

ANGLOGOLD ASHANTI LTD

Form 6-K

March 29, 2007

**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549**

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO RULE 13a-16 OR 15d-16 OF  
THE SECURITIES EXCHANGE ACT OF 1934**

Report on Form 6-K dated March 29, 2007

Commission File Number 1-14846

AngloGold Ashanti Limited

(Translation of registrant's name into English)

11 Diagonal Street

Johannesburg, 2001

(P.O. Box 62117, Marshalltown, 2107)

South Africa

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Yes  No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Yes  No

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

Enclosure: Press release – **AngloGold Ashanti** report to society

Report to  
Society  
06

This Report to Society 2006 has been prepared in conjunction with the company's Annual Financial Statements on the company's operating and financial performance for the same period. Combined, the Report to Society and the Annual Financial Statements make up the Annual Report. Through the Report to Society, AngloGold Ashanti seeks to report on these issues to a wide range of stakeholders, who include shareholders, employees, employee representatives and the communities in which it operates, as well as regional and national governments and other interested parties.

The group's 2006 Report to Society has been prepared in the form of three complementary publications comprising:

.  
a comprehensive web-based document (*www.aga-reports.com*) which provides a broad overview of the group's sustainable development initiatives across 10 countries and 21 operations – with a particular focus on the economic, social and environmental impact and obligations for the period 1 January 2006 to 31 December 2006. This review is illustrated by a number of case studies for each of AngloGold Ashanti's business principles;

.  
a condensed printed document which entails a review of the company's economic, social and environmental impact and obligations for the period 1 January to 31 December 2006 and a selection of the case studies published in the web-based document. This condensed report illustrates the most significant challenges and issues facing the group in terms of sustainable development and indicates, where appropriate, where further information – particularly case studies – may be found in the web-based report. This entire report has been assured by independent auditors, PricewaterhouseCoopers; and

.  
country and operational reports, which provide an overview of each country or operation (as appropriate) and the issues and challenges relating to sustainable development in each.

AngloGold Ashanti believes that the report presents a fair and balanced reflection of the group's operations and performance, its objectives, values and business principles, and the major issues and challenges that it faces.

AngloGold Ashanti has sought to follow good practice, GRI guidelines and various other instruments (such as the Sarbanes-Oxley Act of 2002, and the guidelines of the King Report on Corporate Governance (2002), among others) in compiling this report. A detailed review of our reporting in accordance with GRI may be found on our website at *www.aga-reports.com/GRI.htm*.

The company's annual financial statements are available in a printed form or may be accessed at *www.aga-reports.com*.

For further information on the Report to Society 2006 and on the company's sustainable development practices, contact Alan Fine on (Tel) +27 11 637 6383 or *afine@anglogoldashanti.com*

### **Scope of the report**

AngloGold Ashanti

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The cover photographs and a number of the others for the Report to Society and Annual Financial Statements

were taken by Edward Ruiz. See inside back cover for  
more information.

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**\_Report to Society 2006**  
Letter from the CEO

AngloGold Ashanti

**Report to Society 2006** *Page 3*

At the heart of the character of this company is the idea of being a good steward: that is, to take the resources we command and use them to create value – for our owners, our employees and the communities in which we operate. The aspiration to create value characterises all aspects of our business. That means enhanced profitability and earnings, and growing the investment of our owners; the development of the skills, talents and experience of our employees; leaving communities better off for our presence; and working responsibly with the environment.

We hope that this report, together with our Annual Financial Statements, will assist people in coming to a conclusion about how well we are living up to our promises and how we plan to meet the challenges which we still face.

AngloGold Ashanti's Report to Society 2006 is the company's fifth such report, and the fourth which seeks to report, methodically and in an open and balanced manner, against both the company's own values and business principles, and against the guidelines of the Global Reporting Initiative (GRI), which remains the most broadly used standard of corporate triple bottom line reporting.

**A new format**

The report takes on a different format this year, in response to issues raised in a survey of stakeholder perspectives of the 2005 report. Essentially, we have introduced features designed to show the reader what we believe to be the most material 'sustainability' issues faced and dealt with by the company in 2006. This will be found in the section on pages 8 to 11. Also, the hard copy version of this report is half the size of previous versions: the major difference is that the hard copy version contains only a limited number of case studies – those we see as dealing with the most critical issues faced by the company in 2006. Some 50 more case studies (each briefly summarised at the end of the appropriate section) can be found in the web-based version. Country- or operation-specific reports may also be found on our website.

**The issues we face**

Perhaps the biggest socio-economic issue faced by AngloGold Ashanti, and by other mining companies conducting open-pit mining or exploration operations for precious minerals in developing countries, is the phenomenon of small-scale, informal and illegal mining occurring both around and in our mining lease areas. On the one hand, such mining often involves unsafe and environmentally dangerous mining practices, and operates outside of laws that seek both to regulate mining and to ensure benefits from mining for the broader community. On the other hand, such activities do provide a form of economic activity for individuals who have not found a place in the formal economy. It is the commitment of AngloGold Ashanti to work with host governments, at all levels, to find formalised, legal and safe ways for small scale-mining to take place, while at the same time supporting the enforcement of the rule of law. In South Africa, many years of progress in the sphere of mine safety, with constant declines in fatality and injury rates, were reversed in 2006 due to an increased number of underground accidents. We have embarked on urgent reviews of safety measures, knowing that the improving trend has to be reinstated. We convey our condolences to the victims' loved ones. More pleasing in our South African operations is a significant improvement in the numbers of employees undergoing voluntary counselling and testing in our HIV/AIDS programme. Self awareness is the prerequisite for a successful prevention and treatment programme, both in the company and in society as a whole, so we are very pleased with this breakthrough.

Another major and successful initiative on the public health front is the trend-setting malaria programme implemented in the town of Obuasi,

Ghana, where we aim to halve the incidence of this debilitating and deadly disease.

AngloGold Ashanti has always approached its business on the basis that relationships with employees are critical to a successful business

operation. In an attempt more closely to align employees' interests with those of the company, 2006 saw the introduction of an Employee Share

Ownership Plan in South Africa following intensive consultations with organised labour. Similar schemes will be rolled out elsewhere where

appropriate to the local conditions.

This company views its responsibilities towards its various stakeholders as interconnected. We cannot sustain good financial performance without

achieving our objectives in human resource development, health and safety, community investment and environmental stewardship. To this end

we are looking to strengthen the links between financial and sustainable development reporting.

**Bobby Godsell**

28 February 2007

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**\_Report to Society 2006**

AngloGold Ashanti is one of the world's leading gold producers, with a varied portfolio of assets and orebody types in key gold-producing regions around the world. At the end of 2006, the company had 21 operations located in 10 countries (South Africa, Argentina, Australia, Brazil, Ghana, the Republic of Guinea, Mali, Namibia, Tanzania and the United States) on four continents, together with a substantial project pipeline and a focused, global exploration programme. The sale of the Bibiani mine in Ghana was concluded at the end of 2006 and the Boddington operation was given the go-ahead during the year.

AngloGold Ashanti produced 5.6 million ounces of gold in 2006, of which 2.6 million ounces (46%) came from deep-level hard-rock operations in South Africa and the balance of 3 million ounces (54%) from the shallower and surface operations around the world. Greenfields exploration is under way in Western Australia, Colombia and the Democratic Republic of Congo (DRC), and through exploration partnerships and joint ventures in Alaska, Russia, China, the Philippines and Laos.

AngloGold Ashanti is a values-driven organisation and our values and business principles underpin all that we do. This applies equally to our approach to sustainable development. Thus, our values guide our relations with all those that have an interest in the business – our stakeholders – and inform our business principles that govern those relationships. We measure our performance against our stated values and business principles and report our progress against these in this document.

ur profile

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AngloGold Ashanti

**Report to Society 2006** Page 5

## ENGAGING WITH OUR STAKEHOLDERS

AngloGold Ashanti recognises that, as the company conducts its business, so it has an impact – real or potential – on a wide range of stakeholders. We have identified the following broad groups of stakeholders at corporate, operational and community level.

A detailed list including many of the stakeholders with whom the various operations engage may be found on our website [www.aga-reports.com/06/stakeholders.htm](http://www.aga-reports.com/06/stakeholders.htm). Our engagement with our stakeholders varies in frequency and may depend on specific matters on hand. The nature of this engagement may also be formal, informal or both.

While our operations interact with our stakeholders on a range of different issues, we specifically asked all operations to provide stakeholders with the Report to Society 2005, the Country/Operational Reports or the url for these reports on our website. We also asked readers both of the printed report and the web-based version for feedback. As in previous years, very little formal feedback was received.

In an effort to obtain better feedback and to initiate constructive debate with stakeholders on the report, we engaged an independent consultant to undertake focused interviews with a range of stakeholders. The commentary and feedback obtained in this manner were instrumental in many of the changes we implemented in the report this year. For further information on the research that was undertaken see [www.aga-reports.com/06/research.htm](http://www.aga-reports.com/06/research.htm).

## WHAT WE REPORT

In this year's report we have tried to:

• Provide a clear picture of our vision, values and business principles, and how we perform when measured against these. In every section of the report, we have reported our performance against our stated business principles.

• Provide the reader with an overview of the company and the sustainability issues and challenges that we face in relation to the exploration, mining and closure pipeline and in the areas in which we operate. We have tried to present a clear picture at the beginning of the report and in each section, of what those main issues are.\*

• Illustrate the way in which we do business, what some of the challenges are that we face and – through case studies – how these are dealt with at an operational level. In this document we deal with eight case studies which we have prioritised as some of the most significant issues facing the company. Further case studies may be found on our dedicated report website [www.aga-reports/06/case-studies.htm](http://www.aga-reports/06/case-studies.htm).

• Provide a comprehensive resource so that readers may find information on specific issues and operations on our website.

• Respond to the GRI, the ICMM business principles and the UN Global Compact, in keeping with our responsibility to these institutions. A detailed discussion and checklist may be found on our website at [www.aga-reports.com/GRI.htm](http://www.aga-reports.com/GRI.htm).

*\* These primary issues were identified through a combination of the research that was undertaken by the independent consultant with stakeholders on what they were interested in, and a process of engagement with the subject champions at an operational and corporate level of what they felt were the most significant issues in their areas of responsibility. Consideration of these primary issues has been enriched through wider engagement with stakeholders.*

• employees

.  
unions  
. employees' families and dependants  
. communities surrounding operations or  
from which the company draws its labour  
. shareholders  
. business partners  
. peer companies  
. suppliers  
. local, regional and national governments  
. customers  
. non-governmental and community-based  
organisations  
. academic institutions  
. regulatory authorities  
. professional organisations  
*See the online report*  
*www.aga-reports.com*  
*on how to use*  
*our report.*

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**\_Report to Society 2006**

O

ur mission

& values

AngloGold Ashanti's mission, values and business principles were developed in consultation with employees and are reviewed as part of an ongoing process to ensure that they more accurately reflect the group's purpose and the way in which it does business.

*Page 6\_AngloGold Ashanti*

**\_Report to Society 2006**

**AngloGold Ashanti's mission:**

Our business is gold. We consistently strive to create value for everyone with a stake in our company, by finding and mining gold and by developing the market for our product.

AnglogoldAshanti

**\_Report to Society 2006\_Page 7**

AngloGold Ashanti consistently strives to generate competitive shareholder returns. We do this by replacing profitable gold reserves and by continuously improving the performance of our key resources – our people, our assets and our product. We conduct ourselves with honesty and integrity.

We strive to form partnerships with host communities, sharing their environments, traditions and values. We want communities to be better off for AngloGold Ashanti having been there. We are committed to working in an environmentally responsible way.

Every manager and employee takes responsibility for health and safety; and together strive to create workplaces that are free of occupational injury and illness.

We provide our employees with opportunities to develop their skills while sharing risks and rewards in workplaces that promote innovation, teamwork and freedom with accountability. We embrace cultural diversity.

AngloGold Ashanti

**\_Report to Society 2006\_Page 7**

Our values

Our business principles

We live our values through our business principles. These principles are applicable across AngloGold Ashanti and in all the countries in which we do business.

They inform the way in which we go about achieving our mission, balancing key economic, social, environmental and ethical values.

These business principles which will evolve over time as we interact with our stakeholders, both internal and external, are:

AngloGold Ashanti – a responsible and ethical corporate citizen

AngloGold Ashanti as an employer – safety and health

AngloGold Ashanti as an employer – labour practice

AngloGold Ashanti and the environment

AngloGold Ashanti in the community

On the pages that follow we report how we have performed in terms of our

values and business  
principles.

Interaction with artisanal  
and small-scale miners  
*Page 8\_AngloGold Ashanti*  
**\_Report to Society 2006**

THE BUSINESS  
OF GOLD

T  
Fair employment practices and appropriate skills  
Safety and elimination of accidents  
Efficient use of resources – water, energy  
Prevention of pollution  
Occupational health (noise-induced hearing loss,  
occupational lung disease)  
Environmental footprint  
(land use/biodiversity)  
Minimising emissions (air quality)  
Land disturbance  
Impact on restricted areas – biodiversity  
Consultation with communities

**1. Finding the orebody**

Identifying targets and  
undertaking exploration.

**2. Creating access to the orebody**

Two types of mining take place:  
underground mining – a vertical or  
decline shaft is sunk deep into the  
ground; and open-pit mining – where the  
top layers of topsoil or rock are removed  
to uncover the reef.

**3. Removing the ore**

In underground mining, holes are drilled,  
filled with explosives and then blasted;  
stopes are cleaned and ore is then  
transported. In open-pit mining, drilling  
and blasting may be necessary to  
release the gold-bearing rock while  
excavators load the material onto the  
ore transport system.

**4. Transporting broken material to  
plants for treatment**

Underground ore is transported by  
means of vertical and/or horizontal  
transport systems, while open-pit mines  
transport ore in vehicles capable of  
hauling large, heavy loads.

and the challenges it poses

Fair employment practices

Human rights issues

Interaction with communities

HIV/AIDS

Rehabilitation and achieving closure

Post-closure monitoring

Engagement with communities

This section illustrates our key sustainability issues during the life cycle of mining and processing gold (1 to 7 on the diagram below).

AngloGold Ashanti

**\_Report to Society 2006\_Page 9**

S e r v i c e s

Mining activities require extensive services, both on the surface and underground, including:

- mining engineering services;

- mine planning;

- ventilation;

- provision of consumable resources;

- engineering services;

- financial, administration and human resource services; and

- environmental/sustainable development services.

Minimising emissions (air and water quality)

Management of cyanide

Minimising emissions (air quality)

## **5. Processing**

Comminution (the process of breaking up ore) occurs in multi-stage crushing and milling circuits, or large mills fed directly with run-of-mine material. For refractory ores (gold locked within sulphide mineral and not readily available for recovery by the cyanidation process) sulphide material is separated using flotation. Sulphide concentrate is oxidised by roasting or bacterial oxidation, to liberate gold. Ore is agitated in an alkaline cyanide leach solution, followed by adsorption of the gold cyanide complex onto activated



carbon-in-pulp (CIP). In the heap-leach process, run-of-mine ore is crushed and heaped on a leach pad; low strength alkaline cyanide solution is applied to the top for up to three months, and the dissolved gold-bearing solution is collected from the base of the heap and transferred to carbon-in-solution (CIS) columns where the gold cyanide complex is adsorbed onto activated carbon. Gold is recovered by re-dissolving gold, followed by precipitation in electro-winning cells and smelting of precipitate into doré bars.

**6. Refining**

Doré bars are transported to a refinery for further refining, to as close to pure gold as possible.

**7. Mine-site rehabilitation**

Once mining has been completed, operations are 'closed' and rehabilitation activities begin to return the land to a productive state.

(Rehabilitation is the process of reclaiming mined land to the condition that existed prior to mining or to a pre-determined post-mining use.) Planning for this process is undertaken during the life of mine.

Services

Engaging with communities  
Local economic development  
Water management

*Page 10\_AngloGold Ashanti*

**\_Report to Society 2006**

Artisanal and small-  
scale mining

Biodiversity

Legacy of environmental  
issues

Artisanal and small-scale mining

Engaging with communities

Safety, security and human rights

Water quality

legislation

Management

of cyanide

Environmental issues (biodiversity)

Our world

of gold

This section illustrates key sustainability issues and indicates  
particular areas of concern at AngloGold Ashanti's global operations

Occupational injuries and fatalities – emphasis on seismicity

HIV/AIDS

Environmental legacy issues

Compliance with the Mining Charter

Management of silicosis

Maintaining ISO14001 and certification

AngloGold Ashanti

**\_Report to Society 2006\_***Page 11*

Environmental legislation

(especially permitting of

Tropicana project)

Artisanal and small-scale mining

Interaction with community

Regional health threats – malaria/cholera

Artisanal and small-scale mining

Environmental legacy issues

Safety, security and human rights

Malaria

Group issues

Skills development and succession planning

Malaria

Environmental

issues (cyanide

and water)

Safety, security and human rights

Environmental issues

Artisanal and small-scale mining

Environmental

rehabilitation

Local economic

development

HIV/AIDS

Safety, security and

human rights

Environmental issues

(biodiversity)

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**\_Report to Society 2006**

REPORT OF THE INDEPENDENT ASSURERS

To the Board of Directors and Management of AngloGold Ashanti Limited

**Introduction**

We have been asked to perform assurance procedures on the printed publication of AngloGold Ashanti's Report to Society for the year ended 31 December 2006 for the purposes of expressing a reasonable assurance opinion on the performance information disclosed in the publication. AngloGold Ashanti's management was responsible for both the preparation and content of the Report to Society 2006.

**Methodology**

This engagement was conducted in accordance with the International Standards for Assurance Engagements 3000, "Assurance Engagements other than audits or reviews of historical financial information" (ISAE 3000). We planned and carried out our work in order to obtain reasonable assurance on the reliability of the performance information disclosed in the Report to Society. We applied suitable criteria as relevant to the information reported, and also where applicable, embodied in AngloGold Ashanti's internal corporate policies, procedures and controls. These criteria are available from AngloGold Ashanti on request.

Where quantitative performance indicators were derived from AngloGold Ashanti's audited financial statements for the year ended 31 December 2006, we did not audit the statements, but reviewed the derived figures for validity and accuracy.

**Considerations and limitations**

Non-financial data are subject to more inherent limitations than financial data, given both their nature and the methods used for determining, calculating, sampling or estimating such data. Due to the geographic spread of AngloGold Ashanti's operations, not all country operations were included in the sample. We have not carried out any work on data reported for prior reporting periods, nor in respect of future projections and targets.

Information that is reported on AngloGold Ashanti's web-site, but not published in the printed Report to Society 2006, was excluded from the assurance scope.

**Conclusion**

Based on our work performed, the printed Report to Society 2006 fairly reflects AngloGold Ashanti's performance in all material respects.

PricewaterhouseCoopers Inc.

Johannesburg

1 March 2007

AngloGold Ashanti

**Report to Society 2006** *Page 13*

Assurance of information produced by an organisation's management, generally means enhancing the degree of confidence of the intended users. Enhanced confidence is obtained from the outcome of an evaluation of the quality of such subject matter against criteria, by an independent third party practitioner. The outcome of an assurance exercise is an 'assurance statement' containing a conclusion on the quality of the subject matter.

AngloGold Ashanti appointed a team of non-financial assurance practitioners, whose qualifications and practical experience cover the breadth of corporate sustainability issues in the environmental, social and economic spheres, to undertake this independent third party assurance role.

The assurance conclusion was based on a test of the reliability of the performance information by way of:

- conducting interviews and holding discussions with management, key personnel and/or stakeholders of AngloGold Ashanti and assessing data trends;

- obtaining an understanding of the systems used to generate, aggregate and report the performance information;

- conducting site visits on a sample basis to test systems and data where necessary;

- assessing the completeness, accuracy, existence and validity of the performance information on a sample basis;

- reviewing and analysing collected information and effecting re-calculations where considered appropriate; and

- applying suitable audit criteria as relevant to the subject matter reported.

What users of the Report to Society see, in the form of the Assurance Statement issued by the third party, is the proverbial tip of the iceberg in the assurance process. What AngloGold Ashanti further benefits from, is a resulting internal management report with detailed observations made during the engagement, related to management and control issues, highlighting areas of particular concern or potential improvement. During the assurance exercise there has been ongoing dialogue between AngloGold Ashanti and the assurers at various levels, related to best practice and efficiency of controls, further contributing to staff awareness of material sustainability issues for the company.

The added value experienced by AngloGold Ashanti in the assurance of the Report to Society can be summarised as follows:

- Management comfort**

- Comfort that existing management systems and controls are functioning

- Comfort that decisions and disclosures are based on reliable information

- Learning and improvement**

- Observations allowing for management to improve reporting processes and systems

- Encouraging current best practice to drive continuous improvement

- .  
Risk management
  - .  
A reduction in the risk of material mis-statements
  - .  
An improvement in overall risk management with particular focus on non-financial issues
  - .  
Trust and credibility
  - .  
Increased transparency and accountability helping to build trust and a positive reputation with all our stakeholders
- WHAT IS ASSURANCE?



AngloGold Ashanti

**Report to Society** 2006 *Page 15*

Our business is gold

– economic performance

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**\_Report to Society 2006**

ECONOMIC PERFORMANCE

**1. Living our values**

At AngloGold Ashanti, our business is gold and our activities range from exploring for gold to the mining, processing and marketing of our product. We also produce uranium as a by-product. (*See case study Report to Society 2005: Uranium mined as a by-product contributes to the bottom line on page E12*).

We recognise that as a mining company our business entails the recovery, processing and sale of a non-renewable resource. Thus, our direct economic impact in terms of any orebody will always be finite. It is therefore imperative that the economic benefits which are derived from the resources that we exploit are not limited to one particular set of stakeholders, but accrue to a broader stakeholder group in advance of, during and after mining. The economic benefit must also be balanced against the impacts that we have on the broader socio-economic and natural landscapes.

We also recognise that our operations – and indeed our product – are about people: employees and their families, our neighbours, our customers and suppliers, our shareholders and other interested parties.

The Economic Performance section of this report is based on information drawn from our Annual Financial Statements 2006 (*www.aga-reports.com*) which is published concurrently with the Report to Society. In addition, on a regular basis through the year, a comprehensive review of the operational activities of the group and its individual operations is published in the company's quarterly reports to shareholders. These documents are available at [www.anglogoldashanti.com](http://www.anglogoldashanti.com).

**2. Our scorecard**

The following are features of our performance during 2006:

.  
Gold production down 9% to 5.6 million ounces

.  
Total cash costs increased by 10% to \$308 per ounce

.  
Adjusted gross profit up by 125% to \$1,058 million

.  
Adjusted headline earnings 105% higher at \$413 million

.  
Capital expenditure increased by 13% to \$817 million

.  
Total dividend declared per ordinary share \$0.62 (2005: \$0.36)

.  
Ore reserves of 66.9 million ounces of gold, an increase of 6% on 2005

02

03

06

04

05

Key drivers of our business

AngloGold Ashanti

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## ECONOMIC PERFORMANCE

**3. Review 2006****Financial performance**

In 2006, AngloGold Ashanti produced 5.6 million ounces of gold from 22 operations in 10 countries, a decline of 9% on the total for 2005 (6.2 million ounces). (The sale of the Bibiani mine became effective on 1 December 2006 and statistics for Bibiani are included in the financial and operating results for 11 months of the year.)

The group's South African operations continue to contribute the greatest proportion of attributable ounces (45% in 2006, as against 43% in 2005). Attributable contributions to production from Guinea (5% versus 4% in 2005), Mali (10% versus 8% in 2005) and Namibia (2% versus 1% in 2005) rose in 2006.

Attri

Attributable gold production (000oz)	2006	2005
--------------------------------------	------	------

Argentina

215

211

Australia

465

455

Brazil

339

346

Ghana

592

680

Guinea

256

246

Mali

537

528

Namibia

86

81

South Africa

2,554

2,676

Tanzania

308

613

USA

283

330

Total

5,635

6,166

The average gold price received for the year increased by 31% to \$577 per ounce from \$439 per ounce in 2005. Total gold income during 2006 amounted to \$2,964 million (2005: \$2,629 million), an increase of 13%.

The gold market was characterised by robust investor and speculator interest during 2006. This, combined with exceptional price volatility in the first half of the year, resulted in the price peaking at \$725 per ounce, and averaging \$604 per ounce, up by 36% on 2005. Given this price volatility, The economic success of AngloGold Ashanti is determined by a number of key drivers:

.

The amount of gold that is produced.

.

The price that is achieved in the marketplace for our gold.

.

The costs we incur through the purchase of goods and services, as well as through the payment of taxes and royalties, in producing gold and in managing the company.

.

The expenses we incur in terms of capital development and exploration to identify and develop new ounces of gold for mining in the future.

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**\_Report to Society 2006**

**ECONOMIC PERFORMANCE**

global demand for gold, and gold jewellery in particular, was affected for the year. Total demand was 5% lower at 3,866 tonnes.

Total cost of sales declined by 1% to \$2,282 million in 2006 (2005: \$2,309 million), with average total cash costs increasing by 10% to \$308 per ounce (2005: \$281 per ounce).

Adjusted headline earnings increased by 105% to \$413 million in 2006 (2005:\$201 million).

**Group value-added statement**

2006

2005

Dollar million

%

R million

%

R million

**Value added**

Gold income

2,964

2,629

Less: Purchases of goods and services in order to operate mines and produce refined metal, including market development costs net of other income

(1,041)

(1,087)

Value-added by operations

85

1,923

80

1,542

Fair value gain/(loss) on interest rate swops

1

16

(2)

(33)

and option component of convertible bond

Profit on disposal of assets

2

54

–

5

Income from investments and interest received

1

31

1

22

Government

Deferred taxation

1

30	
6	
117	
Utilised in the group	
Retained income	
10	
218	
15	
277	
Total value added	
100	
2,272	
100	
1,930	
<b>Value distributed</b>	
Employees	
Salaries, wages and other benefits	
39	
887	
46	
877	
Government	
– Current taxation	
9	
210	
4	
82	
Providers of capital	
– Finance costs and unwinding of	
6	
123	
6	
108	
decommissioning and restoration obligations	
– Dividends declared	
8	
173	
5	
95	
– Minorities	
1	
31	
1	
23	
Other	
– Impairment of tangible and intangible assets	
–	6
3	
64	
– Loss from discontinued operations	
–	

2  
2  
36  
– Exchange loss  
–  
2  
–  
5  
– Loss on non-hedge derivatives and other  
commodity contracts  
11  
239  
7  
135  
Total value distributed  
74  
1,673  
74  
1,425  
**Re-invested in the group**  
– Amortisation and depreciation  
26  
599  
26  
505  
100  
2,272  
100  
1,930

Further details and notes may be found in the Annual Financial Statements at [www.aga-reports.com](http://www.aga-reports.com).

AngloGold Ashanti

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ECONOMIC PERFORMANCE

**Distributing value – to employees**

During 2006, AngloGold Ashanti employed (on an average monthly basis) 61,453 people (employees and contractors) (2005: 63,993). Total distributions of \$887 million were made to employees (including executive directors), an increase of 1% on the distributions made in 2005. This represents 39% of the value distributed by the group in 2006.

**Employee benefits (\$m)**

2006

2005

Salaries, wages and other benefits

723

82%

752

86%

Health care and medical schemes, including defined post-retirement medical expenses

70

8%

61

7%

Contribution to pension and provident plans

41

5%

36

4%

Retrenchments costs

22

2%

26

3%

Share-based payment/expense

31

5%

2

–

Total included in cost of sales, other operating expenses and operating special items

887

100%

877

100%

For further information on AngloGold Ashanti's performance as an employer, see the section on Human Resources on page 64 of this report. In 2006, AngloGold Ashanti initiated an Employee Share Ownership Programme (ESOP) in South Africa. (*See case study on page 138, Harvesting for the future – Bokamoso ESOP.*)

**Distributing value – to governments**

Taxation of \$210 million was provided for during 2006. This represents an increase of 156%

on the \$82 million provided for in 2005. Other payments made to governments include value added tax, royalties and dividends. Further detail may be found in the Country and Operational Reports which are available on the company's website at [www.aga-reports.com](http://www.aga-reports.com).

Taxation by country (\$m)

2006

2005

Argentina

13

–

Australia

25

6

Brazil

38

23

Ghana

5

–

Guinea

–

–

Mali

47

12

Namibia

4

–

South Africa

77

42

Tanzania

1

–

USA

–

-1

Total

210

82

**Distributing value – shareholders and providers of capital**

AngloGold Ashanti has a vast range of shareholders around the world, ranging from private individuals to institutions and governments. These shareholders may benefit from their investment in two ways: by the appreciation in the share price of the company during the year and with the payment of dividends.



The share price appreciated by 5% to end the year, to R330 on 31 December 2006 (31 December 2005: R314). Dividend payments for 2006 totalled \$132 million compared with total dividends paid of \$169 million in 2005. Payments to providers of capital increased by 45% to \$326 million. These payments included those made to banks and other financial institutions as well as dividends declared.

#### **Distributing value – our customers**

AngloGold Ashanti's customers are located around the world. A geographical analysis of gold income by destination is provided in the chart alongside.

#### **The gold market**

AngloGold Ashanti's commitment to gold extends beyond the refinery gates and supports a number of global marketing initiatives. We believe that our marketing programme, comprising projects designed to increase the demand for and enhance the desirability of gold, will assure a future market for our product. As more than 60% of gold mined each year is consumed by the gold jewellery sector, we actively support the development of a vibrant gold jewellery industry. In addition to supporting the efforts of the World Gold Council (WGC), AngloGold Ashanti's independent strategic marketing initiatives include a focus on taking the lead in the gold jewellery market in the areas of design innovation, branding, marketing and retail. These marketing initiatives are undertaken in the major markets for gold jewellery, namely, India, the Middle East, the United States and China, usually in conjunction with local partners or the WGC. (*See the case study, AuDITIONS goes global at [www.aga-reports.com/06/AuDITIONS.htm](http://www.aga-reports.com/06/AuDITIONS.htm)*).

#### **Sustaining operations**

As a mining company exploiting a set of finite resources, it is incumbent on AngloGold Ashanti to:

- incur capital expenditure, both to prolong the viability and sustainability of existing operations, and to develop access to new reserves;
- undertake exploration, both greenfields and brownfields, to identify and possibly develop new operations; and
- acquire projects and operations that might extend the production profile of the group in years to come.

Given its inherent value, gold has been recycled ever since it was first discovered before the Bronze Age. It can be melted down, re-refined and re-used. It is therefore quite possible that modern jewellery and dental crowns may contain gold that was mined in prehistoric times. In modern times, roughly 15% of annual gold consumption is recycled each year. Gold can be melted down, re-refined and re-used. But it is never lost.

Gold is the most malleable and ductile of all metals and is usually alloyed to increase its strength. Gold is a good conductor of electricity and heat. It is not affected by exposure to air or to most reagents. It is inert and a good reflector of infrared radiation.

Pure gold is measured in troy weight, but when gold is alloyed with other metals the term carat is used to express the amount of gold present.

Gold – a rare, safe and recyclable product

AngloGold Ashanti

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## ECONOMIC PERFORMANCE

A part of the process of sustaining operations is the protection of the company's assets to ensure their profitable and sustainable use and to encourage local economic development. *See the case studies on our website at [www.aga-reports.com/06/case-studies.htm](http://www.aga-reports.com/06/case-studies.htm)*

### **4. Case studies**

To illustrate the link between sustainable development and economic performance in practice, the following case studies (summaries of which appear below) are presented on our website.

#### **SMEDI continues to grow small businesses – the Stone and Allied example**

AngloGold Ashanti's Small and Medium Enterprises Development Initiative (SMEDI) began in 1999 with the aim of identifying and helping small businesses in the communities around the South African mines as a way of stimulating economic growth in these areas. To illustrate how SMEDI operates, this case study focuses on Stone and Allied, an AngloGold Ashanti subsidiary which was sold in 2002 to a black empowerment group (45%) and Stone and Allied management (45%). The 10% was sold to Basil Read in July 2006. *See [www.aga-reports.com/06/SMEDI.htm](http://www.aga-reports.com/06/SMEDI.htm)*

#### **Re-developing company-owned land in Brazil**

AngloGold Ashanti in Brazil is contributing to sustainable development in the city of Nova Lima – where its operations are headquartered – and the surrounding area in partnership with local real estate developers to sell and develop company-owned land for residential development. The project, in which local labour is given preference and to which strict environmental criteria are applied, forms part of a master plan covering the next two decades which is intended to form the cornerstone of economic development as the area moves from a mining- to a services-oriented economy. *See [www.aga-reports.com/06/real-estate.htm](http://www.aga-reports.com/06/real-estate.htm)*

#### **AuDITIONS goes global**

This case study discusses the establishment of a global identity for AngloGold Ashanti's gold jewellery design competitions now held under the banner of AuDITIONS. While existing contests (in South Africa and Brazil) have been given fresh impetus, new competitions have been started in India and China. To provide some insight into these marketing initiatives – their aims, how they are adapted to the countries in which they are held, their outcomes – the study examines in some detail the events held in Brazil in 2006. *See [www.aga-reports.com/06/AuDITIONS.htm](http://www.aga-reports.com/06/AuDITIONS.htm)*

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Honesty and integrity

– ethics and governance

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Conflict of Interests Policy  
Implementing and maintaining  
appropriate risk management  
processes and procedures  
Operating an effective whistle-  
blowing policy and procedure

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ETHICS AND GOVERNANCE

Complying with all laws, standards,  
regulations and international conventions  
applicable to the company

Avoiding and dealing with legal  
action against the company

2006/2007

## **2. Living our values**

A key feature of our values statement is our intention to conduct ourselves with honesty and integrity in all that we do. Our values inform our business principles, which are applicable across AngloGold Ashanti and in all of the countries in which we do business.

### **1. Key issues**

AngloGold Ashanti

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ETHICS AND GOVERNANCE

**Business principle: AngloGold Ashanti – a responsible and ethical corporate citizen**

1.  
We will comply with all laws, regulations, standards and international conventions which apply to our businesses and to our relationships with our stakeholders. Specifically, AngloGold Ashanti supports the Universal Declaration of Human Rights, the Fundamental Rights Conventions of the International Labour Organization (ILO) and those principles and values referred to in the United Nations Global Compact.
2.  
Should laws and regulations be non-existent or inadequate, we will comply with appropriate, proportionate and reasonable international standards.
3.  
We will fully, accurately and in a timely and verifiable manner, consistently disclose material information about the company and its performance. This will be done in readily understandable language to appropriate regulators, our stakeholders and the public.
4.  
We will not offer, pay or accept bribes, nor will we condone anti-competitive market practices and we will not tolerate any such activity by our employees.
5.  
We prohibit our employees from trading shares when they have unpublished, material information concerning the company or its operations.
6.  
We require our employees to comply with all money handling requirements under applicable law, and we further prohibit them from conducting any illegal money transfers or any form of 'money laundering' in the conduct of the company's business.
7.  
We will require our employees to perform their duties conscientiously, honestly and in ways that avoid conflict between their personal financial or commercial interests and their responsibilities to the company.
8.  
We will take all reasonable steps to identify and monitor significant risks to the company and its stakeholders. We will endeavour to safeguard our assets and to detect and prevent fraud. We will do this in a manner consistent with the international human rights agreements and conventions to which we subscribe.
9.  
We will promote the application of our principles by those with whom we do business. Their willingness to accept these principles will be an important factor in our decision to enter into and remain in such relationships.
10.  
We are committed to seeking out mutually beneficial, ethical long-term relations with those with whom we do business.
11.  
We encourage employees to take personal responsibility for ensuring that our conduct complies with our principles. No employee will suffer for raising with management violations of these principles or any other legal or ethical concern. Although employees are encouraged to discuss concerns with their direct managers, they must, in any event, inform the group internal audit manager of these concerns. Mechanisms are in place to anonymously report breaches of this statement of principles.
- 12.

The company will take the necessary steps to ensure that all employees and other stakeholders are informed of these principles.

13. If an employee acts in contravention of these principles, the company will take the appropriate disciplinary action concerning such contravention. This action may, in cases of severe breaches, include termination of employment. In addition, certain contraventions may also result in the commencement of civil proceedings against the employee and the referral of the matter to the appropriate enforcement bodies if criminal proceedings appear warranted.

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ETHICS AND GOVERNANCE

### **3. Our scorecard**

In the Report to Society 2005 we set certain objectives for 2006. The table below reflects the progress we made in achieving these objectives:

Objectives 2006

Performance 2006

Complete review of the first year of  
Review completed. Second roll-out of Conflicts of  
Conflicts of Interests Policy  
Interest declarations under way.  
roll-out

All regions to adopt schedules  
Completed.

of laws dealing with document  
retention, as required by the  
Document Retention Policy

Adoption of Gifts and Anti-bribery  
Policy was adopted by the AngloGold Ashanti Exco on  
Policy

18 April 2006.

### **4. Review 2006**

AngloGold Ashanti is committed to upholding the highest levels of corporate governance. Corporate governance is addressed at the Audit and Corporate Governance Committee of the board, which is chaired by a non-executive, independent director.

The company is led by a Board of Directors, comprising 17 members. Of these:

.  
nine (52%) are independent directors;

.  
four (24%) are non-independent, non-executive directors; and

.  
four (4%) are executive directors.

Both the chairman and the deputy chairman are independent. The board's Audit and Corporate Governance Committee is fully independent and the Remuneration and Nominations committees are majority independent. There are nine board committees that meet on a regular basis. These are the:

.  
Audit and Corporate Governance Committee;

.  
Employment Equity and Development Committee;

AngloGold Ashanti is committed to upholding human rights at our operations and to promoting human rights in the communities and countries where we do business in line with the company's business values and business principles, which state that the company supports the Universal Declaration of Human Rights, the Fundamental Rights Conventions of the ILO and the principles and values referred to in the UN Global Compact. In 2006, AngloGold Ashanti developed a draft Policy on Human Rights which, following internal consultation, was put to a number of interested external parties. Once we have received and considered their comments, the policy will be formally reviewed by AngloGold Ashanti's Executive



Committee and Board of Directors and it is anticipated that it will be adopted and implemented during 2007.

AngloGold Ashanti's Policy on Human Rights

AngloGold Ashanti

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.  
Executive Committee;

.  
Investment Committee;

.  
Market Development Committee;

.  
Nominations Committee;

.  
Political Donations Committee;

.  
Remuneration Committee; and the

.  
Safety, Health and Sustainable Development Committee.

A detailed discussion of the functioning of the board and its committees may be found in the Corporate Governance section of the Annual Financial Statements 2006 at [www.aga-reports.com](http://www.aga-reports.com).

The Safety, Health and Sustainable Development Committee has, among other issues, responsibility for sustainable development within the company and, in particular, this report.

Current members of the committee are: Bill Nairn (chairman), Bobby Godsell (CEO), James Motlatsi, Neville Nicolau and Simon Thompson. In attendance at each meeting

are representatives of the various disciplines: Don Ewigleben (sustainable development),

Dr Brian Chicksen and Dr Dave Barnes (health), John McEndoo (safety), Andrew Mackenzie

(environment) and Paul Hollesen (community). Each meeting has as its focus one of the specific disciplines. Safety is a standard agenda item.

The company's ethical performance is guided by AngloGold Ashanti's values and practised in line with the company's business principles and our performance against these is reported below.

Business principle 1: We will comply with all laws, regulations, standards and international conventions which apply to our businesses and to our relationships with our stakeholders.

Specifically, AngloGold Ashanti supports the Universal Declaration of Human Rights, the Fundamental Rights Conventions of the ILO and those principles and values referred to in the United Nations Global Compact.

and

Business principle 2: Should laws and regulations be non-existent or inadequate, we will comply with appropriate, proportionate and reasonable international standards.

The policy builds on the commitments made in the values and business principles and is in line with the company's commitment to adhere to the Voluntary Principles on Security and Human Rights of which it has applied to become a signatory.

The Voluntary Principles (<http://www.voluntaryprinciples.org/>) were developed out of a multi-stakeholder process involving governments, extractive companies and NGOs in late 2000 as a means of helping companies in the extractive sector to improve performance in relation to security-risk assessment and the control of security operatives, and to improve relations with communities over security issues. Accordingly, they focus on three main areas: risk assessment, interactions between companies and public security, and interactions between companies and private security. The secretariat to the Voluntary

Principles is provided jointly by the International Business Leaders Forum (IBLF) in London (<http://www.iblf.org/>) and Business for Social Responsibility (BSR) in San Francisco (<http://www.bsr.org/>).

In addition, work is being done to develop group-wide security and human rights training to be rolled out across the company and we will continue this during 2007.

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**Legal issues**

AngloGold Ashanti employs in-house legal counsel in the various jurisdictions in which it operates, in North America, South America, Ghana, South Africa, Guinea and Australasia, making up the Global Legal Team. Team members report to the General Counsel (Executive: Law, Safety, Health and Environment) and/or to the operating head of the region in which they are located. They monitor the laws, regulations and standards within their jurisdiction and will report changes in legislation and significant legal issues to the acting General Counsel as well as the head of operations, and provide advice on how best the company can comply with the law.

The following is a summary of all significant legal issues during the year under review. (A significant legal issue is any issue that could result in a liability to the company of US\$1.5 million or higher and/or which could have a negative effect on the company's reputation. The latter is naturally a subjective judgment.)

**USA**

Two civil cases brought against the company and others in 2000 and 2001 by the Sierra Club and the Mineral Policy Center for allegedly exceeding certain permit water quality standards or lack of permits for certain identified flows (in terms of the federal Clean Water Act) at the CC&V mine were resolved. A trial was held in February 2006. In April 2006 judgment was entered in favour of AngloGold Ashanti and the other named defendants against Sierra Club and the Minerals Policy Center. In December 2006, the district court issued an award ordering Sierra Club and the Minerals Policy Center to pay a portion of the attorney fees and costs requested by AngloGold Ashanti and the other named defendants. Sierra Club and the Minerals Policy Center have indicated they plan to appeal the decisions to the Tenth Circuit Court of Appeals.

**South Africa**

In April 2005, AngloGold Ashanti instituted an action against various mining companies and government ministers claiming that the mines upstream from its Vaal River operations are responsible and liable for pumping underground water that arises at their mines. We are in the process of finalising a settlement agreement with the mining companies which will result in the mining companies setting up a Section 21 water company to manage and operate the Margaret Shaft's water pumping activities. The settlement agreement, as currently drafted, requires AngloGold Ashanti to contribute R18 million over three years to the upgrading of the Margaret Shaft infrastructure. (*See case study on Progress made in settlement of KOSH water issue on our website at [www.aga-reports.com/06/KOSH-water.htm](http://www.aga-reports.com/06/KOSH-water.htm)*).

Mr Thembekile Mankayi instituted action against AngloGold Ashanti in October 2006 out of the High Court, Witwatersrand Local Division. Mr Mankayi is claiming approximately R2.6 million for damages allegedly suffered by him as a result of silicosis allegedly contracted whilst working on mines now owned by AngloGold Ashanti. An exception has been filed by AngloGold Ashanti against the claim. (*See case study on page 118, Legacy of silicosis*).

**Ghana**

An arbitration case is pending between AngloGold Ashanti, and Westchester Resources Ltd and Africore Ltd. The point at issue is an action initiated by the latter two companies – which held prospecting licences in some concessions in the Ashanti region of Ghana – against the then Ashanti Goldfields. The prospecting licences, valid for one year, were issued in terms of an agreement dated 31 October 2000. In a letter dated 19 September 2001, Ashanti Goldfields advised both companies that it did not wish to extend the exploration and option agreements. This meant that the agreements with the two companies terminated on 30 September 2001, having run their full course.

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Westchester and Africore disputed the cancellation of the agreements, and initiated action against Ashanti, alleging that Ashanti had failed to submit the necessary technical documentation to enable the terms of the agreements to be fulfilled. In February 2002, the court directed the plaintiffs to seek arbitration as stipulated in the agreements. The plaintiffs requested arbitration under the International Chamber of Commerce (ICC). Ashanti raised jurisdictional objections, which ICC supported. The plaintiffs have subsequently applied to pursue the matter through arbitration in Ghana. AngloGold Ashanti nominated an arbitrator in August 2006 and notified the plaintiffs accordingly. Their response is awaited.

**South America**

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Mineraça

~

o Morro Velho LTDA and AngloGold Ashanti Brazil: Various cases relating to taxation, pension contribution payments and other amounting to \$11.9 million in claims. The company will defend this action.

.

Mineraça

~

o Serra Grande SA: Various cases relating to taxation – approximate value of \$113 million. The company will defend this action.

**Voluntary issues**

Recognising that society cannot rely on legislation alone to regulate and guide corporate social behaviour, the company participates in a number of institutions whose focus is voluntary self-regulation through the setting of robust standards and the monitoring of performance against these. AngloGold Ashanti supports the Universal Declaration of Human Rights and the Fundamental Rights Conventions of the ILO. We became a signatory to the United Nations Global Compact following the business combination with Ashanti in 2004. (Ashanti had been a member since August 2001.) AngloGold Ashanti is an active supporter of the Global Compact and, in preparing the Report to Society 2006, has taken the principles promoted by the Global Compact into account. AngloGold Ashanti is a founding member of the International Council of Mining and Metals (ICMM) and actively participates in international debate as part of this organisation. We are also a member of the Council for Responsible Jewellery Practices, established to promote responsible social, ethical, human rights and environmental practice throughout the gold and diamond jewellery chain. Furthermore, AngloGold Ashanti became an organisational stakeholder of the Global Reporting Initiative (GRI) in 2004. The GRI is a multi-stakeholder process and independent institution whose mission is to develop and disseminate globally applicable Sustainability Reporting Guidelines. These guidelines are for voluntary use by organisations in their reporting on the economic, environmental, and social dimensions of their activities, products, and services. Established in 1997, GRI became independent in 2002, is an official collaborating centre of the United Nations Environment Programme (UNEP) and works in co-operation with the UN Global Compact. In line with its membership and commitment to the ICMM, AngloGold Ashanti is committed to:

.

the active promotion of GRI's principles and its broader stakeholder constituency;

.

participation in the GRI process; and

.

in so far as is practicable, preparing sustainability reports informed by the GRI guidelines and principles and which are available to the public.

In line with ICMM requirements, AngloGold Ashanti is committed to good business practices in sustainable development. We have committed to implement the ICMM Sustainable Development Framework and comply with all policy statements of the ICMM. A table referring to the ICMM

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## ETHICS AND GOVERNANCE

principles, their corresponding GRI indicators and where they may be found in this report appears on our website at [www.aga-reports.com/06/GRI.htm](http://www.aga-reports.com/06/GRI.htm)

While this year's report has been prepared in accordance with the GRI 2002 Guidelines, cognisance has been taken of the G3 guidelines which were released in October 2006 and, where this has been possible, G3 indicators have been considered throughout this report.

Business principle 3: We will fully, accurately and in a timely and verifiable manner, consistently disclose material information about the company and its performance. This will be done in readily understandable language to appropriate regulators, our stakeholders and the public.

AngloGold Ashanti subscribes to a policy of full, accurate and consistent communication in respect of both our operating and financial affairs. A formal Disclosures Policy has been adopted by the company to guide and ensure compliance with the rules of the various exchanges on which AngloGold Ashanti is listed and provide timely, accurate and reliable information to stakeholders, including investors and potential investors, regulators and analysts. This policy is available on the website. Adherence to this policy is guided by the company's Disclosure Committee.

In the 2006 financial year, the Brazilian operations reported that AngloGold Ashanti donated \$334,517 to nine political parties and politicians in the states of Minas Gerais (\$252,594) and Goiás (\$81,922). In Brazil, political donations are limited by law to 2% of total gross sales revenue. The donations made by AngloGold Ashanti complied with the relevant regulations and amounted to 0.15% of total gross sales revenue in 2005. The politicians to whom the donations were made included one governor, five federal deputies and five state deputies. The donations were made in the interests of maintaining working relationships with local politicians and their co-operation on policy and legal reform so as to ensure best practice regarding social development and governance.

Business principle 4: We will not offer, pay or accept bribes, nor will we condone anti-competitive market practices and we will not tolerate any such activity by our employees.

A policy on gifts and hospitality was approved by the company's Executive Committee on 18 April 2006 and, a document, Guidelines on the Giving and Receiving of Gifts, was issued to employees through a formal brief from the company's CEO, Bobby Godsell, and will form part of the induction of all new company employees.

Business principle 5: We prohibit our employees from trading shares when they have unpublished, material information concerning the company or its operations.

AngloGold Ashanti has a Market Abuse (Insider trading) policy which was approved by the board in October 2002. This policy has been communicated to relevant employees and effectively prohibits employees from trading shares when they have unpublished, material information concerning the company or its operations. Timeous notice is given by the company secretary to relevant employees of closed periods as decreed by the various authorities.

Business principle 6: We require our employees to comply with all money handling requirements under applicable law, and we further prohibit them from conducting any illegal money transfers or any form of 'money laundering' in the conduct of the company's business.

In a joint process being undertaken between the Compliance Department, Asset Protection and Internal Audit, a policy and guidelines in respect of fraud and economic crimes are being compiled. It is the intention that this will be adopted by the Executive Committee and implemented during the course of 2007.

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## ETHICS AND GOVERNANCE

Business principle 7: We will require our employees to perform their duties conscientiously, honestly and in ways that avoid conflict between their personal financial or commercial interests and their responsibilities to the company.

A Conflicts of Interest Policy was reviewed and adopted by the Executive Committee in September 2005. The aim of this policy is to ensure that the commercial transactions of the company take place in a manner that ensures the integrity and fairness of the company's contract and tender processes. The policy applies to temporary, part-time and full-time employees, who may have actual, potential or perceived conflicts of interest between their personal interest and the interests of the company. The human resources department of each region is responsible for identifying which employees are required to complete declaration of conflicts of interest forms. This policy has been communicated to all employees.

Business principle 8: We will take all reasonable steps to identify and monitor significant risks to the company and its stakeholders. We will endeavour to safeguard our assets and to detect and prevent fraud. We will do this in a manner consistent with the international human rights agreements and conventions to which we subscribe.

The company undertakes an extensive risk management process to identify significant risk to the company and its stakeholders. The board reviews and approves the risk strategy and policies that are formulated by the executive directors and senior management. Management is accountable to the board and has established a group-wide system of internal control to manage significant group risk. The risk management policies are communicated to all relevant employees. A full review of the risk, control and disclosure processes is undertaken annually to ensure that all additional requirements are incorporated into the system in the future. A detailed discussion on risk management and internal controls and the risk factors identified by the company may be found on pages 117 to 133 of the Annual Financial Statements. (*See the case study on Risk management at AngloGold Ashanti at [www.aga-reports.com/06/risk-manage.htm](http://www.aga-reports.com/06/risk-manage.htm)*).

Business principle 9: We will promote the application of our principles by those with whom we do business. Their willingness to accept these principles will be an important factor in our decision to enter into and remain in such relationships.

and

Business principle 10: We are committed to seeking out mutually beneficial, ethical long-term relations with those with whom we do business.

AngloGold Ashanti is committed to the extension of our business principles to those with whom we do business and a document setting out our values and business principles, and their applicability to our business partners is currently being developed.

AngloGold Ashanti's Group Procurement and Supply Chain operations ensure the application of the AngloGold Ashanti principles at two levels. First, this is done contractually and only with accredited and approved suppliers where the supplier is assessed for capability as well as acceptance of the product in terms of standard and quality – where contracts have specific clauses relating to safety and health and other sustainable development issues; and second, through the strict application of the gifts policy which ensures that no supplier receives undue favour.



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While the human resources and safety and health clauses that are embedded into contracts are very thorough it has been recognised that more could be done in terms of environmental and community-related issues and a task team has been appointed at a corporate level to review this issue and develop guidelines as required. In addition, whilst greater alignment will be sought between the policies and practices at operations across the group during 2007, a process is under way to assess the suppliers to the South African operations for adherence to environmental, safety and ethical conduct with oversight and intervention by the internal supplier monitoring committee chaired by the internal audit services.

Business principle 11: We encourage employees to take personal responsibility for ensuring that our conduct complies with our principles. No employee will suffer for raising with management violations of these principles or any other legal or ethical concern. Although employees are encouraged to discuss concerns with their direct managers, they must, in any event, inform the group internal audit manager of these concerns. Mechanisms are in place to anonymously report breaches of this statement of principles.

AngloGold Ashanti has adopted a Code of Ethics for Employees, a Code of Ethics for Senior Financial Officers, and a Whistle-blowing Policy that encourages employees and other stakeholders to confidentially and anonymously report acts of an unethical or illegal nature affecting the company's interests. Employees are encouraged to discuss issues with their direct managers first (if appropriate) and then if not resolved to report these through the whistle-blowing line or go directly to internal audit or legal departments. All reports made in terms of the Whistle-blowing Policy are fielded by a third party, Tip-Offs Anonymous, which ensures all reports are treated confidentially or anonymously depending on the preference of the caller. The information is relayed to management and internal audit for investigation. Feedback on reports is given when requested. A report is provided to the Executive Committee and the Board Audit and Corporate Governance Committee on a quarterly basis. Both codes and the whistle-blowing policy are available on the company website. Of the 29 cases reported in 2006, 12 were still in progress or unresolved at year-end.

Categorisation\*

Total number of

Completed

In progress/

cases reported

unresolved issues

Bribery and corruption

5

1

4

Enquiry\*\*

2

2

–

Fraud

4

2

2

Grievance

3

2

1

Irregularities

5

2

3

Misconduct

8

7

1

Unfair labour practice

2

1

1

Total

29

17

12

\*

*The categorisation of reports is preliminary and based on the allegations made in the whistle-blowing reports received.*

\*\*

*Enquiry refers to whistle-blowing reports received with a request for information or for a clarification on certain issues, such as working hours or job profiling.*

Business principle 12: The company will take the necessary steps to ensure that all employees and other stakeholders are informed of these principles.

Owing to the increasing number of policies and procedures in place, it has become apparent that employees require better guidance to ensure that they understand which policies and guidelines

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## ETHICS AND GOVERNANCE

are in place, which are applicable to them and when. With this in mind, a brief guide to these policies and guidelines is being formulated at a corporate level for use in South Africa and at the other African operations, and communication to all employees on the values, business principles and policies will be reinforced in 2007.

Business principle 13: If an employee acts in contravention of these principles, the company will take the appropriate disciplinary action concerning such contravention. This action may, in cases of severe breaches, include termination of employment. In addition, certain contraventions may also result in the commencement of civil proceedings against the employee and the referral of the matter to the appropriate enforcement bodies if criminal proceedings appear warranted.

In addition to the group-wide Code of Ethics, the company has various disciplinary procedures in place at all operations.

### 5. Case studies

In order to illustrate the impact of the business principles on our daily operations and how we deal with the various operational challenges related to this business principle, we have presented a number of case studies on our website. Much of the work in this area is undertaken at a central, group level although its implementation and application is undertaken locally.

#### **Risk management at AngloGold Ashanti**

Mining is a potentially high-risk activity and AngloGold Ashanti has in place a comprehensive risk management process across the group in terms of which it is every manager's responsibility to identify and manage risks in his or her area. Systems and processes are in place to ensure that risks are reported and managed by the Safety, Health, Environment and Sustainable Development committees. (See [www.aga-reports.com/06/risk-management.htm](http://www.aga-reports.com/06/risk-management.htm)).

#### **Progress made in settlement of KOSH water issue**

Headway has been made with regards to the setting up of a new water company to manage the continued pumping of water, following the 2005 dispute over responsibility for pumping of water from DRDGOLD's now defunct North West Operations. The three companies involved – Simmer and Jack mines Limited, Harmony Gold Mining Company, and AngloGold Ashanti Limited – have met with the Departments of Minerals & Energy and Water Affairs & Forestry to set out the conditions for the establishment and operation of the new water company. Talks have also been held with other key stakeholders with regards to water quality and reticulation. (See [www.aga-reports.com/06/KOSH-water.htm](http://www.aga-reports.com/06/KOSH-water.htm)).

### 6. Objectives 2007

Three key objectives have been set for 2007:

- . developing and implementing an employee handbook on key compliance and governance policies;
- . developing and implementing a supplier handbook on key compliance and governance policies applicable to them; and
- . communication and, in particular, the roll-out of the values and business principles and associated policies to all employees.



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Workplaces free of  
occupational illness and injury  
– occupational safety and health

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OCCUPATIONAL SAFETY AND HEALTH

**2. Living our values**

One of our four core values at AngloGold Ashanti relates to the safety and health of employees, namely:

‘Every manager and employee takes responsibility for health and safety; and together strive to create workplaces that are free from occupational injury and illness’.

Wellness in the workplace

Implementing and maintaining

OHSAS 18001 at all operations

Meeting industry targets in

respect of OLD, NIHL and TB

incidence rates

Implementing and maintaining

appropriate disaster management

programmes

Implementing and maintaining appropriate

risk management strategies

Reducing incidence of falls of

ground (seismic and non-seismic)

Eliminating accidents at work and,

in particular, reducing fatal injuries

2006/2007

**1. Key issues**

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## OCCUPATIONAL SAFETY AND HEALTH

A comprehensive programme – Wellness in the Workplace – which adopts an integrated approach to managing the health and well-being of employees has been put in place at the company’s underground mining operations in South Africa and Obuasi in Ghana. (See diagram on page 44.) The fundamental concept underlying this approach is the company’s aim to engage healthy and productive people at the beginning of their careers and to ensure that these employees remain so until they leave the employ of the company, sometimes many decades later. This concept recognises the intrinsic interdependence of safety, occupational health, the environment and productivity, and requires an integrated and co-ordinated approach by the safety, occupational health, environment, medical and human resources disciplines. The programme has three phases: the pre-employment/engagement phase; the employment phase during which employees are exposed to the social and occupational environment; and the termination/post-employment phase. AngloGold Ashanti’s safety and health management and practices are guided by the group’s business principle, ‘AngloGold Ashanti as an employer – safety and health’.

### **AngloGold Ashanti as an employer – safety and health**

1. The company is committed to complying with all relevant occupational health and safety laws, regulations and standards. In the absence of such standards, leading practice will be adopted.
2. We are committed to providing a working environment that is conducive to safety and health.
3. The management of occupational safety and health is a prime responsibility of line management, from the executive level to the first-line supervisory level.
4. We strive for employee involvement and consultation with employees or their representatives to gain commitment in the implementation of these principles.
5. The company is committed to providing all necessary resources to enable compliance with these principles.
6. The company will not tolerate or condone deliberate breaches in standards and procedures.
7. We will implement safety and health management systems based on internationally recognised standards and we will assess the effectiveness of these systems through periodic audits.
8. We will conduct the necessary risk assessments to anticipate, minimise and control occupational hazards.
9. We will promote initiatives to continuously reduce the safety and health risks associated with our business activities.
10. We will set safety and health objectives based on comprehensive strategic plans and will measure performance against these plans.
11. We will monitor the effects of the company’s operational activities on the safety and health of our employees and others, and we will conduct regular performance reviews.
12. We will provide all necessary personal protective equipment.
13. We will establish and maintain a system of medical surveillance for our employees.
14. We will communicate openly on safety and health issues with employees and

other stakeholders.

15.

We will ensure that employees at all levels receive appropriate training and are competent to carry out their duties and responsibilities. We will require our contractors to comply with these principles and we will seek to influence joint venture partners to apply them as well.



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OCCUPATIONAL SAFETY AND HEALTH

### 3. Our scorecard

In our Report to Society 2005, we set a number of objectives that we wanted to achieve in 2006 and we report on these in our scorecard below.

Objectives for 2006

Performance in 2006

Safety

Long-term objective to eliminate all accidents.

Regrettably there were 37 occupational fatalities at our operations and 1,288

lost-time injuries.

Reduce LTIFR by 20% year-on-year.

The LTIFR rose by 14%.

Incorporate risk management as a critical aspect

Ongoing initiatives in place.

of management of our operations.

All operations working towards OHSAS 18001

Gap audit programme completed in 2006

implementation.

and CVSA recommended for certification in

December 2006.

Occupational health

Plan to meet South African Mine Health and Safety

Council's targets on NIHL and silicosis.

These targets are:

*OLD*: by 2008, 95% of all silica exposure

The AngloGold Ashanti internal target

measurements will be below the occupational

of 10% of exposure measurements

exposure limit (OEL) of 0,1mg/m<sup>3</sup>

readings above the OEL was achieved

with 9.95% of readings above the

OEL. The target set for 2007 is 7.5%,

with 5% for 2008 as per the industry

milestone. The average silica dust

concentration for 2006 was 0,04mg/m<sup>3</sup>.

Dust control standards have been set and

are being inspected on a regular basis for

determination of risk profiles for all working

places. More than 4,020 personal dust

samples were taken in 2006.

By 2013, no new cases of silicosis will occur in

Although the milestone is aimed at the

previously unexposed employees.

year 2013, AngloGold Ashanti is already

tracking all new cases of silicosis in

all employees.

*NIHL*: by 2013, noise emissions of all equipment will

Compliance with respect to meeting the

be below 110dBA; and by 2008, no deterioration in DME target for noise emissions was 34% hearing greater than 10% will occur in noise-exposed for 2006. employees.

To further drive down the TB incidence in the South Africa Region. The TB rate recorded for 2006 was 31 per 1,000 employees per annum up on that of 2005.

#### **4. Review 2006**

We report our performance in 2006 against our business principles.

Business principle 1: We are committed to providing a working environment that is conducive to safety and health.

Although, the group's safety and health performance has improved significantly since the formation of AngloGold in 1998, we have not achieved our long-term target of eliminating fatal accidents and occupational illness, particularly at the African operations. (*See case study on Safety review at the South African operations on page 116.*)

LTIFR – Group

(per million man-hours worked)

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In 2006, the group's Fatal Injury Frequency Rate (FIFR) of 0.22 per million man-hours rose by 57% year-on-year, although it remains a 44% improvement on the rate in 1998. The Lost Time Injury Frequency Rate (LTIFR) – at 7.70 per million man hours in 2006 – rose by 14% year-on-year, and has declined by 47% since 1998.

In spite of the improvements noted above, we regret to report a deterioration in our group safety performance, primarily as a result of the reversal of a positive safety trend in the South African operations.

At the South African operations Noise-induced Hearing Loss (NIHL) rates have decreased in 2006 to 2 per 1,000 employees from 4 per 1,000 employees in 2005. Similarly, in respect of the South African operations, with respect to Occupational Lung Disease (OLD), including silicosis – new cases reported have increased from 7 per 1,000 in 2005 to 10 per 1,000 employees during 2006.

The incidence of pulmonary tuberculosis (TB) has also increased in 2006 to 31 per 1,000 from that of 25 per 1,000 recorded in 2005. This is lower than the figure of 35 per 1,000 recorded in 2004.

Business principle 2: We will monitor the effects of the company's operational activities on the safety and health of our employees and others, and we will conduct regular performance reviews.

### Safety

A range of leading and lagging indicators are monitored throughout the group. Some of these are site-specific (particularly the leading indicators). The primary lagging indicators reported for the group as a whole are the FIFR, the LTIFR and the days lost per lost-time injury. The latter indicates the severity of lost-time injuries.

### Fatal accidents

Regrettably, there were 29 accidents within the group in 2006 in which 37 employees (including contractors) lost their lives. Thirty-two of these occupational fatalities occurred at South African mines, 16 of them at one mine – TauTona – in nine separate accidents. (*See case study on: Mining plan changed in the interests of safety at [www.aga-reports.com/06/TauTona-safety.htm](http://www.aga-reports.com/06/TauTona-safety.htm)*). The board and management of the company extend their deepest sympathy to the families and colleagues of those who died. That employees die or become ill during the course of work is an area of great concern to the management and board of AngloGold Ashanti, and a great deal of attention and focus has been placed on ensuring that employees leave the company in good health at the end of their careers. Further details on each of these accidents and on the employees who died may be found on our website at [www.aga-reports.com/06/fatalities.htm](http://www.aga-reports.com/06/fatalities.htm)

### Safety rates

The FIFR increased from a rate of 0.14 per million man-hours in 2005 to 0.22 per million man-hours in 2006, a regression of some 57%. Nonetheless 13 operations ended the year having not experienced any occupational fatalities, while a further three operations improved their rates. The LTIFR rose by 14% to 7.70 per million man-hours, from 6.77 in 2005. The LTIFR actually improved at a number of operations, with Cripple Creek & Victor (CC&V) in the United States having achieved a LTIFR of zero. In fact, CC&V has achieved a most notable milestone in having not had a single injury on mine during the past three years. (*See case study on Risk management in North America on our website at [www.aga-reports.com/06/risk-CC&V.htm](http://www.aga-reports.com/06/risk-CC&V.htm)*).

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**OCCUPATIONAL SAFETY AND HEALTH**

**Causes of fatal accidents**

The primary cause of fatal accidents in South Africa remains falls of ground (78%), with seismically induced falls of ground accounting for 44% of all South African fatalities. (*See case study on A new strategy for managing falls of ground in South Africa at [www.aga-reports.com/06/FOGM.htm](http://www.aga-reports.com/06/FOGM.htm)*). One fatal accident at Obuasi mine in Ghana was caused by an employee being scalded by chemicals in the metallurgical plant, and the other by an employee being pulled into the rotating drill system of an underground drill rig.

**Health**

The primary occupational health threats to employees are NIHL and OLD, with the latter a particular threat in underground mining environments where silica dust exposure is present. In South Africa, TB in silica-exposed employees is a significant occupational disease risk, especially in view of the relationship between HIV/AIDS and TB. In many cases, the statistics reported below are presented for the South Africa operations only as this information is collected and reported to meet the requirements of the country's Mine Health and Safety Act (MHSA). Furthermore, it is the company's view that the risk posed by health threats is greater in South Africa owing to the large number of people involved in deep-level mining operations and the incidence of HIV/AIDS. HIV/AIDS and malaria, which are not strictly work-related but which present significant threats to the health and well-being of employees and communities, are dealt with under the Regional Health section of this report, on page 50.

**Medical surveillance**

In South Africa, 50,343 occupational medical surveillance examinations (initial, periodic, transfer and exit) were performed during 2006 in accordance with the requirements of the MHSA. Medical surveillance statistics from AngloGold Ashanti operations outside of South Africa are reported in the country and operational reports which are available on our website at [www.aga-reports.com](http://www.aga-reports.com).

**Noise-induced hearing loss (NIHL)**

Sixty-seven new cases of NIHL were identified in South Africa during 2006, which is a rate of 2 per 1,000 employees. This is a decrease from the 4 cases per 1,000 employees reported in 2005. Comprehensive hearing conservation programmes are in place at all operations and include, among other aspects, noise control engineering (silencing), the provision of hearing protection devices, education and communication programmes, and annual audiometry examinations of employees. In South Africa, baseline audiograms conducted in 2005 in line with new compensation regulations form the basis of future assessments of employees' hearing loss. A major engineering initiative to reduce noise at source to below 110dBA has resulted in all underground drills and noisy fans having been silenced in the South Africa operations, with the ongoing identification and silencing of other noisy equipment in progress.

**Occupational Lung Disease (OLD)**

Exposure to silica dust remains one of the major contributing factors to the development of OLD. (In this context OLD includes TB, TB silicosis and obstructive airways disease). Of these, TB is the most pervasive and is compounded by a high HIV prevalence in the mining population (of about 30%) which greatly increases the risk of TB. It is estimated that about 85% of employees diagnosed with TB are HIV-positive.

**OLD statistics**

During 2006, 348 cases of OLD were identified in South Africa, which reflects a rate of 10 per 1,000 employees, an increase on that reported in 2005 (7) and 2004 (7). An additional factor contributing to the incidence of OLD (including high TB and HIV rates) is the increasing average age of the South African workforce which has had a longer, cumulative exposure to silica dust underground.

FIFR year-on-year for each operation  
per million man-hours worked  
2006 2005

Argentina  
Cerro Vanguardia  
0.00  
0.00  
Australia  
Sunrise Dam  
0.00  
0.00  
Brazil  
AngloGold Ashanti  
Mineraça  
~  
o  
0.00  
0.18  
Serra Grande  
0.00  
0.00  
Ghana  
Iduapriem  
0.00  
0.00  
Obuasi  
0.08  
0.29  
Guinea  
Siguir  
0.31  
0.00  
Mali  
Morila  
0.00  
0.00  
Sadiola  
0.00  
0.00  
Yatela  
0.43  
0.00  
Namibia  
Navachab  
0.00  
0.00  
South Africa  
Great Noligwa  
0.36  
0.22  
Kopanang  
0.14  
0.07  
Moab Khotsong

0.27  
0.16  
Mponeng  
0.30  
0.21  
Savuka  
0.00  
0.00  
Tau Lekoa  
0.15  
0.41  
TauTona  
1.23  
0.29  
Tanzania  
Geita  
0.00  
0.00  
USA  
CC&V  
0.00  
0.00  
Group  
0.22  
0.14

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### Dust control

In South Africa, initiatives to eradicate dust and improve methods of dust control have continued, although the agreed\* industry target, for which 95% of all individual samples must be below the legal limit of 0.1mg/m<sup>3</sup> by 2008, has not yet been achieved. In 2006, the average silica dust concentration was 0.04mg/m<sup>3</sup> (2005: 0.04mg/m<sup>3</sup>), with the 95th percentile at 0.129mg/m<sup>3</sup> (2005: 0.13mg/m<sup>3</sup>). A total of 4,020 personal gravimetric samples were taken during 2006. (*\*Targets agreed by industry body, the Mine Health and Safety Council.*)

### TB control

TB control programmes in South Africa were boosted during the year with the roll-out of a second mobile digital diagnostic radiography unit. The two mobile units in service move from shaft to shaft to facilitate more frequent x-raying of employees. The objective is to detect and treat TB at an earlier stage, thereby preventing the spread of the disease and reducing its impact on the individual and the community.

World Health Organization-aligned TB treatment programmes are made available free of charge to employees and contractors alike by the group's medical services. The TB control programme results exceed the WHO target of an 85% cure rate of all TB cases. (*See case study on Thibela project on our website at [www.aga-reports.com/06/thibela.htm](http://www.aga-reports.com/06/thibela.htm)*).

### Silicosis

Silicosis is caused by the inhalation of free silica dust present particularly in deeper level mining areas with high quartz concentrations, such as in South Africa and Brazil. *A case study on the Legacy of silicosis may be found on page 118 of this document.*

Efforts to eradicate silicosis at the AngloGold Ashanti operations in Brazil have largely been successful with no new cases of silicosis having been identified in the past five years. In addition to successful dust mitigation programmes and intensive monitoring, Brazilian legislation limiting the number of years that employees may work underground has played a major role in this achievement.

The legacy of silicosis in South Africa remains a significant issue for the company. This is so for a number of reasons. The current state-led compensation systems are cumbersome and inefficient and, because of this, many silicosis-affected former employees of the mining industry may not have had access to regular medical examination, substantial medical care or compensation, if found to be due. AngloGold Ashanti, together with Gold Fields and Harmony, is working with the state and unions to identify affected ex-employees in need of care, and to improve access to and use of follow-up treatment and compensation systems. (*See case study on the Nongoma project at [www.aga-reports.com/06/nongoma.htm](http://www.aga-reports.com/06/nongoma.htm) – and on Worker Compensation in South Africa under review – [www.aga-reports.com/06/worker-compensation.htm](http://www.aga-reports.com/06/worker-compensation.htm)*). At the same time the company is participating constructively in the debate surrounding the possible combination of the current compensations mechanisms.

### Heat and physical fitness

A consequence of deep-level mining is exposure to heat. This is an issue of concern in South Africa and at Obuasi in Ghana. AngloGold Ashanti has comprehensive heat stress management programmes in place in South Africa and these have been extended to Ghana. Some of the largest refrigeration plants in the world are used to cool the underground working environment to below 27.5°. Temperatures above 27.5° require a heat stress management programme to be implemented on-mine. Stopping wet-bulb temperatures were, on a weighted average, 28.5°C during the year.

LTIFR year-on-year for each operation  
per million man-hours worked

2006 2005  
Argentina  
Cerro Vanguardia  
3.13  
3.09  
Australia  
Sunrise Dam  
1.81  
3.06  
Brazil  
AngloGold Ashanti  
Mineraça  
~  
o  
2.33  
2.95  
Serra Grande  
1.76  
2.39  
Ghana  
Iduapriem  
1.15  
0.58  
Obuasi  
2.29  
2.89  
Guinea  
Siguiiri  
0.77  
0.64  
Mali  
Morila  
1.42  
2.17  
Sadiola  
1.02  
1.30  
Yatela  
0.43  
1.25  
Namibia  
Navachab  
4.09  
3.02  
South Africa  
Great Noligwa  
12.21  
12.13  
Kopanang  
15.22  
11.58



Moab Khotsong

15.75

12.98

Mponeng

10.70

12.20

Savuka

19.30

14.13

Tau Lekoa

24.99

14.58

TauTona

17.09

10.76

Tanzania

Geita

0.63

0.79

USA

CC&V

0.00

0.00

Group

7.70

6.77

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The Kwesi Mensah shaft refrigeration plant at Obuasi mine in Ghana was commissioned during 2006. The reduction in the average wet-bulb face temperatures in the working places since the commissioning of the refrigeration plants at end of April 2006 brought temperatures down from 32.6°C to 30.2°C wet bulb. Further improvements are expected early 2007 when the remaining 50% of plant installations are commissioned.

**Fatigue management**

The management of fatigue is believed to be a major component of safety and health performance at those operations where rotational shifts are worked (such as at Sunrise Dam, Geita and Navachab). More recently, it is believed that fatigue is playing an increasingly important role in the South African operations (especially in light of an ageing workforce and rising HIV levels). Proprietary research is being conducted by the company to underpin a sound fatigue management protocol and to support the fatigue management strategy under development for South African operations. (*See case study on Successful implementation of fatigue management programme at Navachab [www.aga-reports.com/06/fatigue-manage.htm](http://www.aga-reports.com/06/fatigue-manage.htm)*).

**Performance reviews**

Performance reviews in respect of health and safety and health performance are undertaken on a regular basis, internally and externally. Every fatal accident is reviewed not only through the required mine-based and statutory review bodies, but also by the corporate safety and health department and is subject to an executive review.

Given the disappointing safety performance in the South African operations during the year, high-level external parties (including participants from DuPont and major shareholder Anglo American plc) were asked to review the safety and health strategy. (*See case study on Safety review at South African operations on page 116.*)

Business principle 3: The management of occupational safety and health is a prime responsibility of line management, from the executive level to the first-line supervisory level.

Safety and health is overseen by the Board Committee on Safety, Health and Sustainable Development, which meets on a quarterly basis in alignment with the company's financial reporting periods. The committee's role is to evaluate the social, economic, environmental and health effects of the company's operations on both local and global communities, and to achieve a sustainable balance between economic and social development with due regard to the safety and health of employees and the impact of AngloGold Ashanti's operations on the environment. One of the stated primary objectives of this committee is to ensure the elimination of all work-related accidents and diseases. The committee conducts on-site inspections on matters of serious concern.

The management of safety and health is the responsibility of line management at an operational level, who in turn are supported by specialist safety and health personnel. In South Africa, health services are provided by AngloGold Ashanti Health, a separate but wholly-owned subsidiary of AngloGold Ashanti.

Business principle 4: We will set safety and health objectives based on comprehensive strategic plans and will measure performance against these plans.

The group's Safety and Health Policy, underpinned by our values and business principles on safety and health, are minimum guidelines for the group in respect of safety and health. Regions and NIHL (new cases) South Africa

Rate per 1,000 employees

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operations are encouraged to develop their own specific principles, guidelines and policies in line with local conditions and legislation, examples of which are available on our website.

Business principle 5: We are committed to complying with all relevant occupational health and safety laws, regulations and standards. In the absence of such standards, leading practice will be adopted.

The company will not tolerate or condone deliberate breaches in standards and procedures.

During 2006 no significant breaches of the safety and health legislation and regulations came to the attention of the board.

In October 2006, AngloGold Ashanti received a claim for compensation of damages allegedly suffered by Mr Thembekile Mankayi, who was employed by the company at Vaal Reefs mine from 1979 to 1995, in respect of Mr Mankayi's having allegedly contracted silicosis. AngloGold Ashanti has indicated that it intends defending this action, although the company recognises the plight of former employees and proposes that a longer term and co-operative solution will be of significant benefit to former mineworkers and their communities. *(See case study on page 118 on The legacy of silicosis).*

Business principle 6: The company is committed to providing all necessary resources to enable compliance with these principles. We will provide all necessary personal protective equipment.

The provision of personal protective equipment to employees is provided for in terms of operation-specific policies, employment contracts and collective bargaining agreements, and varies from site to site and indeed from occupation to occupation.

Medical surveillance and medical care is provided for all employees, either at company-owned and -managed (or contracted) facilities or at the premises of external health care providers. These options are dependent on the location of the specific operation and the facilities that are available in that area. Details on operation-specific medical facilities may be found on our website or in the respective country reports.

Business principle 7: We will implement safety and health management systems based on internationally recognised standards and we will assess the effectiveness of these systems through periodic audits.

While safety and health performance is overseen at a corporate level, with strategies for specific issues being driven at this level (such as protocols for, and the auditing of, the management of cyanide), individual regions and operations are encouraged to develop their own safety management systems, consistent with the company policy and OHSAS 18001 specification.

Following the liquidation of the National Occupational and Safety Association (NOSA), which was used by a number of operations in terms of specifications for safety management systems and external auditing and certification, the group is moving towards the implementation of an alternative specification, Occupational Health and Safety Assessment Series (OHSAS) 18001.

*(See case study on From NOSA to OHSAS – a change for the group on our website [www.aga-reports.com/06/OHSAS.htm](http://www.aga-reports.com/06/OHSAS.htm)).*

Business principle 8: We will conduct the necessary risk assessments to anticipate, minimise and control occupational hazards. We will promote initiatives to continuously reduce the safety and health risks associated with our business activities.

Number of shifts lost due to injuries

2006	2005
------	------

Argentina	
-----------	--

Cerro Vanguardia	
------------------	--

131	
-----	--

283	
-----	--

Australia	
-----------	--

Sunrise Dam	
-------------	--

5	
---	--

12  
Brazil  
AngloGold Ashanti  
Mineraça  
~  
o  
405  
437  
Serra Grande  
393  
181  
Ghana  
Iduapriem  
133  
87  
Obuasi  
2,200  
841  
Guinea  
Siguiri  
72  
65  
Mali  
Morila  
28  
22  
Sadiola  
167  
177  
Yatela  
53  
156  
Namibia  
Navachab  
45  
116  
South Africa  
Great Noligwa  
10,990  
10,867  
Kopanang  
8,883  
5,428  
Moab Khotsong  
5,878  
4,074  
Mponeng  
5,995  
7,325  
Savuka  
1,754

2,346  
Tau Lekoa  
7,381  
8,601  
TauTona  
6,679  
4,523  
Tanzania  
Geita  
114  
148  
USA  
CC&V  
0  
0  
Other  
758  
585  
Group  
52,064  
46,274

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Risk assessments are conducted at both group and operational level, from the risks relating to the group as a whole to risks associated with specific working places, with the aim of understanding the potential safety and health risks that exist so that they may be eliminated or reduced to tolerable levels. A detailed discussion on risk analysis within the group can be found in the Annual Report 2006 in the Corporate Governance section, on pages 107 to 123.

Risk assessment may be conducted by or with the assistance of external consultants, by the group's corporate office, by underwriters (for insurance purposes) or by the operations themselves. In recent years, risk assessment has been extended to the rock face, with basic hazard identification skills being taught to front-line supervisors and employees. Specific risk management programmes and projects undertaken during the year are reported in the various country reports. Business principle 9: We will establish and maintain a system of medical surveillance for our employees.

Medical surveillance forms an integral part of the management of occupational safety and health. Medical surveillance programmes are in place at all operations, and the results of this surveillance feed back into risk management processes and underpin the company's safety and health reporting protocols. Surveillance systems include the monitoring of TB, OLD, NIHL and other aspects of employee health that may have an impact both on the work performance of the

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employee and on his or her overall well-being. *(See case study on progress made in using FWC in South Africa on our website [www.aga-reports.com/06/FWC.htm](http://www.aga-reports.com/06/FWC.htm)).*

Business principle 10: We strive for employee involvement and consultation with employees or their representatives to gain commitment in the implementation of these principles.

Safety and health agreements which have been negotiated with representative unions are in place at those operations where this is required by law and where union membership or collective bargaining agreements are in place.

In South Africa, which is governed by the Mine Health and Safety Act, each operation has its own agreement with the union representative of the majority of employees, the National Union of Mineworkers (NUM). These agreements, however, are extended to all the unions represented in the company. Joint health and safety committees are in place at every operation and all working places are covered by such agreements. As required by the Act, 23 full-time safety stewards and 1,900 safety and health representatives have been trained, designated and appointed.

At Morila in Mali the union (representing the entire workforce) participates in the election of safety representatives, in conjunction with the labour inspector from regional government. Twenty employees are elected for a period of three years. The union is an active participant in monthly safety stewards and safety and health management meetings, as well as in investigations held into accidents and incidents.

Agreements are in place between management and the unions in respect of safety and health at Sadiola and Yatela in Mali, with 15 union representatives employed in the different departments.

At Navachab, safety and health agreements are in place with the Mineworkers' Union of Namibia (MUN), which represents 80% of the workforce.

In Ghana employee safety and health is addressed in the collective bargaining agreements with the unions that cover all categories of employees.

Agreements are in place with unions in Argentina and Brazil relating to employee participation in safety matters.

Where no formal agreements are in place or where the operations are not unionised (such as at CC&V and Sunrise Dam), participation by employees is encouraged and forms part of their employment contracts.

Business principle 11: We will communicate openly on safety and health issues with employees and other stakeholders.

We believe that the involvement of employees and, where applicable, employee representatives, in the area of safety and health is crucial to success, not only in terms of creating awareness and commitment to standards and best practices, but also to keep employees fully informed of their rights and responsibilities in respect of safety and health. All operations have safety and health communications programmes in place and a number of the different campaigns undertaken during the year are documented in the country reports. Communication tools include meetings, notices and signage, the intranet, mine-based newsletters, safety newsletters, launches and other events, industrial theatre, posters, videos and induction procedures.

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Business principle 12: We will ensure that employees at all levels receive appropriate training and are competent to carry out their duties and responsibilities.

We recognise that the provision of appropriate training is essential to ensure that employees are competent to carry out both their duties and their responsibilities safely. In many countries in which we operate, specific training requirements are provided for in terms of laws and regulations. A wide range of safety training initiatives was undertaken by the various operations in 2006 and details of these may be viewed on the website and in the country reports.

Business principle 13: We will require our contractors to comply with these principles and we will seek to influence joint partners to apply them as well.

Contractors form an integral part of our operations and are employed to undertake specific short- and long-term mining and processing operations and specialist services. It is our philosophy that contractors must act and be treated in the same way as employees and indeed this is required by law in many of the countries in which we operate. The management of contractors in terms of safety and health is recognised as an important part of overall contractor management and specific policies, procedures and requirements form part of the procurement and contractor engagement processes. Contractor safety and health performance is a key consideration when the company is considering the appointment or re-appointment of contractors.

**5. Case studies**

Two case studies relating specifically to occupational safety and health in South Africa are presented in this document (*Safety review at the South African operations on page 116 and The legacy of silicosis on page 118*). These case studies deal with two of the most challenging and material issues relating to safety and occupational health within the company.

A number of other case studies are presented on our website and illustrate how the challenges relating to safety and health are addressed around the world. A summary of these case studies appears below:

**From NOSA to OHSAS – a change for the group**

The OHSAS 18000 series of documents has been selected by AngloGold Ashanti as the standard safety specification across the group. The OHSAS 18000 series provide both a framework for identifying business risks associated with safety, health and environment, and guidelines for implementation and achieving certification.

See [www.aga-reports.com/06/OHSAS.htm](http://www.aga-reports.com/06/OHSAS.htm)

**Mining plan at TauTona changed in the interests of safety**

TauTona mine experienced 16 fatalities in 2006, a sharp increase from the four fatal accidents of the previous year. The mine's multi-faceted response included a change in mining method, from longwall to sequential grid mining. Other measures include state-of-the-art seismic monitoring, a reduction of mining near the shaft pillar, and extensive behaviour-related communications interventions. (See [www.aga-reports.com/06/TauTona-safety.htm](http://www.aga-reports.com/06/TauTona-safety.htm)).



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### **Human dimension to managing fatalities**

AngloGold Ashanti's commitment to the wellbeing and safety of employees extends to a comprehensive support programme for the bereaved families of employees who are victims of fatal accidents. Elements of the programme include expediting the payment of compensation or retirement fund benefits and financial provision for the education of the employee's children. (See [www.aga-reports.com/06/human-dimension.htm](http://www.aga-reports.com/06/human-dimension.htm)).

### **Long-term strategic approach to safety in transport**

AngloGold Ashanti has developed a comprehensive strategy to manage safety in horizontal and vertical transport. A number of new initiatives involve improved employee selection, operator training, and equipment monitoring and update. Through various computer-based simulation models, employees will experience a close approximation of the work environment during training, facilitating clear illustration of good and bad safety practices and their consequences. Much has also been done in the assessment, upgrading and maintenance of critical winding plant and shaft infrastructure. (See [www.aga-reports.com/06/transport-safety.htm](http://www.aga-reports.com/06/transport-safety.htm)).

### **Managing a changing risk profile**

Through a successful turnaround, involving reducing non-production complement and concentrating on mining payable areas, Savuka mine returned to profitability in 2006. This achievement initially had a negative impact on Savuka's safety profile, with virtually all staff exposed to production and thus to operational risk, and the inevitable low morale associated with threatened closure. To counter this problem, the behaviour-based model already successfully implemented at Mponeng was applied. (See [www.aga-reports.com/06/expansion-risk.htm](http://www.aga-reports.com/06/expansion-risk.htm)).

### **A new strategy for managing falls of ground in South Africa**

Falls of ground accounted for 78% of fatalities in AngloGold Ashanti's South African operations in 2006. In response to this, a sixth element – dealing with process – was added to the existing five-point strategy covering mine design, support standards, mindset, seismic monitoring and research. New initiatives include an emphasis on leading (rather than lagging) indicators, which focus on identifying and mitigating risk before the occurrence of an event, and on detailed workplace condition analysis to monitor adherence to standards. (See [www.aga-reports.com/06/FOGM.htm](http://www.aga-reports.com/06/FOGM.htm)).

### **Disaster recovery plans in place at AngloGold Ashanti**

The traditional approach to risk management, whereby risks are assigned a score in terms of their impact and the statistical probability of their occurrence, becomes problematic in the risk assessment of highly unlikely but potentially catastrophic events. To counter this, all health and safety related risks have been analysed within AngloGold Ashanti from an impact perspective only. Over 1,400 risks have been identified, most of which are operation- rather than company-specific, and detailed disaster recovery plans are being put in place to eliminate or mitigate these. (See [case study at www.aga-reports.com/06/disaster-recovery.htm](http://www.aga-reports.com/06/disaster-recovery.htm)).

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**Successful implementation of fatigue management programme at Navachab mine**

The causes and management of fatigue in open-pit mining have been the subject of extensive international research. A fatigue management programme has been implemented at Navachab mine (Namibia). The programme comprised a series of participatory workshops, followed by the development of a code of practice, a training programme and an extensive awareness campaign. (*See [www.aga-reports.com/06/fatigue-manage.htm](http://www.aga-reports.com/06/fatigue-manage.htm)*).

**Managing risk during expansion at Cuiabá**

The Cuiabá expansion project, intended to increase the production of Cuiabá mine in Brazil from 830,000 to 1.3 million tonnes per annum, has involved extensive mining development and construction work, both on surface and underground. The mine's safety profile was maintained despite the increased risks posed by the need to manage the activities and labour associated with the expansion. (*See [www.aga-reports.com/06/risk-CC&V.htm](http://www.aga-reports.com/06/risk-CC&V.htm)*).

**Managing risk in North America**

The comprehensive risk management programme in place in North America was developed with input from employees, supervisors and managers. Aspects of the programme include regular training, medical monitoring, industrial hygiene, occupational health and emergency procedures. CC&V in Colorado has not recorded an injury since November 7, 2003. (*See the case study at [www.aga-reports.com/06/managing-risk.htm](http://www.aga-reports.com/06/managing-risk.htm)*.)

**Worker compensation in South Africa under review**

AngloGold Ashanti is involved in the review of existing legislation which provides for compensation of illness and injury in the South African mining industry. This case study examines some of the provisions which provide for employee benefits, the anomalies in the existing legislation, and outlines the route going forward to seek greater uniformity between the Compensation for Occupational Injuries and Diseases Act (COIDA) and the Occupational Diseases in Mines and Works Act (ODMWA). (*See [www.aga-reports.com/06/worker-compensation.htm](http://www.aga-reports.com/06/worker-compensation.htm)*).

**Making ODMWA work – Nongoma project to be launched**

The Nongoma district of South Africa's KwaZulu-Natal Province has been selected as the site of a rural pilot project to step up services available to former mineworkers who may have contracted OLD. The focus is on strengthening resources and infrastructure on a sustainable basis so that former mineworkers are better able to access treatment, benefit medical examinations, and improvement of the ODMWA certification and compensation claims processes. (*See [www.aga-reports.com/06/nongoma.htm](http://www.aga-reports.com/06/nongoma.htm)*).

**AngloGold Ashanti's approach to fitness for work adopted as industry standard**

The Functional Work Capacity (FWC) programme, measuring occupation-specific physical and functional competence, was developed in 2001. FWC, together with a comprehensive vocational rehabilitation programme, constitutes the Rehabilitation and Functional Assessment programme, which has now become standard practice in a number of mining companies. (*See [www.aga-reports.com/06/FWC.htm](http://www.aga-reports.com/06/FWC.htm)*).

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### **Thibela TB research programme under way at TauTona and Great Noligwa**

The aim of the Thibela TB programme is to establish whether administering community-wide TB preventive therapy, in addition to standard TB control, is more effective than the standard TB control alone. This programme, which if successful could ultimately lead to fewer TB cases and improved control of the disease, is currently under way at, among others, AngloGold Ashanti's TauTona and Great Noligwa in South Africa. (See [www.aga-reports.com/06/thibela.htm](http://www.aga-reports.com/06/thibela.htm)).

### **Multi-drug resistant TB treatment at AngloGold Ashanti Health**

AngloGold Ashanti Health has set up an isolation multi-drug resistant tuberculosis (MDRTB) ward at the Westvaal Hospital where patients with confirmed MDRTB can be treated. This is the only facility of its kind outside the state facilities in South Africa. (See [www.aga-reports.com/06/XDR-TB.htm](http://www.aga-reports.com/06/XDR-TB.htm)).

### **Pre-conditioning – a tool to combat face bursts**

Pre-conditioning, a method used to prevent face bursts is now standard practice at Mponeng and Savuka in the West Wits area, and is being introduced at Tau Lekoa in the Vaal River area. See case study at [www.aga-reports.com/06/preconditioning.htm](http://www.aga-reports.com/06/preconditioning.htm)

### **Reviving a safety culture at Obuasi**

Obuasi is one of the oldest operating underground mines in the world, with underground workings at an average depth of 1,500 metres. Major strides have been made in the past two years in improving the mine's safety infrastructure, which had suffered from a lack of available capital in earlier years, including the installation of a 15 MW refrigeration plant and 300m<sup>3</sup>/s surface fan, which were installed and commissioned during 2006. The other major innovation has been the insistence that safety is a line responsibility, rather than a specialised occupational health and safety function. See case study at [www.aga-reports.com/06/safety-obuasi.htm](http://www.aga-reports.com/06/safety-obuasi.htm)

## **6. Objectives 2007**

The following safety and health targets have been set for 2007:

### **Safety**

Targets for safety for 2007 are:

- .
- 20% reduction in LTIFR;
- .
- 50% of mining operations to be substantially compliant with OHSAS 18001 specification; and
- .
- no fatal accidents.

### **Health**

Key targets in this area remain to meet the South African Mine Health and Safety Council's targets for NIHL and silicosis, namely,

- .
- OLD: by 2008, 95% of all silica exposure measurements will be below the occupational exposure limit of 0,1mg/m<sup>3</sup> ; and by 2013, no new
- cases of silicosis will occur in previously unexposed employees; and
- .

NIHL: by 2013, noise emissions of all equipment will be below 110dBA; and by 2008, no deterioration in hearing greater than 10% will occur in noise-exposed employees.

In addition, efforts will continue to manage TB, a decrease on the 2006 figure of 31 per 1,000 is aimed for.

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## **2. Living our values**

Inherent in our core values and business principles is a commitment on the part of AngloGold Ashanti as an employer to ease the burden for employees in the face of debilitating regional health threats. In various ways, this commitment leads the company also to address these issues in the communities in which it operates.

A core value of AngloGold Ashanti relates to the health of employees, namely:

‘Every manager and every employee takes responsibility for health ... and together strive to create workplaces that are free from ... illness’.

In particular, AngloGold Ashanti’s regional health management practices and policies are guided by the group’s business principle, ‘AngloGold Ashanti as an employer – labour practices’, the last point of which is relevant to regional health threats, namely

‘We are committed to prompt and supportive action in response to any major health threats in the regions in which we operate.’

Planning for and managing the social and economic impact of malaria

Other health threats, for example, cholera and avian flu

Planning for and managing the social and economic impact of HIV/AIDS, particularly in southern Africa

2006/2007

## **1. Key issues**

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### 3. Our scorecard

The following objectives were set regarding regional health threats for 2006 in our Report to Society 2005, and we report on the corresponding progress below.

Objectives for 2006

Performance in 2006

HIV/AIDS

Minimise the risk of HIV/AIDS by ensuring that all

Adherence to best practice was monitored

AngloGold Ashanti operations susceptible to the

during the course of the year to ensure that

risk of HIV/AIDS adhere to best practice.

business units complied with guidelines.

Workplace HIV/AIDS programmes at

AngloGold Ashanti operations in South

Africa compare favourably with the

Technical Assistance Guidelines on HIV in

the Workplace as supplied by the

Department of Labour.

Reduce rate of new infections by increasing the

In South Africa VCT attendance data for the

focus on prevention initiatives, increasing VCT

year of 75% of the employee base was well

uptake to 40% of employees and increasing the

in excess of target. The peer educator:

ratio of peer educators to employees to 1:60.

employee ratio for the year was 1:59.

Efficiently manage those infected by HIV/AIDS by

In South Africa the number of wellness

increasing the number of wellness clinic patients by

patients increased by 39% to 4,513 and

40% and the number of patients on ART by 40%.

the number of patients on ART by 57%

to 1,467.

Consolidate the provision of supportive care to

Palliative and home-based care is provided

company's ill-health retired employees as well as to

to ill-health retired employees in partnership

communities in which AngloGold Ashanti operates.

with community-based organisations at the

mining operations and the major labour-

sending areas of southern Africa.

Malaria

Complete baseline study at Siguiri in Guinea

Programme to be implemented during the

course of 2007.

Implement integrated campaign at Geita in

Programme to be implemented during

Tanzania.



the course of 2007.

Implement integrated campaign at Obuasi in Ghana.

Implementation of a malaria programme at

A 50% decrease in incidence and absenteeism is

Obuasi began in April 2006. There has

been a decline of 50% in the incidence rate

of malaria and a significant decline in the

rate of absenteeism due to malaria.

rate of absenteeism due to malaria.

#### **4. Review 2006**

We report on our performance in 2006 against the relevant business principle.

Business principle: We are committed to prompt and supportive action in response to any major

health threats in the regions in which we operate.

The major public health threats facing AngloGold Ashanti operations – HIV/AIDS and malaria – are found principally at our African operations. HIV/AIDS poses the biggest challenge at our operations

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in South Africa, but is also a concern in Namibia and Tanzania, where prevalence levels are higher than at our west and central African operations in Ghana, Guinea and Mali.

Malaria represents a significant risk at the west and central Africa operations in Ghana, Guinea, Mali and Tanzania.

In Guinea, where cholera is endemic, a campaign is being implemented to overcome the disease at AngloGold Ashanti's operation there.

**HIV/AIDS**

**South Africa**

Although an accurate survey of prevalence levels cannot be conducted, it is estimated that prevalence levels of HIV/AIDS have remained stable at around 30% of the workforce in recent years at the South African operations (2005: 30.0%; 2004: 30.24%). These estimates are based on best available information that includes regional antenatal data and extrapolations from comparable reference groups. The provision of anti-retroviral therapy (ART) – which was introduced in November 2002 – will, over time, logically lead to a higher prevalence rate than would otherwise be the case as infected individuals live longer than they would without ART.

**AngloGold Ashanti HIV/AIDS programme**

The overall aims of the HIV/AIDS programme are to prevent the spread of infection, to care for those infected or affected by the disease and to provide support to both employees and communities. The programme, which is an integral part of the 'wellness in the workplace' initiative under way at the South African operations, aims to reduce the number of new infections and efficiently manage those already infected. (*See Occupational health and safety section on page 34*). In 2006, the focus remained on the continued implementation of the programme. There was some measure of success and there is an indication that most employees have a clearer understanding of the structure and purpose of the HIV and AIDS programme. The programme model used in the South African operations has been effective in its simplicity in empowering individuals to make the decision to find out about their HIV status.

Each business unit participates in the prevention programme and various VCT initiatives, and now has its own workplace HIV/AIDS programme which it runs and manages. Technical support is provided by AngloGold Ashanti Health and the treatment programmes, including ART, are managed by the health service.

Prevention: Although a key aspect of this is VCT, it also includes induction training, peer education, awareness campaigns, information feedback sessions to the business units, condom distribution and the treatment of sexually transmitted infections (STIs).

The most notable achievement of 2006 was the increase in the uptake of VCT. In 2006, 23,389 encounters were recorded at VCT centres which, assuming single annual testing, is equivalent to 75% of the South African employee base. This was an increase of 129% on the 10,219 encounters recorded in 2005, and exceeded the target of 40% set for the year. Given the total anonymity of the administrative system, there is no way of monitoring repeat visits. However, indications of repeat visits are low.

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While employees are encouraged to attend VCT once a year, those who attend VCT and whose sexual behaviour is considered to be high risk are encouraged to attend more frequently. The 2006 data compares with VCT rates of 32.4% and 10% in 2005 and 2004 respectively. Of those who underwent VCT, 79% were HIV-negative and 21% HIV-positive. The reluctance to be tested by those at higher risk of being HIV-positive is problematic and may explain why the rate of those testing positive is less than the estimated overall prevalence rate. *(See case study – VCT, key to success of HIV/AIDS programme, page 134 and an example of this programme in practice in the case study: VCT programme at TauTona – [www.aga-reports.com/06](http://www.aga-reports.com/06).)*

In all, 265 peer educators were trained in 2006, bringing the total trained over the past two years to 530. This gives a ratio of one peer educator for every 59 employees (compared with 1:115 last year), and compares favourably with the target set for the year of 1:60. The peer education programme is aimed primarily at promoting awareness of HIV, including knowledge of HIV status, and lifestyle and behaviour change.

Condom distribution continued and close on 1.2 million male condoms were distributed during the year (2005: 520,000). Female condoms are now available for distribution at all AngloGold Ashanti operations in South Africa.

A new VCT centre was opened at the West Wits satellite training centre in Carletonville on 1 October 2006. Initially operated on a part-time basis, its services will be available on a full-time basis as from the first quarter of 2007.

Treatment: Corresponding with the increased uptake of VCT, there was an increase in attendance at the wellness clinics and in enrolment for anti-retroviral therapy (ART). A total of 4,513 patients were registered on the wellness programme as at the end of December 2006, with 1,467 (33%) of these on ART. Altogether 1,252 employees enrolled for the first time at the wellness clinic during 2006, and 617 new patients began ART during the year. This compares with new enrolment at wellness clinics of 1,267 and 630 on ART in 2005.

The number of new patients who started ART in 2006 (expressed as a rate per 1,000 employees at the South African operations) has remained stable year-on-year. The cumulative number of

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employees registered at wellness clinics as at the end of 2006 was 4,513, or 15% of all employees, and the cumulative number of employees maintained on ART was 1,467 or 5%.

Records show that 66% of patients who begin ART remain on treatment. The most frequently-cited reasons given by those who do not remain on treatment are non-adherence to treatment regimes (about a third) and employees leaving the company (another third); the remaining third cease treatment for a variety of reasons including death. AngloGold Ashanti Health provides three months of ART to employees who leave the company, and who could benefit from ART, and endeavours to facilitate the referral of individual patients to a government clinic in their community for ongoing treatment, care and support. The number of employees leaving the company may seem disproportionately high but this has been significantly influenced by the down-sizing at the operations during the year. Reasons for leaving include retirements, retrenchments, resignations, dismissals, and ill-health retirements.

The prognosis for those on ART remains good and monitoring of their progress indicates that viral suppression rates are being controlled by ART. 80% of those on ART have viral loads of less than 400 after six months of treatment and these viral suppression rates are maintained after two years on treatment. In addition, once ART has begun, the CD4 count rises steadily from a mean of 167 to a mean of 373 after two years of treatment. Some 80% of patients attending wellness clinics have been declared fit for work by their attending clinician.

The total cost of providing ART is R1,290 per patient per month. This includes monthly drug costs of R470 per patient. *(See box on the Economic impact of HIV/AIDS on the South African operations on page 136)*

Provisional results from research being conducted into the economic costs of the HIV/AIDS epidemic indicate that absenteeism has declined significantly with the provision of ART from a mean sick leave rate of seven days per month for employees starting ART, to two days per month after one year on ART. There has also been a similar decline in the use of health care facilities for the majority of those on ART.

With the increase in the participation of VCT and attendance at wellness clinics, there has been an increased workload at clinics. AngloGold Ashanti Health has budgeted to employ five additional members of staff in 2007 – three in the Vaal River region and two in the West Wits region.

Assuming an ideal annual VCT testing rate of 100% of employees, and an HIV/AIDS prevalence rate of 30%, and assuming that 25% of HIV-positive employees require ART, then the actual proportion of employees reached versus expected is 75% for VCT, 50% for the wellness clinic and 63% for ART.

Support: In terms of support, the focus is on providing palliative and home-based care for the AIDS-ill who retire from AngloGold Ashanti's employment. This support extends to families and includes counselling and support groups, assistance with home-based palliative care and, where appropriate, the care of orphans in households headed by children or grandparents.

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AngloGold Ashanti has formed partnerships with several home-based care programmes in the areas around its operations in South Africa. For example, the Carletonville Home-based Care Programme has 530 people enrolled in support groups, 90 patients receive palliative care and 513 orphans in households headed by children or grandparents are being cared for. Furthermore, a total of 126 former employees receive care from Teba Home-Based Care which is supported by AngloGold Ashanti and other mining companies operating in southern Africa.

The death rate of employees in service at the four largest business units at the South African operations has been declining over the past three years. There has also been a decline in medical absenteeism amongst those on ART. A key contribution to these declines has been the increased uptake of ART.

Expenditure related to the chronic disease management of HIV-infected employees (including the provision of ART), VCT, home-based care for terminally ill ex-employees, and certain programme-related research, monitoring and evaluation, amounted to R21.5 million in 2006 (2005:

R16.45 million). This included R2.6 million which the AngloGold Ashanti Fund contributed to HIV/AIDS-related community projects.

### **HIV/AIDS at other African operations**

Although the prevalence levels of HIV/AIDS are not as high at our other African operations as in South Africa, the disease does have an impact on employees and their communities. HIV/AIDS-related programmes are in place at operations in Ghana, Guinea, Mali, Namibia and Tanzania, to contain and lessen the impact of the disease. The management of HIV/AIDS differs from country to country and depends on the respective prevalence levels.

**Ghana:** An HIV/AIDS policy was developed under the auspices of the Ghana Employers' Association and the National AIDS Commission in Ghana. According to the commission, the national prevalence rate was 3.1% in 2004 and 2.6% in 2005 (Sentinel Survey 2005) which is similar to those levels prevailing in the region of Iduapriem (2.7%) and of Obuasi (2.8%).

While there is no formal VCT centre at Iduapriem, the mine clinic is equipped to undertake VCT. Iduapriem, Ghana Goldfields Limited and the Ministry of Health collectively launched a VCT centre at a local government hospital on 18 January 2007. As part of the mine's HIV/AIDS programme, condoms are distributed with pay slips. AIDS-related death declined significantly in 2006.

**Guinea:** A national HIV/AIDS Committee oversees work done by individual companies, national organisations and NGOs. At the Siguiri mine, the Comité SIDA Entreprise SAG, a committee comprising members of management, the union and local authorities, has developed an action plan for the management of HIV/AIDS. The national prevalence level is estimated at 3%.

**Mali:** The national incidence of HIV/AIDS is relatively low at 3.5%. The state manages HIV/AIDS and patients are attended to at state hospitals which also provide ART if necessary. Known cases of HIV/AIDS at Sadiola make up 1.2% of employees. Four peer educators are provided by a local NGO.

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An HIV/AIDS policy is in place at Morila to address the needs of employees and their dependants. Although VCT is not offered, condoms are available with 53,020 male condoms and 2,520 female condoms having been distributed during 2006. In 2005, the programme at the mine included the recruitment of a community health educator, the provision of HIV testing kits, community peer educator training and specific awareness events (such as World AIDS day), condom distribution and training. The mine employs 18 peer educators, to give a ratio of 1:88.

Namibia: Although HIV/AIDS prevalence levels in Namibia are similar to those in South Africa, the prevalence level among employees at Navachab mine is estimated to be far lower – at about 8%. However, most of the workforce is young and at risk of contracting HIV/AIDS. An on-site clinic conducts an integrated HIV/AIDS management campaign and provides both voluntary counselling and testing, and anti-retroviral therapy. In 2006, 34 employees underwent VCT (2005: 17) and a cumulative total of five employees were on ART. A wellness committee with representatives from management, peer educators and the union is to be established in 2007.

Tanzania: According to the Tanzanian Commission for AIDS (TACAIDS), the national HIV prevalence in Tanzania is estimated to be 6.5%; in the Mwanza region where Geita is located, prevalence rates are estimated to be higher, at 15% to 20%. Geita and the African Medical and Research Foundation (AMREF) have joined forces to provide HIV and STI prevention and management programmes to both mine employees and the community. Data gathered at the AMREF VCT centre in Geita indicate that the overall HIV prevalence of attendees is 12.4%, with that of women being 19.6%, the community at large, 12.8%, and mineworkers, 6.5%. A total of 2,283 HIV tests were conducted (2005: 2,186) and 123 of those who attended VCT were mineworkers.

AMREF's budget for 2006 was \$100,000, which covered education campaigns, the provision of sexual health services, HIV test kits and care and support of those infected with HIV. The total cost of providing VCT and other sexual and reproductive health services was around \$40,000. The planned budget for 2007 is \$144,207.

Peer educators at the mine conducted 120 formal sessions during the year and reached 2,777 people; an additional 1,211 were reached informally. Plans are under way to increase the number of peer educators so that the ratio to employees increases to 1:100, in line with AngloGold Ashanti's group recommendation.

At Geita, 10 people are currently receiving ART and a local non-government organisation, GDH, was awarded a grant of Tsh250 million from USAID in December 2005 for the expansion of HIV/AIDS care and treatment provided, to improve the infrastructure and to improve the provision of care given to those living with AIDS.

The annual Geita Kilimanjaro climb attracted 51 people and \$260,000 was raised for HIV/AIDS projects in Tanzania. (*See case studies Report to Society 2003, Climbing Kilimanjaro – an AIDS initiative, and Report to Society 2005, Caring for orphans and orphanages.*)

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### **Malaria**

Malaria remains a significant risk for the operations in Ghana, Guinea, Mali and Tanzania. Despite the active intervention of international NGOs, the disease has assumed epidemic proportions in these countries, largely a result of ineffective national control measures. The disease is a major cause of death in young children and pregnant women, and also gives rise to morbidity and absenteeism in adult men.

AngloGold Ashanti is in the process of implementing integrated malaria control programmes at each of the operations in these countries. Such a programme comprises:

- vector control, which involves mosquito identification and insecticide susceptibility tests, as well as indoor residual house spraying, house screening and the provision of insecticide impregnated bed nets (ITNs);

- larvaciding of both temporary and permanent water bodies in which mosquito breeding is likely to occur;

- disease management, which relates to effective diagnosis and treatment;

- surveillance and monitoring of both the vectors and parasites (for drug resistance) and the compilation of accurate records; and

- information, education, communication (IEC) and health promotion. A set of indicators has been developed to monitor the disease and its effects on local communities and the AngloGold Ashanti workforce and also to establish baselines against which the outcomes of regional malaria control programmes can be assessed.

The malaria lost-time injury frequency rate (MLTIFR), expressed as the number of cases (incidents) due to malaria for every million man-hours worked, allows the rate to be compared with the conventional LTIFR and clearly demonstrates the negative impact malaria has on productivity and health in the workforce. Malaria incidence rates are expressed as a percentage of employees affected by malaria in a given period. Because of seasonal changes in malaria incidence, this is usually reported as a quarterly rate.

Ghana: The incidence of malaria and the MLTIFR in 2006 have declined significantly to below 50% of 2005 rates. Implementation of the integrated malaria programme at Obuasi. (*See case study on page 122: Successful implementation of campaign at Obuasi halves malaria incidence rates*) began during the course of 2006 and includes the main features of the vector control programme as discussed above.

A malaria control centre has been established at Sansu, a suburb in the town of Obuasi, to serve as the headquarters for the Obuasi programme and as a training centre for group malarial projects being run at other AngloGold Ashanti mines and for other companies operating in Ghana. The control centre will also function as a satellite research centre and will be equipped with the necessary supporting infrastructure. The insectary is operational and satellite mosquito stations have been established. AngloGold Ashanti is sponsoring the resident entomologist's doctoral studies at the University of the Witwatersrand in South Africa.

As the success of this campaign, which is a partnership with the community, depends on its acceptance by the community, presentations have been made to a range of stakeholders and interested parties. Around 150 community malaria advocates have been appointed to educate people on how the environment can be changed to prevent the breeding and harbouring of mosquitoes. These advocates will also assist in communicating with communities during periods

of indoor residual spraying.



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Use was also made of media, local radio stations, banners and leaflets to communicate with the community. Support for the programme was also received from local agencies and the local director of health. In addition, the official launch of the programme was attended by the President of Ghana and the King of the Ashanti. A presentation on Obuasi's malaria programme was made to the Ghana Chamber of Mines.

The programme began with the training of spray teams and led to the creation of 125 additional jobs – including spray team supervisors – who, after stringent selection, have undergone extensive training. All positions created were filled by people from the local communities and villages.

Residual indoor house spraying began in April 2006 (spraying is to take place twice a year) and 134,000 structures were sprayed in the first round, of which 27,000 were dwellings; another 34,000 houses were sprayed in the second round which was completed in December 2006. The insecticide being used for spraying is approved by the World Health Organization (WHO).

The choice of an organophosphate insecticide for residual house spraying at Obuasi was based on entomological baseline studies performed by the National Institute for Communicable Diseases, based in Johannesburg, which showed significant resistance by resident mosquitoes to the standard insecticides recommended by WHO for malaria control, with the exception of the organophosphate group. These insecticides are expensive, difficult to apply and are potentially toxic to spraymen in high concentrations. For this reason a code of practice was developed to ensure that adequate medical surveillance was carried out on this group of employees. During 2006, two rounds of house spraying were completed using organophosphates and during 2007 house spraying will continue use standard pyrethroid insecticides. As part of this programme, around 6,000 nets were also purchased and distributed to high-risk areas such as orphanages, maternity clinics, and children and maternity wards at hospitals.

The Noguchi Institute at the University of Ghana completed a baseline study on parasite prevalence study at Obuasi, the results of which will be used to measure the success of the spray campaign.

At Iduapriem, there has been a decrease in the incidence of malaria from 11.1% to 8.6%.

**MLTIFR at the Ghana operations:**

Obuasi

Iduapriem

2006

435

388

2005

1,477

416

Guinea: A malaria entomological audit was recently undertaken at Sigui in Guinea, and an appropriate programme is being developed to combat the disease. The MLTIFR at this operation was 379 in the third quarter of 2006. Continued health education and the provision of clean water at the mine are being used in the fight against cholera.

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Mali: Management of malaria at Morila is based on information obtained from WHO and the use of external consultants. There has been a sharp decline in the incidence of cases of malaria in 2006 to 103 from 314 in 2005, largely attributable to the twice-yearly spraying of houses and the annual re-impregnation of mosquito nets with insecticide. This is an incidence of 1.2%. The actual cost for the year of the vector programme at Sadiola was \$90,365 (excluding treatment costs). The programme includes the following:

.  
provision of malaria prophylaxis by medical centres to all expatriate employees;

.  
spraying with a residual insecticide of all employee houses and the houses in villages housing mine employees;

.  
annual re-impregnation with insecticide of all mosquito nets of employees and their dependants as well as those of residents in villages housing employees; and

.  
treatment by staff at the medical centres of all cases of malaria diagnosed in employees and their dependants.

### **MLTIFR at the Mali operations:**

Sadiola/Yatela

Morila

2006

46

66

2005

51

138

At Morila, there has been a marked improvement following the introduction of a new insecticide. The number of malaria cases declined from 425 in 2005 to 329 in 2006. The overall strategy here emphasises the use of prophylaxis by expatriates, information leaflets and an effective drug regimen. A two-year drug resistance study is currently under way on the use of pyrethroids and indications are that this is proving very effective. Integrated malaria control programmes have been successfully implemented at Sadiola, Yatela and Morila, and malaria incidence rates at these operations have declined over time.

Tanzania: The reported incidence of malaria at Geita during 2006 was 10.5%, which compares with 7.3% in 2005. Insecticide treated nets were distributed to employees and the community during the year, and a campaign for early and effective treatment using reliable anti-malarial medication was begun. This is in line with the national malaria policy in Tanzania. An integrated programme of malaria control, similar in content to that being conducted at Obuasi, and involving the mine concession area as well as Geita Town, has been developed and approved for implementation during 2007.

### **MLTIFR at the Tanzania operation:**

Geita

2006

308

2005

194

### **Other principal health risks**

Other regional health risks include cholera in Guinea (*See case study in Report to Society 2005,*

*Anti cholera campaign at Siguiri benefits communities, page RH18), and a potential outbreak of avian flu (See case study on our website ([www.aga-reports.com/06/avian-flu.htm](http://www.aga-reports.com/06/avian-flu.htm)) on AngloGold Ashanti establishes avian flu task force).*

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### **5. Case studies**

Two areas in which significant progress was made during 2006 are presented as case studies in this document:

.  
the promotion of voluntary counselling and testing (VCT) in South Africa and the economic cost of AIDS. *(See case study on page 134); and*

.  
the implementation of an integrated malaria campaign at Obuasi in Ghana. *(See page 122).*

Other case studies related to regional health threats that appear on our website are summarised as follows:

#### **VCT programme at TauTona**

Voluntary Counselling and Testing (VCT) clinic attendance at TauTona was 4,848 in 2006, more than double the target. TauTona now has the highest number of employees receiving anti-retroviral therapy (ART). A three-phase approach has been developed to control the spread of HIV/AIDS among employees at TauTona. However, many misconceptions and misunderstandings still exist, and the need for education and maintaining awareness remains. *(See our website for the case study at [www.aga-reports.com/06/VCT-TauTona.htm](http://www.aga-reports.com/06/VCT-TauTona.htm)).*

#### **AngloGold Ashanti establishes avian flu task force**

An avian flu task force has been established to develop and implement a strategy in preparation for a possible avian flu epidemic, which according to the World Health Organization, currently poses the single biggest global health threat at present. While this threat is real, its consequences are currently difficult to quantify. PWC has assisted the avian flu task group in formalising an Avian Flu Business Continuity Management process, initially for the South African operations, to ensure the orderly conduct of operations in the event of such a crisis. *(See case study at [www.aga-reports.com/06/avian-flu.htm](http://www.aga-reports.com/06/avian-flu.htm)).*

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**6. Objectives 2007**

The following key objectives have been set for 2007:

**HIV/AIDS**

In South Africa:

- .
- to achieve VCT uptake of 60% at all business units;
- .
- to achieve a rate of 1 per educator to 50 employees;
- .
- to increase the number of Wellness Clinic patients by 25%; and
- .
- to increase the number of patients on ART by 25%.

**Malaria**

- .
- implement integrated malaria control programme at Geita;
- .
- obtain approval for funding of control programmes at Siguiriri and Iduapriem; and
- .
- achieve a further reduction in malaria incidence of 25% at Obuasi and achieve community parasite prevalence of less than 50% in all samples.

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Developing skills and embracing  
diversity – human resources

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**2. Living our values**

One of the group's core business principles relates to employees, namely:

We provide our employees with opportunities to develop their skills while sharing risks and rewards in workplaces that promote innovation, teamwork and freedom with accountability. We embrace cultural diversity.

Succession planning

and the retention of

skilled employees

Constructive labour relations and

minimisation of industrial action

Skills development in core discipline areas

Development and promotion of

women and, particularly in

South Africa, historically

disadvantaged South Africans

Promoting cultural diversity and

achieving workplaces that are

representative of the communities

in which we operate

2006/2007

**1. Key issues**



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**AngloGold Ashanti as an employer – labour practice**

1.  
AngloGold Ashanti is committed to upholding the Fundamental Rights Conventions of the International Labour Organization (ILO). Accordingly, we seek to ensure the implementation of fair employment practices by prohibiting forced, compulsory or child labour.
2.  
AngloGold Ashanti is committed to creating workplaces free of harassment and unfair discrimination.
3.  
As an international company, we face different challenges in different countries with regard to, for example, offering opportunities to citizens who may not have enjoyed equal opportunities in the past. In such cases, the company is committed to addressing the challenge in a manner appropriate to the local circumstances.
4.  
We will seek to understand the different cultural dynamics in host communities and adapt work practices to accommodate this where doing so is possible and compatible with the principles expressed in this document.
5.  
The company will promote the development of a workforce that reflects the international and local diversity of the organisation.
6.  
The company will provide all employees with the opportunity to participate in training that will improve their workplace competency.
7.  
The company is committed to ensuring that every employee has the opportunity to become numerate and functionally literate in the language of the workplace.
8.  
The company is committed to developing motivated, competent and experienced teams of employees through appropriate recruitment, retention and development initiatives. An emphasis is placed on the identification of potential talent, mentoring and personal development planning.
9.  
Remuneration systems will reward both individual and team effort in a meaningful way.
10.  
Guided by local circumstances, we shall continue to work together with stakeholders to ensure minimum standards for company-provided accommodation.
11.  
The company assures access to affordable health care for employees and where possible, for their families.
12.  
We are committed to prompt and supportive action in response to any major health threats in the regions in which we operate.

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### **3. Our scorecard**

In our Report to Society 2005, we set a number of objectives that we wanted to achieve in 2006 and we report on these in our scorecard below.

Objectives 2006

Performance 2006

Alignment of employment practices throughout

Significant alignment of employment

the group, while maintaining observance of practices was achieved during the year.

local laws, customs and conventions.

However, some work still remains.

Enhancing the company's localisation and

Good progress was made with the

employment equity programmes, particularly

implementation of the company's

at African operations, with a methodical focus

localisation and employment equity

on the skills transfer to, and career development

programmes, with specific emphasis

of, local citizens.

placed on skills retention. Further work

needs to be done.

Implementation of performance contracts for

This has been achieved to some degree,

each AngloGold Ashanti employee, either as an

particularly at the senior and middle

individual or as a member of a working team.

management levels. Further work is

required.

Establishment of an Employee Share Ownership

An ESOP for South African employees

Programme (ESOP) in South Africa, and

was approved by the shareholders in

examination of the feasibility of ESOPs or

December 2006 and is currently being

alternative structures or benefits aimed at

implemented. (*See case study on page*

aligning employee and company interests at

138). An ESOP is planned for the

company facilities elsewhere in the world.

Ghanaian operations and is being

considered in Namibia and Tanzania.

### **4. Review 2006**

We report our performance in 2006 against our business principles.

#### **Introduction**

AngloGold Ashanti is a significant employer in the global gold mining industry. Of importance is the fact that many of its operations are situated in countries and regions where, in terms of the local economy, the company is a significant employer – such as in South Africa, Ghana and Tanzania.

AngloGold Ashanti employed 61,453 people in 2006 (calculated on a monthly average basis), made up of 46,407 (75.5%) permanent employees and 15,047 (24.5%) contractors and joint venture employees. In 2005, the group employed 63,993 people, comprising 47,848 employees and 16,145 contractors.

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**Employees and contractors**

Employees

Contractors

Total 2006

Total 2005

Variance (%)

Argentina

623

283

906

946

-4.2

Australia

111

368

479

393

21.9

Brazil

2,155

2,273

4,428

3,371

31.4

Ghana

6,509

2,935

9,443

10,180

-7.2

Guinea

1,541

1,167

2,708

1,978

36.9

Mali

506

967

1,473

1,309

12.5

Namibia

313

-

313

315

-0.6

South Africa

30,162

5,806

35,968

40,754

-11.7

Tanzania

2,043

1,177

3,220

2,280

41.2

USA

325

44

369

357

3.4

Other\*

2,119

27

2,146

2,110

1.7

Total group

46,407

15,047

61,453

63,993

-4.0

\* Includes corporate office and other non-gold producing subsidiaries.

Changes in employee numbers above reflect:

.

Go-ahead for Boddington project in Australia and change in shaft arrangements at Sunrise Dam;

.

Expansion at Cuiabá in Brazil;

.

Sale of Bibiani mine in Ghana, retrenchments at Obuasi (see below) and natural attrition; and

.

Full impact of transition to owner-mining in Tanzania.

In December 2006, AngloGold Ashanti announced a restructuring programme at the Obuasi mine in Ghana. The first phase will involve the retrenchment of 850 of the mine's 5,700 employees and 1,100 contract employees. The second phase will involve the retrenchment of some 1,154 additional people. The restructuring is intended to rightsize the cost structure at the mine in line with production of around 400,000 ounces per annum. Historically the mine was predominantly managed on a functional basis. However, after the initial re-engineering and re-structuring undertaken by AngloGold Ashanti over the past two years, the mine is now managed on a process basis which has reduced the labour complement and identified positions no longer needed. The retrenchments follow extensive consultation and communication with employees.

**Management structure and governance**

Four executive directors and 13 non-executive directors direct the AngloGold Ashanti board. The

board is chaired by non-executive chairman, Russell Edey, and supported by non-executive deputy chairman, James Motlatsi. The chief executive officer, Bobby Godsell, has been in that position since the inception of the company in 1998. The board structure and role is discussed in the Annual Report 2006 and in the Ethics and Governance section of the Report to Society 2006. The four executive directors are charged with the day-to-day running of the company (making up the executive committee (Exco), which is chaired by the CEO), and they are supported by the management committee. A member of the management committee is responsible for human resources and the central human resource development policies that guide and support the human resources practice within the group. Two chief operating officers and the management of the regions/countries are responsible for the management of the company. Policies are developed and procedures implemented that are relevant to the country and circumstances inherent within the region, complying with regional legislation and labour requirements, as well as region-specific imperatives.

24.5

75.5

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In the discussions that follow the company's performance as an employer is reported on. This performance is in line with the company's business principles, which are shown in orange below. The company reports independently on its compliance with the Mining Charter. This information may be found at [www.anglogoldashanti.com](http://www.anglogoldashanti.com)

Business principle 1: AngloGold Ashanti is committed to upholding the Fundamental Rights Conventions of the International Labour Organization. Accordingly, we seek to ensure the implementation of fair employment practices by prohibiting forced, compulsory or child labour. By virtue of its South African domicile, AngloGold Ashanti is subject to certain conventions signed by the South African government, including the human rights and social conventions of the ILO (ILO 29, 87, 98, 100, 105, 111, 128 and 138). South Africa's constitution, together with its associated laws, guarantees non-discrimination on the basis of race and other unfair grounds, freedom of association and the rights of children, among other basic human rights.

Certain ILO conventions (such as ILO Convention 128 dealing with child labour, and ILO Convention No 29 dealing with forced and compulsory labour) are also governed by law in South Africa, Argentina, Brazil, Australia, Namibia, Tanzania and the United States, and by law and various codes such as the Labour Code and Collective Agreement in Mali.

A wide range of agreements and policies is also in place at an operational level to ensure that human rights are protected. These include recognition and collective bargaining agreements, disciplinary, grievance and appeal procedures and non-discrimination agreements.

No breaches of fundamental rights conventions of the ILO were alleged or charges brought against the company in connection with these during 2006.

### **Freedom of association**

In line with the group's upholding of human rights conventions, freedom of association is encouraged and collective bargaining structures are recognised in those regions where such structures commonly exist. In practice, this means they exist at all operations except CC&V in the United States and Sunrise Dam in Australia, where employees are not members of unions (as is common practice in these countries). Management/union relationships are governed by negotiated agreements in respect of most of the group's workforce, with 85.6% of the global workforce represented by recognised trade unions or catered for through collective bargaining processes. In South Africa, 97.8% of all employees are either represented by unions or catered for by the agency shop agreement. (This agreement exists across the lower level bargaining unit within the company. This means that non-union members contribute 0.75% of their monthly basic pay to a human and industrial relations fund, whereas union members contribute 1% of their monthly basic pay to this cause.) The four unions that are recognised are the National Union of Mineworkers (NUM), the United Association of South Africa (UASA), Solidarity and the South African Equity Workers' Association (SAEWA).

There were no significant disputes or strikes in South Africa during the period, although there were six incidents that led to brief work stoppages. These incidents were amicably resolved. Elsewhere, one strike took place at Cerro Vanguardia Argentina in April and May 2006 by some 200 employees. A total of nine working days were lost.

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Business principle 2: AngloGold Ashanti is committed to creating workplaces free of harassment and unfair discrimination.

Racial and sexual harassment and other forms of discrimination are prohibited by the company's business principles as well as by legislation in most of the countries where the operations are situated. Specific policies are in place at all AngloGold Ashanti's operations to protect the interests of employees. Representation of women at all levels is as follows:

6.2% of all permanent employees are women (2005: 6.1%);

women make up 5.9% of the board (2005: 5.9%).

Business principle 4: We will seek to understand the different cultural dynamics in host communities and adapt work practices to accommodate this where doing so is possible and compatible with the principles expressed in this document.

In Mali, expatriate and local employees attend cultural diversity courses, run by a local service provider. A report on Cultural Diversity in Ghana was commissioned by AngloGold Ashanti in 2006. Written by a local, Ghana-based academic and consultant, it is intended to be a guide for expatriate employees and contractors who are sent on assignment or transfer to Ghana, to sensitise them to local traditions, customs and other relevant issues. It is intended that similar documents will be produced for Tanzania and the DRC.

Business principle 3: As an international company, we face different challenges in different countries with regard to, for example, offering opportunities to citizens who may not have enjoyed equal opportunities in the past. In such cases, the company is committed to addressing the challenge in a manner appropriate to the local circumstances.

and

Business principle 5: The company will promote the development of a workforce that reflects the international and local diversity of the organisation.

Employment equity forms a part of AngloGold Ashanti's broader human resources strategy which aims to promote an organisational culture that recognises the diversity of the societies within which the company operates, and which affords all employees the development opportunities that will enable them to achieve optimal levels of career development during their employment with the company. The group's employment equity and equal opportunity programme covers employee development and retention, strategies to counteract losses, career development and the promotion of mobility in an environment that is free of unfair discrimination.

Employment equity and/or equal opportunity targets are set and their attainment is monitored by a board sub-committee, the Employment Equity and Skills Development Committee.

In South Africa the employment of historically disadvantaged South Africans (HDSAs) remains a particular priority. Employment targets and achievements are reported annually to the South African Department of Labour (DoL) in 1 August, and reporting will also be provided in terms of the Mining Charter from 2007. Based on the report provided to the DoL in South Africa, HDSAs comprise 26% of management (2005: 22%). (Managerial employees are defined as those in supervisory and management roles in Paterson job grades D-Lower and above). HDSAs make up 18% of the board (2005: 18%).

6.2

93.8



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Where possible, it is standard practice for AngloGold Ashanti to employ indigenous people, rather than expatriate employees, at all its African operations (apart from those in South Africa).

Foreign migrancy is reported in South Africa in line with the spirit of the Mining Charter. Foreign migrants are defined as employees drawn from outside the borders of South Africa but generally from countries within the Southern African Customs Union as well as Mozambique. Many other migrant workers originate from rural areas within South Africa. The percentage of foreign migrant employees (defined in this way) was 35.7% as at 31 December 2006 (2005: 36%).

AngloGold Ashanti has a group policy in place that encourages the employment of local employees and replacement of expatriate employees over time, through skills transfer programmes and career development of local citizens.

In 2006, progress was made:

in engaging with academic institutions, particularly in Ghana and Mali, for the development of middle management; and

in the development of middle and senior management to build their own competencies.

In particular, at operations in Ghana, Guinea, Namibia, Tanzania and Mali job vacancies, recruitment and separation rates rose significantly in 2006 in relation to previous years. Numerous factors have contributed to this. The expansion of the global mining industry resulted in competition for skilled employees, particularly in the technical disciplines during 2006 and this was compounded by the impending closure of Yatela and Morila, resulting in the loss of many employees.

All of these operations have localisation plans in place which have achieved varying degrees of success. The following principles underpin the region; strategy:

Localisation programmes are developed in accordance with the Company's Employment Equity Philosophy. (*See our website at [www.anglogoldashanti.com](http://www.anglogoldashanti.com)*).

A commitment to the development of employees and the provision of employment opportunities are as stated in the company's values and business principles.

Localisation plans on all operations are scheduled to be reviewed during the course of 2007 with the emphasis being placed on the following: identification of potential, talent management, succession plans, and training and development plans. Progress reviews of the respective localisation plans will take place quarterly during technical visits to the mine by the regional executive teams. (*See case study on our website on Localisation programme in Tanzania – [www.aga-reports.com/06/localisation.htm](http://www.aga-reports.com/06/localisation.htm)*).

Business principle 6: The company will provide all employees with the opportunity to participate in training that will improve their workplace competency.

AngloGold Ashanti's philosophy encompasses a wide range of training initiatives. In 2006, the company spent \$26.37 million on employee training and development, of which \$21.20 million – 4.64% of pay roll – was spent in the South Africa operations). In 2005, the employee training and development costs for South African-based operations amounted to \$23.2 million.

Business principle 7: The company is committed to ensuring that every employee has the opportunity to become numerate and functionally literate in the language of the workplace.

It is the company's policy to provide Adult Basic Education and Training (ABET) to ensure that all employees are able to become literate and numerate. (All employees at the operations in Australia and the United States are literate, as are most employees in Argentina, Brazil and Ghana.)

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To be literate in a particular language, individuals should be able to use the language effectively to think, to acquire knowledge, to express their identity, feelings and ideas, and to interact with others. To be numerate, an individual should be able to develop the ability and confidence to think numerically in order to interpret and analyse critically everyday situations and to solve problems. For many years the company has afforded its employees the opportunity to become literate and obtain a qualification that will allow for greater career advancement opportunities. Currently, 19% of the South African workforce does not have a recognised qualification.

Business principle 8: The company is committed to developing motivated, competent and experienced teams of employees through appropriate recruitment, retention and development initiatives. An emphasis is placed on the identification of potential talent, mentoring and personal development planning.

The group's Talent Management Programme identifies and develops the group's management for the future. The programme has three areas of intervention, namely, the development, retention and monitoring of talent, and includes an annual talent review at executive level to monitor succession plans for talented employees.

The programme is aimed both at specific individuals, who have been identified through their career development plans, and groups of individuals with high potential, all of whom attend a range of management development programmes. Development plans form part of the greater performance management process within the group and are reviewed twice a year.

The group runs an Executive Development Programme (EDP), a Management Development Programme (MDP) and an Intermediate Management Development Programme (IMDP), where younger employees with management potential are identified and given an opportunity to develop their careers. Study assistance programmes for employees and non-employees are provided across the group to increase the skills pool available to AngloGold Ashanti. In total, \$1.98 million was spent on providing bursaries and study assistance to employees and non-employees across the group in 2006.

The South African operations support students in full-time studies at universities and universities of technology (formerly technikons). The bursary scheme is open to employees (in-service bursary scheme) as well as to the general public or so-called 'off-the-street' candidates. The company currently supports 48 students in the respective schemes studying towards tertiary qualifications. In respect of the 48 students, 12 are employees while 36 are 'off-the-street' students. \$0.75 million (R5.12 million) was spent on this programme in 2006. (2005:\$1.7 million – R10.8 million)

A bursary scheme was implemented in Mali in 2004. Ten top school leavers started studying at the University of Pretoria, South Africa, in the disciplines of mining, engineering, metallurgy, environment and geology.

In the United States, the company offers scholarships to dependants of eligible employees to assist them with their college education. Some \$40,000 was spent on scholarships for children of employees in 2006. The company also provided reimbursement for tuition fees to employees wishing to pursue a university degree in a discipline related to their position in the company.

In Ghana, company bursaries are granted to the dependants of employees who have gained admission to government-approved secondary and tertiary educational institutions. This was undertaken at a cost to company of \$135,000 in 2006.

The Namibian bursary programme is open to all Namibians (not necessarily employees or their dependants). Bursaries are offered in the fields of geology, metallurgy chemical, mechanical and electrical engineering, human resources and accounting. Six bursaries were awarded by

Navachab mine in 2006 at a cost to the company of N\$330,000 (\$48.458). (2005: N\$400,000)

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.  
In South America, the company has a scholarship programme which covers the cost of graduate and post-graduate courses at recognised universities, including language and technical mining courses, at a total cost in 2006 of \$567,000.

.  
Geita mine in Tanzania has an in-service bursary scheme to promote further educational development of employees. One employee has been sponsored to study at the University of the Witwatersrand in Johannesburg and another at Curtin University in Western Australia.

**Training for life**

AngloGold Ashanti aims to deliver training and development widely applicable and transferable – the broad spectrum of programmes ranges from basic literacy and numeracy, through to technical training as well as executive development at top business schools of international repute. Training for life equips employees or ex-employees with the skills to ensure their continued employability or ability to be self-employed when they are no longer employed by the company. This training is also given in preparation for career endings, both as a result of ill-health or as a result of mine closure. Employees who are retrenched are offered re-training in a skill that will assist them to remain economically active within their community.

Business principle 9: Remuneration systems will reward both individual and team effort in a meaningful way.

The company seeks to remunerate employees fairly at both an individual and a team level. Remuneration levels are set taking into account the market as well as economic and inflation indicators. There is generally an annual review or annual negotiations with the representative unions in respect of those employees covered by collective bargaining agreements.

In South Africa, in particular, by far the majority of remuneration elements, although focused on the individual, are the result of collective bargaining between management and the representative unions. This has given rise to standard rates of pay for the majority of employees (non-supervisory employees, miners and artisans) rather than pay scales in which employees are remunerated for their contribution, as is the case with management and officials. In addition to basic pay, various productivity and safety bonus schemes exist at most operations to both motivate and reward employees and can have a  
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significant impact on basic pay. As well as employee benefits that are legally mandated, the various regions offer health care benefits, pension and provident funds, company vehicles, housing, housing allowances or home ownership schemes, life assurance, tuition assistance, maternity benefits and subsidised canteens, among others.

Business principle 10: Guided by local circumstances, we shall continue to work together with stakeholders to ensure minimum standards for company-provided accommodation.

Mining operations are frequently situated in remote areas; in these cases employees are drawn from other regions (and sometimes other countries). Consequently, they do not have their homes in the area. The provision of company accommodation varies from region to region and is dependent on the availability of accommodation, the make-up of the workforce and the remoteness of the region. In major cities, such as Johannesburg, Denver and Perth, housing is readily available.

At Sunrise Dam, Australia, many employees operate on a fly-in, fly-out basis and accommodation is therefore provided during the period that employees are at work.

At Cerro Vanguardia, in Argentina, South America, many employees come from outside the immediate area of operation and they either stay in houses constructed by the company in nearby Puerto San Julian or in on-mine facilities.

At the Sadiola and Yatela mines in Mali, 90% of all employees are housed in company accommodation. Employees not housed in this accommodation receive a housing allowance in accordance with local labour agreements. The government facilitates loans for the purchase of land and housing in the Bamako area.

A housing loan scheme (for home ownership) is available for senior employees at Geita mine in Tanzania; other employees receive a housing allowance.

At Navachab in Namibia, 50% of employees are housed in company housing; the remainder of employees receive a housing allowance.

In South Africa a wide range of accommodation options are available to employees. These options vary from privately-owned houses to company-owned single accommodation residences.

The company provides a housing allowance to assist employees to acquire accommodation.

AngloGold Ashanti Health, a subsidiary of AngloGold Ashanti, provides health care to South African employees. The Vaal River and West Wits

areas both have a central hospital providing secondary, and to some extent tertiary level care, surrounded by a network of peripheral primary

health care and occupational health clinics. Health care activities which focus on care to employees in these areas and care to immediate

dependants, where appropriate, include preventive, occupational, and primary health care; hospital care and the management of trauma; injury

on duty; and of HIV/AIDS and tuberculosis. The two occupational health centres are each staffed by two doctors and some 30 support health

care practitioners each. The occupational health discipline performs the functions of screening prior to employment, evaluation of baseline

health status, surveillance during employment for purposes of early detection of disease (particularly high-risk diseases commonly associated

with the mining industry) and directing the management of diseases detected, including the workplace and compensation initiatives required.

Each hospital has about 300 beds with emergency rooms, operating theatres and multi-disciplinary intensive care units. Speciality disciplines include internal medicine; general surgery; orthopaedic surgery; ear, nose and throat surgery; radiology; paediatrics; and obstetrics and gynaecology. These clinical disciplines are supported by the allied clinical disciplines of physiotherapy, occupational therapy and clinical psychology, which together ensure comprehensive patient care and rehabilitation. Access to health care is provided to all employees and, in certain circumstances, to their families. All employees not covered by formal medical scheme arrangements have access to health care at company facilities.

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Historically, the South African mining industry has drawn a large percentage of its workforce from countries around South Africa – Lesotho, Mozambique, Swaziland and Botswana – as well as from rural areas within South Africa, such as the Eastern Cape, KwaZulu-Natal and Mpumalanga. The majority of these employees prefer to retain their homes in their country or region of origin and to return to their homes during weekends, annual leave periods and at the end of their employment. These employees are accommodated in single accommodation residences which comprise mainly communal rooms (accommodating between four to eight persons per room), catering facilities, visiting families' units and entertainment and recreational facilities.

A programme is in place to convert the communal rooms into single room accommodation. To date 1,031 single rooms have been created and the plan for 2007 is to create a further 572 single rooms. AngloGold Ashanti also plans to redevelop under-utilised residences into family accommodation and some 86 family units have been completed. A further 127 family units will be developed in 2007.

Meals that are provided in the residence comply with international nutritional standards and are monitored by an independent dietician on a monthly basis.

Business principle 11: The company assures access to affordable health care for employees and where possible, for their families.

Health care provision and acceptable levels of care are determined by, among other factors, the existing infrastructure in the areas in which the employees are located. For the distant communities with which AngloGold Ashanti is associated, the focus is on facilitating access to basic care.

In South Africa, health care is largely provided by AngloGold Ashanti Health. (See box on previous page).

In Argentina and Brazil health care is provided by an external service provider to employees and their families.

The Malian operations have on-site mine clinics that are registered with the national health authorities and provide health care for all employees and registered dependants.

In Tanzania health care is provided for employees and their dependants at an on-site occupational health clinic, which was recently upgraded, and local health care facilities. The mine supports the upgrading of the local Geita hospital and offers technical support to its staff.

Employees at the Navachab mine in Namibia are members of a medical scheme to which the company contributes, and employees are entitled to private health care as part of this scheme. An on-mine clinic provides primary health care and occupational health services.

Health care services are provided to the employee, his or her spouse and up to six dependants at the Edwin Cade Memorial Hospital at Obuasi in Ghana, while the Iduapriem and Bibiani mines in Ghana and the Siguirri mine in Guinea each has a 24-hour clinic on site for employees and their dependants. In Australia, health care is provided by the national government-run health system and additional employee-funded health insurance is in place. On-site nurses are employed and other health care professionals are contracted to provide a level of care.

In the United States, access to health care for employees is provided through a self-insured medical plan administered by a third-party administrator.

Business principle 12: We are committed to prompt and supportive action in response to any

major health threats in the regions in which we operate.  
See the Regional Health section on page 50.



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### **5. Case studies**

The implementation of an Employee Share Ownership Programme (ESOP) at the South African operations in late 2006 represented the achievement of a significant objective for the company.

This is reported on more fully in a case study on page 138 of this report.

Other case studies that discuss the various challenges and measures to address these at the various operations around the world may be found on our website. Summaries appear below.

#### **Localisation programme in Tanzania**

AngloGold Ashanti is moving towards a formal localisation plan, which aims to prepare Tanzanian nationals with the requisite skills at its Geita gold mine.

This is with a view to downsizing its expatriate complement. Training and development programmes are in place, with particular emphasis on the mining engineering discipline. It is anticipated that by 2009 the mine will reduce its current expat complement, currently standing at 6.5% of the total workforce, to 5%, the prescribed national norm in Tanzania. (*See case study at [www.aga-reports.com/06/localisation.htm](http://www.aga-reports.com/06/localisation.htm)*).

#### **Reducing labour turnover in Australia**

This case study looks into the difficulty of obtaining and retaining skilled labour in Western Australia, particularly within the resource sector, and how AngloGold Ashanti Australia has changed its work roster system to tackle this problem. (*See case study – [www.aga-reports.com/06/labour-SDGM.htm](http://www.aga-reports.com/06/labour-SDGM.htm)*).

#### **Strike points the way for new climate of co-operation at Cerro Vanguardia**

A strike involving some 200 employees and which resulted in two days work being lost in April and a further week being lost in May at the Cerro Vanguardia (CVSA) mine in Argentina has resulted in increased understanding and interaction between management and employees.

(*See [www.aga-reports.com/06/strike-CVSA.htm](http://www.aga-reports.com/06/strike-CVSA.htm)*).

### **6. Objectives 2007**

The following objectives have been set for 2007:

- . alignment of employment practices and, in particular, enhancing the company's localisation and employment practices, and

- implementing performance contracts at all levels;

- . adoption and implementation of an ESOP in Ghana; progress discussions on an ESOP in Namibia and Tanzania;

- . roll-out of the Executive Development Programme. This is a collaborative exercise between the Fundação Dom Cabral (FDC) in

- Brazil, the University of Cape Town Graduate School of Business and AngloGold Ashanti);

- . roll-out of the Global Human Resources Systems Project to all operations. The system will contain all policies, procedures and

- administration, information and will ensure a common standard across the group;

- . development of opportunities to enhance diversity within the company; and

- . enhancement internal capability to decrease the use of external consultants across disciplines, through short and medium global

work assignments.

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Good stewardship – environment

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Contents

## **2. Living our values**

AngloGold Ashanti is committed to working in an environmentally responsible way. One of our core values relates to our relationships with and the impact we have on communities in which we do business, namely:

We strive to form partnerships with host communities, sharing their environments, traditions and values. We want communities to be better off for AngloGold Ashanti having been there.

Our business principle 'AngloGold Ashanti and the environment' serves as our group environmental policy; it guides the way we do business and enables us to live our values, specifically relating to our environmental impact.

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#### **ENVIRONMENT**

**A b o u t I S O 1 4 0 0 1**

Sound management of cyanide and implementation

of Cyanide Code by 2008

Efficient use of resources, including water and energy

Achieving and maintaining ISO14001 conformance and certification at all operations

Dealing with climate change

Continued development of corporate environmental guidelines

Timeous reporting and management of environmental incidents

Mine closure planning

Land management and

biodiversity issues

2006/2007

### **1. Key issues**

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ISO14001: The International Standards Organization (ISO) is a voluntary, not-for-profit network of national standards institutes from 146 countries, with a central secretariat in Geneva. ISO14001 focuses on environmental management systems and was first published in 1996.

### **AngloGold Ashanti and the environment**

1.  
We recognise that the long-term sustainability of our business is dependent upon good stewardship in both the protection of the environment and the efficient management of the exploration and extraction of mineral resources.
2.  
We will comply with all applicable environmental laws, regulations and requirements.
3.  
We are committed to establishing and maintaining management systems to identify, monitor and control the environmental aspects of our activities.
4.  
The company will ensure that financial resources are available to meet its reclamation and environmental obligations.
5.  
The company will ensure that its employees and contractors are aware of this policy as well as their relevant responsibilities.
6.  
We will conduct audits to evaluate the effectiveness of our environmental management systems.
7.  
We are committed to communicating and consulting with interested and affected parties on environmental aspects of our activities and to making this policy available to the public.
8.  
We will work to continually improve our environmental performance and prevent pollution from our operations.
9.  
The company will participate in debate on environmental matters at international, national and local levels.

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### **3. Our scorecard**

In our Report to Society 2005, we set a number of objectives that we wanted to achieve in 2006 and we report on these in our scorecard below.

Objectives 2006

Performance 2006

Achieve ISO14001 certification at all

By the end of December 2006,

operating mines by the end of December 2006.

certification of conformance to the

ISO14001:2004 standard was achieved or

maintained by 19 out of 21 operations, as

well as a number of ancillary support

services.

Develop a series of environmental guidelines

Five environmental guidelines have been

to direct and continue to improve

drafted, for air quality, water

environmental performance across the company.

management, land management,

chemical usage and waste management.

It is expected that these will be adopted

in 2007. Other guidelines will continue to

be developed such as incident reporting,

biodiversity and mine closure planning.

Establish targets for a reduction in

Targets have been set at an operational

water use, energy consumption and

level and vary from site to site

carbon emissions.

depending on specific operational

conditions and circumstances.

Establishing targets is a key element of

the implementation of ISO14001.

Continue to improve environmental data

Progress that has been made is evident

gathering systems in accordance with

in the detailed GRI matrix that may be

GRI reporting requirements.

found on our website at

*www.aga-reports.com/GRI.htm*. Further

development and refinement of our

systems are required to provide

comparable data generation and

seamless data flow. The process of

aligning data gathering systems thus

remains a priority.

Formally integrate biodiversity considerations

The South African operations have

in the environmental management completed Phase 1 of a biodiversity programmes of the company. assessment and Phase 2 is under way.

*(See case study*

*www.aga-reports.com/06/biodiversity.htm).*

Brazil has established a 729 hectare private natural forest reserve to conserve Atlantic Forest (see page 100). In Australia, specialist studies have commenced on the Tropicana Lease. Where relevant, biodiversity is included as an element of the ISO14001 environmental management system implemented within the company. The ICMM's Good Practice Guidelines need to be more widely rolled out within the organisation.



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Objectives 2006

Performance 2006

Participate in the ICMM's mine closure

AngloGold Ashanti continues to

project and review the company's

participate in this project aimed at

processes on the basis of emerging

understanding and improving current

good practice.

environmental and social practices

related to mine closure. A group-wide

review of mine closure planning will be

undertaken in 2007.

Maintain the environmental incident

Reporting system has been maintained.

reporting system.

#### **4. Review 2006**

We report our performance in 2006 against our business principles.

Business principle 1: We recognise that the long-term sustainability of our business is dependent upon good stewardship in both the protection of the environment and the efficient management of the exploration and extraction of mineral resources.

Environmental policy and strategy within AngloGold Ashanti is overseen by the Board Committee on Safety, Health and Sustainable Development, which meets on a quarterly basis. The committee comprises three non-executive directors: Bill Nairn (chairman), James Motlatsi and Simon Thompson; as well as chief executive officer Bobby Godsell and chief operating officers, Neville Nicolau and Roberto Carvalho Silva. Members of management are invited to participate in these meetings.

During the year, the board committee considered and reviewed the company's environmental policy and – apart from a number of minor changes in wording – endorsed it as remaining appropriate to the company. Where there are site-specific environmental policies, directing each operation in accordance with local conditions and regulations, these are required to be consistent with the company's environmental policy.

The heads of the environmental discipline in each of the company's various regions around the world participate in an Environmental Steering Committee, which identifies and debates critical environmental issues facing the company, and develops appropriate company responses to these challenges. An in-house environmental workshop, which drew 47 environmental professionals from across the group, together with invited specialists, was held in September 2006 in South Africa. These meetings are a crucial means of obtaining information about the environmental performance of the operations, sharing good practice experiences across the group, strengthening professional support networks and improving communication and awareness of environmental issues within the company.

At an operational level, management of environmental issues and compliance with company policy and government regulations is largely a line function. Line management is, in turn, supported by on-site environmental professionals, who ensure that the company fulfils its obligations to act in an environmentally responsible manner, while at the same time achieving efficient and effective management of its mineral resources.

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The company faces a wide range of environmental challenges, and not purely of an operational nature. At the global level, and particularly in North America, concerns about the environmental impact of mining need to be addressed through responsible mining practices and engagement. Government regulation of the mining industry continues to increase in response to public sentiment in the various jurisdictions. Financial institutions, particularly those that are signatory to the Equator Principles, have, with the recent revision of the International Finance Corporation's Safeguard Policies, strengthened their requirements around loan financing. There are also numerous voluntary international initiatives aimed at addressing issues such as climate change, biodiversity, preventing pollution, securing human rights and ultimately, achieving sustainable development. AngloGold Ashanti is carefully considering these initiatives and formulating company responses including those initiatives in which it chooses to become involved. *(See the Ethics and Governance Section on page 22).*

The nature of the challenges facing the company differs from site to site, and varies through the different stages of the gold production process. In accordance with an ISO14001 requirement, each site has an Aspects Register which defines its main environmental aspects and associated risks. The company's environmental priorities are reflected in the corporate environmental objectives for 2007. Business principle 2: We will comply with all applicable environmental laws, regulations and requirements. While the group's business principles and environmental policy guide the way in which we identify, manage and mitigate the impact that we have on the environment, all operations are naturally subject to the environmental laws, rules and regulations of the various countries in which they operate. Where these laws are not well-developed, or indeed do not exist, our operations are also guided by the company's business principles, environmental policy, environmental guidelines and good practice. The company is committed to assisting governments at both a national and local level in developing legislation that is appropriate and effective. *(See case study: Improvements in environmental incident reporting system in Mali, – [www.aga-reports.com/06/incident-reporting.htm](http://www.aga-reports.com/06/incident-reporting.htm)).*

The group-wide implementation of ISO14001 carries with it an obligation to maintain a legal register which identifies all the laws, regulations and other obligations with which an operation is expected to comply and requires that this information is readily available to operating staff. From a corporate perspective, this assists in providing assurance that the operations are meeting their obligations.

**Cyanide Code**

The code is a voluntary industry initiative developed under the auspices of the United Nations Environment Programme (UNEP) and the ICMM to:

- promote responsible management of cyanide used in gold mining;

- enhance the protection of human health; and

- reduce the potential for environmental impacts.

*See [www.cyanidecode.org](http://www.cyanidecode.org) for further information*

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No fines were recorded during the year in respect of environmental issues as defined by our Board reporting requirements. In addition, a number of environmental licences and permits were granted with none being retracted on the basis of environmental performance.

In Brazil, the legal action filed by the Nova Lima District Attorney against Morro Velho (the forerunner of AngloGold Ashanti Mineração) concerning the health impact of arsenic on communities living close to old tailings deposits continues. The preliminary report confirmed no evidence of contamination of the Nova Lima population being attributable to the old tailings deposits. Three of the six old tailings deposits in question have already been rehabilitated and work continues on the other three. (*See case study: Rehabilitation of old tailings deposits at Nova Lima, Report to Society 2004.*)

Business principle 3: We are committed to establishing and maintaining management systems to identify, monitor and control the environmental aspects of our activities.

and

Business principle 6: We will conduct audits to evaluate the effectiveness of our environmental management systems.

**Implementing ISO14001**

In March 2005, AngloGold Ashanti's Executive Committee took a decision that all AngloGold Ashanti operating mines (that is, those not in closure mode or due for closure) should, by December 2006, hold certification to the ISO14001 International Environmental Management System standard. By the end of December 2006, AngloGold Ashanti had achieved ISO14001 certification for 19 of its 21 operations, that is, excluding Navachab in Namibia and Yatela in Mali. Navachab mine is expected to be certified by the end of March 2007 and Yatela mine, which was previously scheduled for closure but whose life has now been extended, will seek certification by December 2007.

The ISO14001 certification is a significant advance in the company's environmental management because it assures, both from corporate governance and from a public perspective, that:

.  
each operation maintains a legal register which identifies all of the law, regulations and other obligations with which the operation is expected to comply, and that this information is readily available to operating staff;

.  
each operation maintains an Aspects Register which identifies the significant environmental aspects of its activities and their associated risks;

.  
plans are in place to address these environmental priorities and operational risks;

.  
resources and responsibilities have been assigned to managing these plans;

.  
objectives and targets have been set and will be regularly monitored; and

.  
a system is in place which can be continually improved, to ensure better environmental performance.

AngloGold Ashanti recognises that certification does not necessarily guarantee good operational performance and that the challenge will now be to ensure that the system helps deliver the required on-the-ground results. In addition, the system can be subject to independent assurance for improved corporate governance and other purposes. (*See case study: Implementing ISO14001 at AngloGold Ashanti, page 142.*)

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**Implementing the Cyanide Code**

AngloGold Ashanti was party to the development of the International Cyanide Management Code for the Manufacture, Transport and Use of Cyanide in the Production of Gold and was one of the first signatories to the code in November 2005. *(See box on page 92)*. Companies that are signatories to the code must have their operations audited by an independent third party to demonstrate their compliance with the code.

The International Cyanide Management Institute (ICMI), which will guide and manage the implementation of the code, was formed during the year. AngloGold Ashanti is represented both on the organisation's board and on its Industry Advisory Group.

**Environmental risk management and incident reporting**

AngloGold Ashanti's environmental professionals participate in incident investigation and risk management processes at a group and operational level. Key environmental risks are identified as part of the company's overall risk profile and are reported accordingly. *(See Annual Report 2006: Risk management on pages 107 to 123)*.

AngloGold Ashanti's incident reporting protocol enables the company to identify and to manage the risks and impacts of environmental incidents, as well as their associated costs. Operations provide the appropriate level of information necessary to advise management and the board of the nature and occurrence of important incidents and developments. In line with this protocol, a major environmental incident report must be made within 24 hours to the corporate office. A summary of reportable incidents and major developments within each region is presented at the quarterly Safety, Health and Sustainable Development Board Committee meetings.

An environmental incident is defined as 'an event, action or non-conformance with a procedure that results, or has the potential to result, in an adverse impact on the surrounding environment; or any event, action or occurrence which is contrary to the AngloGold Ashanti business principles'. Major incidents are reported to the Board. A major incident is defined as one which could affect the company's reputation or which results in a cost to the company exceeding \$100,000 including fines, compensation, clean-up, loss of production, anticipated litigation costs, etc.

The number of environmental incidents reported to the board during the year was at a similar level to 2005. The implementation of ISO14001 has led to increased scrutiny and awareness of incidents at an operational level.

What are environmental incidents?

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**Environmental incident report 2006**

Operation

Date and nature of incident

Action taken

Ghana

Obuasi

Coral Snake rock dump material

Immediate clean-up was

was eroded as result of heavy rain,

undertaken. Final closure

flooding Ahansowodea on 24 April 2006.

design for this facility has been

moved forward.

On 3 October 2006, slurry spillage

A pipe replacement

occurred at Aboagyekrom, a suburb

programme was instituted

in Obuasi, with negative impact on

which includes regular

the environment and affected property.

inspections of pipeline wear.

The communication between

dam operators and the Tailings

Treatment Plant personnel was

improved.

On 20 November 2006 an incident

Regular checks along the

occurred as a result of galamsey

length of pipelines were

(artisanal miners) activities when a

instituted and security around

tailings pipe was deliberately punctured,

tailings facilities strengthened.

causing the contents to spill into the

environment. The spillage affected land,

vegetation and the Nyam River.

Guinea

Siguiri

On 10 August 2006 a CIP tank

The spill was detoxified with

overflowed, resulting in about

hydrogen peroxide and

3,500m

3

of slurry overflowing the

cleaned up. No injuries or

bund and being released to the

faunal fatalities occurred.

surrounding environment.

.

matters which, by law, must be reported to government agencies;

.

matters which, by law, are subject to fines and/or penalties;

.

environmental impacts which are, by their very nature, either extensive or likely to have long-term effects;

.

cyanide-related incidents;

.

tailings dam failures;

.

spillages or leakages with impact beyond the company's designated containment areas – of tailings materials, hydro carbons, acids and other chemicals;

.

emissions beyond permitted levels, for example, atmospheric and effluent releases;

.

dust emissions which may impact on the company's reputation; and

.

wildlife mortalities and land clearing activities which may impact on the company's reputation.

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**Environmental incident reporting (continued)**

Operation

Date and nature of incident

Action taken

South Africa

TauTona Mine

Three incidents occurred (15 February,

Changes have been made to

16 February and 11 March 2006) on

condenser tubes at all

surface and underground resulting in

refrigeration plants to ensure

the release of 12,300kg of refrigerant

that this does not occur

R134a (a greenhouse gas) after the

again.

failure of condenser tubes.

The 1A refrigerant plant tripped on low

Extensive repairs have been

evaporator pressure resulting in

undertaken.

approximately 1,550kg of R134a

refrigerant being discharged into the

atmosphere.

Mine Services

On 14 November and

Samples of discharged water

(West Wits)

20 December 2006, respectively,

were taken and analysed to

the North Boundary Dam

determine water quality.

overflowed, due to heavy rainfall in

Subsequently, the dam

the catchment area and discharged

operating philosophy was

the water into the Wonderfonteinspruit,

reviewed and opportunities for

via the Blyvooruitzicht Canal.

minimising water levels are

being explored, including

de-silting to restore the full

retention capacity and

pumping of water to an

alternate storage.

Metallurgy

Five incidents occurred (10 and

A R40 million project to

– Vaal River

24 January; and 1, 23 and  
increase the capacity of  
27 February 2006) when the  
storage dams in the area has  
Bokkamp Dam, a process water  
begun and will be completed  
storage and return water dam  
in 2008. *(See case study:  
overflowed towards the Vaal River  
R40 million dam being  
after heavy rainfall.*

*constructed to avoid  
contamination of Vaal River*

*www.aga-  
reports.com/06/Bokkamp.htm).*

Ambient air quality monitoring station  
Mechanical modifications to  
near the East Gold Acid and Flotation  
the stripper resulted in drastic  
(EGAF) plant recorded sulphur dioxide  
reduction in sulphur dioxide  
concentration in excess of the SANS  
emissions. After the June  
daily average guideline in January and  
incident, an on-line stack  
again in June 2006.

emission monitor was installed  
for proactive emissions'  
management during future  
plant shutdown and startup  
operations. *(See case study:  
Tenfold reduction in SO*

*2*

*emissions at Vaal River Gold*

*Acid Plant www.aga-  
reports.com/06/SO2-  
emissions.htm).*



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**Environmental incident reporting (continued)**

Operation

Date and nature of incident

Action taken

In October 2006 the daily average of

Total plant emissions

SO

2

emissions from the EGAF plant,

have been significantly

as measured by the in-line stack

reduced following the

analyser, exceeded the Registration

re-engineering of the weak

Certificate's stack emission limit of

acid stripper and resultant

40g/s on two occasions, and again

improved SO

2

removal from

on one occasion in December 2006.

calcine water. With these

(The certificate allows for total

improvements, the operation

emissions of 55g/s – 40g/s for stack

achieved the Registration

emissions and 15g/s for fugitive

Certificate's average 24-hour

emissions over a 24 hour period.)

period limit of 55g/s for total

emissions.

On 1 February 2006, AEL and Queen

Control mechanisms were

Mary return process water storage

investigated and have been

dams overflowed towards the Vaal River

implemented.

and Schoonspruit after heavy rainfall

over a period of two weeks.

Ergo

Severe erosion damage, after heavy

Alternative operation

rainfall, to construction works on side

procedures have been

slopes of Daggafontein and Brakpan

implemented to finalise these

tailings facilities on 7 January,

earthworks.

12 February and 20 March 2006.

Excessive dust blew off the Brakpan  
The 540mt facility is being  
Tailings Storage Facility (TSF) into the  
rehabilitated for final closure  
neighbouring community because  
according to a detailed,  
of strong winds (21 May 2006).  
approved closure plan.

15 December 2006 – A densitometer  
After notifying the police, the  
(an instrument used to measure slurry  
Department of Health and  
densities), was stolen from a radiation  
relevant authorities, company  
store at the Salvage Yard, Ergo.  
representatives visited local  
The densitometer contains a  
scrap dealers to request their  
radioactive source as it uses  
assistance in tracing the items  
radiation in its measurements and as  
and discuss the potential  
such, could constitute a health threat  
risks of radiation exposure  
if not properly disposed of.  
from incorrect handling of  
the equipment.

Sustainable

A large fire took place in a vacant area

Future timing of annual

Development

adjacent to the Mispah TSF

controlled fire break burning

Operations

threatening the TSF vegetation

programmes have been

on 1 June 2006.

revised.

Mali

Sadiola

A slurry pipeline leak resulted in an

The plant was immediately

area of approximately 20m

2

being

stopped, the spill cleaned up

covered with tailings outside of the

and deposited on the TSF.

tailings facility fence.

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Business principle 4: The company will ensure that financial resources are available to meet its reclamation and environmental obligations.

In line with its business principle and in terms of host country legislation, AngloGold Ashanti provides for rehabilitation and final closure of its operations during the operating life of the mine. (Rehabilitation refers to the process of reclaiming mined land to a pre-determined, post-mining use.) While final closure costs may only be fully determined at the time of closure, as at 31 December 2006 the total estimated liability amounted to \$482.5 million (2005: \$337.7 million). Depending on the laws of the various countries in which it operates, the company may or may not be required to provide assurance that these obligations will be met. The means by which this assurance is provided differs. For example in South Africa, the company maintains a Rehabilitation Trust Fund; in Ghana, a cash deposit is required and in the US, various reclamation bonds and letters of credit used are provided.

At the international level, mine closure planning remains a focal area of the ICMM's work programme. The recently established project on 'integrated mine closure' addresses the integration of social, economic and environmental aspects in the closure process and will seek to develop good practice guidance around these issues. AngloGold Ashanti is participating in this process. The methodologies that are currently employed on the various sites have not been uniform owing to varying jurisdictional requirements and site-specific closure planning practices. Closure plans are usually developed in advance of any mining being undertaken and are considered as part of the economic feasibility of any project. However, for many of AngloGold Ashanti's older operations, closure plans had to be specifically developed. All of our operations now have closure plans which are reviewed and updated on a regular basis to take cognisance of operational conditions and developments, legislative requirements, international protocols and technological developments and advances in good practices. Our auditors have increasingly sought the advice of independent consultants to ensure that we have properly identified our overall liabilities for closure. Over time we intend to develop a more uniform approach to closure planning and accounting and audit all operations for conformance.

Because of international accounting practices and reporting requirements, the manner in which these liabilities have been provided differs from the way in which it was reported in the 2005 report. Long-term environmental closure obligations comprising decommissioning and restoration are based on the group's environmental management plans, in compliance with the current environmental and regulatory requirements. The provision for decommissioning represents the cost that will arise from rectifying damage caused before production commenced. The provision for restoration represents the cost of restoring site damage after the commencement of production.

Business principle 5: The company will ensure that its employees and contractors are aware of this policy as well as their relevant responsibilities.

Historically, training and awareness has been undertaken by including environmental issues in site-based induction programmes, and regular communication activities such as posters, newsletters, intranet sites, etc. However, ISO14001 requires a much more considered approach. Employees who perform tasks that have the potential to cause a significant environmental impact are required to be competent on the basis of appropriate education, training and/or experience. The operation is required to demonstrate, through the presence of records, that it has identified its significant environmental aspects, and assigned roles and responsibilities in managing these. It also has to show that it has provided the necessary training and awareness, not only to prevent

2006	
Rehabilitation	
Decommissioning	
Total	
2005	
Region	
(\$ million)	
(\$ million)	
(\$ million)	
(\$ million)	
Argentina	
6.7	
9.3	
16.0	
8.8	
Cerro Vanguardia	
6.7	
9.3	
16.0	
Australia	
63.7	
6.7	
70.4	
32.7	
Sunrise Dam	
26.6	
5.3	
Boddington*	
37.1	
1.4	
Brazil	
8.6	
26.8	
35.4	
12.5	
AngloGold Ashanti Brasil Mineração	
7.5	
22.6	
30.1	
Serra Grande	
1.1	
4.2	
5.3	
Corporate	
2.1	
0.0	
2.1	
–	
Corporate	
2.1	
0.0	

2.1  
Ghana\*\*  
20.4  
24.6  
45.0  
47.1  
Iduapriem  
4.9  
10.1  
15.0  
Obuasi  
13.5  
14.5  
28.0  
Bibiani  
0  
0  
0  
Cluff Resources (Ghana)  
2.0  
0.0  
2.0  
Guinea  
15.1  
13.3  
28.4  
8.5  
Siguiiri  
15.1  
13.3  
Mali  
7.00  
10.2  
17.2  
13.4  
Morila  
2.9  
2.3  
5.2  
Sadiola  
2.9  
3.0  
5.9  
Yatela  
1.2  
4.9  
6.1  
Namibia  
3.0  
1.7  
4.7

3.0  
 Navachab  
 3.0  
 1.7  
 South Africa  
 58.5  
 96.8  
 155.3  
 145.3  
 Great Noligwa  
 2.6  
 15.3  
 17.9  
 Kopanang  
 3.1  
 18.6                      21.7  
 Tau Lekoa  
 1.2  
 6.6  
 7.8  
 Moab Khotsong  
 3.6  
 15.7  
 19.3  
 TauTona  
 3.3  
 13.7  
 17.0  
 Savuka  
 0.5  
 4.9  
 5.4  
 Mponeng  
 2.0  
 13.8  
 15.8  
 Legacy Projects – VR  
 9.1  
 7.2  
 16.3  
 Legacy Projects – WW  
 1.2  
 0.9  
 2.1  
 Ergo  
 31.9  
 0.1  
 32.0  
 Tanzania  
 22.5  
 34.3

56.8	
44.1	
Geita	
22.5	
34.3	
56.8	
USA	
48.1	
3.0	
51.1	
22.3	
CC&V	
48.1	
3.0	
Total	
255.7	
226.7	
482.4	337.7

\* The Boddington operation was re-opened during the year

\*\* The Bibiani mine in Ghana was sold during the year

Decommissioning costs are provided for at the present value of the expenditures expected to settle the obligation, using estimated cash flows based on current prices. When this provision gives access to future economic benefits, an asset is recognised and included within mining infrastructure. The unwinding of the decommissioning obligation is included in the income statement. The estimated future costs of decommissioning obligations are regularly reviewed and adjusted as appropriate for new circumstances or changes in law or technology. The estimates are discounted at a pre-tax rate that reflects current market assessments of the time value of money. Gains from the expected disposal of assets are not taken into account when determining the provision.

Gross restoration costs are estimated at the present value of the expenditures expected to settle the obligation, using estimated cash flows based on current prices. The estimates are discounted at a pre-tax rate that reflects current market assessments of the time value of money. Restoration costs (anticipated) are accrued and expensed over the operating life of each mine using the units-of-production method based on estimated proved and probable mineral reserves. Expenditure (actual) on ongoing restoration costs is brought to account when incurred. Increases in the provision are charged to the income statement as a cost of production.

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**Rehabilitation and decommissioning liabilities**

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incidents, but to illustrate the benefits of improved personal performance. Contractors are generally required to undergo site-specific induction and refresher training. In line with the company's implementation of ISO14001, a far more comprehensive approach to training has thus been developed at an operational level.

Business principle 7: We are committed to communicating and consulting with interested and affected parties on environmental aspects of our activities and to making this policy available to the public.

### Cyanide Code

The code is a voluntary industry initiative developed under the auspices of the United Nations Environment Programme (UNEP) and the International Council of Mining and Metals (ICMM) to:

- promote responsible management of cyanide used in gold mining;

- enhance the protection of human health; and

- reduce the potential for environmental impacts.

See [www.cyanidecode.org](http://www.cyanidecode.org) for further information

### **Cyanide Workshop steers and supports Code implementation at AngloGold Ashanti**

In November 2006, AngloGold Ashanti hosted a Cyanide Workshop which was attended by cyanide code champions (senior metallurgists) and other staff from across the world. Also in attendance were prominent industry representatives including cyanide auditors, producers, suppliers and an ICMI Board member. The purpose of the meeting was to review progress in implementing the code, confirm the schedule for certification of the company's operations and deliberate technical difficulties associated with compliance. The meeting was addressed by senior executives of the company, including the CEO, indicating the commitment by the company to comply with the Code.

Examples of the issues and challenges discussed include:

- results of research undertaken by Australian Centre for Mineral Extension and Research (ACMER) (*See Report to Society 2005*) in Australia and Mali with regards to the protection of wildlife around tailings dams;

- difficulties associated with cyanide monitoring in a hyper-saline environment;

- the availability of independent ICMI auditors;

- problems associated with the formation of ponds on heap leach areas;

- the transport of cyanide and certification of transport companies;

- plans to reduce residue weak acid dissociable (WAD) cyanide to below 50 ppm;

- mine closure planning and the requirements of the code in this respect; and

- community consultation, emergency response planning and procedures.

AngloGold Ashanti's anticipated cyanide code certification schedule is shown alongside.

Feedback from the delegates during and at the end of the workshop was positive. In particular, the regional cyanide champions were afforded an opportunity to establish networks and contacts within the group, with suppliers, auditors and the ICMI. Importantly the cyanide champions were



able to benchmark their regions against the other regions within the company and identify innovations to take back and implement at their own operations.

Mine

Audit date/Proposed  
cyanide code audit  
date

July 2007 Australia – Sunrise

Dam

Q1, 2007

South Africa –

Mponeng, Savuka,

Kopanang, Great

Noligwa, East Gold

Plant

US – CC&V

Q3, 2007

Brazil – Queiroz Plant,

Corrego do Sitio,

Serra Grande

Argentina – Cerro

Vanguardia

Q4, 2007

Mali – Sadiola, Yatela,

Morila

Q1, 2008

Tanzania – Geita

Namibia – Navachab

Q3, 2008

Ghana – Iduapriem

Guinea – Siguiri

Q4, 2008

Ghana – Obuasi

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Communication and consultation with interested and affected parties is an integral part of the way in which we do business. This process is frequently mandated by local legislation. *AngloGold Ashanti's approach is documented largely in the community section of this report on page 102.*

In respect of environmental issues specifically, much communication is carried out through official regulatory channels, supported by participation in a variety of local and regional forums. Apart from involvement in bodies such as the Chamber of Mines of South Africa, the Minerals Council of Australia and the National Mining Association in the United States, a number of our operations – particularly in Africa – have initiated annual stakeholder forums which provide an opportunity for communities to raise issues of concern and promote ongoing dialogue.

Business principle 8: We will work to continually improve our environmental performance and prevent pollution from our operations.

Key indicators of environmental performance for AngloGold Ashanti are:

- .  
the use and management of cyanide;
- .  
efficient use of resources, including water and energy;
- .  
mine closure planning and the rehabilitation of disturbed lands; and
- .  
the prevention of pollution, through proper waste management, and hazardous waste management practices

In recent years, increasing attention has also been focused on issues relating to:

- .  
climate change and greenhouse gas emissions; and
- .  
biodiversity

These and other issues have been considered by the Board Sub-committee, as well as executive and operational management.

### **Cyanide**

The use of cyanide is a key component of the gold recovery process. While AngloGold Ashanti is aware of the possible negative impacts of cyanide, the company believes that responsible use is an important component in achieving the viability of orebodies and in sustaining gold mining operations. (*See section on Implementing the cyanide code on pages 87 and 96*).

While it may be argued that the more cyanide is used, the greater the risk of environmental harm, this is overly simplistic. The efficiency with which cyanide is used, measured against ounces of gold produced, is also an imperfect measure as different ore types require varying concentrations of cyanide for optimal recovery. Nonetheless, this information is provided in the table overleaf.

Total cyanide use decreased by 8.8% in 2006 to 28,319,714kg (2005: 31,059,555kg; 2004: 32,211,096kg).

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**Cyanide usage**

Operation

\*Efficiency cyanide usage

Usage (kg)

per ounce of production (kg/oz)

2006

2005

2006

2005

Argentina

Cerro Vanguardia

533,333

560,000

2.30

2.46

Australia

Sunrise Dam

1,720,074

1,671,651

3.70

3.67

Brazil

AngloGold Ashanti

1

377,000

1,071,000

1.56

4.28

Mineraçao

Serra Grande

280,000

288,500

1.44

1.50

Ghana

Obuasi

4,924,014

4,047,000

12.72

10.35

Iduapriem

1,128,000

1,378,000

5.75

6.72

Guinea

Siguiri

2

1,461,000	
3,354,000	
4.85	
11.61	
Mali	
Morila	
2,324,000	
2,082,000	
4.49	
3.18	
Sadiola	
3	
2,848,800	
5,369,000	
5.70	
12.15	
Yatela	
964,000	
846,000	
2.73	
3.45	
Namibia	
Navachab	908,000
814,441	
10.56	
10.05	
South Africa	
West Wits	
1,477,355	
1,311,609	
1.27	
1.15	
Vaal River	
3,845,447	
3,773,248	
2.76	
2.46	
Tanzania	
Geita	2,965,870
2,497,400	
9.63	
4.07	
USA	
CC&V	2,562,821
1,995,806	
9.06	
6.05	
Group	
28,319,714	
31,059,555	
4.26	

4.33

(1)

Reduction in consumption was the result of changeover from ultra-fine milling process to sulphide roasting process for sulphide gold recovery.

(2)

Reduction in consumption is attributed to changeover from heap leaching gold processing to CIL and a change in pH control philosophy.

(3)

Reduction in consumption attributed to a significant decrease in the ratio of sulphide ore processed.

\* Based on 100% of production.

AngloGold Ashanti focuses much attention on preventing pollution by managing the concentration of residual cyanide in waste streams. Compliance with the Cyanide Code provides a comprehensive assurance of good management and acceptable mitigation of risk.

**Efficient use of resources, including water and energy**

The mining industry by its very nature is a significant user of natural resources and commodities and the consumption of fuel, electricity and water can significantly affect the total cost of mining. AngloGold Ashanti has plans in place to improve the efficient use of resources and our over-arching philosophy is that this optimisation is best managed at site level where staff understand the requirements of the

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operation and can identify needs and reduce wastage. Thus, environmental targets are also established by the individual mines to reflect the priorities and risks unique to each operating unit. Owing to variations in site conditions, as well as mining and treatment processes, resource use efficiencies differ greatly between operations and it is therefore difficult to establish any meaningful company-wide benchmarks.

### **Water management**

Water management and the prevention of pollution (particularly groundwater seepage) remain key concerns across all operations, although the issues are very region specific (for example, issues in high rainfall areas are very different to those in arid areas). There are two main themes in water management: water consumption and water quality (which includes issues such as acid rock drainage and discharges from tailings dams).

Some of the most significant water management issues within the company are:

In South Africa, apart from improving and maintaining compliance with water permit conditions, water quality improvements are being driven by the impending Waste Discharge Charge System (WDCS). The WDCS is a pricing strategy designed by the Department of Water and Forestry to improve national water use efficiencies and financially penalise the dischargers of poor-quality water. A number of water quality management challenges are being addressed by AngloGold Ashanti's South African operations, perhaps the most significant of which is the separation of clean and dirty water catchments on our older sites, some which date back almost 50 years. This often entails a macro scale redesign of drainage infrastructure that was built when water quality requirements were lax when compared to today's stringent standards (*See case study: R40 million dam being constructed to avoid contamination of Vaal River – [www.aga-reports.com/06/TSF-upgrade.htm](http://www.aga-reports.com/06/TSF-upgrade.htm)*). A second but equally important water quality challenge is the management of groundwater seepage from tailings facilities, where short and long-term engineered solutions, including phytoremediation, are being investigated. (*See case study – Report to Society 2004*).

Recent media attention has focused on the state of the Wonderfonteinspruit, which flows from the north of AngloGold Ashanti's West Wits operations, towards Potchefstroom. The issue is contamination of the water resource, with specific focus on radioactive sediment which has been deposited in the watercourse over an extended period of time by a number of mining companies, including abandoned and closed mines. Naturally-occurring rock in this region contains uranium and other radioactive isotopes. The catchment area includes the workings of a number of mining companies, all with waste rock dumps, tailings dam and associated plant infrastructure. The extent of damage to the stream has yet to be properly quantified, and a number of mining companies – including AngloGold Ashanti – have agreed to form and participate in an action group to address the various issues raised by the community and others. AngloGold Ashanti has in recent years reduced the amount of overflow from the North Boundary Dam during periods of high rainfall into the Wonderfonteinspruit and has – over the past seven years – spent around R7 million on a stormwater separation system to do this. This system includes the construction of a stormwater channel which diverts rainwater falling in the nearby West Wits Village and allowing it to flow directly to the Wonderfonteinspruit. A further project, currently in progress, will increase the process water storage capacity by using the thickener tanks at a redundant West Wits process plant.

At Obuasi, water-related issues were identified as highly significant in the strategic review of the operation completed towards the end of 2005. Management of discharges from the tailings dams and stormwater control around the plants will be among the most important

elements in the implementation of the environmental management system. (*See case study:*

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*Social and environmental legacies at Obuasi on page 128).*

.  
In Brazil, water quality monitoring results show that the clean-up of old arsenic bearing tailings materials – an ongoing project – has resulted in a significant improvement in riverine water quality. *(See case study: Report to Society 2005).*

.  
In Colorado, proposed legislative changes will significantly restrict water quality requirements which may result in the need to introduce water treatment process plants and with it, an increase in associated mining costs.

Total fresh water usage at AngloGold Ashanti operations in 2006 amounted to 79,653,998m<sup>3</sup>. (2005: 81,805,608m<sup>3</sup> ; 2004: 90,363,232m<sup>3</sup>).

AngloGold Ashanti has, as a member of the ICMM, committed to the ICMM's position on climate change. This position states that ICMM members:

.  
Recognise the significance of climate change as a global issue, requiring a global response;

.  
Have made progress in improving energy efficiency at their operations to reduce greenhouse gas (GHG) emissions;

.  
Recognise scientific evidence which shows that to protect the global climate system, sustained reductions in GHG are necessary.

.  
Recognise the need for clean, reliable and affordable energy for sustainable development, particularly for economic development and improving social welfare in developing countries;

.  
Will:

– Continue to meet or exceed government standards;

–

Monitor and report GHG emissions consistent with international standards and through the Global Reporting Initiative (GRI);

– Reduce GHG emissions as measured in absolute terms or per unit of production or through improved energy efficiency.

AngloGold Ashanti has appointed an in-house working group to consider climate change taking into consideration the moral/environmental, economic, political, reputational and practical considerations of this issue.

The issue was also debated at the 2006

Environmental Workshop and we are looking to the



development of a way forward for, firstly, collection of GHG emissions data and then, secondly, a plan of action to reduce GHG emissions.

Climate change

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The following table reports on the efficiency of fresh water usage by AngloGold Ashanti in 2006:

**Fresh water usage**

Operation

\*Efficiency – water usage

Usage (m

3

) per annum

per ounce of production

(m

3

/oz)

2006	2005
------	------

2006	
------	--

2005	
------	--

Argentina

Cerro Vanguardia

939,647

4

964,307

4.05

4.23

Australia

Sunrise Dam

2,254,970

5

2,319,654

4.85

5.10

Brazil

AngloGold Ashanti

3,371,455

3,827,904

13.93

15.31

Mineraçao

Serra Grande

367,920

388,944

1.90

2.03

Ghana

Obuasi

13,620,000

15,670,000

35.19

40.08

Iduapriem

6

100,000	
100,000	
0.51	
0.49	
Guinea	
Siguiri	2,939,059
3,717,191	
9.76	
12.86	
Mali	
Morila	
2,240,689	
2,236,373	
4.33	
3.41	
Sadiola	
8,508,907	
6,543,000	
17.02	
14.80	
Yatela	
12,894,880	
12,079,736	
36.53	
49.30	
Namibia	
Navachab	938,000
1,031,554	
10.91	
12.74	
South Africa	
West Wits	
8,530,177	
8,200,289	
7.36	
7.19	
Vaal River	
18,567,997	
18,884,489	
13.32	
12.30	
Tanzania	
Geita	2,348,666
4,268,816	
7.63	
6.96	
USA	
CC&V	2,031,631
1,573,411	
7.18	
4.77	

Group

79,653,998

81,805,668

11.97

11.42

(4)

Correction to previously published 2005 data, where a number of recycle streams were included.

(5)

Correction to previously published 2005 data, where CTD recycled water was included.

(6)

Estimate of annual groundwater abstraction, nil abstraction from other sources.

\* Based on 100% of production

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**Energy management**

AngloGold Ashanti's mining activities require significant amounts of energy, which is drawn from a variety of sources, but which are predominantly fossil-fuel generated. Given both the cost, and greenhouse gas emissions, it is in the company's best interests to both minimise and ensure the most efficient use of energy that is used.

AngloGold Ashanti has been monitoring the debate around the renewable energy market, including the use and trading of renewable energy certificates. The company does not envisage conventional energy sources being wholly replaced with renewable energy sources, it is involved in the generation of some of its own renewable energy. These renewable energy options include down-shaft generators in the deep South African mines (*See Report to Society 2005*) and hydro-electric facilities in Brazil. (*See case study: Hydro-electric power generation in Brazil – [www.aga-reports.com/06/hydro-electric.htm](http://www.aga-reports.com/06/hydro-electric.htm)*).

Alternative energy sources explored in 2006 include the use of wind power generation, as well as the conversion of the powerhouse to LNG at Sunrise Dam in Australia (*See case study: Wind power at Sunrise Dam – [www.aga-reports.com/06/SDGM-windpower.htm](http://www.aga-reports.com/06/SDGM-windpower.htm)*). Some wind-powered options have also been investigated at CC&V in Colorado. On an experimental basis, the company is also investigating the possible use of biodiesel fuels as alternatives to conventional petroleum sources. AngloGold Ashanti's total energy consumption from all sources was 29,798,654GJ in 2006. (2005: 28,210,286GJ and 2004: 31,203,528GJ.)

Efforts to control dust emissions from the Vaal River sulphur paydam, which is being reclaimed to recover pyrite and gold, have been subject to further scrutiny during 2006. (*See case study in Report to Society 2005: Dust management at Vaal River.*)

The binding agent ligno-sulphonate, which was sprayed on the surface of the dam during 2005, was found to be ineffective during the rainy season because it is water-soluble. Further research was carried out during 2006 on a number of alternative dust suppressants, the most effective of which was determined to be ridge ploughing. Instead of using ligno-sulphonate which dissolved in the heavy rains, contour ridge ploughing is now being used to create ridged mounds on the flat surface of the dam, thereby also making it less susceptible to wind disturbance.

In respect of dust suppression on the paydam's road surfaces, trials were carried out during 2006 on the use of waste ash from the boilers at the South Uranium Plant. The study revealed that the ash becomes hard when water is applied to its surface, making it an ideal road cladding substance. Following analysis, it has subsequently been approved by the Nuclear Energy Corporation of South Africa (NECSA) and accredited laboratories as an environmentally safe dust suppression agent. Ash has already been deposited at the sulphur paydam, ready for application in 2007.

With regards to monitoring, single dust buckets to monitor emissions have been increased from 17 to 23 and two more wind directional buckets (to ascertain from which direction the dust emanates), have been installed, bringing their total to six. These monitoring mechanisms will be key in determining the dust contribution from mines to the north and east of the paydam – although the extent of this can only be confirmed after monitoring over an entire seasonal cycle has been completed.

Dust management at  
Vaal River Sulphur Paydam

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The following table reports on the efficiency of energy usage by AngloGold Ashanti:

**Total energy usage**

Operation

Energy

\*Efficiency – energy usage

usage (GJ)

per ounce of production

(oz)

2006

2005

2006

2005

Argentina

Cerro Vanguardia

208,599

215,718

0.90

0.95

Australia

Sunrise Dam

2,275,396

2,149,981

4.89

4.73

Brazil

AngloGold Ashanti

499,693

501,401

2.06

2.01

Mineraçao

Serra Grande

221,004

205,903

1.14

1.07

Ghana

Obuasi

1,945,707

1,891,882

5.03

4.84

Iduapriem

286,007

354,783

1.46

1.73

Guinea

Siguiri	1,959,489
7	
1,995,135	
6.51	
6.90	
Mali	
Morila	
2,382,446	
2,494,728	
4.60	
3.81	
Sadiola	
1,014,217	
887,232	
4.14	
2.01	
Yatela	
8	
1,303,928	
449,771	
3.69	
1.84	
Namibia	
Navachab	235,961
183,284	
2.74	
2.26	
South Africa	
West Wits	
6,203,944	
6,322,597	
5.35	
5.55	
Vaal River	
7,424,668	
7,329,634	
5.33	
4.78	
Tanzania	
Geita	2,538,335
1,899,936	
8.24	
3.10	
USA	
CC&V	
9	
1,299,258	
1,328,301	
4.59	
4.03	
Group	



29,798,654

28,210,286

4.48

3.94

\* Based on 100% of production.

\* Includes non-product uses on site such as mine accommodation and laboratories, but excludes Ergo, corporate offices and exploration activities.

(7)

Correction to previously published 2005 data, where fuel used for mobile equipment was excluded.

(8)

Increase on 2005 attributed to pit deepening and expansion activities.

(9)

Includes energy derived from secondary use of spent oils that were burnt for heating.

### **Greenhouse gas emissions and global warming**

Climate change has become an increasingly contentious issue globally. A position has been rigorously debated within the ICMM and by virtue of its membership, AngloGold Ashanti is party to and supportive of this position. (*See page 96*). The issue continues to be discussed at the highest levels within the company, while at the same time operations are seeking to improve energy efficiencies to curb our contribution to carbon emissions. The company has also participated in discussions around the development of the carbon market and is considering ways in which it could meaningfully participate.

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**Biodiversity**

The threat to biodiversity as a result of habitat destruction and other human related causes has been a high profile international environmental issue for many years. Through the ICMM we have been engaged in a formal dialogue with the IUCN (World Conservation Union). A significant output from this dialogue has been the recent publication of ‘Good Practice Guidance for Mining and Biodiversity’. The best practice guidance is designed to integrate biodiversity considerations through all stages of the mining lifecycle, from exploration, through environmental impact assessments (EIAs), to operations and eventually rehabilitation and closure. To date, most of our corporate efforts have been focused on the development of this material in a practical form.

Biodiversity has not been a priority issue for our operations although potentially this could directly affect our future access to land and to capital. The global conservation estate has now grown to cover some 13% of the world’s land surface and 0.5% of the world’s oceans; much of this in remote wilderness areas which are of direct interest to minerals exploration.

Since its inception, the ICMM has been pursuing a course of open and constructive dialogue with the IUCN. After consultation with its membership, and as a demonstration of good faith immediately prior to the World Parks Congress (in September 2003), the ICMM made a public statement acknowledging that there may be special areas within the world that may be considered ‘off limits’ to mineral development included a commitment not to mine or explore in existing World Heritage Sites. In June 2005, our exploration staff completed an exercise comparing our current exploration and mining leases with the UNEP\_WCMC’s (World Conservation Monitoring Centre) database of protected areas. A number of areas of overlap were identified.

There are no overlaps between our exploration projects and existing World Heritage Sites, but the Asacha joint venture project in Kamchatka, Russia borders on a World Heritage Site. There are also some overlaps with IUCN listed protected areas, particularly in Colombia and Tanzania. In Ghana, the issue of mining in protected forest reserves remains a sensitive issue. In Brazil, the status of the Atlantic Forest ecosystems, where the majority of our South American mines are located, continues to be a significant concern. In 2006, 34 hectares of Atlantic Forest were affected by mining activities, including those of the Cuiabá Expansion project for the establishment of a new tailings storage dam. This land clearing process was compensated by the creation of a natural reserve (RPPN – Private Natural Forest Reserve) totalling 729 hectares on Cuiabá mine property. The area consists of Atlantic Forest in an excellent state of preservation. This supplements the companies’ existing contributions to areas such as the Mata Samuel de Paula reserve at Nova Lima (*see case study: Preserving natural forests – Mata Samuel de Paula reserve at Nova Lima*). In the USA and Australian operations, our focus has been assessing the possible occurrence of rare and endangered species on our mining leases.

In the course of the ICMM – IUCN dialogue, the mining industry has been working to improve its relationship with the international conservation community, seeking to reduce the number of land disputes and demonstrating that it is capable of carrying out its business in a responsible manner and contribute positively to the conservation of the world’s biodiversity. The ‘Good Practice Guidance for Mining and Biodiversity’ details how this is possible. While AngloGold Ashanti has done some work in the area, it acknowledges that still more needs to be done and will – during

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## ENVIRONMENT

2007 – be seeking to work, in partnership with respected conservation organisations, on a strategy to help us roll out further programmes at our operations. The emphasis of these efforts needs to lie at the local operational level where tangible results can be achieved.

Business principle 9: The company will participate in debate on environmental matters at international, national and local levels.

AngloGold Ashanti is committed to participating in the debate on environmental matters at an international, national and local level. The group actively participates in the ICMM and the Global Reporting Initiative (GRI) of which it is an organisational stakeholder. *(See the section on Ethics and Governance on page 20 for further information.)*

Andrew Mackenzie is the company's representative on the Environmental Stewardship and Biodiversity Working Group of the ICMM. The environmental stewardship work programme is aimed at enhancing the industry's environmental performance. Because of the nature of the mining and minerals industry, much of its work is carried out in parts of the world which boast rich natural resources and are often environmentally sensitive. We have a duty of care to ensure our industry behaves in a sustainable way, to ensure we continue to reap the benefits of the earth's wealth without damaging its sensitive ecosystems. Alongside this aim is the need to work effectively with governments and local communities in order to make sure that environmental criteria do not restrict future access to mineral and metals wealth. In line with the Sustainable Development Framework, ICMM's members are obliged to contribute to the conservation of biodiversity and integrated approaches to land use planning as well as respect legally designated protected areas. The taskforce is currently working on projects in the following areas:

.  
biodiversity good practice and offsets;

.  
integrated mine closure planning;

.  
financial assurance;

.  
land use planning;

.  
IFC/World Bank Environment, Health and Safety Guidelines; and

.  
IUCN protected areas system review.

### **5. Case studies**

#### **Sunrise Dam invests in wind power**

This case study details the implementation of a wind-powered pump at Sunrise Dam, the effects it has had on the operation and the future possibilities and relevance for this method of power in the surrounding areas. *(See [www.aga-reports.com/06/SDGM-windpower.htm](http://www.aga-reports.com/06/SDGM-windpower.htm)).*

#### **LNG-fuelled power generation at Sunrise Dam**

This case study reviews the transition of Sunrise Dam's reliance on diesel-powered electricity to LNG as a cost-effective and environmentally-friendly alternative. *(See [www.aga-reports.com/06/LNG-SDGM.htm](http://www.aga-reports.com/06/LNG-SDGM.htm)).*

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**R40 million dam being constructed to avoid contamination of Vaal River**

Remedial action is under way to contain spillages from the Bokkamp Dam, a return water dam that receives water from the West Complex tailings storage facility at the Vaal River operations in South Africa. Much of the spillage flows into the Vaal River resulting in a breach of environmental legislation. A new storm water containment dam is now in the process of construction in order to accommodate excess water from the Bokkamp Dam. (See [www.aga-reports.com/06/Bokkamp/htm](http://www.aga-reports.com/06/Bokkamp/htm)).

**Tenfold reduction in SO**

**2**

**emissions at Vaal River Gold Acid Plant**

Sulphur dioxide (SO

**2**

) emissions have been substantially reduced at Vaal River's East Gold Acid Flotation (EGAF) plant, which produces sulphuric acid for the uranium leach process. This has been achieved mainly through improved efficiencies of the weak acid SO

**2**

stripper tower, coupled with stricter control of plant emissions by way of a permanent stack monitor and a rigorous internal management procedure. The reduced emissions resulted in the awarding of a permanent registration certificate from the North West Chief Pollution Officer in 2006. (See [www.aga-reports.com/06/SO2-emission.htm](http://www.aga-reports.com/06/SO2-emission.htm)).

**Biodiversity assessment in SA**

AngloGold Ashanti's biodiversity assessment, which started in 2005 with a desktop study, entered its second phase in 2006 when the data collected the previous year underwent a verification process. Expert teams made field trips in and around the Vaal River and West Wits operations to identify fauna and flora species at the various biodiversity management units, with a view to implementing a more rigorous management and monitoring programme. (See [www.aga-reports.com/06/biodiversity.htm](http://www.aga-reports.com/06/biodiversity.htm)).

**Improvements in environmental incident reporting system in Mali**

A more streamlined environmental incident reporting system has been established at AngloGold Ashanti's Sadiola and Yatela mining operations in Mali, in collaboration with the company's joint venture partners. Following a meeting between the environmental departments of both operations and other key stakeholders, a blueprint for a more cost and time efficient environmental incident reporting system was agreed on. (See [www.aga-reports.com/06/incident-reporting.htm](http://www.aga-reports.com/06/incident-reporting.htm)).

**CC&V receives State of Colorado recognition**

The State of Colorado's Department of Public Health and Environment recently recognised CC&V's accomplishment in protecting the environment with a Bronze Achiever award in its Environmental Leadership Programme. (See [www.aga-reports.com/06/CC&V-award.htm](http://www.aga-reports.com/06/CC&V-award.htm)).

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**CC&V Gold Mining Company evaluates wind power**

Cripple Creek & Victor Gold Mining Company's Cresson Mine, situated in the State of Colorado, United States of America, is currently investigating various forms of alternative energy including biodiesel and wind power.

*(See [www.aga-reports.com/06/CC&V-windpower.htm](http://www.aga-reports.com/06/CC&V-windpower.htm)).*

**The use of hydro-electric power in Brazil**

Hydro-electric power, widely accepted as environmentally friendly because of its lack of emissions of greenhouse gases and other pollutants, has been in use at AngloGold Ashanti's Brazilian operations since 1900. The three dams which provide the water for the system also offer an attractive environment for a range of sporting activities for the local community. *(See [www.aga-reports.com/06/hydro-electric.htm](http://www.aga-reports.com/06/hydro-electric.htm)).*

**6. Objectives**

The following objectives have been set for 2007:

- .
- To complete certification of all outstanding operations to the ISO14001 standard, and to extend the ISO14001 certification requirement to exploration activities so that these are certified by the end of December 2007.
- .
- To continue the development and implementation of a series of environmental guidelines to direct and improve the company's environmental performance.
- .
- To test, in association with appropriate external organisations, the use of the ICMM's Good Practice Guidelines in promoting the management of biodiversity-related issues within the company from exploration, through operation to closure.
- .
- To improve mine closure planning practices, through a review of current processes, comparison with international good practice and development of an appropriate guideline.
- .
- To continue to improve environmental data-gathering systems, and to produce this data in such a way as to allow meaningful comparison across the company's operations, and facilitate the setting of targets, corrective management action and reporting of environmental performance across the company.
- .
- To extend the use of geographical information systems (GIS) across the African region as a way in which to support the improvement of environmental performance.
- .
- To develop a system that will recognise and reward environmental performance within the organisation.



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Better off because we were there

– community

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**2. Living our values**

One of our values relates to the communities in which we do business, namely:

We strive to form partnerships with host communities, sharing their environments, traditions and values. We want communities to be better off for AngloGold Ashanti having been there. We are committed to working in an environmentally responsible way.

Our business principles, 'AngloGold Ashanti and the community', guide the way we do business and enable us to live our values.

Increasing local economic development in host communities

Compliance with the South African Mining Charter, particularly with regard to relationships with host communities and labour-sending areas

Ongoing development and implementation of community and social development management system

Engaging with communities and interested parties and jointly resolving legacy issues where this is required

Managing relationships and the impacts of artisanal and small-scale mining, including human rights considerations

2006/2007

Managing compensation issues and potential resettlement

**1. Key issues**



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**AngloGold Ashanti and the community**

1.  
AngloGold Ashanti's aim is to have a positive impact on the people, cultures and communities in which it operates. Accordingly, AngloGold Ashanti will be respectful of local and indigenous people, their values, traditions, culture and the environment.
2.  
We will strive to ensure that surrounding communities are informed timeously of, and where possible, are involved in developments which affect them, throughout the lifecycle of our operations.
3.  
We will undertake social investment initiatives in the areas of need where we can make a practical and meaningful contribution. In particular, we will contribute to those areas of education and health care which are relevant to our business activities, and those most likely to be sustainable once our operations have come to a conclusion in that community.
4.  
The company will encourage its employees to make themselves available for participatory and leadership roles in the community.
5.  
We will seek to acquire and use land in a way which promotes the broadest possible consensus among interested people. Where involuntary resettlement is unavoidable, we will abide by appropriate guidelines for resettlement, where they exist, and in any event will work with the local communities to develop workable plans for any resettlement which may be necessary.
6.  
We will strive to contribute to the sustainable economic development of host communities through procurement activities; the contribution of redundant assets to the community; assistance in the establishment and growth of small- to medium-sized sustainable enterprises; and the outsourcing of goods and services from local vendors where appropriate.

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### **3. Our scorecard**

In our Report to Society 2005, we set a number of objectives that we wanted to achieve in 2006 and we report on these in our scorecard below.

Objectives 2006

Performance 2006

Further refinement of social and community

A web-based management system has development performance. A community been rolled out to all operations via a and social development management series of workshops, operational visits system is being rolled out across the global and meetings with key staff. The system operations and it is anticipated that it will take currently comprises a Stakeholder a further 18 months to two years to Engagement and Integrated implement fully.

Development Action Plan.

Development of a common auditable base

A key component of the management for reporting. It is the intention that social system is its common auditable base. investment spending will be assured for 2006.

Audit protocols have been developed for the two core modules of stakeholder engagement and integrated development planning. Social investment spending for 2006 has been assured.

Addressing issues arising from small-scale

An external baseline study of artisanal and artisanal mining, including human and small-scale mining, including human rights concerns.

rights concerns, was undertaken in the Democratic Republic of Congo (DRC). A similar review is also under way in Ghana and Guinea. The company is seeking to work with governments, other companies and interested parties in promoting a regulatory environment which allows for the orderly development and control of artisanal and small-scale mining in ways which complement large scale commercial mining. See case study on page 124.

Increased emphasis on economic development

The Management System's Integrated

activities, including setting of targets. Development Planning module specifically emphasises local economic development parameters. The local procurement programmes in place in South Africa are being extended to Ghana in particular.

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#### **4. Review 2006**

##### **Management and governance**

Community-related matters are addressed at board level, under the auspices of the Safety, Health and Sustainable Development Committee which has within its remit the evaluation of social, economic, environmental and health impacts of the company's operations on local communities. The committee comprises four non-executive directors – Bill Nairn (chairman), James Motlatsi and Simon Thompson – as well as two executive directors, Bobby Godsell (CEO) and Neville Nicolau (COO Africa).

AngloGold Ashanti is committed to engaging with non-governmental organisations (NGOs) and other stakeholders on issues of mutual concern. A number of meetings have been held with NGOs during the year and, where appropriate, joint monitoring and investigation processes are being put in place to deal with both legacy issues and ongoing stakeholder concerns at Obuasi and in the DRC.

AngloGold Ashanti has developed a Human Rights policy which it has asked several external parties to comment on prior to approval by its executive committee. It is expected that this policy will be implemented in a phased approach by the end of 2007. In addition, the company has applied to become a signatory to the Voluntary Principles on Security and Human Rights. (*See Ethics and governance section on page 26*)

The discussion that follows reports on the company's community-related performance in line with the company's business principles (in orange below).

##### **AngloGold Ashanti and the community**

Business principle 1: AngloGold Ashanti's aim is to have a positive impact on the people, cultures and communities in which it operates. Accordingly, AngloGold Ashanti will be respectful of local and indigenous people, their values, traditions, culture and the environment.

As exploration and mining activities frequently occur in areas that are remote or regions where there is very little other economic activity, their relative impact is often heightened. The potential impact of exploration and mining activities needs therefore to be considered at the exploration stage, before any activities begin, right through the operations' operating lives, to eventual closure and thereafter. A range of potential impacts and mitigating measures are identified during the environmental and social impact assessment, and mitigating measures are then incorporated into the Environmental Management Plans (EMPs) over operations' life of mine. These are discussed further in the Environmental section of this document on page 78.

In addition to the guidance provided by the company's values and business principles, the group's relationships with communities are often guided by operation or region-specific community policies where they exist. To inform and complement these, a company-wide management system, comprising guidance notes and toolkits are being developed and rolled out.

The South African socio-political landscape is governed by a range of legislation; the most important to the mining sector being the Mineral and Petroleum Resources Development Act (MPRDA) which requires that all mining operations submit and adhere to a Social and Labour Plan as a prerequisite to the granting of new order mining rights and report their compliance with the MPRDA in accordance with the Mining Charter. In addition to specific human resources-related

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issues, the Charter requires mining companies to engage with local communities in which the company's operations are situated and from which it draws its workforce. AngloGold Ashanti was granted these conversions in respect of all of its operations in August 2005 and will report on its compliance with the Mining Charter in 2007. This report may be accessed at [www.anglogoldashanti.com](http://www.anglogoldashanti.com)

Artisanal and small-scale mining remains a significant challenge for the company. Currently baseline audits and action plans are being put in place at all mines and exploration sites where this is a material issue and interventions are most advanced at Geita in Tanzania. Other sites that are materially affected are Obuasi, Siguiri and exploration areas in the DRC and Colombia. (*See case study on page 124*).

AngloGold Ashanti is mindful that there are specific considerations that need to be taken into account regarding out interaction with indigenous peoples. The company is also involved in this dialogue via the International Council on Mining and Metals and supports the Council's draft position statement on indigenous peoples ([www.icmm/news/1054Drafthighlevelpositionstatement-FINAL.pdf](http://www.icmm/news/1054Drafthighlevelpositionstatement-FINAL.pdf))

Business principle 2: We will strive to ensure that surrounding communities are informed timeously of, and where possible, are involved in developments which affect them, throughout the life cycle of our operations.

The necessity for, and the process of, informing communities timeously of any developments, and maintaining their involvement throughout the operational life cycle, are enshrined in the law of many of the countries in which the group operates. This communication becomes especially important as operations, or portions of operations either gear up to full production or approach the end of their economic lives. These processes have now been formalised with the rollout of the Stakeholder Engagement Action Plan guidance note and accompanying resources and tools.

An example of this is the public consultation and disclosure programme developed at Sadiola and Yatela in accordance with IFC guidelines, which is being implemented to good effect. (*See case study in the Report to Society 2004, page 124*).

Business principle 3: We will undertake social investment initiatives in the areas of need where we can make a practical and meaningful contribution. In particular, we will contribute to those areas of education and health care which are relevant to our business activities, and those most likely to be sustainable once our operations have come to a conclusion in that community.

The group spent \$7.75 million on corporate social investment in 2006 (2005: \$8.19). Corporate social investment expenditure is defined as the voluntary investment of funds in the broader community, through programmes, which span a range of development and maintenance activities seeking to complement the work of government, non-government (NGOs) and community-based organisations (CBOs), where the target beneficiaries are external to the company. Corporate social investment specifically excludes those activities which the company is legally obliged to undertake or where the purpose is primarily commercial, for example marketing, employee benefits or marketing activities.

The vehicles for corporate social investment differ from region to region, and operation to operation, and are in line with the specific needs indicated by communities, for example, the AngloGold Ashanti Fund in South Africa (where most of the company's employees are based). *See*

Corporate social investment  
expenditure on an attributable  
production basis (\$000)

2006 2005

Argentina

234

267

Cerro Vanguardia (92.5%)  
234  
267  
Brazil  
1,321  
754  
Serra Grande  
629  
137  
AngloGold Ashanti Brasil  
Mineraça  
~  
o  
692  
617  
Australia  
249  
88  
Sunrise Dam  
249  
88  
Ghana  
716  
721  
Iduapriem (85%)  
432  
358  
Obuasi  
128 266  
Bibiani  
156  
97  
Guinea  
308  
552  
Siguiri (85%)  
308  
552  
Mali  
249  
335  
Morila (40%)  
39  
97  
Sadiola (38%) and  
Yatela (40%)  
210  
238  
Namibia  
787  
470

Navachab	
787	
470	
South Africa	
3,132	4,150
Ashanti Fund	
3,025	3,963
and other corporate	
donations	
South Africa operations	
107	
187	
Tanzania	
478	
680	
Geita	
478	
680	
USA	
190	
172	
CC&V	
190	
172	
DRC	
84	
—	
Exploration	
84	
—	
Total:	
7,748	8,189

\*The figure for Siguiri includes the amount paid to the Prefectural Council for the development of Siguiri as part of a legally binding 0.4% revenue agreement.

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*case study on the AngloGold Ashanti Fund* [www.aga-reports.com/06/AGA-Fund.htm](http://www.aga-reports.com/06/AGA-Fund.htm). These processes have now been formalised with the rollout of the Integrated Development Action Plan guidance note and accompanying resources and tools.

The AngloGold Ashanti Fund and Trust were managed by Tshikululu Social Investments, a specialist corporate donor support agency, for over eight years up until the end of December 2006. As a result of changes to AngloGold Ashanti's corporate social investment strategy and its focus, it has been agreed between the company and TSI that, in future, it will be optimal for AngloGold Ashanti to manage its own CSI delivery. Great care has been taken in planning the handover to limit disruption to historic and potential beneficiaries of the AngloGold Ashanti Fund and Trust.

Business principle 4: The company will encourage its employees to make themselves available for participatory and leadership roles in the community.

The following operation and country-specific programmes are in place:

.  
A long-standing volunteer programme exists at CC&V in the United States, where employees are encouraged to be involved in the community through volunteer service. Employees are rewarded with one hour of paid time off for every three hours volunteered for participation in community groups, and one hour off for every two hours volunteered for positions in government, such as serving on the City Council or Planning Commission.

.  
In South Africa, 49 employees at the corporate office participated in the 'give-as-you-earn' and matched volunteerism programme called Hearts of Gold. In total, corporate office employees volunteered 259 hours in their private capacity. During 2007 the programme will be rolled out to two South African pilot mine sites.

.  
In Brazil, volunteer time was donated by employees through the 'Holding Hands' programme. (*See case study in Report to Society 2004*)

Business principle 5: We will seek to acquire and use land in a way which promotes the broadest possible consensus among interested people. Where involuntary resettlement is unavoidable, we will abide by appropriate guidelines for resettlement, where they exist, and in any event will work with the local communities to develop workable plans for any resettlement which may be necessary.

In 2004, the Board Committee on Safety, Health and Sustainable Development ratified the International Finance Corporation's (IFC) Safeguards on Involuntary Resettlement as its policy on resettlement. No new resettlements were undertaken during the year. Given the fact that there is potential for new resettlement during 2007, a company-wide guidance note is being developed to assist operations undertaking resettlement and compensation process, and this will be rolled out to all operations by the end of 2007.

As part of the company's artisanal and small-scale mining strategy, AngloGold Ashanti is in the process of initiating joint programmes with government agencies and other interested and affected parties to identify and allocate land to alternative livelihood programmes, including artisanal and small scale mining, in Ghana, Tanzania, Colombia and Guinea. There is still considerable work to be done on this aspect of the strategy to deal with artisanal and small scale mining issues.

As reported in the Environmental section of this report (page 90) AngloGold Ashanti is participating in an ICMM initiated 'integrated mine closure' programme to address the integration of social, economic and environmental aspects in the closure process. We will continue to plan an active role in this process and a group-wide review of mine closure planning will be undertaken during 2007.



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Business principle 6: We will strive to contribute to the sustainable economic development of host communities through procurement activities; the contribution of redundant assets to the community; assistance in the establishment and growth of small- to medium-sized sustainable enterprises; and the outsourcing of goods and services from local vendors where appropriate. AngloGold Ashanti believes that its operations and activities should contribute toward the long-term sustainable development of host communities.

This is particularly challenging for sometimes short-lived mining operations or exploration projects, particularly when there is only a limited period in which to make an impact.

Specific examples in 2006 include:

In South Africa, the Small and Medium Enterprise Development Initiative (SMEDI) continues to identify people with ability and potential, and enters into a partnership with them to provide education, training and funding with the long-term aim of creating sustainable business. The raising of venture capital is managed through Masakhisane Investments Limited, which was established in 1999, with an initial capital of R10 million (then approximately \$1.6 million). To date, jobs have been created for 3,800 people. (*See case study at [www.aga-reports.com/06/SMEDI.htm](http://www.aga-reports.com/06/SMEDI.htm)*)

Similar initiatives, such as the alternative livelihoods programmes, are being developed or are in place at all operations in less economically developed countries, such as Ghana, Guinea, Tanzania and Mali. At Iduapriem, for example, a local development agency has been contracted to manage the 'Hand-in-hand' Alternative Livelihoods programme. This programme will affect about 280 people and incorporate aspects such as income generating activities and micro-credit (with an emphasis on women, education and organisational capabilities). Similar programmes are planned for Obuasi during 2007.

##### **5. Case studies**

One of the most significant challenges facing the company is the presence of artisanal and small-scale mining and the integration of these with formal large-scale mining activities. A case study on AngloGold Ashanti's approach to Artisanal and Small Scale Mining may be found on page 122.

##### **Plants for people**

This case study examines the P4P project which has been designed to empower the local Aboriginal community near Sunrise Dam, Australia by revitalising traditional knowledge. The project has been initiated in conjunction with the community, to improve sustainability in the long term. (*See [www.aga-reports.com/06/p4p.SDGM.htm](http://www.aga-reports.com/06/p4p.SDGM.htm)*).

##### **The AngloGold Ashanti Fund and Trust empowering people**

The company's social investment initiatives in Southern Africa are handled through the AngloGold Ashanti Fund and Trust. This case study summarises its activities in 2006 – the level of funding, the number of projects, the chief sectors supported and the main areas in the region that benefited – and focuses on four projects to illustrate the philosophy behind the fund and the way in which it works in practice. (*See [www.aga-reports.com/06/AGA-Fund.htm](http://www.aga-reports.com/06/AGA-Fund.htm)*).

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COMMUNITY

**Long term sustainability of mine villages**

This case study investigates the reasoning and benefits for changing a mining village, in this particular example the West Wits and Vaal River/Umuzimuhle villages in North West Province, South Africa, to a proclaimed township. (See [www.aga-reports.com/06/formalisation-villages.htm](http://www.aga-reports.com/06/formalisation-villages.htm)).

**CC&V upgrades water system and settles dispute**

An improved water supply system not only solves CC&V's water shortage problems but will also be an asset for the Cities of Victor and Cripple Creek, located in the State of Colorado, United States of America long after mining is complete. (See [www.aga-reports.com/06/CC&V-water.htm](http://www.aga-reports.com/06/CC&V-water.htm)).

**Fostering partnerships in Patagonia**

AngloGold Ashanti's Cerro Vanguardia (CVSA) mine's remote location in southern Argentina, and its expected remaining life-of-mine of nine years, has resulted in a challenging situation in which the local communities are over-dependent on CVSA for employment and economic activity. This case study examines the measures the company has taken, working together with the affected communities, and the programmes it has initiated to provide sustainable development for the future. (See [www.aga-reports.com/06/partnerships-CVSA.htm](http://www.aga-reports.com/06/partnerships-CVSA.htm)).

**6. Objectives**

The following objectives have been set for 2007:

Further refinement of community relations and social development management system. Additional modules will be developed as

required to cover issues including:

- resettlement and compensation;
- human rights and security; and
- cultural heritage and sacred sites.

Addressing issues arising from small-scale and artisanal mining, including human rights concerns. In 2007, the focus will remain on continued implementation of the company's strategy, particularly at Geita, Obuasi, Siguiri and in the DRC

Alignment of security arrangements with the Voluntary Principles on Security, a process which should be completed by mid 2008.

Increased emphasis on local economic development activities will continue in 2007 in line with the management targets set for key operations.

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The case studies on the pages that follow cover some of the most significant issues facing the company in terms of sustainable development. Many more case studies appear on our website at [www.aga-reports.com/06/case-studies](http://www.aga-reports.com/06/case-studies) and summaries of these appear in this document under the relevant sections

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In November 2006 Bobby Godsell, AngloGold Ashanti CEO, was quoted\* as saying that there is no reason that the risk of harm should be greater in mining than it is in any other form of economic activity, and that while all human action involves a measure of risk, the challenge is to identify, understand and then manage this risk. Godsell said successful management of health and safety risks in mining requires good science to identify and understand the nature of risks in mining; engineering to remove or reduce the risks; and creating values, habits and behaviours which make every worker an effective manager of health and safety risk. But, he said, in 2006 AngloGold Ashanti had seen a disturbing regression in that progress in regard to accidents on its South African mines and that these reversals had deepened the company's determination to regain the trend evident over the past 10 years.

In total, 37 people died as a result of injuries sustained at work at AngloGold Ashanti during 2006, 32 of these deaths at the South African operations. In 2005, 25 employees lost their lives in work-related accidents, 17 of whom were in South Africa. Comparing the fatal injury frequency rate (FIFR) year-on-year shows a significant increase in the frequency of fatal accidents in the South Africa operations, from 0.17 in 2005 to 0.35 in 2006.

Half of the fatal accidents (16) in the region were at the TauTona mine near Carletonville

*(See*

*case*

*study: Mining plan at TauTona changed in the interests of safety at*

*www.aga-reports.com/06/TauTona-safety.htm*), 12 of which were attributable to seismic falls of ground, two to gravity-related falls of ground and the remaining two to other causes. (Falls of

**afety review at South African operations**

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*\*Bobby Godsell was speaking at the International Council on Mining & Metals (ICMM) conference*