

Edgar Filing: AMR CORP - Form 8-K

AMR CORP  
Form 8-K  
July 19, 2006

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the

Securities Exchange Act of 1934

Date of earliest event  
reported: July 19, 2006

AMR CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware 1-8400 75-1825172  
(State of Incorporation) (Commission File Number) (IRS Employer  
Identification No.)

4333 Amon Carter Blvd. Fort Worth, Texas 76155  
(Address of principal executive offices) (Zip Code)

(817) 963-1234  
(Registrant's telephone number)

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Edgar Filing: AMR CORP - Form 8-K

### Item 2.02 Results of Operations and Financial Condition

AMR Corporation (the Company) is furnishing herewith a press release issued on July 19, 2006 by the Company as Exhibit 99.1 which is included herein. This press release was issued to report the Company's second quarter 2006 results.

### Item 9.01 Financial Statements and Exhibits

#### (c) Exhibits

Exhibit 99.1 Press Release of AMR dated July 19, 2006

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMR CORPORATION

/s/ Kenneth W. Wimberly  
Kenneth W. Wimberly  
Corporate Secretary

Dated: July 19, 2006

#### EXHIBIT INDEX

Exhibit	Description
99.1	Press Release

Exhibit 99.1

CONTACT: Andy Backover  
Corporate Communications  
Fort Worth, Texas  
817-967-1577  
corp.comm@aa.com

## Edgar Filing: AMR CORP - Form 8-K

FOR RELEASE: Wednesday, July 19, 2006

Editor's Note: A live Webcast reporting second quarter results will be broadcast on the Internet on July 19 at 2 p.m. EDT. (Windows Media Player required for viewing)

AMR CORPORATION REPORTS A SECOND QUARTER 2006  
PROFIT OF \$291 MILLION  
Mainline Unit Revenue Grows 11.7 Percent Year Over Year  
Despite Record Load Factors, Rising Fuel Costs Remain A  
Burden

FORT WORTH, Texas - AMR Corporation, the parent company of American Airlines, Inc., today reported a net profit of \$291 million for the second quarter of 2006, or \$1.14 per share fully diluted, compared to a profit of \$58 million or \$0.30 per share fully diluted, in the second quarter of 2005.

"We are pleased to have earned a quarterly profit - just our second in the last 22 quarters without the benefit of special items," said AMR Chairman and CEO Gerard Arpey. "Our performance indicates very clearly that we are on the right track, but also demonstrates - just as clearly - that we have more work to do to return our company to financial health."

According to Arpey, the stubbornly high cost of fuel and ongoing competitive pressures in the industry remain significant obstacles. "Fuel costs continue to raise the bar in terms of revenue generation, while the growth of low-cost carriers and continuing competition from bankrupt carriers with significant cost advantages drive the need for increased efficiencies and cost savings across all areas of our business," Arpey said.

During the second quarter, the Company paid \$374 million more for fuel than it would have paid at the fuel prices prevailing during the same period a year ago. American's mainline cost per available seat mile in the quarter was up 8.5 percent year over year. Excluding fuel, the airline's unit cost for the second quarter was up 1.4 percent year over year.

AMR's full-year 2006 fuel cost estimates have continued to grow. In January, the Company said it expected a full-year average price of \$1.95 a gallon and, in April, revised this forecast to \$2.07. AMR now forecasts a full-year 2006 average fuel cost of \$2.18 a gallon.

In spite of rising fuel costs, Arpey pointed out that AMR continues to enjoy solid revenue momentum. "The combination of capacity restraint, the changes we have made to our network and product offerings, and the consistent, high-quality service provided by our employees has enabled us to drive unit revenues to a level approaching the highs reached in 2000."

American's systemwide load factor - or the percentage of total seats filled - hit a record of 82.6 percent during the second quarter. Yield, which represents average fares, increased 7.6 percent compared to the second quarter of 2005, and passenger revenue per available seat mile for the second quarter was up 11.7 percent compared to 2005.

AMR reported second quarter consolidated revenues of

## Edgar Filing: AMR CORP - Form 8-K

approximately \$6 billion, an increase of 12.5 percent year over year. Other revenues in the second quarter, including such sources as confirmed flight change, purchased upgrades, Buy-on-Board food services and third-party maintenance work, increased 20.9 percent year over year to \$347 million.

"Our summer is off to a strong start, and as always, our employees deserve enormous credit for getting millions of customers where they are going safely, comfortably and on time," Arpey said.

Arpey also pointed out, however, that the second quarter is a traditionally strong period for American, so more performance improvements will be required to sustain profitability through the rest of 2006.

"These results point the way to our continued progress," Arpey said. "We need to keep finding new ways to care for our customers while reducing expenses wherever possible. It's a tall order, but as today's results demonstrate, our team is up to the job."

American continues to execute on the fundamentals of its Turnaround Plan by working together with employees to identify ways to reduce costs, grow revenues, improve the customer experience and simplify its operations, Arpey noted. A few recent examples:

American made a decision in the second quarter to return 19 non-standard 757 aircraft, originally acquired from TWA, when their leases expire in 2007 and 2008. The decision will save more than \$50 million in annual lease costs and also allow the Company to avoid costly upgrades and higher required maintenance costs.

In June, American announced the AAdvance Bag Check SM program that allows passengers on cruise ships, at hotels and at convention centers to drop off their luggage for American flights at select remote locations.

In May, management and Transport Workers Union (TWU) Local 567 employees at the American Airlines Alliance Maintenance Base, including Texas Aero Engine Services Ltd., American's engine repair facility joint venture with Rolls Royce, set a "breakthrough goal" of obtaining \$400 million in value for the airline by the end of 2008. Work teams were formed to focus on such areas as revenue generation, productivity increases and employee involvement.

Also in May, American began introducing a new service to accept credit and debit cards for onboard purchases, in addition to cash, using wireless handheld devices.

Arpey pointed out that in addition to earning a profit, AMR was able to contribute \$149 million to its various defined benefit pension plans since the end of the first quarter, bringing its total 2006 contributions to the plans to \$184 million through July 14.

AMR also was able to grow its cash balance, ending the period with \$5.7 billion in cash and short-term investments, including a restricted balance of \$525 million.

Editor's Note: AMR's Chairman, President and Chief Executive Officer, Gerard Arpey, and its Executive Vice President and Chief Financial Officer, Thomas Horton, will make a presentation to analysts during a teleconference on Wednesday, July 19, from 2 p.m. to 2:45 p.m. EDT. Following the analyst call, they will hold a question-and-answer conference call for media from 3 p.m. to 3:45 p.m. EDT. Reporters interested in listening to the presentation or participating in the media Q&A should call 817-967-1577.

## Edgar Filing: AMR CORP - Form 8-K

Statements in this release contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this release, the words "expects," "plans," "anticipates," "indicates," "believes," "forecast," "guidance," "outlook," "may," "will," "should," and similar expressions are intended to identify forward-looking statements. Similarly, statements that describe the Company's objectives, plans or goals are forward-looking statements. Forward-looking statements include, without limitation, the Company's expectations concerning operations and financial conditions, including changes in capacity, revenues and costs; future financing plans and needs; overall economic and industry conditions; plans and objectives for future operations; and the impact on the Company of its results of operations in recent years and the sufficiency of its financial resources to absorb that impact. Other forward-looking statements include statements which do not relate solely to historical facts, such as, without limitation, statements which discuss the possible future effects of current known trends or uncertainties or which indicate that the future effects of known trends or uncertainties cannot be predicted, guaranteed or assured. All forward-looking statements in this release are based upon information available to the Company on the date of this release. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Forward-looking statements are subject to a number of factors that could cause the Company's actual results to differ materially from the Company's expectations. The following factors, in addition to other possible factors not listed, could cause the Company's actual results to differ materially from those expressed in forward-looking statements: the materially weakened financial condition of the Company, resulting from its significant losses in recent years; the ability of the Company to generate additional revenues and significantly reduce its costs; changes in economic and other conditions beyond the Company's control, and the volatile results of the Company's operations; the Company's substantial indebtedness and other obligations; the ability of the Company to satisfy existing financial or other covenants in certain of its credit agreements; continued high fuel prices and further increases in the price of fuel, and the availability of fuel; the fiercely competitive business environment faced by the Company, and historically low fare levels; competition with reorganized and reorganizing carriers; the Company's reduced pricing power; the Company's likely need to raise additional funds and its ability to do so on acceptable terms; changes in the Company's business strategy; government regulation of the Company's business; conflicts overseas or terrorist attacks; uncertainties with respect to the Company's international operations; outbreaks of a disease (such as SARS or avian flu) that affects travel behavior; uncertainties with respect to the Company's relationships with unionized and other employee work groups; increased

## Edgar Filing: AMR CORP - Form 8-K

insurance costs and potential reductions of available insurance coverage; the Company's ability to retain key management personnel; potential failures or disruptions of the Company's computer, communications or other technology systems; changes in the price of the Company's common stock; and the ability of the Company to reach acceptable agreements with third parties. Additional information concerning these and other factors is contained in the Company's Securities and Exchange Commission filings, including but not limited to the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

Detailed financial information follows:

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Three Months Ended		
	June 30,		Percent
	2006	2005	Change
<b>Revenues</b>			
Passenger - American Airlines	\$4,720	\$4,264	10.7
- Regional Affiliates	702	561	25.1
Cargo	206	197	4.6
Other revenues	347	287	20.9
Total operating revenues	5,975	5,309	12.5
<b>Expenses</b>			
Wages, salaries and benefits	1,680	1,671	0.5
Aircraft fuel	1,708	1,350	26.5
Other rentals and landing fees	334	319	4.7
Depreciation and amortization	291	286	1.7
Commissions, booking fees and credit card expense	286	286	-
Maintenance, materials and repairs	238	257	(7.4)
Aircraft rentals	149	147	1.4
Food service	129	127	1.6
Other operating expenses	684	637	7.4
Total operating expenses	5,499	5,080	8.2
 Operating Income	 476	 229	 *
<b>Other Income (Expense)</b>			
Interest income	68	29	*
Interest expense	(260)	(223)	16.6
Interest capitalized	7	24	(70.8)
Miscellaneous - net	-	(1)	*
	(185)	(171)	8.2
 Income Before Income Taxes	 291	 58	 *
Income tax	-	-	-
Net Earnings	\$ 291	\$ 58	*

Earnings Per Share

Edgar Filing: AMR CORP - Form 8-K

Basic	\$ 1.44	\$ 0.35
Diluted	\$ 1.14	\$ 0.30

Number of Shares Used in Computation

Basic	202	163
Diluted	262	216

\* Greater than 100%

AMR CORPORATION  
OPERATING STATISTICS  
(Unaudited)

	Three Months Ended		Percent Change
	2006	June 30, 2005	
American Airlines, Inc. Mainline			
Jet Operations			
Revenue passenger miles (millions)	36,857	35,795	3.0
Available seat miles (millions)	44,600	45,018	(0.9)
Cargo ton miles (millions)	562	558	0.7
Passenger load factor	82.6%	79.5%	3.1 pts.
Passenger revenue yield per passenger mile (cents)	12.81	11.91	7.6
Passenger revenue per available seat mile (cents)	10.58	9.47	11.7
Cargo revenue yield per ton mile (cents)	36.59	35.11	4.2
Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1)	10.88	10.03	8.5
Fuel consumption (gallons, in millions)	737	749	(1.6)
Fuel price per gallon (cents)	209.5	163.4	28.2
Regional Affiliates			
Revenue passenger miles (millions)	2,666	2,317	15.1
Available seat miles (millions)	3,436	3,211	7.0
Passenger load factor	77.6%	72.2%	5.4 pts.
AMR Corporation			
Average Equivalent Number of Employees			
American Airlines	73,100	75,100	
Other	13,400	13,400	
Total	86,500	88,500	

(1) Excludes \$688 million and \$627 million of expense incurred related to Regional Affiliates in 2006 and 2005, respectively.

AMR CORPORATION  
NON-GAAP AND OTHER RECONCILIATIONS  
(Unaudited)

Edgar Filing: AMR CORP - Form 8-K

American Airlines, Inc. Mainline Jet Operations (in millions, except as noted)	Three Months Ended June 30,	
	2006	2005
Total operating expenses	\$5,539	\$5,143
Less: Operating expenses incurred related to Regional Affiliates	688	627
Operating expenses excluding expenses incurred related to Regional Affiliates	\$4,851	\$4,516
American mainline jet operations available seat miles	44,600	45,018
Operating expenses per available seat mile, excluding Regional Affiliates (cents)	10.88	10.03
Less: Fuel cost per available seat mile (cents)	3.47	2.72
Operating expenses per available seat mile, excluding Regional Affiliates and fuel expense (cents)	7.41	7.31
Percent change	1.4%	

AMR Corporation  
Impact of Fuel Price Variance

Average fuel price per gallon (cents)	
Three months ended June 30, 2006	210.2
Three months ended June 30, 2005	164.2
Change in price (cents)	46.0
2006 consumption (gallons, in millions)	x 812.4
Impact of fuel price variance (in millions)	\$ 373.7

Note: The Company believes that operating expenses per available seat mile, excluding the cost of fuel, as well as the impact of fuel price increases, assist investors in understanding the impact of volatile fuel prices on the Company's operations.

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Six Months Ended June 30,	Percent
	2006	Change



Edgar Filing: AMR CORP - Form 8-K

Revenues			
Passenger - American Airlines	\$ 8,964	\$ 8,106	10.6
- Regional Affiliates	1,271	1,012	25.6
Cargo	392	380	3.2
Other revenues	692	561	23.4
Total operating revenues	11,319	10,059	12.5
Expenses			
Wages, salaries and benefits	3,409	3,315	2.8
Aircraft fuel	3,181	2,448	29.9
Other rentals and landing fees	650	619	5.0
Depreciation and amortization	578	576	0.3
Commissions, booking fees and credit card expense	555	557	(0.4)
Maintenance, materials and repairs	474	492	(3.7)
Aircraft rentals	295	295	-
Food service	253	252	0.4
Other operating expenses	1,333	1,253	6.4
Total operating expenses	10,728	9,807	9.4
Operating Income	591	252	*
Other Income (Expense)			
Interest income	121	64	89.1
Interest expense	(521)	(457)	14.0
Interest capitalized	14	47	(70.2)
Miscellaneous - net	(6)	(10)	(40.0)
	(392)	(356)	10.1
Income (Loss) Before Income			
Taxes	199	(104)	*
Income tax	-	-	-
Net Income (Loss)	\$ 199	\$ (104)	*
Earnings Per Share			
Basic	\$ 1.03	\$ (0.64)	
Diluted	\$ 0.84	\$ (0.64)	
Number of Shares Used in Computation			
Basic	194	162	
Diluted	253	162	

\* Greater than 100%

AMR CORPORATION  
OPERATING STATISTICS  
(Unaudited)

	Six Months Ended		Percent Change
	June 30, 2006	2005	
American Airlines, Inc. Mainline Jet Operations			
Revenue passenger miles (millions)	69,872	68,123	2.6
Available seat miles (millions)	87,351	87,872	(0.6)
Cargo ton miles (millions)	1,083	1,098	(1.4)
Passenger load factor	80.0%	77.5%	2.5 pts.
Passenger revenue yield per			

## Edgar Filing: AMR CORP - Form 8-K

passenger mile (cents)	12.83	11.90	7.8
Passenger revenue per available seat mile (cents)	10.26	9.22	11.3
Cargo revenue yield per ton mile (cents)	36.15	34.53	4.7
Operating expenses per available seat mile, excluding Regional Affiliates (cents) (1)	10.84	9.92	9.3
Fuel consumption (gallons, in millions)	1,442	1,478	(2.4)
Fuel price per gallon (cents)	199.5	150.2	32.8
Regional Affiliates			
Revenue passenger miles (millions)	4,943	4,202	17.6
Available seat miles (millions)	6,693	6,126	9.3
Passenger load factor	73.9%	68.6%	5.3 pts.

(1) Excludes \$1.3 billion and \$1.2 billion of expense incurred related to Regional Affiliates in 2006 and 2005, respectively.

### AMR CORPORATION NON-GAAP AND OTHER RECONCILIATIONS (Unaudited)

American Airlines, Inc. Mainline Jet Operations (in millions, except as noted)	Six Months Ended June 30,	
	2006	2005
Total operating expenses	\$10,814	\$ 9,924
Less: Operating expenses incurred related to Regional Affiliates	1,343	1,210
Operating expenses excluding expenses incurred related to Regional Affiliates	\$ 9,471	\$ 8,714
American mainline jet operations available seat miles	87,351	87,872
Operating expenses per available seat mile, excluding expenses incurred related to Regional Affiliates (cents)	10.84	9.92

###

Current AMR Corp. news releases can be accessed via the Internet.

The address is <http://www.aa.com>