

Mistras Group, Inc.
Form 10-Q
October 07, 2016
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q
(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended August 31, 2016

Or
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period to

Commission file number 001- 34481

Mistras Group, Inc.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

22-3341267
(I.R.S. Employer
Identification No.)

195 Clarksville Road
Princeton Junction, New Jersey
(Address of principal executive offices)

08550
(Zip Code)

(609) 716-4000

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T

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(§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of October 1, 2016, the registrant had 29,185,036 shares of common stock outstanding.

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PART I—FINANCIAL INFORMATION

ITEM 1. Financial Statements

Mistras Group, Inc. and Subsidiaries
Condensed Consolidated Balance Sheets
(in thousands, except share and per share data)

(unaudited)
August 31, 2016 May 31, 2016

ASSETS

Current Assets

| | | |
|-------------------------------------------|------------|------------|
| Cash and cash equivalents | \$ 14,940 | \$ 21,188 |
| Accounts receivable, net | 134,138 | 137,913 |
| Inventories | 10,049 | 9,918 |
| Deferred income taxes | 6,096 | 6,216 |
| Prepaid expenses and other current assets | 12,491 | 12,711 |
| Total current assets | 177,714 | 187,946 |
| Property, plant and equipment, net | 76,662 | 78,676 |
| Intangible assets, net | 41,513 | 43,492 |
| Goodwill | 169,195 | 169,220 |
| Deferred income taxes | 975 | 1,000 |
| Other assets | 2,222 | 2,341 |
| Total assets | \$ 468,281 | \$ 482,675 |

LIABILITIES AND EQUITY

Current Liabilities

| | | |
|----------------------------------------------------------|----------|-----------|
| Accounts payable | \$ 8,669 | \$ 10,796 |
| Accrued expenses and other current liabilities | 60,747 | 62,983 |
| Current portion of long-term debt | 2,089 | 12,553 |
| Current portion of capital lease obligations | 7,041 | 7,835 |
| Income taxes payable | 2,472 | 2,710 |
| Total current liabilities | 81,018 | 96,877 |
| Long-term debt, net of current portion | 68,341 | 72,456 |
| Obligations under capital leases, net of current portion | 11,349 | 11,932 |
| Deferred income taxes | 19,442 | 18,328 |
| Other long-term liabilities | 7,136 | 6,794 |
| Total liabilities | 187,286 | 206,387 |

Commitments and contingencies

Equity

| | | |
|---------------------------------------------------------------|----------|----------|
| Preferred stock, 10,000,000 shares authorized | — | — |
| Common stock, \$0.01 par value, 200,000,000 shares authorized | 291 | 290 |
| Additional paid-in capital | 215,420 | 213,737 |
| Retained earnings | 88,832 | 82,235 |
| Accumulated other comprehensive loss | (23,682) | (20,099) |
| Total Mistras Group, Inc. stockholders' equity | 280,861 | 276,163 |
| Noncontrolling interests | 134 | 125 |
| Total equity | 280,995 | 276,288 |

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| | | |
|------------------------------|-----------|-----------|
| Total liabilities and equity | \$468,281 | \$482,675 |
|------------------------------|-----------|-----------|

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Mistras Group, Inc. and Subsidiaries
 Unaudited Condensed Consolidated Statements of Income
 (in thousands, except per share data)

| | Three months ended | |
|--------------------------------------------------------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| Revenue | \$ 168,443 | \$ 179,853 |
| Cost of revenue | 112,981 | 123,400 |
| Depreciation | 5,406 | 5,179 |
| Gross profit | 50,056 | 51,274 |
| Selling, general and administrative expenses | 35,278 | 35,836 |
| Research and engineering | 632 | 621 |
| Depreciation and amortization | 2,597 | 2,781 |
| Acquisition-related expense (benefit), net | 394 | (896) |
| Income from operations | 11,155 | 12,932 |
| Interest expense | 820 | 1,922 |
| Income before provision for income taxes | 10,335 | 11,010 |
| Provision for income taxes | 3,726 | 4,163 |
| Net income | 6,609 | 6,847 |
| Less: net income (loss) attributable to noncontrolling interests, net of taxes | 13 | (25) |
| Net income attributable to Mistras Group, Inc. | \$6,596 | \$6,872 |
| Earnings per common share | | |
| Basic | \$0.23 | \$0.24 |
| Diluted | \$0.22 | \$0.23 |
| Weighted average common shares outstanding: | | |
| Basic | 28,976 | 28,724 |
| Diluted | 30,210 | 29,595 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Mistras Group, Inc. and Subsidiaries
 Unaudited Condensed Consolidated Statements of Comprehensive Income
 (in thousands)

| | Three months ended | |
|------------------------------------------------------------------|-----------------------|--------------------|
| | August 31, 2016 | August 31, 2015 |
| Net income | \$6,609 | \$ 6,847 |
| Other comprehensive loss: | | |
| Foreign currency translation adjustments | (3,583) | (652) |
| Comprehensive income | 3,026 | 6,195 |
| Less: comprehensive loss attributable to noncontrolling interest | (4) | (88) |
| Comprehensive income attributable to Mistras Group, Inc. | \$3,030 | \$ 6,283 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Mistras Group, Inc. and Subsidiaries
 Unaudited Condensed Consolidated Statements of Cash Flows
 (in thousands)

| | Three months ended | |
|----------------------------------------------------------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| Cash flows from operating activities | | |
| Net income | \$6,609 | \$ 6,847 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Depreciation and amortization | 8,003 | 7,960 |
| Deferred income taxes | 1,238 | 1,474 |
| Share-based compensation expense | 1,906 | 1,957 |
| Fair value changes in contingent consideration liabilities | 356 | (900) |
| Other | (746) | (784) |
| Changes in operating assets and liabilities, net of effect of acquisitions: | | |
| Accounts receivable | 3,180 | (1,760) |
| Inventories | (53) | (16) |
| Prepaid expenses and other current assets | 76 | 2,036 |
| Other assets | 118 | (108) |
| Accounts payable | (2,009) | (393) |
| Accrued expenses and other liabilities | (1,174) | (112) |
| Income taxes payable | (160) | 9 |
| Net cash provided by operating activities | 17,344 | 16,210 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (3,729) | (4,501) |
| Purchase of intangible assets | (288) | (66) |
| Acquisition of businesses, net of cash acquired | (1,188) | — |
| Proceeds from sale of equipment | 230 | 168 |
| Net cash used in investing activities | (4,975) | (4,399) |
| Cash flows from financing activities | | |
| Repayment of capital lease obligations | (1,986) | (1,893) |
| Proceeds from borrowings of long-term debt | 113 | 1,382 |
| Repayment of long-term debt | (10,647) | (12,347) |
| Proceeds from revolver | 18,900 | 20,100 |
| Repayments of revolver | (23,100) | (16,400) |
| Payment of contingent consideration for acquisitions | (792) | (113) |
| Taxes paid related to net share settlement of share-based awards | (1,274) | (953) |
| Excess tax benefit from share-based compensation | 501 | (338) |
| Proceeds from exercise of stock options | 438 | — |
| Net cash used in financing activities | (17,847) | (10,562) |
| Effect of exchange rate changes on cash and cash equivalents | (770) | (118) |
| Net change in cash and cash equivalents | (6,248) | 1,131 |
| Cash and cash equivalents | | |
| Beginning of period | 21,188 | 10,555 |
| End of period | \$14,940 | \$ 11,686 |
| Supplemental disclosure of cash paid | | |
| Interest | \$1,085 | \$ 1,803 |

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| | | |
|------------------------------------------------------|---------|--------|
| Income taxes | \$1,900 | \$ 192 |
| Noncash investing and financing | | |
| Equipment acquired through capital lease obligations | \$1,142 | \$ 636 |
| Issuance of notes payable for acquisitions | \$331 | \$— |

The accompanying notes are an integral part of these condensed consolidated financial statements.

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Mistras Group, Inc. and Subsidiaries
Notes to Unaudited Condensed Consolidated Financial Statements
(tabular dollars and shares in thousands, except per share data)

1. Description of Business and Basis of Presentation

Description of Business

Mistras Group, Inc. and subsidiaries ("the Company") is a leading "one source" global provider of technology-enabled asset protection solutions used to evaluate the structural integrity and reliability of critical energy, industrial and public infrastructure. The Company combines industry-leading products and technologies, expertise in mechanical integrity (MI) and non-destructive testing (NDT) services and proprietary data analysis software to deliver a comprehensive portfolio of customized solutions, ranging from routine inspections to complex, plant-wide asset integrity assessments and management. These mission critical solutions enhance customers' ability to extend the useful life of their assets, increase productivity, minimize repair costs, comply with governmental safety and environmental regulations, manage risk and avoid catastrophic disasters. The Company serves a global customer base of companies with asset-intensive infrastructure, including companies in the oil and gas, fossil and nuclear power, alternative and renewable energy, public infrastructure, chemicals, commercial aerospace and defense, transportation, primary metals and metalworking, pharmaceutical/biotechnology and food processing industries and research and engineering institutions.

Basis of Presentation

The condensed consolidated financial statements contained in this report are unaudited. In the opinion of management, the condensed consolidated financial statements include all adjustments, which are of a normal recurring nature, necessary for a fair presentation of the results for the interim periods of the fiscal years ending May 31, 2017 and 2016. Reference to a fiscal year means the fiscal year ended May 31. Certain items included in these statements are based on management's estimates. Actual results may differ from those estimates. The results of operations for any interim period are not necessarily indicative of the results expected for the year. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the notes to the audited consolidated financial statements contained in the Company's Annual Report on Form 10-K ("2016 Annual Report") for fiscal 2016, as filed with the Securities and Exchange Commission on August 15, 2016.

Principles of Consolidation

The accompanying unaudited condensed consolidated financial statements include the accounts of Mistras Group, Inc. and its wholly and majority-owned subsidiaries. For subsidiaries in which the Company's ownership interest is less than 100%, the noncontrolling interests are reported in stockholders' equity in the accompanying condensed consolidated balance sheets. The noncontrolling interests in net income, net of tax, is classified separately in the accompanying condensed consolidated statements of income.

All significant intercompany accounts and transactions have been eliminated in consolidation. Mistras Group, Inc.'s and its subsidiaries' fiscal years end on May 31 except for the subsidiaries in the International segment, which end on April 30. Accordingly, the Company's International segment subsidiaries are consolidated on a one month lag. Therefore, in the quarter and year of acquisition, results of acquired subsidiaries in the International segment are

generally included in consolidated results for one less month than the actual number of months from the acquisition date to the end of the reporting period. Management does not believe that any events occurred during the one-month lag period that would have a material effect on the Company's condensed consolidated financial statements.

Reclassification

Certain amounts in prior periods have been reclassified to conform to the current year presentation. Such reclassifications did not have a material effect on the Company's financial condition or results of operations as previously reported.

Customers

One customer accounted for approximately 14% of our revenues and 13% of accounts receivable in the first quarter of fiscal 2017, which primarily were generated from the Services segment. No customer accounted for 10% or more of our revenues or accounts receivable in the first quarter of fiscal 2016.

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Mistras Group, Inc. and Subsidiaries

Notes to Unaudited Condensed Consolidated Financial Statements

(tabular dollars and shares in thousands, except per share data)

Significant Accounting Policies

The Company's significant accounting policies are disclosed in Note 2 — Summary of Significant Accounting Policies in the Company's 2016 Annual Report. On an ongoing basis, the Company evaluates its estimates and assumptions, including, among other things those related to revenue recognition, valuations of accounts receivable, long-lived assets, goodwill, deferred tax assets and uncertain tax positions. Since the date of the 2016 Annual Report, there have been no material changes to the Company's significant accounting policies.

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Mistras Group, Inc. and Subsidiaries
Notes to Unaudited Condensed Consolidated Financial Statements
(tabular dollars and shares in thousands, except per share data)

Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for fiscal years and interim periods within those fiscal years beginning after December 15, 2017, as a result of a one year deferral in the standard issued by the FASB in August 2015 with ASU 2015-14, Revenue from Contracts with Customers - Deferral of the Effective Date. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its condensed consolidated financial statements and related disclosures.

In September 2015, the FASB issued ASU No. 2015-16, Business Combinations (Topic 805): Simplifying the Accounting for Measurement-Period Adjustments. This amendment will simplify the accounting for adjustments made to provisional amounts recognized in a business combination and eliminates the requirement to retrospectively account for those adjustments in previous reporting periods. This update will require on the face of the income statement or in the notes to the financial statements the amount recorded in current-period earnings that would have previously been recorded if the adjustment to the provisional amounts had been recognized as of the acquisition date. ASU 2015-16 is effective for fiscal years, and interim periods within those fiscal years beginning after December 15, 2015. The Company adopted this guidance during the first quarter ended August 31, 2016. There was not a material impact on its condensed consolidated financial statements and related disclosures.

In November 2015, the FASB issued ASU No. 2015-17, Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes. This amendment will simplify the presentation of deferred tax assets and liabilities on the balance sheet and require all deferred tax assets and liabilities to be treated as non-current. ASU 2015-17 is effective for fiscal years, and interim periods within those fiscal years beginning after December 15, 2016, with early adoption permitted. The Company does not expect that ASU 2015-17 will have a material impact on its condensed consolidated financial statements and related disclosures.

In February 2016, the FASB issued ASU No. 2016-02, Leases (Topic 842). This amendment supersedes previous accounting guidance (Topic 840) and requires all leases, with exception of leases with a term of 12 months or less, to be recorded on the balance sheet as lease assets and lease liabilities. ASU 2016-02 is effective for fiscal years, and interim periods within those fiscal years beginning after December 15, 2018, with early adoption permitted. The standard requires lessees and lessors to recognize and measure leases at the beginning of the earliest period presented using a modified retrospective approach. The Company is evaluating the effect that ASU 2016-02 will have on its condensed consolidated financial statements and related disclosures.

In March 2016, the FASB issues ASU No. 2016-09, Stock Compensation (Topic 718). This amendment will simplify certain aspects of accounting for share-based payment transactions, which include accounting for income taxes and the related impact on the statement of cash flows, an option to account for forfeitures when they occur in addition to the existing guidance to estimate the forfeitures of awards, classification of awards as either equity or liabilities and classification on the statement of cash flows for employee taxes paid to tax authorities on shares withheld for vesting. ASU 2016-09 is effective for fiscal years, and interim periods within those fiscal years beginning after December 15,

2016, with early adoption permitted. The Company is evaluating the effect that ASU 2016-09 will have on its condensed consolidated financial statements and related disclosures.

In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows (Topic 230). This amendment will provide guidance on the presentation and classification of specific cash flow items to improve consistency within the statement of cash flows. ASU 2016-15 is effective for fiscal years, and interim periods within those fiscal years beginning after December 15, 2017, with early adoption permitted. The Company is evaluating the effect that ASU 2016-15 will have on its condensed consolidated financial statements and related disclosures.

2. Share-Based Compensation

The Company has share-based incentive awards outstanding to its eligible employees and Directors under two equity incentive plans: (i) the 2007 Stock Option Plan (the 2007 Plan), and (ii) the 2009 Long-Term Incentive Plan (the 2009 Plan). No further awards may be granted under the 2007 Plan, although awards granted under the 2007 Plan remain outstanding in accordance

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Mistras Group, Inc. and Subsidiaries
 Notes to Unaudited Condensed Consolidated Financial Statements
 (tabular dollars and shares in thousands, except per share data)

with their terms. Awards granted under the 2009 Plan may be in the form of stock options, restricted stock units and other forms of share-based incentives, including performance restricted stock units, stock appreciation rights and deferred stock rights.

Stock Options

For the three months ended August 31, 2016, the Company did not recognize any share-based compensation expense related to stock option awards. No unrecognized compensation costs remained related to stock option awards as of August 31, 2016.

For the three months ended August 31, 2015, the Company recognized share-based compensation expense related to stock option awards of less than \$0.1 million.

No stock options were granted during the three months ended August 31, 2016 and August 31, 2015.

A summary of the stock option activity, weighted average exercise prices and options outstanding as of August 31, 2016 and 2015 is as follows:

| | For the three months ended August 31, | | | |
|-------------------------------------|---------------------------------------|---------------------------------|----------------------|---------------------------------|
| | 2016 | | 2015 | |
| | Common Stock Options | Weighted Average Exercise Price | Common Stock Options | Weighted Average Exercise Price |
| Outstanding at beginning of period: | 2,232 | \$ 13.21 | 2,287 | \$ 13.13 |
| Granted | — | \$ — | — | \$ — |
| Exercised | (44) | \$ 9.89 | — | \$ — |
| Expired or forfeited | — | \$ — | — | \$ — |
| Outstanding at end of period: | 2,188 | \$ 13.28 | 2,287 | \$ 13.13 |

Restricted Stock Unit Awards

For both the three months ended August 31, 2016 and August 31, 2015, the Company recognized share-based compensation expense related to restricted stock unit awards of \$1.1 million. As of August 31, 2016, there was \$11.2 million of unrecognized compensation costs, net of estimated forfeitures, related to restricted stock unit awards, which are expected to be recognized over a remaining weighted average period of 2.9 years.

During the first three months of fiscal 2017 and 2016, the Company granted approximately 10,000 and 15,000 shares, respectively, of fully-vested common stock to its five non-employee directors, in connection with its non-employee director compensation plan. These shares had grant date fair values of \$0.3 million and \$0.2 million, respectively, which was recorded as share-based compensation expense during the three months ended August 31, 2016 and August 31, 2015, respectively.

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During the first three months of fiscal 2017 and 2016, approximately 175,000 and 205,000 restricted stock units, respectively, vested. The fair value of these units was \$4.4 million and \$3.2 million, respectively. Upon vesting, restricted stock units are generally net share-settled to cover the required minimum withholding tax and the remaining amount is converted into an equivalent number of shares of common stock.

A summary of the Company's outstanding, nonvested restricted share units is presented below:

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Mistras Group, Inc. and Subsidiaries
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 (tabular dollars and shares in thousands, except per share data)

| | For the three months ended August 31, | | | |
|-------------------------------------|---------------------------------------|----------------------------------------|-------|----------------------------------------|
| | 2016 | | 2015 | |
| | Units | Weighted Average Grant-Date Fair Value | Units | Weighted Average Grant-Date Fair Value |
| Outstanding at beginning of period: | 575 | \$ 18.85 | 564 | \$ 20.47 |
| Granted | 217 | \$ 24.51 | 174 | \$ 15.51 |
| Released | (175) | \$ 19.49 | (205) | \$ 20.38 |
| Forfeited | (5) | \$ 20.31 | (6) | \$ 20.36 |
| Outstanding at end of period: | 612 | \$ 20.67 | 527 | \$ 18.87 |

Performance Restricted Stock Units

The Company maintains Performance Restricted Stock Units (PRSUs) that have been granted to select executives and senior officers whose ultimate payout is based on the Company's performance over a one-year period based on three metrics, as defined: (1) Operating Income, (2) Adjusted EBITDAS individual performance and (3) Revenue. There is a discretionary portion of the PRSUs based on individual performance, at the discretion of the Compensation Committee (Discretionary PRSUs). PRSUs and Discretionary PRSUs generally vest ratably on each of the first four anniversary dates upon completion of the performance period, for a total requisite service period of five years and have no dividend rights.

PRSUs are equity-classified and compensation costs are initially measured using the fair value of the underlying stock at the date of grant, assuming that the target performance conditions will be achieved. Compensation costs related to the PRSUs are subsequently adjusted for changes in the expected outcomes of the performance conditions.

Discretionary PRSUs are liability-classified and adjusted to fair value (with a corresponding adjustment to compensation expense) based upon the targeted number of shares to be awarded and the fair value of the underlying stock each reporting period until approved by the Compensation Committee, at which point they are classified as equity.

A summary of the Company's Performance Restricted Stock Unit activity is presented below:

| | For the three months ended August 31, 2016 |
|-------|--------------------------------------------|
| Units | Weighted Average Grant-Date Fair Value |

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| | | |
|-------------------------------------|-----|----------|
| Outstanding at beginning of period: | 328 | \$ 17.02 |
| Granted | 105 | \$ 24.90 |
| Performance condition adjustments | 19 | \$ 22.91 |
| Released | — | \$ — |
| Forfeited | — | \$ — |
| Outstanding at end of period: | 452 | \$ 20.67 |

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Mistras Group, Inc. and Subsidiaries
 Notes to Unaudited Condensed Consolidated Financial Statements
 (tabular dollars and shares in thousands, except per share data)

During the three months ended August 31, 2016, the Compensation Committee approved an additional 19,000 units pertaining to the 2016 Discretionary PRSUs. There was no adjustment to the fiscal 2017 awards during the three months ended August 31, 2016.

As of August 31, 2016, the aggregate liability related to 21,000 outstanding Discretionary PRSUs was less than \$0.1 million, and is classified within accrued expenses and other liabilities on the condensed consolidated balance sheet.

For the three months ended August 31, 2016 and August 31, 2015, the Company recognized aggregate share-based compensation expense related to the awards described above of approximately \$0.5 million and \$0.6 million, respectively. At August 31, 2016, there was \$5.7 million of total unrecognized compensation costs related to 452,000 non-vested performance restricted stock units, which are expected to be recognized over a remaining weighted average period of 4.2 years.

3. Earnings per Share

Basic earnings per share is computed by dividing net income by the weighted-average number of shares outstanding during the period. Diluted earnings per share is computed by dividing net income by the sum of (1) the weighted-average number of shares of common stock outstanding during the period, and (2) the dilutive effect of assumed conversion of equity awards using the treasury stock method. With respect to the number of weighted-average shares outstanding (denominator), diluted shares reflects: (i) the exercise of options to acquire common stock to the extent that the options' exercise prices are less than the average market price of common shares during the period and (ii) the pro forma vesting of restricted stock units.

The following table sets forth the computations of basic and diluted earnings per share:

| | Three months ended August 31, | |
|------------------------------------------------|-------------------------------------|----------|
| | 2016 | 2015 |
| Basic earnings per share | | |
| Numerator: | | |
| Net income attributable to Mistras Group, Inc. | \$6,596 | \$ 6,872 |
| Denominator: | | |
| Weighted average common shares outstanding | 28,976 | 28,724 |
| Basic earnings per share | \$0.23 | \$ 0.24 |
| Diluted earnings per share: | | |
| Numerator: | | |
| Net income attributable to Mistras Group, Inc. | \$6,596 | \$ 6,872 |

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Denominator:

| | | |
|-------------------------------------------------------|--------|---------|
| Weighted average common shares outstanding | 28,976 | 28,724 |
| Dilutive effect of stock options outstanding | 827 | 627 |
| Dilutive effect of restricted stock units outstanding | 407 | 244 |
| | 30,210 | 29,595 |
| Diluted earnings per share | \$0.22 | \$ 0.23 |

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Mistras Group, Inc. and Subsidiaries
 Notes to Unaudited Condensed Consolidated Financial Statements
 (tabular dollars and shares in thousands, except per share data)

4. Acquisitions

In the first three months of fiscal 2017, the Company completed two acquisitions. The Company purchased two companies located in Canada that provide NDT services.

In these acquisitions, the Company acquired 100% of the common stock of both acquirees in exchange for aggregate consideration of \$1.2 million in cash, \$0.3 million of notes payable and contingent consideration estimated to be \$0.4 million to be earned based upon the acquired businesses achieving specific performance metrics over their initial three years of operations from their acquisition dates. The Company accounted for these transactions in accordance with the acquisition method of accounting for business combinations.

The assets and liabilities of the businesses acquired in fiscal 2017 were included in the Company's condensed consolidated balance sheet based upon their estimated fair values on the date of acquisition as determined in a preliminary purchase price allocation, using available information and making assumptions management believes are reasonable. The Company is still in the process of completing its valuation of the assets, both tangible and intangible, and liabilities acquired. The results of operations for these acquisitions are included in the Services segment's results from the date of acquisition. The Company's preliminary purchase price allocations are included in the table below, summarizing the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition:

| | |
|----------------------------------|----------------|
| | Fiscal 2017 |
| Number of Entities | 2 |
| Consideration transferred: | |
| Cash paid | \$1,196 |
| Notes payable | 332 |
| Contingent consideration | 364 |
| Consideration transferred | \$1,892 |
| Current assets | \$673 |
| Property, plant and equipment | 133 |
| Intangible assets | 397 |
| Goodwill | 1,024 |
| Current liabilities | (219) |
| Long-term deferred tax liability | (116) |
| Net assets acquired | \$1,892 |

Revenues and operating income included in the condensed consolidated statement of operations for fiscal 2017 from these acquisitions for the period subsequent to the closing of these transactions were approximately \$0.4 million and \$0.1 million, respectively. As these acquisitions are not significant to the Company's 2017 results, no unaudited pro forma financial information has been included in this report.

The Company did not complete any acquisitions in the first three months of fiscal 2016.

Acquisition-Related Expense

During the three month periods ended August 31, 2016 and 2015, the Company incurred acquisition-related costs of less than \$0.1 million, respectively, in connection with due diligence, professional fees, and other expenses for its acquisition activities. Additionally, the Company adjusted the fair value of certain previously recorded acquisition-related contingent consideration liabilities. These adjustments resulted in a net (increase) decrease of acquisition-related contingent consideration liabilities and

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a corresponding (decrease) increase in income from operations of \$(0.4) million and \$0.9 million, for the three month periods ended August 31, 2016 and 2015, respectively. The Company's aggregate acquisition-related contingent consideration liabilities were \$2.0 million and \$2.1 million as of August 31, 2016 and May 31, 2016, respectively.

Fair value adjustments to acquisition-related contingent consideration liabilities and acquisition-related transaction costs have been classified as acquisition-related expense, net, in the condensed consolidated statements of income for the three month periods ended August 31, 2016 and August 31, 2015.

5. Accounts Receivable, net

Accounts receivable consisted of the following:

| | August 31, 2016 | May 31, 2016 |
|---------------------------------|--------------------|-----------------|
| Trade accounts receivable | \$ 136,952 | \$ 140,820 |
| Allowance for doubtful accounts | (2,814) | (2,907) |
| Accounts receivable, net | \$ 134,138 | \$ 137,913 |

6. Property, Plant and Equipment, net

Property, plant and equipment consisted of the following:

| | Useful Life (Years) | August 31, 2016 | May 31, 2016 |
|-------------------------------------------|------------------------|--------------------|-----------------|
| Land | | \$ 1,728 | \$ 1,735 |
| Buildings and improvements | 30-40 | 19,434 | 19,364 |
| Office furniture and equipment | 5-8 | 8,780 | 8,692 |
| Machinery and equipment | 5-7 | 174,821 | 173,053 |
| | | 204,763 | 202,844 |
| Accumulated depreciation and amortization | | (128,101) | (124,168) |
| Property, plant and equipment, net | | \$ 76,662 | \$ 78,676 |

Depreciation expense for the three months ended August 31, 2016 and August 31, 2015 was \$5.8 million and \$5.6 million, respectively.

7. Goodwill

Changes in the carrying amount of goodwill by segment is shown below:

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| | Services | International | Products and Systems | Total |
|-------------------------------------------------------|------------|---------------|----------------------|------------|
| Balance at May 31, 2015 | \$ 117,279 | \$ 35,938 | \$ 13,197 | \$ 166,414 |
| Goodwill acquired (disposed) during the year | 2,728 | (374) | — | 2,354 |
| Adjustments to preliminary purchase price allocations | 270 | — | — | 270 |
| Foreign currency translation | (594) | 776 | — | 182 |
| Balance at May 31, 2016 | \$ 119,683 | \$ 36,340 | \$ 13,197 | \$ 169,220 |
| Goodwill acquired during the year | 1,024 | — | — | 1,024 |
| Adjustments to preliminary purchase price allocations | (19) | — | — | (19) |
| Foreign currency translation | (52) | (978) | — | (1,030) |
| Balance at August 31, 2016 | \$ 120,636 | \$ 35,362 | \$ 13,197 | \$ 169,195 |

The Company reviews goodwill for impairment on a reporting unit basis on March 1 of each year and whenever events or changes in circumstances indicate the carrying value of goodwill may not be recoverable. As of August 31, 2016, the Company did not identify any changes in circumstances that would indicate the carrying value of goodwill may not be recoverable.

The Company's cumulative goodwill impairment as of August 31, 2016, May 31, 2016 and May 31, 2015 was \$9.9 million, which is within its International segment.

8. Intangible Assets

The gross amount, accumulated amortization and net carrying amount of intangible assets were as follows:

| | Useful Life (Years) | August 31, 2016 | | | May 31, 2016 | | |
|--------------------------|---------------------|-----------------|--------------------------|---------------------|--------------|--------------------------|---------------------|
| | | Gross Amount | Accumulated Amortization | Net Carrying Amount | Gross Amount | Accumulated Amortization | Net Carrying Amount |
| Customer relationships | 5-12 | \$ 80,764 | \$ (48,986) | \$ 31,778 | \$ 81,262 | \$ (47,747) | \$ 33,515 |
| Software/Technology | 3-15 | 17,810 | (12,168) | 5,642 | 17,539 | (11,855) | 5,684 |
| Covenants not to compete | 2-5 | 10,881 | (9,440) | 1,441 | 10,791 | (9,290) | 1,501 |
| Other | 2-5 | 7,864 | (5,212) | 2,652 | 7,827 | (5,035) | 2,792 |
| Total | | \$ 117,319 | \$ (75,806) | \$ 41,513 | \$ 117,419 | \$ (73,927) | \$ 43,492 |

Amortization expense for the three months ended August 31, 2016 and August 31, 2015 was \$2.2 million and \$2.4 million, respectively.

9. Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consisted of the following:

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| | August 31, 2016 | May 31, 2016 |
|-------------------------------------------------------|-----------------------|-----------------|
| Accrued salaries, wages and related employee benefits | \$27,133 | \$31,566 |
| Contingent consideration, current portion | 1,015 | 1,029 |
| Accrued workers' compensation and health benefits | 5,640 | 4,834 |
| Deferred revenue | 3,370 | 3,332 |
| Legal settlement accrual | 6,320 | 6,320 |
| Other accrued expenses | 17,269 | 15,902 |
| Total accrued expenses and other liabilities | \$60,747 | \$62,983 |

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10. Long-Term Debt

Long-term debt consisted of the following:

| | August 31, 2016 | May 31, 2016 |
|----------------------------------------|--------------------|-----------------|
| Senior credit facility | \$64,780 | \$68,999 |
| Notes payable | 328 | 10,111 |
| Other | 5,322 | 5,899 |
| Total debt | 70,430 | 85,009 |
| Less: Current portion | (2,089) | (12,553) |
| Long-term debt, net of current portion | \$68,341 | \$72,456 |

Senior Credit Facility

On October 31, 2014, the Company entered into a Third Amendment and Modification Agreement of its revolving line of credit, the Third Amended and Restated Credit Agreement (“Credit Agreement”), dated December 21, 2011, with its lending group. The Credit Agreement provides the Company with a \$175.0 million revolving line of credit, which, under certain circumstances, the line of credit can be increased to \$225.0 million. The Company may borrow up to \$30.0 million in non-U.S. Dollar currencies and use up to \$10.0 million of the credit limit for the issuance of letters of credit. The Credit Agreement has a maturity date of October 30, 2019. As of August 31, 2016, the Company had borrowings of \$64.8 million and a total of \$5.2 million of letters of credit outstanding under the Credit Agreement.

Loans under the Credit Agreement bear interest at LIBOR plus an applicable LIBOR margin ranging from 1% to 1.75%, or a base rate less a margin of 1.25% to 0.375%, at the option of the Company, based upon the Company’s Funded Debt Leverage Ratio. Funded Debt Leverage Ratio is generally the ratio of (1) all outstanding indebtedness for borrowed money and other interest-bearing indebtedness as of the date of determination to (2) EBITDA (which is (a) net income, less (b) income (or plus loss) from discontinued operations and extraordinary items, plus (c) income tax expenses, plus (d) interest expense, plus (e) depreciation, depletion, and amortization (including non-cash loss on retirement of assets), plus (f) stock compensation expense, less (g) cash expense related to stock compensation, plus or minus certain other adjustments) for the period of four consecutive fiscal quarters immediately preceding the date of determination. The Company has the benefit of the lowest margin if its Funded Debt Leverage Ratio is equal to or less than 0.5 to 1, and the margin increases as the ratio increases, to the maximum margin if the ratio is greater than 2.0 to 1. The Company will also bear additional costs for market disruption, regulatory changes effecting the lenders’ funding costs, and default pricing of an additional 2% interest rate margin on any amounts not paid when due. Amounts borrowed under the Credit Agreement are secured by liens on substantially all of the assets of the Company.

The Credit Agreement contains financial covenants requiring that the Company maintain a Funded Debt Leverage Ratio of no greater than 3.25 to 1 and an Interest Coverage Ratio of at least 3.0 to 1. Interest Coverage Ratio means the ratio, as of any date of determination, of (a) EBITDA for the 12 month period immediately preceding the date of determination, to (b) all interest, premium payments, debt discount, fees, charges and related expenses of the Company and its subsidiaries in connection with borrowed money (including capitalized interest) or in connection

with the deferred purchase price of assets, in each case to the extent treated as interest in accordance with GAAP, paid during the 12 month period immediately preceding the date of determination. The Credit Agreement also limits the Company's ability to, among other things, create liens, make investments, incur more indebtedness, merge or consolidate, make dispositions of property, pay dividends and make distributions to stockholders, enter into a new line of business, enter into transactions with affiliates and enter into burdensome agreements. The Credit Agreement does not limit the Company's ability to acquire other businesses or companies except that the acquired business or company must be in the Company's line of business, the Company must be in compliance with the financial covenants on a pro forma basis after taking into account the acquisition, and, if the acquired business is a separate subsidiary, in certain circumstances the lenders will receive the benefit of a guaranty of the subsidiary and liens on its assets and a pledge of its stock.

As of August 31, 2016, the Company was in compliance with the terms of the Credit Agreement, and will continuously monitor its compliance with the covenants contained in its credit agreement.

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Notes Payable and Other

In connection with certain of its acquisitions, the Company issued subordinated notes payable to the sellers. The maturity of the notes that remain outstanding are three years from the date of acquisition and bear interest at the prime rate for Bank of Canada, currently 2.7% as of August 31, 2016. Interest expense is recorded in the condensed consolidated statements of income.

The Company has evaluated current market conditions and borrower credit quality and has determined that the carrying value of its long-term debt approximates fair value. The fair value of the Company's notes payable and capital lease obligations approximates their carrying amounts based on anticipated interest rates which management believes would currently be available to the Company for similar issuances of debt.

11. Fair Value Measurements

The Company performs fair value measurements in accordance with the guidance provided by ASC 820, Fair Value Measurements and Disclosures. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It also establishes a three level hierarchy that prioritizes the inputs used to measure fair value. The three levels of the hierarchy are defined as follows:

Level 1 — Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.

Level 2 — Observable inputs other than quoted prices included in Level 1, including quoted prices for similar assets or liabilities in active markets, quoted prices for identical assets or liabilities in inactive markets, inputs other than quoted prices that are observable for the asset or liability and inputs derived principally from or corroborated by observable market data.

Level 3 — Unobservable inputs reflecting the Company's own assumptions about inputs that market participants would use in pricing the asset or liability based on the best information available.

In accordance with the fair value hierarchy described above, the following table shows the fair value of the Company's financial liabilities that are required to be remeasured at fair value on a recurring basis:

| | August 31, 2016 | | |
|--------------------------|-----------------|----------|---------------|
| | Level 1 | Level 2 | Level 3 Total |
| Liabilities: | | | |
| Contingent consideration | \$— | —\$1,975 | \$1,975 |
| Total Liabilities | \$— | —\$1,975 | \$1,975 |
| | May 31, 2016 | | |
| | Level 1 | Level 2 | Level 3 Total |

Liabilities:

| | | | |
|--------------------------|-------|----------|---------|
| Contingent consideration | \$-\$ | —\$2,075 | \$2,075 |
| Total Liabilities | \$-\$ | —\$2,075 | \$2,075 |

The fair value of contingent consideration liabilities that was classified as Level 3 in the table above was estimated using a discounted cash flow technique with significant inputs that are not observable in the market and thus represents a Level 3 fair value measurement as defined in ASC 820. The significant inputs in the Level 3 measurement not supported by market activity include the probability assessments of expected future cash flows related to the acquisitions, appropriately discounted considering the uncertainties associated with the obligation, and as calculated in accordance with the terms of the applicable acquisition agreements.

12. Commitments and Contingencies

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Legal Proceedings and Government Investigations

The Company is subject to periodic lawsuits, investigations and claims that arise in the ordinary course of business. The Company cannot predict with certainty the ultimate resolution of lawsuits, investigations and claims asserted against it. Except for the matters described below, the Company does not believe that any currently pending legal proceeding to which the Company is a party will have a material adverse effect on its business, results of operations, cash flows or financial condition. The costs of defense and amounts that may be recovered against the Company may be covered by insurance for certain matters.

Litigation and Commercial Claims

The Company is currently a defendant in a consolidated purported class and collective action, Edgar Vical and David Kruger v Mistras Group, et al, pending in the U.S. District Court for the Northern District of California. This matter results from the consolidation of two cases originally filed in California state court in April 2015. The consolidated case alleges violations of California statutes, primarily the California Labor Code, and seeks to proceed as a collective action under the U.S. Fair Labor Standards Act. The case is predicated on claims for allegedly missed rest and meal periods, inaccurate wage statements, and failure to pay all wages due, as well as related unfair business practices, and is requesting payment of all damages, including unpaid wages, and various fines and penalties available under California and Federal law.

The parties have reached a settlement of the case, whereby the Company agreed to pay \$6 million to resolve the allegations and avoid further distraction that would result if the litigation continued. The settlement is subject to court approval, and a hearing for preliminary approval was held on August 18, 2016, but a ruling has not yet been issued. The Company recorded a pre-tax charge of \$6.3 million in the fourth quarter of fiscal 2016 for the settlement and payment of payroll taxes and other costs related to the settlement. The settlement will cover claims dating back to April 2011 in some cases and involves approximately 4,900 current and former employees.

During fiscal 2013, the Company performed radiography work on the construction of a pipeline project in the U.S. The owner of the pipeline project contends that certain of the radiography images the Company's technicians prepared regarding the project did not meet the code quality interpretation standards required by the American Petroleum Institute. The project owner is claiming damages as a result of the alleged quality defects of the Company's radiography images. No lawsuit has been filed at this time, but the Company received a demand for damages of approximately \$6 million. The Company is currently unable to determine the likely outcome or reasonably estimate the amount or range of potential liability related to this matter, and accordingly, has not established any reserves for this matter.

The Company's subsidiary in France has been involved in a dispute with a former owner of a business in France purchased by the Company's French subsidiary. The former owner received a judgment in his favor in the amount of approximately \$0.4 million for payment of the contingent consideration portion of the purchase price for the business. The judgment is being appealed, but the Company recorded a reserve for the full amount of the judgment in the fourth quarter of fiscal 2016.

Government Investigations

In May 2015, the Company received a notice from the U.S. Environmental Protection Agency (“EPA”) that it performed a preliminary assessment at a leased facility the Company operates in Cudahy, California. Based upon the preliminary assessment, the EPA is conducting an investigation of the site, which includes taking groundwater and soil samples. The purpose of the investigation is to determine whether any hazardous materials were released from the facility. The Company has been informed that certain hazardous materials and pollutants have been found in the ground water in the general vicinity of the site and the EPA is attempting to ascertain the origination or source of these materials and pollutants. Given the historic industrial use of the site, the EPA determined that the site of the Cudahy facility should be examined, along with numerous other sites in the vicinity. At this time, the Company is unable to determine whether it has any liability in connection with this matter and if so, the amount or range of any such liability, and accordingly, has not established any reserves for this matter.

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Acquisition-related contingencies

The Company is liable for contingent consideration in connection with certain of its acquisitions. As of August 31, 2016, total potential acquisition-related contingent consideration ranged from zero to approximately \$15.4 million and would be payable upon the achievement of specific performance metrics by certain of the acquired companies over the next 2.8 years of operations. See Note 4 - Acquisitions to these condensed consolidated financial statements for further discussion of the Company's acquisitions.

13. Segment Disclosure

The Company's three operating segments are:

Services. This segment provides asset protection solutions primarily in North America with the largest concentration in the United States and the Canadian services business, consisting primarily of non-destructive testing and inspection and engineering services that are used to evaluate the structural integrity and reliability of critical energy, industrial and public infrastructure.

International. This segment offers services, products and systems similar to those of the Company's other two segments to global markets, principally in Europe, the Middle East, Africa, Asia and South America, but not to customers in China and South Korea, which are served by the Products and Systems segment.

Products and Systems. This segment designs, manufactures, sells, installs and services the Company's asset protection products and systems, including equipment and instrumentation, predominantly in the United States.

Costs incurred for general corporate services, including finance, legal, and certain other costs that are provided to the segments are reported within Corporate and eliminations. Sales to the International segment from the Products and Systems segment and subsequent sales by the International segment of the same items are recorded and reflected in the operating performance of both segments. Additionally, engineering charges and royalty fees charged to the Services and International segments by the Products and Systems segment are reflected in the operating performance of each segment. All such intersegment transactions are eliminated in the Company's consolidated financial reporting.

Selected consolidated financial information by segment for the periods shown was as follows (intercompany transactions are eliminated in Corporate and eliminations):

| | Three months ended | |
|----------------------------|--------------------|-----------------|
| | August 31, 2016 | August 31, 2015 |
| Revenues | | |
| Services | \$ 126,690 | \$ 137,405 |
| International | 37,518 | 36,859 |
| Products and Systems | 6,166 | 8,686 |
| Corporate and eliminations | (1,931) | (3,097) |
| | \$ 168,443 | \$ 179,853 |

| | Three months ended | |
|----------------------------|-----------------------|--------------------|
| | August 31, 2016 | August 31, 2015 |
| Gross profit | | |
| Services | \$34,445 | \$ 36,569 |
| International | 12,387 | 10,780 |
| Products and Systems | 3,096 | 3,922 |
| Corporate and eliminations | 128 | 3 |
| | \$50,056 | \$ 51,274 |

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| | Three months ended | |
|-------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| Income (loss) from operations | | |
| Services | \$12,468 | \$15,398 |
| International | 4,659 | 1,818 |
| Products and Systems | 137 | 1,184 |
| Corporate and eliminations | (6,109) | (5,468) |
| | \$11,155 | \$12,932 |

Income (loss) by operating segment includes intercompany transactions, which are eliminated in Corporate and eliminations.

| | Three months ended | |
|-------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| Depreciation and amortization | | |
| Services | \$5,604 | \$5,522 |
| International | 1,957 | 1,972 |
| Products and Systems | 549 | 563 |
| Corporate and eliminations | (107) | (97) |
| | \$8,003 | \$7,960 |

| | August 31, May 31, | |
|----------------------------|--------------------|----------|
| | 2016 | 2016 |
| Intangible assets, net | | |
| Services | \$18,250 | \$19,022 |
| International | 16,681 | 17,703 |
| Products and Systems | 5,800 | 6,054 |
| Corporate and eliminations | 782 | 713 |
| | \$41,513 | \$43,492 |

| | August 31, May 31, | |
|----------------------------|--------------------|-----------|
| | 2016 | 2016 |
| Total assets | | |
| Services | \$292,345 | \$301,678 |
| International | 132,523 | 132,643 |
| Products and Systems | 32,496 | 31,596 |
| Corporate and eliminations | 10,917 | 16,758 |
| | \$468,281 | \$482,675 |

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Revenues by geographic area for the three months ended August 31, 2016 and 2015, respectively, were as follows:

| | Three months ended | |
|----------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| Revenues | | |
| United States | \$ 116,195 | \$ 130,344 |
| Other Americas | 14,978 | 11,529 |
| Europe | 33,591 | 34,884 |
| Asia-Pacific | 3,679 | 3,096 |
| | \$ 168,443 | \$ 179,853 |

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14. Subsequent Event

Subsequent to August 31, 2016, the Company completed an acquisition of an asset protection business for \$7.0 million in cash upon closing. In addition to the cash consideration, the acquisition provides for possible contingent consideration up to \$2.0 million to be earned based upon the achievement of specific performance metrics over the next three years of operations. The Company is in the process of completing the preliminary purchase price allocation. This acquisition was not significant and no pro forma information has been included.

ITEM 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following Management’s Discussion and Analysis (“MD&A”) includes a narrative explanation and analysis of our results of operations and financial condition for the three months ended August 31, 2016 and August 31, 2015. The MD&A should be read together with our condensed consolidated financial statements and related notes included in Item 1 in this Quarterly Report on Form 10-Q and our audited consolidated financial statements and related notes included in our Annual Report on Form 10-K for fiscal 2016 filed August 15, 2016 (“2016 Annual Report”). In this quarterly report, our fiscal years, which end on May 31, are identified according to the calendar year in which they end (e.g., the fiscal year ending May 31, 2017 is referred to as “fiscal 2017”), and unless otherwise specified or the context otherwise requires, “Mistras,” “the Company,” “we,” “us” and “our” refer to Mistras Group, Inc. and its consolidated subsidiaries. The MD&A includes disclosure in the following areas:

- Forward-Looking Statements
- Overview
- Results of Operations
- Liquidity and Capital Resources
- Critical Accounting Policies and Estimates

Forward-Looking Statements

This report on Form 10-Q contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934 (“Exchange Act”). Such forward-looking statements include those that express plans, anticipation, intent, contingency, goals, targets or future development and/or otherwise are not statements of historical fact. These forward-looking statements are based on our current expectations and projections about future events and they are subject to risks and uncertainties known and unknown that could cause actual results and developments to differ materially from those expressed or implied in such statements.

In some cases, you can identify forward-looking statements by terminology, such as “goals,” or “expects,” “anticipates,” “intends,” “plans,” “believes,” “seeks,” “estimates,” “may,” “could,” “should,” “would,” “predicts,” “appears,” “projects,” or other such terms or other similar expressions. You are urged not to place undue reliance on any such forward-looking statements, any of which may turn out to be wrong due to inaccurate assumptions, various risks, uncertainties or other factors known and unknown. Factors that could cause or contribute to differences in results and outcomes from those in our forward-looking statements include, without limitation, those discussed in the “Business—Forward-Looking

Statements,” and “Risk Factors” sections of our 2016 Annual Report as well as those discussed in our other filings with the Securities and Exchange Commission (“SEC”).

Overview

We offer our customers “one source for asset protection solutions”® and are a leading global provider of technology-enabled asset protection solutions used to evaluate the structural integrity and reliability of critical energy, industrial and public infrastructure. We combine industry-leading products and technologies, expertise in mechanical integrity (MI), Non-Destructive Testing (NDT), Destructive Testing (DT) and predictive maintenance (PdM) services, process and fixed asset engineering and consulting services, proprietary data analysis and our world class enterprise inspection database management and analysis software, PCMS, to deliver a comprehensive portfolio of customized solutions, ranging from routine inspections to complex, plant-wide asset integrity management and assessments. These mission critical solutions enhance our customers’ ability to comply with governmental safety and environmental regulations, extend the useful life of their assets, increase productivity, minimize repair costs, manage risk and avoid catastrophic disasters. Our operations consist of three reportable segments: Services, International and Products and Systems.

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Services provides asset protection solutions predominantly in North America with the largest concentration in the United States along with a growing Canadian business, consisting primarily of NDT, inspection and engineering services that are used to evaluate the structural integrity and reliability of critical energy, industrial and public infrastructure.

International offers services, products and systems similar to those of the other segments to global markets, principally in Europe, the Middle East, Africa, Asia and South America, but not to customers in China and South Korea, which are served by the Products and Systems segment. South America consists of our Brazil operations.

Products and Systems designs, manufactures, sells, installs and services the Company's asset protection products and systems, including equipment and instrumentation, predominantly in the United States.

Given the role our solutions play in ensuring the safe and efficient operation of infrastructure, we provide a majority of our services to our customers on a regular, recurring basis. We serve a global customer base of companies with asset-intensive infrastructure, including companies in the oil and gas (downstream, midstream, upstream and petrochemical), power generation (natural gas, fossil, nuclear, alternative, renewable, and transmission and distribution), public infrastructure, chemicals, commercial aerospace and defense, transportation, primary metals and metalworking, pharmaceutical/biotechnology and food processing industries and research and engineering institutions. We have established long-term relationships as a critical solutions provider to many of the leading companies in our target markets.

We have focused on introducing our advanced asset protection solutions to our customers using proprietary, technology-enabled software and testing instruments, including those developed by our Products and Systems segment. We have made a number of acquisitions in an effort to grow our base of experienced, certified personnel, expand our product and technical capabilities, increase our geographical reach and leverage our fixed costs. We have increased our capabilities and the size of our customer base through the development of applied technologies and managed support services, organic growth and the integration of acquired companies. These acquisitions have provided us with additional products, technologies, resources and customers that we believe will enhance our advantages over our competition.

Demand for outsourced asset protection solutions has generally increased over the last ten years, creating demand from which our entire industry has benefited. We believe continued growth can be realized in all of our target markets. However, current market conditions are soft, driven by lower oil prices which have driven many of the Company's customers to curtail spending.

Global financial markets continue to experience uncertainty, including tight liquidity and credit availability, relatively low consumer confidence, slow economic growth, fluctuating oil prices and volatile currency exchange rates. However, we believe these conditions have allowed us to selectively hire new talented individuals that otherwise might not have been available to us, and to make acquisitions of complementary businesses at reasonable valuations.

Results of Operations

Condensed consolidated results of operations for the three months ended August 31, 2016 and August 31, 2015 were as follows:

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| | Three months ended | | |
|--------------------------------------------------------------------------------|--------------------|------------|---|
| | August 31, | August 31, | |
| | 2016 | 2015 | |
| | (\$ in thousands) | | |
| Revenues | \$ 168,443 | \$ 179,853 | |
| Gross profit | 50,056 | 51,274 | |
| Gross profit as a % of Revenue | 30 | % 29 | % |
| Total operating expenses | 38,901 | 38,342 | |
| Operating expenses as a % of Revenue | 23 | % 21 | % |
| Income from operations | 11,155 | 12,932 | |
| Income from Operations as a % of Revenue | 7 | % 7 | % |
| Interest expense | 820 | 1,922 | |
| Income before provision for income taxes | 10,335 | 11,010 | |
| Provision for income taxes | 3,726 | 4,163 | |
| Net income | 6,609 | 6,847 | |
| Less: net income (loss) attributable to noncontrolling interests, net of taxes | \$ 13 | (25 |) |
| Net income attributable to Mistras Group, Inc. | \$ 6,596 | \$ 6,872 | |

The Company uses Adjusted EBITDA, a non-GAAP metric, to measure its consolidated operating performance and assist in comparing performance from period to period on a consistent basis. A reconciliation of Adjusted EBITDA to net income is provided below for the three months ended August 31, 2016 and August 31, 2015:

| | Three months ended | |
|------------------------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| | (\$ in thousands) | |
| EBITDA and Adjusted EBITDA data | | |
| Net income attributable to Mistras Group, Inc. | \$ 6,596 | \$ 6,872 |
| Interest expense | 820 | 1,922 |
| Provision for income taxes | 3,726 | 4,163 |
| Depreciation and amortization | 8,003 | 7,960 |
| Share-based compensation expense | 1,906 | 1,957 |
| Acquisition-related expense (benefit), net | 394 | (896 |
| Severance | 265 | 60 |
| Foreign exchange (gain) loss | (525 |) 292 |
| Adjusted EBITDA | \$ 21,185 | \$ 22,330 |

Note About Non-GAAP Measures

Adjusted EBITDA is a performance measure used by management that is not calculated in accordance with U.S. generally accepted accounting principles (GAAP). Adjusted EBITDA is defined in this Report as net income attributable to Mistras Group, Inc. plus: interest expense, provision for income taxes, depreciation and amortization, share-based compensation expense, and certain acquisition-related costs (including transaction due diligence costs and adjustments to the fair value of contingent consideration), foreign exchange (gain) loss and, if applicable, certain special items which are noted.

Management uses Adjusted EBITDA as a measure for planning and forecasting overall expectations and for evaluating actual results against such expectations. Adjusted EBITDA is also used as the basis for a performance evaluation metric for certain of our executive and employee incentive compensation programs.

Later in this MD&A under the heading "Income from Operations", the non-GAAP financial performance measure "Income from operations before special items" is used for each of our three segments and the "Total Company", with tables reconciling the measure to a financial measure under GAAP. This non-GAAP measure excludes from the GAAP measure "Income from Operations" (a) transaction expenses related to acquisitions, such as professional fees and due diligence costs, (b) the net

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changes in the fair value of acquisition-related contingent consideration liabilities and (c) certain non-recurring items. These items have been excluded from the GAAP measure because these expenses and credits are not related to the Company's or Segment's core business operations. The acquisition related costs and special items can be a net expense or credit in any given period.

In the MD&A section "Liquidity and Capital Resources", we use the term free cash flow, a non-GAAP measurement. We define free cash flow as cash provided by operating activities less capital expenditures (which are purchases of property, plant and equipment and of intangible assets and classified as an investing activity). Free cash flow, which does not represent residual cash flow available for discretionary expenditures since items such as debt repayments are not deducted in determining such measures, was \$13.3 million for the first three months of fiscal 2017, consisting of \$17.3 million of operating cash flow less \$4.0 million of capital expenditures. For the comparable period in fiscal 2016, free cash flow was \$11.6 million consisting of \$16.2 million of operating cash flow less \$4.6 million of capital expenditures.

Revenue

Revenues for the three months ended August 31, 2016 were \$168.4 million, a decrease of \$11.4 million, or 6.3%, compared with the prior year.

Revenues by segment for the three months ended August 31, 2016 and August 31, 2015 were as follows:

| | Three months ended | |
|----------------------------|--------------------|-----------------|
| | August 31, 2016 | August 31, 2015 |
| | (\$ in thousands) | |
| Revenues | | |
| Services | \$ 126,690 | \$ 137,405 |
| International | 37,518 | 36,859 |
| Products and Systems | 6,166 | 8,686 |
| Corporate and eliminations | (1,931) | (3,097) |
| | \$ 168,443 | \$ 179,853 |

Three Months

In the first quarter of fiscal 2017, Services segment revenues decreased 8% due to a combination of high single digit organic decline and low single digit adverse impact of foreign exchange rates, offset by a small amount of acquisition growth. Products and Systems segment revenues decreased by 29% driven by lower sales volume. International segment revenues increased by 2%, driven by mid single digit organic growth, offset by a low single digit unfavorable impact of foreign exchange rates and the low single digit impact of revenues from prior year dispositions.

Oil and gas revenues decreased by approximately 1%, driven by many of the Company's customers to curtail spending, but remained the Company's most significant vertical market, comprising approximately 55% of total Company revenues in the first quarter of fiscal 2017, compared with 56% in the first quarter of fiscal 2016. The Company's top ten customers comprised approximately 36% of total revenues in both the first quarter of fiscal 2017 and fiscal 2016. One customer, BP plc., accounted for approximately 13% of our total revenues for the first quarter of fiscal 2017. No customer accounted for more than 10% of our revenues in the first quarter of fiscal 2016.

Gross Profit

Gross profit decreased by \$1.2 million, or 2.4%, in the first quarter of fiscal 2017, on a sales decline of 6.3%.

Gross profit by segment for the three months ended August 31, 2016 and August 31, 2015 was as follows:

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| | Three months ended | | |
|----------------------------|-----------------------|----------|--------|
| | August 31, August 31, | | |
| | 2016 | 2015 | |
| | (\$ in thousands) | | |
| Gross profit | | | |
| Services | \$34,445 | \$36,569 | |
| % of segment revenue | 27.2 | % | 26.6 % |
| International | 12,387 | 10,780 | |
| % of segment revenue | 33.0 | % | 29.2 % |
| Products and Systems | 3,096 | 3,922 | |
| % of segment revenue | 50.2 | % | 45.2 % |
| Corporate and eliminations | 128 | 3 | |
| | \$50,056 | \$51,274 | |
| % of total revenue | 29.7 | % | 28.5 % |

Three months

As a percentage of revenues, gross profit was 29.7% and 28.5% for the first quarters of fiscal 2017 and 2016, respectively. Service segment gross profit margins increased to 27.2% in the first quarter of fiscal 2017 compared to 26.6% in the first quarter of fiscal 2016. The 60 basis point increase was primarily driven by improved sales mix. International segment gross margins increased to 33.0% in the first quarter of fiscal 2017 compared with 29.2% in the prior year. The 380 basis point increase was due to improvement across our largest country locations, driven by improvements in technical labor utilization, sales mix and overhead utilization. Products and Systems segment gross margin improved by 500 basis points to 50.2% compared with 45.2% in the prior year, driven by improved sales mix.

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Income from Operations

The following table shows a reconciliation of the income from operations to income before special items for each of the Company's three segments and for the Company in total:

| | Three months ended | |
|--------------------------------------------|--------------------|------------|
| | August 31, | August 31, |
| | 2016 | 2015 |
| | (\$ in thousands) | |
| Services: | | |
| Income from operations | \$12,468 | \$15,398 |
| Severance costs | 176 | — |
| Acquisition-related expense (benefit), net | 345 | (930) |
| Income before special items | 12,989 | 14,468 |
| International: | | |
| Income from operations | 4,659 | 1,818 |
| Severance costs | 89 | 60 |
| Acquisition-related expense (benefit), net | 11 | 30 |
| Income before special items | 4,759 | 1,908 |
| Products and Systems: | | |
| Income from operations | 137 | 1,184 |
| Acquisition-related expense (benefit), net | — | — |
| Income before special items | 137 | 1,184 |
| Corporate and Eliminations: | | |
| Loss from operations | (6,109) | (5,468) |
| Acquisition-related expense (benefit), net | 38 | 4 |
| Loss before special items | (6,071) | (5,464) |
| Total Company | | |
| Income from operations | \$11,155 | \$12,932 |
| Severance costs | \$265 | \$60 |
| Acquisition-related expense (benefit), net | \$394 | \$(896) |
| Income before special items | \$11,814 | \$12,096 |

Three months

For the three months ended August 31, 2016, income from operations (GAAP) decreased \$1.8 million, or 14%, compared with the prior year's first quarter and income before special items (non-GAAP) decreased \$0.3 million, or 2%. As a percentage of revenues, income before special items improved by 30 basis points to 7.0% in the first quarter of fiscal 2017 from 6.7% in the first quarter of fiscal 2016.

Operating expenses increased \$0.6 million compared with the prior year's first quarter, driven by an increase in acquisition-related expense from the Services segment of \$1.3 million, offset by a \$0.9 million decline in recurring expenses. The recurring expense decrease was driven by the International segment, which decreased \$1.2 million, primarily due to foreign currency gains and the disposal of subsidiaries in fiscal 2016, offset by a \$0.7 million increase in professional fees for the Corporate segment. Products and Systems segment was flat from the first quarter of fiscal 2017 to fiscal 2016.

Interest Expense

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Interest expense was approximately \$0.8 million and \$1.9 million for the first quarters of fiscal 2017 and 2016, respectively. The decrease was primarily related to the payment of seller notes related to acquisitions and the net paydown of the Company's line of credit under its Credit Agreement.

Income Taxes

The Company's effective income tax rate was approximately 36% and 38% for the first quarters of fiscal 2017 and 2016, respectively. The decrease was primarily due to lower discrete items and lower expected annual effective tax rate in fiscal 2017, due to a larger portion of income expected to be generated by the International segment, which generally has lower statutory tax rates.

Liquidity and Capital Resources

Cash Flows Table

Cash flows are summarized in the table below:

| | Three months ended | |
|-----------------------------------------|-----------------------|--------------------|
| | August 31, 2016 | August 31, 2015 |
| | (\$ in thousands) | |
| Net cash provided by (used in): | | |
| Operating activities | \$17,344 | \$16,210 |
| Investing activities | (4,975) | (4,399) |
| Financing activities | (17,847) | (10,562) |
| Effect of exchange rate changes on cash | (770) | (118) |
| Net change in cash and cash equivalents | \$(6,248) | \$1,131 |

Cash Flows from Operating Activities

During the three months ended August 31, 2016, cash provided by operating activities was \$17.3 million, an increase of \$1.1 million, or 7%. The improvement was primarily attributable to the timing of collections, offset by payments of accrued expenses.

Cash Flows from Investing Activities

During the three months ended August 31, 2016, cash used in investing activities was \$5.0 million, compared with a cash outflow of \$4.4 million in the comparable period of the prior year. The first three months of fiscal 2017 included \$1.2 million outflow related to acquisitions, compared with no acquisition activity for the comparable period in fiscal 2016. Cash used for capital expenditures was \$4.0 million and \$4.6 million in the first three months of fiscal 2017 and 2016, respectively.

Cash Flows from Financing Activities

Net cash used by financing activities was \$17.8 million for the three months ended August 31, 2016. The Company utilized the \$13.3 million of free cash flow generated in the first three months of fiscal 2017 to reduce its debt and capital lease obligations by \$16.7 million. For the comparable period in fiscal 2016, the Company utilized most of the \$11.6 million of free cash flow to reduce its debt and capital lease obligations by \$9.2 million.

Effect of Exchange Rate Changes on Cash and Cash Equivalents

The effect of exchange rate changes on our cash and cash equivalents was a net reduction of \$0.8 million in the first three months of fiscal 2017, compared to \$0.1 million for the first three months of fiscal 2016, primarily driven by exchange rates for fiscal 2017, notably the impact of the United Kingdom's exit from the European Union.

Cash Balance and Credit Facility Borrowings

The terms of our Credit Agreement have not changed from those set forth in Part II, Item 7 of our 2016 Annual Report under the Section “Liquidity and Capital Resources”, under the heading “Cash Balance and Credit Facility Borrowings,” and Note 10

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- Long-Term Debt to these condensed consolidated financial statements in this report, under the heading “Senior Credit Facility.”

As of August 31, 2016, we had cash and cash equivalents totaling \$14.9 million and available borrowing capacity of \$105.0 million under our Credit Agreement with borrowings of \$64.8 million and \$5.2 million of letters of credit outstanding. We finance operations primarily through our existing cash balances, cash collected from operations, bank borrowings and capital lease financing. We believe these sources are sufficient to fund our operations for the foreseeable future.

As of August 31, 2016, we were in compliance with the terms of the Credit Agreement, and we will continuously monitor our compliance with the covenants contained in our Credit Agreement.

Contractual Obligations

Other than the amendment to the Credit Agreement, discussed above under “Liquidity and Capital Resources- Cash Balance and Credit Facility Borrowings”, there have been no significant changes in our contractual obligations and outstanding indebtedness as disclosed in the 2016 Annual Report.

Off-balance Sheet Arrangements

During the three months ended August 31, 2016, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

Critical Accounting Policies and Estimates

There have been no significant changes to our critical accounting policies and estimates from the information provided in Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” included in the 2016 Annual Report.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no significant changes to the Company’s quantitative and qualitative disclosures about market risk as discussed in Part II, Item 7A “Quantitative and Qualitative Disclosures About Market Risk,” included in the 2016 Annual Report.

ITEM 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As of August 31, 2016, the Company carried out an evaluation, under the supervision and with the participation of the Company’s management, including the Company’s Chief Executive Officer and the Company’s Chief Financial Officer, of the effectiveness of the design and operation of the Company’s disclosure controls and procedures, as such term is defined in Rule 13a-15(e) of the Exchange Act. Based on the evaluation, the Company’s Chief Executive Officer and Chief Financial Officer have concluded that the Company’s disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms.

Changes in Internal Control Over Financial Reporting

There has been no change in the Company's internal control over financial reporting that occurred during the Company's quarter ended August 31, 2016 that has materially affected, or is reasonably likely to materially affect, such internal control over financial reporting.

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PART II—OTHER INFORMATION

ITEM 1. Legal Proceedings

There have been no material developments with regard to any matters disclosed under Part I, Item 3 “Legal Proceedings” in our 2016 Annual Report.

See Note 12 - Commitments and Contingencies to the condensed consolidated financial statements included in this report for a description of our legal proceedings.

ITEM 1.A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the risk factors discussed under the “Risk Factors” section included in our 2016 Annual Report. There have been no material changes to the risk factors previously disclosed in the 2016 Annual Report.

ITEM 2. Unregistered Sale of Equity Securities and Use of Proceeds

(a) Sales of Unregistered Securities

None.

(b) Use of Proceeds from Public Offering of Common Stock

None.

(c) Repurchases of Our Equity Securities

The following table sets forth the shares of our common stock we acquired during the quarter pursuant to the surrender of shares by employees to satisfy the minimum tax withholding obligations in connection with the vesting of restricted stock units.

| Fiscal Month Ending | Total Number of Shares (or Units) Purchased | Average Price Paid per Share (or Unit) |
|---------------------|---------------------------------------------|----------------------------------------|
| June 30, 2016 | 266 | \$ 24.00 |
| July 31, 2016 | — | \$ — |
| August 31, 2016 | 50,420 | \$ 25.16 |

ITEM 3. Defaults Upon Senior Securities

None.

ITEM 4. Mine Safety Disclosures

Not applicable.

ITEM 5. Other Information

None.

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ITEM 6.

Exhibits

Exhibit No. Description

| | |
|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
| 3.1 | Amended and Restated Bylaws |
| 10.1 | Agreement, dated August 17, 2016, between registrant and Sotirios Vahaviolos |
| 10.2 | Joint stipulation of settlement and release between Registrant and Plaintiffs, with respect to Vicerai and Kruger, et al. v. Mistras Group, Inc., et al. |
| 31.1 | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934. |
| 31.2 | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934. |
| 32.1 | Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS | XBRL Instance Document |
| 101.SCH | XBRL Schema Document |
| 101.CAL | XBRL Calculation Linkbase Document |
| 101.LAB | XBRL Labels Linkbase Document |
| 101.PRE | XBRL Presentation Linkbase Document |
| 101.DEF | XBRL Definition Linkbase Document |

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Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MISTRAS GROUP, INC.

By: /s/ Jonathan H. Wolk

Jonathan H. Wolk

Senior Executive Vice President, Chief Financial Officer and Treasurer

(Principal Financial and Accounting Officer and duly authorized officer)

Date: October 7, 2016