VISTEON CORP Form PREM14A March 05, 2015 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the

Securities Exchange Act of 1934

Filed by the Registrant x Filed by a party other than the Registrant "

Check the appropriate box:

- x Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14-a6(e)(2))
- " Definitive Proxy Statement
- " Definitive Additional Materials
- " Soliciting Material Pursuant to § 240.14a-12

VISTEON CORPORATION

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):	

X

No	fee required.
Fee	computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
1.	Title of each class of securities to which transaction applies: Not applicable.
2.	Aggregate number of securities to which transaction applies: Not applicable.
3.	Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
	Solely for purposes of calculating the filing fee, the registrant estimates a purchase price of \$3,479,828,420, based on a fixed purchase price of KRW2,853,360,000,000 and \$950,000,000 in the aggregate, minus an estimated amount for the 2014 dividend
	payable on the HVCC shares to be sold (which dividend will be retained by Visteon) and the securities transaction tax arising from the sale of our HVCC shares pursuant to the Securities Transaction Tax Law of Korea and using an USD:KRW exchange rate of 1:1,100.77. The filing fee was calculated by multiplying the proposed cash payment to be received by the registrant by 0.0001162.
	1.1,100.77. The filling fee was calculated by indulplying the proposed cash payment to be received by the registrant by 0.0001102.
4.	Proposed maximum aggregate value of transaction: \$3,479,828,420
5.	Total fee paid: \$404,357
Fee	e paid previously with preliminary materials.
	eck box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee s paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
1.	Amount Previously Paid:
2.	Form, Schedule or Registration Statement No.:

3. Filing Party:

4. Date Filed:

PRELIMINARY PROXY STATEMENT SUBJECT TO COMPLETION

DATED MARCH 5, 2015

Dear Visteon Stockholder,

You are cordially invited to attend a special meeting of stockholders of Visteon Corporation to be held on [], 2015 at Grace Lake Corporate Center, One Village Center Drive, Van Buren Township, Michigan 48111, at [], local time.

On December 17, 2014, Visteon Corporation and its wholly owned subsidiary, VIHI, LLC (collectively, Visteon) entered into a Share Purchase Agreement (the Share Purchase Agreement) with Hahn & Co. Auto Holdings Co., Ltd. (Hahn) and Hankook Tire Co., Ltd. (Hankook and, together with Hahn, Purchasers). Pursuant to the Share Purchase Agreement, Visteon has agreed to sell to Purchasers all of its shares of Halla Visteon Climate Control Corporation, a Korean corporation (HVCC), which constitute approximately seventy percent (70%) of the outstanding shares of HVCC (the sale of our HVCC shares), for KRW52,000 per share, less the amount of the 2014 dividend payable on the HVCC shares to be sold, which dividend will be retained by Visteon.

The sale of our HVCC shares may constitute a sale of substantially all of Visteon s assets within the meaning of the General Corporation Law of the State of Delaware, and accordingly, at the special meeting of stockholders, Visteon will ask you to consider and vote upon a proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. In addition, if there are insufficient votes at the time of the special meeting to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, Visteon will ask you to consider and vote upon a proposal to adjourn the special meeting to solicit additional proxies. The General Corporation Law of the State of Delaware does not provide for stockholder appraisal or dissenters—rights in connection with the types of actions contemplated under the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, or the proposal to adjourn the special meeting. You will also be asked to consider and vote upon a non-binding, advisory proposal to approve compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares.

At the special meeting, you will be asked to consider and vote upon the following proposals:

- 1. To authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, as more fully described in the enclosed proxy statement;
- 2. To approve one or more adjournments of the special meeting to a later date or dates if necessary or appropriate to solicit additional proxies if there are insufficient votes at the time of the special meeting to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares;
- To consider and vote on the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares contemplated by the Share Purchase Agreement; and
- 4. To transact such other business as may properly come before the special meeting and any postponements or adjournments thereof. Visteon s Board of Directors, after considering factors more fully described in the enclosed proxy statement, determined that the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, are fair to, advisable, expedient and in the best interests of Visteon and its stockholders and

approved, adopted and authorized the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. The Board of Directors recommends that you vote (i) FOR the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, (ii) FOR the proposal to approve one or more adjournments of the special meeting, if necessary or appropriate, to solicit additional proxies if there are insufficient votes at the time of the special meeting to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares and (iii) FOR the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares.

The enclosed proxy statement provides detailed information about the special meeting, the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. A copy of the Share Purchase Agreement is attached as *Annex A* to the proxy statement. The proxy statement also describes the actions and determinations of our Board of Directors in connection with its evaluation of the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. We encourage you to read the proxy statement and its annexes, including the Share Purchase Agreement, carefully and in their entirety. You may also obtain more information about Visteon from documents we file with the U.S. Securities and Exchange Commission from time to time.

Whether or not you plan to attend the special meeting in person, please complete, sign, date and return, as promptly as possible, the enclosed proxy card in the accompanying prepaid reply envelope or grant your proxy electronically over the Internet or by telephone. If you attend the special meeting and vote in person by ballot, your vote will revoke any proxy that you have previously submitted. If you hold your shares in street name, you should instruct your broker, bank or other nominee how to vote in accordance with the voting instruction form you will receive from your broker, bank or other nominee.

Your vote is very important, regardless of the number of shares that you own. We cannot consummate the sale of our HVCC shares unless the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, is approved by the affirmative vote of the holders of a majority of the outstanding shares of our common stock. The failure of any stockholder to submit a signed proxy card, to grant a proxy electronically over the Internet or by telephone or to vote in person by ballot at the special meeting, will have the same effect as a vote AGAINST the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. If you hold your shares in street name, the failure to instruct your broker, bank or other nominee on how to vote your shares will have the same effect as a vote AGAINST the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares.

If you have any questions or need assistance voting your shares of our common stock, please contact Georgeson Inc., our proxy solicitor, by calling (800) 676-0194 toll-free.

On behalf of our Board of Directors, I thank you for your support and appreciate your consideration of this matter.

Sincerely,

Francis M. Scricco Chairman of the Board of Directors

Neither the U.S. Securities and Exchange Commission nor any state securities regulatory agency has approved or disapproved the Share Purchase Agreement or the transactions contemplated thereby, including the sale of our HVCC shares, or determined if the information contained in this document is accurate or adequate. Any representation to the contrary is a criminal offense.

The accompanying proxy statement is dated [], 2015 and, together with the enclosed form of proxy card, is first being mailed to stockholders of Visteon on or about [], 2015.

2

PRELIMINARY PROXY STATEMENT SUBJECT TO COMPLETION DATED MARCH 5, 2015

NOTICE OF SPECIAL MEETING OF STOCKHOLDERS

YOUR VOTE IS VERY IMPORTANT, PLEASE VOTE YOUR SHARES PROMPTLY.

Notice is hereby given that a special meeting of stockholders of Visteon Corporation, a Delaware corporation, will be held on [], 2015 at Grace Lake Corporate Center, One Village Center Drive, Van Buren Township, Michigan 48111, at [], local time, for the following purposes:

- 1. To consider and vote on the proposal to authorize the Share Purchase Agreement, dated as of December 17, 2014, by and among Visteon Corporation, VIHI, LLC, a wholly owned subsidiary of Visteon Corporation, Hahn & Co. Auto Holdings Co., Ltd. and Hankook Tire Co., Ltd. (the Share Purchase Agreement), and the transactions contemplated thereby, including the sale of the shares of Halla Visteon Climate Control Corporation, a Korean corporation (HVCC) owned by VIHI, LLC, as more fully described in the enclosed proxy statement (a copy of the Share Purchase Agreement is attached as Annex A to the proxy statement);
- 2. To consider and vote on the proposal to approve one or more adjournments of the special meeting to a later date or dates if necessary or appropriate to solicit additional proxies if there are insufficient votes at the time of the special meeting to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares;
- 3. To consider and vote on the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares contemplated by the Share Purchase Agreement; and
- 4. To transact such other business as may properly come before the special meeting and any postponements or adjournments thereof. The affirmative vote of the holders of a majority of the outstanding shares of our common stock entitled to vote thereon is required to approve the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. The affirmative vote of a majority of our shares of common stock represented at the special meeting, either in person or by proxy, and entitled to vote thereon, whether or not a quorum is present, is required to approve the proposal to approve one or more adjournments of the special meeting. The affirmative vote of a majority of the shares of our common stock represented at the special meeting, either in person or by proxy, and entitled to vote thereon is required to approve the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares. The failure of any stockholder of record to submit a signed proxy card, grant a proxy electronically over the Internet or by telephone or to vote in person by ballot at the special meeting will have the same effect as a vote AGAINST the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, but will not have any effect on the adjournment proposal or the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares. If you hold your shares in street name, the failure to instruct your broker, bank or other nominee on how to vote your shares will have the same effect as a vote AGAINST the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, but will not have any effect on th

Table of Contents

proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares. Abstentions will have the same effect as a vote AGAINST the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, the adjournment proposal and the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares.

Only stockholders of record as of the close of business on [], 2015, the record date for the special meeting, are entitled to notice of the special meeting and to vote at the special meeting or at any adjournment or postponement thereof. A list of stockholders entitled to vote at the special meeting will be available in our offices located at One Village Center Drive, Van Buren Township, Michigan 48111, during regular business hours for a period of at least ten days before the special meeting and at the place of the special meeting during the special meeting.

No appraisal or dissenters—rights are available to our stockholders under the General Corporation Law of the State of Delaware or our certificate of incorporation or bylaws in connection with the authorization of the Share Purchase Agreement or the transactions contemplated thereby, including the sale of our HVCC shares.

Visteon s Board of Directors recommends that you vote (i) FOR the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, (ii) FOR the proposal to approve one or more adjournments of the special meeting, if necessary or appropriate, to solicit additional proxies if there are insufficient votes at the time of the special meeting to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares and (iii) FOR the proposal to approve, by non-binding, advisory vote, compensation that will or may become payable by Visteon to its named executive officers in connection with the sale of our HVCC shares.

By Order of the Board of Directors,

Francis M. Scricco Chairman of the Board of Directors

Dated: [], 2015

2

YOUR VOTE IS IMPORTANT

WHETHER OR NOT YOU EXPECT TO ATTEND THE SPECIAL MEETING IN PERSON, WE ENCOURAGE YOU TO SUBMIT YOUR PROXY AS PROMPTLY AS POSSIBLE (1) BY TELEPHONE, (2) THROUGH THE INTERNET OR (3) BY MARKING, SIGNING AND DATING THE ENCLOSED PROXY CARD AND RETURNING IT IN THE POSTAGE-PAID ENVELOPE PROVIDED. You may revoke your proxy or change your vote at any time before the special meeting. If your shares are held in the name of a broker, bank or other nominee, please follow the instructions on the voting instruction card furnished to you by such broker, bank or other nominee, which is considered the stockholder of record, in order to vote. As a beneficial owner, you have the right to direct your broker, bank or other nominee on how to vote the shares in your account. Your broker, bank or other nominee cannot vote on any of the proposals, including the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, without your instructions.

If you fail to return your proxy card, grant your proxy electronically over the Internet or by telephone or vote by ballot in person at the special meeting, your shares will not be counted for purposes of determining whether a quorum is present at the special meeting. If you are a stockholder of record, voting in person by ballot at the special meeting will revoke any proxy that you previously submitted. If you hold your shares through a broker, bank or other nominee, you must obtain from such broker, bank or other nominee a valid proxy issued in your name in order to vote in person at the special meeting.

We encourage you to read the accompanying proxy statement, including all documents incorporated by reference into the accompanying proxy statement, and its annexes carefully and in their entirety. If you have any questions concerning the Share Purchase Agreement or the transactions contemplated thereby, including the sale of our HVCC shares, the special meeting or the accompanying proxy statement, would like additional copies of the accompanying proxy statement or need help voting your shares of common stock, please contact our proxy solicitor: Georgeson Inc., by calling (800) 676-0194 toll-free.

3

TABLE OF CONTENTS

	Page
<u>SUMMARY</u>	1
Parties to the Share Purchase Agreement	1
The Sale of our HVCC shares	2
Purchase Price	2
Use of Proceeds of the Sale of our HVCC shares	2
When the Sale of our HVCC shares is Expected to be Completed	2
Vote Required for Authorization of the Share Purchase Agreement and the Transactions Contemplated thereby, including the Sale of	
our HVCC shares, and Adjournment of the Special Meeting	2
Reasons for the Sale of our HVCC shares	2
Interests of the Directors and Executive Officers in the Sale of our HVCC Shares	3
Opinion of UBS as Financial Advisor to Visteon	3
Opinion of Rothschild as Financial Advisor to Visteon	4
Governmental and Regulatory Approvals	4
Material U.S. Federal Income Tax Consequences	4
Nature of Our Business Following the Sale of our HVCC shares	4
Terms of the Share Purchase Agreement	4
Solicitations of Other Offers	5
Adverse Recommendation Changes	6
Financing -	7
Conditions to Closing	8
Termination of the Share Purchase Agreement	8
Termination Fees	10
Expense Reimbursement	10
<u>Indemnification</u>	10
Appraisal or Dissenters Rights	10
The Special Meeting	10
Recommendation of Our Board of Directors	12
Solicitation of Proxies	12
QUESTIONS AND ANSWERS	14
Questions and Answers About the Sale of our HVCC shares	14
Questions and Answers about the Special Meeting	15
CAUTIONARY STATEMENT REGARDING FORWARD LOOKING STATEMENTS	21
THE SPECIAL MEETING	23
Date, Time and Place	23
Purpose of the Special Meeting	23
Record Date; Shares Entitled to Vote; Quorum	23
Vote Required; Abstentions and Broker Non-Votes	23
Shares Held by Visteon s Directors and Executive Officers	24
Voting of Proxies	24
Revocability of Proxies	25
Board of Directors Recommendation	26
Solicitation of Proxies	26
Anticipated Date of Completion of the Sale of Our HVCC Shares	26
Appraisal or Dissenters Rights	26
Other Matters	26
Householding of Special Meeting Materials	26
THE SALE OF OUR HVCC SHARES	27
Parties to the Share Purchase Agreement	27
Background of the Sale of our HVCC shares	28

Table of Contents

	Page
Reasons for the Sale of our HVCC shares	32
Recommendation of our Board of Directors	36
Effects on Visteon if the Sale of our HVCC shares Is Completed	36
Nature of Our Business Following the Sale of our HVCC shares	36
<u>Use of Proceeds from the Sale of our HVCC shares</u>	36
Effects on Visteon if the Sale of our HVCC shares Is Not Completed	36
Selected Unaudited Projected Financial Information	37
Opinion of UBS as Financial Advisor to Visteon	38
Opinion of Rothschild as Financial Advisor to Visteon	43
Interests of the Directors and Executive Officers in the Sale of our HVCC shares	49
<u>Financing</u>	54
Accounting Treatment of the sale of our HVCC shares	55
Material U.S. Federal Income Tax Consequences	55
Governmental and Regulatory Approvals	57
Other Agreements and Transactions Related to the Sale of our HVCC shares	57
SHARE PURCHASE AGREEMENT	58
The Sale of our HVCC shares	58
Closing	58
Purchase Price	58
Representations and Warranties	59
Covenants of the Parties	62
Adverse Recommendation Changes	66
Stockholders Meeting	67
Financing Efforts	68
Conditions to Closing	70
Termination of the Share Purchase Agreement	72
<u>Termination Fees and Expense Reimbursement</u>	73
<u>Indemnification</u>	75
<u>Expenses</u>	76
<u>Amendment</u>	76
Governing Law	76
UNAUDITED CONDENSED CONSOLIDATED PRO FORMA FINANCIAL STATEMENTS	77
UNAUDITED COMBINED FINANCIAL STATEMENTS OF THE HVCC BUSINESS	85
PROPOSAL 1: AUTHORIZATION OF THE SHARE PURCHASE AGREEMENT AND THE TRANSACTIONS	
CONTEMPLATED THEREBY, INCLUDING THE SALE OF OUR HVCC SHARES	116
The Authorization Proposal	116
No Appraisal or Dissenters Rights	116
Vote Required and Recommendation of the Board of Directors	116
PROPOSAL 2: TO ADJOURN THE SPECIAL MEETING	117
The Adjournment Proposal	117
No Appraisal or Dissenters Rights	117
Vote Required and Recommendation of the Board of Directors	117
PROPOSAL 3: ADVISORY VOTE ON EXECUTIVE COMPENSATION ARRANGEMENTS RELATED TO THE SALE OF OUR	
<u>HVCC SHARES</u>	118
The Non-binding, advisory Proposal	118
Vote Required and Recommendation of the Board of Directors	118
SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT	119
Directors, Nominees and Executive Officers	119
Other Beneficial Owners	120

ii

Table of Contents

	Page
2015 STOCKHOLDER PROPOSALS AND NOMINATIONS	120
WHERE YOU CAN FIND ADDITIONAL INFORMATION	120
Explanatory Note Regarding the Share Purchase Agreement and Other Documents	121
ANNEX A SHARE PURCHASE AGREEMENT	A-1
ANNEX B OPINION OF UBS SECURITIES LLC	B-1
ANNEX C OPINION OF ROTHSCHILD, INC.	C-1

iii

SUMMARY

The following summary highlights selected information from this proxy statement related to the Share Purchase Agreement, dated as of December 17, 2014, by and among Visteon Corporation and VIHI, LLC (VIHI), a wholly owned subsidiary of Visteon Corporation, Hahn & Co. Auto Holdings Co., Ltd. (Hahn) and Hankook Tire Co., Ltd. (Hankook, and together with Hahn, Purchasers) (the Share Purchase Agreement), and the transactions contemplated thereby, including the sale of the shares of Halla Visteon Climate Control Corporation, a Korean corporation (HVCC), owned by VIHI (the sale of our HVCC shares). This summary may not contain all of the information that may be important to you. For a more complete description of the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, Visteon encourages you to read carefully this entire proxy statement and the annexes to this proxy statement, including the Share Purchase Agreement, and the documents we incorporate by reference into this proxy statement, which include important business and financial information about Visteon that has been filed with the U.S. Securities and Exchange Commission (the SEC). You may obtain the documents and information incorporated by reference into this proxy statement without charge by following the instructions in the section entitled Where You Can Find More Information beginning on page [] of this proxy statement. The Share Purchase Agreement is attached as Annex A to this proxy statement.

Except as otherwise specifically noted in this proxy statement or as context otherwise requires, Visteon, we, our, us and similar words in this proxy statement refer to Visteon Corporation, including, in certain cases, our subsidiaries, including VIHI, the record owner of the HVCC shares to be sold pursuant to the Share Purchase Agreement. For the purposes of this proxy statement and the Share Purchase Agreement, the HVCC shares are defined as all outstanding equity interests of HVCC and our HVCC shares are defined as all equity interests in HVCC held by Visteon through its wholly owned subsidiary VIHI.

Parties to the Share Purchase Agreement (page [])

Visteon Corporation

Visteon is a global automotive supplier that designs, engineers and manufactures innovative products for nearly every vehicle manufacturer worldwide. Visteon delivers value for its customers and stockholders through two technology-focused core businesses: vehicle cockpit electronics and thermal energy management. Visteon, through its wholly owned subsidiary VIHI, owns approximately seventy percent (70%) of HVCC, one of only two global full-line automotive thermal management suppliers. With corporate offices in Van Buren Township, Mich. (U.S.); Shanghai, China; and Chelmsford, UK; Visteon has approximately 26,000 employees at facilities in 29 countries.

VIHI, LLC

VIHI is a wholly owned subsidiary of Visteon. VIHI owns approximately seventy percent (70%) of the outstanding equity interests of HVCC. Visteon formed VIHI for the purpose of holding many of its foreign subsidiaries and joint ventures, including HVCC.

Hahn & Co. Auto Holdings Co., Ltd.

Hahn was formed by affiliates of Hahn & Company (Hahn & Co.) principally for the purpose of purchasing our HVCC shares and completing the transactions contemplated by the Share Purchase Agreement, including the related financing transactions.

Hankook Tire Co., Ltd.

Hankook is a global tire manufacturer that supplies original equipment tires to automakers and replacement tires to the replacement tire market globally. In addition to its tire production, Hankook Tire Group (of which Hankook is a member) also supplies batteries and brake pads through its affiliated companies.

1

The Sale of our HVCC shares (page [])

At the closing, upon the terms and subject to the conditions set forth in the Share Purchase Agreement, Visteon and its wholly owned subsidiary VIHI, will sell to Purchasers, and Purchasers will purchase, all 74,720,000 shares of HVCC owned by VIHI, which constitute approximately seventy percent (70%) of the outstanding shares of HVCC. Hahn will purchase 53,913,800 of our HVCC shares (or approximately 72.2% of our HVCC shares) and Hankook will purchase 20,806,200 of our HVCC shares (or approximately 27.8% of our HVCC shares).

Purchase Price (page [])

The purchase price payable by Purchasers to Visteon for the purchase of our HVCC shares is KRW 52,000 per share and in aggregate will consist of KRW2,853,360,000,000 and \$950,000,000, minus (1) the amount of the 2014 dividend payable on the HVCC shares to be sold, which dividend will be retained by Visteon, and (2) the securities transaction tax arising from the sale of our HVCC shares pursuant to the Securities Transaction Tax Law of Korea. Upon written notice, Purchasers may elect to subtract an amount up to \$200,000,000 from the U.S. Dollar portion and add the equivalent amount of KRW to the KRW portion, based on the fixed exchange rate of \$1 to KRW1,086.4. Hahn is obligated to pay approximately 72.2% of the aggregate purchase price and Hankook is obligated to pay approximately 27.8% of the aggregate purchase price.

Use of Proceeds of the Sale of our HVCC shares (page [])

Based on current market conditions, we intend to return approximately \$2.5 billion of cash from the sale of our HVCC shares to Visteon stockholders through a structured series of actions including repurchases of our common stock and a special dividend which could include a large return of capital as a primary component. We intend to use the remaining net proceeds from the sale of our HVCC shares for general corporate purposes, which may include repayment of indebtedness, investments in restructuring and value-accretive investments to support the continued expansion of our cockpit electronics and connected car business. There can be no assurance that we will return such cash to Visteon stockholders or, if we do, the timing of such cash return.

When the Sale of our HVCC shares is Expected to be Completed (page [])

Assuming timely satisfaction or waiver of necessary closing conditions, including the approval by our stockholders of the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, and the approval or expiration or termination of waiting periods (including any extensions thereof) required to be obtained or to have occurred under the antitrust or competition laws of certain applicable jurisdictions, we anticipate the transactions contemplated by the Share Purchase Agreement, including the sale of our HVCC shares, will be completed in the first half of 2015.

Vote Required for Authorization of the Share Purchase Agreement and the Transactions Contemplated thereby, including the Sale of our HVCC shares, and Adjournment of the Special Meeting (page [])

The affirmative vote of the holders of a majority of the outstanding shares of our common stock entitled to vote thereon is required to approve the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares. The affirmative vote of a majority of our shares of common stock represented at the special meeting, either in person or by proxy, and entitled to vote thereon, whether or not a quorum is present, is required to approve the proposal to approve one or more adjournments of the special meeting.

Reasons for the Sale of our HVCC shares (page [])

In reaching its determination to enter into the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, our Board of Directors consulted with our management and our legal advisor and financial advisors and considered a number of factors, including alternatives to the sale, the sale process and terms, and the opinions of UBS Securities LLC (UBS) and Rothschild Inc. (Rothschild).

Recommendation of Our Board of Directors (page [])

Our Board of Directors, after considering the various factors described in the section entitled The Sale of our HVCC shares Reasons for the Sale of our HVCC shares, determined that the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, are fair to, advisable, expedient and in the best interests of Visteon and its stockholders and approved, adopted and authorized the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares.

OUR BOARD OF DIRECTORS RECOMMENDS THAT YOU VOTE FOR PROPOSAL 1: TO AUTHORIZE THE SHARE PURCHASE AGREEMENT AND THE TRANSACTIONS CONTEMPLATED THEREBY, INCLUDING THE SALE OF OUR HVCC SHARES, FOR PROPOSAL 2: TO ADJOURN THE SPECIAL MEETING, IF NECESSARY OR APPROPRIATE, TO SOLICIT ADDITIONAL PROXIES AND FOR PROPOSAL 3: TO APPROVE, BY NON-BINDING, ADVISORY VOTE, EXECUTIVE COMPENSATION ARRANGEMENTS RELATED TO THE SALE OF OUR HVCC SHARES.

Interests of the Directors and Executive Officers in the Sale of our HVCC Shares (page [])

When considering the recommendation of our Board of Directors to approve the proposal to authorize the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, our stockholders should be aware that some of our directors and executive officers have interests in the sale of our HVCC shares that are different from, or in addition to, the interests of our stockholders generally. Our Board of Directors was aware of and considered these interests to the extent such interests existed at the time, among other matters, in evaluating and overseeing the negotiation of the Share Purchase Agreement, in approving the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, and in recommending that our stockholders approve the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares.

The interests relate to or arise from, among other things: (i) the accelerated vesting of stock options and stock appreciation rights held by certain executive officers; (ii) potential accelerated vesting and/or payout of performance stock units held by certain executive officers if such executive officers is employment were to be terminated following the sale of our HVCC shares; (iii) the potential receipt of severance payments and benefits by executive officers if such executive officer is employment were to be terminated following the sale of our HVCC shares; and (iv) the potential acceleration of deferred compensation and retirement benefits.

Opinion of UBS as Financial Advisor to Visteon (page [])

On December 16, 2014, at a meeting of Visteon s Board of Directors held to evaluate the Share Purchase Agreement and the transactions contemplated thereby, including the sale of our HVCC shares, UBS delivered to Visteon s Board of Directors an oral opinion, which opinion was subsequently confirmed by delivery of a written opinion, dated December 17, 2014, to the effect that, as of that date and based on and subject to various assumptions made, matters considered and limitations described in its written opinion, the purchase price for our HVCC shares to be received by VIHI was fair, from a financial point of view, to Visteon.

The full text of UBS s opinion describes the assumptions made, procedures followed, matters considered and limitations on the review undertaken by UBS. UBS s opinion is attached to this proxy statement as *Annex B* and is incorporated into this proxy statement by reference. The summary of UBS s opinion in this proxy statement is qualified in its entirety by reference to the full text of UBS s written opinion. Holders of Visteon common stock are encouraged to read UBS s opinion carefully in its entirety. UBS s opinion was provided for the benefit of Visteon s Board of Directors (in its capacity as such) in connection with, and for the purpose of, its evaluation of the purchase price for our HVCC shares from a financial point of view, and does not address any other aspect of the Share Purchase Agreement or any related transaction, including the sale of our HVCC shares. UBS s opinion does not address the relative merits of the sale of our HVCC shares as compared to other business strategies or transactions that might be available with respect to Visteon or Visteon s underlying business decision to effect the sale of our HVCC shares. UBS s opinion does not constitute a recommendation to any stockholder of Visteon as to how such stockholder should vote or act with respect to the sale of our HVCC shares.

Opinion of Rothschild as Financial Advisor to Visteon (page [])

In connection with the sale of our HVCC shares, Visteon s Board of Directors received a written opinion from Visteon s financial advisor, Rothschild, to the effect that, as of December 16, 2014, and based upon and subject to the assumptions made, procedures followed, matters considered and limitations on the review undertaken by Rothschild, the purchase price to be paid by Purchasers to VIHI pursuant to the Share Purchase Agreement was fair, from a financial point of view, to Visteon, as described below under The Sale of our HVCC shares Opinion of Rothschild as Financial Advisor to Visteon .

The full text of Rothschild s written opinion dated December 16, 2014, which describes the assumptions made, procedures followed, matters considered and limitations on the review undertaken, is attached to this proxy statement as Annex C and is incorporated into this proxy statement by reference. We encourage you to read this opinion carefully and in its entirety. This summary is qualified in its entirety by reference to the full text of such opinion. Rothschild s opinion was provided for the benefit of Visteon s Board of Directors, solely in its capacity as such, in connection with its evaluation of the sale of our HVCC shares. Rothschild s opinion should not be construed as creating any fiduciary duty on Rothschild s part to any party. Rothschild s opinion was limited to the fairness from a financial point of view, to Visteon, on the date of the opinion, of the purchase price to be paid by Purchasers to VIHI pursuant to the Share Purchase Agreement, and Rothschild expressed no opinion as to the merits of the underlying decision which Visteon may, or Visteon may cause VIHI or HVCC to, make to engage in the sale of our HVCC shares or any alternative transaction. Rothschild s opinion did not constitute a recommendation to Visteon s Board of Directors, the members or the board of managers of VIHI or the board of directors of HVCC, as to whether to authorize the Share Purchase Agreement or the transactions contemplated thereby, including the sale of our HVCC shares. In addition, Rothschild did not express any opinion or view with respect to, (i) the adjustments with respect to the purchase price as set forth in Section 1.02(b) of the Share Purchase Agreement, (ii) the fairness to, or any other consideration of, any holders of shares of HVCC other than VIHI or the holders of any other class of securities, or creditors or other constituencies of Visteon, VIHI or HVCC, or (iii) the fairness of the amount or nature of any compensation to be paid or payable to any of the officers, directors or employees of Visteon, VIHI or HVCC, or any class of such persons, whether relative to the purchase price pursuant to the Share Purchase Agreement or otherwise.

Governmental and Regulatory Approvals (page [])

Under the Share Purchase Agreement, the obligations of each party to consummate the transactions contemplated thereby, including the sale of our HVCC shares, is subject to the approval or expiration or termination of waiting periods (including any extensions thereof) required to be obtained or to have occurred under the antitrust or competition laws of the following jurisdictions: China, Czech Republic, India, Korea, Russia, Slovakia, Turkey and the United States. As of March 4, 2015, we have received antitrust clearance in the following jurisdictions: Czech Republic, Korea, Russia, Slovakia, Turkey and the United States.

Material U.S. Federal Income Tax Consequences (page [])

The proposed sale of our HVCC shares pursuant to the Share Purchase Agreement is entirely a corporate action. Therefore, such sale, by itself, should not result in the recognition of gain or loss, for U.S. federal income tax purposes, by Visteon s stockholders.

Nature of Our Business Following the Sale of our HVCC shares (page [])

Following the sale of our HVCC shares, we will continue to be a public company and revenues from our remaining businesses, including the cockpit electronics and connected car business, will primarily account for our revenues. The sale of our HVCC shares will not alter the rights, privileges or nature of the outstanding shares of our common stock. A stockholder who owns shares of our common stock immediately prior to the closing of the sale of our HVCC shares will continue to hold the same number of shares of our common stock immediately following the closing.

Terms of the Share Purchase Agreement (page [])

In the Share Purchase Agreement, we make representations and warranties and have agreed to covenants, indemnification obligations and other customary provisions. We encourage you to read this proxy statement carefully

Table of Contents

in its entirety for more detailed information concerning the Share Purchase Agreement, which is attached as *Annex A* to this proxy statement. Please see the sections entitled The Sale of our HVCC shares beginning on page [] and the Share Purchase Agreement beginning on page [] for additional information and a summary of the material terms of the Share Purchase Agreement.

Solicitations of Other Offers (page [])

Go-Shop Period

From the date of the Share Purchase Agreement until 11:59 p.m. (New York time) on January 31, 2015, which period we refer to as the go-shop period, Visteon and its subsidiaries were permitted to, directly or indirectly:

solicit, initiate, encourage and facilitate (publicly or otherwise) any inquiry, discussion, offer, proposal or request that could constitute, or107"), and the Company's stock compensation plans.

Reclassifications

The accompanying consolidated statements of operations and cash flows for the three months ended March 31, 2005 have been reclassified to present Expedia and TV Travel Shop as discontinued operations. See Note 8 for a further description of discontinued operations. Amortization of cable distribution fees, which was reported separately in the accompanying consolidated statement of operations for the three months ended March 31, 2005, has been included in selling and marketing expense to conform with current period presentation. Non-cash compensation expense, which was reported separately in the accompanying consolidated statement of operations for the three months ended March 31, 2005, has been reclassified to conform with current period presentation. See Note 3 for a further description of this reclassification. The accompanying consolidated statement of cash flows for the three months ended March 31, 2005 has also been revised to separately disclose the operating, investing and financing portions of cash flows attributable to the Company's discontinued operations. These amounts had previously been reported on a combined basis as a single amount. In addition, certain other prior period amounts have been reclassified to conform with current period presentation.

NOTE 3 ADOPTION OF SFAS 123R AND STOCK-BASED COMPENSATION

Effective January 1, 2006, the Company adopted the provisions of SFAS 123R and has applied the provisions of SAB 107, regarding the SEC's interpretation of SFAS 123R and the valuation of share-based payments for public companies, in its adoption of SFAS 123R.

The adoption of SFAS 123R did not impact the amount of non-cash stock-based compensation expense recorded in the accompanying consolidated statement of operations for the three months ended March 31, 2006, since the Company had previously adopted the expense recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation" ("SFAS No. 123"). Under the provisions of SFAS No. 123, the Company recognized expense for all stock-based compensation instruments granted or modified on or after January 1, 2003 and provided pro forma information in the notes to its

8

consolidated financial statements to illustrate the effect on net earnings as if all stock-based compensation instruments granted prior to January 1, 2003 were being expensed. On August 9, 2005 the Company began recognizing expense for all stock-based compensation instruments granted prior to January 1, 2003 due to the modification of all such instruments in connection with the Spin-Off. Prior to the adoption of SFAS 123R, the entire tax benefit from stock-based compensation was reported as a component of operating cash flows. Upon the adoption of SFAS 123R, tax benefits resulting from tax deductions in excess of the stock-based compensation cost recognized in the consolidated statement of operations are reported as a component of financing cash flows. This amount totaled \$7.0 million in the three months ended March 31, 2006.

The following table illustrates the effect on net earnings available to common shareholders and net earnings per share as if the fair value-based method had been applied to all outstanding and unvested awards for the three months ended March 31, 2005:

	Three months ended March 31, 2005		
		(In thousands, except per share data)	
Net earnings available to common shareholders, as reported	\$	68,949	
Add: Non-cash stock-based employee compensation expense included in reported net earnings, net of related tax effects Deduct: Total non-cash stock-based employee compensation expense determined under fair value-based method for all awards, net of related tax		30,890	
effects		(32,371)	
Pro forma net earnings available to common shareholders	\$	67,468	
Net earnings per share available to common shareholders:			
Basic as reported	\$	0.20	
Basic pro forma	\$	0.19	
Diluted as reported	\$	0.19	
Diluted pro forma	\$	0.18	

Pro forma information is determined as if the Company had accounted for its employee stock options granted subsequent to December 31, 1994 under the fair market value method. The fair value for these options was estimated at the grant date using a Black-Scholes option pricing model. During the three months ended March 31, 2005, there were no stock options granted by the Company. For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period on a straight-line basis.

IAC currently has a total of sixteen equity based compensation plans under which stock options and other equity awards are outstanding, including plans assumed in acquisitions. During 2005, IAC assumed certain plans in connection with the IAC Search & Media, Inc. (formerly Ask Jeeves, Inc.) and Cornerstone Brands, Inc. acquisitions and terminated certain plans pursuant to which it did not intend to grant further equity awards.

The provisions of these sixteen plans are similar, in that each plan generally has a term of ten years with awards under those plans vesting generally over a four-year period for stock options and over a five-year period for restricted stock units ("RSUs"). Thirteen of the sixteen plans, including those assumed, have no additional stock options or other equity awards available for future grant. The Company intends to grant future awards from the three active plans described below, all of which currently cover outstanding stock options to acquire shares of IAC common stock and RSUs, as well as provide for the future grant of these and other equity awards.

9

The three active plans under which future awards may be granted are: the IAC 2005 Stock and Annual Incentive Plan, the Amended and Restated IAC 2000 Stock and Annual Incentive Plan and the IAC 1997 Stock and Annual Incentive Plan. Under the IAC 2005 Stock and Annual Incentive Plan, the Company was initially authorized to grant stock options, restricted stock and other equity based awards for up to 25,000,000 shares of IAC common stock. IAC's Board of Directors approved and adopted the IAC 2005 Stock and Annual Incentive Plan, effective as of June 7, 2005, subject to approval by IAC's stockholders, which approval was obtained on July 19, 2005. Under IAC's 2000 Stock and Annual Incentive Plan and 1997 Stock and Annual Incentive Plan, the Company is authorized to grant stock options, restricted stock and other equity based awards and the number of shares that remained available for future awards pursuant to the authorizations under each of these plans immediately prior to the reverse stock split and Spin-Off was adjusted to give effect to these transactions, which adjustments are reflected in the information set forth below. All three of the active plans described above authorize the Company to grant awards to its employees, officers, directors and consultants.

In addition, each of the three plans described above has a stated term of ten years and provides that the exercise price of stock options granted will not be less than the market price of the Company's common stock on the date of grant. The plans do not specify grant dates or vesting schedules as those determinations have been delegated to the Compensation/Benefits Committee of IAC's Board of Directors (the "Committee"). Each grant agreement reflects the vesting schedule for that particular grant as determined by the Committee. Stock option awards to date have generally vested in equal annual installments over a four-year period, and RSU awards to date have generally vested in equal annual installments over a five-year period, in each case, from the date of grant.

The following table summarizes non-cash stock-based compensation expense related to stock options, restricted stock and RSUs for the three months ended March 31, 2006 and 2005 which was classified as follows (in thousands):

	Three months ended March 31,			nded	
		2006		2005	
Cost of sales product sales	\$	34	\$	7	
Cost of sales service revenue		1,920		1,161	
Selling and marketing expense		2,138		716	
General and administrative expense		19,836		10,315	
Other operating expense		38		30	
				_	
Non-cash stock-based compensation expense before income taxes		23,966		12,229	
Income tax benefit		(8,229)		(4,194)	
Non-cash stock-based compensation expense after income taxes	\$	15,737	\$	8,035	

The amount of stock-based compensation expense recognized in the consolidated statement of operations is reduced by estimated forfeitures, as the amount recorded is based on awards ultimately expected to vest. The forfeiture rate is estimated at the time of grant and revised, if necessary, in subsequent periods if the actual forfeiture rate differs from the estimated rate, which is based on historical experience.

As of March 31, 2006, there was approximately \$301.7 million of unrecognized compensation cost, net of estimated forfeitures, related to all equity-based awards. This cost is expected to be recognized over a weighted-average period of approximately 3.7 years.

10

Stock Options

A summary of changes in outstanding stock options under the plans under which stock options are outstanding is as follows:

March 31, 2006 Weighted Weighted Average Average Remaining Aggregate Exercise Contractual Intrinsic Shares Price Term Value (Shares and intrinsic value in thousands) Outstanding at beginning of period 31,815 \$ 19.73 Granted or issued, principally, in connection with acquisitions Exercised (2,056)13.47 Forfeited or expired (101)19.69 Outstanding at end of period 29,658 20.16 338,252 4.7 Options exercisable 21,494 16.76 3.3 292,761 Available for grant 15,915

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes option pricing model. During the three months ended March 31, 2006 and 2005, there were no stock options granted by the Company.

The aggregate intrinsic value in the table above represents the total pre-tax intrinsic value (the difference between IAC's closing stock price on the last trading day of the first quarter of 2006 and the exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders had all option holders exercised their options on March 31, 2006. This amount changes based on the fair market value of IAC's stock. The total intrinsic value of stock options exercised during the three months ended March 31, 2006 and 2005 was \$32.9 million and \$4.8 million, respectively.

Cash received from stock option exercises and the related actual tax benefit realized for the three months ended March 31, 2006 were \$27.7 million and \$7.9 million, respectively.

The following table summarizes the information about stock options outstanding and exercisable as of March 31, 2006.

	Options Outstanding				Options Exercisable			
Range of Exercise Prices	Outstanding at March 31, 2006	Weighted Average Remaining Contractual Life in Years		Weighted Average March 31, Exercise Price 2006		Weighted Average Exercise Price		
				(Shares in thousands)				
\$0.00 to \$10.00	3,401	4.8	\$	5.31	2,139	\$	4.29	
\$10.01 to \$20.00	12,832	2.5		11.83	12,261		11.64	
\$20.01 to \$30.00	6,614	6.1		24.99	4,686		25.17	
\$30.01 to \$40.00	4,738	7.6		34.06	1,735		32.35	
\$40.01 to \$50.00	1,934	7.7		47.36	534		45.95	
\$50.01 to \$60.00	76	3.7		51.80	76		51.80	
\$60.01 to \$70.00	10	3.9		68.17	10		68.17	
\$70.01 to \$80.00	5	3.8		72.81	5		72.81	

Edgar Filing: VISTEON CORP - Form PREM14A

	O	ptions Outstanding	Options Exercisable			
\$80.01 to \$90.00	8	3.8	84.18	8	84.18	
\$90.01 to \$105.00	40	3.6	102.09	40	102.09	
	29,658	4.7 \$	20.16	21,494 \$	16.76	
			-			
		11				

Restricted Stock and Restricted Stock Units

RSUs are awards in the form of phantom shares or units, denominated in a hypothetical equivalent number of shares of IAC common stock and with the value of each RSU equal to the fair value of IAC common stock at the date of grant. RSUs may be settled in cash, stock or both, as determined by the Committee at the time of grant. However, under the terms of outstanding IAC RSU awards, at time of vest, all awards to non-U.S. employees are to be settled in cash. The Company follows the guidance of SFAS No. 148, "Accounting for Stock-Based Compensation Transition and Disclosure", and accounts for these awards to non-U.S. employees as liabilities which are marked to market each reporting period through earnings. At March 31, 2006 and December 31, 2005, approximately 0.4 million and 0.3 million international awards were outstanding, respectively. Cash payments related to international awards totaled \$1.8 million and \$2.5 million for the three months ended March 31, 2006 and 2005, respectively. Each RSU grant is subject to service-based vesting, where a specific period of continued employment must pass before an award vests, and certain grants also include performance-based vesting, where certain performance targets set at the time of grant must be achieved before an award vests. The Company recognizes expense for all RSUs granted or modified after January 1, 2003. For RSU grants to U.S. employees, the accounting charge is measured at the grant date as the fair value of IAC common stock and expensed ratably as non-cash compensation over the vesting term. The expense associated with RSU awards to non-U.S. employees is initially measured at fair value at the grant date and expensed ratably, subject to mark-to-market adjustments for changes in the price of IAC common stock, as compensation expense within general and administrative expenses over a period of five years.

Nonvested restricted stock and RSUs as of March 31, 2006 and changes during the three months ended March 31, 2006 were as follows:

	Restricte	Restricted Stock			RSUs			
	Number of shares	Weighted Average Grant Date Fair Value		Number of shares				
			(Shares in the	chousands)				
Outstanding at beginning of period	142	\$	10.76	6,048	\$	28.94		
Granted	200		28.31	3,049		27.83		
Vested	(11)		28.30	(967)		28.28		
Forfeited	(1)		23.64	(82)		28.90		
Outstanding at end of period	330	\$	20.78	8,048	\$	28.61		

The weighted average fair value of restricted stock and RSUs granted during the three months ended March 31, 2006 and 2005 based on market prices of IAC's common stock on the grant date was \$27.85 and \$26.53, respectively. The total intrinsic value of restricted stock and RSUs that vested during the three months ended March 31, 2006 and 2005 was \$29.1 million and \$31.8 million, respectively. The total fair value of restricted stock and RSUs that vested during the three months ended March 31, 2006 and 2005 was \$28.0 million and \$37.5 million, respectively.

12

In connection with the acquisitions of certain of its operating subsidiaries, and the funding of certain start-up businesses, IAC has granted restricted equity in the relevant business to certain members of the business' management. These equity awards vest over a period of years or upon the occurrence of certain prescribed events. When acquiring or funding these entities, IAC has taken a preferred interest in the entity with a face value equal to the acquisition price or its investment cost, which accretes paid-in-kind dividends at a prescribed rate of return. The value of the management equity awards is tied to the value of the common stock, with management as a whole generally receiving a small minority of the total common stock outstanding. Accordingly, these minority interests only have value to the extent the relevant business appreciates at a greater rate than the relevant preferred dividend, but can have significant value in the event of significant appreciation. The interests are ultimately settled through varying put/call arrangements in cash or common stock at the option of IAC, with fair market value determined by negotiation or arbitration. The expense associated with these equity awards is initially measured at fair value at the grant date and is amortized ratably as non-cash compensation over the vesting term.

Effective January 1, 2006, the founder and Chief Executive Officer of LendingTree was promoted to President and Chief Operating Officer of IAC ("COO"). In connection with his promotion, a portion of the COO's existing equity awards were exchanged for IAC restricted shares. The IAC shares will vest if certain service and performance conditions as set by the Committee are met. The total incremental compensation cost resulting from this modification was \$8.7 million which will be recognized over the vesting period. For the three months ended March 31, 2006, \$1.0 million of the incremental compensation cost associated with the modification was recognized in the consolidated statement of operations.

NOTE 4 GOODWILL AND INTANGIBLE ASSETS

The balance of goodwill and intangible assets, net is as follows (in thousands):

	N	March 31, 2006		December 31, 2005		
Goodwill	\$	7,340,713	\$	7,351,700		
Intangible assets with indefinite lives		1,058,299		1,042,558		
Intangible assets with definite lives		474,662		515,630		
			_			
Total goodwill and intangible assets, net	\$	8,873,674	\$	8,909,888		

Intangible assets with indefinite lives relate principally to trade names and trademarks acquired in various acquisitions. At March 31, 2006, intangible assets with definite lives relate to the following (in thousands):

	Cost	_	Accumulated Amortization	Net	Weighted Average Amortization Life (Years)
Distribution agreements	\$ 245,071	\$	(190,106)	\$ 54,965	4.9
Purchase agreements	305,295		(172,380)	132,915	6.8
Customer lists	197,484		(81,093)	116,391	7.8
Technology	212,282		(96,347)	115,935	4.3
Merchandise agreements	44,957		(29,612)	15,345	5.6
Other	87,477		(48,366)	39,111	3.9
Total	\$ 1,092,566	\$	(617,904)	\$ 474,662	
		_			

13

At December 31, 2005, intangible assets with definite lives relate to the following (in thousands):

	Cost	Accumulated Amortization	Net	Weighted-Average Amortization Life (Years)
Distribution agreements	\$ 244,798	\$ (177,146)	\$ 67,652	5.0
Purchase agreements	304,911	(161,988)	142,923	6.8
Customer lists	197,084	(70,951)	126,133	7.6
Technology	212,282	(84,297)	127,985	4.3
Merchandise agreements	44,957	(27,359)	17,598	5.7
Other	 76,911	(43,572)	33,339	3.1
Total	\$ 1,080,943	\$ (565,313)	\$ 515,630	

Amortization of intangible assets with definite lives is computed on a straight-line basis and based on December 31, 2005 balances for the next five years and thereafter is estimated to be as follows (in thousands):

2006	\$ 161,205
2007	111,528
2008	86,647
2009	66,386
2010	43,730 46,134
2011 and thereafter	46,134
	\$ 515,630

The following table presents the balance of goodwill by segment including changes in the carrying amount of goodwill for the three months ended March 31, 2006 (in thousands):

	_	alance as of nuary 1, 2006	Addit	tions	(I	Deductions)	Ex	oreign change nslation	alance as of arch 31, 2006
Retailing:									
U.S.	\$	2,889,010	\$ 5	54,241	\$	(8,330)	\$		\$ 2,934,921
International		110,090						2,156	112,246
Total Retailing		2,999,100	4	54,241		(8,330)		2,156	3,047,167
Services:									
Ticketing		1,055,346		270		(1,563)		1,648	1,055,701
Lending		516,430		1,338		(1,686)			516,082
Real Estate		66,009		388		(189)			66,208
Teleservices		129,346							129,346
Home Services		101,330		93		(142)			101,281
Total Services		1,868,461		2,089		(3,580)		1,648	1,868,618
Media & Advertising		1,538,998		7,981		(61,351)			1,485,628
Membership &									
Subscriptions:									
Vacations		467,504							467,504
Personals		220,895				(5,365)		(470)	215,060
Discounts		256,742		8		(14)			256,736
Total Membership &									
Subscriptions		945,141		8		(5,379)		(470)	939,300

	lance as of uary 1, 2006	A	dditions	(De	eductions)	Exc	oreign change nslation	alance as of arch 31, 2006
Total	\$ 7,351,700	\$	64,319	\$	(78,640)	\$	3,334	\$ 7,340,713
			14					

Additions principally relate to acquisitions. Deductions principally relate to the establishment of a deferred tax asset related to purchased net operating losses, adjustments to the carrying value of goodwill based upon the finalization of the valuation of intangible assets and their related deferred tax impacts and the income tax benefit realized pursuant to the exercise of stock options assumed in business acquisitions that were vested at the transaction date and are treated as a reduction in goodwill when the income tax deductions are realized.

NOTE 5 PROPERTY, PLANT AND EQUIPMENT

The balance of property, plant and equipment, net is as follows (in thousands):

	Mar	ech 31, 2006	December 31, 2005	
Computer and broadcast equipment	\$	814,791	\$	786,979
Buildings and leasehold improvements		192,537		187,439
Furniture and other equipment		160,006		152,765
Projects in progress		124,944		104,096
Land		20,625		20,620
		1,312,903		1,251,899
Less: accumulated depreciation and amortization		(725,020)		(684,491)
Total property, plant and equipment, net	\$	587,883	\$	567,408

NOTE 6 OPERATING SEGMENTS

The overall concept that IAC employs in determining its operating segments is to present the financial information in a manner consistent with how the chief operating decision maker and executive management view the businesses, how the businesses are organized as to segment management, and the focus of the businesses with regards to the types of products or services offered or the target market. As described in Note 1 and further in Note 8, Expedia, EUVÍA, TV Travel Shop, Styleclick, ECS and Avaltus are presented as discontinued operations and, accordingly, are excluded from the tables below.

During the second quarter of 2005, and in contemplation of the Spin-Off, the chief operating decision maker and executive management realigned how they view the businesses and how the businesses are organized. Accordingly, beginning in the second quarter of 2005, IAC introduced sector reporting that corresponds to the areas of interactivity in which the Company operates and redefined its operating segments to present the results consistent with how the chief operating decision maker and executive management currently view the businesses. Further, during the third quarter of 2005, the chief operating decision maker and executive management realigned how they viewed the Financial Services and Real Estate operating segment, which is included in IAC's Services sector. Accordingly, beginning in the third quarter of 2005, IAC redefined its Financial Services and Real Estate operating segment to present the results of Lending and Real Estate each as a separate operating segment in its Services sector. The segment presentation is as follows: the Retailing sector includes the U.S. and International Retailing operating segments; the Services sector includes the Ticketing, Lending, Real Estate, Teleservices and Home Services operating segments; Media & Advertising is its own sector and operating segment; and the Membership & Subscriptions sector includes the Vacations, Personals and Discounts operating segments. In addition, IAC reports the performance of its Emerging Businesses and corporate expenses. Media & Advertising includes two operating segments, IAC Search & Media and Citysearch, which have been aggregated as one reportable segment in accordance with SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information."

15

As a result of the changes described above, the tables for the three months ended March 31, 2005 have been reclassified to reflect IAC's current sector and segment presentation.

	7	Three months ended March 31,			
		2006		2005	
		(In thousands)			
Revenue:					
Retailing:					
U.S.	\$	673,257	\$	497,956	
International		95,796		100,921	
Total Retailing		769,053		598,877	
Services:					
Ticketing		245,717		211,295	
Lending		113,933		71,948	
Real Estate		11,429		11,853	
Teleservices		97,431		77,138	
Home Services		13,972		7,663	
Total Services		482,482		379,897	
Media & Advertising		117,626		8,992	
Membership & Subscriptions:					
Vacations		81,362		75,020	
Personals		73,270		54,194	
Discounts		23,893		24,587	
Intra-sector elimination		(94)		(27)	
Total Membership & Subscriptions		178,431		153,774	
Emerging Businesses		7,933		3,768	
Intersegment eliminations(a)		(4,947)		(9,163)	
Total	\$	1,550,578	\$	1,136,145	
		Three months ended March			
		2006			
				2005	
		(In	n thousa	ands)	
Operating Income (Loss):					
Retailing:		Φ. 42	(22 1	12.250	
U.S.			622 \$		
International		2,	274	2,473	
Total Retailing		44,	896	45,732	
Services:					
Ticketing			937	40,031	
Lending			050	5,776	
Real Estate			727)	(9,065	
Teleservices			958	4,221	
Home Services		2,	248	2,432	
Total Services			466	43,395	
Media & Advertising		(6,	415)	(978	

		Thi	ree months ended	March 31,
Membership & Subscriptions:				
Vacations			30,133	26,807
Personals			2,017	4,386
Discounts			(15,018)	(13,627)
				_
Total Membership & Subscriptions			17,132	17,566
Emerging Businesses			(5,927)	(2,738)
Corporate and other			(44,441)	(46,658)
Total		\$	73,711 \$	56,319
	16			

Three months ended March 31,

	2006	2005
		(In thousands)
Operating Income Before Amortization(b):		
Retailing:		
U.S.		8,967 \$ 56,491
International	<u> </u>	2,606 2,800
Total Retailing	6	1,573 59,291
Services:		
Ticketing	6	5,834 46,990
Lending		2,888 15,287
Real Estate		5,075) (5,551)
Teleservices		4,958 4,221
Home Services		3,192 2,004
Total Services	8	1,797 62,951
Media & Advertising	1	1,597 (926)
Membership & Subscriptions:		
Vacations	3	6,438 33,112
Personals	,	5,986 5,440
Discounts	(1	3,730) (11,992)
Total Membership & Subscriptions	2	8,694 26,560
Emerging Businesses		5,751) (2,629)
Corporate and other	•	9,730) (33,988)
Total	\$ 15	8,180 \$ 111,259
10tai	\$ 15	8,180 \$ 111,2

Intersegment eliminations relate to services provided between IAC segments and primarily include call center services provided by the Teleservices segment to other IAC segments, including certain of those businesses currently presented in discontinued operations. Revenues generated between IAC continuing operating segments were \$4.9 million and \$2.3 million for the three months ended March 31, 2006 and 2005, respectively. Revenues generated by IAC continuing operating segments from discontinued operating segments were \$0.0 million and \$6.9 million for the three months ended March 31, 2006 and 2005, respectively. These amounts are eliminated in consolidation.

Operating Income Before Amortization is defined as operating income excluding, if applicable: (1) non-cash compensation expense and amortization of non-cash marketing expense, (2) amortization of intangibles and goodwill impairment, (3) pro forma adjustments for significant acquisitions, and (4) one-time items. The Company believes this measure is useful to investors because it represents the consolidated operating results from IAC's segments, taking into account depreciation, which it believes is an ongoing cost of doing business, but excluding the effects of any other non-cash expenses. Operating Income Before Amortization has certain limitations in that it does not take into account the impact to IAC's statement of operations of certain expenses, including non-cash compensation, non-cash marketing expense, and acquisition-related accounting. IAC endeavors to compensate for the limitations of the non-GAAP measure presented by also providing the comparable GAAP measure with equal or greater prominence, financial statements prepared in accordance with generally accepted accounting principles, and descriptions of the reconciling items, including quantifying such items, to derive the non-GAAP measure.

The following table reconciles Operating Income Before Amortization to operating income and net earnings available to common shareholders.

	Three m	Three months ended March 31,		
	2006		2005	
		(In thousa	ands)	
Operating Income Before Amortization	\$ 15	8,180 \$	111,259	
Non-cash compensation expense	(2)	3,966)	(12,229)	
Amortization of non-cash marketing expense	(8,464)		
Amortization of intangibles	(5)	2,039)	(42,711)	
Operating income	7.	3,711	56,319	
Interest income	13	8,960	48,432	
Interest expense	(1:	5,156)	(18,217)	
Equity in income (losses) of unconsolidated affiliates		9,169	(16,686)	
Other income (expense)(a)	(4	4,265)	(594)	
Income tax provision	(3-	4,376)	(41,332)	
Minority interest in income of consolidated subsidiaries		(123)	(607)	
(Loss) income from discontinued operations, net of tax		(737)	44,897	
Preferred dividends			(3,263)	
Net earnings available to common shareholders	\$ 4	7,183 \$	68,949	

(a)
Other income (expense) for the three months ended March 31, 2006 includes a \$5.3 million loss reflecting changes to the fair value of the derivatives that were created in the Spin-Off. In addition, other income (expense) for the three months ended March 31, 2005 includes a \$16.7 million gain on the sale of the Company's minority interest share in the Italian home shopping operations, partially offset by \$15.0 million of realized losses on marketable securities.

The Company maintains operations in the United States, Germany, the United Kingdom, Canada and other international territories. Geographic information about the United States and international territories is presented below.

		Three months ended March 31,			
		2006		2005	
		(In thousands)			
Revenue					
United States	\$	1,332,896	\$	950,844	
All other countries		217,682		185,301	
	\$	1,550,578	\$	1,136,145	
	M	arch 31, 2006	Dec	cember 31, 2005	
		(In tho	ısands)		
Long-lived assets					
United States	\$	571,651	3	560,201	
All other countries		37,063		36,475	

March 31, 2006	D	ecember 31, 2005
\$ 608,714	\$	596,676

18

NOTE 7 RECONCILIATION OF NON-GAAP MEASURE

The following table reconciles Operating Income Before Amortization to operating income (loss) for the Company's operating segments and to net earnings available to common shareholders in total (in millions, rounding differences may occur):

For the three months ended March 31, 2006:

	For the three months ended March 31, 2000:							
	Iı E	erating ncome Before ortization	e Non-cash of non-cash compensation marketing			Amortization of intangibles	Operating income (loss)	
Retailing:								
U.S.	\$	59.0	\$ (0.8)	\$	\$	(15.5)	\$ 42	2.6
International		2.6				(0.3)	2	2.3
Total Retailing		61.6	(0.8))		(15.8)	44	4.9
Services:								
Ticketing		65.8				(6.9)	58	8.9
Lending		12.9	1.2			(5.0)		9.1
Real Estate		(5.1)	0.6			(2.3)	(6	6.7)
Teleservices		5.0						5.0
Home Services		3.2	(0.2)	1		(0.8)		2.2
Total Services		81.8	1.6			(15.0)	65	8.5
Media & Advertising		11.6	1.0	(5	5)	(12.5)		6.4)
Membership & Subscriptions:		11.0		(3	5)	(12.3)	((J. 4)
Vacations		36.4				(6.3)	3(0.1
Personals		6.0		(3	0)	(1.0)		2.0
Discounts		(13.7)		(3	.0)	(1.3)		5.0)
								_
Total Membership & Subscriptions		28.7		(3	.0)	(8.6)		7.1
Emerging Businesses		(5.8)				(0.1)		5.9)
Corporate and other		(19.7)	(24.7)				(44	4.4)
Total	\$	158.2	\$ (24.0)	\$ (8	5) \$	(52.0)	73	3.7
Other income, net							8	8.7
T							-	_
Earnings from continuing operations	before inc	ome taxes a	nd minority interest					2.4
Income tax provision								4.4)
Minority interest in income of consol	idated sub	sidiaries					((0.1)
Earnings from continuing operations							47	7.9
Loss from discontinued operations, no	et of tax						((0.7)
Earnings before preferred dividends Preferred dividends							47	7.2
Net earnings available to common sha	areholders	S					\$ 47	7.2

⁽A)

Non-cash compensation expense includes \$2.0 million, \$2.2 million and \$19.8 million which is included in cost of sales, selling and marketing expense and general and administrative expenses, respectively, in the accompanying consolidated

statement of operations.

19

For the three months ended March 31, 2005:

	0	onotin a		A out!4!	ion.				
	Iı E	erating ncome Sefore ortization	Non-cash compensation expense(B)	Amortizati of non-cas marketin expense	sh Amo g	Amortization of intangibles		Operating income (loss)	
Retailing:									
U.S.	\$	56.5	\$	\$	\$	(13.2)	\$	43.3	
International		2.8				(0.3)		2.5	
Total Retailing		59.3				(13.6)		45.7	
Services:						,			
Ticketing		47.0				(7.0)		40.0	
Lending		15.3	(0.	5)		(9.0)		5.8	
Real Estate		(5.6)	(0.	2)		(3.3)		(9.1)	
Teleservices		4.2						4.2	
Home Services		2.0	1.	2		(0.7)		2.4	
Total Services		63.0	0.	4		(20.0)		43.4	
Media & Advertising		(0.9)	0.	•		(0.1)		(1.0)	
Membership & Subscriptions:		(0.7)				(0.1)		(1.0)	
Vacations		33.1				(6.3)		26.8	
Personals		5.4				(1.1)		4.4	
Discounts		(12.0)				(1.6)		(13.6)	
Total Membership & Subscriptions		26.6				(9.0)		17.6	
Emerging Businesses		(2.6)				(0.1)		(2.7)	
Corporate and other		(34.0)	(12.	7)				(46.7)	
Total	\$	111.3	\$ (12.	2) \$	\$	(42.7)		56.3	
Other income, net								12.9	
Earnings from continuing operations l	before inc	ome taxes ar	id minority interest					69.3	
Income tax provision								(41.3)	
Minority interest in income of consoli	dated sub	sidiaries						(0.6)	
Earnings from continuing operations								27.3	
Income from discontinued operations,	net of tax						ĺ	44.9	
Earnings before preferred dividends								72.2	
Preferred dividends								(3.3)	
Net earnings available to common sha	reholders						\$	68.9	

⁽B)

Non-cash compensation expense includes \$1.2 million, \$0.7 million and \$10.3 million which is included in cost of sales, selling and marketing expense and general and administrative expenses, respectively, in the accompanying consolidated statement of operations.

NOTE 8 DISCONTINUED OPERATIONS

In June 2005, IAC sold its 48.6% ownership in EUVÍA (which was previously reported in the International segment of IAC's Retailing sector) for approximately \$204.0 million, which resulted in a pre-tax gain of \$127.1 million and an after-tax gain of \$70.2 million. During the second quarter of 2005, TV Travel Shop ceased the sale of third-party travel products through its broadcast programming. On August 9, 2005, IAC completed the Spin-Off of its travel businesses, including Expedia.com, Hotels.com, Hotwire and TripAdvisor, into an independent public company, Expedia, Inc. Accordingly, discontinued operations in the accompanying consolidated statements of operations and cash flows include Expedia and EUVÍA through March 31, 2005. TV Travel Shop, Styleclick, ECS and Avaltus are presented as discontinued operations in the accompanying consolidated balance sheet and consolidated statements of operations and cash flows for all periods presented.

20

The net revenue and net earnings, net of the effect of any minority interest for the aforementioned discontinued operations, were as follows (in thousands):

	Thr	Three months ended March 31,				
	2	2006		2005		
Net revenue	\$	3	\$	523,880		
(Loss) earnings before income taxes and minority interest	\$	(737)	\$	82,688		
Income tax provision				(34,821)		
Minority interest in income of consolidated subsidiaries				(2,970)		
Net (loss) earnings	\$	(737)	\$	44,897		

NOTE 9 EARNINGS PER SHARE

The following table sets forth the computation of Basic and Diluted GAAP earnings per share. All share information has been adjusted to reflect IAC's one-for-two reverse stock split in August 2005.

	Three months ended March 31,			
	2006		2005	
	(In thousands, except per sha data)			per share
Earnings from continuing operations:				
Numerator:				
Earnings from continuing operations	\$	47,920	\$	27,315
Preferred stock dividends		,		(3,263)
Net earnings from continuing operations available to common shareholders	\$	47,920	\$	24,052
Denominator:				
Basic shares outstanding		319,432		349,251
Dilutive securities including stock options, warrants and restricted stock and share units		17,883		18,423
Denominator for diluted earnings per share weighted average shares(a)		337,315		367,674
Net earnings available to common shareholders:				
Numerator:	Φ.	45.100	Φ.	50.010
Earnings before preferred dividends Preferred stock dividends	\$	47,183	\$	72,212
Preferred stock dividends				(3,263)
Net earnings available to common shareholders	\$	47,183	\$	68,949
Denominator:				
Basic shares outstanding		319,432		349,251
Dilutive securities including stock options, warrants and restricted stock and share units		17,883		18,423
Denominator for diluted earnings per share weighted average shares(a)		337,315		367,674

Three months ended March 31,

Earnings per share:		
Basic earnings per share from continuing operations	\$ 0.15	\$ 0.07
Discontinued operations, net of tax		0.13
		 _
Basic earnings per share from net earnings	\$ 0.15	\$ 0.20
Diluted earnings per share from continuing operations	\$ 0.14	\$ 0.07
Discontinued operations, net of tax		0.12
Diluted earnings per share from net earnings	\$ 0.14	\$ 0.19

(a) Weighted average common shares outstanding include the incremental shares that would be issued upon the assumed exercise of stock options and warrants, the vesting of restricted stock units and

21

the conversion of the Company's preferred stock and Convertible Notes. For the three months ended March 31, 2006 and 2005, approximately 2.0 million and 9.7 million shares, respectively, that could potentially dilute basic earnings per share in the future, were excluded from the calculation of diluted earnings per share because their inclusion would have been anti-dilutive.

NOTE 10 EQUITY INVESTMENTS IN UNCONSOLIDATED AFFILIATES

At March 31, 2006 and December 31, 2005, the Company's equity investments in unconsolidated affiliates totaled \$62.5 million and \$52.3 million, respectively, and is included in "Long-term investments" in the accompanying consolidated balance sheet.

Through June 7, 2005, IAC beneficially owned 5.44% of the partnership common equity of Vivendi Universal Entertainment LLLP ("VUE"), plus certain preferred interests of VUE. This common interest was accounted for using the equity method. On June 7, 2005, the Company sold its common and preferred interests in VUE to NBC Universal for approximately \$3.4 billion in aggregate consideration. Prior to the sale, the statement of operations data related to VUE was historically recorded on a one-quarter lag due to the timing of receiving information from the partnership. During the fourth quarter of 2004, VUE recorded a charge related to asset impairments. Due to the one-quarter lag noted above, IAC recorded its share of the charge in the first quarter of 2005. Equity in losses of VUE recognized in the three months ended March 31, 2005 represents IAC's share in VUE's 2004 fourth quarter results and totaled \$21.2 million.

Summarized financial information for the Company's equity investment in VUE was as follows (in thousands):

	December 31, 2004
Net sales	\$ 2,466,904
Gross profit	426,178
Net loss	(356,154)

Summarized aggregated financial information for the Company's remaining equity investments, including Jupiter Shop Channel (Japan), TVSN (China), TM Mexico, and BET is as follows (in thousands):

Thron	months	andad	March	21
111111111111111111111111111111111111111	IIIOHUIS	enaea	war cu	.71.

	_	2006	2005
Net sales	\$	211,356	\$ 162,065
Gross profit		91,832	63,205
Net income		23,930	12,943

NOTE 11 DERIVATIVE INSTRUMENTS

Derivatives Related to Long-term Debt

IAC's objective in managing its exposure to interest rate risk on its long-term debt is to maintain its mix of floating rate and fixed rate debt within a certain range. IAC's risk management policy enables IAC to manage its exposure to the impact of interest rate changes. As such, from time to time, IAC may enter into interest rate swap transactions designated as fair value hedges with financial institutions to modify the interest characteristics on a portion of its long-term debt. In 2004 and 2003, the Company entered into various interest rate swap agreements related to a portion of its 7.00% Senior Notes due January 15, 2013 (the "2002 Senior Notes"). The interest rate swaps allow IAC to receive fixed rate amounts in exchange for making floating rate payments based on LIBOR, which effectively changes the Company's interest rate exposure on a portion of the debt from fixed to

22

floating. As of March 31, 2006, of the \$750 million total principal amount of the 2002 Senior Notes, the interest rate is fixed on \$400 million and the balance of \$350 million has been swapped to floating based on the spread over 6-month LIBOR. To further manage risk, the Company unwound swap agreements for nominal gains during 2005 and 2004, which are being amortized over the remaining life of the 2002 Senior Notes. The changes in fair value of the interest rate swaps at March 31, 2006 and 2005 resulted in losses of \$17.1 million and \$10.7 million, respectively. The fair value of the contracts has been recorded in the accompanying consolidated balance sheet in "Other non-current assets" with a corresponding offset to the carrying value of the related debt. The derivative gain or loss in the period of change and the offsetting hedged item loss or gain attributable to the hedged risk are recognized in the consolidated statement of operations.

Derivatives Created in the Spin-Off

As a result of the IAC Search & Media, Inc. (formerly Ask Jeeves, Inc.) acquisition, upon conversion of the Ask Zero Coupon Convertible Subordinated Notes due June 1, 2008 (the "Convertible Notes"), holders would receive shares of IAC common stock or the cash equivalent of such shares, at the Company's option. Following the Spin-Off, IAC became obligated to deliver shares of both IAC and Expedia common stock to the holders upon conversion of the Convertible Notes. IAC and Expedia may elect to deliver the cash equivalent in lieu of such shares upon conversion of the Convertible Notes. This obligation represents a derivative liability in IAC's accompanying consolidated balance sheet because it is not denominated solely in shares of IAC common stock. This derivative liability was valued at \$40.8 million at March 31, 2006. Under the separation agreement related to the Spin-Off, Expedia contractually assumed the obligation to deliver shares of Expedia common stock or the cash equivalent of such shares to IAC upon conversion by the holders of the Convertible Notes. This represents a derivative asset in IAC's accompanying consolidated balance sheet valued at \$36.2 million at March 31, 2006. Both of these derivatives are maintained at fair value each reporting period with any changes in fair value reflected in the consolidated statement of operations. The net change in the fair value of these derivatives for the three months ended March 31, 2006 resulted in a net loss of \$5.2 million, which has been recognized in other income (expense) in the accompanying consolidated statement of operations. The derivative asset related to the Convertible Notes is recorded in "Other non-current assets" and the derivative liability related to the Convertible Notes is recorded in "Other long-term liabilities" in the accompanying consolidated balance sheet. At March 31, 2006, the principal amount of the Convertible Notes outstanding was \$45.8 million.

In connection with the acquisitions of Ticketmaster, Hotels.com, and Hotwire.com, IAC assumed a number of warrants that were adjusted to become exercisable for shares of IAC common stock. Following the Spin-Off, IAC remained the contractually obligated party with respect to these warrants and each warrant represents the right to receive upon exercise by the holders thereof that number of shares of IAC common stock and Expedia common stock that the warrant holder would have received had the holder exercised the warrant immediately prior to the Spin-Off. Under the separation agreement related to the Spin-Off, Expedia contractually assumed the obligation to deliver shares of Expedia common stock to IAC upon exercise of these warrants. The last of these warrants expires on May 19, 2010. This obligation of IAC to deliver shares of both IAC and Expedia common stock upon exercise of these warrants created a derivative liability in IAC's accompanying consolidated balance sheet. The contractual obligation of Expedia to deliver shares of Expedia common stock to IAC upon exercise by the warrant holders created a derivative asset in IAC's accompanying consolidated balance sheet. Both of these derivatives are maintained at fair value each reporting period with any changes in fair value reflected in the consolidated statement of operations. The net change in the fair value of these derivatives for the three months ended March 31, 2006 resulted in a net loss of \$0.1 million, which has been recognized in other income (expense) in the accompanying consolidated statement of operations. The derivative asset related to the warrants is recorded in "Other non-current assets" and the derivative liability related to the warrants is recorded in "Other long-term liabilities" in the accompanying consolidated balance sheet. At March 31, 2006, approximately 0.1 million of these warrants were outstanding with a net fair value of approximately \$0.7 million.

23

Derivatives Related to Loans Held for Sale

The Company is exposed to additional risks in connection with the LendingTree Loans mortgage banking operations. LendingTree Loans is exposed to interest rate risk for loans it originates until those loans are sold in the secondary market ("loans held for sale"). The fair value of loans held for sale is subject to change primarily due to changes in market interest rates. LendingTree Loans hedges the changes in fair value of certain loans held for sale primarily by using mortgage forward delivery contracts. These hedging relationships are designated as fair value hedges. The fair value of loans held for sale is determined using current secondary market prices for loans with similar coupons, maturities and credit quality. For loans held for sale that are hedged with forward delivery contracts, the carrying value of the loans held for sale and the derivative instruments are adjusted for the change in fair value during the time the hedge was deemed to be highly effective. The effective portion of the derivative gain or loss as well as the offsetting hedged item loss or gain attributable to the hedged risk are recognized in the statement of operations as a component of revenue. The net of these adjustments represents the ineffective portion of highly effective hedges which is also recorded as a component of revenue. If it is determined that the hedging relationship is not highly effective, hedge accounting is discontinued. When hedge accounting is discontinued, the affected loans held for sale are no longer adjusted for changes in fair value. However, the changes in fair value of the derivative instruments are recognized in current earnings as a component of revenue. The fair value of the derivative instruments is recorded in "Other current assets" and/or "Other accrued liabilities" in the accompanying consolidated balance sheet. For the three months ended March 31, 2006, the Company recognized a less than \$0.1 million loss related to hedge ineffectiveness and a \$0.5 million gain related to changes in the fair value of derivative instruments when hedge accounting is discontinued. For the three months ended March 31, 2005, the Company recognized a \$0.2 million loss related to hedge ineffectiveness and a \$0.9 million loss related to changes in the fair value of derivative instruments when hedge accounting is discontinued.

LendingTree Loans enters into commitments with consumers to originate loans at a locked in interest rate (interest rate lock commitments "IRLCs"). IAC reports IRLCs as derivative instruments in accordance with SEC Staff Accounting Bulletin No. 105, "Application of Accounting Principles to Loan Commitments," and SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities," and determines the fair value of IRLCs using current secondary market prices for underlying loans with similar coupons, maturity and credit quality, subject to the anticipated loan funding probability, or fallout factor. Similar to loans held for sale, the fair value of IRLCs is subject to change primarily due to changes in interest rates and fallout factors. Under LendingTree Loans' risk management policy, LendingTree Loans hedges the changes in fair value of IRLCs primarily by entering into forward delivery contracts which can reduce the volatility of earnings. Both the IRLCs and the related hedging instrument do not qualify for hedge accounting and are recorded at fair value with changes in fair value being recorded in current earnings as a component of revenue in the accompanying consolidated statement of operations. The change in the fair value of these derivative instruments resulted in a gain of \$1.6 million and a loss of \$0.1 million for the three months ended March 31, 2006 and 2005, respectively, which have been reflected in the accompanying consolidated statement of operations. The IRLCs are recorded as a component of "Other current assets" and/or "Other accrued liabilities" in the accompanying consolidated balance sheet. At March 31, 2006, there was \$687.8 million of IRLC's notional value outstanding.

Derivatives Related to Foreign Exchange

IAC's objective in managing its foreign exchange risk is to reduce its potential exposure to the changes that exchange rates might have on its earnings, cash flows and financial position. IAC's primary exposure to foreign currency risk relates to investments in foreign subsidiaries that transact business in a functional currency other than the U.S. dollar, primarily the Euro, British Pound Sterling and

24

Canadian Dollar. The Company is also exposed to foreign currency risk related to its non-U.S. dollar denominated assets and liabilities. As such, from time to time, IAC may enter into forward contracts or swap transactions designated as cash flow hedges with financial institutions to protect against the volatility of future cash flows caused by changes in currency exchange rates in order to reduce, but not always entirely eliminate, the impact of currency exchange rate movements of these local currencies.

During the second quarter of 2003, one of the Company's foreign subsidiaries entered into a five-year foreign exchange forward contract with a notional amount of \$38.6 million, which was used to hedge against the change in value of a liability denominated in a currency other than the subsidiary's functional currency. This derivative contract has been designated as a cash flow hedge for accounting purposes and foreign exchange re-measurement gains and losses related to the contract and liability are recognized each period in the statement of operations and are offsetting. In addition, the remaining effective portion of the derivative gain or loss is recorded in other comprehensive income until the liability is extinguished. The change in fair value of this foreign exchange forward contract at March 31, 2006 and 2005 resulted in unrealized losses of \$5.9 million and \$9.5 million, respectively. There was no ineffectiveness recognized in any period related to this derivative contract as the critical terms of the derivative and hedged liability are identical.

NOTE 12 GUARANTOR AND NON-GUARANTOR FINANCIAL INFORMATION

On July 19, 2005, IAC completed the acquisition of IAC Search & Media, Inc. (formerly Ask Jeeves, Inc.). As part of the transaction, IAC irrevocably and unconditionally guaranteed the Convertible Notes. IAC Search & Media, Inc. is wholly owned by IAC.

The following tables present condensed consolidating financial information as of March 31, 2006 and for the three months ended March 31, 2006 and 2005 for: the guarantor, IAC, on a stand-alone basis; IAC Search & Media, Inc. (since its acquisition on July 19, 2005), on a stand-alone basis; the combined non-guarantor subsidiaries of IAC; and IAC on a consolidated basis.

As of and for the three months ended March 31, 2006:

	 IAC	_	Search & dia, Inc.		Non-Guarantor Subsidiaries		Total Eliminations	(IAC Consolidated
					(In thousands)				
Balance Sheet as of March 31, 2006:									
Current assets	\$ 1,116,390	\$	141,196	\$	2,670,271	\$		\$	3,927,857
Property, plant and equipment, net			47,125		540,758				587,883
Goodwill and intangible assets, net			1,862,948		7,010,726				8,873,674
Investment in subsidiaries	12,252,517		1,204,757		9,785,980		(23,243,254)		
Other non-current assets	194,375		30,749		129,436				354,560
Total assets	\$ 13,563,282	\$	3,286,775	\$	20,137,171	\$	(23,243,254)	\$	13,743,974
Current liabilities	\$ 11,083	\$	49,500	\$	2,084,126	\$		\$	2,144,709
Long-term debt, net of current maturities	732,919		41,020		108,039				881,978
Other long-term liabilities and	,		,		,				,
minority interest	718,604		176,691		549,450				1,444,745
Intercompany liabilities	2,828,134		(65,309))	(2,762,825))			
Interdivisional equity			3,091,320		17,161,494		(20,252,814)		
Shareholders' equity (deficit)	9,272,542		(6,447))	2,996,887		(2,990,440)		9,272,542
Total liabilities and shareholders'									
equity	\$ 13,563,282	\$	3,286,775	\$	20,137,171	\$	(23,243,254)	\$	13,743,974

25

2006:					
Revenue	\$ \$	103,356 \$	1,447,222 \$	\$	1,550,578
Operating expenses		(110,317)	(1,366,550)		(1,476,867
Interest (expense) income, net	(106,721)	81	110,444		3,804
Other income (expense), net	154,749	(927)	41,396	(190,314)	4,904
Income tax benefit (provision)		3,032	(37,408)		(34,376
Minority interest in income of					
consolidated subsidiaries	 (108)		(15)		(123
Earnings (loss) from continuing					
operations	47,920	(4,775)	195,089	(190,314)	47,920
Discontinued operations, net of tax	(737)	() /	(737)	737	(737
Earnings (loss) before preferred					
dividends	47,183	(4,775)	194,352	(189,577)	47,183
Preferred dividends	17,100	(1,770)	17 1,002	(103,077)	.,,100
Net earnings (loss) available to					
			104.252 ¢	(100 555) #	47,183
Statement of cash flows for the three months ended March 31,	\$ 47,183 \$	(4,775)\$	194,352 \$	(189,577) \$	47,163
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by	\$ 47,183 \$	(4,7/5)\$	194,332 \$	(189,577)\$	47,103
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by	\$ (127,410) \$	23,192 \$	214,531 \$	(189,577)\$	110,313
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations					110,313
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations Cash flows provided by (used in) financing activities attributable to	(127,410) \$ (59,252)	23,192 \$ (4,970)	214,531 \$ 138,814		110,313 74,592
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations Cash flows provided by (used in) financing activities attributable to continuing operations	(127,410)\$	23,192 \$	214,531 \$		110,313 74,592
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations Cash flows provided by (used in) financing activities attributable to continuing operations Net cash used in discontinued operations	(127,410) \$ (59,252)	23,192 \$ (4,970)	214,531 \$ 138,814		110,313 74,592 (88,777
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations Cash flows provided by (used in) financing activities attributable to continuing operations Net cash used in discontinued operations Effect of exchange rate changes on cash and cash equivalents	(127,410) \$ (59,252)	23,192 \$ (4,970)	214,531 \$ 138,814 (264,949)		
Statement of cash flows for the three months ended March 31, 2006: Cash flows (used in) provided by operating activities attributable to continuing operations Cash flows (used in) provided by investing activities attributable to continuing operations Cash flows provided by (used in) financing activities attributable to continuing operations Net cash used in discontinued operations Effect of exchange rate changes on	(127,410) \$ (59,252)	23,192 \$ (4,970) (10,490)	214,531 \$ 138,814 (264,949) (981)		110,313 74,592 (88,777

For the three months ended March 31, 2005:

		IAC	IAC Search & Media, Inc.	N	Non-Guarantor Subsidiaries	Total Eliminations	IAC Consolidated
					(In thousands)		
Statement of operations for the three months ended March 31, 2005:							
Revenue	\$		\$	\$	1,136,145	\$	\$ 1,136,145
Operating expenses					(1,079,826)		(1,079,826)
Interest (expense) income, net		(61,959)			92,174		30,215
Other income (expense), net		89,624			56,226	(163,130)	(17,280)
Income tax provision					(41,332)		(41,332)
Minority interest in income of consolidated							
subsidiaries		(350)			(257)		(607)
Earnings from continuing operations		27,315			163,130	(163,130)	27,315
Discontinued operations, net of tax		44,897			44,897	(44,897)	44,897
	_						
Net earnings		72,212			208,027	(208,027)	72,212
Preferred dividends		(3,263)					(3,263)
	_						
Net earnings available to common							
shareholders	\$	68,949	\$	\$	208,027	\$ (208,027)	68,949
	_						
Statement of cash flows for the three							
months ended March 31, 2005:							
Cash flows (used in) provided by operating							
activities attributable to continuing							
operations	\$	(51,646)	\$	\$	87,695	\$	\$ 36,049
Cash flows (used in) provided by investing							
activities attributable to continuing		(20.071)			106 212		167.440
operations Cash flows provided by financing activities		(28,871)			196,313		167,442
attributable to continuing operations		81,845			85,612		167,457
Net cash provided by discontinued		01,043			65,012		107,437
operations					374,084		374,084
Effect of exchange rate changes on cash					27.1,007		21.1,001
and cash equivalents		(1,328)			(9,848)		(11,176)
Cash and cash equivalents at beginning of							
period					999,698		999,698
Cook and each agriculants at and -f	¢		¢	ď	1 722 554	¢ .	1 722 554
Cash and cash equivalents at end of period	\$		\$	\$	1,733,554	Φ	\$ 1,733,554

NOTE 13 SUPPLEMENTAL CASH FLOW INFORMATION

Supplemental Disclosure of Non-Cash Transactions for the three months ended March 31, 2006

For the three months ended March 31, 2006, the Company recognized non-cash compensation expense of \$24.0 million.

For the three months ended March 31, 2006, the Company recognized non-cash marketing expense of \$8.5 million.

For the three months ended March 31, 2006, the Company recognized pre-tax income of \$9.2 million from equity income of unconsolidated affiliates.

For the three months ended March 31, 2006, the Company recognized non-cash revenues of \$1.6 million as a result of deferred revenue recorded in connection with various acquisitions.

In January 2006, \$68.2 million par value of Convertible Notes was converted by the holders. Upon conversion, 2.6 million shares of IAC common stock and 2.6 million shares of Expedia common stock were issued to the holders.

Supplemental Disclosure of Non-Cash Transactions for the three months ended March 31, 2005

For the three months ended March 31, 2005, the Company recognized non-cash compensation expense of \$12.2 million.

For the three months ended March 31, 2005, the Company recognized \$10.4 million of paid-in-kind interest income on the VUE Series A Preferred interest received in connection with the formation of VUE.

For the three months ended March 31, 2005, the Company recognized pre-tax losses of \$16.7 million from equity losses of unconsolidated affiliates, including a loss of \$21.2 million from its common interest in VUE.

For the three months ended March 31, 2005, the Company recognized non-cash revenues of \$2.6 million as a result of deferred revenue recorded in connection with various acquisitions.

Discontinued Operations

Supplemental Disclosure of Non-Cash Transactions for the three months ended March 31, 2005

For the three months ended March 31, 2005, Expedia recognized non-cash marketing expense of \$0.4 million and non-cash compensation expense of \$38.3 million. Amortization of non-cash marketing expense consisted of non-cash advertising secured from Universal Television as part of a transaction with VUE in 2002 and was primarily used for the benefit of Expedia, which ran television advertising primarily on the USA and Sci Fi cable channels without any cash cost.

For the three months ended March 31, 2005, Expedia recognized pre-tax losses of \$0.5 million from equity losses of unconsolidated affiliates.

NOTE 14 RESTRUCTURING CHARGES

As of March 31, 2006 and December 31, 2005, the accrual balance related to restructuring charges was \$2.5 million and \$3.2 million, respectively. The 2006 balance relates primarily to ongoing obligations for facility leases and employee termination agreements, and is expected to be paid out according to the terms of these arrangements.

During the three months ended March 31, 2006, \$0.1 million of reserves were reversed, principally as a result of rent accruals no longer needed, and are included in general and administrative expense in the accompanying consolidated statement of operations. During the three months ended March 31, 2006, the Company made payments of approximately \$0.6 million primarily related to lease obligations for abandoned facilities and employee termination costs.

NOTE 15 INCOME TAXES

In 2006, the Company recorded a tax provision on continuing operations of \$34.4 million which represents an effective tax rate of 42%. The 2006 tax rate is higher than the federal statutory rate of 35% due principally to state taxes, interest on tax contingencies, non-deductible changes in the fair value of the derivatives that were created in the Spin-Off and non-deductible non-cash compensation. In 2005, the Company recorded a tax provision on continuing operations of \$41.3 million which represents an effective tax rate of 60%. The 2005 tax rate is higher than the federal statutory rate of 35% due principally to non-deductible non-cash compensation expense, state taxes and non-deductible transaction expenses related to the Spin-Off.

28

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

GENERAL

Management Overview

IAC/InterActiveCorp operates leading and diversified businesses in sectors being transformed by the internet, online and offline...our mission is to harness the power of interactivity to make daily life easier and more productive for people all over the world. IAC operates a diversified portfolio of specialized and global brands in the following sectors:

Retailing, which includes the U.S. and International reporting segments;

Services, which includes the Ticketing, Lending, Real Estate, Teleservices and Home Services reporting segments;

Media & Advertising; and

Membership & Subscriptions, which includes the Vacations, Personals and Discounts reporting segments.

IAC enables billions of dollars of consumer-direct transactions and advertising for products and services via interactive distribution channels. All references to "IAC," the "Company," "we," "our" or "us" in this report are to IAC/InterActiveCorp.

Prior to the commencement of trading on August 9, 2005, IAC completed the separation of its travel businesses into an independent public company. We refer to this transaction as the "Spin-Off" and to the new company that holds IAC's former travel and travel-related businesses as "Expedia." Immediately prior to the Spin-Off, IAC effected a one-for-two reverse stock split. Since the completion of the Spin-Off:

IAC continues to operate and/or manage its remaining businesses and investments, primarily consisting of the sectors referred to above; and

Expedia consists of the travel and travel-related businesses and investments that IAC operated (other than Interval and TV Travel Shop, which were not spun-off by IAC with Expedia).

In June 2005, the Company sold its 48.6% ownership in EUVÍA. In addition, during the second quarter of 2005, TV Travel Shop ceased operations.

Accordingly, discontinued operations in the accompanying consolidated statements of operations and cash flows include Expedia and EUVÍA through March 31, 2005. TV Travel Shop is presented as a discontinued operation in the accompanying consolidated balance sheet and consolidated statements of operations and cash flows for all periods presented. Further, all IAC common stock share information and related per share prices have been adjusted to reflect IAC's one-for-two reverse stock split.

For a more detailed presentation of the Company's operating businesses, see the Company's annual report on Form 10-K for the year ended December 31, 2005.

29

Results of operations for the three months ended March 31, 2006 compared to the three months ended March 31, 2005

Set forth below are the contributions made by our various sectors, our emerging businesses and corporate expenses to consolidated revenues, operating income and Operating Income Before Amortization (as defined in IAC's Principles of Financial Reporting) for the three months ended March 31, 2006 and 2005 (rounding differences may occur):

	Three months ended March 31,						
		2006	Percentage of total	2005	Percentage of total		
Revenue:							
Retailing	\$	769.1	50%\$	598.9	53%		
Services		482.5	31%	379.9	33%		
Media & Advertising		117.6	8%	9.0	1%		
Membership & Subscriptions		178.4	12%	153.8	14%		
Emerging Businesses		7.9	1%	3.8	0%		
Intersegment eliminations		(4.9)	0%	(9.2)	(1)%		
Total	\$	1,550.6	100%\$	1,136.1	100%		
			Three months en	nded March 3	1,		
		2006	Percentage of total	2005	Percentage of total		
			(Dollars in	millions)			
Operating Income (Loss):							
Retailing		\$ 44.9	61%	\$ 45.7	81%		
Services		68.5	93%	43.4	77%		
Media & Advertising		(6.4)	(9)%	(1.0)	$(2)^{6}$		
Membership & Subscriptions		17.1	23%	17.6	31%		
Emerging Businesses		(5.9)	(8)%	(2.7)	(5)%		
Corporate and other		(44.4)	(60)%	(46.7)	(83)%		
Total		\$ 73.7	100%	\$ 56.3	100%		
			Three months end	ed March 31,			
	-		Percentage		Percentage		
	_	2006	of total	2005	of total		
			(Dollars in n	nillions)			
Operating Income Before Amortization:							
Retailing	\$	61.6	39% 5	59.3	53%		
Services		81.8	52%	63.0	57%		
Media & Advertising		11.6	7%	(0.9)	(1)%		
Membership & Subscriptions		28.7	18%	26.6	24%		
Emerging Businesses		(5.8)	(4)%	(2.6)	(2)%		
Corporate and other		(19.7)	(12)%	(34.0)	(31)%		

Three months ended M	larch 31,
----------------------	-----------

Total	\$ 158.2	100%	\$ 111.3	100%

IAC Consolidated Results

Revenue increased \$414.4 million, or 36%, as a result of revenue increases of \$170.2 million, or 28%, from the Retailing sector, \$108.6 million, or 1208%, from the Media & Advertising sector,

30

\$102.6 million, or 27%, from the Services sector and \$24.7 million, or 16%, from the Membership & Subscriptions sector. The revenue growth from the Retailing and Media & Advertising sectors was driven primarily by the acquisition of Cornerstone Brands on April 1, 2005 and the acquisition of IAC Search & Media (formerly Ask Jeeves, Inc.) on July 19, 2005, respectively. Partially offsetting the growth in the Retailing sector was disappointing merchandising performance at HSN. The increase in the Services sector was driven by higher domestic concert and sporting event ticket sales and further international expansion at our Ticketing segment as well as growth at the Lending segment, particularly from increased originations and sales of loans into the secondary market and growth in the Lending exchange. The growth in Membership & Subscriptions was led by Personals, which increased worldwide subscribers by 23%.

Gross profit increased \$225.4 million, or 45%, reflecting primarily the IAC Search & Media and Cornerstone Brands acquisitions in the Media & Advertising and Retailing sectors, respectively. The increase in gross profit also reflects the results of the Services sector, which were primarily driven by Lending and Ticketing, and to a lesser extent, improved results in the Membership & Subscriptions sector driven by the growth in Personals and Vacations.

Selling and marketing expense increased \$140.7 million, or 77%. As a percentage of revenue, selling and marketing expense increased to 21% for 2006 from 16% in 2005. The increase in selling and marketing expense primarily reflects the impact of the inclusion of Cornerstone Brands and IAC Search & Media in the Retailing and Media & Advertising sectors, respectively, and increases in marketing spending at Lending and Personals. The Lending segment experienced increased marketing expense, with a higher proportion of its advertising spend shifted to online marketing in attempts to drive volume in more difficult mortgage market conditions. In addition, Personals experienced higher marketing expenses relating primarily to the company's launch of its domestic and international offline marketing campaigns in 2006.

General and administrative expense increased \$30.6 million, or 19%, due primarily to the inclusion of the results of Cornerstone Brands and IAC Search & Media in the 2006 results. General and administrative expense also reflects increased employee costs at several operating segments mainly Lending, Personals and Home Services due in part to increases in head count in the second half of 2005 and early 2006. In addition, IAC's general and administrative expense includes non-cash compensation expense of \$19.8 million, which reflects an increase of \$9.5 million, primarily related to unvested stock options assumed in the IAC Search & Media and Cornerstone Brands acquisitions as well as expense associated with equity grants and modifications subsequent to the first quarter of 2005. These expenses were partially offset by the reduction of litigation reserves, the absence of Spin-Off related expenses in 2006, lower professional fees and a favorable settlement of a lawsuit. Effective January 1, 2006, the Company adopted the provisions of Statement of Financial Accounting Standards ("SFAS") No. 123 (revised 2004), "Share-Based Payment" ("SFAS 123R"), using the modified prospective transition method and therefore has not restated results for prior periods. There was no impact to the amount of non-cash stock-based compensation recorded in the consolidated statement of operations for the three months ended March 31, 2006 as a result of adopting SFAS 123R. The Company has been recognizing expense for all stock-based grants since August 9, 2005, in accordance with SFAS No. 123, "Accounting for Stock-Based Compensation", due to the modification resulting from the Spin-Off. The majority of IAC's non-cash compensation expense is reflected in general and administrative expense. As of March 31, 2006, there was approximately \$301.7 million of unrecognized compensation cost, net of estimated forfeitures, related to all equity-based awards, which is expected to be recognized over a weighted average period of 3.7 years.

Other operating expense increased \$10.7 million, or 41%, due primarily to the inclusion of the results of IAC Search & Media in the 2006 results. Other operating expense consists primarily of production and programming costs at the Retailing sector and product development expenses related to the design, development, testing and enhancement of IAC Search & Media's technology.

31

Depreciation expense increased \$8.2 million, or 23%, due primarily to capital expenditures made throughout 2005 and the first quarter of 2006 and various acquisitions, partially offset by certain fixed assets becoming fully depreciated during the period.

Operating Income Before Amortization increased \$46.9 million, or 42%, due primarily to the improved operating results of Ticketing and Vacations and the impact of the Cornerstone Brands and IAC Search & Media acquisitions, offset largely by sales and gross margin declines at HSN and increased marketing spending at Lending and Personals.

Operating income increased \$17.4 million, or 31%, reflecting the increase in Operating Income Before Amortization noted above, partially offset by an increase in total non-cash compensation expense of \$11.7 million, or 96%, as discussed above, an increase in intangible amortization expense of \$9.3 million, or 22%, and an increase in non-cash marketing expense of \$8.5 million. The increase in the amortization of intangibles relates primarily to the acquisitions of IAC Search & Media and Cornerstone Brands. The non-cash marketing expense relates to the use of non-cash advertising secured from NBC Universal as part of the transaction in which IAC sold its partnership interests in Vivendi Universal Entertainment, LLLP ("VUE").

Interest income decreased \$29.5 million in 2006 compared with 2005 primarily as a result of decreased interest income earned on the VUE preferred securities of \$26.7 million as these interests were sold on June 7, 2005. Interest expense decreased \$3.1 million in 2006 compared with 2005 primarily as a result of the prior year including interest expense on the Company's 63/4% Senior Notes which matured November 15, 2005. This decrease in interest expense was partially offset by the impact of higher interest rates on interest rate swap arrangements, interest expense on the New York City Industrial Development Agency Liberty Bonds due September 1, 2035 ("Liberty Bonds") and interest expense on the Ask Zero Coupon Convertible Subordinated Notes due June 1, 2008 (the "Convertible Notes").

Since the Company sold its interests in VUE in June 2005, no equity income from this investment was recorded for the three months ended March 31, 2006. The Company realized \$21.2 million of equity losses from its investment in VUE for the three months ended March 31, 2005. Additionally, in 2006 there was a \$4.7 million increase in equity income of unconsolidated affiliates primarily from HSN International's investment in Jupiter Shop Channel.

Other income (expense) decreased by \$3.7 million due primarily to a \$5.3 million loss related to the change in fair value of the derivatives that were created in the Spin-Off due to IAC's obligation to deliver shares of both IAC and Expedia common stock upon the conversion of the Convertible Notes and the exercise of certain IAC warrants. These derivatives are marked to market each reporting period. Other income (expense) was also impacted in 2005 by a \$16.7 million gain on the sale of our minority interest share in the Italian home shopping operations partially offset by a \$15.0 million other-than-temporary impairment loss on marketable securities. Losses deemed to be other-than-temporary related to marketable securities that were expected to be sold by the Company to fund its cash needs related to: the repurchase of 26.4 million shares of IAC common stock associated with the acquisition of IAC Search & Media; the acquisition of Cornerstone Brands; and the redemption of substantially all of IAC's preferred stock in connection with the Spin-Off.

In 2006, the Company recorded a tax provision on continuing operations of \$34.4 million which represents an effective tax rate of 42%. The 2006 tax rate is higher than the federal statutory rate of 35% due principally to state taxes, interest on tax contingencies, non-deductible changes in the fair value of the derivatives that were created in the Spin-Off and non-deductible non-cash compensation. In 2005, the Company recorded a tax provision on continuing operations of \$41.3 million which represents an effective tax rate of 60%. The 2005 tax rate is higher than the federal statutory rate of 35% due principally to non-deductible non-cash compensation expense, state taxes and non-deductible transaction expenses related to the Spin-Off.

Minority interest in income of consolidated subsidiaries principally represents minority ownership of certain operations within the Retailing, Vacations and Discounts sectors.

32

In June 2005, the Company sold its 48.6% ownership interest in EUVÍA. During the second quarter of 2005, TV Travel Shop ceased the sale of third-party travel products through its broadcast programming. On August 9, 2005, IAC completed the Spin-Off of Expedia to its shareholders. Accordingly, discontinued operations in the accompanying consolidated statements of operations and cash flows include Expedia and EUVÍA through March 31, 2005. TV Travel Shop, Styleclick, ECS and Avaltus are presented as discontinued operations in the accompanying consolidated balance sheet and consolidated statements of operations and cash flows for all periods presented. (Loss) income from these discontinued operations in the first quarter of 2006 and 2005 was \$(0.7) million and \$44.9 million, respectively, net of tax. The 2006 amount is principally due to the losses of TV Travel Shop and the 2005 amount is principally due to the income of Expedia.

In addition to the discussion of consolidated results, the following is a discussion of the results of each sector.

			Three months ended March 31,			
			2006	2005		Growth
		(Do	ollars in milli		ounding differ cur)	ence may
Revenue:						
Retailing:						
U.S.		\$	673.3	\$	498.0	35%
International			95.8		100.9	(5)%
Total Retailing			769.1		598.9	28%
Services:						
Ticketing			245.7		211.3	16%
Lending			113.9		72.0	58%
Real Estate			11.4		11.9	(4)%
Teleservices			97.4		77.1	26%
Home Services			14.0		7.7	82%
Total Services			482.5		379.9	27%
Media & Advertising			117.6		9.0	1208%
Membership & Subscriptions:						
Vacations			81.4		75.0	8%
Personals			73.3		54.2	35%
Discounts			23.9		24.6	(3)%
Intra-sector elimination			(0.1)			248%
Total Membership & Subscriptions			178.4		153.8	16%
Emerging Businesses			7.9		3.8	111%
Intersegment eliminations			(4.9)		(9.2)	46%
Total		\$	1,550.6	\$	1,136.1	36%
	33					

Three months ended March 31,

2005

Growth

2006

		(Dollars in millions, rounding differences may occur)			
Operating Income (Loss):					
Retailing:	Φ 42.6	ф. 42.2	(1) 07		
U.S.	\$ 42.6	\$ 43.3	(1)%		
International	2.3	2.5	(8)%		
Total Retailing	44.9	45.7	(2)%		
Services:					
Ticketing	58.9	40.0	47%		
Lending	9.1	5.8	57%		
Real Estate	(6.7)	(9.1)	26%		
Teleservices	5.0	4.2	17%		
Home Services	2.2	2.4	(8)%		
Total Services	68.5	43.4	58%		
Media & Advertising	(6.4)	(1.0)	(556)%		
Membership & Subscriptions:					
Vacations	30.1	26.8	12%		
Personals	2.0	4.4	(54)%		
Discounts	(15.0)	(13.6)	(10)%		
Total Membership & Subscriptions	17.1	17.6	(2)%		
Emerging Businesses	(5.9)	(2.7)	(117)%		
Corporate and other	(44.4)	(46.7)	5%		
Total	\$ 73.7	\$ 56.3	31%		
Total	Ψ 73.7	ψ 50.5	3170		
	Three r	nonths ended Ma	rch 31,		
	2006	2005	Growth		
		rs in millions, rou ferences may occi			
	diff	erences may occu	ır)		
Retailing: U.S.	diff	erences may occu	ur) 4%		
Retailing:	diff	erences may occu	ır)		
Retailing: U.S. International	diff	\$ 56.5 2.8	4% (7)%		
Retailing: U.S. International Total Retailing	\$ 59.0 2.6	\$ 56.5 2.8	4% (7)%		
Retailing: U.S. International Total Retailing Services:	\$ 59.0 2.6	\$ 56.5 2.8	4% (7)% 4%		
Retailing: U.S. International Total Retailing Services: Ticketing	\$ 59.0 2.6 61.6	\$ 56.5 2.8 59.3	4% (7)% 4%		
Retailing: U.S. International Total Retailing Services: Ticketing Lending	\$ 59.0 2.6 61.6 65.8 12.9	\$ 56.5 2.8 59.3	4% (7)% 4% 40% (16)%		
Retailing: U.S. International Total Retailing Services: Ticketing Lending Real Estate	\$ 59.0 2.6 61.6 65.8 12.9 (5.1	\$ 56.5 2.8 59.3 47.0 15.3) (5.6)	4% (7)% 4% 40% (16)% 9%		
Retailing: U.S. International Total Retailing Services: Ticketing Lending Real Estate Teleservices	\$ 59.0 2.6 61.6 65.8 12.9 (5.1 5.0	\$ 56.5 2.8 59.3 47.0 15.3) (5.6) 4.2	4% (7)% 4% 40% (16)% 9% 17%		
Retailing: U.S. International Total Retailing Services: Ticketing Lending Real Estate	\$ 59.0 2.6 61.6 65.8 12.9 (5.1	\$ 56.5 2.8 59.3 47.0 15.3) (5.6) 4.2	4% (7)% 4% 40% (16)% 9% 17%		
Retailing: U.S. International Total Retailing Services: Ticketing Lending Real Estate Teleservices	\$ 59.0 2.6 61.6 65.8 12.9 (5.1 5.0	\$ 56.5 2.8 59.3 47.0 15.3) (5.6) 4.2 2.0	4% (7)%		

Three months ended March 31,

Media & Advertising	11.6		(0.9)	NM
Membership & Subscriptions:				
Vacations	36.4		33.1	10%
Personals	6.0		5.4	10%
Discounts	(13.7)		(12.0)	(14)%
Total Membership & Subscriptions	28.7		26.6	8%
Emerging Businesses	(5.8)		(2.6)	(119)%
Corporate and other	(19.7)		(34.0)	42%
		_		
Total	\$ 158.2	\$	111.3	42%
		_		
Operating Income Before Amortization as a percentage of revenue	10%		10%	
34				

Refer to pages 46 and 47 for reconciliation by sector of Operating Income Before Amortization to Operating Income.

Retailing

Revenue and Operating Income Before Amortization for the Retailing sector increased in 2006 primarily due to the inclusion of Cornerstone Brands, which was acquired on April 1, 2005. Retailing U.S. also includes HSN, which had disappointing merchandise performance and lower gross margins compared to the prior year period.

U.S.

Revenue grew 35% to \$673.3 million, principally reflecting the inclusion of Cornerstone Brands. Revenue benefited from a 9% increase in average price point and a 26% increase in units shipped, partially offset by a 240 basis point increase in return rates. Excluding the results of Cornerstone Brands, HSN's revenue decreased 3% in 2006 compared with 2005 primarily as a result of a 2% decrease in units shipped and a 220 basis point increase in return rates, partially offset by a 2% increase in average price point. Overall, HSN experienced disappointing merchandising performance, particularly TV sales of products in the Health and Beauty, Home Fashions and Home Hard Goods categories despite double-digit online sales growth at HSN.com. HSN's sales were also adversely impacted by higher overall return rates in several product categories, as well as product mix shifts into categories with generally higher average return rates.

Operating Income Before Amortization grew 4% to \$59.0 million, due primarily to the higher revenue noted above and an increase in gross profit margins of 70 basis points, partially offset by an increase in return rates. Although Retailing U.S. benefited from higher gross margins at Cornerstone Brands, gross margins at HSN, excluding Cornerstone Brands, declined 150 basis points principally due to product margin declines in Ready to Wear and Home Fashions, increased shipping and handling promotions, higher return rates and higher overall freight costs. Higher return rates impact both revenue and gross margins, as higher returns result in higher warehouse processing costs and higher inventory mark-downs for goods that are not resalable at full retail price. The impact of the increase in overall return rates on gross profit was \$8.1 million.

Operating income decreased 1% to \$42.6 million despite the increase in Operating Income Before Amortization described above primarily due to a \$2.3 million increase in the amortization of intangibles primarily from the acquisition of Cornerstone Brands and a \$0.8 million increase in non-cash compensation expense.

The negative trends at HSN experienced in the first quarter have continued into the second quarter. We have taken, and continue to take, steps to address these issues, but given the nature of the retailing business, we do not anticipate an immediate recovery. We expect our Retailing U.S segment to show year-over-year profit declines in the second quarter, with the contraction at HSN outweighing growth at Cornerstone Brands.

International

Revenue decreased 5% to \$95.8 million in U.S. dollars, but grew by 4% excluding the impact of foreign exchange, due to increased sales across most product categories, partially offset by an increase in return rates.

Operating Income Before Amortization and operating income decreased 7% and 8% to \$2.6 million and \$2.3 million, respectively, reflecting the recovery in the prior year of a fully reserved receivable and the unfavorable impact of foreign exchange.

Services

Revenue, Operating Income Before Amortization and operating income for the Services sector increased in 2006, driven primarily by growth at Ticketmaster, due to higher domestic concert and sporting event ticket sales and further international expansion. Lending had significant revenue growth

35

but higher marketing expenses and increased operating costs contributed to a year-over-year decline in Lending's Operating Income Before Amortization.

Ticketing

Revenue grew 16% to \$245.7 million driven by increases in both domestic and international revenue as total worldwide tickets sold increased by 12% to 31.3 million with a 1% higher average revenue per ticket. Domestic revenue increased by 15% due primarily to the strength in the U.S. concert season and solid sporting event ticket sales, which benefited from the return of the NHL, along with a 5% increase in average domestic revenue per ticket. The increase in average domestic revenue per ticket resulted in part from the higher mix of live music and sporting events. International revenue increased by 20%, or 25% excluding the impact of foreign exchange, due primarily to Ticketmaster's purchase of the remaining interest in its Australian joint venture in April 2005, along with increased revenue from Canada. Higher international ticket volume was partially offset by a decrease in average revenue per ticket largely due to the inclusion of Australian results. International acquisitions represented 25% of Ticketing's overall revenue growth.

Operating Income Before Amortization and operating income increased 40% and 47% to \$65.8 million and \$58.9 million, respectively, growing at a faster rate than revenue due primarily to operational efficiencies resulting from increased ticket volume, increased average revenue per ticket and sales distribution efficiencies. In addition, favorably impacting results in the first quarter of 2006 is a \$5.8 million reduction in litigation reserves. These favorable impacts were partially offset by higher domestic ticket royalties as a percentage of revenue and increased costs associated with the development and support of ticketing technology.

Lending

Revenue grew 58% to \$113.9 million, driven primarily by increased loan originations and sales into the secondary market as well as higher revenue per loan sold, increased transmit revenue and increased revenue from settlement services. Revenue from refinance mortgage and home equity loans grew strongly from the prior year period, while revenue from purchase mortgage loans grew at a more moderate pace and continued to decline as a percentage of overall revenue. Revenue from refinance mortgage loans grew as a percentage of overall revenue, despite a declining refinance mortgage market. Revenue growth was hampered by lower close rates, reflecting more difficult mortgage market conditions. The origination and sale of residential real estate loans occurs under two brand names, LendingTree Loans and Home Loan Center, which brand names are collectively referred to in this report as "LendingTree Loans". The dollar value of loans closed by exchange lenders and directly by LendingTree Loans in 2006 increased 12% to \$8.1 billion. This includes refinance mortgages of \$4.7 billion, purchase mortgages of \$1.5 billion and home equity loans of \$1.3 billion.

Operating Income Before Amortization decreased 16% to \$12.9 million in 2006, negatively impacted by a higher than anticipated decline in close rates in a difficult market causing marketing expenses to grow at a faster rate than revenue, and higher costs associated with the origination and sale of loans into the secondary market.

Operating income increased 57% to \$9.1 million in 2006 despite the decrease in Operating Income Before Amortization described above primarily due to a \$4.0 million decrease in amortization of intangibles and a \$1.6 million decrease in non-cash compensation expense.

We have recalibrated our planned marketing and other spending levels based on our first quarter experience, but due to the lag time inherent in such measures, we still expect solid revenue growth in the second quarter with profitability down on a year-over-year basis. For the balance of the year, we expect profit trends to be better than in the first half of the year, though the environment remains dynamic. Overall, market trends remain unpredictable in this business, though we believe adverse

36

conditions provide an opportunity for Lending to gain market share, as we've previously done in contracting markets.

Real Estate

Revenue decreased 4% to \$11.4 million, due to a 15% decrease in closings (in dollars) driven by reduced close rates, partially offset by an increase in subscription revenue from the agent network.

Operating Income Before Amortization loss decreased 9% to a loss of \$5.1 million in 2006 from a loss of \$5.6 million in 2005, primarily reflecting a decrease in marketing expenses partially offset by start-up costs associated with the launch of a brokerage business.

Operating loss decreased 26% to \$6.7 million in 2006 primarily due to the decrease in Operating Income Before Amortization loss described above, a \$1.0 million decrease in amortization of intangibles and a \$0.9 million decrease in non-cash compensation expense.

Teleservices

Revenue grew 26% to \$97.4 million in 2006 driven primarily by growth in new business, as well as existing client programs, both domestically and internationally.

Both Operating Income Before Amortization and operating income increased by 17% to \$5.0 million, although not at the same pace as revenue, due to the margin impact of client mix and increased labor expenses.

Revenue for the three months ended March 31, 2006 and 2005 includes \$3.6 million and \$8.1 million, respectively, for services provided to other IAC businesses, including, in the 2005 period, certain businesses included within discontinued operations.

Home Services

Revenue grew 82% to \$14.0 million due to increased customer service requests and a greater number of service providers in the network.

Operating Income Before Amortization increased 59% to \$3.2 million due primarily to the higher revenue noted above partially offset by higher employee costs from increased headcount and increased marketing costs.

Operating income decreased 8% to \$2.2 million despite the increase in Operating Income Before Amortization discussed above primarily due to a favorable adjustment of \$1.2 million in non-cash compensation expense in 2005.

Media & Advertising

Media & Advertising consists of the results of IAC Search & Media (since its acquisition on July 19, 2005), Citysearch and Evite.

Revenue grew 1208% to \$117.6 million, primarily due to increased revenue from the acquisition of IAC Search & Media as well as increased traffic at Citysearch, which favorably impacted its pay-for-performance revenue.

Operating Income Before Amortization improved to \$11.6 million in 2006 from a loss of \$0.9 million in 2005 primarily driven by the IAC Search & Media acquisition. Additionally, Citysearch continues to benefit from increased revenue which has led to positive Operating Income Before Amortization for the quarter.

Operating loss increased to \$6.4 million in 2006 despite the increase in Operating Income Before Amortization described above primarily due to a \$12.5 million increase in the amortization of intangibles resulting from the IAC Search & Media acquisition as well as a \$5.5 million increase in non-cash marketing expense.

Comparing IAC Search & Media's results on a standalone basis, IAC Search & Media revenue increased 9% compared to the prior year period. Revenue growth was primarily driven by increased

search queries, largely offset by lower revenue per query, as well as declines in non-search advertising revenue. Revenue continues to be impacted by lower revenue per query resulting from the reduced amount of paid advertising on Ask.com that began in August 2005. IAC Search & Media profit margins were also adversely impacted by increased marketing expense associated with its marketing campaign to support the re-branding of the Ask.com website, as well as higher revenue share payments to third party traffic sources and higher other operating expenses.

The Company expects to continue making significant investments in IAC Search & Media in order to enhance its competitive position. Such investments include, but are not limited to, advertising and marketing expense, product development expense, and technology and infrastructure to support Ask.com and its other web properties, as well as the development of an expanded advertising sales infrastructure. IAC Search & Media's profitability over the course of 2006 will depend on how quickly the Company achieves the desired return on these investments, but in any event we do not expect to grow profits this year.

Membership & Subscriptions

Membership & Subscriptions sector results were led by improved revenue growth in Vacations and continued worldwide expansion at the Personals segment.

Vacations

Vacations grew revenue by 8% to \$81.4 million, driven by increased membership revenue, 5% growth in confirmed vacations as compared to the prior year and higher average fees. Total active members increased 5% to 1.8 million.

Operating Income Before Amortization and operating income grew by 10% and 12% to \$36.4 million and \$30.1 million, respectively, due primarily to the higher revenue noted above, and slightly higher gross margins. The increase in gross margins were primarily due to decreased call center costs which is attributable to an increase in online confirmations, partially offset by increased start-up costs associated with its launched online travel and lifestyle membership club. Vacations confirmed online were 24% during 2006 compared with 21% in 2005.

Personals

Revenue grew 35% to \$73.3 million, reflecting a 23% increase in worldwide paid subscribers to 1.3 million and an increase in the average revenue per paid subscriber due to higher package prices implemented in early 2005. International subscribers grew 20% over the prior year period driven by expansion in several markets, most notably in Scandinavia and Spain.

Operating Income Before Amortization increased 10% to \$6.0 million in 2006, growing at a slower rate than revenue due primarily to higher marketing expense both domestically and internationally, intending to benefit future periods, as well as increased operating costs related to Chemistry.com, which launched nationally during this quarter. Operating Income Before Amortization was also negatively impacted by higher employee costs resulting from increased headcount.

Operating income decreased 54% to \$2.0 million despite the increase in Operating Income Before Amortization discussed above primarily due to a \$3.0 million increase in non-cash marketing expense.

Discounts

Revenue decreased 3% to \$23.9 million in 2006 due primarily to disappointing local coupon book sales through schools and community groups, partially offset by higher online and direct sales.

Operating Income Before Amortization loss increased 14% to a loss of \$13.7 million, primarily due to higher advertising and promotional expenses.

Operating loss increased 10% to a loss of \$15.0 million in 2006, primarily due to the decrease in Operating Income Before Amortization noted above, partially offset by a \$0.3 million decrease in amortization of intangibles.

38

Corporate and Other

Corporate operating expenses in 2006 were \$44.4 million compared with \$46.7 million in 2005, of which \$24.7 million and \$12.7 million relate to non-cash compensation expense in 2006 and 2005, respectively. As noted above in the consolidated results, the increase in non-cash compensation expense was principally due to expense related to unvested stock options assumed in the IAC Search & Media and Cornerstone Brands acquisitions, as well as expense associated with equity grants and modifications subsequent to the first quarter 2005. Non-cash compensation expense related to equity awards assumed in acquisitions is recorded over the remaining vesting period of the equity awards and therefore will decline over time as the awards vest. The increase in non-cash compensation expense is more than offset by the absence of transaction expenses and intercompany eliminations related to the Spin-Off of \$12.1 million, lower professional fees and a favorable settlement of a lawsuit.

39

FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

All IAC common stock share information has been adjusted to reflect IAC's one-for-two reverse stock split in August 2005.

As of March 31, 2006, the Company had \$1.1 billion of cash and cash equivalents and restricted cash and cash equivalents and \$1.3 billion of marketable securities, including \$233.4 million in funds representing amounts equal to the face value of tickets sold by Ticketing on behalf of its clients.

As of March 31, 2006, LendingTree Loans had warehouse lines of credit totaling \$1.25 billion, of which \$364.9 million was outstanding. The warehouse lines of credit are used to fund consumer residential loans that are held for sale. Total borrowings under these lines of credit are secured by outstanding mortgage loans held for sale. Interest rates under these lines of credit fall within a range of 30-day LIBOR plus 75 - 100 basis points, depending on the underlying quality of the loans in the borrowing base and the length of time the borrowings remain outstanding, but may exceed this range under certain circumstances. Under the terms of the committed lines of credit, LendingTree Loans is required to maintain various financial and other covenants. The loans are non-recourse to IAC and LendingTree. LendingTree Loans pays a facility fee based on the total amount of the committed lines. As of March 31, 2006, LendingTree Loans had committed lines aggregating \$1.0 billion, of which \$0.5 billion expire on August 31, 2006 and \$0.5 billion expire on August 31, 2007, and uncommitted lines aggregating \$250 million. The committed lines of credit can be canceled at the option of the lender without default upon sixty-to-ninety days notice. LendingTree Loans believes that the availability under these lines is sufficient to fund its operating needs in the foreseeable future and intends to extend the facilities on or prior to expiration. Loans under the warehouse lines of credit are repaid from proceeds from the sale of loans held for sale by LendingTree Loans.

Net cash provided by operating activities attributable to continuing operations was approximately \$110.3 million and \$36.0 million in 2006 and 2005, respectively. Cash provided by operating activities was favorably impacted by higher earnings and non-cash expenses offset by cash used to fund a reduction in accounts payable and accrued liabilities. The comparison of cash provided by operating activities in the prior year period is affected by the net use of \$161.8 million in cash in 2005 to fund the increase in loans held for sale. The net change related to loans held for sale is offset by the net change in the warehouse lines of credit which is included within financing cash flows. The reduction in accounts payable and accrued liabilities in 2006 compared with 2005 reflects cash tax payments made of \$28.3 million in 2006, as compared to a net cash tax refund of \$40.1 million in 2005. There is a seasonal element to the inventory balances at the Retailing sector and the Discounts segment as inventory tends to be higher in the third quarter in anticipation of the fourth quarter selling season. During the three months ended March 31, 2006, inventory, net of reserves, increased by \$5.8 million to \$343.0 million from \$337.2 million at December 31, 2005 due primarily to inventory increases at the Retailing sector and Discounts segment. Cornerstone Brands is historically a user of cash in the first quarter as it builds inventory for the spring selling season and its inclusion in the current period results had a negative impact on cash flows from operations in 2006. The reduced contribution from Ticketing client cash of \$16.7 million in 2006 compared with \$31.9 million in 2005 is primarily due to timing of settlements with clients and in part due to the purchase by Ticketing of the remaining interest in its Australian joint venture in April 2005.

In accordance with the Company's adoption of SFAS 123R, excess tax benefits from stock-based awards of \$7.0 million in 2006 are included as a component of cash flows from financing activities attributable to continuing operations. Excess tax benefits from stock-based awards in 2005 of \$4.2 million were included as a component of cash flows from operating activities attributable to continuing operations. This change in classification negatively impacted the year over year comparison of net cash provided by operating activities attributable to continuing operations in the first quarter. This change in classification will reduce the amounts we report as net cash provided by operating activities attributable to continuing operations and will increase the amount we report as net cash

40

provided by financing activities attributable to continuing operations in 2006. Total cash flow will not be impacted from what would have been reported under the prior accounting rules. The total excess tax benefit from stock-based compensation awards recorded in the year ended December 31, 2005 was \$152.7 million.

Net cash provided by investing activities attributable to continuing operations in 2006 of \$74.6 million primarily resulted from the net proceeds of \$196.6 million related to the maturities and sales of marketable securities, partially offset by acquisitions, net of cash acquired, of \$56.9 million and capital expenditures of \$61.3 million. Cash acquisitions in 2006 primarily relate to Shoebuy.com. Net cash provided by investing activities attributable to continuing operations in 2005 of \$167.4 million primarily resulted from the net proceeds of \$228.9 million related to the maturities and sales of marketable securities, partially offset by capital expenditures of \$37.4 million.

Net cash used in financing activities attributable to continuing operations in 2006 of \$88.8 million was primarily due to the purchase of treasury stock of \$115.7 million and principal payments on long-term obligations of \$10.6 million. These cash outflows were partially offset by the proceeds from the issuance of common stock pursuant to stock option exercises of \$20.4 million, the excess tax benefits from stock-based awards of \$7.0 million and increased net borrowings under various warehouse lines of credit of \$2.6 million at LendingTree Loans. The increased borrowings under the warehouse lines of credit are directly related to the increase in loans held for sale included within cash flows from operations. Net cash provided by financing activities attributable to continuing operations in 2005 of \$167.5 million was primarily due to the increased borrowings under various warehouse lines of credit of \$160.8 million and the proceeds from the issuance of common stock pursuant to stock option exercises of \$14.5 million, partially offset by the payment of preferred dividends of \$3.3 million and the purchase of treasury stock of \$2.2 million.

Net cash used in discontinued operations in 2006 of \$1.0 million relates primarily to the operations of TV Travel Shop. Net cash provided by discontinued operations in 2005 of \$374.1 million relates primarily to the operations of Expedia and EUVÍA. The Company does not expect future cash flows generated from existing discontinued operations to be significant.

As of March 31, 2006, the Company had \$1.3 billion in short and long-term obligations, of which \$378.3 million, consisting primarily of various warehouse lines of credit, are classified as current. Long-term debt consists primarily of the 7% Senior Notes due 2013, the Convertible Notes due 2008 and the Liberty Bonds due 2035. The Company's cash, cash equivalents and marketable securities and access to the capital markets is believed to be sufficient to fund its debt payments.

On July 19, 2005, as part of the IAC Search & Media acquisition, IAC guaranteed \$115.0 million par value of the Convertible Notes. The Convertible Notes are convertible at the option of the holders into shares of both IAC common stock and Expedia common stock at an initial conversion price of \$13.34 per share, subject to certain adjustments. Upon conversion, IAC and Expedia have the right, subject to certain conditions, to deliver cash (or a combination of cash and shares) in lieu of shares of its respective common stock. During January 2006, \$68.2 million of Convertible Notes was converted into 2.6 million IAC and 2.6 million Expedia common shares. The remaining outstanding principal amount of the Convertible Notes is \$45.8 million at March 31, 2006.

In connection with the financing of the construction of IAC's corporate headquarters, on August 31, 2005, the New York City Industrial Development Agency issued \$80 million in aggregate principal amount of New York City Industrial Development Agency Liberty Bonds (IAC/InterActiveCorp Project), Series 2005 (the "Liberty Bonds"). Interest on the Liberty Bonds is payable semi-annually, at a rate of 5% per annum, on March 1 and September 1 of each year and commenced on March 1, 2006. IAC is obligated to make all principal, interest and other payments in respect of the Liberty Bonds, which mature on September 1, 2035. Liberty Bond proceeds may only be used for certain expenditures relating to the construction of IAC's corporate headquarters and may not be used

41

for general corporate purposes. The Company expects that the remaining proceeds from the Liberty Bond financing will be spent during the year ending December 31, 2006.

During the three months ended March 31, 2006 and 2005, IAC purchased 4.2 million and 2.4 million shares of IAC common stock for aggregate consideration of \$123.3 million and \$105.0 million, respectively. IAC also repurchased an additional 3.4 million shares from April 1, 2006 through April 28, 2006 for aggregate consideration of \$99.7 million. At April 28, 2006, IAC had approximately 35.2 million shares remaining in its share repurchase authorization. IAC may purchase shares over an indefinite period of time on the open market, depending on those factors IAC management deems relevant at any particular time, including, without limitation, market conditions, share price and future outlook.

IAC anticipates that it will need to make capital and other expenditures in connection with the development and expansion of its overall operations. The Company may make a number of acquisitions, which could result in the reduction of its cash balance or the incurrence of debt. Furthermore, capital and other expenditures are expected to be higher than current amounts over the next several years, primarily due to the construction of IAC's new corporate headquarters, which will result in increased capital expenditures, and the improvement and expansion of technology infrastructure, including data centers, which is expected to result in increased capital and/or operating expenditures.

We believe that our financial situation would enable us to absorb a significant potential downturn in business. The Company has considered its anticipated operating cash flows in 2006, cash and cash equivalents and marketable securities, borrowing capacity under warehouse lines of credit and access to capital markets and believes that these are sufficient to fund its operating needs, including commitments and contingencies and capital and investing commitments for the foreseeable future.

Seasonality

During 2005, the Company's consolidated results were heavily weighted to the second half of the year, particularly in the fourth quarter, as a result of the seasonal nature of the Retailing sector and the Discounts segment. Higher marketing spending at the Personals and Lending segments in the early part of the year also contributed to increased profitability in the later half of 2005. The Company expects that these trends will continue throughout 2006.

The seasonality related to certain of the individual segments is as follows:

Seasonality impacts IAC's Retailing sector, with sales highest in the fourth quarter, but not to the same extent it impacts the retail industry in general.

Ticketing operations revenues are impacted by fluctuations in the availability of events for sale to the public, which vary depending upon scheduling by our venue clients. Due to the generally highest level of ticket on-sales for events, the second quarter of the year generally experiences the highest revenue levels.

Lending and Real Estate revenues are subject to the seasonal trends of the U.S. housing market. Home sales typically rise during the spring and summer months and decline during the fall and winter months. Refinancing activity is less impacted by seasonality and is principally driven by mortgage interest rates.

IAC Search & Media revenues will be impacted as internet advertising continues the transition from an emerging to a more developed market. Seasonal and cyclical patterns have developed, including advertising sales being lower during the summer vacation period and queries on its sites being strongest in the first and fourth fiscal quarters and weakest in the third quarter, as a reflection of greater usage during the school year. Furthermore, seasonality in the retail industry may also continue to affect the prices advertisers are willing to bid for keywords.

Revenues from existing members in the Vacations segment are influenced by the seasonal nature of planned family travel with the first quarter generally experiencing the strongest bookings and the fourth quarter generally experiencing weaker bookings.

Discounts' revenues are significantly seasonal with the majority of the company's revenues and profitability experienced in the fourth quarter.

42

IAC'S PRINCIPLES OF FINANCIAL REPORTING

IAC reports Operating Income Before Amortization as a supplemental measure to GAAP. This measure is one of the primary metrics by which we evaluate the performance of our businesses, on which our internal budgets are based and by which management is compensated. We believe that investors should have access to, and we are obligated to provide, the same set of tools that we use in analyzing our results. This non-GAAP measure should be considered in addition to results prepared in accordance with GAAP, but should not be considered a substitute for or superior to GAAP results. We provide and encourage investors to examine the reconciling adjustments between the GAAP and non-GAAP measure which we discuss below.

Definition of IAC's Non-GAAP Measure

Operating Income Before Amortization is defined as operating income excluding, if applicable: (1) non-cash compensation expense and amortization of non-cash marketing expense, (2) amortization of intangibles and goodwill impairment, (3) pro forma adjustments for significant acquisitions, and (4) one-time items. We believe this measure is useful to investors because it represents the consolidated operating results from IAC's segments, taking into account depreciation, which we believe is an ongoing cost of doing business, but excluding the effects of any other non-cash expenses. Operating Income Before Amortization has certain limitations in that it does not take into account the impact to IAC's statement of operations of certain expenses, including non-cash compensation, non-cash marketing expense, and acquisition-related accounting. IAC endeavors to compensate for the limitations of the non-GAAP measure presented by providing the comparable GAAP measure with equal or greater prominence and descriptions of the reconciling items, including quantifying such items, to derive the non-GAAP measure.

Non-Cash Expenses That Are Excluded From IAC's Non-GAAP Measure

Non-cash compensation expense consists principally of expense associated with the grants, including unvested grants assumed in acquisitions, of restricted stock, restricted stock units and stock options. These expenses are not paid in cash and we include the related shares in our fully diluted shares outstanding which, for restricted stock units and stock options, are included on a treasury method basis

Amortization of non-cash marketing expense consists of non-cash advertising secured from Universal Television as part of the transaction pursuant to which VUE was created, and the subsequent transaction by which IAC sold its partnership interests in VUE (collectively referred to as "NBC Universal Advertising"). The NBC Universal Advertising is available for television advertising on various NBC Universal network and cable channels without any cash cost.

The NBC Universal Advertising is excluded from Operating Income Before Amortization because it is non-cash and generally is incremental to the advertising the Company otherwise secures as a result of its ordinary cost/benefit marketing planning process. Accordingly, the Company's aggregate level of advertising, and the increased concentration of that advertising on NBC Universal network and cable channels, does not reflect what our advertising effort would otherwise be without these credits, which will expire on September 30, 2008 if not exhausted before then. As a result, management believes that treating the NBC Universal Advertising as an expense does not appropriately reflect its true cost/benefit relationship, nor does it best reflect the Company's long-term level of advertising expenditures. Nonetheless, while the benefits directly attributable to television advertising are always difficult to determine, and especially so with respect to the NBC Universal Advertising due to its incrementality and heavy concentration, it is likely that the Company does derive benefits from it, though management believes such benefits are generally less than those received through its regular advertising for the reasons stated above. Operating Income Before Amortization therefore has the limitation of including those benefits while excluding the associated expense.

43

Amortization of intangibles is a non-cash expense relating primarily to acquisitions. At the time of an acquisition, the intangible assets of the acquired company, such as supplier contracts and customer relationships, are valued and amortized over their estimated lives. While it is likely that we will have significant intangible amortization expense as we continue to acquire companies, we believe that since intangibles represent costs incurred by the acquired company to build value prior to acquisition, they were part of transaction costs.

44

RECONCILIATION OF OPERATING INCOME BEFORE AMORTIZATION

The following table reconciles Operating Income Before Amortization to operating income and net earnings available to common shareholders for the three months ended March 31, 2006 and 2005.

Three months	s ended	March	31
--------------	---------	-------	----

		Timee months ended watch 31,			
		2006		2005	
		(In tho	usands)		
Operating Income Before Amortization	\$	158,180	\$	111,259	
Non-cash compensation expense		(23,966)		(12,229)	
Amortization of non-cash marketing expense		(8,464)			
Amortization of intangibles		(52,039)		(42,711)	
	_				
Operating income		73,711		56,319	
Interest income		18,960		48,432	
Interest expense		(15,156)		(18,217)	
Equity in income (losses) of unconsolidated affiliates		9,169		(16,686)	
Other income (expense)		(4,265)		(594)	
Income tax provision		(34,376)		(41,332)	
Minority interest in income of consolidated subsidiaries		(123)		(607)	
(Loss) income from discontinued operations, net of tax		(737)		44,897	
Preferred dividends				(3,263)	
	_		_		
Net earnings available to common shareholders	\$	47,183	\$	68,949	
45	_				

RECONCILIATION OF NON-GAAP MEASURE

The following table reconciles Operating Income Before Amortization to operating income (loss) for the Company's operating segments and to net earnings available to common shareholders in total (in millions, rounding differences may occur):

For the three months ended March 31, 2006:

	2 02 000 0000000 000000 02, 20000									
	Iı B	erating ncome Before ortization	com	on-cash pensation pense(A)	of n ma	ortization on-cash rketing apense		tization ingibles	in	erating come loss)
Retailing:										
U.S.	\$	59.0	\$	(0.8)	\$		\$	(15.5)	\$	42.6
International		2.6						(0.3)		2.3
Total Retailing		61.6		(0.8)		_		(15.8)		44.9
Services:										
Ticketing		65.8						(6.9)		58.9
Lending		12.9		1.2				(5.0)		9.1
Real Estate		(5.1)		0.6				(2.3)		(6.7)
Teleservices		5.0								5.0
Home Services		3.2		(0.2)				(0.8)		2.2
Total Services		81.8		1.6				(15.0)		68.5
Media & Advertising		11.6				(5.5)		(12.5)		(6.4)
Membership &		11.0				(0.0)		(12.0)		(01.)
Subscriptions:										
Vacations		36.4						(6.3)		30.1
Personals		6.0				(3.0)		(1.0)		2.0
Discounts		(13.7)				(3.0)		(1.3)		(15.0)
T-t-1 Manakanakin 0										
Total Membership &		20.7				(2.0)		(0.6)		17.1
Subscriptions		28.7				(3.0)		(8.6)		17.1
Emerging Businesses		(5.8)		(0.4.7)				(0.1)		(5.9)
Corporate and other		(19.7)		(24.7)						(44.4)
Total	\$	158.2	\$	(24.0)	\$	(8.5)	\$	(52.0)		73.7
Other income, net										8.7
Earnings from continuing	oporations	hafara ina	omo tov	eas and mina	rity int	react.				82.4
Income tax provision	operations	octore me	Jilic tax	es and mino	iity iiit	rest				(34.4)
Minority interest in incom	e of conso	lidated sub	idiorio	9						
Willoffty interest in filcom	ie of collso	nuated sub	Sidialie	S						(0.1)
Earnings from continuing										47.9
Loss from discontinued op	perations, r	net of tax								(0.7)
Earnings before preferred	dividends									47.2
Preferred dividends										
Net earnings available to o	common sh	nareholders							\$	47.2

(A)

Non-cash compensation expense includes \$2.0 million, \$2.2 million and \$19.8 million which is included in cost of sales, selling and marketing expense and general and administrative expenses, respectively, in the accompanying consolidated statement of operations.

46

For the three months ended March 31, 2005:

	Ir B	perating ncome Before ortization	compe	n-cash ensation nse(B)	Amortization of non-cash marketing expense	ortization tangibles	in	erating come loss)
Retailing:								
U.S.	\$	56.5	\$		\$	\$ (13.2)	\$	43.3
International		2.8				 (0.3)		2.5
Total Retailing		59.3				(13.6)		45.7
Services:								
Ticketing		47.0				(7.0)		40.0
Lending		15.3		(0.5)		(9.0)		5.8
Real Estate		(5.6)		(0.2)		(3.3)		(9.1)
Teleservices		4.2		()		(5.5)		4.2
Home Services		2.0		1.2		(0.7)		2.4
Total Services	_	63.0		0.4		(20.0)		43.4
Media & Advertising		(0.9)		0.4		(0.1)		(1.0)
Membership &		(0.9)				(0.1)		(1.0)
Subscriptions:								
Vacations Vacations		33.1				(6.3)		26.8
Personals		5.4				(1.1)		4.4
Discounts		(12.0)				(1.6)		(13.6)
Total Membership &	_							
Subscriptions		26.6				(9.0)		17.6
Emerging Businesses		(2.6)				(0.1)		(2.7)
Corporate and other		(34.0)		(12.7)		(0.1)		(46.7)
Corporate and other		(54.0)		(12.7)		 		(40.7)
Total	\$	111.3	\$	(12.2)	\$	\$ (42.7)		56.3
Other income, net								12.9
E		1.6.		1	• • • •			(0.2
Earnings from continuing	operations	before inco	ome taxes	s and mino	rity interest			69.3
Income tax provision	c	1: 3 - 4 - 3 1-						(41.3)
Minority interest in incom	ie oi conso	maatea subs	sidiaries					(0.6)
Earnings from continuing								27.3
Income from discontinued	l operation	s, net of tax						44.9
Earnings before preferred	dividends							72.2
Preferred dividends								(3.3)
Net earnings available to	common sł	nareholders					\$	68.9

Non-cash compensation expense includes \$1.2 million, \$0.7 million and \$10.3 million which is included in cost of sales, selling and marketing expense and general and administrative expenses, respectively, in the accompanying consolidated statement of operations.

⁽B) Non-cash compensation expense includes \$1.2 m

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Risk

The Company's exposure to market rate risk for changes in interest rates relates primarily to the Company's investment portfolio, loans held for sale and long-term debt, including the current portion thereof, and its warehouse line of credit. The Company invests its excess cash in debt securities of governments, governmental agencies and high quality corporate issuers. The portfolio is reviewed on a periodic basis and adjusted in the event that the decline in fair value is determined to be other-than-temporary.

Based on the Company's total debt investment securities as of March 31, 2006, a 100 basis point increase or decrease in the level of interest rates would, respectively, decrease or increase the fair value of the debt investment securities by approximately \$11.7 million. Such potential increase or decrease in fair value is based on certain simplifying assumptions, including a constant level and rate of debt securities and an immediate across-the-board increase or decrease in the level of interest rates with no other subsequent changes for the remainder of the period. Conversely, since almost all of the Company's cash balance of approximately \$1.1 billion is invested in variable rate interest earning assets, the Company would also earn more (less) interest income due to such an increase (decrease) in interest rates.

At March 31, 2006, the Company's outstanding debt approximated \$1.3 billion, with a substantial portion bearing fixed rates. If market rates decline, the Company runs the risk that the related required payments on the fixed rate debt will exceed those based on market rates. As part of its risk management strategy, the Company uses derivative instruments, including interest rate swaps, to hedge a portion of this interest rate exposure. The Company's intent is to offset gains and losses resulting from this exposure with losses and gains on the derivative contracts used to hedge it, thereby reducing volatility of earnings and protecting fair values of assets and liabilities. The Company's objective in managing its exposure to interest rate risk on its long-term debt is to maintain its mix of floating rate and fixed rate debt within a certain range. In 2004 and 2003, the Company entered into interest rate swap agreements related to a portion of the 2002 Senior Notes, which allow IAC to receive fixed rate amounts in exchange for making floating rate payments based on the LIBOR. As of March 31, 2006, of the \$750 million principal amount outstanding under the 2002 Senior Notes, the interest rate is fixed on \$400 million at 7% and floating on \$350 million, with the rate based on a spread over 6-month LIBOR. To further manage risk, the Company unwound swap agreements for nominal gains in 2004 and 2005, which are being amortized over the remaining life of the 2002 Senior Notes. The changes in fair value of the interest rate swaps at March 31, 2006 resulted in a loss of \$17.1 million which has been entirely offset by a corresponding gain attributable to the fixed rate debt.

The majority of the Company's outstanding fixed-rate debt at March 31, 2006 relates to the \$750 million outstanding under the 2002 Senior Notes, the \$45.8 million outstanding under the Convertible Notes and the \$80 million outstanding under the Liberty Bonds. Excluding the \$350 million under the 2002 Senior Notes, which currently pays a variable interest rate as a result of the outstanding swap agreements noted above, a 100 basis point increase or decrease in the level of interest rates would, respectively, decrease or increase the fair value of the fixed-rate debt by approximately \$34.2 million. Such potential increase or decrease in fair value are based on certain simplifying assumptions, including a constant level and rate of fixed-rate debt for all maturities and an immediate across-the-board increase or decrease in the level of interest rates with no other subsequent changes for the remainder of the period. If the LIBOR rates were to increase (decrease) by 100 basis points, then the annual interest payments on the \$350 million of variable-rate debt would have increased (decreased) by \$3.5 million. Such potential increase or decrease in interest payments are based on certain simplifying assumptions, including a constant level and rate of variable-rate debt for all

48

maturities and an immediate across-the-board increase or decrease in the level of interest rates with no other subsequent changes for the remainder of the period.

LendingTree Loans' mortgage banking operations expose the Company to interest rate risk for loans originated until those loans are sold in the secondary market ("loans held for sale"). In addition, LendingTree Loans provides interest rate lock commitments ("IRLCs") to fund mortgage loans at interest rates previously agreed upon with the borrower for specified periods of time, which also expose it to interest rate risk.

LendingTree Loans hedges the changes in fair value of certain loans held for sale primarily by using mortgage forward delivery contracts. These hedging relationships are designated as fair value hedges. For loans held for sale that are hedged with forward delivery contracts, the carrying value of the loans held for sale and the derivative instruments are adjusted for the change in fair value during the time the hedge was deemed to be highly effective. The effective portion of the derivative gain or loss as well as the offsetting hedged item loss or gain attributable to the hedged risk is recognized in the statement of operations as a component of revenue when each loan is sold. The net of these adjustments represent the ineffective portion of highly effective hedges which is also recorded as a component of revenue. If it is determined that the hedging relationship is not highly effective, hedge accounting is discontinued. When hedge accounting is discontinued, the affected loans held for sale are no longer adjusted for the changes in fair value. However, the changes in fair value of the derivative instruments are recognized in current earnings as a component of revenue. The fair value of the derivative instruments are recorded in "Other current assets" and/or "Other accrued liabilities" in the accompanying consolidated balance sheets. For the three months ended March 31, 2006, the Company recognized a less than \$0.1 million loss related to hedge ineffectiveness and a \$0.5 million gain related to changes in the fair value of derivative instruments when hedge accounting was discontinued.

IRLCs are accounted for as derivative instruments and, therefore, are required to be recorded at fair value, with changes in fair value reflected in current period earnings. To manage the interest rate risk associated with the IRLCs, the Company uses derivative instruments, including mortgage forward delivery contracts. These instruments do not qualify for hedge accounting. The changes in fair value of these instruments for the three months ended March 31, 2006 resulted in a net gain of \$1.6 million which has been recognized as a component of revenue in the accompanying consolidated statement of operations.

The fair values of derivative financial instruments at LendingTree Loans are impacted by movements in market interest rates. Changes in the fair value of the derivative financial instruments would substantially be offset by changes in the fair value of the items for which risk is being mitigated. As of March 31, 2006 if market interest rates had increased by 100 basis points the aggregate fair value of the derivative financial instruments and the hedged items at LendingTree Loans would have increased by \$0.7 million. As of March 31, 2006 if market interest rates had decreased by 100 basis points the aggregate fair value of the derivative financial instruments and the hedged items at LendingTree Loans would have decreased by \$1.3 million.

The Company formally designates and documents all hedging relationships as either fair value hedges or cash flow hedges, as applicable, and documents the objective and strategy for undertaking the hedge transaction.

Foreign Currency Exchange Risk

The Company conducts business in certain foreign markets, primarily in the European Union and Canada. The Company's primary exposure to foreign currency risk relates to investments in foreign subsidiaries that transact business in a functional currency other than the U.S. Dollar, primarily the Euro, British Pound Sterling and Canadian Dollar. However, the exposure is mitigated since the Company has generally reinvested profits from international operations in order to grow the businesses.

49

As the Company increases its operations in international markets it becomes increasingly exposed to potentially volatile movements in currency exchange rates. The economic impact of currency exchange rate movements on the Company are often linked to variability in real growth, inflation, interest rates, governmental actions and other factors. These changes, if material, could cause the Company to adjust its financing and operating strategies.

As currency exchange rates change, translation of the income statements of the Company's international businesses into U.S. dollars affects year-over-year comparability of operating results. Historically, the Company has not hedged translation risks because cash flows from international operations were generally reinvested locally.

Foreign exchange gains and losses were not material to the Company's earnings in 2006 and 2005. However, the Company periodically reviews its strategy for hedging transaction risks. The Company's objective in managing its foreign exchange risk is to minimize its potential exposure to the changes that exchange rates might have on its earnings, cash flows and financial position.

During the second quarter of 2003, one of the Company's foreign subsidiaries entered into a foreign exchange forward contract with a notional amount of \$38.6 million which was used to hedge against the change in value of a liability denominated in a currency other than the subsidiary's functional currency. Foreign exchange re-measurement gains and losses related to the contract and liability are recognized each period in the statements of operations and are offsetting. The change in fair value of this foreign exchange forward contract at March 31, 2006 resulted in an unrealized loss of \$5.9 million which has been offset by the remeasurement gain related to the liability.

Equity Price Risk

The Company has a minimal investment in equity securities of publicly traded companies. These investments, as of March 31, 2006, were considered available-for-sale and included in long-term assets with the unrealized gain deferred as a component of shareholders' equity. It is not customary for the Company to make significant investments in equity securities as part of its marketable securities investment strategy.

Following the Spin-Off, derivative liabilities were created due to IAC's obligation to deliver shares of both IAC and Expedia common stock upon conversion of the Convertible Notes and exercise of certain IAC warrants. Derivative assets were also created due to Expedia's contractual obligation to deliver shares of Expedia common stock to IAC upon conversion by the holders of the Convertible Notes and upon exercise of the warrants. Both the derivative liabilities and derivative assets are marked to market each quarter, and the changes in fair values, which are based upon changes in both IAC and Expedia common stock, are recognized in current earnings as a component of other income (expense). The net fair value adjustment recognized in current earnings during the three months ended March 31, 2006 was expense of \$5.3 million.

Item 4. Controls and Procedures

The Company monitors and evaluates on an ongoing basis its disclosure controls and internal control over financial reporting in order to improve their overall effectiveness. In the course of this evaluation, the Company modifies and refines its internal processes as conditions warrant.

As required by Rule 13a-15(b) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), our management, including our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined by Rule 13a-15(e) and 15d-15(e) under the Exchange Act). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that as of the end of the period covered by this report, our disclosure controls and procedures were effective in providing reasonable assurance that

50

information we are required to disclose in our filings with the Securities and Exchange Commission under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and Forms, and include controls and procedures designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

As required by Rule 13a-15(d) of the Exchange Act, the Company, under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, also evaluated whether any changes occurred to the Company's internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, such control. Based on that evaluation, there has been no such change during the period covered by this report.

51

PART II OTHER INFORMATION

Item 1. Legal Proceedings

In the ordinary course of business, the Company and its subsidiaries are parties to litigation involving property, personal injury, contract, and other claims. The amounts that may be recovered in such matters may be subject to insurance coverage.

Rules of the Securities and Exchange Commission require the description of material pending legal proceedings, other than ordinary, routine litigation incident to the registrant's business, and advise that proceedings ordinarily need not be described if they primarily involve damages claims for amounts (exclusive of interest and costs) not exceeding 10% of the current assets of the registrant and its subsidiaries on a consolidated basis. In the judgment of management, none of the pending litigation matters which the Company and its subsidiaries are defending, including those described below, involves or is likely to involve amounts of that magnitude. The litigation matters described below involve issues or claims that may be of particular interest to the Company's shareholders, regardless of whether any of these matters may be material to the financial position or operations of the Company based upon the standard set forth in the SEC's rules.

Consumer Class Action Litigation against Ticketmaster

These two purported class actions, one pending in Illinois and the other in California, are described in detail on pages 29-30 of the Company's annual report on Form 10-K for the year ended December 31, 2005. See Mitchell B. Zaveduk, Individually and as the Representative of a Class of Similarly Situated Persons v. Ticketmaster, No. 02-CH-21148 (Circuit Court, Cook County); Curt Schlessinger et al. v. Ticketmaster, No. BC304565 (Superior Court, Los Angeles County) and No. 05-CV-6515 (U.S. District Court, Central District of California). Both lawsuits allege in essence that it is unlawful for Ticketmaster not to disclose that the fee it charges to customers wishing to have their tickets delivered by UPS contains a profit component. The California lawsuit also alleges that Ticketmaster's website disclosures in respect of its ticket order-processing fees constitute false advertising in violation of California law. Recent noteworthy developments in these cases are described below.

Illinois. Effective May 1, 2006, the Illinois case has been reassigned to a new judge due to the retirement of the judge initially assigned to the case.

California. As previously noted, on September 1, 2005, in light of the plaintiffs' newly pleaded claim based upon ticket order-processing fees, Ticketmaster removed the California case from state court to the United States District Court for the Central District of California pursuant to the recently enacted federal Class Action Fairness Act. On October 3, 2005, the plaintiffs filed a motion to remand the case to state court, which Ticketmaster opposed. On March 23, 2006, the federal district court issued an order granting the plaintiffs' motion to remand the case to state court. On April 4, 2006, Ticketmaster filed a petition for leave to appeal the district court's order to the United States Court of Appeals for the Ninth Circuit, which the plaintiffs have opposed. Ticketmaster's petition remains pending before the court of appeals.

The Company believes that the claims in both the Illinois and the California lawsuits lack merit and will continue to defend vigorously against them.

Item 1A. Risk Factors

Cautionary Statement Regarding Forward-Looking Information

This quarterly report on Form 10-Q contains "forward looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The use of words such as "anticipates,"

52

"estimates," "expects," "projects," "intends," "plans" and "believes," among others, generally identify forward-looking statements. These forward-looking statements include, among others, statements relating to: IAC's future financial performance, IAC's business prospects and strategy, anticipated trends and prospects in the various industries in which IAC's businesses operate, new products, services and related strategies and other similar matters. These forward looking statements are based on management's current expectations and assumptions about future events, which are inherently subject to uncertainties, risks and changes in circumstances that are difficult to predict.

Actual results could differ materially from those contained in the forward looking statements included in this report for a variety of reasons, including, among others, the risk factors discussed in Part I, "Item 1A. Risk Factors" in our annual report on Form 10-K for the year ended December 31, 2005. These risk factors discuss, among other risks and uncertainties; changes in economic conditions generally or in any of the markets or industries in which IAC's businesses operate, changes in senior management at IAC and/or its businesses, the rate of growth of the internet, the e-commerce industry and broadband access, the rate of online migration in the various markets and industries in which IAC's businesses operate, technological changes, regulatory changes, changes in the interest rate environment or a slowdown in the domestic housing market, consumer acceptance of new products and services, changes in the advertising market and the ability of IAC to expand successfully in international markets. Other unknown or unpredictable factors that could also adversely affect IAC's business, financial condition and results of operations may arise from time to time. In light of these risks and uncertainties, the forward looking statements discussed in this report may not prove to be accurate. Accordingly, you should not place undue reliance on these forward looking statements, which only reflect the views of IAC management as of the date of this report. IAC does not undertake to update these forward-looking statements.

Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our annual report on Form 10-K for the year ended December 31, 2005, which could materially affect our business, financial condition or future results. The risks described in our annual report on Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and/or operating results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

The following table sets forth purchases by the Company of its common stock during the three months ended March 31, 2006:

Period	(a) Total Number of Shares Purchased	(b) Average Price Paid Per Share(1)	(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	(d) Maximum Number of Shares that May Yet Be Purchased Under Publicly Announced Plans or Programs(4)
January 2006	826,240	\$ 28.76	826,240(2)	(2)
February 2006	1,650,000	\$ 28.68	1,650,000(3)	40,350,000(3)
March 2006	1,757,473	\$ 29.72	1,757,473(3)	38,592,527(3)
Total	4,233,713	\$ 29.12	4,233,713	38,592,527(3)

Reflects the weighted average price paid per share of IAC common stock.

53

Table of Contents 76

(1)

- (2)

 Reflects the repurchase of all shares then remaining available for repurchase under a repurchase authorization previously announced in November 2004, which was the only repurchase authorization in effect during January 2006.
- (3)

 Represents shares that were repurchased or may yet be purchased, as applicable, pursuant to a repurchase authorization previously announced in February 2006. IAC may purchase shares over an indefinite period of time on the open market, depending on those factors IAC management deems relevant at any particular time, including, without limitation, market conditions, share price and future outlook.
- (4)

 For the period from April 1, 2006 through April 28, 2006, IAC repurchased an additional 3.4 million shares for aggregate consideration of approximately \$99.7 million pursuant to the February 2006 repurchase authorization. At April 28, 2006, IAC had approximately 35.2 million shares remaining available for repurchase pursuant to the February 2006 repurchase authorization.

54

Item 6. Exhibits

Exhibit Number	Description	Location
3.1	Restated Certificate of Incorporation of IAC/InterActiveCorp.	Exhibit 3.1 to IAC's Registration Statement on Form 8-A/A, filed on August 12, 2005.
3.2	Certificate of Designations of Series B Cumulative Convertible Preferred Stock of IAC/InterActiveCorp.	Exhibit 3.2 to IAC's Registration Statement on Form 8-A/A, filed on August 12, 2005.
3.3	Amended and Restated ByLaws of IAC/InterActiveCorp.	Exhibit 3.1 to the Registrant's Current Report on Form 8-K, filed on September 20, 2002.
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act.	
31.2	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934 as adopted pursuant to Section 302 of the Sarbanes-Oxley Act.	
32.1	Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act.	
32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act	

Filed herewith.

Furnished herewith.

55

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 10, 2006			
	IAC/INTERACTIVECORP		
	By: /s/ THOMAS J. MCINERNEY		
	Thomas J. McInerney Executive Vice President and Chief Fi	nancial Officer	
Signature	Title	Date	
/s/ THOMAS J. MCINERNEY	Executive Vice President and Chief Financial	May 10, 2006	
Thomas J. McInerney	Officer 56	May 10, 2000	

QuickLinks

PART I FINANCIAL INFORMATION

IAC/INTERACTIVECORP AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

IAC/INTERACTIVECORP AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

IAC/INTERACTIVECORP AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET

IAC/INTERACTIVECORP AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

IAC/INTERACTIVECORP AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

GENERAL

FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

IAC'S PRINCIPLES OF FINANCIAL REPORTING

RECONCILIATION OF OPERATING INCOME BEFORE AMORTIZATION

RECONCILIATION OF NON-GAAP MEASURE

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Item 4. Controls and Procedures

PART II OTHER INFORMATION

Item 1. Legal Proceedings

Item 1A. Risk Factors

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Item 6. Exhibits

SIGNATURES