

PROCTER & GAMBLE CO  
Form 11-K  
September 23, 2011

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

Form 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011, OR  
 TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
[NO FEE REQUIRED] for the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 001-00434

A. Full title of the plan and the address of the plan, if different from that of the issuer named below: Group Profit Sharing, Incentive and Employer Contribution Plan (France), c/o Groupe Procter & Gamble en France, Service Relations Exterieures, 96 avenue Charles de Gaulle, 92200 Neuilly sur Seine.

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office: The Procter & Gamble Company, One Procter & Gamble Plaza, Cincinnati, Ohio 45202

REQUIRED INFORMATION

Item Audited statements of financial condition as of the end of the latest two fiscal years of the plan (or such lesser  
1. period as the plan has been in existence).

Item Audited statements of income and changes in plan equity for each of the latest three fiscal years of the plan (or  
2. such lesser period as the plan has been in existence).

Procter & Gamble Holding France S.A.S. Group Profit  
Sharing, Incentive and Employer Contribution Plan (FRANCE)

Statements of Net Assets Available for Plan Benefits as of June 30, 2011 and 2010, Statements  
of Changes in Net Assets Available for Plan Benefits for the Years Ended June 30, 2011, 2010,  
and 2009 and Report of Independent Registered Public Accounting Firm



PROCTER & GAMBLE HOLDING FRANCE S.A.S.  
GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
CONTRIBUTION PLAN (FRANCE)

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors of the Group Profit Sharing, Incentive and Employer Contribution Plan (France):

We have audited the accompanying statements of net assets available for plan benefits of the Group Profit Sharing, Incentive and Employer Contribution Plan (France) (the "Plan") as of June 30, 2011 and 2010, and the related statements of changes in net assets available for plan benefits for each of the three years in the period ended

June 30, 2011. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for plan benefits of the Plan as of June 30, 2011 and 2010 and the changes in net assets available for plan benefits for each of the three years in the period ended June 30, 2011, in conformity with accounting principles generally accepted in the United States of America.

/s/ Deloitte & Associés

Deloitte & Associés  
Neuilly-sur-Seine, France  
September 22, 2011



PROCTER & GAMBLE HOLDING FRANCE SAS  
 GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
 CONTRIBUTION PLAN (FRANCE)

STATEMENTS OF NET ASSETS AVAILABLE FOR PLAN BENEFITS  
 JUNE 30, 2011 AND 2010

|  |               | 2011 | 2010             |
|--|---------------|------|------------------|
| ASSETS:                                |               |      |                  |
| Participant-directed investments       | € 45 240 274  |      | € 40<br>011 623  |
| Non participant-directed investments   | 60 087 665    |      | 67<br>677 166    |
| Total investments                      | 105 327 939   |      | 107<br>688 789   |
| Receivables:                           |               |      |                  |
| Employer contribution                  | 7 764 000     |      | 7<br>560 000     |
| Total receivables                      | 7 764 000     |      | 7<br>560 000     |
| NET ASSETS AVAILABLE FOR PLAN BENEFITS | € 113 091 939 |      | € 115 248<br>789 |

See notes to financial statements.





PROCTER & GAMBLE HOLDING FRANCE SAS  
 GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
 CONTRIBUTION PLAN (FRANCE)

STATEMENTS OF CHANGES IN  
 ASSETS AVAILABLE FOR PLAN  
 BENEFITS  
 FOR THE YEARS ENDED JUNE 30,  
 2011, 2010, AND 2009

|  | 2011        | 2010        | 2009      |
|--|-------------|-------------|-----------|
| ADDITIONS:   |             |             |           |
| Contributions:   |             |             |           |
| Participant contributions  | € 6 163 363 | € 5 919 457 | € 279 399 |
| Employer contributions   | 6 598 061   | 7 949 499   | 839 032   |
| Total contributions  | 12 761 424  | 13 868 956  | 1 118 431 |
| Investment (loss) income:  |             |             |           |
| Increase (decrease) in unrealized appreciation in                          |             |             |           |
| The Procter & Gamble Company common stock                                  | (9 665 555) | 15 468 696  | 549 645   |
| Increase (decrease) in unrealized appreciation in other investments        |             |             |           |
| (Increase) decrease in unrealized depreciation in other investments        | 2 497 570   | 4 889 337   | 722 322   |
| Realized gain (loss) on sales of The Procter & Gamble Company common stock | 1 879 325   | 1 249 241   | 586       |
| Realized gain (loss) on sale of other investments                          | 709 609     | (896 402)   | 425       |
| Dividends from The Procter & Gamble Company common stock                   | 1 413 074   | 1 279 100   | 137 332   |
| Other income (expenses)  | (7 931)     | (7 456)     | 388       |
| Net investment (loss) income   | (3 173 908) | 21 982 516  | 545 862   |

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|   |               |               |          |      |
|---|---------------|---------------|----------|------|
| Total additions                         | 9 587 516     | 35 851 472    | 572 569  | 3    |
| DEDUCTION—Benefits paid to participants | 11 744 366    | 12 492 595    | 238 217  | 10   |
| NET INCREASE (DECREASE)                 | (2 156 850)   | 23 358 877    | 665 648) | (6   |
| NET ASSETS AVAILABLE FOR PLAN BENEFITS: |               |               |          |      |
| Beginning of year                       | 115 248 789   | 91 889 912    | 555 560  | 98   |
| End of year                             | € 113 091 939 | € 115 248 789 | 889 912  | € 91 |

See notes to financial statements.

PROCTER & GAMBLE HOLDING FRANCE SAS  
GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
CONTRIBUTION PLAN (FRANCE)

NOTES TO FINANCIAL STATEMENTS  
AS OF JUNE 30, 2011 AND 2010, AND FOR THE YEARS ENDED JUNE 30, 2011, 2010 AND 2009

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1. DESCRIPTION OF THE PLAN

The following brief description of Procter & Gamble Holding France S.A.S. Group Profit Sharing, Incentive and Employer Contribution Plan (the “Plan”) is provided for general information only. Participants should refer to the Plan Document and their country’s Plan supplement for more complete information.

General—The Plan is an employee savings plan established on December 17, 1990 by agreement between Procter & Gamble S.A. (Procter & Gamble S.A. changed its name to Procter & Gamble Services France and then to Procter & Gamble Services Neuilly before its current name Procter & Gamble Holding France S.A.S.) together with its directly or indirectly wholly-owned subsidiaries, and those subsidiaries’ respective Comités d’Entreprise (“Employee Committees”), in order to provide a means for eligible employees to save and invest their income, group profit sharing, and incentive remuneration. The most recent Plan agreement took effect on July 1, 2008 and is signed by Procter & Gamble Holding France S.A.S., Procter & Gamble France S.A.S., Procter & Gamble Pharmaceuticals France S.A.S., Procter & Gamble Amiens S.A.S., Procter & Gamble Blois S.A.S., Parfums Rochas S.A.S and Wella France S.A.S. (together, “P&G France”), and their related Employee Committees. Procter & Gamble Holding France S.A.S. is directly or indirectly a wholly-owned subsidiary of The Procter & Gamble Company (the “Parent”). The Plan is subject to the laws and regulations of France. Plan assets are invested in five Fonds Commun de Placement d’Entreprise (“FCPE”) which are registered investment funds reserved to employees of P&G France subject to the laws and regulations of France.

Administration—Administration of the Plan is jointly executed by Procter & Gamble Holding France S.A.S. and Natixis Asset Management, the fund manager. The five FCPE are under the supervision of the Conseils de Surveillance (“Monitoring Committees”) which are composed of both employee and employer representatives of P&G France.

Participants Accounts and Investments Options—An account is maintained for each employee, and reflects employee and employer contributions as well as employee withdrawals. There is no provision for the allocation of income since the FCPE’s do not pay dividends. Participants are permitted to invest certain contributions into any of the five FCPE’s; however, certain other contributions from employees and from P&G France are mandatorily invested in FCPE Groupe Procter & Gamble (Option D). Amounts may be transferred from one FCPE to another FCPE except that “blocked” amounts may not be transferred out of FCPE Groupe Procter & Gamble (Option D).



Participants may allocate their account balances to one or all of the following investment options offered by the Plan:

- FCPE Groupe Procter & Gamble Actions (Option A) – The prospectus indicates that this fund is primarily invested in securities or in mutual funds which invest with a minimum of 60% in securities and with a maximum of 30% in interest rate products.
- FCPE Groupe Procter & Gamble Obligations (Option B) – The prospectus indicates that this fund is primarily invested in Eurozone monetary products or in mutual funds which invest primarily in Eurozone monetary products.
- FCPE Groupe Procter & Gamble 5000 (Option C) – The prospectus indicates that this fund is primarily invested in securities or in mutual funds invested at least at 60% in securities and with a maximum of 10% invested in Eurozone monetary products.
- FCPE Groupe Procter & Gamble (Option D) – The prospectus indicates that this fund is invested uniquely in The Procter & Gamble Company common stock.
- FCPE Groupe Procter & Gamble Solidaire (Option E) – The prospectus indicates that this fund is invested at least at 15% and with a maximum of 35% in “socially responsible investment” securities selected according to NATIXIS Bank criteria or in mutual funds which invest in “socially responsible investment”, and at least at 55% and with a maximum of 80% in Euro bonds or in mutual funds which invest in Euro bonds.

Contribution and Vesting—Employees are eligible for Plan participation three months after their start date with P&G France. Contributions are made by Plan participants as well as by P&G France as follows:

Employees’ Contributions:

- Voluntary, periodic contributions – These are usually contributed on a monthly basis. They are eligible for matching contributions from P&G France. These contributions are automatically invested in Option D.
- Voluntary, complementary contributions – Employees may make complementary contributions whenever they wish although these amounts receive no matching contributions. These contributions are invested at the discretion of the employee in one of the five FCPE’s.

Employers’ Contributions:

- Employer matching contributions –P&G France makes matching contributions of between 50 and 100 percent, based on employees’ voluntary periodic contributions, up to a monthly threshold of € 121.72. These matching contributions are automatically invested in Option D.
- Profit Sharing –P&G France calculates and distributes profit sharing contributions according to French law as well as a supplementary profit-sharing agreement. These amounts are invested at the discretion of the employee in one of the five FCPE’s. If no investment direction has been given by an employee, amounts are automatically invested as per the last investment choice or, by default, in Option B.
- Incentive compensation –P&G France contributes incentive amounts to employees according to an incentive compensation agreement. Employees have the option to receive these amounts immediately, or to contribute these amounts to the Plan. Amounts contributed to the Plan are invested at the discretion of the employee in one of the five

FCPE's, or automatically invested as per the last investment choice.

All contributions are immediately 100 percent vested.

Withdrawals—All contributions are “blocked” for a period of five years beginning on October 1st of the calendar year in which the contribution was made. After this period, amounts are available for withdrawal without restriction. Under certain circumstances, as defined by law, a participant may withdraw “blocked” contributions. All amounts become immediately available for withdrawal upon the termination of employment.

Plan Termination – The Plan agreement must be renewed every three years by written agreement between P&G France and their related Employee Committees. Although the Plan is expected to be renewed by all parties, any party has the right to decline to the renewal. The present Plan has to be reviewed after the year-end June 30, 2011.

In the event of Plan termination, the FCPE's will either remain active or will be merged with other FCPE's. Thus, Plan participants will have the option to withdraw “unblocked” amounts or to remain invested. Future employee and employer contributions to the Plan would then be suspended.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Basis of Accounting**—The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America.

**Use of Estimates**—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and changes therein and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

**Risks and Uncertainties**—The Plan utilizes various investment instruments as described in Note 1. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

**Plan Investments** – The Plan’s investments are presented at fair-value based upon the net asset value of the units of each FCPE held by the Plan at year end. The net asset values of the FCPE’s are determined by the fund manager, Natixis Asset Management, based upon the fair value of the FCPE’s underlying investments, less any liabilities.

Purchases and sales of investments are recorded on a trade date basis. Dividends are recorded on the ex-dividend date. The cost of investments sold is determined using average cost.

**Fair value measurements**– ASC 820, Fair Value Measurements and Disclosures, established a single authoritative definition of fair value, set as a framework for measuring fair value, and requires additional disclosures about fair value measurements. In accordance with ASC 820, the Plan classifies its investments into Level 1, which refers to securities valued using quoted prices from active markets for identical assets; Level 2 which refers to securities not traded on an active market but for which observable market inputs are readily available; and Level 3, which refers to securities valued based on significant unobservable inputs. Assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following table sets forth by level within the hierarchy a summary of the Plan's investments measured at fair value on a recurring basis at June 30, 2011.

| Asset Group                           | 2011         |         |         | 2010         |         |         |
|---------------------------------------|--------------|---------|---------|--------------|---------|---------|
|                                       | Level 1      | Level 2 | Level 3 | Level 1      | Level 2 | Level 3 |
| Procter & Gamble Company common stock | € 60,087,665 |         |         | € 67,677,166 |         |         |
| Other investments                     | € 45,240,274 |         |         | € 40,011,623 |         |         |

Expenses of the Plan – Investment management, record keeping expenses, and other administrative expenses are paid by P&G Holding France S.A.S. Brokerage commissions are paid by the participants, and other costs related to the purchase or sale of shares are reflected in the price of the shares and borne by the participants.

Commissions on Subscriptions – Contributions made to the plan are subject to a commission of 0,50 percent. These commissions are included in the amount of the subscriptions to the FCPE and benefit to the FCPE.

Contributions Receivable – Contributions that are pending transfer to the Trustee as of June 30, 2011 and 2010 are recorded as contributions receivable to the Plan in the accompanying financial statements.

Payment of Benefits– Benefit payments to participants are recorded upon distribution. There were no amounts allocated to accounts of persons who have elected to withdraw from the Plan but have not been yet paid at June 30, 2011 and 2010

### 3. INVESTMENTS

Investments held by the Plan at June 30, 2011 and 2010 were as follows:

| Investments of each FCPE                          | 2011             |                       | 2010             |                       |
|---|------------------|-----------------------|------------------|-----------------------|
|   | Number of Shares | Market Value in Euros | Number of Shares | Market Value in Euros |
| • Groupe Procter & Gamble Actions (Option A)*     | 286 182          | 18 556 595            | 292 318          | 17 055 594            |
| • Groupe Procter & Gamble Obligations (Option B)* | 575 382          | 15 869 877            | 526 865          | 14 401 181            |
| • Groupe Procter & Gamble 5000 (Option C)*        | 719 198          | 9 992 342             | 718 036          | 8 554 848             |
| • Groupe Procter & Gamble (Option D)*             | 609 685          | 60 088 050            | 620 914          | 67 677 166            |
| • Groupe Procter & Gamble Solidaire (Option E)*   | 540 480          | 821 529               | 0                | 0                     |
| Total investments                                 |                  | 105 327 939           |                  | 107 688 789           |

\*Represents investments which exceed five percent of net assets available for benefits





The Plan's investments experienced unrealized (depreciation) appreciation in value as follows for the years ended June 30, 2011, 2010, and 2009:

|  | 2011             | 2010             | 2009             |
|--|------------------|------------------|------------------|
| The Procter & Gamble Company<br>common stock (FCPE Option D)                                     |                  |                  |                  |
| Cost   | € 41 626<br>634  | € 39 520<br>104  | € 38 347 055     |
| Market value   | 60<br>088 050    | 67<br>647 075    | 51 005 330       |
| Unrealized appreciation (depreciation)   | € 18 461<br>416  | € 28 126<br>971  | € 12 658 275     |
| (Decrease) increase in unrealized appreciation   | € (9 665<br>555) | € 15 468<br>696  | € (2 549 645)    |
| Other investments (FCPE Option A, B, C,E)  |                  |                  |                  |
| Cost   | € 44 337<br>613  | € 41 597<br>535  | 42 027<br>€ 759  |
| Market value   | 45<br>240 343    | 40<br>002 695    | 35 543 582       |
| Unrealized appreciation (depreciation)   | € 902<br>731     | € (1 594<br>840) | € (6 484 177)    |
| (Increase) decrease in unrealized depreciation<br>(Decrease) increase in unrealized appreciation | € 2 497<br>571   | € 4 889<br>337   | (4 722<br>€ 322) |

The realized gain (loss) on the sales of the Plan's investments for the years ended June 30, 2011, 2010, and 2009 was determined as follows:

|  | 2011            | 2010           | 2009           |
|--|-----------------|----------------|----------------|
| The Procter & Gamble Company<br>common stock |                 |                |                |
| Proceeds on sales of shares                  | € 15 656<br>761 | € 2 988<br>740 | € 2 436<br>581 |
| Cost   |                 |                |                |

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|                             |          |          |          |
|-----------------------------|----------|----------|----------|
|                             | 13       | 1        | 1        |
|                             | 777 436  | 739 499  | 957 995  |
|                             | € 1 879  | € 1 249  | € 478    |
| Realized gain               | 325      | 241      | 586      |
| Other investments           |          |          |          |
|                             | € 37 166 | € 29 709 | € 26 844 |
| Proceeds on sales of shares | 181      | 849      | 936      |
|                             | 36       | 30       | 27       |
| Cost                        | 456 573  | 606 251  | 725 361  |
|                             | € 709    | € (896)  | € (880)  |
| Realized (loss) gain        | 609      | 402)     | 425)     |

## 4. NON PARTICIPANT-DIRECTED INVESTMENTS

FCPE Option D is considered to be non participant-directed under the guidance of SOP 99-3 because participants are required to maintain contributed funds in the Parent's stock.

Information about the net assets and the significant components of the changes in net assets relating to the non participant-directed investments as of June 30, 2011, 2010 and 2009 is as follows:

|  | 2011         | 2010         | 2009         |
|--|--------------|--------------|--------------|
| Net assets:  |              |              |              |
| P&G Company Stock (FCPE Option D)                            | € 67,677,166 | € 51,005,330 | € 50,901,962 |
| Changes in net assets:                                       |              |              |              |
| Net appreciation (depreciation) in fair value of investments | (6,373,416)  | 17,997,037   | (934,511)    |
| Participant contributions                                    | 4,574,960    | 4,379,326    | 3,243,659    |
| Employer contributions                                       | 2,691,324    | 2,760,740    | 4,725,384    |
| Benefits paid to participants                                | (8,482,368)  | (8,465,267)  | (6,931,164)  |
| Net change   | (7,589,501)  | 16,671,836   | 103,368      |
| P&G Company Stock (FCPE Option D)—beginning of year          | 67,677,166   | 51,005,330   | 50,901,962   |
| P&G Company Stock (FCPE Option D)—end of year                | € 60,087,665 | € 67,677,166 | € 51,005,330 |

## 5. PLAN PARTICIPANTS

As of June 30, 2011, the Plan had 4296 participants.

## 6. TAX STATUS

The Plan and the underlying FCPE's are subject to the tax laws of France. The Plan and the underlying FCPE's are tax-exempt according to French tax law. Thus, no provision for income taxes has been reflected in the accompanying financial statements.

## 7. RELATED PARTY TRANSACTIONS

At June 30, 2011 and 2010, the plan held 1,382,200 and 1,373,100 shares respectively, of common stock of the Procter & Gamble Company, the sponsoring employer with a cost basis of 41 626 634 € and 39,155,156 €, respectively and a fair value of 60,088,050 € and 67,281,788 € respectively.

During the years ended June 30, 2011, 2010 and 2009, the Plan recorded dividend income from common stock of the Procter & Gamble Company of 1,416,204 €, 1,279,100 € and 1,137,332 €, respectively.

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During the years ended June 30, 2011, 2010 and 2009, the Plan's investment in common stock of The Procter & Gamble Company, including gains and losses on investments bought and sold as well as held during the year (depreciated) appreciated in value by (7,786,230) €, by 16,717,937 €, and (2,071,059) € respectively.

THE PLAN. Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized on September 22, 2011.

PROCTER & GAMBLE HOLDING FRANCE S.A.S.GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER CONTRIBUTION PLAN (FRANCE)

By: /s/ Loic Tassel  
Loic Tassel  
President  
Procter & Gamble Holding France S.A.S. Group Profit Sharing,  
Incentive and Employer Contribution Plan (France)

EXHIBIT INDEX

Exhibit No.

23

Consent of Deloitte & Touche LLP