,684 |
| APPLIED MATERIALS INC COM | 129,600 shares | 2,253,936 | 2,909,520 |
| AVON PROD INC COM | 38,200 shares | 2,222,242 | 2,578,118 |
| BAKER HUGHES INC COM | 16,100 shares | 515,743 | 517,776 |
| BED BATH BEYOND INC COM | 40,000 shares | 1,604,411 | 1,734,000 |
| BROADCOM CORP CL A | 36,600 shares | 1,018,003 | 1,247,694 |
| BSTN SCIENTIFIC CORP COM | 9,900 shares | 270,311 | 363,924 |
| CISCO SYS INC COM | 272,200 shares | 5,292,920 | 6,611,738 |
| CITIGROUP INC COM | 160,400 shares | 6,106,874 | 7,785,816 |
| CLEAR CHANNEL COMMUNICATIONS INC COM | 59,300 shares | 2,215,682 | 2,777,019 |
| COMCAST CORP NEW CL A SPL | 148,950 shares | 3,900,678 | 4,659,156 |
| DELL INC COM STK | 205,200 shares | 6,014,164 | 6,968,592 |
| EBAY INC COM | 65,100 shares | 3,288,699 | 4,204,809 |
| ELECTR ARTS COM | 81,130 shares | 3,438,853 | 3,876,391 |
| EMC CORP COM | 198,900 shares | 2,579,567 | 2,569,788 |
| FNMA COM STK | 18,300 shares | 1,338,105 | 1,373,598 |
| FOREST LAB INC COM | 2,800 shares | 163,147 | 173,040 |
| GANNETT INC COM | 5,800 shares | 430,054 | 517,128 |
| GEN ELEC CO COM | 239,600 shares | 8,055,791 | 7,422,808 |
| GILEAD SCI INC COM | 26,800 shares | 1,552,511 | 1,558,152 |
| GOLDMAN SACHS GROUP INC COM | 20,000 shares | 1,832,546 | 1,974,600 |
| INTEL CORP COM | 292,000 shares | 6,323,019 | 9,402,400 |
| J P MORGAN CHASE & CO COM | 38,500 shares | 1,023,982 | 1,414,105 |
| JUNIPER NETWORKS INC COM | 31,300 shares | 586,973 | 584,684 |
| KOHL'S CORP COM | 27,400 shares | 1,479,843 | 1,231,356 |
| LEHMAN BROS HLDGS INC COM | 2,500 shares | 192,326 | 193,050 |
| LOWES COS INC COM | 97,000 shares | 4,412,964 | 5,372,830 |
| MARVELL TECH GROUP MARVELL TECH GROUP INC | 4,500 shares | 169,870 | 170,685 |
| MAXIM INTEGRATED PRODS INC COM | 53,400 shares | 1,954,036 | 2,659,320 |
| MBNA CORP COM | 202,300 shares | 3,849,588 | 5,027,155 |
| MEDTRONIC INC COM | 145,800 shares | 6,592,722 | 7,087,338 |
| MERRILL LYNCH & CO INC COM | 67,400 shares | 3,100,897 | 3,953,010 |
| MICROSOFT CORP COM | 322,100 shares | 9,067,940 | 8,870,634 |
| MORGAN STANLEY | 36,900 shares | 2,032,581 | 2,135,403 |
| *PFIZER INC COM | 16,829,472 shares | 352,011,303 | 594,585,246 |
| PROCTER & GAMBLE CO COM | 29,200 shares | 2,608,463 | 2,916,496 |
| PROGRESSIVE CORP OH COM | 44,500 shares | 2,472,216 | 3,719,755 |
| SCHLUMBERGER LTD COM STK | 6,300 shares | 341,991 | 344,736 |
| SCRIPPS E.W INC NEW CL A COM | 14,900 shares | 1,157,837 | 1,402,686 |
| SOLUTIA INC COM STK | 324,857 shares | 6,437,236 | 118,573 |
| ST JUDE MED INC COM | 4,100 shares | 256,959 | 251,535 |
| STRYKER CORP COM | 6,700 shares | 507,886 | 569,567 |
| SYMANTEC CORP COM | 66,200 shares | 1,547,566 | 2,293,830 |
| TARGET CORP COM | 68,100 shares | 2,594,873 | 2,615,040 |
| TIME WARNER INC NEW COM | 85,600 shares | 1,365,126 | 1,539,944 |
| TX INSTRS INC COM | 101,000 shares | 2,011,376 | 2,967,380 |
| UNITEDHEALTH GROUP INC COM | 88,000 shares | 3,399,613 | 5,119,840 |
| VERITAS SOFTWARE CORP COM | 74,000 shares | 2,022,067 | 2,749,840 |
| VIACOM COM CL B | 157,800 shares | 6,859,801 | 7,003,164 |
| WAL-MART STORES INC COM | 131,100 shares | 7,050,813 | 6,954,855 |
| WALGREEN CO COM | 47,200 shares | 1,693,402 | 1,717,136 |
| WRIGLEY WM JR CO CAP | 2,500 shares | 135,050 | 140,525 |
| YAHOO INC COM | 102,700 shares | 3,878,753 | 4,638,959 |
| ZIMMER HLDGS INC COM | 11,700 shares | 651,140 | 823,680 |

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Total Common Stock **\$ 506,675,085** **\$ 766,091,878**

See accompanying report of independent registered public accounting firm.

SCHEDULE I
PHARMACIA SAVINGS PLAN
SCHEDULE H, Line 4i - SCHEDULE OF ASSETS (HELD AT END OF YEAR)
December 31, 2003

| Identity of issue, borrower, lessor or similar party | Description of investment | Cost | Current Value |
|---|-----------------------------------|-------------------------|-------------------------|
| Common/Collective Trust | | | |
| *COLLECTIVE SHORT-TERM INVESTMENT FUND | Money Market Fund | 59,000,354 | 59,000,354 |
| MFO BGI EQTY INDEX "T" FD | Com. Coll. fund: 15,385,997 units | 406,743,486 | 502,352,811 |
| MFO BGI EXTD MKT EQTY INDEX "K" FD | Com. Coll. fund: 4,042,584 units | 86,825,951 | 108,664,658 |
| MFO CAP GUARDIAN INTL NON-US EQTY | Com. Coll. Fund: 11,875,855 units | 133,579,787 | 154,861,156 |
| MFO BGI INTERMEDIATE GOVERNMENT CREDIT BOND FUND | Com. Coll. Fund: 14,849,665 units | 221,963,115 | 240,861,565 |
| Total Common/Collective Trusts | | \$ 908,112,693 | \$ 1,065,740,544 |
| Registered Investment Companies | | | |
| MFO AMER BALANCED FD INC CAP OPEN END FD | Mutual fund: 52,298 units | 788,665 | 904,234 |
| MFO AMERN CENTY ULTRA INV FD | Mutual fund: 74,545 units | 1,889,228 | 1,986,624 |
| MFO DODGE & COX STOCK FD OPEN END FD | Mutual fund: 1,169,265 units | 112,328,295 | 133,038,924 |
| MFO NEUBERGER & BERMAN GUARDIAN EQTY FD | Mutual fund: 93,377 units | 1,410,771 | 1,336,219 |
| MFO TEMPLETON FDS INC FGN FD CL A | Mutual fund: 50,718 units | 469,596 | 539,634 |
| Total Registered Investment Companies | | \$ 116,886,555 | \$ 137,805,635 |
| Guaranteed Investment Contracts - insurance companies: | | | |
| John Hancock Mutual Life Ins. Co. - Contract No. GAC-14500 | Interest rate: 5.90% | | |
| | Maturity date: 02/10/2004 | \$ 9,254,908 | \$ 9,254,908 |
| Synthetic Investment Contracts | | | |
| Monumental Life Ins. Co ABS Insurance Contract | Wrapper Contract | | |
| Contract No. MDA00349TR | Global Wrap | | (4,093,852) |
| | Total Contract Value | | 74,163,716 |
| | Interest rate: 6.38% | \$ 70,069,864 | 70,069,864 |
| Rabobank Nederland (1 contract) | Wrapper Contract | | |
| Contract No. UpJ060101 | Global Wrap | | (4,093,862) |
| | Total Contract Value | | 74,163,716 |
| | Interest rate: 6.38% | 70,069,854 | 70,069,854 |
| UBS AG (1 contract) | Wrapper Contract | | |
| Contract No. 3080 | Global Wrap | | (4,093,985) |
| | Total Contract Value | | 74,163,716 |
| | Interest rate: 6.38% | 70,069,731 | 70,069,731 |
| West Deutsche Landesbank (1 contract) | Wrapper Contract | | |
| Contract No. WLB6218 | Global Wrap | | (4,093,852) |
| | Total Contract Value | | 74,163,716 |
| | Interest rate: 6.38% | 70,069,864 | 70,069,864 |
| AEGON Global Wrap | Wrapper Contract | | (19,358,990) |
| Contract No. CDA0003TR | Global Wrap | | 405,378,645 |
| | Total Contract Value | 386,019,655 | 386,019,655 |
| | Blended Interest Rate: 5.58% | | |
| Total Synthetic Investment Contracts - Contract Value | | \$ 666,298,968 | \$ 666,298,968 |
| Self-Directed Brokerage Account | | \$ | \$ 9,894,174 |
| * Participant Loans | 4,739 Loans, | | |
| | Interest rate: 4.00% - 10.5% | | |
| | Maturity date range: | | |
| | 11/28/2003 - 12/31/2013 | \$ 30,803,007 | \$ 30,803,007 |
| Grand Total | | \$ 2,457,925,934 | \$ 3,182,197,295 |

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* Party-in-Interest

See accompanying report of independent registered public accounting firm.

SCHEDULE II
PHARMACIA SAVINGS PLAN
SCHEDULE H, 4j - SCHEDULE OF REPORTABLE TRANSACTIONS
December 31, 2003

| (a) Identity of party involved | (b) Description of asset | (c) Purchase price | (d) Selling price | (g) Cost of asset | (h) Current value of asset on transaction date | (i) Net gain/ (loss) |
|--------------------------------------|--------------------------------|--------------------------|-------------------------|-------------------------|---|----------------------------|
| Pfizer Corporation* | Common stock; 54 purchases | \$ 71,617,083 | \$ -- | \$ 71,617,083 | \$ 71,617,083 | \$ -- |
| Pfizer Corporation* | Common stock; 129 sales | \$ -- | \$ 123,091,415 | \$ 88,416,238 | \$ 123,091,415 | \$ 34,675,177 |

*party-in-interest

See accompanying report of independent registered public accounting firm.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the members of the Administrative Committee have duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

PHARMACIA SAVINGS PLAN

By: /s/ David L. Shedlarz

David L. Shedlarz
*Executive Vice President and
 Chief Financial Officer, Pfizer Inc.
 Chair, Administrative Committee - U.S. Plans*

Date: June 25, 2004

Exhibit 23.1

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

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To the Administrative Committee
Pharmacia Savings Plan:

We consent to incorporation by reference in the Registration Statement on Form S-8 dated April 16, 2003 (File No. 333-104582) of our report dated June 25, 2003, relating to the statement of net assets available for plan benefits of the Pharmacia Savings Plan as of December 31, 2003 and 2002, and the related statement of changes in net assets available for plan benefits for the years then ended, which report appears in the December 31, 2003 annual report on Form 11-K of the Pharmacia Savings Plan.

/s/ KPMG LLP

New York, New York
June 28, 2004