

KLM ROYAL DUTCH AIRLINES  
Form SC TO-T/A  
April 20, 2004

---

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

---

**Amendment No. 1**

**to**

**SCHEDULE TO**

Tender Offer Statement

Under Section 14(d)(1) or 13(e)(1)  
of the Securities Exchange Act of 1934

---

**KLM ROYAL DUTCH AIRLINES**

(Name of Subject Company (**Issuer**))

**AIR FRANCE**

(Names of Filing Persons (**Offeror**))

**Common shares, par value 2**

(Title of Class of Securities)

**482516309**

(CUSIP Number of Class of Securities)

**Jean-Marc Bardy**

**Air France**

**45, rue de Paris**

**95747 Roissy-CDG Cedex**

**France**

**+33 1 41 56 78 00**

(Name, address, and telephone numbers of person authorized to receive notices and communications on behalf of filing persons)

**Copies To:**

|                                 |                              |                           |                          |                             |
|---------------------------------|------------------------------|---------------------------|--------------------------|-----------------------------|
| <b>Jan Ernst de Groot</b>       | <b>Thomas N. O Neill III</b> | <b>William B. Hobbs</b>   | <b>Paul D. Burns</b>     | <b>Daniel P. Cunningham</b> |
| <b>KLM Royal Dutch Airlines</b> | <b>Linklaters</b>            | <b>Linklaters</b>         | <b>Allen &amp; Overy</b> | <b>Allen &amp; Overy</b>    |
| <b>Amsterdamseweg 55</b>        | <b>25, rue de Marignan</b>   | <b>1345 Avenue of the</b> | <b>One New Change</b>    | <b>1221 Avenue of the</b>   |
| <b>1182 GP Amstelveen</b>       | <b>75008 Paris</b>           | <b>Americas</b>           | <b>London EC4M 9QQ</b>   | <b>Americas</b>             |
| <b>The Netherlands</b>          | <b>France</b>                | <b>19th Floor</b>         | <b>United Kingdom</b>    | <b>21st Floor</b>           |
| <b>+31 20 649 91 23</b>         | <b>+33 1 56 43 56 43</b>     | <b>New York, NY 10105</b> | <b>+44 207 330 4668</b>  | <b>New York, NY 10020</b>   |
|                                 |                              | <b>USA</b>                |                          | <b>USA</b>                  |
|                                 |                              | <b>1 (212) 424 9000</b>   |                          | <b>1 (212) 610 6427</b>     |

**Calculation of Filing Fee**

| <b>Transaction valuation*</b> | <b>Amount of filing fee**</b> |
|-------------------------------|-------------------------------|
| <b>\$960,300,975</b>          | <b>\$192,061</b>              |

## Edgar Filing: KLM ROYAL DUTCH AIRLINES - Form SC TO-T/A

---

- \* Estimated solely for the purpose of calculating the amount of filing fee. This is based on (a) the average of the high and low sales prices of KLM New York registry shares on the New York Stock Exchange on March 30, 2004 and (b) the maximum number of KLM common shares that may be tendered in the offer.
- \*\* The amount of filing fee, calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, as amended, equals one fiftieth of 1% of the value of the transaction.
- x Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

|                           |            |               |               |
|---------------------------|------------|---------------|---------------|
| Amount Previously Paid:   | \$218,161  | Filing Party: | Air France    |
| Form or Registration No.: | 333-114188 | Date Filed:   | April 5, 2004 |

- .. Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer. Check the appropriate boxes below to designate any transactions to which the statement relates:
- x third-party tender offer subject to Rule 14d-1.
- .. issuer tender offer subject to Rule 13e-4.
- .. going-private transaction subject to Rule 13e-3.
- .. amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer: ..

This Amendment No. 1 to Tender Offer Statement on Schedule TO (the *Statement*) amends and supplements the statement originally filed on April 5, 2004 by société Air France (*Air France*), a *société anonyme* organized under the laws of France. This Statement relates to the offer by Air France to exchange Air France ordinary shares (the *Air France shares*), nominal value 8.50 per share, Air France American depository shares, each representing one Air France share, Air France warrants and Air France American depository warrants, each representing one Air France warrant, for common shares, nominal value 2, including New York registry shares, of KLM Royal Dutch Airlines (*KLM*), a company organized under the laws of the Netherlands, upon the terms and subject to the conditions set forth in the Prospectus, dated April 5, 2004 (the *Prospectus*), a copy of which is Exhibit (a)(1) to the Statement and in the related Letter of Transmittal (the *Letter of Transmittal*), a copy of which is Exhibit (a)(3) to the Statement, which, together with the Prospectus, as amended or supplemented from time to time, constitute the *Offer*).

**Item 11. Additional Information**

Item 11 of this Statement is hereby amended to add the following:

KLM issued press releases on April 15, 2004 and April 19, 2004, which are attached hereto as Exhibit (a)(9) and Exhibit (a)(10), respectively. The information set forth in Exhibit (a)(9) and Exhibit (a)(10) is incorporated herein by reference.

**Item 12. Exhibits.**

Item 12 of this Statement is hereby amended to add the following:

(a)(9) Press release issued by KLM on April 15, 2004 (incorporated by reference to KLM's Form 425 filed on April 15, 2004)

(a)(10) Press release issued by KLM on April 19, 2004 (incorporated by reference to KLM's Form 425 filed on April 20, 2004)

**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

SOCIETE AIR FRANCE

By: /s/ Philippe Calavia

Name: Philippe Calavia  
Title: Chief Financial Officer

Date: April 20, 2004