

CSS INDUSTRIES INC  
Form 10-Q  
February 07, 2018  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

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FORM 10-Q

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(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2017

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 1-2661

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CSS INDUSTRIES, INC.  
(Exact name of registrant as specified in its charter)

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Delaware 13-1920657  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)  
450 Plymouth Road, Suite 300, Plymouth Meeting, PA 19462  
(Address of principal executive offices) (Zip  
Code)

(610) 729-3959  
(Registrant's telephone number, including area code)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No  
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

As of February 2, 2018, there were 9,119,746 shares of common stock outstanding which excludes shares which may still be issued upon exercise of stock options or upon vesting of restricted stock unit grants.

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CSS INDUSTRIES, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME  
(Unaudited)

(In thousands, except per share data)

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2017	2016	2017	2016
Net sales	\$130,642	\$117,153	\$280,363	\$263,762
Cost of sales	93,183	80,175	204,417	182,887
Gross profit	37,459	36,978	75,946	80,875
Selling, general and administrative expenses	29,138	22,496	73,116	60,991
Operating income	8,321	14,482	2,830	19,884
Gain on bargain purchase	—	(19,711 )	—	(20,087 )
Interest expense (income), net	344	86	337	(7 )
Other expense (income), net	99	(110 )	(229 )	(212 )
Income before income taxes	7,878	34,217	2,722	40,190
Income tax expense	1,926	4,248	821	6,515
Net income	\$5,952	\$29,969	\$1,901	\$33,675
Weighted average shares outstanding:				
Basic	9,116	9,082	9,105	9,070
Diluted	9,157	9,118	9,142	9,113
Net income per common share:				
Basic	\$0.65	\$3.30	\$0.21	\$3.71
Diluted	\$0.65	\$3.29	\$0.21	\$3.70
Cash dividends per share of common stock	\$0.20	\$0.20	\$0.60	\$0.60
Comprehensive income:				
Net income	\$5,952	\$29,969	\$1,901	\$33,675
Currency translation adjustment	(44 )	(204 )	566	(204 )
Comprehensive income	\$5,908	\$29,765	\$2,467	\$33,471

See notes to consolidated financial statements.

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CONSOLIDATED BALANCE SHEETS

(In thousands, except share and per share amounts)

	December 31, 2017 (Unaudited)	March 31, 2017 (Audited)	December 31, 2016 (Unaudited)
Assets			
Current assets			
Cash and cash equivalents	\$ 30,297	\$47,693	\$ 30,069
Short-term investments	—	19,931	—
Accounts receivable, net of allowances of \$1,888, \$1,283 and \$1,712	120,613	48,814	106,514
Inventories	110,762	105,258	106,498
Prepaid expenses and other current assets	11,508	10,793	9,921
Total current assets	273,180	232,489	253,002
Property, plant and equipment, net	51,468	35,764	35,998
Other assets			
Goodwill	26,070	19,916	19,677
Intangible assets, net	63,350	43,879	44,719
Other	8,644	7,146	7,965
Total other assets	98,064	70,941	72,361
Total assets	\$ 422,712	\$339,194	\$ 361,361
Liabilities and Stockholders' Equity			
Current liabilities			
Short-term borrowings	\$ 48,431	\$—	\$ —
Current portion of long-term debt	313	220	225
Accounts payable	27,618	14,223	18,496
Accrued payroll and other compensation	8,425	7,884	8,204
Accrued customer programs	13,517	5,030	7,201
Accrued income taxes	805	425	3,057
Other current liabilities	18,683	8,601	11,552
Total current liabilities	117,792	36,383	48,735
Long-term debt, net of current portion	285	456	516
Deferred income taxes	884	4,430	6,246
Other long-term obligations	11,019	3,771	5,420
Stockholders' equity			
Preferred stock, Class 2, \$.01 par, 1,000,000 shares authorized, no shares issued	—	—	—
Common stock, \$.10 par, 25,000,000 shares authorized, 14,703,084 shares issued at December 31, 2017, March 31, 2017 and December 31, 2016	1,470	1,470	1,470
Additional paid-in capital	58,324	57,997	57,498
Retained earnings	379,338	382,807	389,799
Accumulated other comprehensive income (loss)	503	(63 )	(266 )
Common stock in treasury, 5,583,338 and 5,616,319 shares, at cost	(146,903 )	(148,057 )	(148,057 )
Total stockholders' equity	292,732	294,154	300,444
Total liabilities and stockholders' equity	\$ 422,712	\$339,194	\$ 361,361
See notes to consolidated financial statements.			

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CSS INDUSTRIES, INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)  
(In thousands)

	Nine Months Ended December 31,	
	2017	2016
Cash flows from operating activities:		
Net income	\$1,901	\$33,675
Adjustments to reconcile net income to net cash used for operating activities:		
Depreciation, amortization and accretion	7,145	6,327
Amortization of inventory step-up	12,237	452
Accretion of investment discount	(69 )	(194 )
Provision for accounts receivable allowances	2,977	4,113
Deferred tax (benefit) provision	(3,555 )	245
Share-based compensation expense	1,386	1,161
Gain on bargain purchases	—	(20,087 )
(Gain) loss on sale of assets	(14 )	52
Changes in assets and liabilities, net of effects of purchase of businesses:		
Accounts receivable	(62,905 )	(62,763 )
Inventory	14,147	(1,938 )
Prepaid expenses and other assets	85	3,125
Accounts payable	5,948	3,255
Other accrued liabilities and long-term obligations	10,312	6,975
Total adjustments	(12,306 )	(59,277 )
Net cash used for operating activities	(10,405 )	(25,602 )
Cash flows from investing activities:		
Maturities of investment securities	20,000	60,000
Purchase of businesses, net of cash received of \$1,889 in fiscal 2018	(65,228 )	(15,039 )
Purchase of property, plant and equipment	(3,964 )	(4,037 )
Purchase of company owned life insurance policy	(750 )	—
Purchase of intangibles	—	(100 )
Proceeds from sale of fixed assets	14	311
Net cash (used for) provided by investing activities	(49,928 )	41,135
Cash flows from financing activities:		
Borrowings on notes payable	78,781	—
Payments on notes payable	(30,350 )	—
Payments on long-term debt	(200 )	—
Dividends paid	(5,469 )	(5,453 )
Exercise of stock options, net of tax withholdings	201	124
Payments for tax withholding on net restricted stock settlements	—	(527 )
Tax effect on stock awards	—	277
Net cash provided by (used for) financing activities	42,963	(5,579 )
Effect of exchange rate changes on cash	(26 )	188
Net (decrease) increase in cash and cash equivalents	(17,396 )	10,142
Cash and cash equivalents at beginning of period	47,693	19,927
Cash and cash equivalents at end of period	\$30,297	\$30,069
See notes to consolidated financial statements.		



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CSS INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
December 31, 2017

(Unaudited)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

CSS Industries, Inc. (collectively with its subsidiaries, "CSS" or the "Company") has prepared the consolidated financial statements included herein pursuant to the rules and regulations of the Securities and Exchange Commission. The Company has condensed or omitted certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States pursuant to such rules and regulations. In the opinion of management, the statements include all adjustments (which include normal recurring adjustments) required for a fair presentation of financial position, results of operations and cash flows for the interim periods presented. These consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2017. The results of operations for the interim periods are not necessarily indicative of the results for the full year.

The Company's fiscal year ends on March 31. References to a particular fiscal year refer to the fiscal year ending in March of that year. For example, "fiscal 2018" refers to the fiscal year ending March 31, 2018.

Principles of Consolidation

The consolidated financial statements include the accounts of the Company and all of its subsidiaries. All intercompany transactions and accounts have been eliminated in consolidation.

Nature of Business

CSS is a consumer products company within the seasonal, celebrations and craft markets that is primarily engaged in the design, manufacture, procurement, distribution and sale of seasonal, celebrations and craft social expression products, principally to mass market retailers.

**Seasonal** The seasonal product category is defined as products designed, produced and sold to mass market retailers for holidays and seasonal events, including Christmas, Valentine's Day, Easter and back-to-school. Products include Christmas packaging ribbons and bows, boxed greeting cards, gift tags, gift card holders, gift bags, gift wrap, tissue paper, classroom exchange Valentine cards, Easter egg dyes and novelties, and educational products. Production forecasts for these products are generally known well in advance of shipment.

**Celebrations** The celebrations product category is defined as products primarily designed to celebrate certain life events or special occasions such as weddings, birthdays, anniversaries, graduations, or the birth of a child. These products are primarily sold into mass and specialty retailers, floral and packaging wholesalers and distributors. Products include ribbons and bows, floral accessories, infant products, journals, gift card holders, all occasion boxed greeting cards, memory books, scrapbooks, stationery, stickers and other items that commemorate life's celebrations. Products in this category are generally ordered on a replenishment basis throughout the year.

**Craft** The craft product category is defined as products used for craft activities and includes ribbons, trims, buttons, sewing patterns, knitting needles, needle arts and kids crafts. These products are sold to mass market and specialty retailers and are generally ordered on a replenishment basis throughout the year.

The seasonal nature of CSS' business has historically resulted in lower sales levels and operating losses in the first and fourth quarters and comparatively higher sales levels and operating profits in the second and third quarters of the Company's fiscal year, which ends March 31, thereby causing significant fluctuations in the quarterly results of operations of the Company.

The Company's principal operating subsidiaries include Berwick Offray LLC ("Berwick Offray"), Paper Magic Group, Inc. ("Paper Magic"), C.R. Gibson, LLC ("C.R. Gibson"), The McCall Pattern Company, Inc. ("McCall") and Simplicity Creative Corp. ("Simplicity"), and their respective subsidiaries.



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## Foreign Currency Translation and Transactions

The Company's foreign subsidiaries use the local currency as the functional currency. The Company translates all assets and liabilities at period end exchange rates and all income and expense accounts at average rates during the period. Translation adjustments are recorded in accumulated other comprehensive income (loss) in stockholders' equity. Gains and losses on foreign currency transactions (denominated in currencies other than the local currency) are not material and are included in other expense (income), net in the consolidated statements of operations.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Judgments and assessments of uncertainties are required in applying the Company's accounting policies in many areas. Such estimates pertain to revenue recognition, the valuation of inventory and accounts receivable, the assessment of the recoverability of goodwill and other intangible and long-lived assets, income tax accounting, the valuation of share-based awards and resolution of litigation and other proceedings. Actual results could differ from these estimates.

## Short-Term Investments

The Company categorized and accounted for its short-term investment holdings as held-to-maturity securities. This categorization was based upon the Company's positive intent and ability to hold these securities until maturity. There were no short-term investments at December 31, 2017 and 2016. Short-term investments at March 31, 2017 consisted of commercial paper with an amortized cost of \$19,931,000 and matured in the first quarter of fiscal 2018. Held-to-maturity securities are recorded at amortized cost which approximated fair value at March 31, 2017.

## Inventories

The Company records inventory when title is transferred, which occurs upon receipt or prior to receipt dependent on supplier shipping terms. The Company adjusts unsaleable and slow-moving inventory to its estimated net realizable value. Substantially all of the Company's inventories are stated at the lower of first-in, first-out (FIFO) cost and net realizable value. The remaining portion of the inventory is valued at the lower of last-in, first-out (LIFO) cost and net realizable value. Inventories consisted of the following (in thousands):

	December 31, 2017	March 31, 2017	December 31, 2016
Raw material	\$ 11,608	\$ 11,210	\$ 10,733
Work-in-process	14,070	18,316	14,165
Finished goods	85,084	75,732	81,600
	\$ 110,762	\$ 105,258	\$ 106,498

In connection with the acquisition of McCall on December 13, 2016 and the acquisition of Simplicity on November 3, 2017, there was a step-up to fair value of the inventory acquired of \$21,773,000 and \$10,214,000, respectively, recorded at the date of acquisition. This was a result of the inventory acquired being marked up to an estimated net selling price in purchase accounting and is recognized through cost of sales as the inventory is sold. The amount of step-up to fair value of the acquired inventory remaining as of December 31, 2017, March 31, 2017 and December 31, 2016 was \$16,249,000, \$18,187,000 and \$21,322,000, respectively. The Company expects the acquired McCall inventory to be sold through the first quarter of fiscal 2019 and the acquired Simplicity inventory to be sold through the first quarter of fiscal 2020.

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## Property, Plant and Equipment

Property, plant and equipment are stated at cost and include the following (in thousands):

	December 31, 2017	March 31, 2017	December 31, 2016
Land	\$ 7,052	\$ 5,838	\$ 5,818
Buildings, leasehold interests and improvements	45,009	40,661	40,257
Machinery, equipment and other	102,311	89,917	90,681
	154,372	136,416	136,756
Less - Accumulated depreciation and amortization	(102,904)	(100,652)	(100,758)
Net property, plant and equipment	\$ 51,468	\$ 35,764	\$ 35,998

As of December 31, 2017, the Company leased \$564,000 of machinery and equipment under capital leases and the total accumulated amortization related to such leases was \$207,000. There was \$0 recorded as capital lease assets as of March 31, 2017 and December 31, 2016. Depreciation expense was \$1,749,000 and \$1,216,000 for the quarters ended December 31, 2017 and 2016, respectively, and was \$4,314,000 and \$3,863,000 for the nine months ended December 31, 2017 and 2016, respectively.

## Long-Lived Assets including Goodwill and Other Intangible Assets

The Company performs an annual impairment test of the carrying amount of goodwill and indefinite-lived intangible assets in the fourth quarter of its fiscal year. Additionally, the Company would perform its impairment testing at an interim date if events or circumstances indicate that goodwill or intangibles might be impaired. During the nine months ended December 31, 2017, there were no such events or circumstances.

The Company uses a dual approach to determine the fair value of its reporting units, including both a market approach and an income approach. The Company believes the use of multiple valuation techniques results in a more accurate indicator of the fair value of each reporting unit. The test compares the fair value of a reporting unit to its carrying amount, including goodwill, as of the date of the test. If the carrying amount of the reporting unit exceeds its fair value, an impairment loss would be reported.

Other indefinite-lived intangible assets consist primarily of tradenames, which are also required to be tested annually for impairment. The fair value of the Company's tradenames is calculated using a "relief from royalty payments" methodology. Long-lived assets (including property, plant and equipment), except for goodwill and indefinite-lived intangible assets, are reviewed for impairment when events or circumstances indicate the carrying value of an asset group may not be recoverable. If such asset group is considered to be impaired, the impairment to be recognized is the amount by which the carrying amount of the asset group exceeds the fair value of the asset group. During the nine months ended December 31, 2017, there were no such events or circumstances. See Note 5 for further information on other intangible assets.

## Revenue Recognition

The Company recognizes the majority of its revenue from product sales when the goods are shipped, title and risk of loss have been transferred to the customer and collection is reasonably assured. The Company has certain products, primarily sewing patterns, that are on consignment at mass market retailers and the Company recognizes the sale as products are sold to end consumers as recorded at point-of-sale terminals. Provisions for returns, allowances, rebates to customers and other adjustments are provided in the same period that the related sales are recorded.

## Net Income Per Common Share

The following table sets forth the computation of basic and diluted net income per common share for the three- and nine months ended December 31, 2017 and 2016 (in thousands, except per share data):

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	Three Months Ended December 31, 2017		Nine Months Ended December 31, 2016	
Numerator:				
Net income	\$5,952	\$29,969	\$1,901	\$33,675
Denominator:				
Weighted average shares outstanding for basic net income per common share	9,116	9,082	9,105	9,070
Effect of dilutive stock options	41	36	37	43
Adjusted weighted average shares outstanding for diluted net income per common share	9,157	9,118	9,142	9,113
Basic net income per common share	\$0.65	\$3.30	\$0.21	\$3.71
Diluted net income per common share	\$0.65	\$3.29	\$0.21	\$3.70

The Company has excluded 208,000 shares and 545,000 shares, consisting of outstanding stock options and unearned restricted stock units, in computing diluted net income per common share for the three- and nine months ended December 31, 2017, respectively, because their effects were antidilutive. The Company has excluded 505,000 shares, consisting of outstanding stock options and unearned restricted stock units, in computing diluted net income per common share for the three- and nine months ended December 31, 2016 because their effects were antidilutive.

**(2) ACQUISITIONS**

On November 3, 2017, the Company completed the acquisition of substantially all of the net assets and business of Simplicity Creative Group ("Simplicity") from Wilton Brands LLC ("Wilton") for total consideration of \$68,916,000 and transaction costs of approximately \$3,243,000, which are included in selling, general and administrative expenses in the nine months ended December 31, 2017. Simplicity is a leading provider of home sewing patterns, decorative trims, knitting and crocheting tools, needle arts and kids' crafts products under the Simplicity®, Wrights®, Boye®, Dimensions®, and Perler® brand names. Simplicity's products are sold to mass-market retailers, specialty fabric and craft chains, wholesale distributors and online customers. The Company primarily financed the acquisition with borrowings of \$60,000,000 under its revolving credit facility and has recorded an estimated working capital adjustment due to Wilton of \$1,799,000, which is recorded in other current liabilities in the accompanying consolidated balance sheet and is expected to be finalized within 135 days of the acquisition date. A portion of the purchase price is being held in escrow for certain post closing adjustments and indemnification obligations. The acquisition was accounted for using the acquisition method and the excess of cost over the fair market value of the net tangible and identifiable intangible assets acquired of \$6,154,000 was recorded as goodwill in the accompanying consolidated balance sheet as of December 31, 2017. For tax purposes, goodwill resulting from this acquisition is deductible.

The following table summarizes the preliminary fair values of the assets acquired and liabilities assumed at the date of acquisition (in thousands):

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Cash	\$1,889
Accounts receivable	11,787
Inventory	31,651
Other assets	1,289
Total current assets	46,616
Property, plant and equipment	14,975
Intangible assets	22,282
Goodwill	6,154
Other	211
Total assets acquired	90,238
Current liabilities	16,782
Long-term debt	17
Other long-term liabilities	4,523
Total liabilities assumed	21,322
Net assets acquired	\$68,916

In connection with the acquisition of Simplicity, the Company recorded an asset, within property, plant and equipment, and a liability of \$1,163,000 related to an asset retirement obligation at a leased location. During the three- and nine months ended December 31, 2017, the impact of the asset retirement obligation included \$20,000 of depreciation expense and \$20,000 of accretion expense. The asset retirement obligation of \$1,183,000 is included in other long-term liabilities as of December 31, 2017.

The financial results of Simplicity, from the acquisition date of November 3, 2017, are included in the Company's results of operations for the three- and nine months ended December 31, 2017. For the period from acquisition through December 31, 2017, Simplicity contributed approximately \$14,912,000 of revenue and resulted in a net loss of approximately \$2,216,000 (due to Simplicity pre-tax acquisition costs of approximately \$3,243,000, which are included in selling, general and administrative expenses in the nine months ended December 31, 2017).

On December 13, 2016, the Company completed the acquisition of substantially all of the net assets and business of The McCall Pattern Company and certain subsidiaries, through newly-formed subsidiaries ("McCall"), for approximately \$13,914,000 in cash and transaction costs of approximately \$1,484,000. McCall designs, manufactures, and sells sewing patterns under the McCall's®, Butterick®, Kwik Sew® and Vogue Patterns® brand names. McCall is a leading provider of home sewing patterns, selling to mass market retailers, specialty fabric and craft chains, and wholesale distributors. A portion of the purchase price is being held in escrow for certain post closing adjustments and indemnification obligations. The acquisition was accounted for using the acquisition method and, due to McCall's distressed financial condition and a motivated previous foreign owner who was seeking to exit operations in the United States, the transaction resulted in a bargain purchase due to the fair value of the net assets acquired of approximately \$33,625,000 as of December 31, 2016 exceeding the amount paid. During the fourth quarter of fiscal 2017, the Company recorded a decrease in bargain purchase gain of \$97,000 related to an adjustment in the deferred tax liability.

On July 8, 2016, a subsidiary of the Company completed the acquisition of substantially all of the assets and business of Lawrence Schiff Silk Mills, Inc. ("Schiff") for \$1,125,000 in cash. Schiff was a leading U.S. manufacturer and distributor of narrow woven ribbon prior to its April 2016 Chapter 11 bankruptcy filing. The acquisition was accounted for using the acquisition method and resulted in a bargain purchase due to the fair value of the net assets acquired of approximately \$1,501,000 exceeding the amount paid.

The following table summarizes the fair values of the assets acquired and liabilities assumed at the date of acquisitions in fiscal 2017 (in thousands):

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Accounts receivable	\$2,762
Inventory	32,206
Other assets	553
Total current assets	35,521
Property, plant and equipment	9,473
Intangible assets	4,900
Other	1,122
Total assets acquired	51,016
Current liabilities	5,328
Deferred tax liability	9,322
Long-term debt	516
Other long-term liabilities	724
Total liabilities assumed	15,890
Net assets acquired	\$35,126

As the fair value of identifiable net assets acquired exceeded the fair value of the consideration transferred, the Company reassessed the recognition and measurement of identifiable assets acquired and liabilities assumed and concluded that all acquired assets and liabilities assumed were recognized and that the valuation procedures and resulting measures were appropriate. As a result, the Company recorded a gain on bargain purchases of approximately \$19,711,000 and \$20,087,000 in the three- and nine months ended December 31, 2016, respectively.

The following table summarizes the revenue and earnings of the Company had the date of these acquisitions been April 1, 2016 (in thousands):

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2017	2016	2017	2016
Supplemental pro forma revenue	\$140,086	\$149,830	\$332,044	\$359,792
Supplemental pro forma earnings (1)	\$11,639	\$11,367	\$13,099	\$17,841
Supplemental pro forma earnings per basic share (1)	\$1.28	\$1.25	\$1.44	\$1.97
Supplemental pro forma earnings per diluted share (1)	\$1.27	\$1.25	\$1.43	\$1.96

(1) Earnings and earnings per share in the above pro forma table exclude bargain purchase gains and recognition of inventory step-up through cost of sales as the inventory turns.

**(3) SHARE-BASED COMPENSATION**

Under the terms of the Company's 2013 Equity Compensation Plan ("2013 Plan"), the Company may grant incentive stock options, non-qualified stock options, stock units, restricted stock grants, stock appreciation rights, stock bonus awards and dividend equivalents to officers and other employees and non-employee directors. Grants under the 2013 Plan may be made through July 29, 2023. The term of each grant is at the discretion of the Company, but in no event greater than ten years from the date of grant, and at the date of grant the Company has discretion to determine the date or dates on which granted options become exercisable. Under the 2013 Plan, a committee of the Company's Board of Directors (the "Board") approves grants to officers and other employees, and the Board approves grants to non-employee directors. Service-based stock options outstanding as of December 31, 2017 become exercisable at the rate of 25% per year commencing one year after the date of grant. Market-based stock options outstanding as of December 31, 2017 become exercisable only if certain market conditions and service requirements are satisfied, and the date(s) on which they become exercisable will depend on the period in which such market conditions and service requirements are met, if at all, except that vesting and exercisability are accelerated upon a change of control. Outstanding service-based restricted stock units ("RSUs") granted to employees vest at the rate of 50% of the shares underlying the grant at each of the third and fourth anniversaries of the date on which the award was granted. Service-based RSUs granted to directors and outstanding as of December 31, 2017 vest on July 30, 2018. Market-based RSUs outstanding at December 31, 2017 will vest only if certain market conditions and service requirements have been met, and the date(s) on which they vest will depend on the period in which such market

conditions and service requirements are met, if at all, except that vesting

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and redemption are accelerated upon a change of control. At December 31, 2017, there were 517,368 shares available for grant under the 2013 Plan.

The fair value of each stock option granted under the above plan was estimated on the date of grant using a Black-Scholes option pricing model with the following average assumptions:

	Nine Months Ended December 31,	
	2017	2016
Risk-free interest rate	2.21 %	1.66 %
Volatility	34.44 %	35.12 %
Dividend yield	2.90 %	2.91 %
Expected life of option (in years)	6.25	4.75

The fair value of each market-based RSU granted under the above plan during the nine months ended December 31, 2016 was estimated on the date of grant using a Monte Carlo simulation model with assumptions of a risk-free interest rate of 1.20%, volatility of 33.08% and dividend yield of 2.99%. There were no market-based RSUs granted during the nine months ended December 31, 2017. The fair value of each service-based RSU granted to employees was estimated on the day of grant based on the closing price of the Company's common stock reduced by the present value of the expected dividend stream during the vesting period using the risk-free interest rate. The fair value of each service-based RSU granted to directors, for which dividend equivalents are paid upon vesting of the underlying awards, was estimated on the day of grant based on the closing price of the Company's common stock.

During the nine months ended December 31, 2017 and 2016, the Company granted 124,000 and 151,350 stock options, respectively, with a weighted average fair value of \$7.40 and \$6.25, respectively. During the nine months ended December 31, 2017 and 2016, the Company granted 88,680 and 66,602 RSUs, respectively, with a weighted average fair value of \$25.42 and \$21.47, respectively. As of December 31, 2017, there were 600,200 and 209,205 outstanding stock options and RSUs, respectively.

As of December 31, 2017, there was \$1,617,000 of total unrecognized compensation cost related to non-vested stock option awards granted under the Company's equity incentive plans which is expected to be recognized over a weighted average period of 2.7 years. As of December 31, 2017, there was \$2,502,000 of total unrecognized compensation cost related to non-vested RSUs granted under the Company's equity incentive plans which is expected to be recognized over a weighted average period of 2.4 years.

On August 11, 2015, the Company granted 10,000 RSUs to the Chair of the Company's Board of Directors. The RSUs vested on August 15, 2017 and were converted into a lump sum cash payment of approximately \$266,000 which represented the fair market value of corresponding shares of common stock of the Company. Prior to vesting, the RSUs were classified as liability awards because they were to be paid in cash upon vesting. The RSU award liability was measured at its fair market value at the end of each reporting period. The total amount accrued related to this grant as of December 31, 2016 and March 31, 2017 was \$186,000 and \$210,000, respectively, and is included in accrued payroll and other compensation in the consolidated balance sheet.

Compensation cost related to stock options and RSUs (inclusive of the liability classified awards described above) recognized in operating results (included in selling, general and administrative expenses) was \$583,000 and \$517,000 in the quarters ended December 31, 2017 and 2016, respectively, and \$1,443,000 and \$1,266,000 in the nine months ended December 31, 2017 and 2016, respectively.

**(4) DERIVATIVE FINANCIAL INSTRUMENTS**

The Company enters into foreign currency forward contracts in order to reduce the impact of certain foreign currency fluctuations on sales denominated in a foreign currency. Derivatives are not used for trading or speculative activities. Firmly committed transactions and the related receivables may be hedged with forward exchange contracts. Gains and losses arising from foreign currency forward contracts are recorded in other expense (income), net as offsets of gains and losses resulting from the underlying hedged transactions. A realized loss of \$28,000 and \$60,000 was recorded in the three- and nine months ended December 31, 2017, respectively, and a realized gain of \$51,000 and \$65,000 was recorded in the three- and nine months ended December 31, 2016, respectively. As of December 31, 2017 and 2016,

the notional amount of open foreign currency forward contracts was \$1,355,000 and \$1,668,000, respectively. The related unrealized loss was \$12,000 at December 31, 2017 and the related unrealized gain was de minimis at December 31, 2016. The Company believes it does not have significant counterparty credit risks as of December 31, 2017.

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The following table shows the fair value of the foreign currency forward contracts designated as hedging instruments and included in the Company's consolidated balance sheet (in thousands):

Balance Sheet Location	Fair Value of Derivative Instruments	
	December 31, 2017	December 31, 2016
Foreign currency forward contracts Other current liabilities	\$ 12	\$ —

**(5) INTANGIBLE ASSETS**

The change in the carrying amount of goodwill for the nine months ended December 31, 2017 is as follows (in thousands):

Balance as of March 31, 2017	\$19,916
Acquisition of Simplicity	6,154
Balance as of December 31, 2017	\$26,070

The goodwill of the Simplicity business is primarily related to synergies expected to be realized from this business combination, sales growth from new customers, and certain intangible assets that do not qualify for separate recognition.

With the acquisition of Simplicity and subject to the finalization of the preliminary purchase accounting, the Company recorded intangible assets relating to tradenames that are not subject to amortization in the amount of \$8,200,000. Additionally, the Company recorded \$10,200,000 relating to customer lists with an estimated life of ten years and \$3,882,000 related to favorable lease contracts with a weighted-average amortization period of six years.

The gross carrying amount and accumulated amortization of other intangible assets is as follows (in thousands):

	December 31, 2017		March 31, 2017		December 31, 2016	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Tradenames and trademarks	\$28,153	\$ —	\$19,953	\$ —	\$19,953	\$ —
Customer relationships	49,957	18,998	39,757	16,495	39,757	15,718
Favorable lease contracts	3,882	120	—	—	—	—
Patents	1,164	913	1,164	825	1,164	796
Trademarks	403	384	403	363	403	355
Non-compete	530	324	530	245	530	219
	\$84,089	\$ 20,739	\$61,807	\$ 17,928	\$61,807	\$ 17,088

Amortization expense related to intangible assets was \$1,130,000 and \$841,000 for the quarters ended December 31, 2017 and 2016, respectively, and was \$2,811,000 and \$2,464,000 for the nine months ended December 31, 2017 and 2016. Based on the current composition of intangibles, amortization expense for the remainder of fiscal 2018 and each of the succeeding four years is projected to be as follows (in thousands):

Remainder of fiscal 2018	\$1,274
Fiscal 2019	5,042
Fiscal 2020	4,881
Fiscal 2021	4,394
Fiscal 2022	4,297

**(6) LONG-TERM DEBT**

The Company leases certain equipment under capital leases which is classified in the accompanying balance sheet as follows (in thousands):

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	December 31, 2017	March 31, 2017	December 31, 2016
Current portion of long-term debt	\$ 161	\$ 75	\$ 74
Long-term debt, net of current portion	138	194	214
	\$ 299	\$ 269	\$ 288

The Company also finances certain equipment which is classified in the accompanying balance sheet as follows (in thousands):

	December 31, 2017	March 31, 2017	December 31, 2016
Current portion of long-term debt	\$ 152	\$ 145	\$ 151
Long-term debt, net of current portion	147	262	302
	\$ 299	\$ 407	\$ 453

**(7) COMMITMENTS AND CONTINGENCIES**

CSS and its subsidiaries are involved in ordinary, routine legal proceedings that are not considered by management to be material. In the opinion of Company counsel and management, the ultimate liabilities resulting from such legal proceedings will not materially affect the consolidated financial position of the Company or its results of operations or cash flows.

**(8) FAIR VALUE MEASUREMENTS****Recurring Fair Value Measurements**

The Company uses certain derivative financial instruments as part of its risk management strategy to reduce foreign currency risk. The Company recorded all derivatives on the consolidated balance sheet at fair value based on quotes obtained from financial institutions as of December 31, 2017.

The Company maintains a Nonqualified Supplemental Executive Retirement Plan ("SERP") for qualified employees. There have been no contributions provided under the SERP since fiscal 2007 and there are four employees who maintain account balances as of December 31, 2017. The Company also maintains a nonqualified Deferred Compensation Plan ("Deferred Comp Plan") for qualified employees. The Deferred Comp Plan provides eligible key employees with the opportunity to elect to defer up to 50% of their eligible compensation under the Deferred Comp Plan. The Company may make matching or discretionary contributions, at the discretion of the Board. All compensation deferred under the SERP and Deferred Comp Plan is held by the Company. The Company maintains separate accounts for each participant to reflect deferred contribution amounts and the related gains or losses on such deferred amounts. A participant's account is notionally invested in one or more investment funds and the value of the account is determined with respect to such investment allocations. The related liability is recorded as deferred compensation and included in other long-term obligations in the consolidated balance sheet as of December 31, 2017. In connection with the above SERP and Deferred Comp Plan, the Company has invested in company-owned life insurance policies. The Company also maintains two life insurance policies in connection with deferred compensation arrangements with two former executives. The cash surrender value of the policies is recorded in other long-term assets in the consolidated balance sheets and is based on quotes obtained from the insurance company as of December 31, 2017.

To increase consistency and comparability in fair value measurements, the Financial Accounting Standards Board ("FASB") established a fair value hierarchy that prioritizes the inputs to valuation techniques into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial assets and liabilities fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

The Company's recurring assets and liabilities recorded on the consolidated balance sheet are categorized based on the inputs to the valuation techniques as follows:

Level 1 – Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the Company has the ability to access.

Level 2 – Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability.  
Examples of

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Level 2 inputs include quoted prices for identical or similar assets or liabilities in non-active markets and pricing models whose inputs are observable for substantially the full term of the asset or liability.

Level 3 – Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement.

The following table presents the Company's fair value hierarchy for those financial assets and liabilities measured at fair value on a recurring basis in its consolidated balance sheet as of December 31, 2017 and March 31, 2017 (in thousands):

	Fair Value Measurements at December 31, 2017 Using Quoted Prices In Active Markets				
	December 31, 2017	for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Other Significant Unobservable Inputs (Level 3)	
<b>Assets</b>					
Marketable securities	\$ 361	\$ 361	\$ —	\$ —	—
Cash surrender value of life insurance policies	2,028	—	2,028	—	—
Total assets	\$ 2,389	\$ 361	\$ 2,028	\$ —	—
<b>Liabilities</b>					
Deferred compensation plans	\$ 699	\$ 699	\$ —	\$ —	—
Foreign exchange contracts	12	—	12	—	—
Total liabilities	\$ 711	\$ 699	\$ 12	\$ —	—
	Fair Value Measurements at March 31, 2017 Using Quoted Prices In Active Markets				
	March 31, 2017	for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Other Significant Unobservable Inputs (Level 3)	
<b>Assets</b>					
Marketable securities	\$ 319	\$ 319	\$ —	\$ —	—
Cash surrender value of life insurance policies	1,187	—	1,187	—	—
Total assets	\$ 1,506	\$ 319	\$ 1,187	\$ —	—
<b>Liabilities</b>					
Deferred compensation plans	\$ 364	\$ 364	\$ —	\$ —	—
Total liabilities	\$ 364	\$ 364	\$ —	\$ —	—

Cash and cash equivalents, accounts receivable, accounts payable, accrued expenses and short-term borrowings are reflected at carrying value in the consolidated balance sheets and such amounts are a reasonable estimate of their fair values due to the short-term nature of these instruments. Short-term investments as of March 31, 2017 included held-to-maturity securities that were recorded at amortized cost, which approximates fair value (Level 2), because their short-term maturity results in the interest rates on these securities approximating current market interest rates. As of December 31, 2017 and March 31, 2017, the outstanding balance of the Company's long-term debt approximated its fair value based on current rates available to the Company for debt of the same maturity and represents Level 2

financial instruments.

#### Nonrecurring Fair Value Measurements

The Company's nonfinancial assets which are measured at fair value on a nonrecurring basis include property, plant and equipment, goodwill, intangible assets and certain other assets. These assets are not measured at fair value on a recurring basis; however, they are subject to fair value adjustments in certain circumstances, such as when there is evidence that an impairment may exist. In making the assessment of impairment, recoverability of assets to be held and used is measured by a comparison of the carrying amount of the asset group to future net cash flows estimated by the Company to be generated by such assets. If such asset group is considered to be impaired, the impairment to be recognized is the amount by which the carrying amount of the asset group exceeds the fair value of the asset group. Assets to be disposed of are recorded at the lower of their carrying value or estimated net realizable value.

As discussed in Note 2, the Company acquired substantially all of the net assets and business of Simplicity on November 3, 2017 and determined that the aggregate preliminary fair value of acquired intangible assets, consisting of tradenames,

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customer lists and favorable lease contracts, was \$22,282,000. The Company estimated the fair value of the aforementioned acquired intangible assets using discounted cash flow techniques which included an estimate of future cash flows discounted to present value with an appropriate risk-adjusted discount rate (Level 3). The Company determined that the aggregate preliminary fair value of the acquired inventory in the Simplicity acquisition was \$31,651,000, which was estimated as the selling price less costs of disposal (Level 2).

Goodwill and indefinite-lived intangibles are subject to impairment testing on an annual basis, or sooner if events or circumstances indicate a condition of impairment may exist. Impairment testing is conducted through valuation methods that are based on assumptions for matters such as interest and discount rates, growth projections and other future business conditions (Level 3). These valuation methods require a significant degree of management judgment concerning the use of internal and external data. In the event these methods indicate that fair value is less than the carrying value, the asset is recorded at fair value as determined by the valuation models. As of December 31, 2017, the Company believes that no impairments exist.

**(9) INCOME TAXES**

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences and carryforwards are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. The Company records a valuation allowance to reduce deferred tax assets to the amount that is more likely than not to be realized.

The Company recognizes the impact of an uncertain tax position if it is more likely than not that such position will be sustained on audit, based solely on the technical merits of the position.

The income tax provision for interim periods is comprised of tax on ordinary income (loss) provided at the most recent estimated annual effective tax rate, adjusted for the tax effect of discrete items. Management estimates the annual effective tax rate quarterly based on the forecasted pretax income (loss) results of its U.S. and non-US jurisdictions. Items unrelated to current year ordinary income (loss) are recognized entirely in the period identified as a discrete item of tax. These discrete items generally relate to changes in tax laws, adjustments to the actual liability determined upon filing tax returns, and adjustments to previously recorded reserves for uncertain tax positions.

**Effects of the Tax Cuts and Jobs Act**

New tax legislation in the U.S., commonly referred to as the Tax Cuts and Jobs Act, was enacted on December 22, 2017. Accounting Standards Codification 740, "Accounting for Income Taxes," requires companies to recognize the effect of tax law changes in the period of enactment even though the effective date for most provisions is for tax years beginning after December 31, 2017, or in the case of certain other provisions, January 1, 2018. Though certain key aspects of the new law are effective January 1, 2018 and have an immediate accounting effect, other significant provisions are not effective or may not result in accounting effects for the Company until April 1, 2018.

Given the significance of the legislation, the Securities and Exchange Commission staff issued Staff Accounting Bulletin 118, "Income Tax Accounting Implications of the Tax Cuts and Jobs Act" ("SAB 118"), which allows registrants to record provisional amounts during a one year "measurement period" similar to that used when accounting for business combinations. However, the measurement period is deemed to have ended earlier when the registrant has obtained, prepared and analyzed the information necessary to finalize its accounting. During the measurement period, impacts of the law are expected to be recorded at the time a reasonable estimate for all or a portion of the effects can be made, and provisional amounts can be recognized and adjusted as information becomes available, prepared or analyzed.

SAB 118 summarizes a three-step process to be applied at each reporting period to account for and qualitatively disclose: (1) the effects of the change in tax law for which accounting is complete; (2) provisional amounts (or adjustments to provisional amounts) for the effects of the tax law where accounting is not complete, but that a reasonable estimate has been determined; and (3) that a reasonable estimate cannot yet be made and therefore taxes are reflected in accordance with law prior to the enactment of the Tax Cuts and Jobs Act.

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Amounts recorded where accounting is complete in the three- and nine months ended December 31, 2017 principally relate to the reduction in the U.S. corporate income tax rate to 21%, which resulted in the Company reporting an income tax benefit of \$3,147,000 to remeasure deferred taxes. Furthermore, income tax expense of \$238,000 was recorded for the reduced federal tax benefit of state income tax expense.

Provisional amounts recorded where accounting is based upon reasonable estimates through the three- and nine months ended December 31, 2017 related to the new law include a one-time mandatory repatriation transition tax of \$2,721,000

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on the net accumulated earnings and profits of our foreign subsidiaries. The Company has determined that the transition tax is provisional because various components of the computation are unknown as of December 31, 2017, including the following significant items: the exchange rates for fiscal year 2019, the actual aggregate foreign cash position and the earnings and profits of the foreign entities as of March 31, 2018, the interpretation and identification of cash positions as of March 31, 2018, and incomplete computations of accumulated earnings and profits balances as of November 2, 2017 and December 31, 2017. Consistent with provisions allowed under the Tax Cut and Jobs Act, the estimated transition tax liability of \$2,721,000 will be paid over an eight year period beginning in fiscal year 2018. The Company has recorded the current portion of the estimated transition tax liability of \$218,000 in accrued income taxes and has recorded the estimated long term portion of \$2,503,000 in other long-term obligations in the accompanying consolidated balance sheet.

**(10) RECENT ACCOUNTING PRONOUNCEMENTS**

In August 2017, the FASB issued Accounting Standards Update ("ASU") 2017-12, "Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities," that amends and simplifies existing hedge accounting guidance and allows for more hedging strategies to be eligible for hedge accounting. In addition, the ASU amends disclosure requirements and how hedge effectiveness is assessed. This new standard is effective for fiscal years beginning after December 15, 2018. Early adoption is permitted. The Company is currently evaluating the impact of the adoption of this standard, but it does not expect that it will have a material impact on the Company's consolidated financial statements.

In May 2017, the FASB issued ASU 2017-09, "Compensation—Stock Compensation (Topic 718): Scope of Modification Accounting," clarifying when a change to the terms or conditions of a share-based payment award must be accounted for as a modification. The new guidance requires modification accounting if the fair value, vesting condition or the classification of the award is not the same immediately before and after a change to the terms and conditions of the award. The new guidance is effective for the Company on a prospective basis beginning on April 1, 2018, with early adoption permitted. This new guidance is not expected to have an impact on the Company's consolidated financial statements as it is not the Company's practice to change either the terms or conditions of share-based payment awards once they are granted.

In January 2017, the FASB issued ASU 2017-04, "Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment" ("ASU 2017-04"). Under the amendments in ASU 2017-04, Step 2 of the goodwill impairment test is eliminated. An entity should perform its annual, or interim, goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An entity should recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. Additionally, an entity should consider income tax effects from any tax deductible goodwill on the carrying amount of the reporting unit when measuring the goodwill impairment loss, if applicable. Also eliminated is the requirement for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform Step 2 of the goodwill impairment test. Therefore, the same impairment assessment applies to all reporting units. An entity is required to disclose the amount of goodwill allocated to each reporting unit with a zero or negative carrying amount of net assets. This standard is effective for the Company for its annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. Effective April 1, 2017, the Company elected to early adopt ASU 2017-04 and the amendments described therein will be applied prospectively to all future goodwill impairment tests performed on an interim or annual basis. The adoption of the standard did not have an impact on its consolidated financial statements.

In January 2017, the FASB issued ASU 2017-01, "Clarifying the Definition of a Business" ("ASU 2017-01"). This new guidance clarifies the definition of a business in order to assist with evaluating whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. ASU 2017-01 is effective for fiscal years beginning after December 15, 2017, and interim periods within those years. Early adoption is permitted for transactions not reported in financial statements that have been issued or made available for issuance. The new guidance must be applied prospectively on or after the effective date, and no disclosures for a change in accounting



principle are required at transition. The Company elected to early adopt ASU 2017-01 effective April 1, 2017 and the new guidance did not have an impact on the Company's consolidated financial statements. In October 2016, the FASB issued ASU 2016-16, "Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other than Inventory" ("ASU 2016-16") which amends the accounting for income taxes. ASU 2016-16 requires the recognition of the income tax consequences of an intra-entity asset transfer, other than transfers of inventory, when the transaction occurs. For intra-entity transfers of inventory, the income tax effects will continue to be deferred until the

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inventory has been sold to a third party. The standard is effective in annual periods beginning after December 15, 2017, including interim periods within those fiscal years. Early adoption is permitted. The new guidance is required to be applied on a modified retrospective basis through a cumulative-effect adjustment to retained earnings as of the beginning of the period of adoption. The Company intends to adopt the guidance when it becomes effective in the first quarter of fiscal 2019 and does not anticipate that this guidance will have a material impact on its consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, "Compensation - Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting" ("ASU 2016-09"). ASU 2016-09 simplifies several aspects of accounting for share-based payment award transactions, including income tax consequences, classification of awards as either liability or equity, and classification on the statement of cash flows. The standard is effective for annual periods beginning after December 15, 2016, including interim periods within those fiscal years. The Company adopted the guidance effective April 1, 2017 and recorded a \$1,059,000 cumulative-effect adjustment to retained earnings to recognize deferred taxes attributable to excess tax benefits. The Company also elected to adopt the cash flow presentation of the excess tax benefits prospectively commencing in the first quarter of fiscal 2018.

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)" ("ASU 2016-02"). ASU 2016-02 requires lessees to record a right-of-use asset and lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. ASU 2016-02 is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. Early adoption is permitted. The standard also requires certain quantitative and qualitative disclosures. While we are continuing to assess all potential aspects of ASU 2016-02, including taking an inventory of outstanding leases, the Company currently believes the most significant impact relates to our accounting for manufacturing, distribution, warehouse and office space operating leases. The Company expects this standard to have a material impact on its consolidated balance sheet, but does not believe that it will have a material impact on its consolidated net income.

In July 2015, the FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory" ("ASU 2015-11"). ASU 2015-11 amends the guidelines for the measurement of inventory from lower of cost or market to the lower of cost and net realizable value ("NRV"). NRV is defined as the estimated selling prices in the ordinary course of business less reasonably predictable costs of completion, disposal, and transportation. Under existing standards, inventory is measured at lower of cost or market, which requires the consideration of replacement cost, NRV and NRV less an amount that approximates a normal profit margin. This ASU eliminates the requirement to determine and consider replacement cost or NRV less a normal profit margin for inventory measurement. The new standard is effective prospectively for fiscal years beginning after December 15, 2016, with early adoption permitted. The Company adopted ASU 2015-11 effective April 1, 2017 and it had no impact on its consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers" ("ASU 2014-09"). ASU 2014-09 provides a single model for entities to use in accounting for revenue arising from contracts with customers and will supersede most current revenue recognition guidance. The new standard also requires expanded disclosures regarding the qualitative and quantitative information about the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. The new guidance is effective for annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. The standard permits the use of either a full retrospective or a modified retrospective approach.

The Company will adopt the new guidance effective April 1, 2018, with a cumulative-effect adjustment, if any, to opening retained earnings under the modified retrospective approach. The Company's implementation of this ASU includes the evaluation of its customer agreements to identify terms or conditions that could be considered a performance obligation such that, if material to the terms of the contract, consideration would be allocated to the performance obligation and could accelerate or defer the timing of recognizing revenue. The Company has made significant progress in the review of its customer contracts and its current accounting policies and practices to identify potential differences that could result from applying the requirements of the new standard to its revenue contracts. To date, the Company has evaluated a majority of its revenue streams and based on the Company's preliminary analysis, it does not expect the new revenue standard will have a significant impact on the timing of recognizing revenue. The

Company currently does not expect any significant changes to its accounting systems, but it will enhance its internal controls related to the new standard. While the Company has made significant progress, it is still evaluating other aspects of its revenue streams. The Company will continue to update its assessment of the effect that the new revenue guidance will have on its consolidated financial statements, disclosures and related internal controls, and will disclose any material effects, if any.

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(11) SUBSEQUENT EVENT

At December 31, 2017, the Company has \$48,431,000 of nonamortizing variable-rate debt outstanding which accrues interest at LIBOR plus .95% (2.51%). In order to hedge interest rate risk, on February 1, 2018, the Company entered into an interest rate swap agreement for a notional amount of \$40,000,000 at a fixed rate of 2.575%. Under this swap agreement, the Company pays the fixed rate of 2.575% on the \$40,000,000 notional amount on a monthly basis, and receives the LIBOR rate on a monthly basis, effectively converting its variable-rate debt into fixed-rate debt with an effective interest rate of 3.525% (2.575% fixed + .95% spread).

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CSS INDUSTRIES, INC. AND SUBSIDIARIES

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL  
CONDITION AND RESULTS OF OPERATIONS

STRATEGIC OVERVIEW

The strategy of CSS is to build on existing relationships with seasonal, celebrations and craft customers by expanding and diversifying its product lines and thereby growing its presence in the largest retailers in North America. This includes both capitalizing on opportunities for organic growth in existing businesses as well as acquiring companies which fit into appropriate acquisition parameters. We actively meet with seasonal, celebrations and craft companies to review and assess potential acquisition targets.

Approximately 59% of the Company's sales are attributable to products within our celebrations and craft categories, with the remainder attributable to products in the seasonal category. The seasonal product category is defined as products designed, produced and sold to mass market retailers for holidays and seasonal events, including Christmas, Valentine's Day, Easter and back-to-school. Production forecasts for seasonal products are known well in advance of shipment. The celebrations product category is defined as products primarily designed to celebrate certain life events or special occasions such as weddings, birthdays, anniversaries, graduations, or the birth of a child. Celebrations products are primarily sold into mass and specialty retailers, floral and packaging wholesalers and distributors, and are generally ordered on a replenishment basis throughout the year. The craft product category reflects products used for craft activities and includes ribbons, trims, buttons, sewing patterns, knitting needles, needle arts and kids crafts. Craft products are sold to mass market and specialty retailers and are generally ordered on a replenishment basis throughout the year.

The Company has relatively high market share in many products across its categories. Most of these markets have shown little growth and in some cases have declined in recent years. The Company continues to confront significant price pressure as its competitors source certain products from overseas and its customers increase direct sourcing from overseas factories. Increasing customer concentration has augmented customers' bargaining power, which has also contributed to price pressure. In recent fiscal years, the Company has experienced lower sales in certain Christmas product lines, craft ribbon product lines and in our non-retail packaging and floral product lines due to factors such as continued price pressure, as well as a decline in retail traffic.

The Company has taken several measures to respond to sales volume, cost and price pressures. The Company believes it continues to have strong core product offerings which have allowed it to compete effectively in this competitive market. In addition, the Company is pursuing new product initiatives related to seasonal, celebrations and craft products, including new licensed and non-licensed product offerings. CSS continually invests in product and packaging design and product knowledge to assure that it can continue to provide unique added value to its customers. In addition, CSS maintains a purchasing office in Hong Kong to be able to provide foreign-sourced products at competitive prices. CSS continually evaluates the efficiency and productivity of its North American production and distribution facilities and of its back office operations to maintain its competitiveness.

Our domestically-manufactured decorative plastic ribbon product lines have experienced price pressure and reduced sales volume due to competition from low-priced imports from China. In December 2017, our Berwick Offray company filed trade remedy petitions with the U.S. International Trade Commission ("ITC") and the U.S. Department of Commerce ("Commerce Department") asserting that the competing Chinese products are being imported at less-than-fair-value and that they benefit from unfair governmental subsidies. In the petitions, Berwick Offray requested the imposition of trade remedies in the form of antidumping and countervailing duties on decorative plastic ribbon from China. We expect that the proceedings before the ITC and Commerce Department will conclude by not later than January 2019. If the petition is successful, duties potentially may be imposed on import shipments arriving in the U.S. beginning anywhere from March 2018 to July 2018. The potential impact of these proceedings is not determinable at this time.

On November 3, 2017, the Company completed the acquisition of substantially all of the net assets and business of Simplicity Creative Group ("Simplicity") from Wilton Brands LLC ("Wilton") for a total consideration of \$68,916,000 and transaction costs of approximately \$3,243,000. Simplicity is a leading provider of home sewing patterns, decorative trims, knitting and crocheting tools, needle arts and kids' crafts products under the Simplicity®,

Wrights®, Boye®, Dimensions®, and Perler® brand names. Simplicity's products are sold to mass-market retailers, specialty fabric and craft chains, wholesale distributors and online customers. The Company primarily financed the acquisition with borrowings of \$60,000,000 under its revolving credit facility and has recorded an estimated working capital adjustment due to Wilton of \$1,799,000, which is recorded in other current liabilities in the accompanying consolidated balance sheet and is expected to be finalized within 135 days of the acquisition date. A portion of the purchase price is being held in escrow for certain post closing adjustments and indemnification obligations. The acquisition was accounted for using the acquisition method and the excess of cost over the

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fair market value of the net tangible and identifiable intangible assets acquired of \$6,154,000 was recorded as goodwill in the accompanying consolidated balance sheet as of December 31, 2017. For tax purposes, goodwill resulting from this acquisition is deductible.

On December 13, 2016, the Company completed the acquisition of substantially all of the net assets and business of The McCall Pattern Company and certain affiliated companies ("McCall"), through newly-formed subsidiaries, for approximately \$13,914,000 in cash plus transaction costs of approximately \$1,484,000. McCall designs, manufactures, and sells sewing patterns under the McCall's®, Butterick®, Kwik Sew® and Vogue Patterns® brand names. McCall is a leading provider of home sewing patterns, selling to mass market retailers, specialty fabric and craft chains, and wholesale distributors. A portion of the purchase price is being held in escrow for certain post closing adjustments and indemnification obligations. The acquisition was accounted for using the acquisition method and resulted in a bargain purchase due to the fair value of the net assets acquired of approximately \$33,625,000 exceeding the amount paid. In connection with this bargain purchase, the Company recorded a gain of approximately \$19,711,000 in the consolidated statements of operations in the third quarter of fiscal 2017, which was adjusted to \$19,614,000 in the fourth quarter fiscal 2017.

On July 8, 2016, a subsidiary of the Company completed the acquisition of substantially all of the assets and business of Lawrence Schiff Silk Mills, Inc. ("Schiff") for approximately \$1,125,000 in cash. Schiff was a leading U.S. manufacturer and distributor of narrow woven ribbon prior to its April 2016 Chapter 11 bankruptcy filing. The acquisition was accounted for using the acquisition method and resulted in a bargain purchase due to the fair value of the net assets acquired of approximately \$1,501,000 exceeding the amount paid. In connection with this bargain purchase, the Company recorded a gain of approximately \$376,000 in the consolidated statements of operations in the second quarter of fiscal 2017.

### CRITICAL ACCOUNTING POLICIES

The consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The significant accounting policies of the Company are described in the notes to the consolidated financial statements included in the Annual Report on Form 10-K for the fiscal year ended March 31, 2017. Judgments and estimates of uncertainties are required in applying the Company's accounting policies in many areas. Following are some of the areas requiring significant judgments and estimates: revenue; the assessment of the recoverability of goodwill and other intangible and long-lived assets; the valuation of inventory and accounts receivable; income tax accounting; the valuation of share-based awards and resolution of litigation and other proceedings. There have been no material changes to the critical accounting policies affecting the application of those accounting policies as noted in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2017.

### RESULTS OF OPERATIONS

#### Seasonality

The seasonal nature of CSS' business has historically resulted in lower sales levels and operating losses in the first and fourth quarters and comparatively higher sales levels and operating profits in the second and third quarters of the Company's fiscal year, which ends March 31, thereby causing significant fluctuations in the quarterly results of operations of the Company.

#### Nine Months Ended December 31, 2017 Compared to Nine Months Ended December 31, 2016

Net sales for the nine months ended December 31, 2017 increased 6% to \$280,363,000 from \$263,762,000 in the nine months ended December 31, 2016 due to incremental sales of \$20,161,000 related to the acquisition of McCall on December 13, 2016 and incremental sales of \$14,912,000 related to the acquisition of Simplicity on November 3, 2017, substantially offset by lower sales of seasonal products of \$12,936,000, craft products of \$2,844,000 and celebrations products of \$2,692,000.

Cost of sales, as a percentage of net sales, increased to 73% in the nine months ended December 31, 2017 from 69% in the nine months ended December 31, 2016 due to the recognition of the incremental McCall and Simplicity

inventory step-up through cost of sales of \$9,761,000 and \$2,024,000, respectively, which relates to the portion of acquired inventory that was sold during the period. In connection with each of the acquisitions of McCall and Simplicity, the inventory acquired was marked up to estimated fair value and is being recognized through cost of sales as the inventory is sold. Excluding the recognition of the McCall and Simplicity inventory step-up, costs of sales, as a percentage of sales, was 69% in the nine months ended December 31, 2017 and 2016.

Selling, general and administrative expenses of \$73,116,000 in the nine months ended December 31, 2017 increased from \$60,991,000 in the nine months ended December 31, 2016 due to incremental costs related to the acquired McCall business of



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\$8,499,000 and incremental costs related to the acquired Simplicity business of \$6,800,000 (which includes transaction costs of \$3,243,000), partially offset by lower payroll and employee expenses of \$948,000, commissions of \$857,000, professional fees of \$602,000, selling and marketing expenses of \$512,000, and travel expenses of \$332,000.

Gain on bargain purchase of \$20,087,000 in the nine months ended December 31, 2016 related to the acquisition of substantially all of the assets and business of McCall on December 13, 2016 and the acquisition of substantially all of the assets and business of Schiff on July 8, 2016. These acquisitions were accounted for using the acquisition method and resulted in a bargain purchase due to the estimated fair value of the net assets acquired of approximately \$35,126,000 exceeding the amount paid of \$15,039,000. There was no such gain recorded in the nine months ended December 31, 2017.

Interest expense, net of \$337,000 in the nine months ended December 31, 2017 compared to interest income, net \$7,000 in the nine months ended December 31, 2016. The difference was primarily due to the Company's borrowings under its revolving credit facility due to its acquisition of Simplicity on November 3, 2017, as well as lower average balances of funds invested in short-term investments compared to the prior year. The Company had no borrowings outstanding under its revolving credit facility during the nine months ended December 31, 2016.

Other income, net of \$229,000 in the nine months ended December 31, 2017 increased from \$212,000 in the nine months ended December 31, 2016 primarily due to incremental rental income related to the McCall acquisition, substantially offset by unfavorable foreign currency transactions recorded in the nine months ended December 31, 2017 compared to the same period in the prior fiscal year.

Income tax expense, as a percentage of income before income taxes, of 30% in the nine months ended December 31, 2017 increased from 16% in the nine months ended December 31, 2016. The increase in income tax expense, as a percentage of income before income taxes, was primarily attributable to the significantly higher income before taxes due to the \$20,087,000 nontaxable bargain purchase gain related to the acquisition of McCall, and the permanent reinvestment assertion of foreign earnings at lower income tax rates for the nine month period ended December 31, 2016. Additionally, the Company's first nine months of fiscal 2018 effective rate includes tax expense of \$181,000 associated with the Company's adoption of an accounting standard update regarding the tax impact of certain stock-based compensation. This discrete tax expense increased the income taxes recorded during the first nine months of fiscal 2018. There was no stock compensation tax expense during the first nine months of fiscal 2017. The Company expects to continue to experience volatility in its effective tax rate due to the timing and amount of certain stock-based compensation income tax effects. These increases were offset slightly by the impact of the new tax legislation enacted on December 22, 2017, commonly referred to as the Tax Cuts and Jobs Act, resulting in a provisional tax benefit of \$188,000 in the nine months ending December 31, 2017. See Note 9 to the consolidated financial statements for further discussion of the new tax legislation and impact on the Company.

Net income for the nine months ended December 31, 2017 was \$1,901,000, or \$0.21 per diluted share compared to net income of \$33,675,000, or \$3.70 per diluted share for the comparable period in fiscal 2017.

Three Months Ended December 31, 2017 Compared to Three Months Ended December 31, 2016

Net sales for the three months ended December 31, 2017 increased 12% to \$130,642,000 from \$117,153,000 in the three months ended December 31, 2016 primarily due to incremental sales of \$14,912,000 related to the acquisition of Simplicity on November 3, 2017 and incremental sales of \$5,958,000 related to the acquisition of McCall on December 13, 2016, partially offset by lower sales of seasonal products of \$6,018,000 and craft products of \$1,972,000.

Cost of sales, as a percentage of net sales, increased to 71% in the three months ended December 31, 2017 from 68% in the three months ended December 31, 2016 primarily due to the recognition of the incremental McCall and Simplicity inventory step-up through cost of sales of \$2,733,000 and \$2,024,000, respectively, which relates to the portion of acquired inventory that was sold during the period. In connection with the acquisition of McCall and Simplicity, the inventory acquired was marked up to estimated fair value and is being recognized through cost of sales as the inventory is sold. Excluding the recognition of the McCall and Simplicity inventory step-up in the third quarter of fiscal 2018 and 2017, costs of sales, as a percentage of sales, was 67% and 68%, respectively. The decrease was a result of the favorable mix of McCall and Simplicity products shipped in the third quarter of the current year

compared to the same quarter in the prior year.

Selling, general and administrative expenses of \$29,138,000 in the three months ended December 31, 2017 increased from \$22,496,000 in the three months ended December 31, 2016 due to incremental costs related to the acquired Simplicity business of \$6,800,000 (which includes Simplicity transaction costs of \$2,641,000) and incremental costs related to the acquired McCall business of \$1,173,000, partially offset by lower professional fees of \$609,000, payroll and employee expenses of \$418,000, and lower commissions of \$315,000.

Gain on bargain purchase of \$19,711,000 in the three months ended December 31, 2016 related to the acquisition of McCall on December 13, 2016. There was no such gain recorded in the three months ended December 31, 2017.

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Interest expense, net of \$344,000 in the three months ended December 31, 2017 increased from \$86,000 in the three months ended December 31, 2016 primarily due to the Company's borrowings under its revolving credit facility due to its acquisition of Simplicity on November 3, 2017. The Company had no borrowings outstanding under its revolving credit facility during the three months ended December 31, 2016.

Other expense, net of \$99,000 in the three months ended December 31, 2017 compared to other income, net of \$110,000 in the three months ended December 31, 2016 primarily due to unfavorable foreign currency transactions recorded in the three months ended December 31, 2017 compared to the same period in the prior fiscal year.

Income tax expense, as a percentage of income before income taxes, was 24% and 12% in the three months ended December 31, 2017 and 2016, respectively. The increase in income tax expense, as a percentage of income before income taxes, was primarily attributable to the significantly higher income before taxes due to the \$19,711,000 nontaxable bargain purchase gain related to the acquisition of McCall and the permanent reinvestment assertion of foreign earnings at lower income tax rates for the three months ended December 31, 2016. These increases were offset slightly by the impact of the new tax legislation enacted on December 22, 2017, commonly referred to as the Tax Cuts and Jobs Act, resulting in a provisional tax benefit of \$188,000 recorded in the three months ending December 31, 2017. See Note 9 to the consolidated financial statements for further discussion of the new tax legislation and impact on the Company.

Net income for the three months ended December 31, 2017 was \$5,952,000, or \$0.65 per diluted share compared to \$29,969,000, or \$3.29 per diluted share for the comparable period in fiscal 2017.

**LIQUIDITY AND CAPITAL RESOURCES**

At December 31, 2017, the Company had working capital of \$155,388,000 and stockholders' equity of \$292,732,000. Operating activities used net cash of \$10,405,000 during the nine months ended December 31, 2017 compared to \$25,602,000 in the nine months ended December 31, 2016. Net cash used for operating activities during the nine months ended December 31, 2017 reflected our working capital requirements which resulted in an increase in accounts receivable of \$62,905,000 primarily reflecting seasonal billings of current year Christmas accounts receivable, net of current year collections, partially offset by a decrease in inventory of \$14,147,000 due to a management initiative to reduce inventory levels; an increase in other accrued liabilities and long-term obligations of \$10,312,000 primarily due to increased accruals for taxes, royalties, incentive compensation and freight, as well as an estimated working capital adjustment due to Wilton of \$1,799,000 related to the acquisition of Simplicity as further discussed in Note 2 to the consolidated financial statements; and an increase in accounts payable of \$5,948,000 due to the normal seasonal inventory build for the fiscal 2018 shipping season and management initiatives to extend vendor payment terms. Included in net income for the nine months ended December 31, 2017 were non-cash charges for amortization of inventory step-up of \$12,237,000, depreciation, amortization and accretion of \$7,145,000, provision for accounts receivable allowances of \$2,977,000 and share-based compensation of \$1,386,000. Net cash used for operating activities during the nine months ended December 31, 2016 reflected our working capital requirements which resulted in an increase in accounts receivable of \$62,763,000 primarily reflecting seasonal billings of prior year Christmas accounts receivable, net of prior year collections and an increase in inventory of \$1,938,000, partially offset by a decrease in prepaid expenses and other assets of \$3,125,000, an increase in accounts payable of \$3,255,000 due to the normal seasonal inventory build for the fiscal 2017 shipping season and an increase in other accrued liabilities and long-term obligations of \$6,975,000 due to increased accruals for royalties, freight and sales commissions. Included in net income for the nine months ended December 31, 2016 was a gain on bargain purchases of \$20,087,000 related to the acquisitions of McCall and Schiff on December 13, 2016 and July 8, 2016, respectively, and non-cash charges for depreciation and amortization of \$6,327,000, provision for accounts receivable allowances of \$4,113,000 and share-based compensation of \$1,161,000.

Our investing activities used net cash of \$49,928,000 in the nine months ended December 31, 2017, consisting primarily of the purchase of Simplicity of \$65,228,000, capital expenditures of \$3,964,000 and the purchase of a company-owned life insurance policy of \$750,000, partially offset by proceeds from held-to-maturity securities of \$20,000,000. In the nine months ended December 31, 2016, our investing activities provided net cash of \$41,135,000, consisting primarily of the proceeds from held-to-maturity securities of \$60,000,000, partially offset by the purchase of McCall and Schiff of \$15,039,000 and capital expenditures of \$4,037,000.

Our financing activities provided net cash of \$42,963,000 in the nine months ended December 31, 2017, consisting primarily of net borrowings of \$48,431,000 under the Company's revolving credit facility, partially offset by payments of cash dividends of \$5,469,000. In the nine months ended December 31, 2016, financing activities used net cash of \$5,579,000, consisting primarily of payments of cash dividends of \$5,453,000.

The Company relies primarily on cash on hand, cash generated from its operations and seasonal borrowings under its revolving credit facility to meet its liquidity requirements throughout the year. Historically, a significant portion of the Company's revenues have been seasonal, primarily Christmas related, with approximately 68% of sales recognized in the second and third quarters. As payment for sales of Christmas related products is usually not received until just before or just after the holiday

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selling season in accordance with general industry practice, working capital has historically increased in the second and third quarters, peaking prior to Christmas and dropping thereafter. Seasonal financing requirements are available under a revolving credit facility with two banks. Reflecting the seasonality of the Company's business, the maximum credit available at any one time under the credit facility ("Commitment Level") adjusts to \$50,000,000 from February to June ("Low Commitment Period"), \$100,000,000 from July to October ("Medium Commitment Period") and \$150,000,000 from November to January ("High Commitment Period") in each respective year over the term of the facility. The Company has the option to increase the Commitment Level during part of any Low Commitment Period from \$50,000,000 to an amount not less than \$62,500,000 and not in excess of \$125,000,000; provided, however, that the Commitment Level must remain at \$50,000,000 for at least three consecutive months during each Low Commitment Period. The Company has the option to increase the Commitment Level during all or part of any Medium Commitment Period from \$100,000,000 to an amount not in excess \$125,000,000. Fifteen days prior written notice is required for the Company to exercise an option to increase the Commitment Level with respect to a particular Low Commitment Period or Medium Commitment Period. The Company may exercise an option to increase the Commitment Level no more than three times each calendar year. This financing facility is available to fund the Company's seasonal borrowing needs and to provide the Company with sources of capital for general corporate purposes, including acquisitions as permitted under the revolving credit facility. This facility is due to expire on March 16, 2020. At December 31, 2017, there was \$48,431,000 outstanding under the Company's revolving credit facility. The Company had approximately \$299,000 of other debt outstanding and approximately \$299,000 of capital leases outstanding at December 31, 2017. The Company is in compliance with all financial debt covenants as of December 31, 2017. Based on its current operating plan, the Company believes its sources of available capital are adequate to meet its future cash needs for at least the next 12 months.

As of December 31, 2017, the Company's letter of credit commitments are as follows (in thousands):

	Less than 1 Year	1-3 Years	4-5 Years	After 5 Years	Total
Letters of credit \$	1,853	—	—	—	\$1,853

The Company has a reimbursement obligation with respect to stand-by letters of credit that guarantee the funding of workers compensation claims and a lease security deposit. The Company has no financial guarantees with any third parties or related parties other than with respect to certain obligations of its subsidiaries.

As of December 31, 2017, the Company is committed to pay guaranteed minimum royalties attributable to sales of certain licensed products. Reference is made to contractual obligations included in the Company's annual report on Form 10-K for the fiscal year ended March 31, 2017. There have been no significant changes to such contractual obligations.

In the ordinary course of business, the Company enters into arrangements with vendors to purchase merchandise in advance of expected delivery. These purchase orders do not contain any significant termination payments or other penalties if cancelled.

**LABOR RELATIONS**

With the exception of the bargaining unit at the ribbon manufacturing facility in Hagerstown, Maryland, which totaled 80 employees as of December 31, 2017, CSS employees are not represented by labor unions. Because of the seasonal nature of certain of its businesses, the number of production employees fluctuates during the year. The collective bargaining agreement with the labor union representing the Hagerstown-based production and maintenance employees remains in effect until December 31, 2020.

**ACCOUNTING PRONOUNCEMENTS**

See Note 10 to the consolidated financial statements for information concerning recent accounting pronouncements and the impact of those standards.

**FORWARD-LOOKING STATEMENTS**

This report includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding: the Company's strategy to grow its presence in the largest retailers in North America by expanding and diversifying the Company's product lines, including through acquisitions; pursuing new product initiatives within certain identified product categories; the expected future impact of legal proceedings and

recent accounting pronouncements; the period of time over which inventory acquired as part of the McCall and Simplicity acquisitions will be sold; the expected amount and timing of future amortization expense and future compensation expense relating to non-vested outstanding stock options and RSUs; and the Company's belief that its sources of available capital are adequate to meet its future cash needs for at least the next 12 months. Forward-looking statements are based on the beliefs of the Company's management as well as assumptions made by and information currently available to the Company's management as to future events and financial performance with respect to the Company's operations. Forward-looking statements speak only as of the

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date made. The Company undertakes no obligation to update any forward-looking statements to reflect the events or circumstances arising after the date as of which they were made. Actual events or results may differ materially from those discussed in forward-looking statements as a result of various factors, including without limitation: general market and economic conditions; increased competition (including competition from foreign products which may be imported at less than fair value and from foreign products which may benefit from foreign governmental subsidies); information technology risks, such as cyber attacks and data breaches; increased operating costs, including labor-related and energy costs and costs relating to the imposition or retrospective application of duties on imported products; currency risks and other risks associated with international markets; risks associated with acquisitions, including difficulties identifying and evaluating suitable acquisition opportunities, realization of intangible assets and recoverability of long-lived assets, acquisition integration costs, and the risk that the Company may not be able to integrate and derive the expected benefits from acquisitions; risks associated with the combination of the facilities and/or operations of the Company's operating businesses; the risk that customers may become insolvent, may delay payments or may impose deductions or penalties on amounts owed to the Company; costs of compliance with governmental regulations and government investigations; liability associated with non-compliance with governmental regulations, including regulations pertaining to the environment, federal and state employment laws, and import and export controls, customs laws and consumer product safety regulations; and other factors described more fully in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2017 and elsewhere in the Company's filings with the Securities and Exchange Commission. As a result of these factors, readers are cautioned not to place undue reliance on any forward-looking statements included herein or that may be made elsewhere from time to time by, or on behalf of, the Company.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company's activities expose it to a variety of market risks, including the effects of changes in interest rates, primarily related to its revolving credit facility, and foreign currency exchange rates. The Company actively monitors these exposures and, where considered appropriate, manages these risks. To manage interest rate risk, the Company uses both fixed and variable interest rate debt plus fixed interest rate capital lease obligations. The Company manages its exposure to foreign currency fluctuations by entering into foreign currency forward contracts to hedge the majority of firmly committed transactions and related receivables that are denominated in a foreign currency. The Company does not enter into contracts for trading purposes and does not use leveraged instruments. The market risks associated with debt obligations and other significant instruments as of December 31, 2017 have not materially changed from March 31, 2017 (see Item 7A of the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2017).

**ITEM 4. CONTROLS AND PROCEDURES**

Evaluation of Disclosure Controls and Procedures. As of the end of the period covered by this report, the Company's management, with the participation of the Company's President and Chief Executive Officer and Executive Vice President – Finance and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures in accordance with Rule 13a-15 of the Securities Exchange Act of 1934 (the "Exchange Act"). Based upon that evaluation, the President and Chief Executive Officer and Executive Vice President – Finance and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed by the Company in reports that it files under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and (ii) accumulated and communicated to our management, including the President and Chief Executive Officer and Executive Vice President – Finance and Chief Financial Officer, as appropriate to allow timely decisions regarding disclosure.

Changes in Internal Controls. There was no change in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) as promulgated by the Securities and Exchange Commission under the Exchange Act) during the third quarter of fiscal year 2018 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.





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CSS INDUSTRIES, INC. AND SUBSIDIARIES

PART II - OTHER INFORMATION

Item 6. Exhibits

- 10.1 Amendment No. 3 to Credit Agreement, dated as of October 17, 2017, among CSS Industries, Inc., as borrower, certain subsidiaries of CSS Industries, Inc., as guarantors, Wells Fargo Bank, National Association, as administrative agent and as a lender, and Citizens Bank of Pennsylvania, as a lender (incorporated by reference to Exhibit 99.1 to the Registrant's Current Report on Form 8-K dated October 19, 2017).
- 10.2 Asset and Securities Purchase Agreement, dated as of November 3, 2017 (incorporated by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K dated November 9, 2017).
- 10.3 Transition Services Agreement, dated as of November 3, 2017 (incorporated by reference to Exhibit 99.1 to the Registrant's Current Report on Form 8-K dated November 9, 2017).
- \*Exhibit 31.1 Certification of the Chief Executive Officer of CSS Industries, Inc. required by Rule 13a-14(a) under the Securities Exchange Act of 1934.
- \*Exhibit 31.2 Certification of the Chief Financial Officer of CSS Industries, Inc. required by Rule 13a-14(a) under the Securities Exchange Act of 1934.
- \*Exhibit 32.1 Certification of the Chief Executive Officer of CSS Industries, Inc. required by Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U. S. C. Section 1350.
- \*Exhibit 32.2 Certification of the Chief Financial Officer of CSS Industries, Inc. required by Rule 13a-14(b) under the Securities Exchange Act of 1934 and 18 U. S. C. Section 1350.
- \*101.INS XBRL Instance Document.
- \*101.SCH XBRL Schema Document.
- \*101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
- \*101.LAB XBRL Taxonomy Extension Label Linkbase Document.
- \*101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.
- \*101.DEF XBRL Taxonomy Extension Definition Linkbase Document.

\*Filed with this Quarterly Report on Form 10-Q.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CSS INDUSTRIES, INC.  
(Registrant)

Date: February 7, 2018 By: /s/ Christopher J. Munyan  
Christopher J. Munyan  
President and Chief Executive Officer  
(principal executive officer)

Date: February 7, 2018 By: /s/ John M. Roselli  
John M. Roselli  
Executive Vice President – Finance and Chief Financial Officer  
(principal financial and accounting officer)