

DONEGAL GROUP INC  
Form 10-Q  
November 07, 2012  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2012

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to            .

Commission file number 0-15341

**Donegal Group Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**23-2424711**  
(I.R.S. Employer  
Identification No.)

**1195 River Road, P.O. Box 302, Marietta, PA 17547**  
(Address of principal executive offices) (Zip code)

**(717) 426-1931**  
(Registrant's telephone number, including area code)

**Not applicable**  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: **20,062,899** shares of Class A Common Stock, par value \$0.01 per share, and **5,576,775** shares of Class B Common Stock, par value \$0.01 per share, outstanding on October 31, 2012.

**Table of Contents**

DONEGAL GROUP INC.

INDEX TO FORM 10-Q REPORT

	Page
PART I <u>FINANCIAL INFORMATION</u>	
Item 1. <u>Financial Statements</u>	1
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	20
Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u>	30
Item 4. <u>Controls and Procedures</u>	30
Item 4T. <u>Controls and Procedures</u>	30
PART II <u>OTHER INFORMATION</u>	
Item 1. <u>Legal Proceedings</u>	31
Item 1A. <u>Risk Factors</u>	31
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	31
Item 3. <u>Defaults upon Senior Securities</u>	31
Item 4. <u>Removed and Reserved</u>	31
Item 5. <u>Other Information</u>	31
Item 6. <u>Exhibits</u>	32
<u>Signatures</u>	33

**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements.****Donegal Group Inc. and Subsidiaries****Consolidated Balance Sheets**

	September 30, 2012 (Unaudited)	December 31, 2011
<b>Assets</b>		
Investments		
Fixed maturities		
Held to maturity, at amortized cost	\$ 43,888,265	\$ 58,489,619
Available for sale, at fair value	687,478,911	646,598,178
Equity securities, available for sale, at fair value	2,582,602	7,437,538
Investments in affiliates	36,672,972	32,322,246
Short-term investments, at cost, which approximates fair value	32,785,642	40,461,410
<b>Total investments</b>	<b>803,408,392</b>	<b>785,308,991</b>
Cash	20,041,988	13,245,378
Accrued investment income	6,595,607	6,713,038
Premiums receivable	121,335,888	104,715,327
Reinsurance receivable	208,912,086	209,823,907
Deferred policy acquisition costs	40,968,975	36,424,955
Deferred tax asset, net	2,431,511	9,919,720
Prepaid reinsurance premiums	114,686,364	106,450,018
Property and equipment, net	5,489,355	6,154,383
Accounts receivable - securities	557,537	1,507,500
Federal income taxes recoverable	3,676,164	2,661,808
Due from affiliate	795,748	
Goodwill	5,625,354	5,625,354
Other intangible assets	958,010	958,010
Other	1,232,427	1,285,089
<b>Total assets</b>	<b>\$ 1,336,715,406</b>	<b>\$ 1,290,793,478</b>
<b>Liabilities and Stockholders' Equity</b>		
<b>Liabilities</b>		
Unpaid losses and loss expenses	\$ 446,654,358	\$ 442,407,615
Unearned premiums	373,751,109	336,937,261
Accrued expenses	17,253,046	20,956,549
Reinsurance balances payable	17,436,361	20,039,339
Borrowings under line of credit	49,690,694	54,500,000
Cash dividends declared to stockholders		2,996,076
Subordinated debentures	20,465,000	20,465,000
Accounts payable - securities	5,416,888	
Due to affiliate		5,386,391
Drafts payable	1,352,724	1,548,953
Other	1,806,641	2,104,702
<b>Total liabilities</b>	<b>933,826,821</b>	<b>907,341,886</b>

Edgar Filing: DONEGAL GROUP INC - Form 10-Q

<b>Stockholders' Equity</b>		
Preferred stock, \$1.00 par value, authorized 2,000,000 shares; none issued		
Class A common stock, \$.01 par value, authorized 30,000,000 shares, issued 20,901,669 and 20,752,999 shares and outstanding 20,027,747 and 19,971,441 shares	209,017	207,530
Class B common stock, \$.01 par value, authorized 10,000,000 shares, issued 5,649,240 shares and outstanding 5,576,775 shares	56,492	56,492
Additional paid-in capital	173,234,072	170,836,943
Accumulated other comprehensive income	29,447,156	23,533,447
Retained earnings	212,078,748	199,604,700
Treasury stock	(12,136,900)	(10,787,520)
<b>Total stockholders' equity</b>	<b>402,888,585</b>	<b>383,451,592</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 1,336,715,406</b>	<b>\$ 1,290,793,478</b>

See accompanying notes to consolidated financial statements.

**Table of Contents****Donegal Group Inc. and Subsidiaries****Consolidated Statements of Income**

(Unaudited)

	<b>Three Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
<b>Revenues:</b>		
Net premiums earned	\$ 120,916,960	\$ 108,506,809
Investment income, net of investment expenses	4,715,295	5,041,568
Net realized investment gains	1,312,137	2,458,609
Lease income	235,734	241,247
Installment payment fees	1,914,587	1,889,474
Equity in earnings of Donegal Financial Services Corporation	1,336,818	1,026,764
 Total revenues	 130,431,531	 119,164,471
<b>Expenses:</b>		
Net losses and loss expenses	82,105,094	89,411,543
Amortization of deferred policy acquisition costs	18,864,000	17,282,000
Other underwriting expenses	19,130,875	15,286,807
Policyholder dividends	401,531	223,352
Interest	584,109	528,671
Other expenses	473,240	490,566
 Total expenses	 121,558,849	 123,222,939
 Income (loss) before income tax expense (benefit)	 8,872,682	 (4,058,468)
Income tax expense (benefit)	2,033,298	(4,878,394)
 Net income	 \$ 6,839,384	 \$ 819,926
 Earnings per common share:		
Class A common stock - basic and diluted	\$ 0.27	\$ 0.03
 Class B common stock - basic and diluted	 \$ 0.25	 \$ 0.03

**Donegal Group Inc. and Subsidiaries****Consolidated Statements of Comprehensive Income**

(Unaudited)

	<b>Three Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
Net income	\$ 6,839,384	\$ 819,926
Other comprehensive income, net of tax		
Unrealized gain on securities:		
Unrealized holding income during the period, net of income tax of \$3,494,545 and \$5,010,679	6,527,358	9,375,803
Reclassification adjustment for gains included in net income, net of income tax of \$446,127 and \$835,927	(866,010)	(1,622,682)

Edgar Filing: DONEGAL GROUP INC - Form 10-Q

Other comprehensive income	5,661,348	7,753,121
Comprehensive income	\$ 12,500,732	\$ 8,573,047

See accompanying notes to consolidated financial statements.

**Table of Contents****Donegal Group Inc. and Subsidiaries****Consolidated Statements of Income**

(Unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
<b>Revenues:</b>		
Net premiums earned	\$ 353,177,873	\$ 317,293,489
Investment income, net of investment expenses	14,724,305	15,692,704
Net realized investment gains	5,150,450	7,147,703
Lease income	727,705	707,790
Installment payment fees	5,676,957	5,596,010
Equity in earnings of Donegal Financial Services Corporation	3,621,593	1,364,715
<b>Total revenues</b>	<b>383,078,883</b>	<b>347,802,411</b>
<b>Expenses:</b>		
Net losses and loss expenses	245,099,666	246,686,904
Amortization of deferred policy acquisition costs	54,980,000	50,902,000
Other underwriting expenses	57,617,438	49,826,197
Policyholder dividends	800,015	529,281
Interest	1,785,108	1,530,983
Other expenses	1,961,158	1,860,978
<b>Total expenses</b>	<b>362,243,385</b>	<b>351,336,343</b>
<b>Income (loss) before income tax expense (benefit)</b>	<b>20,835,498</b>	<b>(3,533,932)</b>
<b>Income tax expense (benefit)</b>	<b>3,962,900</b>	<b>(4,865,805)</b>
<b>Net income</b>	<b>\$ 16,872,598</b>	<b>\$ 1,331,873</b>
Earnings per common share:		
Class A common stock - basic	\$ 0.67	\$ 0.05
Class A common stock - diluted	\$ 0.66	\$ 0.05
Class B common stock - basic and diluted	\$ 0.61	\$ 0.05

**Donegal Group Inc. and Subsidiaries****Consolidated Statements of Comprehensive Income**

(Unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
Net income	\$ 16,872,598	\$ 1,331,873
Other comprehensive income, net of tax		



## Edgar Filing: DONEGAL GROUP INC - Form 10-Q

Unrealized gain on securities:		
Unrealized holding income during the period, net of income tax of \$5,895,784 and \$9,328,913	11,096,463	17,529,346
Reclassification adjustment for gains included in net income, net of income tax of \$1,751,153 and \$2,430,219	(3,399,297)	(4,717,484)
Other comprehensive income	7,697,166	12,811,862
Comprehensive income	\$ 24,569,764	\$ 14,143,735

See accompanying notes to consolidated financial statements.

Table of Contents

## Donegal Group Inc. and Subsidiaries

## Consolidated Statement of Stockholders Equity

(Unaudited)

Nine Months Ended September 30, 2012

	Class A Shares	Class B Shares	Class A Amount	Class B Amount	Additional Paid-In Capital	Accumulated Other Comprehensive Income	Retained Earnings	Treasury Stock	Total Stockholders Equity
Balance, December 31, 2011	20,752,999	5,649,240	\$ 207,530	\$ 56,492	\$ 170,836,943	\$ 23,533,447	\$ 199,604,700	\$ (10,787,520)	\$ 383,451,592
Issuance of common stock (stock compensation plans)	148,670		1,487		2,306,886				2,308,373
Net income							16,872,598		16,872,598
Cash dividends declared							(6,141,281)		(6,141,281)
Grant of stock options					40,726		(40,726)		
Tax benefit on exercise of stock options					49,517				49,517
Repurchase of treasury stock								(1,349,380)	(1,349,380)
Other comprehensive income						7,697,166			7,697,166
Other						(1,783,457)	1,783,457		
Balance, September 30, 2012	20,901,669	5,649,240	\$ 209,017	\$ 56,492	\$ 173,234,072	\$ 29,447,156	\$ 212,078,748	\$ (12,136,900)	\$ 402,888,585

See accompanying notes to consolidated financial statements.

**Table of Contents****Donegal Group Inc. and Subsidiaries****Consolidated Statements of Cash Flows**

(Unaudited)

	<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
<b>Cash Flows from Operating Activities:</b>		
Net income	\$ 16,872,598	\$ 1,331,873
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	3,305,664	2,808,515
Net realized investment gains	(5,150,450)	(7,147,703)
Equity in earnings of Donegal Financial Services Corporation	(3,621,593)	(1,364,715)
Changes in assets and liabilities:		
Losses and loss expenses	4,246,743	31,036,985
Unearned premiums	36,813,848	49,585,118
Premiums receivable	(16,620,561)	(9,367,635)
Deferred acquisition costs	(4,544,020)	(3,327,517)
Deferred income taxes	3,343,578	(4,838,144)
Reinsurance receivable	911,821	(22,955,603)
Prepaid reinsurance premiums	(8,236,346)	(20,530,218)
Accrued investment income	117,431	901,588
Due to affiliate	(6,182,139)	2,509,790
Reinsurance balances payable	(2,602,978)	2,393,655
Current income taxes	(1,014,356)	(1,260,419)
Accrued expenses	(3,703,503)	(1,591,005)
Other, net	(441,632)	(101,687)
Net adjustments	(3,378,493)	16,751,005
Net cash provided by operating activities	13,494,105	18,082,878
<b>Cash Flows from Investing Activities:</b>		
Purchases of fixed maturities, available for sale	(174,925,183)	(131,357,708)
Purchases of equity securities, available for sale	(17,768,362)	(19,839,856)
Maturity of fixed maturities:		
Held to maturity	14,351,317	4,768,716
Available for sale	86,783,677	43,494,164
Sales of fixed maturities, available for sale	68,049,639	101,494,480
Sales of equity securities, available for sale	22,235,533	17,675,980
Purchase of Michigan Insurance Company		(7,207,471)
Net purchases of property and equipment	(61,731)	
Net increase in investment in affiliates	(100,000)	(20,570,000)
Net sales (purchases) of short-term investments	7,675,768	(19,396,137)
Net cash provided by (used in) investing activities	6,240,658	(30,937,832)
<b>Cash Flows from Financing Activities:</b>		
Cash dividends paid	(9,137,357)	(8,877,810)
Issuance of common stock	2,357,890	898,507
Purchase of treasury stock	(1,349,380)	(1,480,395)
Payments on line of credit	(6,000,000)	(3,617,371)

Edgar Filing: DONEGAL GROUP INC - Form 10-Q

Borrowings under line of credit	1,190,694	22,500,000
Net cash (used in) provided by financing activities	(12,938,153)	9,422,931
Net increase (decrease) in cash	6,796,610	(3,432,023)
Cash at beginning of period	13,245,378	16,342,212
Cash at end of period	\$ 20,041,988	\$ 12,910,189
Cash paid during period - Interest	\$ 1,620,551	\$ 1,259,938
Net cash paid (received) during period - Taxes	\$ 1,626,965	\$ (1,110,000)

See accompanying notes to consolidated financial statements.

---

**Table of Contents**

**DONEGAL GROUP INC. AND SUBSIDIARIES**

**(Unaudited)**

**Notes to Consolidated Financial Statements**

**1 - Organization**

Donegal Mutual Insurance Company ( Donegal Mutual ) organized us as an insurance holding company on August 26, 1986. Our insurance subsidiaries, Atlantic States Insurance Company ( Atlantic States ), Southern Insurance Company of Virginia ( Southern ), Le Mars Insurance Company ( Le Mars ), the Peninsula Insurance Group ( Peninsula ), which consists of Peninsula Indemnity Company and The Peninsula Insurance Company, Sheboygan Falls Insurance Company ( Sheboygan ) and Michigan Insurance Company ( MICO ), write personal and commercial lines of property and casualty insurance exclusively through a network of independent insurance agents in certain Mid-Atlantic, Midwestern, New England and Southern states. We have three operating segments: our investment function, our personal lines of insurance and our commercial lines of insurance. The personal lines products of our insurance subsidiaries consist primarily of homeowners and private passenger automobile policies. The commercial lines products of our insurance subsidiaries consist primarily of commercial automobile, commercial multi-peril and workers' compensation policies. We also own 48.2% of the outstanding stock of Donegal Financial Services Corporation ( DFSC ), a grandfathered unitary savings and loan holding company that owns Union Community Bank FSB ( UCB ). Donegal Mutual owns the remaining 51.8% of the outstanding stock of DFSC.

At September 30, 2012, Donegal Mutual held approximately 39% of our outstanding Class A common stock and approximately 76% of our outstanding Class B common stock. This ownership provides Donegal Mutual with approximately two-thirds of the total voting power of our outstanding common stock. Our insurance subsidiaries and Donegal Mutual have interrelated operations. While each company maintains its separate corporate existence, our insurance subsidiaries and Donegal Mutual conduct business together as the Donegal Insurance Group. As such, Donegal Mutual and our insurance subsidiaries share the same business philosophy, the same management, the same employees and the same facilities and offer the same types of insurance products.

Atlantic States, our largest insurance subsidiary, participates in a pooling agreement with Donegal Mutual. Under the pooling agreement, the two companies pool their insurance business, and each company receives an allocated percentage of the pooled business. Atlantic States has an 80% share of the results of the pooled business, and Donegal Mutual has a 20% share of the results of the pooled business.

On February 23, 2009, our board of directors authorized a share repurchase program pursuant to which we may purchase up to 300,000 shares of our Class A common stock at prices prevailing from time to time in the open market subject to the provisions of applicable rules of the Securities and Exchange Commission ( SEC ) and in privately negotiated transactions. We purchased 92,364 and 115,257 shares of our Class A common stock under this program during the nine months ended September 30, 2012 and 2011, respectively. We have purchased a total of 228,992 shares of our Class A common stock under this program from its inception through September 30, 2012.

**2 - Basis of Presentation**

Our financial information for the interim periods included in this Form 10-Q Report is unaudited; however, such information reflects all adjustments, consisting only of normal recurring adjustments that, in the opinion of our management, are necessary for a fair presentation of our financial position, results of operations and cash flows for those interim periods. Our results of operations for the nine months ended September 30, 2012 are not necessarily indicative of the results of operations we expect for the year ending December 31, 2012.

You should read these interim financial statements in conjunction with the financial statements and notes thereto contained in our Annual Report on Form 10-K for the year ended December 31, 2011.

During the second quarter of 2012, we recorded an entry that reduced Accumulated Other Comprehensive Income and increased Retained Earnings by \$1.8 million to correct an immaterial error related to prior years.

**3 - Earnings Per Share**

## Edgar Filing: DONEGAL GROUP INC - Form 10-Q

We have two classes of common stock, which we refer to as our Class A common stock and our Class B common stock. Our certificate of incorporation provides that whenever our board of directors declares a dividend on our Class B common stock, our board of directors must also declare a dividend on our Class A common stock that is payable at the same time to

**Table of Contents**

holders as of the same record date at a rate that is at least 10% greater than the rate at which our board of directors declared a dividend on our Class B common stock. Accordingly, we use the two-class method to compute our earnings per common share. The two-class method is an earnings allocation formula that determines earnings per share separately for each class of common stock based on dividends we have declared and an allocation of our remaining undistributed earnings using a participation percentage that reflects the dividend rights of each class. The table below presents for the periods indicated a reconciliation of the numerators and denominators we used to compute basic and diluted net income per share for each class of our common stock:

	<b>Three Months Ended September 30,</b>			
	<b>2012</b>			<b>2011</b>
	Class A	Class B	Class A	Class B
	(in thousands, except per share data)			
<b>Basic and diluted net income per share:</b>				
<b>Numerator:</b>				
Allocation of net income	\$ 5,465	\$ 1,374	\$ 662	\$ 158
<b>Denominator:</b>				
Weighted-average shares outstanding	20,041,620	5,576,775	19,976,954	5,576,775
Basic net income per share	\$ 0.27	\$ 0.25	\$ 0.03	\$ 0.03
<b>Diluted net income per share:</b>				
<b>Numerator:</b>				
Allocation of net income	\$ 5,465	\$ 1,374	\$ 662	\$ 158
<b>Denominator:</b>				
Number of shares used in basic computation	20,041,620	5,576,775	19,976,954	5,576,775
Weighted-average shares effect of dilutive securities				
Add: Director and employee stock options	268,476			
Number of shares used in per share computations	20,310,096	5,576,775	19,976,954	5,576,775
Diluted net income per share	\$ 0.27	\$ 0.25	\$ 0.03	\$ 0.03

**Table of Contents**

	Nine Months Ended September 30,			
	2012	Class B (in thousands, except per share data)		2011
	Class A	Class B	Class A	Class B
<b>Basic and diluted net income per share:</b>				
Numerator:				
Allocation of net income	\$ 13,478	\$ 3,395	\$ 1,078	\$ 254
Denominator:				
Weighted-average shares outstanding	20,026,652	5,576,775	20,005,149	5,576,775
Basic net income per share	\$ 0.67	\$ 0.61	\$ 0.05	\$ 0.05
<b>Diluted net income per share:</b>				
Numerator:				
Allocation of net income	\$ 13,478	\$ 3,395	\$ 1,078	\$ 254
Denominator:				
Number of shares used in basic computation	20,026,652	5,576,775	20,005,149	5,576,775
Weighted-average shares effect of dilutive securities				
Add: Director and employee stock options	310,117			
Number of shares used in per share computations	20,336,769	5,576,775	20,005,149	5,576,775
Diluted net income per share	\$ 0.66	\$ 0.61	\$ 0.05	\$ 0.05

We did not include outstanding options to purchase the following number of shares of Class A common stock in our computation of diluted earnings per share because the exercise price of the options was greater than the average market price of our Class A common stock during the applicable period:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
Number of shares excluded	1,222,000	6,332,167	1,219,000	6,332,167

**4 - Reinsurance**

Atlantic States and Donegal Mutual have participated in a pooling agreement since 1986 under which each company places all of its direct written business into the pool, and Atlantic States and Donegal Mutual then share the underwriting results of the pool in accordance with the terms of the pooling agreement. Atlantic States has an 80% share of the results of the pool, and Donegal Mutual has a 20% share of the results of the pool.

Our insurance subsidiaries and Donegal Mutual purchase certain third-party reinsurance on a combined basis. Le Mars, MICO, Peninsula and Sheboygan also purchase separate third-party reinsurance that provides coverage that is commensurate with their relative size and exposures. Our insurance subsidiaries use several different reinsurers, all of which, consistent with requirements of our insurance subsidiaries and Donegal Mutual, have an A.M. Best rating of A- (Excellent) or better or, with respect to foreign reinsurers, have a financial condition that, in the opinion of our management, is equivalent to a company with at least an A- rating from A.M. Best. The following information describes the external reinsurance our insurance subsidiaries have in place at September 30, 2012:

excess of loss reinsurance, under which losses are automatically reinsured, through a series of reinsurance agreements, over a set retention (generally \$1.0 million), and



catastrophe reinsurance, under which Donegal Mutual, Atlantic States and Southern recover, through a series of reinsurance agreements, 90% to 100% of an accumulation of many losses resulting from a single event, including natural disasters, over a set retention (generally \$5.0 million).

**Table of Contents**

Through June 7, 2012, our insurance subsidiaries and Donegal Mutual had property catastrophe coverage through a series of layered treaties up to aggregate losses of \$130.0 million per occurrence over the set retention. From and after June 8, 2012, our insurance subsidiaries and Donegal Mutual increased their coverage to \$145.0 million per occurrence over the set retention.

Our insurance subsidiaries and Donegal Mutual also purchase facultative reinsurance to cover exposures from losses that exceed the limits provided by their third-party reinsurance agreements.

MICO maintains a quota-share reinsurance agreement with third-party reinsurers to reduce its net exposures. Effective from December 1, 2010 to December 31, 2011, the quota-share reinsurance percentage was 50%. Effective January 1, 2012, MICO reduced the quota-share reinsurance percentage from 50% to 40%.

Effective November 1, 2012, Donegal Mutual and Southern terminated their quota-share reinsurance agreement on a run-off basis. Under that agreement, Southern assumed 100% of the premiums and losses related to personal lines products Donegal Mutual offered in Virginia through the use of its automated policy quoting and issuance system.

In addition to the pooling agreement and third-party reinsurance, our insurance subsidiaries have various reinsurance agreements with Donegal Mutual.

Other than the changes we discuss above, we made no significant changes to our third-party reinsurance or the reinsurance agreements between our insurance subsidiaries and Donegal Mutual during the nine months ended September 30, 2012.

**5 - Investments**

The amortized cost and estimated fair values of our fixed maturities and equity securities at September 30, 2012 were as follows:

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
	(in thousands)			
<b>Held to Maturity</b>				
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$ 1,000	\$ 23	\$	\$ 1,023
Obligations of states and political subdivisions	42,437	2,020		44,457
Corporate securities	250	1		251
Residential mortgage-backed securities	201	16		217
Totals	\$ 43,888	\$ 2,060	\$	\$ 45,948

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
	(in thousands)			
<b>Available for Sale</b>				
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$ 75,426	\$ 1,557	\$ 11	\$ 76,972
Obligations of states and political subdivisions	378,337	34,297	62	412,572
Corporate securities	70,680	3,735	162	74,253
Residential mortgage-backed securities	119,445	4,342	105	123,682
Fixed maturities	643,888	43,931	340	687,479
Equity securities	2,462	144	23	2,583

Edgar Filing: DONEGAL GROUP INC - Form 10-Q

Totals	\$ 646,350	\$ 44,075	\$ 363	\$ 690,062
--------	------------	-----------	--------	------------

**Table of Contents**

At September 30, 2012, our holdings of obligations of states and political subdivisions included general obligation bonds with an aggregate fair value of \$360.4 million and an amortized cost of \$331.9 million. Our holdings also included special revenue bonds with an aggregate fair value of \$96.6 million and an amortized cost of \$88.9 million. With respect to both categories of these bonds, we held no securities of any issuer that comprised more than 10% of the category at September 30, 2012. Education bonds and water and sewer utility bonds represented 50% and 19%, respectively, of our total investments in special revenue bonds based on their carrying values at September 30, 2012. Many of the issuers of the special revenue bonds we held at September 30, 2012 have the authority to impose ad valorem taxes. In that respect, many of the special revenue bonds we held are similar to general obligation bonds.

The amortized cost and estimated fair values of our fixed maturities and equity securities at December 31, 2011 were as follows:

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
	(in thousands)			
<b>Held to Maturity</b>				
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$ 1,000	\$ 54	\$	\$ 1,054
Obligations of states and political subdivisions	56,966	2,857		59,823
Corporate securities	250	3		253
Residential mortgage-backed securities	274	19	1	292
Totals	\$ 58,490	\$ 2,933	\$ 1	\$ 61,422

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Estimated Fair Value
	(in thousands)			
<b>Available for Sale</b>				
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$ 59,432	\$ 1,546	\$	\$ 60,978
Obligations of states and political subdivisions	372,663	26,252	39	398,876
Corporate securities	62,837	1,805	528	64,114
Residential mortgage-backed securities	119,367	3,307	44	122,630
Fixed maturities	614,299	32,910	611	646,598
Equity securities	7,239	606	407	7,438
Totals	\$ 621,538	\$ 33,516	\$ 1,018	\$ 654,036

At December 31, 2011, our holdings of obligations of states and political subdivisions included general obligation bonds with an aggregate fair value of \$372.2 million and an amortized cost of \$348.4 million. Our holdings also included special revenue bonds with an aggregate fair value of \$86.5 million and an amortized cost of \$81.0 million. With respect to both categories of these bonds, we held no securities of any issuer that comprised more than 10% of the category at December 31, 2011. Education bonds and water and sewer utility bonds represented 59% and 17%, respectively, of our total investments in special revenue bonds based on their carrying values at December 31, 2011. Many of the issuers of the special revenue bonds we held at December 31, 2011 have the authority to impose ad valorem taxes. In that respect, many of the special revenue bonds we held are similar to general obligation bonds.

**Table of Contents**

We show below the amortized cost and estimated fair value of our fixed maturities at September 30, 2012 by contractual maturity .. Expected maturities may differ from contractual maturities because borrowers may have the right to call or prepay obligations with or without call or prepayment penalties.

	Amortized Cost	Estimated Fair Value
	(in thousands)	
<b>Held to maturity</b>		
Due in one year or less	\$ 1,500	\$ 1,524
Due after one year through five years	33,069	34,535
Due after five years through ten years	9,118	9,672
Due after ten years		
Residential mortgage-backed securities	201	217
<b>Total held to maturity</b>	<b>\$ 43,888</b>	<b>\$ 45,948</b>
<b>Available for sale</b>		
Due in one year or less	\$ 15,257	\$ 15,390
Due after one year through five years	62,479	64,884
Due after five years through ten years	190,144	203,214
Due after ten years	256,563	280,309
Residential mortgage-backed securities	119,445	123,682
<b>Total available for sale</b>	<b>\$ 643,888</b>	<b>\$ 687,479</b>

Gross realized gains and losses from investments before applicable income taxes were as follows:

	Three Months Ended September 30, 2012		Nine Months Ended September 30, 2011	
	2012	2011	2012	2011
	(in thousands)			
<b>Gross realized gains:</b>				
Fixed maturities	\$ 1,249	\$ 3,464	\$ 4,944	\$ 3,905
Equity securities	215	129	1,003	4,634
	1,464	3,593	5,947	8,539
<b>Gross realized losses:</b>				
Fixed maturities	36	61	42	163
Equity securities	116	1,073	755	1,228
	152	1,134	797	1,391
<b>Net realized gains</b>	<b>\$ 1,312</b>	<b>\$ 2,459</b>	<b>\$ 5,150</b>	<b>\$ 7,148</b>

**Table of Contents**

We held fixed maturities and equity securities with unrealized losses representing declines that we considered temporary at September 30, 2012 as follows:

	Less Than 12 Months		More Than 12 Months	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
	(in thousands)			
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$ 1,771	\$ 11	\$	\$
Obligations of states and political subdivisions	3,547	62		
Corporate securities	3,665	25	1,851	137
Residential mortgage-backed securities	12,359	105	6	
Equity securities	536	23		
Totals	\$ 21,878	\$ 226	\$ 1,857	\$ 137

We held fixed maturities and equity securities with unrealized losses representing declines that we considered temporary at December 31, 2011 as follows:

	Less Than 12 Months		More Than 12 Months	
	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
	(in thousands)			
U.S. Treasury securities and obligations of U.S. government corporations and agencies	\$	\$	\$	\$
Obligations of states and political subdivisions	1,638	17	540	21
Corporate securities	10,101	528		
Residential mortgage-backed securities	7,412	44	1	
Equity securities	4,084	408		
Totals	\$ 23,235	\$ 997	\$ 541	\$ 21

Of our total fixed maturity securities with an unrealized loss at September 30, 2012, we classified 14 securities with a fair value of \$23.2 million and an unrealized loss of \$340,143 as available-for-sale and carried them at fair value on our balance sheet.

Of our total fixed maturity securities with an unrealized loss at December 31, 2011, we classified 19 securities with a fair value of \$19.7 million and an unrealized loss of \$610,646 as available-for-sale and carried them at fair value on our balance sheet.

We have no direct exposure to sub-prime residential mortgage-backed securities and hold no collateralized debt obligations. Substantially all of the unrealized losses in our fixed maturity investment portfolio have resulted from general market conditions and the related impact on our fixed maturity investment valuations. We make estimates concerning the valuation of our investments and the recognition of other-than-temporary declines in the value of our investments. For equity securities, when we consider the decline in value of an individual investment to be other than temporary, we write the investment down to its fair value, and we reflect the amount of the write-down as a realized loss in our results of operations. We individually monitor all investments for other-than-temporary declines in value. Generally, if an individual equity security has depreciated in value by more than 20% of its original cost, and has been in such an unrealized loss position for more than six months, we assume there has been an other-than-temporary decline in value. We held two equity securities that were in an unrealized loss position at September 30, 2012. Based upon our analysis of general market conditions and underlying factors impacting these equity securities, we consider these declines in value to be temporary. With respect to a debt security that is in an unrealized loss position, we first assess if we intend to sell the debt security. If we intend to sell the debt security, we recognize the impairment loss in our results of operations. If we do not intend to sell the debt security, we determine whether it is more likely than not that we will be required to sell the debt security prior to recovery. If it is more likely than not that we will be required to sell the debt security prior to recovery, we recognize an impairment loss in our results of operations. If it is more likely than not that we will not be required to sell the debt security prior to recovery, we then evaluate whether a credit loss has



**Table of Contents**

occurred. To determine whether a credit loss has occurred, we compare the amortized cost of the debt security to the present value of the cash flows we expect to collect. If we expect a cash flow shortfall, we consider a credit loss to have occurred. If we consider a credit loss to have occurred, we consider the impairment to be other than temporary. We then recognize the amount of the impairment loss related to the credit loss in our results of operations, and we recognize the remaining portion of the impairment loss in our other comprehensive income, net of applicable taxes. In addition, we may write down securities in an unrealized loss position based on a number of other factors, including whether the fair value of the investment is significantly below its cost, whether the financial condition of the issuer of the security has deteriorated, the occurrence of industry, company and geographic events that have negatively impacted the value of the security and rating agency downgrades. We determined that no investments with fair values below cost had declined on an other-than-temporary basis during the first nine months of 2012 and 2011, respectively.

We amortize premiums and discounts on debt securities over the life of the security as an adjustment to yield using the effective interest method. We compute realized investment gains and losses using the specific identification method.

We amortize premiums and discounts on mortgage-backed debt securities using anticipated prepayments.

We account for investments in our affiliates using the equity method of accounting. Under this method, we record our investment at cost, with adjustments for our share of our affiliates' earnings and losses as well as changes in our affiliates' equity due to unrealized gains and losses. Our investments in affiliates include our 48.2% ownership interest in DFSC. We include our share of DFSC's net income in our results of operations. We have compiled the following summary financial information for DFSC at September 30, 2012 and December 31, 2011 and for the three and nine months ended September 30, 2012 and 2011, respectively, from the financial statements of DFSC. The financial information at September 30, 2012 and for the three and nine months then ended is unaudited.

	<b>September 30, 2012</b>	<b>December 31, 2011</b>
	(in thousands)	
<b>Balance sheets:</b>		
Total assets	\$ 504,551	\$ 532,938
Total liabilities	\$ 429,538	\$ 466,940
Stockholders' equity	75,013	65,998
Total liabilities and stockholders' equity	\$ 504,551	\$ 532,938

	<b>Three Months Ended September 30, 2012</b>		<b>Nine Months Ended September 30, 2011</b>	
	(in thousands)			
<b>Income statements:</b>				
Net income	\$ 2,771	\$ 2,129	\$ 7,510	\$ 2,830



**Table of Contents****6 - Segment Information**

We evaluate the performance of our personal lines and commercial lines segments based upon the underwriting results of our insurance subsidiaries using statutory accounting principles ( SAP ) that various state insurance departments prescribe or permit. Our management uses SAP to measure the performance of our insurance subsidiaries instead of GAAP. Financial data by segment is as follows:

	<b>Three Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
	(in thousands)	
<b>Revenues:</b>		
Premiums earned		
Commercial lines	\$ 44,921	\$ 37,948
Personal lines	75,996	70,976
Net premiums earned	120,917	108,924
GAAP adjustments		(417)
GAAP premiums earned	120,917	108,507
Net investment income	4,715	5,042
Realized investment gains	1,312	2,459
Other	3,488	3,157
<b>Total revenues</b>	<b>\$ 130,432</b>	<b>\$ 119,165</b>
<b>Income (loss) before income taxes:</b>		
<b>Underwriting income (loss):</b>		
Commercial lines	\$ 2,507	\$ (1,617)
Personal lines	(3,980)	(13,788)
SAP underwriting loss	(1,473)	(15,405)
GAAP adjustments	1,888	1,708
GAAP underwriting income (loss)	415	(13,697)
Net investment income	4,715	5,042
Realized investment gains	1,312	2,459
Other	2,431	2,137
<b>Income (loss) before income taxes</b>	<b>\$ 8,873</b>	<b>\$ (4,059)</b>

**Table of Contents**

	Nine Months Ended September 30,	
	2012	2011
	(in thousands)	
<b>Revenues:</b>		
Premiums earned		
Commercial lines	\$ 128,704	\$ 109,891
Personal lines	224,479	210,608
Net premiums earned	353,183	320,499
GAAP adjustments	(5)	(3,206)
GAAP premiums earned	353,178	317,293
Net investment income	14,724	15,693
Realized investment gains	5,150	7,148
Other	10,027	7,668
<b>Total revenues</b>	<b>\$ 383,079</b>	<b>\$ 347,802</b>
<b>Income (loss) before income taxes:</b>		
<b>Underwriting income (loss):</b>		
Commercial lines	\$ 4,827	\$ (1,189)
Personal lines	(16,554)	(31,600)
SAP underwriting loss	(11,727)	(32,789)
GAAP adjustments	6,408	2,138
GAAP underwriting loss	(5,319)	(30,651)
Net investment income	14,724	15,693
Realized investment gains	5,150	7,148
Other	6,281	4,276
<b>Income (loss) before income taxes</b>	<b>\$ 20,836</b>	<b>\$ (3,534)</b>

## 7 - Borrowings

### Line of Credit

In June 2012, we renewed our existing credit agreement with Manufacturers and Traders Trust Company ( M&T ) relating to a \$60.0 million unsecured, revolving line of credit that expires in July 2015. We have the right to request a one-year extension of the credit agreement as of each anniversary date of the agreement. In December 2010 and March 2011, we borrowed \$35.0 million and \$3.5 million, respectively, in connection with our acquisition of MICO. In May 2011, we borrowed \$19.0 million in connection with the merger of Union National Financial Corporation ( UNNF ) with and into DFSC. At September 30, 2012, we had \$48.5 million in outstanding borrowings and had the ability to borrow an additional \$11.5 million at interest rates equal to M&T 's current prime rate or the then current LIBOR rate plus 2.25%. The interest rate on our outstanding borrowings is adjustable quarterly. At September 30, 2012, the interest rate on our outstanding borrowings was 2.46%. We pay a fee of 0.2% per annum on the loan commitment amount regardless of usage. The credit agreement requires our compliance with certain covenants. These covenants include minimum levels of our net worth, leverage ratio and statutory surplus and the A.M. Best ratings of our insurance subsidiaries. With the exception of a requirement that we maintain a minimum interest coverage ratio, we complied with all the requirements of the credit agreement during the year ended December 31, 2011. M&T waived the minimum interest coverage ratio requirement at December 31, 2011. The credit agreement requires that we calculate our interest coverage ratio using data for the most recent eight quarterly periods. We complied with all requirements of the credit agreement, including the interest coverage ratio, during the nine months ended September 30, 2012.

**Table of Contents**

MICO has an agreement with the Federal Home Loan Bank (the FHLB) of Indianapolis. Through its membership, MICO has issued debt to the FHLB of Indianapolis in exchange for cash advances in the amount of \$1.2 million as of September 30, 2012. The interest rate on the advances is variable and was .51% at September 30, 2012. The advances were repaid in October 2012. The table below presents the amount of FHLB of Indianapolis stock purchased, collateral pledged and assets related to MICO's agreement at September 30, 2012:

FHLB stock purchased and owned as part of the agreement	\$ 252,100
Collateral pledged, at par (carrying value \$3,067,600)	4,450,000
Borrowing capacity currently available	3,522,000

**Subordinated Debentures**

On October 29, 2003, we received \$10.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on October 29, 2033 and may be called at our option, at par. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At September 30, 2012, the interest rate on these debentures was 4.30% and was adjusted to 4.16% on October 29, 2012.

On May 24, 2004, we received \$5.0 million in net proceeds from the issuance of subordinated debentures. The debentures mature on May 24, 2034 and may be called at our option, at par. The debentures carry an interest rate equal to the three-month LIBOR rate plus 3.85%, which is adjustable quarterly. At September 30, 2012, the interest rate on these debentures was 4.28% and was next subject to adjustment on November 26, 2012.

In January 2002, West Bend Mutual Insurance Company (West Bend), the prior owner of MICO, purchased a \$5.0 million surplus note from MICO at face value to increase MICO's statutory surplus. On December 1, 2010, Donegal Mutual purchased the surplus note from West Bend at face value. The surplus note carries an interest rate of 5.00%, and any repayment of principal or interest on the surplus note requires prior insurance regulatory approval.

**8 - Share Based Compensation**

We measure all share-based payments to employees, including grants of stock options, using a fair-value-based method and the recording of such expense in our consolidated statements of income. In determining the expense we record for stock options granted to directors and employees of our subsidiaries and affiliates other than Donegal Mutual, we estimate the fair value of each option award on the date of grant using the Black-Scholes option pricing model. The significant assumptions we utilize in applying the Black-Scholes option pricing model are the risk-free interest rate, expected term, dividend yield and expected volatility.

We charged compensation expense for our stock compensation plans against income before income taxes of \$121,189 and \$95,528 for the three months ended September 30, 2012 and 2011, respectively, with a corresponding income tax benefit of \$42,416 and \$32,480, respectively. We charged compensation expense for our stock compensation plans against income before income taxes of \$360,915 and \$165,014 for the nine months ended September 30, 2012 and 2011, respectively, with a corresponding income tax benefit of \$126,320 and \$56,105. At September 30, 2012, we had \$568,748 of unrecognized compensation cost related to nonvested share-based compensation granted under our stock compensation plans. We expect to recognize this cost over a weighted average period of 7.3 years.

We account for share-based compensation to employees and directors of Donegal Mutual as share-based compensation to employees of a controlling entity. As such, we measure the fair value of the award at the grant date and recognize the fair value as a dividend to Donegal Mutual. This accounting applies to options we grant to employees and directors of Donegal Mutual, the employer of a majority of the employees that provide services to us. We recorded implied dividends of \$22,714 and \$2.2 million for the three months ended September 30, 2012 and 2011, respectively. We recorded implied dividends of \$40,726 and \$2.3 million for the nine months ended September 30, 2012 and 2011, respectively.

We received cash from option exercises under all stock compensation plans for the three months ended September 30, 2012 and 2011 of \$187,025 and \$0, respectively. We received cash from option exercises under all stock compensation plans for the nine months ended September 30, 2012 and 2011 of \$1.0 million and \$0, respectively. We realized actual tax benefits for the tax deductions from option exercises of share-based compensation of \$10,475 and \$0 for the three months ended September 30, 2012 and 2011, respectively. We realized actual tax benefits for the tax deductions from option exercises of share-based compensation of \$49,517 and \$0 for the nine months ended September 30, 2012 and 2011, respectively.



---

**Table of Contents**

**9 - Fair Value Measurements**

We account for financial assets using a framework that establishes a hierarchy that ranks the quality and reliability of the inputs, or assumptions, we use in the determination of fair value, and we classify financial assets and liabilities carried at fair value in one of the following three categories:

- Level 1 quoted prices in active markets for identical assets and liabilities;
- Level 2 directly or indirectly observable inputs other than Level 1 quoted prices; and
- Level 3 unobservable inputs not corroborated by market data.

For investments that have quoted market prices in active markets, we use the quoted market price as fair value and include these investments in Level 1 of the fair value hierarchy. We classify publicly traded equity securities as Level 1. When quoted market prices in active markets are not available, we base fair values on quoted market prices of comparable instruments or price estimates we obtain from independent pricing services. We classify our fixed maturity investments as Level 2. Our fixed maturity investments consist of U.S. Treasury securities and obligations of U.S. government corporations and agencies, obligations of states and political subdivisions, corporate securities and residential mortgage-backed securities.

We present our investments in available-for-sale fixed maturity and equity securities at estimated fair value. The estimated fair value of a security may differ from the amount that could be realized if we sold the security in a forced transaction. In addition, the valuation of fixed maturity investments is more subjective when markets are less liquid, increasing the potential that the estimated fair value does not reflect the price at which an actual transaction would occur. We utilize nationally recognized independent pricing services to estimate fair values or obtain market quotations for substantially all of our fixed maturity and equity investments. We generally obtain one price per security. The pricing services utilize market quotations for fixed maturity and equity securities that have quoted prices in active markets. For fixed maturity securities that generally do not trade on a daily basis, the pricing services prepare estimates of fair value measurements based predominantly on observable market inputs. The pricing services do not use broker quotes in determining the fair values of our investments. Our investment personnel review the estimates of fair value the pricing services provide to determine if the estimates we obtain are representative of fair values based upon their general knowledge of the market, their research findings related to unusual fluctuations in value and their comparison of such values to execution prices for similar securities. Our investment personnel monitor the market and are familiar with current trading ranges for similar securities and pricing of specific investments. Our investment personnel review all pricing estimates that we receive from the pricing services against their expectations with respect to pricing based on fair market curves, security ratings, coupon rates, security type and recent trading activity. Our investment personnel review documentation with respect to the pricing services pricing methodology that they obtain periodically to determine if the primary pricing sources, market inputs and pricing frequency for various security types are reasonable. At September 30, 2012 and December 31, 2011, we received one estimate per security from one of the pricing services, and we priced substantially all of our Level 1 and Level 2 investments using those prices. In our review of the estimates the pricing services provided at September 30, 2012 and December 31, 2011, we did not identify any discrepancies, and we did not make any adjustments to the estimates the pricing services provided.

We present our cash and short-term investments at estimated fair value. The carrying values in the balance sheet for premium receivables and reinsurance receivables and payables for premiums and paid losses and loss expenses approximate their fair values. The carrying amounts reported in the balance sheet for our subordinated debentures and borrowings under line of credit approximate their fair values. We classify these items as Level 3.

We evaluate our assets and liabilities on a recurring basis to determine the appropriate level at which to classify them for each reporting period.



## Edgar Filing: DONEGAL GROUP INC - Form 10-Q

valuation allowance for the other net deferred tax assets of \$33.4 million and \$34.6 million at September 30, 2012 and December 31, 2011, respectively, since it is more likely than not that we will realize these deferred tax assets through reversals of existing temporary differences, future taxable income and the implementation of tax planning strategies. At September 30, 2012, we had remaining a net operating loss carryforward of \$6.3 million related to the tax loss we incurred in 2011, which is available to offset our future taxable income and will expire in 2031 if not utilized. We also have a net operating loss carryforward of \$5.1 million related to Le Mars, which will begin to expire in 2012 if not utilized. This carryforward is subject to an annual limitation in the amount that we can use in any one year of approximately \$376,000.

---

**Table of Contents****11 - Impact of New Accounting Standards**

In October 2010, the Financial Accounting Standards Board ( FASB ) issued updated guidance to address the diversity in practice for the accounting for costs associated with acquiring or renewing insurance contracts. This guidance modifies the definition of acquisition costs to specify that a cost must relate directly to the successful acquisition of a new or renewal insurance contract to qualify for deferral. If the application of this guidance would result in the capitalization of acquisition costs that a reporting entity had not previously capitalized, the entity may elect not to capitalize those costs. The updated guidance is effective for periods ending after December 15, 2011. We adopted this new guidance prospectively in 2012. The amount of acquisition costs we capitalized during the first nine months of 2012 did not change materially from the amount of acquisition costs that we would have capitalized had we applied our previous policy during the period. Our adoption of this new guidance did not have a material impact on our financial position, results of operations or cash flows.

In May 2011, the FASB issued guidance that eliminates the concepts of in-use and in-exchange when measuring the fair value of all financial instruments. The fair value of a financial asset should be measured on a standalone basis and cannot be measured as part of a group. The new guidance requires several new disclosures including the disclosure of all transfers between Level 1 and Level 2 of the fair value hierarchy and additional disclosures regarding Level 3 assets. This guidance is effective for interim and annual periods beginning on or after December 15, 2011. We adopted this new guidance in 2012. Our adoption of this new guidance did not impact our financial position, results of operations or cash flows.

In June 2011, the FASB issued new guidance related to the presentation of other comprehensive income. The new guidance provides entities with an option to either replace the income statement with a statement of comprehensive income, which would display both the components of net income and comprehensive in a combined statement, or to present a separate statement of comprehensive income immediately following the income statement. The new guidance does not affect the components of other comprehensive income or the calculation of earnings per share. The new guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. The new guidance is to be applied retrospectively with early adoption permitted. We adopted this new guidance in 2012. Our adoption of this new guidance did not impact our financial position, results of operations or cash flows.

In September 2011, the FASB issued new guidance related to evaluating goodwill for impairment. The new guidance provides entities with the option to perform a qualitative assessment of whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount before applying the quantitative two-step goodwill impairment test. If an entity concludes that it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, it is not required to perform the quantitative two-step goodwill impairment test. Entities also have the option to bypass the assessment of qualitative factors for any reporting unit in any period and proceed directly to performing the first step of the quantitative two-step goodwill impairment test, as was required prior to the issuance of this new guidance. An entity may begin or resume performing the qualitative assessment in any subsequent period. The new guidance is effective for fiscal years, and interim periods within those years, beginning after December 15, 2011. We adopted this new guidance in 2011. Our adoption of this new guidance did not impact our financial position, results of operations or cash flows.

In July 2012, the FASB issued guidance related to evaluating indefinite-lived intangible assets for impairment. The new guidance provides entities with the option to perform a qualitative assessment of whether it is more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying amount. If an entity concludes that it is not more likely than not that the fair value of an indefinite-lived intangible asset is less than its carrying value, it is not required to perform the quantitative impairment test. Entities also have the option to bypass the qualitative assessment for any indefinite-lived intangible asset in any period and proceed directly to performing the quantitative impairment test. Entities are able to resume performing the qualitative assessment in any subsequent period. The guidance is effective for annual and interim impairment tests performed for fiscal years beginning after September 15, 2012, with early adoption permitted. We adopted this new guidance in 2012. Our adoption of this new guidance did not impact our financial position, results of operations or cash flows.



## **Table of Contents**

### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.**

We recommend that you read the following information in conjunction with the historical financial information and the footnotes to that financial information we include in this Quarterly Report on Form 10-Q. We also recommend you read Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2011.

#### **Critical Accounting Policies and Estimates**

We combine our financial statements with those of our insurance subsidiaries and present our financial statements on a consolidated basis in accordance with GAAP.

Our insurance subsidiaries make estimates and assumptions that can have a significant effect on the amounts and disclosures we report in our financial statements. The most significant estimates relate to the reserves of our insurance subsidiaries for property and casualty insurance unpaid losses and loss expenses, the valuation of our investments and our determination of other-than-temporary impairment in our investments and the policy acquisition costs of our insurance subsidiaries. While we believe our estimates and the estimates of our insurance subsidiaries are appropriate, the ultimate amounts may differ from the estimates provided. We regularly review our methods for making these estimates and we reflect any adjustment in our estimates we consider necessary in our current results of operations.

#### **Liability for Unpaid Losses and Loss Expenses**

Liabilities for unpaid losses and loss expenses represent estimates at a given point in time of the amounts an insurer expects to pay with respect to policyholder claims based on facts and circumstances the insurer knows at that time. At the time an insurer establishes its estimates, it recognizes that its ultimate liability for unpaid losses and loss expenses will exceed or be less than those estimates. Our insurance subsidiaries base their estimates of liabilities for unpaid losses and loss expenses on assumptions as to future loss trends and expected claims severity, judicial theories of liability and other factors, including prevailing economic conditions. However, during the loss adjustment period, our insurance subsidiaries may learn additional information regarding individual claims. Consequently, our insurance subsidiaries often find it necessary to adjust their estimates of liability. Our insurance subsidiaries reflect any adjustments to their liabilities for unpaid losses and loss expenses in their results of operations for the period in which our insurance subsidiaries change their estimates.

Our insurance subsidiaries maintain liabilities for the payment of unpaid losses and loss expenses with respect to both reported and unreported claims. The intent of our insurance subsidiaries is that their liabilities for loss expenses will cover the ultimate costs of settling all losses, including investigation and litigation costs relative to those losses. Our insurance subsidiaries base the amount of their liabilities for reported losses primarily upon a case-by-case evaluation of the type of risk involved, knowledge of the circumstances surrounding each claim and the provisions of our insurance policies relating to the type of loss. Our insurance subsidiaries determine the amount of their liabilities for incurred but unreported claims and loss expenses on the basis of historical information by line of insurance. Our insurance subsidiaries account for inflation in the reserving function through analysis of costs and trends and reviews of historical reserving results. Our insurance subsidiaries closely monitor their liabilities and recompute them periodically using new information on reported claims and a variety of statistical techniques. Our insurance subsidiaries do not discount their liabilities for unpaid losses and loss expenses.

Reserve estimates can change over time because of unexpected changes in assumptions related to our insurance subsidiaries' external environment and, to a lesser extent, assumptions as to our insurance subsidiaries' internal operations. For example, our insurance subsidiaries have experienced a decrease in the frequency of workers' compensation claims during the past several years while claims severity has gradually increased. These trend changes give rise to greater uncertainty as to the pattern of future loss settlements on workers' compensation claims. Related uncertainties regarding future trends include the cost of medical technologies and procedures and changes in the utilization of medical procedures. Assumptions related to our insurance subsidiaries' external environment include the absence of significant changes in tort law and the legal environment that increase liability exposure, consistency in judicial interpretations of insurance coverage and policy provisions and the rate of loss cost inflation. Internal assumptions include consistency in the recording of premium and loss statistics, consistency in the recording of claims, payment and case reserving methodology, accurate measurement of the impact of rate changes and changes in policy provisions, consistency in the quality and characteristics of business written within a given line of business and consistency in reinsurance coverage and the collectibility of reinsured losses, among other items. To the extent our insurance subsidiaries determine that the factors underlying their assumptions have changed, our insurance subsidiaries periodically adjust their reserves for such changes. Accordingly, our insurance subsidiaries' ultimate liability for unpaid losses and loss expenses will likely differ from the amount recorded at September 30, 2012. For every 1% change in our estimate of our insurance subsidiaries' liability for unpaid losses and loss expenses, net of reinsurance recoverable, the effect on our pre-tax results of operations would be approximately \$2.5 million.

The establishment of appropriate liabilities is an inherently uncertain process. There can be no assurance that the ultimate liability of our insurance subsidiaries will not exceed our insurance subsidiaries' unpaid loss and loss expense reserves and have an adverse effect on our results of operations and financial condition. Furthermore, we cannot predict the timing, frequency and extent of adjustments to our insurance

## Edgar Filing: DONEGAL GROUP INC - Form 10-Q

subsidiaries estimated future liabilities, because the historical conditions and events that serve as a basis for our insurance subsidiaries estimates of ultimate claim costs may change. As is the case for substantially all

**Table of Contents**

property and casualty insurance companies, our insurance subsidiaries have found it necessary in the past to increase their estimated future liabilities for unpaid losses and loss expenses in certain periods, and in other periods their estimates have exceeded their actual liabilities. Changes in our insurance subsidiaries' estimates of their liabilities for unpaid losses and loss expenses generally reflect actual payments and the evaluation of information our insurance subsidiaries have received since the prior reporting date.

Excluding the impact of periodic catastrophic weather events in recent years, our insurance subsidiaries have generally noted stable amounts in the number of claims incurred and a slight downward trend in the number of claims outstanding at period ends relative to their premium base. However, the amount of the average claim outstanding has increased gradually over the past several years. We attribute this increase to increased litigation trends and economic conditions that have extended the estimated length of disabilities and contributed to increased medical loss costs and a general slowing of settlement rates in litigated claims. Our insurance subsidiaries could make further adjustments to their estimates for liabilities in the future based on the factors we describe above. However, on the basis of our insurance subsidiaries' internal procedures, which analyze, among other things, their prior assumptions, their experience with similar cases and historical trends such as reserving patterns, loss payments, pending levels of unpaid claims and product mix, as well as court decisions, economic conditions and public attitudes, we believe that our insurance subsidiaries have made adequate provision for their liability for losses and loss expenses at September 30, 2012.

Atlantic States' participation in the pool with Donegal Mutual exposes Atlantic States to adverse loss development on the business of Donegal Mutual included in the pool. However, pooled business represents the predominant percentage of the net underwriting activity of both companies, and Donegal Mutual and Atlantic States share any adverse risk development of the pooled business according to their respective participation in the pool. The business in the pool is homogeneous, and the pooling agreement provides that each company has a percentage share of the entire pool. Since Atlantic States and Donegal Mutual pool substantially all their business and each company shares the results according to its respective participation under the terms of the pooling agreement, the intent of the underwriting pool is to produce a more uniform and stable underwriting result from year to year for each company than they might experience individually and to spread the risk of loss between Atlantic States and Donegal Mutual.

The risk profiles of the business Atlantic States and Donegal Mutual write have historically been substantially similar, and we expect this similarity to continue. The same executive management and underwriting personnel administer the products, classes of business underwritten, pricing practices and underwriting standards of Donegal Mutual and our insurance subsidiaries.

**Table of Contents**

In addition, Donegal Mutual and our insurance subsidiaries operate together as the Donegal Insurance Group and share a combined business plan designed to achieve market penetration and underwriting profitability objectives. The products our insurance subsidiaries and Donegal Mutual offer are generally complementary, thereby allowing Donegal Insurance Group to offer a broader range of products to a given market and to expand Donegal Insurance Group's ability to service an entire personal lines or commercial lines account. Distinctions within the products of Donegal Mutual and our insurance subsidiaries generally relate to specific risk profiles targeted within similar classes of business, such as preferred tier products compared to standard tier products, but we do not allocate all of the standard risk gradients to one company. Therefore, the underwriting profitability of the business the individual companies write directly will vary. However, because the pool homogenizes the risk characteristics of all business Donegal Mutual and Atlantic States write directly and each company shares the results according to each company's participation percentage, each company realizes its percentage share of the underwriting results of the pool. Our insurance subsidiaries' unpaid liability for losses and loss expenses by major line of business at September 30, 2012 and December 31, 2011 consisted of the following:

	September 30, 2012	December 31, 2011
	(in thousands)	
<b>Commercial lines:</b>		
Automobile	\$ 31,938	\$ 28,164
Workers' compensation	62,420	60,134
Commercial multi-peril	39,987	38,895
Other	3,961	3,992
<b>Total commercial lines</b>	<b>138,306</b>	<b>131,185</b>
<b>Personal lines:</b>		
Automobile	91,102	87,977
Homeowners	15,370	21,125
Other	3,003	2,728
<b>Total personal lines</b>	<b>109,475</b>	<b>111,830</b>
<b>Total commercial and personal lines</b>	<b>247,781</b>	<b>243,015</b>
<b>Plus reinsurance recoverable</b>	<b>198,873</b>	<b>199,393</b>
<b>Total liability for unpaid losses and loss expenses</b>	<b>\$ 446,654</b>	<b>\$ 442,408</b>

**Table of Contents**

We have evaluated the effect on our insurance subsidiaries' unpaid loss and loss expense reserves and our stockholders' equity in the event of reasonably likely changes in the variables we consider in establishing the loss and loss expense reserves of our insurance subsidiaries. We established the range of reasonably likely changes based on a review of changes in accident year development by line of business and applied those changes to our insurance subsidiaries' loss reserves as a whole. The selected range does not necessarily indicate what could be the potential best or worst case or the most likely scenario. The following table sets forth the estimated effect on our insurance subsidiaries' unpaid loss and loss expense reserves and our stockholders' equity in the event of reasonably likely changes in the variables we considered in establishing loss and loss expense reserves:

Percentage Change in Loss and Loss Expense		Adjusted Loss and Loss Expense Reserves Net of Reinsurance at		
Reserves Net of Reinsurance	Adjusted Loss and Loss Expense Reserves Net of Reinsurance at September 30, 2012	Percentage Change in Stockholders' Equity at September 30, 2012(1) (dollars in thousands)	Adjusted Loss and Loss Expense Reserves Net of Reinsurance at December 31, 2011	Percentage Change in Stockholders' Equity at December 31, 2011(1)
(10.0)%	\$223,003	4.0%	\$218,714	4.1%
(7.5)	229,197	3.0	224,789	3.1
(5.0)	235,392	2.0	230,864	2.1
(2.5)	241,586	1.0	236,940	1.0
Base	247,781		243,015	
2.5	253,976	(1.0)	249,090	(1.0)
5.0	260,170	(2.0)	255,166	(2.1)
7.5	266,365	(3.0)	261,241	(3.1)
10.0	272,559	(4.0)	267,317	(4.1)

(1) Net of income tax effect.

**Table of Contents**

## Statutory Combined Ratios

We evaluate our insurance operations by monitoring certain key measures of growth and profitability. In addition to using GAAP-based performance measurements, we also utilize certain non-GAAP financial measures that we believe are valuable in managing our business and for comparison to our peers. These non-GAAP measures are underwriting (loss) income, combined ratio and net premiums written. An insurance company's statutory combined ratio is a standard measure of underwriting profitability. This ratio is the sum of the ratio of calendar-year incurred losses and loss expenses to premiums earned; the ratio of expenses incurred for commissions, premium taxes and underwriting expenses to net premiums written and the ratio of dividends to policyholders to premiums earned. The combined ratio does not reflect investment income, federal income taxes or other non-operating income or expense. A combined ratio of less than 100 percent generally indicates underwriting profitability. The statutory combined ratio differs from the GAAP combined ratio. In calculating the GAAP combined ratio, we do not deduct installment payment fees from incurred expenses, we base the expense ratio on premiums earned instead of premiums written and we adjust GAAP premiums earned to reflect acquisition accounting adjustments. The following table sets forth our insurance subsidiaries' statutory combined ratios by major line of business for the three and nine months ended September 30, 2012 and 2011:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2012	2011	2012	2011
<b>Commercial lines:</b>				
Automobile	99.0%	114.1%	100.2%	100.8%
Workers' compensation	93.4	94.1	92.2	90.1
Commercial multi-peril	90.8	108.8	91.5	106.3
Other	25.9	6.8	32.3	34.5
Total commercial lines	91.4	101.4	91.7	96.6
<b>Personal lines:</b>				
Automobile	100.0	109.1	104.2	104.7
Homeowners	102.6	129.6	104.8	126.8
Other	106.5	111.2	91.3	102.8
Total personal lines	101.3	115.4	103.7	111.2
Total commercial and personal lines	97.6	110.6	99.3	106.2

## Investments

We make estimates concerning the valuation of our investments and the recognition of other-than-temporary declines in the value of our investments. For equity securities, we write down our investment to its fair value and we reflect the amount of the write-down as a realized loss in our results of operations when we consider the decline in value of an individual investment to be other than temporary. We individually monitor all investments for other-than-temporary declines in value. Generally, we assume there has been an other-than-temporary decline in value if an individual equity security has depreciated in value by more than 20% of its original cost and has been in such an unrealized loss position for more than six months. We held two equity securities that were in an unrealized loss position at September 30, 2012. Based upon our analysis of general market conditions and underlying factors impacting these equity securities, we considered these declines in value to be temporary. With respect to a debt security that is in an unrealized loss position, we first assess if we intend to sell the debt security. If we determine we intend to sell the debt security, we recognize the impairment loss in our results of operations. If we do not intend to sell the debt security, we determine whether it is more likely than not that we will be required to sell the security prior to recovery. If we determine it is more likely than not that we will be required to sell the debt security prior to recovery, we recognize an impairment loss in our results of operations. If we determine it is more likely than not that we will not be required to sell the debt security prior to recovery, we then evaluate whether a credit loss has occurred. We determine whether a credit loss has occurred by comparing the amortized cost of the debt security to the present value of the cash flows we expect to collect. If we expect a cash flow shortfall, we consider that a credit loss has occurred. If we determine that a credit loss has occurred, we consider the impairment to be other than temporary. We then recognize the amount of the impairment loss related to the credit loss in our results of operations, and we recognize the remaining portion of the impairment loss in our other comprehensive income, net of applicable taxes. In addition, we may write down securities in an unrealized loss position based on a number of other factors, including when the fair value of an investment is significantly below its cost, when the financial condition of the issuer of a security has deteriorated, the occurrence of industry, company or geographic events that have negatively impacted the value of a security and rating agency downgrades. We held 14 debt securities that were in an unrealized loss position at September 30, 2012. Based upon our analysis of general market conditions and underlying factors impacting these debt securities, we considered these declines in value to be temporary. We did not recognize any impairment losses in the first nine months of 2012 or 2011.



**Table of Contents**

We present our investments in available-for-sale fixed maturity and equity securities at estimated fair value. The estimated fair value of a security may differ from the amount we could realize if we sold the security in a forced transaction. In addition, the valuation of fixed maturity investments is more subjective when markets are less liquid, increasing the potential that the estimated fair value does not reflect the price at which an actual transaction would occur. We utilize nationally recognized independent pricing services to estimate fair values or obtain market quotations for substantially all of our fixed maturity and equity investments. We generally obtain one price per security. The pricing services utilize market quotations for fixed maturity and equity securities that have quoted prices in active markets. For fixed maturity securities that generally do not trade on a daily basis, the pricing services prepare estimates of fair value measurements based predominantly on observable market inputs. The pricing services do not use broker quotes in determining the fair values of our investments. Our investment personnel review the estimates of fair value the pricing services provide to determine if the estimates we obtain are representative of fair values based upon their general knowledge of the market, their research findings related to unusual fluctuations in value and their comparison of such values to execution prices for similar securities. Our investment personnel monitor the market and are familiar with current trading ranges for similar securities and pricing of specific investments. Our investment personnel review all pricing estimates that we receive from the pricing services against their expectations with respect to pricing based on fair market curves, security ratings, coupon rates, security type and recent trading activity. Our investment personnel review documentation with respect to the pricing services' pricing methodology that they obtain periodically to determine if the primary pricing sources, market inputs and pricing frequency for various security types are reasonable. At September 30, 2012 and December 31, 2011, we received one estimate per security from one of the pricing services and we priced substantially all of our Level 1 and Level 2 investments using those prices. In our review of the estimates the pricing services provided at September 30, 2012 and December 31, 2011, we did not identify any discrepancies and we did not make any adjustments to the estimates the pricing services provided.

**Policy Acquisition Costs**

Our insurance subsidiaries defer their policy acquisition costs, consisting primarily of commissions, premium taxes and certain other underwriting costs that relate directly to the successful acquisition of insurance policies. We amortize these costs over the period in which our insurance subsidiaries earn the related premiums. The method we follow in computing deferred policy acquisition costs limits the amount of such deferred costs to their estimated realizable value. This method gives effect to the premiums to be earned, related investment income, losses and loss expenses and certain other costs we expect to incur as our insurance subsidiaries earn the premiums.

**Results of Operations - Three Months Ended September 30, 2012 Compared to Three Months Ended September 30, 2011**

*Net Premiums Written.* Our insurance subsidiaries' net premiums written for the three months ended September 30, 2012 were \$129.3 million, an increase of \$13.1 million, or 11.3%, from the \$116.2 million of net premiums written for the third quarter of 2011. We primarily attribute the increase to a change in MICO's quota-share reinsurance, the impact of premium rate increases and an increase in the writing of commercial lines. Effective January 1, 2012, MICO reduced its external quota-share percentage from 50% to 40%. Personal lines net premiums written increased \$5.3 million, or 6.8%, for the third quarter of 2012 compared to the third quarter of 2011. The increase included \$1.1 million related to the MICO reinsurance change, with the remainder of the increase attributable to premium rate increases our insurance subsidiaries implemented throughout 2011 and 2012 and reduced reinsurance reinstatement premiums. Commercial lines net premiums written increased \$7.8 million, or 20.3%, for the third quarter of 2012 compared to the third quarter of 2011. The increase included \$1.2 million related to the MICO reinsurance change, with the remainder of the increase attributable to premium rate increases and increased writings of new accounts in the commercial automobile, commercial multi-peril and workers' compensation lines of business.

*Net Premiums Earned.* Our insurance subsidiaries' net premiums earned for the third quarter of 2012 were \$120.9 million, an increase of \$12.4 million, or 11.4%, compared to \$108.5 million for the third quarter of 2011, reflecting increases in net premiums written during 2012 and 2011. Our insurance subsidiaries earn premiums and recognize them as revenue over the terms of their policies, which are one year or less in duration. Therefore, increases or decreases in net premiums earned generally reflect increases or decreases in net premiums written in the preceding 12-month period compared to the comparable period one year earlier.

*Investment Income.* Our net investment income was \$4.7 million for the third quarter of 2012, compared to \$5.0 million for the third quarter of 2011. We attribute this decrease primarily to lower average investment yields on our invested assets that offset an increase in our total average invested assets from \$780.0 million for the third quarter of 2011 to \$798.7 million for the third quarter of 2012.



**Table of Contents**

*Net Realized Investment Gains.* Net realized investment gains for the third quarter of 2012 were \$1.3 million, compared to \$2.5 million for the third quarter of 2011. The net realized investment gains for the third quarters of 2012 and 2011 resulted primarily from strategic sales of fixed maturities within our investment portfolio. We did not recognize any impairment losses in our investment portfolio during the third quarter of 2012 or 2011.

*Equity in Earnings of DFSC.* Our equity in the earnings of DFSC was \$1.3 million for the third quarter of 2012, compared to \$1.0 million for the third quarter of 2011. The increase in DFSC's earnings reflects the impact of the merger of UNNF and DFSC.

*Losses and Loss Expenses.* Our insurance subsidiaries' loss ratio, which is the ratio of incurred losses and loss expenses to premiums earned, for the third quarter of 2012 was 67.9%, a decrease from our insurance subsidiaries' 82.4% loss ratio for the third quarter of 2011. Our insurance subsidiaries experienced decreased frequency of reported casualty claims and lower weather-related losses during the third quarter of 2012 compared to the third quarter of 2011. Our insurance subsidiaries' commercial lines loss ratio decreased to 61.3% for the third quarter of 2012 compared to 74.9% for the third quarter of 2011, primarily due to a decrease in commercial automobile and commercial multi-peril loss ratios. The personal lines loss ratio decreased to 72.3% for the third quarter of 2012, compared to 86.4% for the third quarter of 2011, primarily due to a decrease in the personal automobile and homeowners loss ratios. Our insurance subsidiaries experienced unfavorable loss reserve development of approximately \$2.9 million during the third quarter of 2012 in their reserves for prior accident years, compared to \$567,000 in unfavorable loss reserve development during the third quarter of 2011. The change in loss reserve development patterns occurred primarily within our insurance subsidiaries' workers' compensation and personal automobile reserves.

*Underwriting Expenses.* The expense ratio for an insurance company is the ratio of policy acquisition costs and other underwriting expenses to premiums earned. The expense ratio of our insurance subsidiaries was 31.4% for the third quarter of 2012, compared to 30% for the third quarter of 2011. We attribute this increase to increased underwriting-based incentive compensation costs for the third quarter of 2012.

*Combined Ratio.* The combined ratio represents the sum of the loss ratio, the expense ratio and the dividend ratio, which is the ratio of workers compensation policy dividends incurred to premiums earned. Our insurance subsidiaries' combined ratio was 99.6% and 112.6% for the three months ended September 30, 2012 and 2011, respectively. We primarily attribute the improvement in the combined ratio to a decrease in the loss ratio.

*Interest Expense.* Our interest expense for the third quarter of 2012 was \$584,109, compared to \$528,671 for the third quarter of 2011. The increase was related to higher average borrowings during the third quarter of 2012 compared to the third quarter of 2011.

*Income Taxes.* Income tax expense was \$2.0 million for the third quarter of 2012, representing an effective tax rate of 22.9%, compared to an income tax benefit of \$4.9 million for the third quarter of 2011. Our effective tax rate for the third quarter of 2012 represented an estimate based on projected 2012 taxable income.

*Net Income and Earnings Per Share.* Our net income for the third quarter of 2012 was \$6.8 million, or \$.27 per share of Class A common stock and \$.25 per share of Class B common stock, compared to net income of \$819,926, or \$.03 per share of Class A common stock and \$.03 per share of Class B common stock, for the third quarter of 2011. We had 20.0 million Class A shares and 5.6 million Class B shares outstanding for both periods.

**Results of Operations - Nine Months Ended September 30, 2012 Compared to Nine Months Ended September 30, 2011**

*Net Premiums Written.* Our insurance subsidiaries' net premiums written for the nine months ended September 30, 2012 were \$381.8 million, an increase of \$35.5 million, or 10.3%, from the \$346.3 million of net premiums written for the comparable period of 2011. We primarily attribute the increase to a change in MICO's quota-share reinsurance, the impact of premium rate increases and an increase in the writing of commercial lines. Effective January 1, 2012, MICO reduced its external quota-share percentage from 50% to 40%. Personal lines net premiums written increased \$14.5 million, or 6.5%, for the first nine months of 2012 compared to the first nine months of 2011. The increase included \$3.6 million related to the MICO reinsurance change, with the remainder of the increase attributable to premium rate increases our insurance subsidiaries implemented throughout 2011 and 2012 and reduced reinsurance reinstatement premiums. Commercial lines net premiums written increased \$21.0 million, or 16.8%, for the first nine months of 2012 compared to the first nine months of 2011. The increase included \$4.1 million related to the lesser amount MICO reinsured in 2012, with the remainder of the increase attributable to premium rate increases and increased writings of new accounts in the commercial automobile, commercial multi-peril and workers' compensation lines of business.

**Table of Contents**

*Net Premiums Earned.* Our insurance subsidiaries' net premiums earned for the first nine months of 2012 were \$353.2 million, an increase of \$35.9 million, or 11.3%, compared to \$317.3 million for the first nine months of 2011, reflecting increases in net premiums written during 2012 and 2011. Our insurance subsidiaries earn premiums and recognize them as revenue over the terms of their policies, which are one year or less in duration. Therefore, increases or decreases in net premiums earned generally reflect increases or decreases in net premiums written in the preceding 12-month period compared to the comparable period one year earlier.

*Investment Income.* Our net investment income was \$14.7 million for the first nine months of 2012, compared to \$15.7 million for the first nine months of 2011. We attribute this decrease primarily to lower average investment yields on our invested assets that offset an increase in our average invested assets from \$758.5 million for the first nine months of 2011 to \$794.4 million for the first nine months of 2012.

*Net Realized Investment Gains.* Net realized investment gains for the first nine months of 2012 were \$5.2 million, compared to \$7.2 million for the first nine months of 2011. The net realized investment gains for the first nine months of 2012 resulted primarily from strategic sales of fixed maturities within our investment portfolio. The net realized investment gains for 2011 resulted primarily from the previously planned periodic sales of a portion of our holdings of an equity security that we obtained in an initial public offering and for which a selling restriction expired in April 2011. We did not recognize any impairment losses in our investment portfolio during the first nine months of 2012 or 2011.

*Equity in Earnings of DFSC.* Our equity in the earnings of DFSC was \$3.6 million for the first nine months of 2012, compared to \$1.4 million for the first nine months of 2011. The increase in DFSC's earnings reflects the impact of the merger of UNNF and DFSC.

*Losses and Loss Expenses.* Our insurance subsidiaries' loss ratio, which is the ratio of incurred losses and loss expenses to premiums earned, for the first nine months of 2012 was 69.4%, a decrease from our insurance subsidiaries' 77.8% loss ratio for the first nine months of 2011. Our insurance subsidiaries experienced lower weather-related losses during the first nine months of 2012 compared to the first nine months of 2011. Our insurance subsidiaries' commercial lines loss ratio decreased to 62.9% for the first nine months of 2012 compared to 69.4% for the first nine months of 2011, primarily due to decreases in their commercial multi-peril loss ratio. The personal lines loss ratio decreased to 73.4% for the first nine months of 2012 compared to 81.4% for the first nine months of 2011, primarily due to a decrease in the homeowners loss ratio. Our insurance subsidiaries experienced unfavorable loss reserve development of approximately \$5.6 million during the first nine months of 2012 in their reserves for prior accident years, compared to \$2.5 million in favorable loss reserve development during the first nine months of 2011. The change in loss reserve development patterns occurred primarily within our insurance subsidiaries workers' compensation and personal automobile reserves.

*Underwriting Expenses.* The expense ratio for an insurance company is the ratio of policy acquisition costs and other underwriting expenses to premiums earned. The expense ratio of our insurance subsidiaries was 31.9% for the first nine months of 2012, compared to 31.8% for the first nine months of 2011.

*Combined Ratio.* The combined ratio represents the sum of the loss ratio, the expense ratio and the dividend ratio, which is the ratio of workers compensation policy dividends incurred to premiums earned. Our insurance subsidiaries' combined ratio was 101.5% and 109.7% for the first nine months of 2012 and 2011, respectively. We primarily attribute the improvement in the combined ratio to a decrease in the loss ratio.

*Interest Expense.* Our interest expense for the first nine months of 2012 was \$1.8 million, compared to \$1.5 million for the first nine months of 2011.

*Income Taxes.* Income tax expense was \$4.0 million for the first nine months of 2012, representing an effective tax rate of 19.0%, compared to an income tax benefit of \$4.9 million for the first nine months of 2011. Our effective tax rate for the first nine months of 2012 represented an estimate based on projected annual taxable income.

*Net Income and Earnings Per Share.* Our net income for the first nine months of 2012 was \$16.9 million, or \$.66 per share of Class A common stock on a diluted basis and \$.61 per share of Class B common stock, compared to net income of \$1.3 million, or \$.05 per share of Class A common stock on a diluted basis and \$.05 per share of Class B common stock, for the first nine months of 2011. We had 20.0 million Class A shares and 5.6 million Class B shares outstanding for both periods.

## Table of Contents

### Liquidity and Capital Resources

Liquidity is a measure of an entity's ability to secure enough cash to meet its contractual obligations and operating needs as such obligations and needs arise. Our major sources of funds from operations are the net cash flows we generate from our insurance subsidiaries' underwriting results, investment income and investment maturities.

We have historically generated sufficient net positive cash flow from our operations to fund our commitments and add to our investment portfolio, thereby increasing future investment returns. The impact of the pooling agreement between Donegal Mutual and Atlantic States has historically been cash-flow positive because of the consistent underwriting profitability of the pool. Donegal Mutual and Atlantic States settle their respective obligations to each other under the pool monthly, thereby resulting in cash flows substantially similar to the cash flows that would result from the underwriting of direct business. We have not experienced any unusual variations in the timing of claim payments associated with the loss reserves of our insurance subsidiaries. We maintain significant liquidity in our investment portfolio in the form of readily marketable fixed maturities, equity securities and short-term investments. We structure our fixed-maturity investment portfolio following a "laddering" approach, so that projected cash flows from investment income and principal maturities are evenly distributed from a timing perspective, thereby providing an additional measure of liquidity to meet our obligations should an unexpected variation occur in the future. The net cash flows our operating activities provided in the first nine months of 2012 and 2011 were \$13.5 million and \$18.1 million, respectively, with the change in cash flows due primarily to an increase in our insurance subsidiaries' claim settlements during the first nine months of 2012 compared to the prior-year period.

At September 30, 2012, we had \$48.5 million in outstanding borrowings under our line of credit with M&T and had the ability to borrow an additional \$11.5 million at interest rates equal to M&T's current prime rate or the then current LIBOR rate plus 2.25%.

The following table shows our expected payments for significant contractual obligations at September 30, 2012:

	Total	Less than 1 year	1-3 years (in thousands)	4-5 years	After 5 years
Net liability for unpaid losses and loss expenses of our insurance subsidiaries	\$ 247,781	\$ 112,664	\$ 112,297	\$ 10,432	\$ 12,388
Subordinated debentures	20,465				20,465
Borrowings under line of credit	49,691	1,191	48,500		
Total contractual obligations	\$ 317,937	\$ 113,855	\$ 160,797	\$ 10,432	\$ 32,853

We estimate the date of payment for the net liability for unpaid losses and loss expenses of our insurance subsidiaries based on historical experience and expectations of future payment patterns. We show the liability net of reinsurance recoverable on unpaid losses and loss expenses to reflect expected future cash flows related to such liability. Amounts Atlantic States assumes pursuant to the pooling agreement with Donegal Mutual represent a substantial portion of our insurance subsidiaries' gross liability for unpaid losses and loss expenses, and amounts Atlantic States cedes pursuant to the pooling agreement represent a substantial portion of our insurance subsidiaries' reinsurance recoverable on unpaid losses and loss expenses. We include cash settlement of Atlantic States' assumed liability from the pool in monthly settlements of pooled activity, as we net amounts ceded to and assumed from the pool. Although Donegal Mutual and we do not anticipate any changes in the pool participation levels in the foreseeable future, any such change would be prospective in nature and therefore would not impact the timing of expected payments by Atlantic States for its percentage share of pooled losses occurring in periods prior to the effective date of such change.

We estimate the timing of the amounts for the borrowings under our line of credit based on their contractual maturities we discuss in Note 7 Borrowings. Our borrowings under our line of credit carry interest rates that vary as we discuss in Note 7 Borrowings. Based upon the interest rates in effect at September 30, 2012, our annual interest cost associated with our borrowings under our line of credit is approximately \$1.2 million. For every 1% change in the interest rate associated with our borrowings under our line of credit, the effect on our annual interest cost would be approximately \$497,000.

We estimate the timing of the amounts for the subordinated debentures based on their contractual maturities. We may redeem the debentures at our option, at par, on the dates we discuss in Note 7 Borrowings. We pay interest on our subordinated debentures at interest rates that vary as we discuss in Note 7 Borrowings. Based upon the interest rates in effect at September 30, 2012, our annual interest cost associated with our subordinated debentures is approximately \$894,000. For every 1% change in the three-month LIBOR rate, the effect on our annual interest cost would be approximately \$200,000.



---

## **Table of Contents**

On February 23, 2009, our board of directors authorized a share repurchase program pursuant to which we may purchase up to 300,000 shares of our Class A common stock at prices prevailing from time to time in the open market subject to the provisions of applicable rules of the SEC and in privately negotiated transactions. We purchased 92,364 and 115,257 shares of our Class A common stock under this program during the nine months ended September 30, 2012 and 2011, respectively. We have purchased a total of 228,992 shares of our Class A common stock under this program from its inception through September 30, 2012.

On October 18, 2012, our board of directors declared quarterly cash dividends of 12.25 cents per share of our Class A common stock and 11.00 cents per share of our Class B common stock, payable on November 15, 2012 to our stockholders of record as of the close of business on November 1, 2012. We are not subject to any restrictions on our payment of dividends to our stockholders, although there are state law restrictions on the payment of dividends by our insurance subsidiaries to us. Dividends from our insurance subsidiaries are our principal source of cash for payment of dividends to our stockholders. Applicable laws require our insurance subsidiaries to maintain certain minimum surplus on a statutory basis and generally require prior approval of the applicable domiciliary insurance regulatory authorities for dividends in excess of 10% of statutory surplus. Our insurance subsidiaries are also subject to risk-based capital ( RBC ) requirements. At December 31, 2011, our insurance subsidiaries' capital levels were each substantially above the applicable RBC requirements. At January 1, 2012, amounts available for distribution as dividends to us from our insurance subsidiaries without prior approval of their domiciliary insurance regulatory authorities were \$17.4 million from Atlantic States, \$1.8 million from Southern, \$2.5 million from Le Mars, \$4.1 million from Peninsula, \$0 from Sheboygan and \$3.9 million from MICO. Atlantic States paid \$7 million in dividends to us during the third quarter of 2012.

At September 30, 2012, we had no material commitments for capital expenditures.

### **Equity Price Risk**

Our portfolio of marketable equity securities, which we carry on our consolidated balance sheets at estimated fair value, has exposure to the risk of loss resulting from an adverse change in prices. We manage this risk by performing an analysis of prospective investments and through regular reviews of our portfolio by our investment staff.

### **Credit Risk**

Our portfolio of fixed-maturity securities and, to a lesser extent, our portfolio of short-term investments is subject to credit risk, which we define as the potential loss in market value resulting from adverse changes in the borrower's ability to repay its debt. We manage this risk by performing an analysis of prospective investments and through regular reviews of our portfolio by our investment staff. We also limit the percentage and amount of our total investment portfolio that we invest in the securities of any one issuer.

Our insurance subsidiaries provide property and casualty insurance coverages through independent insurance agencies. We bill the majority of this business directly to the insured, although we bill a portion of our commercial business through licensed insurance agents to whom our insurance subsidiaries extend credit in the normal course of business.

Because the pooling agreement does not relieve Atlantic States of primary liability as the originating insurer, Atlantic States is subject to a concentration of credit risk arising from business ceded to Donegal Mutual. Our insurance subsidiaries maintain reinsurance agreements with Donegal Mutual and with a number of other major unaffiliated authorized reinsurers.

### **Impact of Inflation**

We establish property and casualty insurance premium rates before we know the amount of unpaid losses and loss expenses or the extent to which inflation may impact such expenses. Consequently, our insurance subsidiaries attempt, in establishing rates, to anticipate the potential impact of inflation.

## **Table of Contents**

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk.**

Our market risk generally represents the risk of gain or loss that may result from the potential change in the fair value of the securities we hold in our investment portfolio as a result of fluctuations in prices and interest rates and, to a lesser extent, our debt obligations. We manage our interest rate risk by maintaining an appropriate relationship between the average duration of our investment portfolio and the approximate duration of our liabilities, i.e., policy claims of our insurance subsidiaries and our debt obligations.

Our investment mix shifted slightly due to a shift from lower-yielding short-term investments to fixed maturity investments during the first nine months of 2012. We have maintained approximately the same duration of our investment portfolio to our liabilities from December 31, 2011 to September 30, 2012.

There have been no material changes to our quantitative or qualitative market risk exposure from December 31, 2011 through September 30, 2012.

### **Item 4. Controls and Procedures.**

#### **Evaluation of Disclosure Controls and Procedures**

We conducted an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to SEC Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended, at the end of the period covered by this Quarterly Report on Form 10-Q. Based upon that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information we, including our consolidated subsidiaries, are required to disclose in our periodic filings with the SEC is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms.

#### **Changes in Internal Control Over Financial Reporting**

There has been no change in our internal control over financial reporting during the quarter covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to affect materially, our internal control over financial reporting.

#### **Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995**

We base all statements contained in this Quarterly Report on Form 10-Q that are not historic facts on our current expectations. Such statements are forward-looking in nature (as defined in the Private Securities Litigation Reform Act of 1995) and necessarily involve risks and uncertainties. Forward-looking statements we make may be identified by our use of words such as will, expects, intends, plans, anticipates, believes, seeks, estimates and similar expressions. Actual results could vary materially. The factors that could cause our actual results to vary materially from forward-looking statements we have previously made, include, but are not limited to, our ability to maintain profitable operations, the adequacy of the loss and loss expense reserves of our insurance subsidiaries, business and economic conditions in the areas in which we operate, interest rates, competition from various insurance and other financial businesses, terrorism, the availability and cost of reinsurance, adverse and catastrophic weather events, legal and judicial developments, changes in regulatory requirements, our ability to integrate and manage successfully the companies we may acquire from time to time and the other risks that we describe from time to time in our filings with the SEC. We disclaim any obligation to update such statements or to announce publicly the results of any revisions that we may make to any forward-looking statements to reflect the occurrence of anticipated or unanticipated events or circumstances after the date of such statements.

### **Item 4T. Controls and Procedures.**

Not applicable.

**Table of Contents****Part II. Other Information****Item 1. Legal Proceedings.**

None.

**Item 1A. Risk Factors.**

Our business, results of operations and financial condition, and, therefore, the value of our Class A common stock and Class B common stock, are subject to a number of risks. For a description of certain risks, we refer to Risk Factors in our 2011 Annual Report on Form 10-K filed with the SEC on March 12, 2012. There have been no material changes in the risk factors disclosed in that Form 10-K Report during the nine months ended September 30, 2012.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**

Period	(a) Total Number of Shares (or Units) Purchased		(b) Average Price Paid per Share (or Unit)		(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs		(d) Maximum Number (or Approximate Dollar Value)
							of Shares (or Units) that May Yet Be Purchased Under the Plans or Programs
Month #1 July 1-31, 2012	Class A	None	Class A	None	Class A	None	
	Class B	None	Class B	None	Class B	None	
Month #2 August 1-31, 2012	Class A	42,600	Class A	\$14.30	Class A	42,600	(1)
	Class B	500	Class B	\$16.96	Class B	500	(2)
Month #3 September 1-30, 2012	Class A	4,000	Class A	\$14.53	Class A	4,000	(1)
	Class B	None	Class B	None	Class B	None	
Total	Class A	46,600	Class A	\$14.32	Class A	46,600	
	Class B	500	Class B	\$16.96	Class B	500	

- (1) We purchased these shares pursuant to our announcement on February 23, 2009 that we will purchase up to 300,000 shares of our Class A common stock at market prices prevailing from time to time in the open market subject to the provisions of SEC Rule 10b-18 and in privately negotiated transactions. We may purchase up to 71,008 additional shares of our Class A common stock under this stock repurchase program.
- (2) Donegal Mutual purchased these shares pursuant to its announcement on August 17, 2004 that it will, at its discretion, purchase shares of our Class A common stock and Class B common stock at market prices prevailing from time to time in the open market subject to the provisions of SEC Rule 10b-18 and in privately negotiated transactions. Such announcement did not stipulate a maximum number of shares that may be purchased under this program.

**Item 3. Defaults upon Senior Securities.**  
None.

**Item 4. Removed and Reserved.**

**Item 5. Other Information.**  
None.



---

**Table of Contents****Item 6. Exhibits.**

<b>Exhibit</b>	
<b>No.</b>	<b>Description</b>
Exhibit 31.1	Certification of Chief Executive Officer
Exhibit 31.2	Certification of Chief Financial Officer
Exhibit 32.1	Statement of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 of Title 18 of the United States Code
Exhibit 32.2	Statement of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 of Title 18 of the United States Code
Exhibit 101.INS	XBRL Instance Document
Exhibit 101.SCH	XBRL Taxonomy Extension Schema Document
Exhibit 101.PRE	XBRL Taxonomy Presentation Linkbase Document
Exhibit 101.CAL	XBRL Taxonomy Calculation Linkbase Document
Exhibit 101.LAB	XBRL Taxonomy Label Linkbase Document
Exhibit 101.DEF	XBRL Taxonomy Extension Definition Linkbase Document

**Table of Contents**

**Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**DONEGAL GROUP INC.**

November 7, 2012

**By:** /s/ Donald H. Nikolaus  
Donald H. Nikolaus, President  
and Chief Executive Officer

November 7, 2012

**By:** /s/ Jeffrey D. Miller  
Jeffrey D. Miller, Senior Vice President  
and Chief Financial Officer