

TAKE TWO INTERACTIVE SOFTWARE INC  
Form 10-Q  
February 06, 2019

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended December 31, 2018

OR  
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 001-34003

TAKE-TWO INTERACTIVE SOFTWARE, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware 51-0350842

(State or Other Jurisdiction of (I.R.S. Employer

Incorporation or Organization) Identification No.)

110 West 44th Street 10036

New York, New York (Zip Code)

(Address of principal executive offices)

Registrant's Telephone Number, Including Area Code: (646) 536-2842

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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As of January 25, 2019, there were 113,161,938 shares of the Registrant's Common Stock outstanding, net of treasury stock.

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(All other items in this report are inapplicable)

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

TAKE-TWO INTERACTIVE SOFTWARE, INC.  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(in thousands, except per share amounts)

|   | December 31,<br>2018 | March 31,<br>2018 |
|---|----------------------|-------------------|
|   | (Unaudited)          |                   |
| <b>ASSETS</b>   |                      |                   |
| Current assets:   |                      |                   |
| Cash and cash equivalents   | \$ 1,054,911         | \$ 808,973        |
| Short-term investments  | 545,734              | 615,406           |
| Restricted cash   | 240,584              | 437,398           |
| Accounts receivable, net of allowances of \$1,003 and \$54,290 at December 31, 2018 and March 31, 2018, respectively  | 823,482              | 247,649           |
| Inventory   | 39,786               | 15,162            |
| Software development costs and licenses   | 33,542               | 33,284            |
| Deferred cost of goods sold   | 57,280               | 117,851           |
| Prepaid expenses and other  | 179,454              | 133,454           |
| Total current assets  | 2,974,773            | 2,409,177         |
| Fixed assets, net   | 114,672              | 102,478           |
| Software development costs and licenses, net of current portion   | 597,497              | 639,369           |
| Deferred cost of goods sold, net of current portion   | 7,819                | 26,719            |
| Goodwill  | 383,110              | 399,530           |
| Other intangibles, net  | 79,903               | 103,681           |
| Deferred tax assets   | 146,216              | 4,930             |
| Other assets  | 83,170               | 51,957            |
| Total assets  | \$ 4,387,160         | \$ 3,737,841      |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                      |                   |
| Current liabilities:  |                      |                   |
| Accounts payable  | \$ 74,615            | \$ 35,029         |
| Accrued expenses and other current liabilities  | 1,206,332            | 914,748           |
| Deferred revenue  | 818,411              | 777,152           |
| Total current liabilities   | 2,099,358            | 1,726,929         |
| Long-term debt  | —                    | 8,068             |
| Non-current deferred revenue  | 69,137               | 355,589           |
| Other long-term liabilities   | 191,198              | 158,285           |
| Total liabilities   | \$ 2,359,693         | \$ 2,248,871      |
| Commitments and contingencies (See Note 13)   |                      |                   |
| Stockholders' equity:   |                      |                   |
| Preferred stock, \$.01 par value, 5,000 shares authorized; no shares issued and outstanding at December 31, 2018 and March 31, 2018   | —                    | —                 |
| Common stock, \$.01 par value, 200,000 shares authorized; 134,396 and 132,743 shares issued and 113,094 and 114,038 outstanding at December 31, 2018 and March 31, 2018, respectively | 1,344                | 1,327             |
| Additional paid-in capital  | 1,976,853            | 1,888,039         |
| Treasury stock, at cost; 21,302 and 18,705 common shares at December 31, 2018 and March 31, 2018, respectively  | (720,572 )           | (458,180 )        |

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|  |             |             |
|--|-------------|-------------|
| Retained earnings                          | 820,796     | 73,516      |
| Accumulated other comprehensive loss       | (50,954     | ) (15,732 ) |
| Total stockholders' equity                 | 2,027,467   | 1,488,970   |
| Total liabilities and stockholders' equity | \$4,387,160 | \$3,737,841 |

See accompanying Notes.

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TAKE-TWO INTERACTIVE SOFTWARE, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)  
 (in thousands, except per share amounts)

|                               | Three Months Ended |           | Nine Months Ended |             |   |
|-------------------------------|--------------------|-----------|-------------------|-------------|---|
|                               | December 31,       |           | December 31,      |             |   |
|                               | 2018               | 2017      | 2018              | 2017        |   |
| Net revenue                   | \$1,248,738        | \$480,840 | \$2,129,387       | \$1,342,618 |   |
| Cost of goods sold            | 898,484            | 267,983   | 1,264,730         | 709,100     |   |
| Gross profit                  | 350,254            | 212,857   | 864,657           | 633,518     |   |
| Selling and marketing         | 161,322            | 79,513    | 313,793           | 208,641     |   |
| General and administrative    | 70,638             | 65,951    | 205,693           | 187,378     |   |
| Research and development      | 62,305             | 49,977    | 173,582           | 142,245     |   |
| Depreciation and amortization | 10,140             | 7,864     | 29,151            | 34,490      |   |
| Business reorganization       | (5,930             | ) 700     | (6,172            | ) 13,012    |   |
| Total operating expenses      | 298,475            | 204,005   | 716,047           | 585,766     |   |
| Income from operations        | 51,779             | 8,852     | 148,610           | 47,752      |   |
| Interest and other, net       | 8,071              | 3,374     | 19,647            | (2,403      | ) |
| Income before income taxes    | 59,850             | 12,226    | 168,257           | 45,349      |   |
| Benefit from income taxes     | 120,098            | 12,914    | 108,750           | 37,331      |   |
| Net income                    | \$179,948          | \$25,140  | \$277,007         | \$82,680    |   |
| Earnings per share:           |                    |           |                   |             |   |
| Basic earnings per share      | \$1.59             | \$0.22    | \$2.44            | \$0.76      |   |
| Diluted earnings per share    | \$1.57             | \$0.21    | \$2.41            | \$0.74      |   |
| See accompanying Notes.       |                    |           |                   |             |   |

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TAKE-TWO INTERACTIVE SOFTWARE, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)  
 (in thousands)

|   | Three Months Ended<br>December 31, |          | Nine Months Ended<br>December 31, |          |
|---|------------------------------------|----------|-----------------------------------|----------|
|   | 2018                               | 2017     | 2018                              | 2017     |
| Net income  | \$179,948                          | \$25,140 | \$277,007                         | \$82,680 |
| Other comprehensive income (loss):                                  |                                    |          |                                   |          |
| Foreign currency translation adjustment                             | (16,331 )                          | (385 )   | (40,666 )                         | 23,391   |
| Cash flow hedges:   |                                    |          |                                   |          |
| Change in unrealized gains (losses)                                 | 2,350                              | (1,423 ) | 4,219                             | (6,639 ) |
| Tax effect on effective cash flow hedges                            | 58                                 | —        | 167                               | —        |
| Change in fair value of effective cash flow hedge                   | 2,408                              | (1,423 ) | 4,386                             | (6,639 ) |
| Available-for-sale securities:                                      |                                    |          |                                   |          |
| Unrealized loss, net on available-for-sale securities, net of taxes | 168                                | (816 )   | 1,058                             | (705 )   |
| Change in fair value of available for sale securities               | 168                                | (816 )   | 1,058                             | (705 )   |
| Other comprehensive (loss) income                                   | (13,755 )                          | (2,624 ) | (35,222 )                         | 16,047   |
| Comprehensive income  | \$166,193                          | \$22,516 | \$241,785                         | \$98,727 |

See accompanying Notes.

TAKE-TWO INTERACTIVE SOFTWARE, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)  
 (in thousands)

|   | Nine Months Ended<br>December 31, |                                 |
|---|-----------------------------------|---------------------------------|
|   | 2018                              | 2017<br>(as<br>Adjusted)<br>(1) |
| <b>Operating activities:</b>  |                                   |                                 |
| Net income  | \$277,007                         | \$82,680                        |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                   |                                 |
| Amortization and impairment of software development costs and licenses            | 160,167                           | 62,235                          |
| Depreciation  | 28,769                            | 23,233                          |
| Amortization and impairment of intellectual property                              | 17,785                            | 26,470                          |
| Impairment of in-process research and development                                 | —                                 | 11,257                          |
| Stock-based compensation  | 178,609                           | 96,111                          |
| Amortization of discount on Convertible Notes                                     | 91                                | 15,424                          |
| Gain on conversions of Convertible Notes  | —                                 | (4,855 )                        |
| Amortization of debt issuance costs   | 88                                | 554                             |
| Other, net  | (4,091 )                          | 3,432                           |
| Changes in assets and liabilities, net of impact of adoption of Topic 606:        |                                   |                                 |
| Accounts receivable   | (525,981 )                        | (206,084 )                      |
| Inventory   | (26,352 )                         | (12,976 )                       |
| Software development costs and licenses   | (157,710 )                        | (186,373 )                      |
| Prepaid expenses and other assets   | (142,918 )                        | (39,133 )                       |
| Deferred revenue  | 328,325                           | 238,590                         |
| Deferred cost of goods sold   | (37,281 )                         | (33,578 )                       |
| Accounts payable, accrued expenses and other liabilities                          | 293,691                           | 164,086                         |
| Net cash provided by operating activities   | 390,199                           | 241,073                         |
| <b>Investing activities:</b>  |                                   |                                 |
| Change in bank time deposits  | 64,101                            | 10,000                          |
| Proceeds from available-for-sale securities                                       | 184,542                           | 172,925                         |
| Purchases of available-for-sale securities  | (179,570 )                        | (282,596 )                      |
| Purchases of fixed assets   | (43,646 )                         | (47,478 )                       |
| Asset acquisition   | —                                 | (25,965 )                       |
| Business acquisition  | (3,149 )                          | (9,401 )                        |
| Net cash provided by (used in) investing activities                               | 22,278                            | (182,515 )                      |
| <b>Financing activities:</b>  |                                   |                                 |
| Tax payment related to net share settlements on restricted stock awards           | (85,837 )                         | (94,930 )                       |
| Repurchase of common stock  | (262,392 )                        | (110,136 )                      |
| Net cash used in financing activities   | (348,229 )                        | (205,066 )                      |
| Effects of foreign currency exchange rates on cash and cash equivalents           | (15,124 )                         | 14,555                          |
| Net change in cash, cash equivalents, and restricted cash                         | 49,124                            | (131,953 )                      |
| Cash, cash equivalents, and restricted cash, beginning of year                    | 1,246,371                         | 1,281,214                       |
| Cash, cash equivalents, and restricted cash, end of period                        | \$1,295,495                       | \$1,149,261                     |

(1) Prior period amounts have been adjusted retrospectively to reflect the adoption of ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash. Refer to Note 1 for further discussion.



See accompanying Notes.

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TAKE-TWO INTERACTIVE SOFTWARE, INC.

Notes to Condensed Consolidated Financial Statements (Unaudited)

(in thousands, except per share amounts)

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

Take-Two Interactive Software, Inc. (the "Company," "we," "us," or similar pronouns) was incorporated in the state of Delaware in 1993. We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. We develop and publish products principally through our two wholly-owned labels Rockstar Games and 2K, as well as our Private Division label and Social Point, a leading developer of mobile games. Our products are designed for console systems and personal computers, including smart phones and tablets, and are delivered through physical retail, digital download, online platforms and cloud streaming services.

Basis of Presentation

The accompanying Condensed Consolidated Financial Statements are unaudited and include the accounts of the Company and its wholly-owned subsidiaries and, in our opinion, reflect all normal and recurring adjustments necessary for the fair presentation of our financial position, results of operations, and cash flows. Interim results may not be indicative of the results that may be expected for the full fiscal year. All intercompany accounts and transactions have been eliminated in consolidation. The preparation of these Condensed Consolidated Financial Statements in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") requires management to make estimates and assumptions that affect the amounts reported in these Condensed Consolidated Financial Statements and accompanying notes. As permitted under U.S. GAAP, interim accounting for certain expenses, including income taxes, are based on full year assumptions when appropriate. Actual results could differ materially from those estimates.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been omitted pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"), although we believe that the disclosures are adequate to make the information presented not misleading. These Condensed Consolidated Financial Statements and accompanying notes should be read in conjunction with our annual Consolidated Financial Statements and the notes thereto, included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2018.

Certain immaterial reclassifications have been made to prior period amounts to conform to the current period presentation.

Recently Adopted Accounting Pronouncements

Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement

In August 2018, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2018-15: Intangibles - Goodwill and Other - Internal-Use Software - (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract. This ASU aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. The standard is effective for fiscal years beginning December 15, 2019 (April 1, 2020 for the Company), with early adoption permitted. ASU 2018-15 is required to be applied either retrospectively or prospectively to all implementation costs after the date of adoption. We early adopted this update effective July 1, 2018 as the standard aligns with how we are currently accounting for implementation costs incurred in a cloud computing arrangement. The adoption did not have an impact on our Condensed Consolidated Financial Statements.

Accounting for Restricted Cash

In November 2016, the FASB issued ASU 2016-18, Statement of Cash Flows (Topic 230): Restricted Cash. This ASU amends the presentation of restricted cash within the statement of cash flows by requiring that restricted cash and restricted cash equivalents be included within cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts. This standard is effective for fiscal years beginning after December 15, 2017 (April 1, 2018 for the Company), including interim periods within those fiscal years.

We adopted the new standard during the first quarter of fiscal 2019 and applied the standard retrospectively for all periods presented. The application of this new standard resulted in a decrease of net cash from operating activities of \$196,814 and an increase of net cash from operating activities of \$36,988 on our Condensed Consolidated Statements of Cash Flows for the nine months ended December 31, 2018 and 2017, respectively. In our Annual Report on Form 10-K for the year ending March 31, 2018, the impact would have been an increase in net cash from operating activities of \$99,580 and \$76,649 for the fiscal years ended March 31, 2018 and 2017, respectively.

#### Accounting for Stock Compensation

In June 2018, the FASB issued ASU 2018-07, Compensation - Stock Compensation (Topic 718): Improvements to Non-employee Share-Based Accounting. This guidance aligns the accounting for share-based payment transactions with non-employees to accounting for share-based payment transactions with employees. Companies are required to record a cumulative-effect adjustment (net of tax) to retained earnings as of the beginning of the fiscal year of the adoption. Upon transition, non-employee awards are required to be measured at fair value as of the adoption date. This standard will be effective for fiscal years beginning December 15, 2018 (April 1, 2019 for the Company), including interim periods within those fiscal years. Early adoption is permitted.

We early adopted this update effective April 1, 2018 to simplify the accounting for non-employee stock-based awards so that it is better aligned with the current guidance for employee stock-based awards. The application of this new standard did not have a significant impact to our Condensed Consolidated Financial Statements for the three and nine months ended December 31, 2018, as our last re-measurement date for non-employee awards was March 31, 2018. The adoption of this ASU results in a change to our accounting policy for non-employee stock-based awards.

#### Accounting for Goodwill

In January 2017, the FASB issued ASU 2017-04, Intangibles - Goodwill and Other (Topic 350). This ASU eliminates Step 2 from the goodwill impairment test. Under the new guidance, an entity should perform its annual or interim goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount and recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value. Additionally, this ASU eliminates the requirements for any reporting unit with a zero or negative carrying amount to perform a qualitative assessment and, if it fails that qualitative test, to perform Step 2 of the goodwill impairment test. The amendments in this ASU are effective for fiscal years beginning after December 15, 2019 (April 1, 2020 for the Company), including interim periods within those fiscal years, and are applied on a prospective basis. Early adoption is permitted for interim or annual goodwill impairment tests performed on testing dates after January 1, 2017. We early adopted this update effective April 1, 2018. The adoption did not have an impact on our Condensed Consolidated Financial Statements.

#### Revenue from Contracts with Customers

In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). Under the new standard, revenue is recognized when a customer obtains control of promised goods or services and is recognized in an amount that reflects the consideration that the entity expects to receive in exchange for those goods or services. On April 1, 2018, we adopted the new accounting standard and related amendments (the "New Revenue Accounting Standard") using the modified retrospective method. As a result, we have updated our significant accounting policy disclosure for revenue recognition herein.

#### Impact of Adopting New Revenue Accounting Standard

We elected to apply the New Revenue Accounting Standard only to contracts not completed as of the adoption date. For contracts that were modified before the date of adoption, we elected to reflect the aggregate effect of all modifications when (i) identifying the satisfied and unsatisfied performance obligations, (ii) determining the transaction price, and (iii) allocating the transaction price to the satisfied and unsatisfied performance obligations. We recognized the cumulative effect of initially applying the New Revenue Accounting Standard as an adjustment to the opening balance of retained earnings, net of tax. The comparative information has not been restated and continues to be reported under the accounting standards in effect for those periods. The cumulative effect adjustment recorded to our retained earnings was \$470,273, net of tax.

The most significant impacts of adopting the New Revenue Accounting Standard are:

¶The elimination of the requirement for vendor-specific objective evidence ("VSOE") of fair value for software products that offer offline gameplay functionality and benefit from meaningful game related services which may include online functionality that is dependent on our online support services and/or additional free content updates. Under the prior revenue accounting guidance, for software products with multiple deliverables for which we did not have VSOE for our game related service deliverables, we recognized revenue ratably over the estimated service period. Under the

New Revenue Accounting Standard, we allocate the sales price and recognize revenue for the offline software upon delivery and the remainder over the estimated service period. At adoption, this difference in accounting primarily affected revenue recognition from Grand Theft Auto V and our NBA 2K franchise, where the majority of the sales price will be allocated to the offline software and recognized upon transfer of control to our customers, and the remaining amounts allocated to the game related service performance obligation and recognized over the estimated service period.

For performance obligations that are satisfied over time, we have determined that the estimated service period is the time period in which an average user plays our software products (“user life”) which faithfully depicts the timing of satisfying our performance obligation. Previously, our estimated service period was based on the economic game life.

Under the New Revenue Accounting Standard, we are able to recognize revenue to the extent it is probable that a significant reversal will not occur even if we do not have a right to invoice as of the reporting date. Contract assets are classified within Prepaid expenses and other on the Consolidated Balance Sheet.

Under the New Revenue Accounting Standard, allowances for estimated price protection, reserves for returns and other allowances are classified as refund liabilities. Such allowances were previously recorded as contra-Accounts receivable and now are classified within Accrued expenses and other current liabilities on the Consolidated Balance Sheet.

As a result of adopting the New Revenue Accounting Standard the following adjustments were made to our Consolidated Balance Sheet at April 1, 2018, which also reflect the changes related to income tax accounts included in Prepaid expenses and other, Other assets, Accrued expenses and other current liabilities, and Other long-term liabilities:

|   | March 31,<br>2018 | Adjustments | April 1,<br>2018 |
|---|-------------------|-------------|------------------|
| <b>ASSETS</b>                                       |                   |             |                  |
| Accounts receivable, net                            | \$247,649         | \$ 53,940   | \$301,589        |
| Software development costs and licenses             | 33,284            | (11,096 )   | 22,188           |
| Deferred cost of goods sold                         | 117,851           | (89,867 )   | 27,984           |
| Prepaid expenses and other                          | 133,454           | 33,620      | 167,074          |
| Deferred cost of goods sold, net of current portion | 26,719            | (25,687 )   | 1,032            |
| Other assets  | 56,887            | 51,430      | 108,317          |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>         |                   |             |                  |
| Accrued expenses and other current liabilities      | \$914,748         | \$ 69,678   | \$984,426        |
| Deferred revenue                                    | 777,152           | (230,144 )  | 547,008          |
| Non-current deferred revenue                        | 355,589           | (336,456 )  | 19,133           |
| Other long-term liabilities                         | 158,285           | 34,336      | 192,621          |
| Retained earnings                                   | 73,516            | 470,273     | 543,789          |
| Accumulated other comprehensive loss                | (15,732 )         | 4,653       | (11,079 )        |

#### Recently Issued Accounting Pronouncements

##### Accounting for Fair Value Measurement

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement (Topic 820): Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement, which modifies the disclosure requirements on fair value measurements by removing, modifying, or adding certain disclosures. ASU 2018-13 is effective for fiscal years, and interim periods within those fiscal years, beginning December 15, 2019 (April 1, 2020 for the Company), with early adoption permitted. Certain disclosures in ASU 2018-13 are required to be applied on a retrospective basis and others on a prospective basis. We are currently evaluating the potential impact of adopting this guidance on our Consolidated Financial Statements.

##### Accounting for Leases

In February 2016, the FASB issued ASU 2016-02, Leases. This new guidance requires lessees to recognize a right-of-use asset and a lease liability for virtually all leases (other than leases that meet the definition of a short-term lease). The liability will be equal to the present value of lease payments. The asset will be based on the liability, subject to adjustment, such as for initial direct costs. For income statement purposes, the FASB retained a dual model,

requiring leases to be classified as either operating or finance. Operating leases will result in straight-line expense (similar to current operating leases) while finance leases will result in a front-loaded expense pattern (similar to current capital leases). Classification will be based on criteria that are

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largely similar to those applied in current lease accounting. This update is effective for annual periods, and interim periods within those years, beginning after December 15, 2018 (April 1, 2019 for the Company). This new guidance must be adopted using a modified retrospective approach whereby lessees and lessors are required to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach. Early adoption is permitted. We are currently evaluating the impact of adopting this update on our Consolidated Financial Statements, which will consist primarily of a balance sheet gross up of our operating leases, mostly for office space.

#### Revenue Recognition

Refer to Note 1 to our Consolidated Financial Statements in our Annual Report on Form 10-K for the fiscal year ended March 31, 2018 for our revenue recognition accounting policy as it relates to revenue transactions prior to April 1, 2018. The revenue recognition accounting policy described below relates to revenue transactions from April 1, 2018 and thereafter, which are accounted for in accordance with Topic 606.

We derive revenue primarily from the sale of our interactive entertainment content, principally for console gaming systems such as the Sony Computer Entertainment, Inc. ("Sony") PlayStation®4 ("PS4") and PlayStation®3 ("PS3"), Microsoft Corporation ("Microsoft") Xbox One® ("Xbox One") and Xbox 360® ("Xbox 360"), the Nintendo Switch, and personal computers ("PC"), including smartphones and tablets. Our interactive entertainment content consists of full game software products that may contain offline gameplay, online gameplay, or a combination of offline and online gameplay. We may also sell separate downloadable add-on content to supplement our full game software products. Certain of our software products provide customers with the option to acquire virtual currency or make in-game purchases.

We determine revenue recognition by:

- identifying the contract, or contracts, with the customer;
- identifying the performance obligations in the contract;
- determining the transaction price;
- allocating the transaction price to performance obligations in the contract; and
- recognizing revenue when, or as, we satisfy performance obligations by transferring the promised goods or services.

We recognize revenue in the amount that reflects the consideration we expect to receive in exchange for the sales of software products and game related services when control of the promised products and services is transferred to our customers and our performance obligations under the contract have been satisfied. Revenue is recorded net of transaction taxes assessed by governmental authorities such as sales, value-added and other similar taxes.

Our software products are sold as full games, which typically provide access to the main game content, primarily for console and PC. Generally our full game software products deliver a license of our intellectual property that provides a functional offline gaming experience (i.e., one that does not require an Internet connection to access the main game content or other significant game related services). We recognize revenue related to the license of our intellectual property that provides offline functionality at the time control of the products have been transferred to our customers. In addition, some of our full game software products that provide a functional offline gaming experience may also include significant game related services delivered over time, such as online functionality that is dependent upon online support services and/or additional free content updates. For full game sales that offer offline functionality and significant game related services we evaluate whether the license of our intellectual property and the game related services are distinct and separable. This evaluation is performed for each software product sold. If we determine that our software products contain a license of intellectual property separate from the game related services (i.e. multiple performance obligations), we estimate a standalone selling price for each identified performance obligation. We allocate the transaction price to each performance obligation using a relative standalone selling price method (the transaction price is allocated to a performance obligation based on the proportion of the standalone selling price of each performance obligation to the sum of the standalone selling prices for all performance obligations in the contract). For the portion of the transaction price allocable to the license, revenue is recognized when the customer takes control of the product. For the portion of the transaction price allocated to game related services, revenue is recognized ratably over the estimated service period for the related software product. We also defer related product costs and recognize the costs as the revenues are recognized.



Certain of our full game software products are delivered primarily as an online gaming experience with substantially all gameplay requiring online access to our game related services. We recognize revenue for full game software products that are dependent on our game related services over an estimated service period. For our full game online software products we also defer related product costs and recognize the costs as the revenue is recognized.

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In addition to sales of our full game software products, certain of our software products provide customers with the option to acquire virtual currency or make in-game purchases. Revenue from the sale of virtual currency and in-game purchases is deferred and recognized ratably over the estimated service period, which is the user life.

We also sell separate downloadable add-on content to supplement our full game software products. Revenue from the sale of separate downloadable add-on content is evaluated for revenue recognition on the same basis as our full game software products.

Certain software products are sold to customers with a “street date” (the earliest date these products may be sold by retailers). For these products, we recognize revenue on the later of the street date or the sale date as this is generally when we have transferred control of our software products. In addition, some of our software products are sold as digital downloads.

Revenue from digital downloads is generally recognized when the download is made available to the end user by a third-party digital storefront. For the sale of physical software products, the recognition of revenue allocated to game related services does not begin until the product is sold-through by our customer to the end user. We currently estimate sell-through to the end user for all our titles to be approximately two months after we have sold-in the software products to our retailers. Determining the estimated sell-through period is subjective and requires significant management judgment and estimates.

Our payment terms and conditions vary by customer and typically provide net 30 to 60 day terms. In instances where the timing of revenue recognition differs from the timing of invoicing, we do not adjust the promised amount of consideration for the effects of a significant financing component when we expect, at contract inception, that the period between our transfer of a promised product or service to our customer and payment for that product or service will be one year or less.

In certain countries, we use third-party licensees to distribute and host our games in accordance with license agreements, for which the licensees typically pay us a fixed minimum guarantee and sales-based royalties. These arrangements typically include multiple performance obligations, such as an upfront license of intellectual property and rights to future updates. Based on the allocated transaction price, we recognize revenue associated with the minimum guarantee when we transfer control of the upfront license of intellectual property (generally upon commercial launch) and the remaining portion ratably over the contractual term in which we provide the licensee with future update rights. Royalty payments in excess of the minimum guarantee are generally recognized when the licensed product is sold by the licensee.

#### Contract Balances

We generally record a receivable related to revenue when we have an unconditional right to invoice and receive payment, and we record deferred revenue when cash payments are received or due in advance of our performance, even if amounts are refundable. Contract assets generally consist of arrangements for which we have recognized revenue to the extent it is probable that significant reversal will not occur but do not have a right to invoice as of the reporting date. Contract assets are recorded within Prepaid expenses and other on our Consolidated Balance Sheets. Our allowance for doubtful accounts are typically immaterial and, if required, are based on our best estimate of probable losses inherent in our accounts receivable balance.

Deferred revenue is comprised primarily of unsatisfied revenue related to the portion of the transaction price allocable to game related services of our software products. These sales are typically invoiced at the beginning of the contract period, and revenue is recognized ratably over the estimated service period. Deferred revenue may also include amounts related to software products with future street dates.

Refer to Note 2 - Revenue from Contracts with Customers for further information, including changes in deferred revenue during the period.

#### Principal Agent Considerations

We offer certain software products via third party digital storefronts, such as Microsoft’s Xbox Live, Sony’s PlayStation Network, Valve’s Steam, Apple’s App Store, and the Google Play Store. For sales of our software products via third party digital storefronts, we determine whether or not we are acting as the principal in the sale to the

end user, which we consider in determining if revenue should be reported based on the gross transaction price to the end user or based on the transaction price net of fees retained by the third-party digital storefront. An entity is the principal if it controls a good or service before it is transferred to the customer. Key indicators that we use in evaluating these sales transactions include, but are not limited to, the following:

- the underlying contract terms and conditions between the various parties to the transaction;
- which party is primarily responsible for fulfilling the promise to provide the specified good or service; and
- which party has discretion in establishing the price for the specified good or service.

Based on our evaluation of the above indicators, for sales arrangements via Microsoft's Xbox Live, Sony's PlayStation Network, and Valve's Steam, we have determined we are not the principal in the sales transaction to the end user and therefore we report revenue based on the consideration received from the digital storefront. For sales arrangements via Apple's App Store and the Google Play Store, we have determined that we are the principal to the end user and thus report revenue on a gross basis and mobile platform fees are reported within Cost of goods sold.

#### Shipping and Handling

Shipping and handling costs are incurred to move physical software products to customers. We recognize all shipping and handling costs as an expense in Cost of goods sold because we are responsible for delivery of the product to our customers prior to transfer of control to the customer.

#### Estimated Service Period

For performance obligations satisfied over time, we have determined that the estimated service period is the time period in which an average user plays our software products ("user life") which faithfully depicts the timing of satisfying our performance obligation. We consider a variety of data points when determining and subsequently reassessing the estimated service period for players of our software products. Primarily, we review the weighted average number of days between players' first and last days played online. We also consider known online trends, the service periods of our previously released software products, and, to the extent publicly available, the service periods of our competitors' software products that are similar in nature to ours. We believe this provides a reasonable depiction of the transfer of our game related services to our customers, as it is the best representation of the period during which our customers play our software products. Determining the estimated service period is subjective and requires significant management judgment and estimates. Future usage patterns may differ from historical usage patterns, and therefore the estimated service period may change in the future. The estimated service periods for players of our current software products are generally between 9 and 15 months depending on the software product.

#### Revenue Arrangements with Multiple Performance Obligations

Our contracts with customers often include promises to transfer multiple products and services. Determining whether products and services are considered distinct performance obligations that should be accounted for separately versus together requires significant judgment as we typically do not have observable standalone selling prices for our game related service performance obligations. For software products in which the software license has offline functionality and benefits from meaningful game related services, which may include online functionality that is dependent on our online support services and/or additional free content updates, we believe we have separate performance obligations for the license of the intellectual property and the game related services. Significant judgment and estimates are also required to determine the standalone selling price for each distinct performance obligation and whether a discount needs to be allocated based on the relative standalone selling price of our products and services.

To estimate the standalone selling price for each performance obligation, we consider, to the extent available, a variety of data points such as past selling prices of the product or other similar products, competitor pricing, and our market data. If observable pricing is not available, we use an expected cost plus margin approach taking into account relevant costs including product development, post-release support, marketing and licensing costs. This evaluation is performed on a product by product basis.

#### Price Protection and Allowances for Returns

We grant price protection and accept returns in connection with our distribution arrangements for physical products. Following reductions in the price of our physical software products, we grant price protection to permit customers to take credits against amounts they owe us with respect to merchandise unsold by them. Our customers must satisfy certain conditions to entitle them to receive price protection or return products, including compliance with applicable payment terms and confirmation of field inventory levels.

At contract inception and at each subsequent reporting period, we make estimates of future price protection and product returns related to current period software product revenue. We estimate the amount of future price protection and returns for software products based upon, among other factors, historical experience and performance of the titles in similar genres, historical performance of the hardware platform, customer inventory levels, analysis of sell-through

rates, sales force and retail customer feedback, industry pricing, market conditions, and changes in demand and acceptance of our products by consumers.

Revenue is recognized after deducting the estimated price protection and allowances for returns, which are accounted for as variable consideration. Price protection and allowances for returns are considered refund liabilities and are reported within Accrued expenses and other current liabilities on our Consolidated Balance Sheets.

#### Sales Incentives

We enter into various sales incentive arrangements with our customers, such as rebates, discounts, and cooperative marketing. These incentives are considered adjustments to the transaction price of our software products and are reflected as reductions to revenue. Sales incentives incurred by us for distinct goods or services received, such as the appearance of our products in a customer's national circular ad, are included in Selling and marketing expense if there is a separate identifiable benefit and the benefit's fair value can be established. Otherwise, such sales incentives are reflected as a reduction to revenue and are considered refund liabilities, which are reported within Accrued expenses and other current liabilities in our Consolidated Balance Sheets.

#### Significant Estimates

Significant management judgment and estimates must be used in connection with many of the determinations described above, such as estimating the fair value allocation to distinct and separable performance obligations, the service period over which to defer recognition of revenue, the time it takes our physical products to sell-through to end users, and the amounts of future price protection and allowance for returns. We believe we can make reliable estimates. However, actual results may differ from initial estimates due to changes in circumstances, market conditions, and assumptions. Adjustments to estimates are recorded in the period in which they become known.

## 2. REVENUE FROM CONTRACTS WITH CUSTOMERS

#### Impacts on financial statement line items

Our adoption of the New Revenue Accounting Standard had the following impact on our Condensed Consolidated Statement of Operations for the three months ended December 31, 2018:

|                                   | Amounts as reported | Amounts without adoption of New Revenue Accounting Standard | Increase (decrease) due to adoption of New Revenue Accounting Standard |
|-----------------------------------|---------------------|---|--|
| Net revenue                       | \$1,248,738         | \$486,563   | \$762,175  |
| Cost of goods sold                | 898,484             | 603,170   | 295,314  |
| Gross profit (loss)               | 350,254             | (116,607)   | 466,861  |
| Selling and marketing             | 161,322             | 161,322   | —  |
| General and administrative        | 70,638              | 70,638  | —  |
| Research and development          | 62,305              | 62,305  | —  |
| Depreciation and amortization     | 10,140              | 10,140  | —  |
| Business reorganization           | (5,930)             | (5,930)   | —  |
| Total operating expenses          | 298,475             | 298,475   | —  |
| Income (loss) from operations     | 51,779              | (415,082)   | 466,861  |
| Interest and other, net           | 8,071               | 7,808   | 263  |
| Income (loss) before income taxes | 59,850              | (407,274)   | 467,124  |
| Benefit from income taxes         | 120,098             | 176,570   | (56,472)   |
| Net income (loss)                 | \$179,948           | \$(230,704)   | \$410,652  |

Earnings (loss) per share:

|                                   |         |         |           |
|-----------------------------------|---------|---------|-----------|
| Basic earnings (loss) per share   | \$ 1.59 | \$(2.03 | ) \$ 3.62 |
| Diluted earnings (loss) per share | \$ 1.57 | \$(2.03 | ) \$ 3.60 |

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Our adoption of the New Revenue Accounting Standard had the following impact on our Condensed Consolidated Statement of Operations for the nine months ended December 31, 2018:

|                                   | Amounts as reported | Amounts without adoption of New Revenue Accounting Standard | Increase (decrease) due to adoption of New Revenue Accounting Standard |
|-----------------------------------|---------------------|---|--|
| Net revenue                       | \$2,129,387         | \$1,345,985   | \$ 783,402   |
| Cost of goods sold                | 1,264,730           | 953,742   | 310,988  |
| Gross profit                      | 864,657             | 392,243   | 472,414  |
| Selling and marketing             | 313,793             | 313,793   | —  |
| General and administrative        | 205,693             | 205,693   | —  |
| Research and development          | 173,582             | 173,582   | —  |
| Depreciation and amortization     | 29,151              | 29,151  | —  |
| Business reorganization           | (6,172 )            | (6,172 )  | —  |
| Total operating expenses          | 716,047             | 716,047   | —  |
| Income (loss) from operations     | 148,610             | (323,804 )  | 472,414  |
| Interest and other, net           | 19,647              | 18,757  | 890  |
| Income (loss) before income taxes | 168,257             | (305,047 )  | 473,304  |
| Benefit from income taxes         | 108,750             | 208,210   | (99,460 )  |
| Net income (loss)                 | \$277,007           | \$(96,837 )   | \$ 373,844   |
| Earnings (loss) per share:        |                     |   |  |
| Basic earnings (loss) per share   | \$2.44              | \$(0.85 )   | \$ 3.29  |
| Diluted earnings (loss) per share | \$2.41              | \$(0.85 )   | \$ 3.26  |

Our adoption of the New Revenue Accounting Standard had the following impact on our Condensed Consolidated Balance Sheet as of December 31, 2018:

|   | Amounts as reported | Amounts without adoption of New Revenue Accounting Standard | Increase (decrease) due to adoption of New Revenue Accounting Standard |
|---|---------------------|---|--|
| <b>ASSETS</b>   |                     |   |  |
| Accounts receivable, net  | \$823,482           | \$746,971   | \$ 76,511  |
| Software development costs and licenses                         | 33,542              | 47,223  | (13,681 )  |
| Deferred cost of goods sold                                     | 57,280              | 198,202   | (140,922 )   |
| Prepaid expenses and other                                      | 179,454             | 218,016   | (38,562 )  |
| Software development costs and licenses, net of current portion | 597,497             | 759,754   | (162,257 )   |
| Deferred cost of goods sold, net of current portion             | 7,819               | 88,941  | (81,122 )  |
| Deferred tax assets   | 146,216             | 168,414   | (22,198 )  |



LIABILITIES AND STOCKHOLDERS' EQUITY

|  |             |             |            |
|--|-------------|-------------|------------|
| Accrued expenses and other current liabilities | \$1,206,332 | \$1,098,639 | \$ 107,693 |
| Deferred revenue                               | 818,411     | 1,457,069   | (638,658 ) |
| Non-current deferred revenue                   | 69,137      | 734,057     | (664,920 ) |
| Other long-term liabilities                    | 191,198     | 217,492     | (26,294 )  |
| Retained earnings (accumulated deficit)        | 820,796     | (23,323 )   | 844,119    |
| Accumulated other comprehensive loss           | (50,954 )   | (46,783 )   | (4,171 )   |

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Our adoption of the New Revenue Accounting Standard accelerated the revenue recognition of prior period game sales into retained earnings, which may result in increased cash taxes paid on our Consolidated Statement of Cash Flows for the fiscal year ending March 31, 2019.

Disaggregation of revenue

Product revenue

Product revenue is primarily comprised of the portion of revenue from software products that is recognized when the customer takes control of the product (i.e. upon delivery of the software product).

Service and other revenue

Service and other revenue is primarily comprised of revenue from game related services, virtual currency transactions, and in-game purchases which are recognized over an estimated service period.

Net revenue by product revenue and service and other was as follows:

|  | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 |
|--|---|--|
|--|---|--|

Net revenue recognized:

|                   |             |             |
|-------------------|-------------|-------------|
| Product           | \$937,456   | \$1,195,724 |
| Service and other | 311,282     | 933,663     |
| Total net revenue | \$1,248,738 | \$2,129,387 |

Full game and other revenue

Full game and other revenue primarily includes the initial sale of full game software products, which may include offline and/or significant game related services.

Recurrent consumer spending revenue

Recurrent consumer spending revenue is generated from ongoing consumer engagement and includes revenue from virtual currency, add-on content, and in-game purchases.

Net revenue by full game and other revenue and recurrent consumer spending was as follows:

|  | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 |
|--|---|--|
|--|---|--|

Net revenue recognized:

|                             |             |             |
|-----------------------------|-------------|-------------|
| Full game and other         | \$952,182   | \$1,351,202 |
| Recurrent consumer spending | 296,556     | 778,185     |
| Total net revenue           | \$1,248,738 | \$2,129,387 |

### Geography

We attribute net revenue to geographic regions based on software product destination. Net revenue by geographic region was as follows:

|                         | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 |
|-------------------------|---|--|
| Net revenue recognized: |   |  |
| United States           | \$651,568   | \$1,152,285  |
| International           | 597,170   | 977,102  |
| Total net revenue       | \$1,248,738   | \$2,129,387  |

### Platform

Net revenue by platform was as follows:

|                         | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 |
|-------------------------|---|--|
| Net revenue recognized: |   |  |
| Console                 | \$1,144,459   | \$1,811,429  |
| PC and other            | 104,279   | 317,958  |
| Total net revenue       | \$1,248,738   | \$2,129,387  |

### Distribution channel

Our products are delivered through digital online services (digital download, online platforms, and cloud streaming) and physical retail and other. Net revenue by distribution channel was as follows:

|                           | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 |
|---------------------------|---|--|
| Net revenue recognized:   |   |  |
| Digital online            | \$594,722   | \$1,268,140  |
| Physical retail and other | 654,016   | 861,247  |
| Total net revenue         | \$1,248,738   | \$2,129,387  |

### Deferred Revenue

We record deferred revenue when payments are due or received in advance of the fulfillment of our associated performance obligations. Deferred revenue, including current and non-current balances as of December 31, 2018 and April 1, 2018 were \$887,548 and \$566,141, respectively. For the nine months ended December 31, 2018, the additions to our deferred revenue balance were due primarily to cash payments received or due in advance of satisfying our performance obligations, while the reductions to our deferred revenue balance were due primarily to the recognition of revenue upon fulfillment of our performance obligations, both of which were in the ordinary course of business. During the nine months ended December 31, 2018, \$504,600 of revenue was recognized that was included in the deferred revenue balance at the beginning of the period. As of December 31, 2018, the aggregate amount of contract revenue allocated to unsatisfied performance obligations is \$887,548. We expect to recognize approximately \$818,411

of this balance as revenue over the next 12 months, and the remainder thereafter.

As of December 31, 2018 and April 1, 2018, our contract asset balances were \$70,067 and \$69,522, respectively, which are recorded within Prepaid expenses and other in our Consolidated Balance Sheets.

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## 3. MANAGEMENT AGREEMENT

In March 2014, we entered into an amended management services agreement, (the "2014 Management Agreement"), with ZelnickMedia Corporation ("ZelnickMedia") pursuant to which ZelnickMedia provided us with certain management, consulting and executive level services. The 2014 Management Agreement became effective April 1, 2014. The 2014 Management Agreement provided for an annual management fee of \$2,970 over the term of the agreement and a maximum annual bonus opportunity of \$4,752 over the term of the agreement, based on the Company achieving certain performance thresholds. In November 2017, we entered into a new management agreement, (the "2017 Management Agreement"), with ZelnickMedia pursuant to which ZelnickMedia continues to provide financial and management consulting services to the Company through March 31, 2024. The 2017 Management Agreement became effective January 1, 2018 and supersedes and replaces the 2014 Management Agreement, except as otherwise contemplated by the 2017 Management Agreement. As part of the 2017 Management Agreement, Strauss Zelnick, the President of ZelnickMedia, continues to serve as Executive Chairman and Chief Executive Officer of the Company, and Karl Slatoff, a partner of ZelnickMedia, continues to serve as President of the Company. The 2017 Management Agreement provides for an annual management fee of \$3,100 over the term of the agreement and a maximum annual bonus opportunity of \$7,440 over the term of the agreement, based on the Company achieving certain performance thresholds.

In consideration for ZelnickMedia's services, we recorded consulting expense (a component of General and administrative expenses) of \$3,432 and \$2,435 during the three months ended December 31, 2018 and 2017, respectively, and \$6,842 and \$6,296 during the nine months ended December 31, 2018 and 2017, respectively. We recorded stock-based compensation expense for restricted stock units granted to ZelnickMedia, which is included in General and administrative expenses of \$5,555 and \$10,351 during the three months ended December 31, 2018 and 2017, respectively, and \$15,754 and \$30,228 during the nine months ended December 31, 2018 and 2017, respectively.

In connection with the 2017 Management Agreement and 2014 Management Agreement, we have granted restricted stock units as follows:

|                                     | Nine<br>Months<br>Ended<br>December<br>31,<br>2018 2017 |     |
|-------------------------------------|---|-----|
| Time-based                          | 86  | 66  |
| Market-based(1)                     | 158   | 122 |
| Performance-based(1)                |   |     |
| New IP                              | —   | 21  |
| Major IP                            | —   | 20  |
| IP                                  | 27  | —   |
| Recurrent Consumer Spending ("RCS") | 26  | —   |
| Total—Performance-based             | 53  | 41  |
| Total Restricted Stock Units        | 297   | 229 |

(1) Represents the maximum number of shares eligible to vest.

Time-based restricted stock units granted in 2018 will vest on April 13, 2020, and those granted in 2017 will vest on April 4, 2019, in each case provided that the 2017 Management Agreement has not been terminated prior to such vesting date.

Market-based restricted stock units granted in 2018 are eligible to vest on April 13, 2020, and those granted in 2017 are eligible to vest on April 4, 2019, in each case provided that the 2017 Management Agreement has not been

terminated prior to such vesting date. Market-based restricted stock units are eligible to vest based on the Company's Total Shareholder Return (as defined in the relevant grant agreement) relative to the Total Shareholder Return (as defined in the relevant grant agreement) of the companies that constitute the NASDAQ Composite Index as of the grant date measured over a two-year period. To earn the target number of market-based restricted stock units (which represents 50% of the number of the market-based restricted stock units set forth in the table above), the Company must perform at the 50th percentile, with the maximum number of market-based restricted stock units earned if the Company performs at the 75th percentile.

Performance-based restricted stock units granted in 2018 are eligible to vest on April 13, 2020, and those granted in 2017 are eligible to vest on April 4, 2019, in each case provided that the 2017 Management Agreement has not been terminated prior to such vesting date. The 2017 performance-based restricted stock units, of which 50% are tied to "New IP" and 50% to "Major IP" (as defined in the relevant grant agreement), are eligible to vest based on the Company's achievement of certain performance metrics (as defined in the relevant grant agreement) of individual product releases of "New IP" or "Major IP," respectively, measured

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over a two-year period. The 2018 performance-based restricted stock units, of which 50% are tied to "IP" and 50% to "RCS" (as defined in the relevant grant agreement), are eligible to vest based on the Company's achievement of certain performance metrics (as defined in the relevant grant agreement) of either individual product releases of "IP" or "RCS" measured over a two-year period. The target number of performance-based restricted stock units that may be earned pursuant to these grants is equal to 50% of the grant amounts set forth in the above table (the numbers in the table represent the maximum number of performance-based restricted stock units that may be earned). At the end of each reporting period, we assess the probability of each performance metric and upon determination that certain thresholds are probable, we record expense for the unvested portion of the shares of performance-based restricted stock units.

The unvested portion of time-based, market-based and performance-based restricted stock units held by ZelnickMedia were 526 and 602 as of December 31, 2018 and March 31, 2018, respectively. 340 restricted stock units previously granted to ZelnickMedia vested and 33 restricted stock units were forfeited by ZelnickMedia during the nine months ended December 31, 2018.

**4. FAIR VALUE MEASUREMENTS**

The carrying amounts of our financial instruments, including cash and cash equivalents, restricted cash, accounts receivable, accounts payable and accrued expenses and other current liabilities, approximate fair value because of their short maturities.

We follow a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of "observable inputs" and minimize the use of "unobservable inputs." The three levels of inputs used to measure fair value are as follows:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Observable inputs other than quoted prices included in Level 1, such as quoted prices for markets that are not active or other inputs that are observable or can be corroborated by observable market data.

Level 3—Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The table below segregates all assets and liabilities that are measured at fair value on a recurring basis (which is measured at least annually) into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date.

|                                    | December 31, 2018 | Quoted prices in active markets for identical assets (level 1) | Significant other observable inputs (level 2) | Significant unobservable inputs (level 3) | Balance Sheet Classification |
|------------------------------------|-------------------|--|---|---|------------------------------|
| Money market funds                 | \$456,653         | \$456,653  | \$—   | \$ —                                      | Cash and cash equivalents    |
| Bank-time deposits                 | 148,152           | 148,152  | —   | —   | Cash and cash equivalents    |
| Commercial paper                   | 22,671            | —  | 22,671  | —   | Cash and cash equivalents    |
| Money market funds                 | 240,584           | 240,584  | —   | —   | Restricted cash              |
| Corporate bonds                    | 320,357           | —  | 320,357                                       | —   | Short-term investments       |
| Bank-time deposits                 | 152,562           | 152,562  | —   | —   | Short-term investments       |
| US Treasuries                      | 53,472            | 53,472   | —   | —   | Short-term investments       |
| Commercial paper                   | 19,343            | —  | 19,343  | —   | Short-term investments       |
| Foreign currency forward contracts | 204               | —  | 204   | —   | Prepaid expenses and other   |

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|  |             |             |           |          |  |
|--|-------------|-------------|-----------|----------|--|
| Private equity                               | 1,823       | —           | —         | 1,823    | Other assets                                   |
| Foreign currency forward contracts           | (169        | ) —         | (169      | ) —      | Accrued expenses and other current liabilities |
| Cross-currency swap                          | (787        | ) —         | (787      | ) —      | Accrued expenses and other current liabilities |
| Total recurring fair value measurements, net | \$1,414,865 | \$1,051,423 | \$361,619 | \$ 1,823 |  |

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|   | March 31,<br>2018 | Quoted<br>prices in<br>active<br>markets<br>for<br>identical<br>assets<br>(level 1) | Significant<br>other<br>observable<br>inputs<br>(level 2) | Significant<br>unobservable<br>inputs<br>(level 3) | Balance Sheet Classification                      |
|---|-------------------|---|---|--|---|
| Money market funds                              | \$516,626         | \$516,626   | \$—   | \$—  | Cash and cash equivalents                         |
| Bank-time deposits                              | 21                | 21  | —   | —  | Cash and cash equivalents                         |
| Commercial paper                                | 10,796            | —   | 10,796  | —  | Cash and cash equivalents                         |
| Corporate bonds                                 | 308,716           | —   | 308,716   | —  | Short-term investments                            |
| US Treasuries                                   | 59,725            | 59,725  | —   | —  | Short-term investments                            |
| Commercial paper                                | 25,422            | —   | 25,422  | —  | Short-term investments                            |
| Mutual funds                                    | 4,880             | —   | 4,880   | —  | Short-term investments                            |
| Bank-time deposits                              | 216,663           | 216,663   | —   | —  | Short-term investments                            |
| Foreign currency forward<br>contracts           | 12                | —   | 12  | —  | Prepaid expenses and other                        |
| Private equity                                  | 1,205             | —   | —   | 1,205  | Other assets                                      |
| Foreign currency forward<br>contracts           | (43 )             | —   | (43 )   | —  | Accrued expenses and other current<br>liabilities |
| Cross-currency swap                             | (15,659 )         | —   | (15,659 )   | —  | Accrued expenses and other current<br>liabilities |
| Total recurring fair value<br>measurements, net | \$1,128,364       | \$793,035   | \$334,124   | \$1,205  |   |

We did not have any transfers between Level 1 and Level 2 fair value measurements, nor did we have any transfers into or out of Level 3 during the nine months ended December 31, 2018.

**5. SHORT-TERM INVESTMENTS**

Our Short-term investments consisted of the following:

|                                | December 31, 2018            |       |         |               |
|--------------------------------|------------------------------|-------|---------|---------------|
|                                | Gross<br>Unrealized          |       |         | Fair<br>Value |
|                                | Cost or<br>Amortized<br>Cost | Gains | Losses  |               |
| Short-term investments         |                              |       |         |               |
| Bank time deposits             | \$152,562                    | \$—   | \$—     | \$152,562     |
| Available-for-sale securities: |                              |       |         |               |
| Corporate bonds                | 321,034                      | 106   | (783 )  | 320,357       |
| US Treasuries                  | 53,585                       | —     | (113 )  | 53,472        |
| Commercial paper               | 19,343                       | —     | —       | 19,343        |
| Total Short-term investments   | \$546,524                    | \$106 | \$(896) | \$545,734     |

|                                | March 31, 2018 |      |           |           |
|--------------------------------|----------------|------|-----------|-----------|
|                                | Gross          |      |           |           |
|                                | Unrealized     |      |           |           |
|                                | Cost or        | Gain | Losses    | Fair      |
|                                | Amortized      |      |           | Value     |
|                                | Cost           |      |           |           |
| Short-term investments         |                |      |           |           |
| Bank time deposits             | \$216,663      | \$—  | \$—       | \$216,663 |
| Available-for-sale securities: |                |      |           |           |
| Corporate bonds                | 310,387        | 16   | (1,687)   | 308,716   |
| US Treasuries                  | 59,970         | —    | (245)     | 59,725    |
| Commercial paper               | 25,422         | —    | —         | 25,422    |
| Mutual funds                   | 4,876          | 16   | (12)      | 4,880     |
| Total Short-term investments   | \$617,318      | \$32 | \$(1,944) | \$615,406 |

Based on our review of investments with unrealized losses, we did not consider these investments to be other-than-temporarily impaired as of December 31, 2018 or March 31, 2018. We do not intend to sell any of our investments with unrealized losses, nor is it more likely than not that we will be required to sell those investments. The following table summarizes the contracted maturities of our short-term investments at December 31, 2018:

|                              | December 31, 2018 |           |
|------------------------------|-------------------|-----------|
|                              | Amortized         | Fair      |
|                              | Cost              | Value     |
| Short-term investments       |                   |           |
| Due in 1 year or less        | \$429,993         | \$429,296 |
| Due in 1 - 2 years           | 116,531           | 116,438   |
| Total short-term investments | \$546,524         | \$545,734 |

## 6. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

Our risk management strategy includes the use of derivative financial instruments to reduce the volatility of earnings and cash flows associated with changes in foreign currency exchange rates. We do not enter into derivative financial contracts for speculative or trading purposes. We recognize derivative instruments as either assets or liabilities on our Consolidated Balance Sheets, and we measure those instruments at fair value. We classify cash flows from derivative transactions as cash flows from operating activities in our Consolidated Statements of Cash Flows.

### Foreign currency forward contracts

The following table shows the gross notional amounts of foreign currency forward contracts:

|  | December 31, March 31, |           |
|--|------------------------|-----------|
|  | 2018                   | 2018      |
| Forward contracts to sell foreign currencies     | \$ 273,470             | \$ 67,580 |
| Forward contracts to purchase foreign currencies | 41,347                 | 4,359     |

For the three months ended December 31, 2018 and 2017, we recorded a gain of \$10,811 and a loss of \$620, respectively, and for the nine months ended December 31, 2018 and 2017, we recorded a gain of \$12,968 and a loss of \$15,325, respectively, related to foreign currency forward contracts in Interest and other, net in our Condensed Consolidated Statements of Operations. Our foreign currency exchange forward contracts are not designated as hedging instruments under hedge accounting and are used to reduce the impact of foreign currency on certain balance sheet exposures and certain revenue and expense. These instruments are generally short-term in nature, with typical maturities of less than one year, and are subject to fluctuations in foreign exchange rates.

### Cross-currency swaps

We entered into a cross-currency swap agreement in August 2017 related to an intercompany loan that has been designated and accounted for as a cash flow hedge of foreign currency exchange risk. The intercompany loan is related to the acquisition of Social Point. As of December 31, 2018, the notional amount of the cross-currency swap is \$129,000. This cross-currency swap



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mitigates the exposure to fluctuations in the U.S. dollar-euro exchange rate related to the intercompany loan. The critical terms of the cross-currency swap agreement correspond to the intercompany loan and both mature at the same time in 2027; as such, there was no ineffectiveness during the period.

Changes in the fair value of this cross-currency swap are recorded in Accumulated other comprehensive income (loss) and offset the change in value of interest and principal payment as a result of changes in foreign exchange rates. Resulting gains or losses from the cross-currency swap are reclassified from Accumulated other comprehensive income (loss) to earnings to completely offset foreign currency transaction gains and losses recognized on the intercompany loan. We recognize the difference between the U.S. dollar interest payments received from the swap counterparty and the U.S. dollar equivalent of the euro interest payments made to the swap counterparty in Interest and other, net on our Consolidated Statement of Operations. There are no credit-risk related contingent features associated with these swaps.

**7. INVENTORY**

Inventory balances by category were as follows:

|                    | December<br>31, 2018 | March<br>31,<br>2018 |
|--------------------|----------------------|----------------------|
| Finished products  | \$ 36,365            | \$ 13,940            |
| Parts and supplies | 3,421                | 1,222                |
| Inventory          | \$ 39,786            | \$ 15,162            |

Estimated product returns included in inventory at December 31, 2018 and March 31, 2018 were \$1,021 and \$373, respectively.

**8. SOFTWARE DEVELOPMENT COSTS AND LICENSES**

Details of our capitalized software development costs and licenses were as follows:

|  | December 31, 2018 |             | March 31, 2018 |             |
|--|-------------------|-------------|----------------|-------------|
|  | Current           | Non-current | Current        | Non-current |
| Software development costs, internally developed | \$23,217          | \$ 440,876  | \$ 19,338      | \$ 515,761  |
| Software development costs, externally developed | 8,810             | 156,521     | 4,275          | 122,270     |
| Licenses   | 1,515             | 100         | 9,671          | 1,338       |
| Software development costs and licenses          | \$33,542          | \$ 597,497  | \$ 33,284      | \$ 639,369  |

During the three months ended December 31, 2018 and 2017, we recorded \$7,426 and \$0, respectively, and during the nine months ended December 31, 2018 and 2017, we recorded \$7,426 and \$960, respectively, of software development impairment charges (a component of Cost of goods sold). For the three months ended December 31, 2018, the impairment charges relate to a decision not to proceed with further development of certain interactive entertainment software.

**9. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES**

Accrued expenses and other current liabilities consisted of the following:

|  | December 31,<br>2018 | March 31,<br>2018 |
|--|----------------------|-------------------|
| Software development royalties                 | \$ 664,263           | \$ 600,512        |
| Compensation and benefits                      | 131,091              | 57,499            |
| Refund liability                               | 79,350               | —                 |
| Licenses                                       | 74,803               | 43,261            |
| Business reorganization (see Notes 13 and 14)  | 60,385               | 72,074            |
| Marketing and promotions                       | 62,660               | 19,731            |
| Deferred acquisition payments                  | —                    | 25,000            |
| Other  | 133,780              | 96,671            |
| Accrued expenses and other current liabilities | \$ 1,206,332         | \$ 914,748        |



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## 10. DEBT

## Credit Agreement

In December 2017, we entered into a Seventh Amendment to our Second Amended and Restated Credit Agreement (as amended, the "Credit Agreement"). The Credit Agreement provides for borrowings of up to \$100,000 which may be increased by up to \$100,000 pursuant to the terms of the Credit Agreement and which is secured by substantially all of our assets and the equity of our subsidiaries. The Credit Agreement expires on August 18, 2019. Revolving loans under the Credit Agreement bear interest at our election of (a) 0.25% to 0.75% above a certain base rate (5.75% at December 31, 2018) or (b) 1.25% to 1.75% above the LIBOR Rate (approximately 2.52% at December 31, 2018), with the margin rate subject to the achievement of certain average liquidity levels. We are also required to pay a monthly fee on the unused available balance, ranging from 0.25% to 0.375% based on availability. We had no outstanding borrowings at December 31, 2018 and March 31, 2018.

Availability under the Credit Agreement is unrestricted when liquidity, as defined in the Credit Agreement, is at least \$300,000. When liquidity is below \$300,000 availability under the Credit Agreement is restricted by our United States and United Kingdom based accounts receivable and inventory balances. The Credit Agreement also allows for the issuance of letters of credit in an aggregate amount of up to \$5,000.

Information related to availability on our Credit Agreement was as follows:

|                               | December<br>31, 2018 | March<br>31,<br>2018 |
|-------------------------------|----------------------|----------------------|
| Available borrowings          | \$ 98,319            | \$98,335             |
| Outstanding letters of credit | 1,664                | 1,664                |

We recorded interest expense and fees related to the Credit Agreement of \$111 and \$111, respectively for the three months ended December 31, 2018 and 2017 and \$332 and \$332 for the nine months ended December 31, 2018 and 2017, respectively. The Credit Agreement contains covenants that substantially limit our, and our subsidiaries', ability to create, incur, assume or be liable for indebtedness; dispose of assets outside the ordinary course of business; acquire, merge or consolidate with or into another person or entity; create, incur or allow any lien on any of their respective properties; make investments; or pay dividends or make distributions (each subject to certain limitations); or optionally prepay any indebtedness (subject to certain exceptions, including an exception permitting the redemption of our unsecured convertible senior notes upon the meeting of certain minimum liquidity requirements). In addition, the Credit Agreement provides for certain events of default such as nonpayment of principal and interest, breaches of representations and warranties, noncompliance with covenants, acts of insolvency, default on indebtedness held by third parties and default on certain material contracts (subject to certain limitations and cure periods). The Credit Agreement also contains a requirement that we maintain an interest coverage ratio of more than one to one for the trailing twelve-month period, if certain average liquidity levels fall below \$30,000.

## 1.00% Convertible Notes Due 2018

On June 18, 2013, we issued \$250,000 aggregate principal amount of 1.00% Convertible Notes due 2018 (the "1.00% Convertible Notes"). The 1.00% Convertible Notes were issued at 98.5% of par value for proceeds of \$246,250. Interest on the 1.00% Convertible Notes was payable semi-annually in arrears on July 1st and January 1st of each year, commencing on January 1, 2014. The 1.00% Convertible Notes matured on July 1, 2018, unless earlier repurchased by the Company or converted. We also granted the underwriters a 30-day option to purchase up to an additional \$37,500 principal amount of 1.00% Convertible Notes to cover overallocments, if any. On July 17, 2013, we closed our public offering of \$37,500 principal amount of our 1.00% Convertible Notes as a result of the underwriters exercising their overallocation option in full on July 12, 2013, bringing the total proceeds to \$283,188. The 1.00% Convertible Notes were convertible at an initial conversion rate of 46.4727 shares of our common stock per \$1 principal amount of 1.00% Convertible Notes (representing an initial conversion price of approximately \$21.52 per share of common stock for a total of approximately 13,361 underlying conversion shares) subject to adjustment in certain circumstances.

None of the 1.00% Convertible Notes remain outstanding.

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The following table provides the components of interest expense related to our 1.00% Convertible Notes:

|  | Three<br>Months<br>Ended<br>December<br>31,<br>2018 | Three<br>Months<br>Ended<br>December<br>31,<br>2017 | Nine Months<br>Ended<br>December<br>31,<br>2018 | Nine Months<br>Ended<br>December<br>31,<br>2017 |
|--|---|---|---|---|
| Cash interest expense (coupon interest expense)              | \$—   | \$(60 )   | \$1   | \$519   |
| Non-cash amortization of discount on 1.00% Convertible Notes | —   | 1,509   | 91  | 15,424  |
| Amortization of debt issuance costs                          | —   | 48  | 3   | 471   |
| Total interest expense related to 1.00% Convertible Notes    | \$—   | \$1,497   | \$95  | \$16,414  |

## 11. EARNINGS PER SHARE ("EPS")

The following table sets forth the computation of basic and diluted earnings per share:

|   | Three Months<br>Ended December<br>31, |          | Nine Months Ended<br>December 31, |           |
|---|---------------------------------------|----------|-----------------------------------|-----------|
|   | 2018                                  | 2017     | 2018                              | 2017      |
| Computation of Basic earnings per share:                |                                       |          |                                   |           |
| Net income  | \$179,948                             | \$25,140 | \$277,007                         | \$82,680  |
| Less: net income allocated to participating securities  | —                                     | (62 )    | —                                 | (211 )    |
| Net income for basic earnings per share calculation     | \$179,948                             | \$25,078 | \$277,007                         | \$82,469  |
| Total weighted average shares outstanding—basic         | 113,433                               | 113,991  | 113,390                           | 109,010   |
| Less: weighted average participating shares outstanding | —                                     | (279 )   | —                                 | (278 )    |
| Weighted average common shares outstanding—basic        | 113,433                               | 113,712  | 113,390                           | 108,732   |
| Basic earnings per share                                | \$1.59                                | \$0.22   | \$2.44                            | \$0.76    |
| Computation of Diluted earnings per share:              |                                       |          |                                   |           |
| Net income  | \$179,948                             | \$25,140 | \$277,007                         | \$82,680  |
| Less: net income allocated to participating securities  | —                                     | (59 )    | —                                 | (206 )    |
| Net income for diluted earnings per share calculation   | \$179,948                             | \$25,081 | \$277,007                         | \$82,474  |
| Weighted average common shares outstanding—basic        | 113,433                               | 113,712  | 113,390                           | 108,732   |
| Add: dilutive effect of common stock equivalents        | 1,304                                 | 4,206    | 1,528                             | 2,708     |
| Weighted average common shares outstanding—diluted      | 114,737                               | 117,918  | 114,918                           | 111,440   |
| Less: weighted average participating shares outstanding | —                                     | (279 )   | —                                 | (278 )    |
| Weighted average common shares outstanding- diluted     | 114,737                               | 117,639  | 114,918                           | \$111,162 |
| Diluted earnings per share                              | \$1.57                                | \$0.21   | \$2.41                            | \$0.74    |

Certain of our unvested stock-based awards (including restricted stock units and restricted stock awards) are considered participating securities since these securities have non-forfeitable rights to dividends or dividend equivalents during the contractual period of the award and thus requires the two-class method of computing EPS. As of December 31, 2018, we have no material participating securities.

The calculation of EPS for common stock under the two-class method shown above excludes income attributable to the participating securities from the numerator and excludes the dilutive effect of those awards from the denominator. We define common stock equivalents as stock-based awards and common stock related to the 1.00% Convertible Notes (see Note 10) outstanding during the period. Common stock equivalents are measured using the treasury stock



method, except for the Convertible Notes, which were assessed for their effect on diluted EPS using the more dilutive of the treasury stock method or the if-converted method. Under the provisions of the if-converted method, the 1.00% Convertible Notes are assumed to be

converted and included in the denominator of the EPS calculation and the interest expense, net of tax, recorded in connection with the Convertible Notes is added back to the numerator.

During the nine months ended December 31, 2018, 2,068 restricted stock awards vested, we granted 1,715 unvested restricted stock awards, and 444 unvested restricted stock awards were forfeited. The forfeiture of awards resulted in a reversal of expense of \$5,498 and amounts capitalized as software development costs of \$14,686.

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## 12. ACCUMULATED OTHER COMPREHENSIVE LOSS

The following table provides the components of accumulated other comprehensive loss:

|  | Nine Months Ended December 31, 2018               |   |  |   |            |
|--|---|---|--|---|------------|
|  | Foreign<br>currency<br>translation<br>adjustments | Unrealized<br>gain<br>(loss) on<br>forward<br>contracts | Unrealized<br>gain (loss) on<br>cross-currency<br>swap | Unrealized<br>gain (loss) on<br>available-for-<br>sales<br>securities | Total      |
| Balance at March 31, 2018                                      | \$(4,287 )  | \$ 600  | \$ (10,191 )   | \$ (1,854 )   | \$(15,732) |
| Other comprehensive income (loss) before reclassifications     | (40,666 )   | —   | 1,158  | 1,058   | (38,450 )  |
| Amounts reclassified from accumulated other comprehensive loss | —   | —   | 3,228  | —   | 3,228      |
| Balance at December 31, 2018                                   | \$(44,953)  | \$ 600  | \$ (5,805 )  | \$ (796 )   | \$(50,954) |

|  | Nine Months Ended December 31, 2017               |   |  |   |            |
|--|---|---|--|---|------------|
|  | Foreign<br>currency<br>translation<br>adjustments | Unrealized<br>gain (loss) on<br>derivative<br>instruments | Unrealized<br>gain (loss) on<br>cross-currency<br>swap | Unrealized<br>gain (loss) on<br>available-for-<br>sales<br>securities | Total      |
| Balance at March 31, 2017                                      | \$(47,666)  | \$ 600  | \$ —   | \$ (76 )  | \$(47,142) |
| Other comprehensive income (loss) before reclassifications     | 23,391  | —   | (8,626 )   | (705 )  | 14,060     |
| Amounts reclassified from accumulated other comprehensive loss | —   | —   | 1,987  | —   | 1,987      |
| Balance at December 31, 2017                                   | \$(24,275)  | \$ 600  | \$ (6,639 )  | \$ (781 )   | \$(31,095) |

## 13. COMMITMENTS AND CONTINGENCIES

We have entered into various agreements in the ordinary course of business that require substantial cash commitments over the next several years. Other than agreements entered into in the ordinary course of business and in addition to the agreements requiring known cash commitments as reported in Part II, Item 7 of our Annual Report on Form 10-K for the fiscal year ended March 31, 2018, we did not have any significant changes to our commitments since March 31, 2018.

## Legal and Other Proceedings

We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be material to our business or financial condition or results of operations. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

On April 11, 2016, we filed a declaratory judgment action in the United States District Court for the Southern District of New York seeking, among other things, a judicial declaration that Leslie Benzies, the former president of one of our subsidiaries with whom we had been in ongoing discussions regarding his separation of employment, is not entitled to any minimum allocation or financial parity with any other person under the applicable royalty plan. We believe we will prevail in this matter, although there can be no assurance of the outcome. On April 12, 2016, Mr. Benzies filed a complaint in the Supreme Court of the State of New York, New York County against us, and

certain of our subsidiaries and employees. We removed this case to the United States District Court for the Southern District of New York, but the case was subsequently remanded to state court. The complaint claims damages of at least \$150,000 and contains allegations of breach of fiduciary duty; fraudulent inducement and fraudulent concealment; aiding and abetting breach of fiduciary duty; breach of various contracts; breach of implied duty of good faith and fair dealing; tortious interference with contract; unjust enrichment; reformation; constructive trust; declaration of rights; constructive discharge; defamation and fraud. We have asserted counterclaims for breach of contract, theft of trade secrets, and misappropriation.

As a result of amended pleadings, motion practice and appeals to date, twelve of Mr. Benzies' claims have been dismissed. His remaining claims include breach of various contracts, constructive discharge, breach of implied duty of good faith and fair

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dealing, and tortious interference with contract. Our federal court action has been stayed pending the conclusion of the state court action. We believe that we have meritorious defenses to the remaining claims, and we intend to vigorously defend against them and to pursue our counterclaims.

We have accrued what we believe to be an adequate amount for this matter, which amounts are classified as Business reorganization within Accrued expenses and other current liabilities in our Condensed Consolidated Balance Sheets (see Note 9). We do not believe that the ultimate outcome of such litigation, even if in excess of our current accrual, will have a material adverse effect on our business, financial condition or results of operations.

#### 14. BUSINESS REORGANIZATION

In the first quarter of fiscal 2018, we announced and initiated actions to implement a strategic reorganization at one of our labels (the "2018 Plan"). In connection with this initiative, we decreased business reorganization expense by \$242 during the nine months ended December 31, 2018 due to updating estimates for employee separation costs. Through December 31, 2018, we paid \$5,517 related to these reorganization activities. As of December 31, 2018, \$380 remained accrued for in Accrued expenses and other current liabilities and \$4,708 in Other non-current liabilities. Although we may record additional expense or benefit in future periods to true-up estimates, we do not expect to incur additional reorganization costs in connection with the 2018 Plan.

In fiscal 2016, we announced and initiated actions to implement a strategic reorganization at one of our labels (the "2016 Plan"), including reorganizing one development studio and closing two development studios and incurred business reorganization expense of \$71,285 due primarily to employee separation costs in connection with this initiative and have not incurred expenses in fiscal 2017 or 2018. During the three and nine months ended December 31, 2018, we recognized a benefit of \$5,930 as a result of updating our estimate of costs to complete the 2016 Plan. As of December 31, 2018, \$60,005 remained accrued for the 2016 Plan in Accrued expenses and other current liabilities.

#### 15. INCOME TAXES

During the three months ended December 31, 2018, we recognized a tax benefit of \$108,679 from a reduction in our valuation allowance on certain United States ("U.S.") deferred tax assets as a result of a determination that it was more-likely-than-not that such deferred tax assets would be realized. Our determination took into account the successful launch of Red Dead Redemption 2 during the current fiscal quarter along with our recent positive trend of earnings.

On December 22, 2017, the U.S. enacted comprehensive tax legislation commonly referred to as the "Tax Cuts and Jobs Act" (herein referred to as the "Act"). The Act made broad and complex changes to the U.S. tax code, which could materially affect us. The Act reduced the U.S. federal corporate tax rate from 35% to 21%, effective January 1, 2018 and required companies to pay a one-time transition tax on the previously untaxed earnings of certain foreign subsidiaries. In addition, the Act made other changes that may affect us, including but not limited to (1) a Base Erosion Anti-abuse Tax, which is a new minimum tax, (2) generally eliminating U.S. federal income taxes on dividends from foreign subsidiaries, (3) a new provision that taxes global intangible low-taxed income ("GILTI"), (4) the repeal of the domestic production activity deduction, and (5) other base broadening provisions.

The SEC issued Staff Accounting Bulletin No. 118, Income Tax Accounting Implications of the Tax Cuts and Jobs Act ("SAB 118"), which provides guidance on accounting for the Act's impact. SAB 118 provides a measurement period, which should not extend beyond one year from the Act enactment date, during which a company acting in good faith may complete the accounting for the impact of the Act under ASC 740. In accordance with SAB 118, the income tax effects of the Act must be reflected in the reporting period in which the accounting under ASC Topic 740 is complete. During the three months ended December 31, 2018, we have completed the accounting for the income tax effects of the Act.

During the three months ended December 31, 2017, we recorded an estimated net increase to income tax expense of \$18,078 related to the one-time transition tax on the previously untaxed earnings of certain foreign subsidiaries as required by the Act. Additional information and further analysis was required to determine the untaxed earnings of certain foreign subsidiaries and to evaluate the complexities of the new tax law along with additional interpretative guidance that was issued. The impact of the Act differs from these estimates due to changes in interpretations and assumptions we have made, guidance that was issued, and actions taken as a result of the Act. We recorded a decrease

to income tax expense of \$4,553 to adjust provisional estimates in the three months ended December 31, 2018. The Act subjects a U.S. shareholder to current tax on GILTI earned by foreign subsidiaries. The FASB Staff Q&A Topic No. 5, Accounting for Global Intangible Low-Taxed Income, states that an entity can make an accounting policy election either to recognize deferred taxes for temporary differences that are expected to reverse as GILTI in future years or provide for the tax expense related to GILTI resulting from those items in the year the tax is incurred. We have elected to recognize the resulting tax

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on GILTI as an expense in the period incurred. We have estimated the effect in our projected annual effective rate based on current tax guidance. The actual tax expense we record for GILTI may differ from this estimate.

The benefit for income taxes for the three months ended December 31, 2018 is based on our projected annual effective tax rate for fiscal year 2018, adjusted for specific items that are required to be recognized in the period in which they are incurred. The benefit for income taxes was \$120,098 for the three months ended December 31, 2018 as compared to a benefit from income taxes of \$12,914 for the prior year period.

When compared to the statutory rate of 21%, the effective tax rate of (200.7)% for the three months ended December 31, 2018 was due primarily to a tax benefit of \$108,679 as a result of changes in our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized, a tax benefit of \$15,354 due to the geographic mix of earnings, a net tax benefit of \$12,006 for excess tax benefits from employee stock compensation and a tax benefit of \$6,491 as a result of tax credits anticipated to be utilized. To a lesser extent, our rate was also affected by the Act.

The benefit for income taxes for the nine months ended December 31, 2018 is based on our projected annual effective tax rate for fiscal year 2019, adjusted for specific items that are required to be recognized in the period in which they are incurred. The benefit for income taxes was \$108,750 for the nine months ended December 31, 2018 as compared to a benefit from income taxes of \$37,331 for the prior year period.

When compared to the statutory rate of 21%, the effective tax rate of (64.6)% for the nine months ended December 31, 2018 was due primarily to a tax benefit of \$108,679 as a result of changes in our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized, a net tax benefit of \$18,924 for excess tax benefits from employee stock compensation, a tax benefit of \$15,339 as a result of tax credits anticipated to be utilized, and a net tax benefit of \$4,716 due to the geographic mix of earnings. To a lesser extent, our rate was also affected by the Act.

## 16. SHARE REPURCHASE

Our Board of Directors has authorized the repurchase of up to 14,218 shares of our common stock. Under this program, we may purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, the Company's financial performance and other conditions. The program does not require us to repurchase shares and may be suspended or discontinued at any time for any reason.

During the three months ended December 31, 2018, we repurchased 1,000 shares of our common stock in the open market for \$108,903, including commissions of \$10, as part of the program. During the nine months ended December 31, 2018, we repurchased 2,597 shares of our common stock in the open market for \$262,418, including commissions of \$26, as part of the program. We have repurchased a total of 9,281 shares of our common stock under the program, and, as of December 31, 2018, 4,937 shares of our common stock remain available for repurchase under the share repurchase program.

All of the repurchased shares are classified as Treasury stock in our Condensed Consolidated Balance Sheets.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

The statements contained herein which are not historical facts are considered forward-looking statements under federal securities laws and may be identified by words such as "anticipates," "believes," "estimates," "expects," "intends," "plans," "potential," "predicts," "projects," "seeks," "should" "will," or words of similar meaning and include, but are not limited to, statements regarding the outlook for the Company's future business and financial performance. Such forward-looking statements are based on the current beliefs of our management as well as assumptions made by and information currently available to them, which are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Actual outcomes and results may vary materially from these forward-looking statements based on a variety of risks and uncertainties including those contained herein, in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2018, in the section entitled "Risk

Factors," and the Company's other periodic filings with the Securities and Exchange Commission. All forward-looking statements are qualified by these cautionary statements and speak only as of the date they are made. The Company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise.

Our Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is provided in addition to the accompanying Condensed Consolidated Financial Statements and notes to assist readers in understanding our results of operations, financial condition and cash flows. The following discussion should be read in conjunction with the MD&A



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and our annual consolidated financial statements and the notes thereto, included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2018.

### Overview

#### Our Business

We are a leading developer, publisher and marketer of interactive entertainment for consumers around the globe. We develop and publish products principally through our two wholly-owned labels Rockstar Games and 2K, as well as our Private Division label and Social Point, a leading developer of mobile games. Our products are currently designed for console gaming systems such as Sony's PlayStation®4 ("PS4") and PlayStation®3 ("PS3"), Microsoft's Xbox One® ("Xbox One") and Xbox 360® ("Xbox 360"), the Nintendo Switch, and personal computers ("PC"), including smartphones and tablets. We deliver our products through physical retail, digital download, online platforms, and cloud streaming services.

We endeavor to be the most creative, innovative and efficient company in our industry. Our core strategy is to capitalize on the popularity of video games by developing and publishing high-quality interactive entertainment experiences across a range of genres. We focus on building compelling entertainment franchises by publishing a select number of titles for which we can create sequels and incremental revenue opportunities through virtual currency, add-on content, and in-game purchases. Most of our intellectual property is internally owned and developed, which we believe best positions us financially and competitively. We have established a portfolio of proprietary software content for the major hardware platforms in a wide range of genres, including action, adventure, family/casual, racing, role-playing, shooter, sports and strategy, which we distribute worldwide. We believe that our commitment to creativity and innovation is a distinguishing strength, enabling us to differentiate our products in the marketplace by combining advanced technology with compelling storylines and characters that provide unique gameplay experiences for consumers. We have created, acquired, or licensed a group of highly recognizable brands to match the broad consumer demographics that we serve, ranging from adults to children and game enthusiasts to casual gamers. Another cornerstone of our strategy is to support the success of our products in the marketplace through innovative marketing programs and global distribution on platforms and through channels that are relevant to our target audience. Our revenue is primarily derived from the sale of internally developed software titles and software titles developed by third parties. Operating margins are dependent in part upon our ability to release new, commercially successful software products and to manage effectively their development costs. We have internal development studios located in Australia, Canada, China, Czech Republic, Hungary, India, Spain, the United Kingdom, and the United States. Software titles published by our Rockstar Games label are primarily internally developed. We expect Rockstar Games, our wholly-owned publisher of the Grand Theft Auto, Max Payne, Midnight Club, Red Dead Redemption, and other popular franchises, to continue to be a leader in the action/adventure product category and to create groundbreaking entertainment by leveraging our existing titles as well as by developing new brands. We believe that Rockstar has established a uniquely original, popular cultural phenomenon with its Grand Theft Auto series, which is the interactive entertainment industry's most iconic and critically acclaimed brand and has sold-in over 290 million units. The latest installment, Grand Theft Auto V, has sold in over 100 million units worldwide and includes access to Grand Theft Auto Online. On October 26, 2018, Rockstar Games launched Red Dead Redemption 2, which has been a critical and commercial success that set numerous entertainment industry records. Rockstar Games is also well known for developing brands in other genres, including the L.A. Noire, Bully, and Manhunt franchises. Rockstar Games continues to expand on our established franchises by developing sequels, offering downloadable episodes, content, and virtual currency, and releasing titles for smartphones and tablets.

Our 2K label has published a variety of popular entertainment properties across all key platforms and across a range of genres including shooter, action, role-playing, strategy, sports and family/casual entertainment. We expect 2K to continue to develop new, successful franchises in the future. 2K's internally owned and developed franchises include the critically acclaimed, multi-million unit selling BioShock, Mafia, Sid Meier's Civilization and XCOM series. 2K also publishes externally developed brands, such as Borderlands and Evolve. 2K's realistic sports simulation titles include our flagship NBA 2K series, which continues to be the top-ranked NBA basketball video game, and the WWE 2K professional wrestling series.

Our Private Division label is dedicated to bringing titles from top independent developers to market. Private Division will publish several upcoming titles based on new IP from renowned industry creative talent. Additionally, Private Division is the publisher of Kerbal Space Program.

Social Point develops and publishes popular free-to-play mobile games that deliver high-quality, deeply-engaging entertainment experiences, including its two most successful games, Dragon City and Monster Legends. In addition, Social Point has a robust development pipeline with a number of exciting games planned for launch in the coming years.

We are continuing to execute on our growth initiatives in Asia, where our strategy is to broaden the distribution of our existing products and expand our online gaming presence, especially in China and South Korea. 2K has secured a multi-year

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license from the NBA to develop an online version of the NBA simulation game in China, Taiwan, South Korea, and Southeast Asia. NBA 2K Online, our free-to-play NBA simulation game, which was co-developed by 2K and Tencent, is the top online PC sports game in China with over 37 million registered users. On August 2, 2018, 2K and Tencent commercially launched NBA 2K Online 2 in China. The title is based on the console edition of NBA 2K and includes an array of new features.

In February 2017, we expanded our relationship with the NBA through the creation of the NBA 2K League, a new, professional competitive gaming league. Launched in May 2018, this groundbreaking competitive gaming league is jointly owned by us and the NBA and consists of teams operated by several NBA franchises. The NBA 2K League follows a professional sports league format; the inaugural season included head-to-head competition throughout a regular season, followed by a bracketed playoff system and a finals match-up that was held in August 2018. The NBA 2K League has announced that four additional teams (owned by the NBA's Atlanta Hawks, Brooklyn Nets, Los Angeles Lakers, and Minnesota Timberwolves) will join next season, bringing the NBA 2K League's total to 21 teams.

### Trends and Factors Affecting our Business

**Product Release Schedule.** Our financial results are affected by the timing of our product releases and the commercial success of those titles. Our Grand Theft Auto products in particular have historically accounted for a significant portion of our revenue. Sales of Grand Theft Auto products generated 25.1% of our net revenue for the nine months ended December 31, 2018. In October 2018, we released Red Dead Redemption 2. Sales of Red Dead Redemption products generated 35.0% of our net revenue for the nine months ended December 31, 2018. The timing of our Grand Theft Auto or Red Dead Redemption product releases may affect our financial performance on a quarterly and annual basis.

**Economic Environment and Retailer Performance.** We continue to monitor economic conditions that may unfavorably affect our businesses, such as deteriorating consumer demand, pricing pressure on our products, credit quality of our receivables, and foreign currency exchange rates. Our business is dependent upon a limited number of customers that account for a significant portion of our revenue. Our five largest customers accounted for 68.3% and 67.1% of net revenue during the nine months ended December 31, 2018 and 2017, respectively. As of December 31, 2018 and March 31, 2018, our five largest customers comprised 74.5% and 65.4% of our gross accounts receivable, respectively, with our significant customers (those that individually comprised more than 10% of our gross accounts receivable balance) accounting for 58.8% and 53.2% of such balance at December 31, 2018 and March 31, 2018, respectively. We had two customers who accounted for 44.4% and 14.4%, respectively, of our gross accounts receivable as of December 31, 2018 and two customers who accounted for 37.7% and 15.5%, respectively, of our gross accounts receivable as of March 31, 2018. The economic environment has affected our customers in the past, and may do so in the future. Bankruptcies or consolidations of our large retail customers could seriously hurt our business, due to uncollectible accounts receivables and the concentration of purchasing power among the remaining large retailers. Certain of our large customers sell used copies of our games, which may negatively affect our business by reducing demand for new copies of our games. While the online and downloadable content that we now offer for certain of our titles may serve to reduce used game sales, we expect used game sales to continue to adversely affect our business.

**Hardware Platforms.** We derive most of our revenue from the sale of software products made for video game consoles manufactured by third parties, such as Sony's PS4 and PS3, Microsoft's Xbox One and Xbox 360, and the Nintendo Switch, which comprised 85.1% of our net revenue by product platform for the nine months ended December 31, 2018. The success of our business is dependent upon the consumer acceptance and continued growth in the installed base of these platforms. When new hardware platforms are introduced, demand for software used on older platforms typically declines, which may negatively affect our business during the market transition to the new consoles. Accordingly, our strategy is to focus our development efforts on a select number of the highest quality titles for these platforms, while also expanding our offerings for emerging platforms such as tablets, smartphones and online games.

Online Content and Digital Distribution. The interactive entertainment software industry is delivering a growing amount of content through digital online delivery methods. We provide a variety of online delivered products and offerings. Virtually all of our titles that are available through retailers as packaged goods products are also available through direct digital download (from websites we own and others owned by third parties). In addition, we aim to drive ongoing engagement and incremental revenue from recurrent consumer spending on our titles through virtual currency, add-on content, and in-game purchases. We also publish an expanding variety of titles for tablets and smartphones, which are delivered to consumers through digital download via the Internet. Our "Results of Operations" discloses that net revenue from digital online channels comprised 59.6% of our net revenue by distribution channel for the nine months ended December 31, 2018. We expect online delivery of games and game offerings to continue to grow and to become an increasing part of our business over the long-term.

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## Product Releases

We released the following key titles during the nine months ended December 31, 2018:

| Title  | Publishing Label | Internal or External Development | Platform(s)                        | Date Released  |
|--|------------------|----------------------------------|------------------------------------|--|
| Grand Theft Auto V Premium Online Edition        | Rockstar Games   | Internal                         | PS4, Xbox One, PC                  | April 20, 2018   |
| NBA 2K Online 2                                  | 2K               | External                         | Tencent (China only)               | August 2, 2018   |
| The Golf Club 2019 Featuring PGA TOUR (Digital)  | 2K               | External                         | PS4, Xbox One, PC                  | August 27, 2018  |
| NBA 2K19 20th Anniversary Edition                | 2K               | Internal                         | PS4, Xbox One, Nintendo Switch, PC | September 7, 2018  |
| NBA 2K19 Standard Edition                        | 2K               | Internal                         | PS4, Xbox One, Nintendo Switch, PC | September 11, 2018   |
| WWE 2K19 Woooo! Deluxe Edition                   | 2K               | Internal/External                | PS4, Xbox One, PC                  | October 5, 2018  |
| WWE 2K19   | 2K               | Internal/External                | PS4, Xbox One, PC                  | October 9, 2018  |
| NBA 2K Playgrounds 2                             | 2K               | External                         | PS4, Xbox One, Nintendo Switch, PC | October 16, 2018   |
| Red Dead Redemption 2                            | Rockstar Games   | Internal                         | PS4, Xbox One                      | October 26, 2018   |
| Carnival Games                                   | 2K               | Internal                         | PS4, Xbox One, Nintendo Switch     | November 6, 2018   |
| The Golf Club 2019 Featuring PGA TOUR (Physical) | 2K               | External                         | PS4, Xbox One, PC                  | November 13, 2018 (North America)<br>November 16, 2018 (International) |
| Sid Meier's Civilization VI                      | 2K               | External                         | Nintendo Switch                    | November 16, 2018  |
| Red Dead Online Beta                             | Rockstar Games   | Internal                         | PS4, Xbox One                      | November 27, 2018  |

## Product Pipeline

We have announced the following future key titles to date (this list does not represent all titles currently in development):

| Title  | Publishing Label | Internal or External Development | Platform(s)                      | Expected Release Date |
|--|------------------|----------------------------------|----------------------------------|-----------------------|
| Sid Meier's Civilization VI: Gathering Storm | 2K               | Internal                         | PC                               | February 14, 2019     |
| Ancestors: The Humankind Odyssey             | Private Division | External                         | PS4, Xbox One, PC (digital only) | 2019 (fiscal 2020)    |
| The Outer Worlds                             | Private Division | External                         | PS4, Xbox One, PC                | 2019 (fiscal 2020)    |



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## Critical Accounting Policies and Estimates

Our most critical accounting policies, which are those that require significant judgment, include revenue recognition; price protection and allowances for returns; capitalization and recognition of software development costs and licenses; fair value estimates including valuation of goodwill, intangible assets, and long-lived assets; valuation and recognition of stock-based compensation; and income taxes. In-depth descriptions of these can be found in our Annual Report on Form 10-K for the fiscal year ended March 31, 2018.

During the nine months ended December 31, 2018, there were no significant changes to the above critical accounting policies and estimates, with the exception of our adoption of Topic 606, Revenue from Contracts with Customers.

Refer to Note 1 - Basis of Presentation and Significant Accounting Policies in the Notes to our Condensed

Consolidated Financial Statements for disclosures regarding our updated revenue recognition accounting policies.

Recently Adopted and Recently Issued Accounting Pronouncements

See Note 1 - Basis of Presentation and Significant Accounting Policies for further discussion.

## Operating Metric

## Net Bookings

We monitor Net Bookings as a key operating metric in evaluating the performance of our business. Net Bookings is defined as the net amount of products and services sold digitally or sold-in physically during the period and includes licensing fees, merchandise, in-game advertising, strategy guides, and publisher incentives. Net Bookings were as follows:

|              | Three Months Ended December 31, |           |                         |                              | Nine Months Ended December 31, |             |                         |                              |
|--------------|---------------------------------|-----------|-------------------------|------------------------------|--------------------------------|-------------|-------------------------|------------------------------|
|              | 2018                            | 2017      | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) | 2018                           | 2017        | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
| Net Bookings | \$1,568,568                     | \$653,939 | \$914,629               | 139.9 %                      | \$2,440,314                    | \$1,579,234 | \$861,080               | 54.5 %                       |

For the three months ended December 31, 2018, Net Bookings increased by \$914.6 million as compared to the prior year period due primarily to Red Dead Redemption 2, which released in October 2018, partially offset by a decrease from Grand Theft Auto V and Grand Theft Auto Online. For the nine months ended December 31, 2018, Net Bookings increased by \$861.1 million as compared to the prior year period due primarily to Red Dead Redemption 2, which released in October 2018, partially offset by a decrease from Grand Theft Auto V and Grand Theft Auto Online.

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Results of Operations

The following tables set forth, for the periods indicated, our Condensed Consolidated Statements of Operations, net revenue by geographic region, net revenue by platform, net revenue by distribution channel, and net revenue by content type:

| (thousands of dollars)               | Three Months Ended December 31, |         |           |         | Nine Months Ended December 31, |         |             |         |
|--------------------------------------|---------------------------------|---------|-----------|---------|--------------------------------|---------|-------------|---------|
|                                      | 2018                            |         | 2017      |         | 2018                           |         | 2017        |         |
| Net revenue                          | \$1,248,738                     | 100.0 % | \$480,840 | 100.0 % | \$2,129,387                    | 100.0 % | \$1,342,618 | 100.0 % |
| Cost of goods sold                   | 898,484                         | 72.0 %  | 267,983   | 55.7 %  | 1,264,730                      | 59.4 %  | 709,100     | 52.8 %  |
| Gross profit                         | 350,254                         | 28.0 %  | 212,857   | 44.3 %  | 864,657                        | 40.6 %  | 633,518     | 47.2 %  |
| Selling and marketing                | 161,322                         | 12.9 %  | 79,513    | 16.5 %  | 313,793                        | 14.7 %  | 208,641     | 15.5 %  |
| General and administrative           | 70,638                          | 5.7 %   | 65,951    | 13.7 %  | 205,693                        | 9.7 %   | 187,378     | 14.0 %  |
| Research and development             | 62,305                          | 5.0 %   | 49,977    | 10.4 %  | 173,582                        | 8.2 %   | 142,245     | 10.6 %  |
| Depreciation and amortization        | 10,140                          | 0.8 %   | 7,864     | 1.6 %   | 29,151                         | 1.4 %   | 34,490      | 2.6 %   |
| Business reorganization              | (5,930)                         | (0.5)%  | 700       | 0.1 %   | (6,172)                        | (0.3)%  | 13,012      | 1.0 %   |
| Total operating expenses             | 298,475                         | 23.9 %  | 204,005   | 42.4 %  | 716,047                        | 33.6 %  | 585,766     | 43.6 %  |
| Income from operations               | 51,779                          | 4.1 %   | 8,852     | 1.8 %   | 148,610                        | 7.0 %   | 47,752      | 3.6 %   |
| Interest and other, net              | 8,071                           | 0.6 %   | 3,374     | 0.7 %   | 19,647                         | 0.9 %   | (2,403)     | (0.2)%  |
| Income before income taxes           | 59,850                          | 4.8 %   | 12,226    | 2.5 %   | 168,257                        | 7.9 %   | 45,349      | 3.4 %   |
| Benefit from income taxes            | 120,098                         | 9.6 %   | 12,914    | 2.7 %   | 108,750                        | 5.1 %   | 37,331      | 2.8 %   |
| Net income                           | \$179,948                       | 14.4 %  | \$25,140  | 5.2 %   | \$277,007                      | 13.0 %  | \$82,680    | 6.2 %   |
|                                      | Three Months Ended December 31, |         |           |         | Nine Months Ended December 31, |         |             |         |
|                                      | 2018                            |         | 2017      |         | 2018                           |         | 2017        |         |
| Net revenue by geographic region:    |                                 |         |           |         |                                |         |             |         |
| United States                        | \$651,568                       | 52.2 %  | \$262,338 | 54.6 %  | \$1,152,285                    | 54.1 %  | \$796,603   | 59.3 %  |
| International                        | 597,170                         | 47.8 %  | 218,502   | 45.4 %  | 977,102                        | 45.9 %  | 546,015     | 40.7 %  |
| Net revenue by platform:             |                                 |         |           |         |                                |         |             |         |
| Console                              | \$1,144,459                     | 91.6 %  | \$394,461 | 82.0 %  | \$1,811,429                    | 85.1 %  | \$1,099,843 | 81.9 %  |
| PC and other                         | 104,279                         | 8.4 %   | 86,379    | 18.0 %  | 317,958                        | 14.9 %  | 242,775     | 18.1 %  |
| Net revenue by distribution channel: |                                 |         |           |         |                                |         |             |         |
| Digital online                       | \$594,722                       | 47.6 %  | \$258,442 | 53.7 %  | \$1,268,140                    | 59.6 %  | \$829,564   | 61.8 %  |
| Physical retail and other            | 654,016                         | 52.4 %  | 222,398   | 46.3 %  | 861,247                        | 40.4 %  | 513,054     | 38.2 %  |
| Net revenue by content:              |                                 |         |           |         |                                |         |             |         |
| Full game and other                  | \$952,182                       | 76.3 %  | \$326,894 | 68.0 %  | \$1,351,202                    | 63.5 %  | \$801,626   | 59.7 %  |
| Recurrent consumer spending          | 296,556                         | 23.7 %  | 153,946   | 32.0 %  | 778,185                        | 36.5 %  | 540,992     | 40.3 %  |

Three Months Ended December 31, 2018 Compared to December 31, 2017

| (thousands of dollars)                      | 2018        | %       | 2017      | %       | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|---|-------------|---------|-----------|---------|-------------------------|------------------------------|
| Net revenue                                 | \$1,248,738 | 100.0 % | \$480,840 | 100.0 % | \$767,898               | 159.7 %                      |
| Internal royalties                          | 401,382     | 32.1 %  | 112,996   | 23.5 %  | 288,386                 | 255.2 %                      |
| Software development costs and royalties(1) | 265,166     | 21.2 %  | 54,008    | 11.2 %  | 211,158                 | 391.0 %                      |
| Product costs                               | 183,208     | 14.7 %  | 69,492    | 14.5 %  | 113,716                 | 163.6 %                      |
| Licenses                                    | 48,728      | 3.9 %   | 31,487    | 6.5 %   | 17,241                  | 54.8 %                       |
| Cost of goods sold                          | 898,484     | 72.0 %  | 267,983   | 55.7 %  | 630,501                 | 235.3 %                      |
| Gross profit                                | \$350,254   | 28.0 %  | \$212,857 | 44.3 %  | \$137,397               | 64.5 %                       |

(1)



Includes \$96,082 and \$(8,262) of stock-based compensation expense in 2018 and 2017, respectively, in software development costs and royalties.

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In general, the adoption of Topic 606 results in a more accelerated revenue pattern, due primarily to (i) the elimination of the requirement for vendor-specific objective evidence (“VSOE”) of fair value when allocating between multiple performance obligations and (ii) the change of our estimated service period to a user life. However, the impact on a given period may differ from this general trend. In October 2018, we released Red Dead Redemption 2. The acceleration of revenue for this title was material and is the primary component of the significant increases as a result of the adoption of Topic 606 throughout the discussion below. See Note 1 and Note 2 to our Condensed Consolidated Financial Statements for further information.

For the three months ended December 31, 2018, net revenue increased by \$767.9 million as compared to the prior year period. This increase included a \$762.2 million increase in net revenue as a result of the adoption of Topic 606, as described above. The remaining increase was due to (i) an increase of \$38.1 million in net revenue from Red Dead Redemption 2 and (ii) an increase of \$10.4 million in net revenue from our Civilization franchise, partially offset by (i) a \$22.1 million decrease in net revenue from our WWE 2K franchise and (ii) a decrease of \$20.4 million in net revenue from L.A. Noire.

Net revenue from console games increased by \$750.0 million and accounted for 91.6% of our total net revenue for the three months ended December 31, 2018, as compared to 82.0% for the prior year period. The increase in net revenue from console games included a \$744.1 million increase in net revenue as a result of the adoption of Topic 606, as described above. The remaining increase was due to an increase in net revenue from Red Dead Redemption 2, our Civilization franchise, and Carnival Games. These increases were partially offset by lower net revenue from our WWE 2K franchise and L.A. Noire. Net revenue from PC and other increased by \$17.9 million and accounted for 8.4% of our total net revenue for the three months ended December 31, 2018, as compared to 18.0% for the prior year period. The increase in net revenue from PC and other was due to an \$18.0 million increase in net revenue as a result of the adoption of Topic 606. Offsetting this increase was a net decrease due to a decrease in net revenue from our NBA 2K franchise, partially offset by an increase in net revenue from Red Dead Redemption 2 merchandise.

Net revenue from digital online channels increased by \$336.3 million and accounted for 47.6% of our total net revenue for the three months ended December 31, 2018, as compared to 53.7% for the prior year period. The increase in net revenue from digital online channels included a \$293.0 million increase in net revenue as a result of the adoption of Topic 606, as described above. The remaining increase was due to an increase in net revenue from our NBA 2K franchise, Red Dead Redemption 2, Grand Theft Auto Online, and our Civilization franchise. Net revenue from physical retail and other channels increased by \$431.6 million and accounted for 52.4% of our total net revenue for the three months ended December 31, 2018, as compared to 46.3% for the same period in the prior year period. The increase in net revenue from physical retail and other channels was due to a \$469.2 million increase as a result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease due to a decrease in net revenue from our WWE 2K franchise, L.A. Noire, our NBA 2K franchise, and Grand Theft Auto V, partially offset by an increase in net revenue from Red Dead Redemption 2.

Net revenue from recurrent consumer spending on our titles through virtual currency, add-on content, and in-game purchases increased by \$142.6 million and accounted for 23.7% of net revenue for the three months ended December 31, 2018, as compared to 32.0% of net revenue for the prior year period. The increase in net revenue from recurrent consumer spending included a \$104.1 million increase in net revenue as a result of the adoption of Topic 606. The increase is also due to higher net revenue from our NBA 2K franchise, Grand Theft Auto Online, and Red Dead Redemption 2. Net revenue from full game and other increased by \$625.3 million and accounted for 76.3% of net revenue for the three months ended December 31, 2018 as compared to 68.0% of net revenue for the prior year period. The increase in net revenue from full game and other was due to a \$658.1 million increase as a result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease due to lower net revenue from our WWE 2K franchise, L.A. Noire, Grand Theft Auto V, and our NBA 2K franchise, partially offset by an increase in net revenue from Red Dead Redemption 2.

Gross profit as a percentage of net revenue for the three months ended December 31, 2018 was 28.0% as compared to 44.3% for the prior year period. The adoption of Topic 606 resulted in 52.0% increase in gross profit percentage, which significantly offset the overall decrease. The remaining decrease, which would have resulted in a negative gross

margin, was due to higher royalties as a percentage of net revenue due to the timing of when royalties are earned and higher amortization of capitalized software costs as a percentage of net revenue.

Net revenue earned outside of the United States increased by \$378.7 million and accounted for 47.8% of our total net revenue for the three months ended December 31, 2018, as compared to 45.4% in the prior year period. The increase in net revenue outside of the United States was due primarily to a \$386.1 million increase as a result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease due to lower net revenue from L.A. Noire, our WWE 2K franchise, and Grand Theft Auto V, partially offset by an increase in net revenue from Red Dead Redemption 2, Grand Theft Auto Online, and our Civilization franchise. Changes in foreign currency exchange rates decreased net revenue by \$7.6 million and decreased gross profit by \$4.6 million for the three months ended December 31, 2018 as compared to the prior year period.

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## Operating Expenses

| (thousands of dollars)        | 2018       | % of<br>net<br>revenue | 2017       | % of<br>net<br>revenue | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|-------------------------------|------------|------------------------|------------|------------------------|-------------------------|------------------------------|
| Selling and marketing         | \$ 161,322 | 12.9 %                 | \$ 79,513  | 16.5 %                 | \$ 81,809               | 102.9 %                      |
| General and administrative    | 70,638     | 5.7 %                  | 65,951     | 13.7 %                 | 4,687                   | 7.1 %                        |
| Research and development      | 62,305     | 5.0 %                  | 49,977     | 10.4 %                 | 12,328                  | 24.7 %                       |
| Depreciation and amortization | 10,140     | 0.8 %                  | 7,864      | 1.6 %                  | 2,276                   | 28.9 %                       |
| Business reorganization       | (5,930 )   | (0.5 )%                | 700        | 0.1 %                  | (6,630 )                | (947.1 )%                    |
| Total operating expenses(1)   | \$ 298,475 | 23.9 %                 | \$ 204,005 | 42.4 %                 | \$ 94,470               | 46.3 %                       |

(1) Includes stock-based compensation expense, which was allocated as follows (in thousands):

|                            | 2018      | 2017     |
|----------------------------|-----------|----------|
| General and administrative | \$ 13,790 | \$ 3,015 |
| Selling and marketing      | 6,673     | 16,051   |
| Research and development   | 7,123     | 2,224    |

Changes in foreign currency exchange rates decreased total operating expenses by \$3.3 million for the three months ended December 31, 2018, as compared to the prior year period.

**Selling and marketing**

Selling and marketing expenses increased by \$81.8 million for the three months ended December 31, 2018, as compared to the prior year period, due primarily to higher advertising expenses for Red Dead Redemption 2 and our NBA 2K franchise. The increase was also due to higher personnel expenses due to increased headcount.

**General and administrative**

General and administrative expenses increased by \$4.7 million for the three months ended December 31, 2018, as compared to the prior year period, due to (i) increases in personnel expenses for additional headcount, (ii) an increase in IT-related expenses for cloud-based services, and (iii) increases in rent expense. These increases were partially offset by a decrease in stock compensation expense related primarily to our management agreement with ZelnickMedia as a result of our early adoption of ASU 2018-07 as of April 1, 2018, which eliminated the need for remeasurement of non-employee awards at the end of each reporting period, and insurance recoveries.

General and administrative expenses for the three months ended December 31, 2018 and 2017 included occupancy expense (primarily rent, utilities and office expenses) of \$5.5 million and \$4.5 million, respectively, related to our development studios.

**Research and development**

Research and development expenses increased by \$12.3 million for the three months ended December 31, 2018, as compared to the prior year period, due primarily to an increase in personnel expenses for additional headcount and an increase in production and development expenses for titles for which technological feasibility has not been established.

**Depreciation and Amortization**

Depreciation and amortization expenses increased by \$2.3 million for the three months ended December 31, 2018 as compared to the prior year period, due primarily to IT infrastructure costs and an increase in depreciation expense due to the move to our new corporate headquarters in December 2017.

**Business reorganization**

During the three months ended December 31, 2018, business reorganization expense decreased \$6.6 million as a result of a benefit due to updating estimates for our 2016 Plan and costs related to our 2018 Plan in the prior year period with no corresponding costs in the current year period.

**Interest and other, net**

Interest and other, net was income of \$8.1 million for the three months ended December 31, 2018, as compared to \$3.4 million for the prior year period. The change was due primarily to higher interest income due to the nature of our investments and

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the rise in interest rates on those investments, and lower interest expense related to our 1.00% Convertible Notes, which matured on July 1, 2018.

Benefit for Income Taxes

The benefit for income taxes for the three months ended December 31, 2018 is based on our projected annual effective tax rate for fiscal year 2019, adjusted for specific items that are required to be recognized in the period in which they are incurred. The benefit for income taxes was \$120.1 million for the three months ended December 31, 2018 as compared to a benefit from income taxes of \$12.9 million for the prior year period.

When compared to the statutory rate of 21.0%, the effective tax rate of (200.7)% for the three months ended December 31, 2018 was due primarily to a tax benefit of \$108.7 million resulting from changes in our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized, a tax benefit of \$15.4 million due to the geographic mix of earnings, a tax benefit of \$12.0 million for excess tax benefits from employee stock compensation, and a tax benefit of \$6.5 million as a result of tax credits anticipated to be utilized. To a lesser extent, our rate was also affected by the Act.

In the prior year period, when compared to our blended statutory rate of 31.6%, the effective tax rate of (105.6)% for the three months ended December 31, 2017 was due primarily to provisional amounts recorded as a result of the Act (as described in Note 15 of our Condensed Consolidated Financial Statements), discrete tax benefits recorded of \$12.6 million from changes in unrecognized tax benefits due primarily to expiration in statute of limitations, recorded tax benefit of \$9.8 million due to changes in our valuation allowance relating to temporary items and tax credits anticipated to be utilized, and \$4.1 million for excess tax benefits from employee stock-based compensation as a component of the benefit from income taxes (previously excess tax benefit and tax deficiencies were recognized in Additional paid-in-capital). In addition, our rate was impacted by tax credits and geographic mix of earnings.

The change in the effective tax rate, when compared to the prior year period's effective tax rate, is due primarily to the release of our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized during the three months ended December 31, 2018, changes in our projected annual effective tax rate resulting from the Act, discrete tax benefits recorded from changes in unrecognized tax benefits due primarily to expiration in statute of limitations, increased excess tax benefits from employee stock-based compensation, and decreased tax expense from the one-time transition tax. To a lesser extent, the effective tax rate was impacted period to period due to geographic mix of earnings.

We anticipate that additional excess tax benefits from employee stock compensation, tax credits, and changes in our geographic mix of earnings could have a significant impact on our effective tax rate in the future. In addition, we are regularly examined by domestic and foreign taxing authorities. Examinations may result in tax assessments in excess of amounts claimed and the payment of additional taxes. We believe our tax positions comply with applicable tax law, and that we have adequately provided for reasonably foreseeable tax assessments. It is possible that settlement of audits and/or the expiration of the statute of limitations could have an impact on our effective tax rate in future periods.

The accounting for share-based compensation will increase or decrease our effective tax rate based on the difference between our share-based compensation expense and the deductions taken on our tax return, which depends on the stock price at the time of the employee award vesting. Since we recognize excess tax benefits on a discrete basis, we anticipate that our effective tax rate will vary from quarter to quarter depending on our stock price in each period.

On June 21, 2018, the U.S. Supreme Court issued its decision in *South Dakota v. Wayfair*, which overturned previous case law that precluded states from requiring retailers to collect sales tax on sales made to in-state customers unless the retailer had physical presence in the state. Although this case is limited to sales tax collection obligations, we continue to monitor the potential impact of this decision on our state income tax footprint.

The ultimate amount of tax payable in a given financial statement period may be materially affected by sudden or unforeseen changes in tax laws, changes in the mix and level of earnings by taxing jurisdictions, or changes to existing accounting rules or regulations. For example, on July 24, 2018, the Ninth Circuit Court of Appeals issued an opinion in *Altera Corp. v. Commissioner* requiring related parties in an intercompany cost-sharing arrangement to share

expenses related to stock compensation. On August 7, 2018, the opinion was withdrawn to allow time for a reconstituted panel to confer. We will continue to monitor ongoing developments and the final opinion could have a material impact on our Consolidated Financial Statements.

Net income and earnings per share

For the three months ended December 31, 2018, net income was \$179.9 million, as compared to \$25.1 million in the prior year period. Diluted earnings per share for the three months ended December 31, 2018, was \$1.57, as compared to diluted earnings per share of \$0.21 in the prior year period. Diluted weighted average shares of 114.7 million were 2.9 million shares

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lower as compared to the prior year period, due primarily to the repurchase of common stock. See Note 11 to our Condensed Consolidated Financial Statements for additional information regarding earnings per share.

Nine Months Ended December 31, 2018 Compared to December 31, 2017

| (thousands of dollars)                                  | 2018        | %      | 2017        | %      | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |   |
|---|-------------|--------|-------------|--------|-------------------------|------------------------------|---|
| Net revenue   | \$2,129,387 | 100.0% | \$1,342,618 | 100.0% | \$786,769               | 58.6%                        | % |
| Internal royalties                                      | 536,662     | 25.2%  | 294,749     | 22.0%  | 241,913                 | 82.1%                        | % |
| Product costs   | 277,234     | 13.0%  | 156,124     | 11.6%  | 121,110                 | 77.6%                        | % |
| Software development costs and royalties <sup>(1)</sup> | 337,603     | 15.9%  | 164,419     | 12.2%  | 173,184                 | 105.3%                       | % |
| Licenses  | 113,231     | 5.3%   | 93,808      | 7.0%   | 19,423                  | 20.7%                        | % |
| Cost of goods sold                                      | 1,264,730   | 59.4%  | 709,100     | 52.8%  | 555,630                 | 78.4%                        | % |
| Gross profit  | \$864,657   | 40.6%  | \$633,518   | 47.2%  | \$231,139               | 36.5%                        | % |

<sup>(1)</sup> Includes \$107,740 and \$23,284 of stock-based compensation expense in 2018 and 2017, respectively, in software development costs and royalties.

For the nine months ended December 31, 2018, net revenue increased by \$786.8 million as compared to the prior year period. This increase included a \$783.4 million increase in net revenue as a result of the adoption of Topic 606, as described above. The remaining net increase was due to (i) an increase of \$38.1 million in net revenue from Red Dead Redemption 2, (ii) an increase of \$37.1 million in net revenue from Grand Theft Auto Online, and (iii) an increase of \$27.4 million from our NBA 2K franchise. These increases were offset by (i) a decrease of \$48.0 million in net revenue from Grand Theft Auto V, (ii) a decrease of \$23.0 million in net revenue from our WWE 2K franchise, and (iii) a decrease of \$18.4 million in net revenue from L.A. Noire.

Net revenue from console games increased by \$711.6 million and accounted for 85.1% of our total net revenue for the nine months ended December 31, 2018, as compared to 81.9% for the prior year period. The increase in net revenue from console games included a \$711.9 million increase in net revenue as the result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease due to decreases in net revenue from Grand Theft Auto V, our WWE 2K franchise, L.A. Noire, and Mafia III. These decreases were offset by increases in net revenue from Red Dead Redemption 2, Grand Theft Auto Online, our NBA 2K franchise, and our Civilization franchise. Net revenue from PC and other increased by \$75.2 million and accounted for 14.9% of our total net revenue for the nine months ended December 31, 2018, as compared to 18.1% for the prior year period. The increase in net revenue from PC and other included a \$71.5 million increase in net revenue as a result of the adoption of Topic 606. This increase is also due to an increase in net revenue from Grand Theft Auto Online, Red Dead Redemption 2 merchandise, and Monster Legends. These increases were partially offset by a decrease in net revenue from XCOM 2 and Grand Theft Auto V. Net revenue from digital online channels increased by \$438.6 million and accounted for 59.6% of our total net revenue for the nine months ended December 31, 2018, as compared to 61.8% for the prior year period. The increase in net revenue from digital online channels included a \$348.2 million increase in net revenue as a result of the adoption of Topic 606, as described above. The remaining increase was due to higher net revenue from our NBA 2K franchise, Grand Theft Auto Online, and Red Dead Redemption 2, partially offset by a decrease in net revenue from XCOM 2. Net revenue from physical retail and other channels increased by \$348.2 million and accounted for 40.4% of our total net revenues for the nine months ended December 31, 2018, as compared to 38.2% for the same period in the prior year period. The increase in net revenue from physical retail and other channels included a \$435.2 million increase in net revenue as the result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease in net revenue from Grand Theft Auto V, our WWE 2K franchise, and our NBA 2K franchise, partially offset by higher net revenue from Red Dead Redemption 2.

Net revenue from recurrent consumer spending on our titles through virtual currency, add-on content, and in-game purchases increased by \$237.2 million and accounted for 36.5% of net revenue for the nine months ended December 31, 2018, as compared to 40.3% of net revenue for the prior year period. The increase in net revenue from recurrent consumer spending included a \$147.8 million increase as a result of the adoption of Topic 606. The remaining



increase was due to higher net revenues from our NBA 2K franchise, Grand Theft Auto Online, and our Civilization franchise, partially offset by a decrease in net revenue from Mafia III. Net revenue from full game and other increased by \$549.6 million and accounted for 63.5% of net revenue for the nine months ended December 31, 2018 as compared to 59.7% of net revenue for the prior year period. The increase in net revenue from full game and other included a \$635.6 million increase in net revenue as the result of the adoption of Topic 606, as described above. Offsetting this increase was a net decrease due to lower net revenue from Grand Theft Auto V, our WWE 2K franchise, L.A. Noire, and our NBA 2K franchise, partially offset by an increase in net revenue from Red Dead Redemption 2.

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Gross profit as a percentage of net revenue for the nine months ended December 31, 2018 was 40.6% as compared to 47.2% for the prior year period. The adoption of Topic 606 resulted in an 11.5% increase in gross profit percentage, which offset the overall decrease. The remaining decrease was due to higher internal royalties as a percentage of net revenue due to the timing of when royalties are earned.

Net revenue earned outside of the United States increased by \$431.1 million, and accounted for 45.9% of our total net revenue for the nine months ended December 31, 2018, as compared to 40.7% in the prior year period. The increase in net revenue earned outside the United States included a \$429.7 million increase in net revenue as the result of the adoption of Topic 606, as described above. The remaining increase was due to an increase in net revenue from Red Dead Redemption 2, our NBA 2K franchise, and Grand Theft Auto Online, partially offset by a decrease in net revenue from Grand Theft Auto V. Changes in foreign currency exchange rates decreased net revenue by \$5.3 million and decreased gross profit by \$3.7 million for the nine months ended December 31, 2018 as compared to the prior year period.

## Operating Expenses

| (thousands of dollars)        | 2018      | % of<br>net<br>revenue | 2017      | % of<br>net<br>revenue | Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|-------------------------------|-----------|------------------------|-----------|------------------------|-------------------------|------------------------------|
| Selling and marketing         | \$313,793 | 14.7 %                 | \$208,641 | 15.5 %                 | \$105,152               | 50.4 %                       |
| General and administrative    | 205,693   | 9.7 %                  | 187,378   | 14.0 %                 | 18,315                  | 9.8 %                        |
| Research and development      | 173,582   | 8.2 %                  | 142,245   | 10.6 %                 | 31,337                  | 22.0 %                       |
| Depreciation and amortization | 29,151    | 1.4 %                  | 34,490    | 2.6 %                  | (5,339 )                | (15.5 )%                     |
| Business reorganization       | (6,172)   | (0.3 )%                | 13,012    | 1.0 %                  | (19,184 )               | (147.4 )%                    |
| Total operating expenses (1)  | \$716,047 | 33.6 %                 | \$585,766 | 43.6 %                 | \$130,281               | 22.2 %                       |

(1) Includes stock-based compensation expense, which was allocated as follows (in thousands):

|                            | 2018     | 2017    |
|----------------------------|----------|---------|
| General and administrative | \$38,234 | \$8,787 |
| Selling and marketing      | 16,321   | 48,629  |
| Research and development   | 16,314   | 12,990  |
| Business reorganization    | —        | 2,421   |

Changes in foreign currency exchange rates decreased total operating expenses by \$0.8 million for the nine months ended December 31, 2018, as compared to the prior year period.

## Selling and marketing

Selling and marketing expenses increased by \$105.2 million for the nine months ended December 31, 2018, as compared to the prior year period, due primarily to higher advertising expenses for Red Dead Redemption 2 and our NBA 2K franchise. The increase was also due to higher personnel expenses due to increased headcount.

## General and administrative

General and administrative expenses increased by \$18.3 million for the nine months ended December 31, 2018, as compared to the prior year period, due to (i) increases in personnel expenses for additional headcount, (ii) a reduction of expense in the prior period related to updating the fair value of contingent consideration from our acquisition of Social Point, (iii) increases in IT related expenses for cloud-based services, and (iv) increases in rent expense. These increases were partially offset by a decrease in stock compensation expense related primarily to our management agreement with ZelnickMedia as a result of our early adoption of ASU 2018-07 as of April 1, 2018, which eliminated the need for remeasurement of non-employee awards at the end of each reporting period, and insurance recoveries. General and administrative expenses for the nine months ended December 31, 2018 and 2017 included occupancy expense (primarily rent, utilities and office expenses) of \$16.5 million and \$13.2 million, respectively, related to our development studios.

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### Research and development

Research and development expenses increased by \$31.3 million for the nine months ended December 31, 2018, as compared to the prior year period, due primarily to increased personnel expenses due to increased headcount and an increase in production and development expenses for titles for which technological feasibility has not been established.

### Depreciation and Amortization

Depreciation and amortization expenses for the nine months ended December 31, 2018 decreased by \$5.3 million, as compared to the prior year period, due primarily to the recognition of an \$11.3 million impairment charge in September 2017, as a result of our decision not to proceed with further development of certain IPR&D from our acquisition of Social Point. The decrease was partially offset by an increase in depreciation expense due primarily to the move to our new corporate headquarters in December 2017 and an increase in IT infrastructure costs.

### Business reorganization

During the nine months ended December 31, 2018, business reorganization expense decreased \$19.2 million as a result of a benefit due to updating estimates for our 2016 Plan and costs related to our 2018 Plan in the prior year period with no corresponding costs in the current year period.

### Interest and other, net

Interest and other, net was income of \$19.6 million for the nine months ended December 31, 2018, as compared to an expense of \$2.4 million for the prior year period. The change was due primarily to higher interest income due to the nature of our investments and the rise in interest rates on those investments, and lower expense related to our 1.00% Convertible Notes, which matured on July 1, 2018.

### Benefit for Income Taxes

The benefit for income taxes for the nine months ended December 31, 2018 is based on our projected annual effective tax rate for fiscal year 2019, adjusted for specific items that are required to be recognized in the period in which they are incurred. The benefit for income taxes was \$108.8 million for the nine months ended December 31, 2018 as compared to a benefit from income taxes of \$37.3 million for the prior year period.

When compared to the statutory rate of 21.0%, the effective tax rate of (64.6)% for the nine months ended December 31, 2018 was due primarily to a tax benefit of \$108.7 million as a result from changes in our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized, a tax benefit of \$18.9 million for excess tax benefits from employee stock compensation, a tax benefit of \$15.3 million as a result of tax credits anticipated to be utilized, and a net tax benefit of \$4.7 million due to the geographic mix of earnings. To a lesser extent, our rate was also affected by the Act.

In the prior year period, when compared to our blended statutory rate of 31.6%, the effective tax rate of (82.3)% for the nine months ended December 31, 2017 was due primarily to provisional amounts recorded as a result of the Act (as described in Note 15), \$28.6 million of excess tax benefits from employee stock-based compensation as a component of the benefit from income taxes (previously excess tax benefit and tax deficiencies were recognized in Additional paid-in-capital), recorded tax benefit of \$14.4 million as a result of changes in our valuation allowance relating to temporary items and tax carryforwards anticipated to be utilized, discrete tax benefits recorded of \$11.2 million from changes in unrecognized tax benefits due primarily to expiration of statute of limitations, and a tax benefit of \$8.9 million resulting from tax credits anticipated to be utilized. To a lesser extent, our rate was also impacted by tax credits and geographic mix of earnings.

The change in the effective tax rate, when compared to the prior year period's effective tax rate, is due primarily to the release of our valuation allowance on certain U.S. deferred tax assets that are more-likely-than-not to be realized during the nine months ended December 31, 2018, changes in our projected annual effective tax rate resulting from the Act, discrete tax benefits recorded from changes in unrecognized tax benefits primarily due to expiration in statute of limitations, increased excess tax benefits from employee stock-based compensation, and decreased tax expense relating to the reduction in one-time transition tax. To a lesser extent, the effective tax rate was impacted period to period due to geographic mix of earnings and tax credits.

We anticipate that additional excess tax benefits from employee stock compensation, tax credits, and changes in our geographic mix of earnings could have a significant impact on our effective tax rate in the future. In addition, we are regularly examined by domestic and foreign taxing authorities. Examinations may result in tax assessments in excess of amounts claimed and the payment of additional taxes. We believe our tax positions comply with applicable tax law, and that we have adequately provided for reasonably foreseeable tax assessments. It is possible that settlement of audits and/or the expiration of the statute of limitations could have an impact on our effective tax rate in future periods.

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The accounting for share-based compensation will increase or decrease our effective tax rate based on the difference between our share-based compensation expense and the deductions taken on our tax return, which depends on the stock price at the time of the employee award vesting. Since we recognize excess tax benefits on a discrete basis, we anticipate that our effective tax rate will vary from quarter to quarter depending on our stock price in each period. On June 21, 2018, the U.S. Supreme Court issued its decision in *South Dakota v. Wayfair*, which overturned previous case law that precluded states from requiring retailers to collect and remit sales tax on sales made to in-state customers unless the retailer had physical presence in the state. Although this case is limited to sales tax collection obligations, we continue to monitor the potential impact of this decision on our state income tax footprint.

The ultimate amount of tax payable in a given financial statement period may be materially affected by sudden or unforeseen changes in tax laws, changes in the mix and level of earnings by taxing jurisdictions, or changes to existing accounting rules or regulations. For example, on July 24, 2018, the Ninth Circuit Court of Appeals issued an opinion in *Altera Corp. v. Commissioner* requiring related parties in an intercompany cost-sharing arrangement to share expenses related to stock compensation. On August 7, 2018, the opinion was withdrawn to allow time for a reconstituted panel to confer. We will continue to monitor ongoing developments and the final opinion could have a material impact on our Consolidated Financial Statements.

### Net income and earnings per share

For the nine months ended December 31, 2018, net income was \$277.0 million, as compared to net income of \$82.7 million in the prior year period. For the nine months ended December 31, 2018, diluted earnings per share was \$2.41 as compared to diluted earnings per share of \$0.74 in the prior year period. Diluted weighted average shares of 114.9 million were 3.8 million shares higher as compared to the prior year period, due primarily to the settlement of our 1.00% Convertible Notes by converting those notes to shares of our common stock using the stated conversion rate and, to a lesser extent, normal stock compensation activity including grants and forfeitures, offset by share repurchases. See Note 11 to our Condensed Consolidated Financial Statements for additional information regarding earnings per share.

### Liquidity and Capital Resources

Our primary cash requirements have been to fund (i) the development, manufacturing, and marketing of our published products, (ii) working capital, (iii) acquisitions, and (iv) capital expenditures. We expect to rely on cash and cash equivalents as well as on short-term investments, funds provided by our operating activities, and our Credit Agreement to satisfy our working capital needs.

### Short-term Investments

As of December 31, 2018, we had \$545.7 million of short-term investments, which are highly liquid in nature and represent an investment of cash that is available for current operations. From time to time, we may purchase additional short-term investments depending on future market conditions and liquidity needs.

### Credit Agreement

In December 2017, we entered into a Seventh Amendment to our Second Amended and Restated Credit Agreement (as amended, the "Credit Agreement"). The Credit Agreement provides for borrowings of up to \$100.0 million, which may be increased by up to \$100.0 million pursuant to the terms of the Credit Agreement, and is secured by substantially all of our assets and the equity of our subsidiaries. The Credit Agreement expires on August 18, 2019. Revolving loans under the Credit Agreement bear interest at our election of (a) 0.25% to 0.75% above a certain base rate (5.75% at December 31, 2018), or (b) 1.25% to 1.75% above the LIBOR Rate (approximately 2.52% at December 31, 2018), with the margin rate subject to the achievement of certain average liquidity levels. We are also required to pay a monthly fee on the unused available balance, ranging from 0.25% to 0.375% based on availability. Availability under the Credit Agreement is unrestricted when liquidity is at least \$300.0 million. When liquidity is below \$300.0 million, availability under the Credit Agreement is restricted by our United States and United Kingdom based accounts receivable and inventory balances. The Credit Agreement also allows for the issuance of letters of credit in an aggregate amount of up to \$5.0 million.

As of December 31, 2018, there was \$98.3 million available to borrow under the Credit Agreement and we had \$1.7 million of letters of credit outstanding. At December 31, 2018, we had no outstanding borrowings under the Credit Agreement.

The Credit Agreement contains covenants that substantially limit us and our subsidiaries' ability to: create, incur, assume or be liable for indebtedness; dispose of assets outside the ordinary course of business; acquire, merge or consolidate with or into

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another person or entity; create, incur or allow any lien on any of their respective properties; make investments; or pay dividends or make distributions (each subject to certain limitations); or optionally prepay any indebtedness (subject to certain exceptions, including an exception permitting the redemption of our unsecured convertible senior notes upon the meeting of certain minimum liquidity requirements). In addition, the Credit Agreement provides for certain events of default such as nonpayment of principal and interest, breaches of representations and warranties, noncompliance with covenants, acts of insolvency, default on indebtedness held by third parties and default on certain material contracts (subject to certain limitations and cure periods). The Credit Agreement also contains a requirement that we maintain an interest coverage ratio of more than one to one for the trailing twelve-month period, if certain average liquidity levels fall below \$30.0 million.

**1.00% Convertible Notes Due 2018**

On June 18, 2013, we issued \$250.0 million aggregate principal amount of 1.00% Convertible Notes due 2018. The 1.00% Convertible Notes were issued at 98.5% of par value for proceeds of \$246.3 million. Interest on the 1.00% Convertible Notes was payable semi-annually in arrears on July 1st and January 1st of each year, commencing on January 1, 2014. The 1.00% Convertible Notes matured on July 1, 2018, unless earlier repurchased by the Company or converted. We did not have the right to redeem the 1.00% Convertible Notes prior to maturity. We also granted the underwriters a 30-day option to purchase up to an additional \$37.5 million principal amount of 1.00% Convertible Notes to cover overallocments, if any. On July 17, 2013, we closed our public offering of \$37.5 million principal amount of our 1.00% Convertible Notes as a result of the underwriters exercising their overallocation option in full on July 12, 2013, bringing the total proceeds to \$283.2 million.

The 1.00% Convertible Notes were convertible at an initial conversion rate of 46.4727 shares of our common stock per \$1,000 principal amount of 1.00% Convertible Notes (representing an initial conversion price of approximately \$21.52 per share of common stock for a total of approximately 13,361 underlying conversion shares) subject to adjustment in certain circumstances.

None of the 1.00% Convertible Notes remain outstanding.

**Financial Condition**

We are subject to credit risks, particularly if any of our receivables represent a limited number of customers or are concentrated in foreign markets. If we are unable to collect our accounts receivable as they become due, it could adversely affect our liquidity and working capital position.

Generally, we have been able to collect our accounts receivable in the ordinary course of business. We do not hold any collateral to secure payment from customers. We have trade credit insurance on the majority of our customers to mitigate accounts receivable risk.

A majority of our trade receivables are derived from sales to major retailers and distributors. Our five largest customers accounted for 68.3% and 67.1% of net revenue during the three months ended December 31, 2018 and 2017, respectively. As of December 31, 2018 and March 31, 2018, five customers accounted for 74.5% and 65.4% of our gross accounts receivable, respectively. Customers that individually accounted for more than 10% of our gross accounts receivable balance comprised 58.8% and 53.2% of such balances at December 31, 2018 and March 31, 2018, respectively. We had two customers who accounted for 44.4% and 14.4% of our gross accounts receivable as of December 31, 2018, respectively, and two customers who accounted for 37.7% and 15.5% of our gross accounts receivable as of March 31, 2018, respectively. Based upon performing ongoing credit evaluations, maintaining trade credit insurance on a majority of our customers and our past collection experience, we believe that the receivable balances from these largest customers do not represent a significant credit risk, although we actively monitor each customer's credit worthiness and economic conditions that may affect our customers' business and access to capital. We are monitoring the current global economic conditions, including credit markets and other factors as it relates to our customers in order to manage the risk of uncollectible accounts receivable.

We believe our current cash and cash equivalents, short-term investments and projected cash flows from operations, along with availability under our Credit Agreement will provide us with sufficient liquidity to satisfy our cash requirements for working capital, capital expenditures and commitments on both a short-term and long-term basis.

As of December 31, 2018, the amount of cash and cash equivalents held outside of the U.S. by our foreign subsidiaries was \$489.4 million. These balances are dispersed across various locations around the world. We believe that such dispersion meets the business and liquidity needs of our foreign affiliates. In addition, we expect for the foreseeable future to have the ability to generate sufficient cash domestically to support ongoing operations. On December 22, 2017, the U.S. enacted comprehensive tax legislation commonly referred to as the "Tax Cuts and Jobs Act" (herein referred to as the "Act"). The Act makes broad and complex changes to the U.S. tax code, which could materially affect us.



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The Act includes a number of provisions, including international provisions, which generally establish a territorial-style system for taxing foreign-source income of domestic multinational corporations. We continue to review how the Act will affect our current intention to indefinitely reinvest undistributed earnings of our foreign subsidiaries and therefore have not recorded any tax liabilities associated with the repatriation of foreign earnings. Our Board of Directors has authorized the repurchase of up to 14,218 shares of our common stock. Under this program, we may purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, our financial performance and other conditions. The program may be suspended or discontinued at any time for any reason.

During the nine months ended December 31, 2018, we repurchased 2,597 shares of our common stock in the open market for \$262.4 million as part of the program. We have repurchased a total of 9,281 shares of our common stock under the program, and as of December 31, 2018, 4,937 shares of our common stock remain available for repurchase under the share repurchase program.

Our changes in cash flows were as follows:

| (thousands of dollars)  | Nine Months Ended |             |
|---|-------------------|-------------|
|   | December 31,      |             |
|   | 2018              | 2017        |
| Net cash provided by operating activities                               | \$390,199         | \$241,073   |
| Net cash provided by (used in) investing activities                     | 22,278            | (182,515 )  |
| Net cash used in financing activities                                   | (348,229 )        | (205,066 )  |
| Effects of foreign currency exchange rates on cash and cash equivalents | (15,124 )         | 14,555      |
| Net change in cash, cash equivalents, and restricted cash               | \$49,124          | \$(131,953) |

At December 31, 2018, we had \$1,295.5 million of cash and cash equivalents and restricted cash, compared to \$1,246.4 million at March 31, 2018. The increase was due to (a) Net cash provided by operating activities from sales, primarily of Red Dead Redemption 2, partially offset by investments in software development and licenses as well as royalty payments and (b) Net cash provided by investing activities, primarily related to bank time deposits and net proceeds from available-for-sale securities, partially offset by purchases of fixed assets. These net increases were offset by Net cash used in financing activities, which was primarily related to repurchases of common stock under our share repurchase program and tax payments related to net share settlements of our restricted stock awards.

#### Contractual Obligations and Commitments

We have entered into various agreements in the ordinary course of business that require substantial cash commitments over the next several years. Other than agreements entered into in the ordinary course of business and in addition to the agreements requiring known cash commitments as reported in Part II, Item 7 of our Annual Report on Form 10-K for the fiscal year ended March 31, 2018, we did not have any significant changes to our commitments since March 31, 2018.

**Legal and Other Proceedings:** We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be material to our business or financial statements. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

On April 11, 2016, we filed a declaratory judgment action in the United States District Court for the Southern District of New York seeking, among other things, a judicial declaration that Leslie Benzies, the former president of one of our subsidiaries with whom we had been in ongoing discussions regarding his separation of employment, is not entitled to any minimum allocation or financial parity with any other person under the applicable royalty plan. We believe we will prevail in this matter, although there can be no assurance of the outcome. On April 12, 2016, Mr. Benzies filed a complaint in the Supreme Court of the State of New York, New York County against us, and certain of our subsidiaries and employees. We removed this case to the United States District Court for the Southern District of New York, but the case was subsequently remanded to state court. The complaint claims damages of at

least \$150,000 and contains allegations of breach of fiduciary duty; fraudulent inducement and fraudulent concealment; aiding and abetting breach of fiduciary duty; breach of various contracts; breach of implied duty of good faith and fair dealing; tortious interference with contract; unjust enrichment; reformation; constructive trust; declaration of rights; constructive discharge; defamation and fraud. We have asserted counterclaims for breach of contract, theft of trade secrets, and misappropriation.

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As a result of amended pleadings, motion practice and appeals to date, twelve of Mr. Benzie's claims have been dismissed. His remaining claims include breach of various contracts, constructive discharge, breach of implied duty of good faith and fair dealing, and tortious interference with contract. Our federal court action has been stayed pending the conclusion of the state court action. We believe that we have meritorious defenses to the remaining claims, and we intend to vigorously defend against them and to pursue our counterclaims.

### Off-Balance Sheet Arrangements

As of December 31, 2018 and March 31, 2018, we did not have any material relationships with unconsolidated entities or financial parties, such as entities often referred to as structured finance or variable interest entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As such, we are not exposed to any financing, liquidity, market or credit risk that could arise if we had engaged in such relationships.

### International Operations

Net revenue earned outside of the United States is principally generated by our operations in Europe, Asia, Australia, Canada and Latin America. For the three months ended December 31, 2018 and 2017, 47.8% and 45.4%, respectively, and for the nine months ended December 31, 2018 and 2017, 45.9% and 40.7%, respectively, of our net revenue was earned outside of the United States. We are subject to risks inherent in foreign trade, including increased credit risks, tariffs and duties, fluctuations in foreign currency exchange rates, shipping delays and international political, regulatory and economic developments, all of which can have a significant effect on our operating results.

### Fluctuations in Quarterly Operating Results and Seasonality

We have experienced fluctuations in quarterly and annual operating results as a result of the timing of the introduction of new titles; variations in sales of titles developed for particular platforms; market acceptance of our titles; development and promotional expenses relating to the introduction of new titles; sequels or enhancements of existing titles; projected and actual changes in platforms; the timing and success of title introductions by our competitors; product returns; changes in pricing policies by us and our competitors; the accuracy of retailers' forecasts of consumer demand; the size and timing of acquisitions; the timing of orders from major customers; and order cancellations and delays in product shipment. Sales of our products are also seasonal, with peak shipments typically occurring in the fourth calendar quarter as a result of increased demand for products during the holiday season. For certain of our software products, we allocate a portion of the amount to be recognized as revenue over an estimated service period, which generally ranges from 9 to 15 months. As a result, the quarter in which we generate the highest net sales volume may be different from the quarter in which we recognize the highest amount of net revenues. Quarterly comparisons of operating results are not necessarily indicative of future operating results.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

Market risk is the potential loss arising from fluctuations in market rates and prices. Our market risk exposures primarily include fluctuations in interest rates and foreign currency exchange rates.

#### Interest Rate Risk

Our exposure to fluctuations in interest rates relates primarily to our short-term investment portfolio and variable rate debt under the Credit Agreement.

We seek to manage our interest rate risk by maintaining a short-term investment portfolio that includes corporate bonds with high credit quality and maturities less than two years. Since short-term investments mature relatively quickly and can be reinvested at the then-current market rates, interest income on a portfolio consisting of short-term securities is more subject to market fluctuations than a portfolio of longer-term maturities. However, the fair value of a short-term portfolio is less sensitive to market fluctuations than a portfolio of longer-term securities. We do not currently use derivative financial instruments in our short-term investment portfolio. Our investments are held for purposes other than trading.

As of December 31, 2018, we had \$545.7 million of short-term investments, which included \$393.2 million of available-for-sale securities. The available-for-sale securities were recorded at fair market value with unrealized gains or losses resulting from changes in fair value reported as a separate component of accumulated other comprehensive income (loss), net of tax, in stockholders' equity. We also had \$1,054.9 million of cash and cash equivalents that are

comprised primarily of money market funds and bank-time deposits. We determined that, based on the composition of our investment portfolio, there was no material interest rate risk exposure to our Condensed Consolidated Financial Statements or liquidity as of December 31, 2018.

Historically, fluctuations in interest rates have not had a significant effect on our operating results. Under our Credit Agreement, outstanding balances bear interest at our election of (a) 0.25% to 0.75% above a certain base rate (5.75% at

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December 31, 2018), or (b) 1.25% to 1.75% above the LIBOR rate (approximately 2.52% at December 31, 2018), with the margin rate subject to the achievement of certain average liquidity levels. Changes in market rates may affect our future interest expense if there is an outstanding balance on our line of credit. At December 31, 2018, there were no outstanding borrowings under our Credit Agreement, and our 1.00% Convertible Notes matured on July 1, 2018. For additional details on our Convertible Notes, see Note 10 to our Condensed Consolidated Financial Statements.

### Foreign Currency Exchange Rate Risk

We transact business in foreign currencies and are exposed to risks resulting from fluctuations in foreign currency exchange rates. Accounts relating to foreign operations are translated into United States dollars using prevailing exchange rates at the relevant period end. Translation adjustments are included as a separate component of stockholders' equity. For the three months ended December 31, 2018 and 2017, our foreign currency translation adjustment was a loss of \$16.3 million and \$0.4 million, respectively, and for the nine months ended December 31, 2018 and 2017, we recognized a foreign currency translation adjustment loss of \$40.7 million and a gain of \$23.4 million. For the three months ended December 31, 2018 and 2017, we recognized a foreign currency exchange transaction gain of \$2.2 million and a loss of \$0.2 million respectively, and for the nine months ended December 31, 2018 and 2017, we recognized a foreign currency exchange transaction gain of \$2.7 million and a loss of \$1.8 million, respectively, included in interest and other, net in our Condensed Consolidated Statements of Operations.

### Balance Sheet Hedging Activities

We use foreign currency forward contracts to mitigate foreign currency exchange rate risk associated with non-functional currency denominated cash balances and intercompany funding loans, non-functional currency denominated accounts receivable and non-functional currency denominated accounts payable. These transactions are not designated as hedging instruments and are accounted for as derivatives whereby the fair value of the contracts is reported as either assets or liabilities on our Condensed Consolidated Balance Sheets, and gains and losses resulting from changes in the fair value are reported in Interest and other, net, in our Condensed Consolidated Statements of Operations. We do not enter into derivative financial contracts for speculative or trading purposes. At December 31, 2018, we had \$273.5 million of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars and \$41.3 million of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars, all of which have maturities of less than one year. At March 31, 2018, we had \$67.6 million of forward contracts outstanding to sell foreign currencies in exchange for U.S. dollars and \$4.4 million of forward contracts outstanding to buy foreign currencies in exchange for U.S. dollars, all of which have maturities of less than one year. For the three months ended December 31, 2018 and 2017, we recorded a gain of \$10.8 million and a loss of \$0.6 million, respectively, and for the nine months ended December 31, 2018 and 2017, we recorded a gain of \$13.0 million and a loss of \$15.3 million, respectively. As of December 31, 2018, the fair value of these outstanding forward contracts was an immaterial gain and was included in Prepaid expenses and other, and, as of March 31, 2018, the fair value of outstanding forward contracts was an immaterial loss and was included in Accrued expenses and other current liabilities. The fair value of these outstanding forward contracts is estimated based on the prevailing exchange rates of the various hedged currencies as of the end of the period.

Our hedging programs are designed to reduce, but do not entirely eliminate, the effect of currency exchange rate movements. We believe the counterparties to these foreign currency forward contracts are creditworthy multinational commercial banks and that the risk of counterparty nonperformance is not material. Notwithstanding our efforts to mitigate some foreign currency exchange rate risks, there can be no assurance that our hedging activities will adequately protect us against the risks associated with foreign currency fluctuations. For the three months ended December 31, 2018, 47.8% of our revenue was generated outside the United States. Using sensitivity analysis, a hypothetical 10% increase in the value of the U.S. dollar against all currencies would decrease revenues by 4.8%, while a hypothetical 10% decrease in the value of the U.S. dollar against all currencies would increase revenues by 4.8%. In our opinion, a substantial portion of this fluctuation would be offset by cost of goods sold and operating expenses incurred in local currency.

## Item 4. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

Based on an evaluation under the supervision and with the participation of management, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures as defined in rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended ("Exchange Act") were effective as of the end of the period covered by this report to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

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Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the quarter ended December 31, 2018, which were identified in connection with management's evaluation required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Inherent limitations to any system of disclosure controls and procedures include, but are not limited to, the possibility of human error and the circumvention or overriding of such controls by one or more persons. In addition, we have designed our system of controls based on certain assumptions, which we believe are reasonable, about the likelihood of future events, and our system of controls may therefore not achieve its desired objectives under all possible future events.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

We are, or may become, subject to demands and claims (including intellectual property claims) and are involved in routine litigation in the ordinary course of business which we do not believe to be material to our business or financial statements. We have appropriately accrued amounts related to certain of these claims and legal and other proceedings. While it is reasonably possible that a loss may be incurred in excess of the amounts accrued in our financial statements, we believe that such losses, unless otherwise disclosed, would not be material.

On April 11, 2016, we filed a declaratory judgment action in the United States District Court for the Southern District of New York seeking, among other things, a judicial declaration that Leslie Benzies, the former president of one of our subsidiaries with whom we had been in ongoing discussions regarding his separation of employment, is not entitled to any minimum allocation or financial parity with any other person under the applicable royalty plan. We believe we will prevail in this matter, although there can be no assurance of the outcome. On April 12, 2016, Mr. Benzies filed a complaint in the Supreme Court of the State of New York, New York County against us, and certain of our subsidiaries and employees. We removed this case to the United States District Court for the Southern District of New York, but the case was subsequently remanded to state court. The complaint claims damages of at least \$150,000 and contains allegations of breach of fiduciary duty; fraudulent inducement and fraudulent concealment; aiding and abetting breach of fiduciary duty; breach of various contracts; breach of implied duty of good faith and fair dealing; tortious interference with contract; unjust enrichment; reformation; constructive trust; declaration of rights; constructive discharge; defamation and fraud. We have asserted counterclaims for breach of contract, theft of trade secrets, and misappropriation.

As a result of amended pleadings, motion practice and appeals to date, twelve of Mr. Benzies' claims have been dismissed. His remaining claims include breach of various contracts, constructive discharge, breach of implied duty of good faith and fair dealing, and tortious interference with contract. Our federal court action has been stayed pending the conclusion of the state court action. We believe that we have meritorious defenses to the remaining claims, and we intend to vigorously defend against them and to pursue our counterclaims.

### Item 1A. Risk Factors

There have been no material changes to the Risk Factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended March 31, 2018.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

**Share Repurchase Program**—In January 2013, our Board of Directors authorized the repurchase of up to 7,500 shares of our common stock. On May 13, 2015, our Board of Directors approved an increase of 6,718 shares to our share repurchase program, increasing the total number of shares that we are permitted to repurchase to 14,218 shares of our common stock. The authorizations permit us to purchase shares from time to time through a variety of methods, including in the open market or through privately negotiated transactions, in accordance with applicable securities laws. Repurchases are subject to the availability of stock, prevailing market conditions, the trading price of the stock, our financial performance and other conditions. The program may be suspended or discontinued at any time for any reason. During the nine months ended December 31, 2018, we repurchased 2,597 shares of our common stock in the open market for \$262.4 million, including immaterial commissions, as part of the program. As of December 31, 2018, we have repurchased a total of 9,281 shares of our common stock under this program and 4,937 shares of common stock remain available for repurchase under our share repurchase program. During the three months ended December 31, 2018, we repurchased 1,000 shares of our common stock in the open market for \$108.9 million, including immaterial commissions, as part of the program. The table below details the share repurchases made by us during the three months ended December 31, 2018:



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| Period              | Shares<br>purchased | Average<br>price<br>per<br>share | Total<br>number of<br>shares<br>purchased<br>as part of<br>publicly<br>announced<br>plans<br>or<br>programs | Maximum<br>number<br>of shares<br>that<br>may yet be<br>purchased<br>under<br>the<br>repurchase<br>program |
|---------------------|---------------------|----------------------------------|---|--|
| October 1-31, 2018  | —                   | \$—                              | —   | 5,937  |
| November 1-30, 2018 | 1,000               | \$108.75                         | 1,000   | 4,937  |
| December 1-31, 2018 | —                   | \$—                              | —   | 4,937  |

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## Item 6. Exhibits

## Exhibits:

- 31.1 Chief Executive Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 31.2 Chief Financial Officer Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  - 32.1 Chief Executive Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  - 32.2 Chief Financial Officer Certification pursuant to 18 U.S.C. Section 1350, as adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  - 101.INS XBRL Instance Document
  - 101.SCH XBRL Taxonomy Extension Schema Document
  - 101.CAL XBRL Taxonomy Calculation Linkbase Document
  - 101.LAB XBRL Taxonomy Label Linkbase Document
  - 101.PRE XBRL Taxonomy Presentation Linkbase Document
  - 101.DEF XBRL Taxonomy Extension Definition Document
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Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets at December 31, 2018 and March 31, 2018, (ii) Condensed Consolidated Statements of Operations for the three and nine months ended December 31, 2018 and 2017, (iii) Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended December 31, 2018 and 2017, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended December 31, 2018 and 2017; and (v) Notes to Condensed Consolidated Financial Statements (Unaudited).

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TAKE-TWO INTERACTIVE  
SOFTWARE, INC.

(Registrant)

Date: February 6, 2019 By: /s/ STRAUSS ZELNICK  
Strauss Zelnick  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

Date: February 6, 2019 By: /s/ LAINIE GOLDSTEIN  
Lainie Goldstein  
Chief Financial Officer  
(Principal Financial Officer)