

PRICESMART INC  
Form 10-Q/A  
December 16, 2003  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q/A**

(Amendment No. 1)

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 31, 2003

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from            to

COMMISSION FILE NUMBER 000-22793

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**PriceSmart, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**33-0628530**  
(I.R.S. Employer  
Identification No.)

**4649 Morena Boulevard**

**San Diego, California 92117**

(Address of principal executive offices)

**(858) 581-4530**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The registrant had 7,362,005 shares of its common stock, par value \$.0001 per share, outstanding at December 5, 2003.

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### *Explanatory Note*

This Amendment No. 1 to PriceSmart, Inc.'s (PriceSmart or the Company) Quarterly Report on Form 10-Q/A for the quarterly period ended May 31, 2003 includes unaudited restated consolidated financial statements at May 31, 2003 and August 31, 2002 (audited) and for the three and nine months ended May 31, 2003 and 2002.

This Form 10-Q/A amends and restates Items 1, 2, 3 and 4 of Part I and Items 5 and 6 of Part II of the original Form 10-Q, and no other information included in the original Form 10-Q is amended hereby. All amounts referenced within this Amendment No. 1 for current and prior periods and prior period comparisons reflect balances and amounts on a restated basis for all periods presented.

Based upon information obtained by the Company's internal audit and accounting departments and additional information gathered as part of an independent investigation conducted at the direction of the Audit Committee of the Company's Board of Directors, the Company has determined that certain transactions during the period from October 2001 through May 2003 did not satisfy revenue recognition criteria under U.S. generally accepted account principles and were improperly recorded as net warehouse sales on the Company's statements of operations. As a result, the Company's net warehouse sales were overstated during fiscal year 2002 by approximately \$16.6 million (2.7% of previously reported net warehouse sales), and during the first nine months of fiscal year 2003 by approximately \$12.7 million (2.5% of previously reported net warehouse sales). Reported comparable warehouse sales also were impacted by the reporting of these transactions. Restatement of these sales amounts does not affect the Company's previously reported net income or loss per share nor does it affect the Company's balance sheets.

Following its determination to restate its financial statements for the matters described above, the Company also determined that it would correct certain known errors. In each such case, the Company believed the amount of any such error was not material to the Company's consolidated 2002 financial statements. In addition, in the process of closing its financial statements for fiscal 2003, the Company identified accounting errors that occurred, primarily in the Company's Guam and Philippine operations from the failure of the principal accounting staff at these subsidiaries to reconcile properly their accounting records to supporting detail, which impacted prior period results.

The corrections described in the preceding paragraph reduced the Company's reported net income for the twelve months ended August 31, 2002 by approximately \$344,000, from the previously stated \$10.788 million of net income to \$10.444 million, reducing the Company's diluted earnings per share by approximately \$0.05, from \$1.60 to \$1.55 per diluted share. For the first nine months ended May 31, 2003, the restatement increased the Company's net loss by approximately \$711,000, from the previously stated \$5.402 million loss to a restated loss of \$6.113 million, increasing the Company's diluted net loss per share by approximately \$0.10, from a loss of \$0.79 to a loss of \$0.89 per diluted share.

As a result of the foregoing, the Company restated its financial statements and amended its Annual Report on Form 10-K for the year ended August 31, 2002, and amended its Quarterly Reports on Forms 10-Q for the quarterly periods ended November 30, 2002, February 28, 2003 and May 31, 2003, and the corresponding prior year periods included within the aforementioned amended Forms 10-Q. The Company did not amend its Quarterly Reports on Form 10-Q for the first three quarters of fiscal year ended August 31, 2002, and the financial statements and related financial information in such reports should no longer be relied upon and should be viewed in the context of this report. The restatement did not affect periods prior to November 30, 2001.

For a tabular presentation of the restatement adjustments on the Company's previously reported statement of operations and balance sheets, see Note 1 Company Overview and Restatement of Previously Issued Financial Statements to the accompanying financial statements in Item 1. Financial Statements, and each Form 10-Q/A and Form 10-K/A as referenced in the preceding paragraph, which were all concurrently filed with the Securities and Exchange Commission (SEC) on December 16, 2003.



**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS**

The Company's unaudited restated condensed consolidated balance sheet as of May 31, 2003, the restated condensed consolidated balance sheet as of August 31, 2002, the unaudited restated condensed consolidated statements of operations for the three and nine months ended May 31, 2003 and 2002, the unaudited restated condensed consolidated statements of cash flows for the nine months ended May 31, 2003 and 2002, and the unaudited restated condensed consolidated statements of stockholders' equity for the nine months ended May 31, 2003 are included elsewhere herein. Also included within are notes to the unaudited restated condensed consolidated financial statements.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

This Form 10-Q contains forward-looking statements concerning PriceSmart's anticipated future revenues and earnings, adequacy of future cash flow and related matters. These forward-looking statements include, but are not limited to, statements or phrases such as believe, will, expect, anticipate, estimate, intend, plan, and would and like expressions, and the negative thereof. Forward-looking statements are not guarantees of performance. These statements are subject to risks and uncertainties that could cause actual results to differ materially from the statements, including foreign exchange risks, political or economic instability of host countries, and competition as well as those risks described in the Company's SEC reports, including the risk factors referenced in this Form 10-Q. See Part II Item 5 Factors That May Affect Future Performance.

The following discussion and analysis compares the results of operations for the three and nine months ended May 31, 2003 (fiscal 2003) and May 31, 2002 (fiscal 2002), and should be read in conjunction with the restated condensed consolidated financial statements and the accompanying notes included elsewhere herein.

PriceSmart's business consists primarily of international membership shopping warehouses similar to, but smaller in size than, warehouse clubs in the United States. The number of warehouses in operation as of May 31, 2002 and 2003, the Company's ownership percentages and basis of presentation for financial reporting purposes by each country or territory are as follows:

Country/Territory	Number of Warehouses in		Ownership	Basis of Presentation
	Operation (as of May 31, 2002)	Operation (as of May 31, 2003)		
Panama	4	4	100%	Consolidated
Philippines	3	4	52%	Consolidated
Costa Rica	3	3	100%	Consolidated
Dominican Republic	3	3	100%	Consolidated
Guatemala	3	3	66%	Consolidated
El Salvador	2	2	100%	Consolidated
Honduras	2	2	100%	Consolidated
Trinidad	2	2	90%	Consolidated

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Aruba	1	1	90%	Consolidated
Barbados	1	1	100%	Consolidated
Guam	1	1	100%	Consolidated
U.S. Virgin Islands	1	1	100%	Consolidated
Jamaica		1	67.5%	Consolidated
Nicaragua			51%	Consolidated
	<hr/>	<hr/>		
Totals	26	28		
	<hr/>	<hr/>		
Mexico		3	50%	Equity

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The Company's business strategy is to operate warehouses in Latin America, the Caribbean, and Asia that sell high quality merchandise at low prices to our members, provide fair wages and benefits to our employees and a fair return to our stockholders.

During the first nine months of fiscal 2003, the Company opened two new U.S.-style membership shopping warehouses (one in the Philippines and one in Jamaica), and as part of a 50/50 joint venture with Grupo Gigante, S.A. de C.V. ( Gigante ), the Company also opened three new U.S.-style membership shopping warehouses in Mexico. During the first nine months of fiscal 2002, the Company opened four new U.S.-style membership shopping warehouses (one in Trinidad, one in Guam and two in the Philippines). The average life of the 28 and 26 warehouses in operation at the end of May 31, 2003 and 2002 was 31 and 24 months, respectively.

Additionally, there were twelve licensed warehouses in operation at the end of the third quarter of fiscal 2003, compared to eleven licensed warehouses at the end of the third quarter of fiscal 2002.

## **COMPARISON OF THE THREE MONTHS ENDED MAY 31, 2003 AND 2002**

Net warehouse sales increased 4.8% to \$160.8 million in the third quarter of fiscal 2003, from \$153.4 million in the third quarter of fiscal 2002. Excluding \$15.2 million in wholesale telephone card sales in the Philippines (which began in September of 2002 and were discontinued in May 2003), net warehouse sales decreased 5.1% to \$145.6 million from \$153.4 million over the prior year quarter. Management believes net warehouse sales excluding wholesale telephone card sales provides a better measure of ongoing operations and a more meaningful comparison of past and present operating results than total net warehouse sales because wholesale phone card sales were made only for a limited time, were discontinued in May 2003 and fell outside of the Company's core business of operating international membership warehouse stores. The decrease of \$7.8 million in net warehouse sales, excluding wholesale telephone card sales, consists primarily of a decrease of \$4.8 million in sales in the Dominican Republic due to lower sales and a currency devaluation of 57% since May 31, 2002, lower sales from certain warehouses operating in Latin America and the Philippines due to factors including an undersupply of certain merchandise, a reduction in wholesale sales, and an excess of slow-moving merchandise in the third quarter of fiscal 2003 compared to the third quarter of fiscal 2002. This decrease was partially offset by sales from two new warehouses opened since the end of the third quarter of fiscal 2002 and slight increases in the Caribbean warehouses over the prior year quarter.

Same-store sales (or same-warehouse sales), which are for warehouses open at least 12 full months, increased 0.2% for the 13 weeks ended June 1, 2003, compared to the same period last year. Excluding the wholesale telephone card sales, comparative same-warehouse sales decreased 10.0%.

Emerging Issues Task Force Issue No. 02-16 ( EITF 02-16 ), Accounting by a Customer (Including a Reseller) for Certain Consideration Received by a Vendor, addresses how a reseller should account for cash consideration received from a vendor. Under this provision, effective for arrangements entered into or modified after December 31, 2002, cash consideration that reimburses costs incurred by the customer to sell the vendor's products should be characterized as a reduction of those costs. If the cash consideration exceeds the costs being reimbursed, the excess should be characterized as a reduction of cost of sales. The adoption of the provisions of EITF 02-16 did not result in any changes in the Company's reported results, but certain consideration which had been classified as other income in prior years is now reflected as a reduction of cost of sales. As permitted by the transition provisions of EITF 02-16, other income and cost of sales in prior periods have been reclassified to conform to the current period presentation. This resulted in a decrease in other income and an offsetting decrease in net warehouse cost of goods sold of \$246,000 and \$808,000 in the third quarter of fiscal 2003 and 2002, respectively.



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The Company's warehouse gross margins (defined as net warehouse sales less associated cost of goods sold) in the third quarter of fiscal 2003 decreased to \$17.5 million, or 10.9% of net sales, from \$22.8 million, or 14.8% of net sales, in the third quarter of fiscal 2002. The decrease of \$5.3 million in gross profit margins, or

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3.9%, resulted primarily from a charge of \$2.0 million related to an inventory write-down of slow-moving inventory, \$1.0 million from the Dominican Republic's 57% currency devaluation, lower merchandise prices and overall lower sales. This decrease was partially offset by \$243,000 in gross margins related to wholesale telephone card sales. In the event that these factors continue, sales and gross profit margins may continue to be adversely affected. Management believes that the merchandise changes and lowering of prices are necessary to increase membership renewals and to increase future sales performance and resulting gross margin dollars. However, there can be no assurances that these recent changes will result in increased membership or that lower prices will translate into higher sales and increased margin dollars.

Export sales represent U.S. merchandise exported to the Company's licensee warehouses operating in Saipan, direct sales to third parties and sales to PriceSmart Mexico, an unconsolidated affiliate (see Note 11-Related Party Transactions in the Notes to Condensed Consolidated Financial Statements included within). Export sales in the third quarter of fiscal 2003 were \$2.3 million compared to \$667,000 in the third quarter of fiscal 2002. The increase is primarily due to greater sales to third parties, including sales of \$493,000 to PriceSmart Mexico.

The Company's export sales gross profit margins for the third quarter of fiscal 2003 were 3.5% compared to 2.4% in the third quarter of fiscal 2002. The increase in gross profit margins was due to higher margins on third party sales (excluding Mexico). The gross profit margins from sales to the Company's Saipan licensee and sales to PriceSmart Mexico are approximately 2.6% and 2.1%, respectively.

Membership income, which is recognized into income ratably over the one-year life of the membership, decreased 18.7% to \$1.9 million, or 1.2% of net warehouse sales, in the third quarter of fiscal 2003 compared to \$2.4 million, or 1.5% of net warehouse sales, in the third quarter of fiscal 2002. The decrease is attributable to a lower membership fee structure in certain markets and reductions in membership renewal rates. This decrease was partially offset by the two additional warehouse openings since the end of the third quarter of fiscal 2002, which have increased the overall membership base. Total membership accounts, which constitute non-expired memberships, increased to 465,000 at the end of the third quarter of fiscal 2003 from 460,000 at the end of the third quarter of fiscal 2002.

Other income consists of commission revenue, rentals, advertising, vendor promotions, construction revenue, and fees earned from licensees. Other income, excluding licensee fees, decreased to \$1.3 million, or 0.8% of net warehouse sales, in the third quarter of fiscal 2003 from \$2.2 million, or 1.4% of net warehouse sales, in the third quarter of fiscal 2002. The decrease relates to less income from vendor promotions, rentals, advertising and construction revenues. Licensee fees increased to \$310,000 in the third quarter of fiscal 2003 from \$303,000 in the third quarter of fiscal 2002 due to the additional licensee warehouse in operation since the prior year.

Warehouse operating expenses increased to \$21.0 million, or 13.0% of net warehouse sales, in the third quarter of fiscal 2003 from \$19.0 million, or 12.4% of net warehouse sales, in the third quarter of fiscal 2002. The increase in warehouse operating expenses is attributable to the two new warehouses opened since the third quarter of fiscal 2002 and an increase in utilities, repairs and maintenance and bad debt expenses primarily related to wholesale receivables at existing warehouses.

General and administrative expenses were \$5.3 million, or 3.3% of net warehouse sales, in the third quarter of fiscal 2003 compared to \$4.8 million, or 3.1% of net warehouse sales, in the third quarter of fiscal 2002. General and administrative expenses increased by \$473,000 primarily as a result of a \$350,000 charge related to the early termination of the Company's foreign property insurance program in favor of a new policy with comparative annual premium savings of \$1.2 million. The new policy has increased limits and reduced deductibles related to earthquake, wind and fire coverage, over the policy that was cancelled. The remainder of the increase is due to increases in salaries and increased professional fees over the prior year period. These increases were partially offset by reductions in travel expenses.

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Severance costs of \$1.1 million in the third quarter of 2003 relate to the Company's former President and Chief Executive Officer, an Executive Vice President of Operations and a Senior Vice President of Marketing, each of whom left the Company in the third quarter of fiscal 2003.

Option re-pricing expenses of \$833,000 in the third quarter of fiscal 2003 represents a non-cash charge related to the repricing of all unexercised stock options held by employees of the Company with exercise prices greater than \$20 to \$20 per share on April 23, 2003. The affected options covered a total of 507,510 shares of common stock with a weighted average exercise price of \$36.19 per share. The Company also recorded a deferred compensation charge of \$1.5 million, which will be amortized over the remaining vesting periods of the options.

Pre-opening expenses, which represent expenses incurred before a warehouse store is in operation, increased to \$649,000 in the third quarter of fiscal 2003 from \$610,000 in the third quarter of fiscal 2002. The Company had one warehouse opening in the third quarter of fiscal 2003, and planned to open its first warehouse operating in Managua, Nicaragua in the fourth quarter of fiscal 2003 (July 2003), compared to two openings in the third quarter of fiscal 2002, with no new additional openings in the fourth quarter of fiscal 2002.

Interest income reflects earnings on cash and cash equivalents, restricted cash deposits securing long-term debt and marketable securities. Interest income was \$791,000 in the third quarter of fiscal 2003 compared to \$766,000 in the third quarter of fiscal 2002. The increase primarily relates to interest earned on increased restricted cash deposits, partially offset by lower interest earned on lower excess cash and cash equivalents throughout the third quarter of fiscal 2003 over the prior year quarter.

Interest expense reflects borrowings by the Company's majority or wholly owned foreign subsidiaries to finance the capital requirements of new warehouse store operations. Interest expense increased to \$3.0 million in the third quarter of fiscal 2003 from \$2.5 million in the third quarter of fiscal 2002. The increase is attributable to an increase in the amount of debt held by the Company and its subsidiaries between the periods presented offset by a reduction in lending rates between the periods.

Equity of unconsolidated affiliate represents the Company's 50% share of losses from its Mexico joint venture. The joint venture is accounted for under the equity method of accounting, in which the Company reflects its proportionate share of income or loss. Two warehouses were opened in Mexico in November 2002 with a third opened in March 2003. Losses from the Mexico joint venture for the third quarter of fiscal 2003 were \$1.8 million, of which the Company's share was \$905,000. Income from the Mexico joint venture for the third quarter of fiscal 2002 was \$166,000, of which the Company's share was \$83,000. The income primarily relates to interest income as capital contributions had been made, and minimal expenses incurred, in the third quarter of fiscal 2002.

Minority interest relates to the allocation of the joint venture (income) or loss to the minority stockholders' respective interests. Minority interest respective share of net losses were \$822,000 and \$119,000 for the third quarter of fiscal 2003 and 2002, respectively.

The Company recorded an income tax benefit of \$2.2 million and a provision of \$263,000 (16.4% effective rate) for the three months ended May 31, 2003 and 2002, respectively. The change between the periods presented is primarily a result of the income tax benefit related to the net loss incurred during the third quarter of fiscal 2003. The Company has incurred losses in several countries in which it operates, and the related deferred tax assets associated with those losses may require a valuation allowance if profitability is not achieved in the near future.

Preferred dividends of \$400,000 for each of the three months ended May 31, 2003 and 2002 reflect the payment of dividends on 20,000 shares of Series A Preferred Stock issued on January 22, 2002, which accrue 8% annual dividends that are cumulative and payable in cash.



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**COMPARISON OF THE NINE MONTHS ENDED MAY 31, 2003 AND 2002**

Net warehouse sales increased 8.8% to \$496.3 million for the nine months ended May 31, 2003, from \$456.0 million for the nine months ended May 31, 2002. Excluding \$23.9 million in wholesale telephone card sales in the Philippines (which began in September of 2002 and were discontinued in May 2003) net warehouse sales increased 3.6% to \$472.4 million from \$456.0 million over the prior year period. Management believes net warehouse sales excluding wholesale telephone card sales provides a better measure of ongoing operations and a more meaningful comparison of past and present operating results than total net warehouse sales because wholesale phone card sales were made only for a limited time, were discontinued in May 2003 and fell outside of the Company's core business of operating international membership warehouse stores. The increase of \$16.4 million in net warehouse sales, excluding wholesale telephone card sales, resulted primarily from sales from two new warehouses opened subsequent to the end of the third quarter of fiscal 2002 and from a full nine months of sales from four warehouses that began operations during the same nine month period last year. This increase was offset by lower than anticipated holiday sales, a decrease of \$8.7 million in sales in the Dominican Republic due to lower sales and a currency devaluation of 57% since May 31, 2002, lower sales from certain warehouses operating in Latin America and the Philippines due to factors including an undersupply of certain merchandise, a reduction in wholesale sales, and an excess of slow-moving merchandise over the same nine month period last year.

Same-warehouse sales, which are for warehouses open at least 12 full months, decreased 0.5% for the 39 weeks ended June 1, 2003, compared to the same period last year. Excluding the wholesale telephone card sales, comparative same-warehouse sales decreased 5.3%.

Emerging Issues Task Force Issue No. 02-16, Accounting by a Customer (Including a Reseller) for Certain Consideration Received by a Vendor, addresses how a reseller should account for cash consideration received from a vendor. Under this provision, effective for arrangements entered into or modified after December 31, 2002, cash consideration that reimburses costs incurred by the customer to sell the vendor's products should be characterized as a reduction of those costs. If the cash consideration exceeds the costs being reimbursed, the excess should be characterized as a reduction of cost of sales. The adoption of the provisions of EITF 02-16 did not result in any changes in the Company's reported results, but certain consideration which had been classified as other income in prior years is now reflected as a reduction of cost of sales. As permitted by the transition provisions of EITF 02-16, other income and cost of sales in prior periods have been reclassified to conform to the current period presentation. This resulted in a decrease in other income and an offsetting decrease in net warehouse cost of goods sold of \$1.5 million and \$1.7 million for the nine months ended May 31, 2003 and 2002, respectively.

The Company's warehouse gross margins (defined as net warehouse sales less associated cost of goods sold) for the nine months ended May 31, 2003 decreased to \$67.4 million, or 13.6% of net sales, from \$68.7 million, or 15.1% of net sales, for the nine months ended May 31, 2002. The decrease of \$1.4 million in gross profit margin, or 1.5%, resulted primarily from a charge of \$2.0 million in the third quarter of fiscal 2003 related to an inventory write-down of slow-moving inventory, \$1.9 million from the Dominican Republic's 57% currency devaluation, lower merchandise prices and overall lower sales. This decrease was partially offset by \$338,000 in gross margins related to wholesale telephone card sales and higher gross margins on increased sales levels due to the additional warehouse openings over the same nine-month period last year. In the event that these factors continue, sales and gross profit margins may continue to be adversely affected. Management believes that the merchandise changes and lowering of prices are necessary to increase membership renewals, increase future sales performance and resulting gross margin dollars. However, there can be no assurances that these recent changes will result in increased membership or that lower prices will translate into higher sales and increased margin dollars.

Export sales represent U.S. merchandise exported to the Company's licensee warehouse operating in Saipan, direct sales to third parties and sales to PriceSmart Mexico, an unconsolidated affiliate (see Note 11-Related Party Transactions in the Notes to Condensed Consolidated Financial Statements included within). Export sales for the

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nine months ended May 31, 2003 were \$6.0 million compared to \$1.4 million for the nine months ended May 31, 2002. The increase is primarily due to greater sales to third parties, including sales of \$1.8 million to PriceSmart Mexico.

The Company's export sales gross margins for the nine months ended May 31, 2003 were 4.4% compared to 2.6% for the nine months ended May 31, 2002. The increase in gross profit margins was due to higher margins on third party sales (excluding Mexico). The gross profit margins from sales to the Company's Saipan licensee and sales to PriceSmart Mexico are approximately 2.5% and 1.4%, respectively.

Membership income, which is recognized into income ratably over the one-year life of the membership, decreased 5.4% to \$6.3 million, or 1.3% of net warehouse sales, for the nine months ended May 31, 2003 compared to \$6.6 million, or 1.5% of net warehouse sales, for the nine months ended May 31, 2002. The decrease is attributable to a lower membership fee structure in certain markets and reductions in membership renewal rates. This decrease was partially offset by the two additional warehouse openings since the end of the third quarter of fiscal 2002, which have increased the overall membership base. Total membership accounts, which constitute non-expired memberships, increased to 465,000 at the end of the third quarter of fiscal 2003 from 460,000 at the end of the third quarter of fiscal 2002.

Other income consists of commission revenue, rentals, advertising, vendor promotions, construction revenue, and fees earned from licensees. Other income, excluding licensee fees, decreased to \$4.7 million, or 0.9% of net warehouse sales, for the nine months ended May 31, 2003, from \$5.6 million, or 1.2% of net warehouse sales, for the nine months ended May 31, 2002. The decrease relates to less income from vendor promotions, rentals, advertising and construction revenues. Licensee fees increased to \$935,000 for the nine months ended May 31, 2003 from \$860,000 for the nine months ended May 31, 2002 due to the additional licensee warehouse in operation since the prior year.

Warehouse operating expenses increased to \$59.9 million, or 12.1% of net warehouse sales, for the nine months ended May 31, 2003 from \$53.9 million, or 11.8% of net warehouse sales, for the nine months ended May 31, 2002. The increase in warehouse operating expenses is attributable to the two new warehouses opened since the third quarter of fiscal 2002, a full nine months of operations from four warehouses that began operations during the same nine month period last year, and an increase in utilities, repairs and maintenance and bad debt expenses primarily related to wholesale receivables at existing warehouses.

General and administrative expenses were \$14.5 million, or 2.9% of net warehouse sales, for the nine months ended May 31, 2003 compared to \$13.4 million, or 2.9% of net warehouse sales, for the nine months ended May 31, 2002. General and administrative expenses have increased by \$1.1 million primarily as a result of a \$350,000 charge related to the early termination of the Company's foreign property insurance program in favor of a new policy with comparative annual premium savings of \$1.2 million. The new policy has increased limits and reduced deductibles related to earthquake, wind and fire coverage, over the policy that was cancelled. The remainder of the increase is due to increases in salaries and increased professional fees over the prior year period. These increases were partially offset by reductions in travel expenses.

Severance costs of \$1.1 million relate to the Company's former President and Chief Executive Officer, an Executive Vice President of Operations and Senior Vice President of Marketing, each of whom left the Company in the third quarter of fiscal 2003.

Option re-pricing expenses of \$833,000, which occurred in the third quarter of fiscal 2003, represents a non-cash charge related to the repricing of all unexercised stock options held by employees of the Company with exercise prices greater than \$20 to \$20 per share on April 23, 2003. The affected options covered a total of 507,510 shares of common stock with a weighted average exercise price of \$36.19 per share. The Company also recorded a deferred compensation charge of \$1.5 million, which will be amortized over the remaining vesting periods of the options.



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Settlement and related expenses of \$1.7 million in fiscal 2002 reflect a settlement agreement entered into with a former Philippine licensee of the Company on February 15, 2002.

Pre-opening expenses, which represent expenses incurred before a warehouse store is in operation, decreased to \$1.5 million for the nine months ended May 31, 2003, from \$2.2 million for the nine months ended May 31, 2002. The Company had two warehouse openings during the nine months ended May 31, 2003 (not including the three warehouses opened in Mexico as part of a 50/50 joint venture), and planned to open its first warehouse operating in Managua, Nicaragua in the fourth quarter of fiscal 2003 (July 2003). This compares to four warehouse openings during the nine months ended May 31, 2002, with no new additional openings in the fourth quarter of fiscal 2002.

Interest income reflects earnings on cash and cash equivalents, restricted cash deposits securing long-term debt and marketable securities. Interest income was \$2.2 million for the nine months ended May 31, 2003 compared to \$2.4 million for the nine months ended May 31, 2002. The decrease in interest income primarily relates to lower daily cash balances and lower interest rates throughout the first nine months of fiscal 2003 in comparison to the prior year period. This decrease was partially offset by interest income earned on increased restricted cash deposits over the prior year period.

Interest expense reflects borrowings by the Company's majority or wholly owned foreign subsidiaries to finance the capital requirements of new warehouse store operations. Interest expense increased to \$8.0 million for the nine months ended May 31, 2003 from \$7.2 million for the nine months ended May 31, 2002. The increase is attributable to an increase in the amount of debt held by the Company and its subsidiaries between the periods presented offset by a reduction in lending rates between the periods.

Equity of unconsolidated affiliate represents the Company's 50% share of losses from its Mexico joint venture. The joint venture is accounted for under the equity method of accounting, in which the Company reflects its proportionate share of income or loss. Two warehouses were opened in Mexico in November 2002 with a third opened in March 2003. Losses from the Mexico joint venture for the first nine months of fiscal 2003 were \$4.6 million, of which the Company's share was \$2.3 million. Income from the Mexico joint venture for the first nine months of fiscal 2002 was \$166,000, of which the Company's share was \$83,000. The income primarily relates to interest income as capital contributions had been made, and minimal expenses incurred, in the third quarter of fiscal 2002.

Minority interest relates to the allocation of the joint venture (income) or loss to the minority stockholders' respective interests. Minority interest respective share of net losses were \$712,000 compared to income of \$319,000 for the nine months ended May 31, 2003 and 2002, respectively.

The Company recorded an income tax benefit of \$786,000 and a provision of \$1.3 million (24% effective rate) for the nine months ended May 31, 2003 and 2002, respectively. The change between the periods presented is primarily a result of the income tax benefit related to the net loss incurred during the third quarter of fiscal 2003. The Company has incurred losses in several countries in which it operates, and the related deferred tax assets associated with those losses may require a valuation allowance if profitability is not achieved in the near future.

Preferred dividends of \$1.2 million and \$591,000 for the nine months ended May 31, 2003 and 2002, respectively, reflect the payment of dividends on 20,000 shares of Series A Preferred Stock issued on January 22, 2002, which accrue 8% annual dividends that are cumulative and payable in cash.

## **LIQUIDITY AND CAPITAL RESOURCES**



*Financial Position and Cash Flow*

The Company had negative working capital of \$6.8 million as of May 31, 2003, compared to positive working capital of \$13.2 million as of August 31, 2002. The decrease in working capital since August 31, 2002

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of \$20.0 million was primarily due to a decrease in cash of \$9.8 million, marketable securities of \$3.0 million, inventory of \$8.9 million, other accrued expenses of \$1.2 million, and additional capital investment of \$9.0 million in the Company's Mexico joint venture. These decreases were offset by an increase in prepaid assets of \$4.6 million, deferred taxes of \$2.5 million, short-term borrowings of \$1.7 million and the current portion of long-term debt of \$5.4 million.

Net cash flows provided by (used in) operating activities were \$11.6 million and \$(9.1) million for the nine months ended May 31, 2003 and 2002, respectively. The increase of \$20.8 million resulted primarily from an increase of \$28.0 million due to reductions in inventories, depreciation and amortization of \$1.8 million, an increase in compensation expense recognized for stock options of \$852,000, and a net increase in accounts receivable, prepaids, other current assets, accrued salaries, deferred membership and other accruals of \$6.1 million. This increase was offset by a net loss before the equity interest of unconsolidated affiliate of \$6.8 million, a decrease in minority interest of \$1.0 million, and a decrease in accounts payable of \$6.7 million.

Net cash used in investing activities was \$27.3 million and \$37.7 million for the nine months ended May 31, 2003 and 2002, respectively. The decrease in current year investing activities of \$10.4 million resulted from reduced spending on property and equipment of \$7.8 million over the prior year, a change in marketable securities of \$6.0 million, \$1.0 million less invested in the unconsolidated affiliate in the current year over the prior year period, and \$1.0 million in the prior year period related to the repurchase of common stock associated with the Panama redemptive right acquisition. This decrease was offset by a change in notes receivable of \$4.8 million due to receipts of notes receivable of \$3.8 million in the prior year, which was offset by the issuance of \$1.0 million in the current year of a note receivable to the Company's unconsolidated joint venture in Mexico, and a decrease in proceeds from the sale of real estate of \$696,000 in the prior year.

Net cash provided by financing activities was \$12.5 million and \$41.8 million for the nine months ended May 31, 2003 and 2002, respectively. The decrease of approximately \$29.3 million resulted from proceeds from the issuance of \$10.0 million of common stock and \$19.9 million of preferred stock and \$3.2 million of proceeds from the exercise of stock options in the prior year, the use of \$10.1 million in restricted cash and dividends paid on preferred stock of \$876,000 over the prior year period, and a decrease in contributions by minority interest shareholders of \$880,000 over the prior year. These decreases were offset by an increase in net bank borrowings of \$13.2 million and the sale of treasury stock of \$2.4 million to PSC, S.A. in connection with the new Nicaragua joint venture in the current year.

Net effect of exchange rate changes on cash and cash equivalents was \$(6.6) million and \$(2.4) million for the nine months ended May 31, 2003 and 2002, respectively. The increased negative foreign exchange impact of \$4.2 million resulted primarily from a significant devaluation of the Dominican Republic Peso over the prior year period, and by continued devaluations of the foreign currencies in most of the countries where the Company operates, which have all historically devalued against the U.S. dollar. As a result of the economic crisis in the Dominican Republic, there continues to be a risk of further devaluation and availability of U.S. dollars to settle intercompany transactions.

### ***Warehouse Expansion and Closures***

The Company's primary capital requirements are for the financing of land, construction, equipment, pre-opening expenses and working capital requirements associated with new and existing warehouses.

For the first nine months of fiscal 2003, the Company spent approximately \$20.2 million in capital expenditures (excluding Mexico) related to the construction of new warehouse openings. Through the first nine months of fiscal 2003, the Company opened two new warehouses (one in the Philippines in November 2002 and one in Jamaica in March 2003), and had two additional warehouses under construction in Nicaragua and the Philippines.



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Subsequent to the third quarter of fiscal 2003, the Company's warehouse on the east side of Santo Domingo, Dominican Republic was closed, and a search for a new location in Santo Domingo has commenced. Closing costs have been estimated at \$525,000, which will be recognized in the fourth quarter. Also, the Company announced on July 9, 2003 that it will be closing its warehouse currently operating in the Philippines, in Pasig City, Metropolitan Manila, on August 3, 2003. Closing costs for the Pasig City warehouse will be recognized in the fourth quarter of 2003. Management is evaluating individual warehouse performance, and additional warehouse closures may occur.

During the first nine months of fiscal 2003, the Company and Gigante each contributed \$9.0 million in capital for a total capital investment of \$40 million in the 50/50 Mexico joint venture, which is accounted for under the equity method of accounting. The Company will have receivables due from the Mexico joint venture in the ordinary course of business, of which approximately \$1.7 million was due to the Company as of May 31, 2003. The \$1.7 million includes a \$1.0 million note receivable, which the Company anticipates being repaid within a period of one year. The remainder of the receivables relates to merchandise and other services rendered to the Mexico joint venture in the ordinary course of business. Since inception, the joint venture has opened a total of three warehouses in Mexico (two in November 2002 and one in March 2003) and has spent approximately \$28.9 million in capital expenditures. Any decision to add additional warehouses will be based upon the three warehouses currently in operation achieving specific sales and expense benchmarks. As of May 31, 2003, the Mexico joint venture had approximately \$2.4 million of cash on hand.

The Company, primarily through its foreign subsidiaries (excluding Mexico), has increased long-term bank borrowings by approximately \$15.4 million during fiscal 2003, including \$10.0 million in loans secured by restricted cash deposits for foreign exchange hedging purposes, and has used these proceeds to finance its working capital and capital expenditure requirements.

### ***Financing Activities***

On January 22, 2002, the Company issued 20,000 shares of Series A Preferred Stock ( Series A Preferred Stock ) and warrants to purchase 200,000 shares of common stock (that expired unexercised on January 17, 2003) for an aggregate of \$20 million, with net proceeds of \$19.9 million. The Series A Preferred Stock is convertible, at the option of the holder at any time, or automatically on January 17, 2012, into shares of the Company's common stock at the conversion price of \$37.50, subject to customary anti-dilution adjustments. The Series A Preferred Stock accrues a cumulative preferred dividend at an annual rate of 8%, payable quarterly in cash. The shares are redeemable on or after January 17, 2007, in whole or in part, at the option of the Company, at a redemption price equal to the liquidation preference, or \$1,000 per share plus accumulated and unpaid dividends to the redemption date. As of May 31, 2003, none of the shares of Series A Preferred Stock had been converted.

On September 26, 2002, in connection with the new joint venture in Nicaragua, the Company sold 79,313 shares of the Company's common stock to PSC, S.A. in a private placement for an aggregate purchase price and net proceeds to the Company of approximately \$2.4 million to be used for capital expenditures and working capital requirements related to future warehouse expansion.

Subsequent to the end of the third quarter, on July 9, 2003, entities affiliated with Robert E. Price, President and Chief Executive Officer, Chairman of the Board of Directors and a significant stockholder of PriceSmart, and entities affiliated with Sol Price, a significant stockholder of PriceSmart, purchased an aggregate of 22,000 shares of PriceSmart's 8% Series B Cumulative Convertible Redeemable Preferred Stock ( Series B Preferred Stock ), a new series of preferred stock, for an aggregate purchase price of \$22 million. The Series B Preferred Stock is convertible at the option of the holder at any time, or automatically on July 9, 2013, into shares of PriceSmart's common stock at a conversion price of \$20.00 per share, subject to customary anti-dilution adjustments; accrues a cumulative preferential dividend at an annual rate of 8%, payable quarterly in cash; and may be redeemed by PriceSmart at any time on or after July 9, 2008. PriceSmart is required to register with the SEC the shares of common stock issuable upon conversion of the Series B Preferred Stock.



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Subsequent to the end of the third quarter, on June 11, 2003, an entity affiliated with Mr. S. Price made an advance payment of \$5.0 million for the Series B Preferred Stock. The Company and the affiliate of Mr. S. Price agreed that if the private placement of Series B Preferred Stock was not completed by July 10, 2003, the Company would refund the advance with accrued interest of 8% per annum.

**Short-Term Borrowings and Debt**

As of May 31, 2003, the Company, through its majority or wholly owned subsidiaries, had \$25.3 million outstanding in short-term borrowings through 13 separate facilities, which are secured by certain assets of its subsidiaries and are guaranteed by the Company up to its respective ownership percentages in the subsidiaries. Each of the facilities expires during the year and typically is renewed. As of May 31, 2003, the Company had approximately \$7.5 million available on the facilities.

The Company's long-term debt is collateralized by certain land, building, fixtures and equipment of each respective subsidiary and guaranteed by the Company up to its respective ownership percentages in the subsidiaries, except for approximately \$32.1 million as of May 31, 2003, which is secured by collateral deposits for the same amount and which deposits are included in restricted cash on the condensed consolidated balance sheet.

Under the terms of each of its debt agreements, the Company must comply with certain covenants, which include, among others, current, debt service, interest coverage and leverage ratios. The Company is in compliance with all of these covenants, except for the current ratio for a \$5.0 million note, the current ratio and interest coverage ratio for a \$6.0 million note, and the debt service ratio and interest coverage ratio for a \$3.5 million note. The Company has obtained the necessary waivers for these notes through August 31, 2003.

Pursuant to the terms of a bank credit agreement, the Company can issue up to \$7.0 million of standby letters of credit. Fees are paid up front and charges are paid as incurred. As of May 31, 2003, there were outstanding letters of credit in the amount of \$3.8 million.

**Contractual Obligations**

As of May 31, 2003, the Company's commitments to make future payments under long-term contractual obligations were as follows (amounts in thousands):

	Payments Due by Period				
	Total	Less than 1 Year	1 to 3 Years	4 to 5 Years	After 5 Years
Contractual obligations					
Long-term debt	\$ 115,812	\$ 14,412	\$ 36,295	\$ 20,238	\$ 44,867
Operating leases	137,913	9,119	17,020	17,136	94,638

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Total	\$ 253,725	\$ 23,531	\$ 53,315	\$ 37,374	\$ 139,505
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*Subsequent Events*

In fiscal 2003, the Company spent an aggregate of \$22.2 million for land, building and equipment associated with the opening of three new warehouses (excluding Mexico). The Company invested an additional \$9.0 million in capital and loaned \$1.0 million to the Mexico joint venture, and received \$3.0 million from maturing marketable securities.

In fiscal 2003, the Company received proceeds primarily from the sale of preferred stock and warrants for \$22.0 million, an increase in net bank borrowings of \$11.0 million, \$2.4 million from the sale of treasury stock to PSC, S.A. in connection with the Nicaragua joint venture and \$3.3 million in contributions by minority shareholders. Also in fiscal 2003, the Company used approximately \$10.2 million of restricted cash as security for debt agreements and paid preferred stock dividends of \$1.6 million.

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During fiscal 2003, the Company and Gigante each contributed \$9.0 million in capital for a total capital investment of \$40 million in the 50/50 Mexico joint venture, which is accounted for under the equity method of accounting. Since inception, the joint venture has opened a total of three warehouses in Mexico (two in November 2002 and one in March 2003) and has spent approximately \$27.4 million in capital expenditures through August 31, 2003. As of August 31, 2003, the Mexico joint venture had approximately \$2.0 million of cash on hand and no debt financing.

The Company, primarily through its foreign subsidiaries (excluding Mexico), has increased long-term bank borrowings by approximately \$14.4 million during fiscal 2003, which includes \$10.0 million in loans secured by restricted cash deposits and has used these proceeds to finance its working capital and capital expenditure requirements.

As of August 31, 2003, the Company, through its majority or wholly owned subsidiaries, had \$20.1 million outstanding in short-term borrowings through 16 separate facilities, which are secured by certain assets of its subsidiaries and are guaranteed by the Company up to its respective ownership percentage.

Under the terms of debt agreements to which the Company and/or one or more of its wholly owned or majority owned subsidiaries are parties, the Company must comply with specified financial maintenance covenants, which include among others, current, debt service, interest coverage and leverage ratios. As of August 31, 2003, the Company was in compliance with all of these covenants, except for the following: (i) current ratio and cash flow to debt service ratio for a \$4.7 million note, for which the Company has received a waiver of its noncompliance; (ii) debt service ratio for a \$4.9 million note, for which the Company has not yet received a written waiver of its noncompliance; (iii) current ratio and interest cost/EBIT (earnings before interest and taxes) ratio for a \$4.7 million note, for which the Company has received a waiver of its noncompliance; (iv) interest coverage ratio and total debt/EBITDA (earnings before interest taxes, depreciation and amortization) ratio for a \$2.8 million note, for which the Company has not yet received a written waiver; (v) debt service ratio, cash coverage ratio, and interest coverage ratio for a \$1.7 million note, for which the Company has received a waiver of its noncompliance; and (vi) debt to equity ratio for a \$4.5 million note, for which the Company has not yet received a written waiver. The waivers received as of August 31, 2003 are for a period of one quarter. For the waivers requested, but not yet received, the Company has received verbal confirmation that the waivers will be approved as of August 31, 2003 and will be waived for a period of one quarter. Additionally, the Company has debt agreements, with an aggregate principal amount outstanding as of August 31, 2003 of \$30.6 million that, among other things, allow the lender to accelerate the indebtedness upon a default by the Company under other indebtedness and prohibit the Company from incurring additional indebtedness unless the Company is in compliance with specified financial ratios. As of August 31, 2003, the Company did not satisfy these ratios. As a result, the Company is prohibited from incurring additional indebtedness and would need to obtain a waiver from the lender as a condition to incurring additional indebtedness. If the Company is unsuccessful in obtaining the necessary waivers or fails to comply with these financial covenants in future periods, the lenders may elect to accelerate the indebtedness described above and foreclose on the collateral pledged to secure the indebtedness. In such a case, the Company would need additional financing in order to service or extinguish the indebtedness. Accordingly, to address these potential needs for additional capital, the Company has entered into an agreement with the Sol and Helen Price Trust, a trust affiliated with Sol Price, a significant stockholder of the Company, giving the Company the right to sell all or a portion of specified real property to the Trust at any time on or prior to August 31, 2004 at a price equal to the Company's net book value for the respective properties and other commercially reasonable terms. The specified real property covers both the land and building at nine warehouse club locations. As of August 31, 2003, the net book value of this real property is approximately \$54.8 million with approximately \$33.1 million of encumbrances. Under the terms of the agreement, the Company would have the option, but not the obligation, to lease back one or more warehouse club buildings at an annual lease rate equal to 9% of the selling price for the building and other commercially reasonable terms.

The consolidated financial statements have been prepared on a going concern basis. The Company has an accumulated deficit of \$24.6 million and a working capital deficit of \$12.0 million as of August 31, 2003. For the



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year ended August 31, 2003, the Company had a net loss available to common stockholders of \$32.1 million and generated cash flow from operating activities of \$2.5 million. The Company has generated cash flow from operations since fiscal 2001. The Company's ability to fund its operations and service debt during fiscal 2004 is dependent on its ability to generate cash flow from operations, extend or refinance short-term credit facilities, continue to be granted vendor credit and continue to receive waivers from those lenders where covenant violations exist. Subsequent to year-end, the Company has extended \$12.3 million of the \$20.1 million short-term borrowings outstanding at August 31, 2003 to maturities beyond fiscal 2004. As of August 31, 2003, the Company closed three unprofitable warehouses and announced plans to close an additional warehouse on December 31, 2003 to increase cash flows for fiscal 2004. The Company also intends to reduce certain controllable warehouse expenses. The Company believes it will be successful in funding its fiscal 2004 operations, obtaining any necessary covenant violation waivers and extending or refinancing their remaining short term credit maturities beyond fiscal 2004. Management believes that its existing working capital along with existing availability in credit facilities, are sufficient to fund its operations through at least August 31, 2004.

### ***Significant Accounting Policies***

The preparation of the Company's financial statements requires that management make estimates and judgments that affect the financial position and results of operations. Management continues to review its accounting policies and evaluate its estimates, including those related to merchandise inventory, impairment of long-lived assets and warehouse closing costs. The Company bases its estimates on historical experience and on other assumptions that management believes to be reasonable under the present circumstances.

***Merchandise Inventories:*** Merchandise inventories, which include merchandise for resale, are valued at the lower of cost (average cost) or market. The Company provides for estimated inventory losses between physical inventory counts on the basis of a percentage of sales. The provision is adjusted periodically to reflect the trend of actual physical inventory count results, which occur primarily in the second and fourth fiscal quarters. In addition, the Company may be required to take markdowns below the carrying cost of certain inventory to expedite the sale of such merchandise.

***Allowance for Bad Debt:*** Credit is extended to a portion of our members as part of the Company's wholesale business and to third-party wholesalers for direct sales. The Company maintains an allowance for doubtful accounts based on assessments as to the collectibility of specific customer accounts, the aging of accounts receivable, and general economic conditions. Additionally, the Company utilizes the importation and exportation businesses of one of the minority interest shareholders in the Company's Philippines subsidiary for the movement of merchandise inventories both to and from the Asian regions to its warehouses operating in Asia. As of May 31, 2003, the Company had a total of \$2.0 million in net receivables due from the minority interest shareholder's importation and exportation businesses, which is included in accounts receivable on the condensed consolidated financial statements. If the credit worthiness of a specific customer or the minority interest shareholder deteriorates, the Company's estimates could change and it could have a material impact on the Company's reported results.

***Impairment of Long-lived Assets:*** The Company periodically evaluates its long-lived assets for indicators of impairment. Management's judgments are based on market and operational conditions at the time of the evaluation. Future events could cause management to conclude that impairment factors exist, requiring an adjustment of these assets to their then-current fair market value. The Company will provide estimates for warehouse closing costs when it is appropriate to do so based on accounting principles generally accepted in the United States. Future circumstances may result in the Company's actual future closing costs or the amount recognized upon the sale of the property differing substantially from the estimates.

***Stock-Based Compensation:*** As of May 31, 2003, the Company had four stock-based employee compensation plans. Prior to September 1, 2002, the Company accounted for those plans under the recognition and measurement provisions of Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock



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Issued to Employees, and related interpretations. Effective September 1, 2002, the Company adopted the fair value recognition provisions of Statement of Financial Accounting Standards No. 123 ( SFAS 123 ), Accounting for Stock-Based Compensation, prospectively, with guidance provided from SFAS No. 148 ( SFAS 148 ) Accounting for Stock-Based Compensation Transition and Disclosure, to all employee awards granted, modified or settled after September 1, 2002. Awards under the Company's plans typically vest over five years and expire in six years. The cost related to stock-based employee compensation included in the determination of net income for the three and nine months ended May 31, 2003 and 2002 is less than that which would have been recognized if the fair value based method had been applied to all awards since the original effective date of SFAS 123. For the three and nine months ended May 31, 2003, the Company recognized stock compensation costs of \$947,000 and \$1.0 million, respectively, versus stock compensation costs of \$53,000 and \$159,000 for the three and nine months ended May 31, 2002, respectively (see Note 2 Summary of Significant Accounting Policies Stock-Based Compensation in the Notes to Condensed Consolidated Financial Statements included within).

**Basis of Presentation:** The consolidated financial statements include the assets, liabilities and results of operations of the Company's majority and wholly owned subsidiaries that are more than 50% owned and controlled. All significant intercompany balances and transactions have been eliminated in consolidation. The Company's 50% owned Mexico joint venture is accounted for under the equity method of accounting.

### ***Accounting Pronouncements***

In June 2001, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 143 ( SFAS 143 ), Accounting for Asset Retirement Obligations, which became effective for the Company beginning in fiscal 2003. SFAS 143 addresses financial accounting and reporting for obligations associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The adoption of SFAS 143 has not had a material impact on the Company's consolidated results of operations, financial position or cash flows.

In August 2001, the FASB issued SFAS No. 144 ( SFAS 144 ), Accounting for the Impairment or Disposal of Long-Lived Assets, which became effective for the Company beginning in fiscal 2003. Prior period financial statements will not be restated as a result of the adoption of SFAS 144. SFAS 144 establishes a number of rules for the recognition, measurement and reporting of long-lived assets which are impaired and either held for sale or continuing use within the business. In addition, SFAS 144 broadly expands the definition of a discontinued operation to individual reporting units or asset groupings for which identifiable cash flows exist. The adoption of SFAS 144 has not had a material impact on the Company's consolidated results of operations, financial position or cash flows.

In July 2002, the FASB issued SFAS No. 146 ( SFAS 146 ), Accounting for Costs Associated with Exit or Disposal Activities, which addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies Emerging Issues Task Force Issue No. 94-3 ( Issue 94-3 ), Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring). The principal difference between SFAS 146 and Issue 94-3 relates to SFAS 146's requirements for recognition of a liability for a cost associated with an exit or disposal activity. SFAS 146 requires that a liability for a cost associated with an exit or disposal activity be recorded as a liability when incurred. Under Issue 94-3, a liability for an exit cost as generally defined in Issue 94-3 was recognized at the date of an entity's commitment to an exit plan. The provisions of this statement are effective for exit or disposal activities that are initiated after December 31, 2002 with early application encouraged. The Company believes the adoption of SFAS 146 will not have a material impact on the Company's consolidated results of operations, financial position or cash flows.

In January 2003, the FASB issued FASB Interpretation No. 46 ( Interpretation No. 46 ), Consolidation of Variable Interest Entities. In general, a variable interest entity is a corporation, partnership, trust, or any other legal structure used for business purposes that either does not have equity investors with voting rights or has



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equity investors that do not provide sufficient financial resources for the entity to support its activities. Interpretation No. 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a majority of the entity's residual returns or both. The consolidation requirements of Interpretation No. 46 apply immediately to variable interest entities created after January 31, 2003. The consolidation requirements apply to older entities in the first fiscal year or interim period beginning after June 15, 2003. Certain of the disclosure requirements apply in all financial statements issued after January 31, 2003, regardless of when the variable interest entity was established. The provisions of the interpretation are currently being evaluated, but management believes its adoption will not have a material impact on the Company's consolidated results of operations, financial position or cash flows.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company, through its majority or wholly owned subsidiaries, conducts foreign operations primarily in Latin America, the Caribbean and Asia, and as such is subject to both economic and political instabilities that cause volatility in foreign currency exchange rates or weak economic conditions. As of May 31, 2003, the Company had a total of 28 warehouses operating in eleven foreign countries and two U.S. territories (excluding three warehouses owned in Mexico through its 50/50 joint venture). Twenty of the 28 warehouses operate under foreign currencies other than the U.S. dollar. For both the nine months ended May 31, 2003 and 2002, approximately 74% of the Company's net warehouse sales were in foreign currencies. The Company anticipates opening new warehouses in existing or new foreign countries in the future, which may increase the percentage of net warehouse sales denominated in foreign currencies.

Foreign currencies in most of the countries where the Company operates have historically devalued against the U.S. dollar and are expected to continue to devalue. For example, the Dominican Republic experienced a currency devaluation of 57% between the quarter ended May 31, 2002 and the quarter ended May 31, 2003. There can be no assurance that the Company will not experience any other materially adverse effects on the Company's business, financial condition, operating results, cash flow or liquidity, from currency devaluations in other countries, as a result of the economic and political risks of conducting an international merchandising business.

Translation adjustments from the Company's non-U.S. denominated majority or wholly owned subsidiaries, resulting from the translation of the assets and liabilities of the subsidiaries into U.S. dollars, were \$6.6 million and \$5.3 million as of May 31, 2003 and August 31, 2002, respectively.

The Company manages foreign currency risks at times by hedging currencies through non-deliverable forward exchange contracts (NDFs) that are generally for durations of six months or less and that do not provide for physical exchange of currency at maturity (only the resulting gain or loss). The premium associated with each NDF is amortized on a straight-line basis over the term of the NDF, and mark-to-market amounts and realized gains or losses are recognized on the settlement date in cost of goods sold. The related receivables or liabilities with counterparties to the NDFs are recorded in the consolidated balance sheet. As of May 31, 2003, the Company had no outstanding NDFs and no mark-to-market unrealized amounts. Additionally, no realized losses were incurred for the nine months ended May 31, 2003, as no NDFs were entered into during the period. Although the Company has not purchased any NDFs subsequent to May 31, 2003, it may purchase NDFs in the future to mitigate foreign exchange losses. However, due to the volatility and lack of derivative financial instruments in the countries in which the Company operates, significant risk from unexpected devaluation of local currencies exists. Foreign exchange transaction losses realized (including the cost of any NDFs), which are included as a part of the costs of goods sold in the consolidated statement of operations, were \$1.7 million and \$747,000 for the nine months ended May 31, 2003 and 2002, respectively.

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The following is a listing of each country or territory where the Company currently operates or anticipates operating in and their respective currencies, as of May 31, 2003:

Country/Territory	Number of Warehouses in Operation	Anticipated Future Warehouse Openings in Fiscal 2003	Currency
Panama	4		U.S. Dollar
Philippines	4		Philippine Peso
Costa Rica	3		Costa Rican Colon
Dominican Republic	3		Dominican Republic Peso
Guatemala	3		Guatemalan Quetzal
El Salvador	2		U.S. Dollar
Honduras	2		Honduran Lempira
Trinidad	2		Trinidad Dollar
Aruba	1		Aruba Florin
Barbados	1		Barbados Dollar
Guam	1		U.S. Dollar
U.S. Virgin Islands	1		U.S. Dollar
Jamaica	1		Jamaican Dollar
Nicaragua		1	Nicaragua Cordoba Oro
Totals	28	1	
Mexico (50% Joint Venture)	3		Mexican Peso

The Company also is exposed to changes in interest rates on various bank loan facilities. A hypothetical 100 basis point adverse change in interest rates along the entire interest rate yield curve could adversely affect the Company's pretax net income by approximately \$811,000 on an annualized basis.

**ITEM 4. CONTROLS AND PROCEDURES**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in its reports pursuant to the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Interim Chief Executive Officer and Interim Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

In connection with the completion of its audit of, and the issuance of an unqualified report on, the Company's financial statements for the year ended August 31, 2003, Ernst & Young LLP advised the Company that it plans to deliver a management letter identifying deficiencies that existed in the design or operation of the Company's internal controls that it considers to be material weaknesses in the effectiveness of the Company's internal controls pursuant to standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the specific internal control components does not reduce to a relatively low level the risk that errors or fraud in amounts that would be material in relation to the consolidated financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Ernst & Young LLP

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advised the Audit Committee of the Company's Board of Directors that its management letter would address the following two material weaknesses:

1. The Company's internal controls relating to revenue recognition were not designed properly to prevent the recordation of net warehouse sales that failed to satisfy SAB 101's requirements; and

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2. The Company's Philippines and Guam subsidiaries failed to perform internal control functions to reconcile their accounting records to supporting detail on a timely basis.

Ernst & Young LLP has discussed the areas of weakness described above with the Audit Committee. The Audit Committee is taking an active role in responding to the deficiencies identified by Ernst & Young LLP, including overseeing management's implementation of the remedial measures described below with the goal of identifying and rectifying past accounting errors and preventing the situations that resulted in the need to restate prior period financial statements from recurring. To this end, the Company has implemented or is implementing the following measures:

where appropriate, the Company already has taken action and continues to take action to augment or replace management at those subsidiaries associated with the matters underlying the restatements, including the hiring of a new controller in the Philippines;

the Company is hiring a new Chief Financial Officer and has hired two new controllers;

the Company has formalized and distributed a code of conduct describing the legal and ethical standards it expects all Company employees to uphold;

the Company has implemented procedures requiring regional, country and warehouse managers and controllers to provide periodic representation letters regarding operational matters and proper presentation of financial statements to ensure accurate and timely balance sheet reconciliations and to ensure the financial statements are fairly presented in all material respects;

the Company has engaged external consultants to review the Company's operational and logistical function and to make recommendations for improvements;

the Company has established a group of accounting personnel at the Company's San Diego, California headquarters who are assisting and continually monitoring the Philippines accounting staff;

the Company has relocated the accounting for Guam to the Company's San Diego, California headquarters;

the Company is in the process of updating and disseminating written policies and procedures company-wide to standardize and improve procedures, including procedures relating to revenue recognition;

the Company is re-training employees and is in the process of developing an ongoing training program with particular focus on company policies and procedures, both from an operational and financial reporting perspective; and

the Company is in the process of improving communication among operating, financial and management functions.

Management believes the new controls and procedures address the conditions identified by Ernst & Young LLP as material weaknesses. The Company plans to continue to monitor the effectiveness of its internal controls and procedures on an ongoing basis and will take further action, as appropriate.



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As required by SEC Rule 13a-15(b), the Company carried out an evaluation, under the supervision and with the participation of its management, including its Interim Chief Executive Officer and Interim Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the quarter covered by this report. Based on the foregoing, its Interim Chief Executive Officer and Interim Chief Financial Officer determined that deficiencies identified by Ernst & Young LLP caused its disclosure controls and procedures not to be effective at a reasonable assurance level. However, the Interim Chief Executive Officer and Interim Chief Financial Officer noted that the Company is actively seeking to remedy the deficiencies identified herein and did not note any other material weaknesses or significant deficiencies in the Company's disclosure controls and procedures during their evaluation.

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Other than general improvement in the Company's performance of standardized controls and closing procedures, and the establishment of a group of accounting personnel in San Diego to assist and monitor Philippines accounting matters, there were no changes in the Company's internal controls over financial reporting during such fiscal quarter that materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting. However, the Company believes the measures it currently is implementing to improve its internal controls are reasonably likely to have a material impact on its internal controls over financial reporting in future periods.

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**PART II OTHER INFORMATION**

**ITEM 5. OTHER INFORMATION**

*Factors That May Affect Future Performance*

*The Company had a substantial net loss in fiscal 2003 and may continue to incur losses in future periods.* The Company incurred a net loss available to common stockholders of approximately \$32.1 million in fiscal 2003, including asset impairment and closing cost charges of approximately \$11.7 million, and expects to incur net losses in fiscal 2004. The Company is seeking ways to improve sales, margins, expense controls and inventory management. The Company believes these efforts will return the Company to profitability. However, if these efforts fail to adequately reduce costs, or if the Company's sales are less than it projects, the Company may continue to incur losses in future periods.

*The Company believes it will have adequate cash to meet its operating and capital needs for fiscal 2004.* The Company has estimated the timing and amounts of cash receipts and disbursements during fiscal 2004, and it believes it will have adequate cash to meet its operating and capital needs for fiscal 2004. However, if its assumptions about cash generation and usage are incorrect, the Company may be forced to withhold payment to its lenders and others and to file for bankruptcy protection. If the Company is forced to seek bankruptcy protection because of its inability to make required payments, the Company's common stock may become worthless and an investment in the common stock would be lost.

At August 31, 2003, the Company had cash of \$17.7 million, and its net working capital was in a deficit position of \$12.0 million. The Company has developed plans to manage its cash resources that include controlling expenditures and timely and effective management of its inventory and other asset procurements. The Company also continues to pursue financing alternatives. However, the Company may not obtain additional financing on terms that are acceptable to the Company, or at all.

As of August 31, 2003 the Company was out of compliance with financial covenants, contained in debt agreements covering an aggregate of \$23.3 million of indebtedness. The Company has obtained written waivers covering \$11.1 million of this indebtedness and currently expects to receive written waivers of the balance. The Company also has \$30.6 million of indebtedness outstanding that allows the lender to accelerate the indebtedness upon a default by the Company under other indebtedness. If the Company fails to obtain the outstanding waivers or to comply with the covenants governing its indebtedness in the future, the lenders may elect to accelerate the Company's indebtedness and foreclose on the collateral pledged to secure the indebtedness. In addition, if the Company fails to comply with the covenants governing its indebtedness, the Company may need additional financing in order to service or extinguish the indebtedness. The Company may not be able to obtain financing or refinancing on terms that are acceptable to the Company, or at all.

*The Company's financial performance is dependent on international operations, which exposes it to various risks.* The Company's international operations account for nearly all of the Company's total sales. The Company's financial performance is subject to risks inherent in operating and expanding the Company's international membership business, which include: (i) changes in tariffs and taxes, (ii) the imposition of foreign and domestic governmental controls, (iii) trade restrictions, (iv) greater difficulty and costs associated with international sales and the administration of an international merchandising business, (v) thefts and other crimes, (vi) limitations on U.S. company ownership in foreign countries, (vii) product registration, permitting and regulatory compliance, (viii) volatility in foreign currency exchange rates, (ix) the financial and other capabilities of the Company's joint venturers and licensees, and (x) general political as well as economic and business conditions.

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*Any failure by the Company to manage its growth could adversely affect the Company's business.* The Company began an aggressive growth strategy in April 1999, opening 20 new warehouses over a two and a half year period, resulting in a total of 22 warehouses operating in ten countries and one U.S. territory at the end of

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fiscal 2001 (12 months ended August 31, 2001). The Company also opened four additional new warehouses in fiscal 2002 and six additional new warehouses in fiscal 2003, three of which were opened through the Company's 50/50 joint venture, resulting in a total of 32 new warehouses (before the exclusion of recent closures) operating in 13 countries and two U.S. territories since 1999. The Company anticipates opening one new warehouse in the third quarter of fiscal 2004 in Aseana City, Metropolitan Manila, Philippines.

During fiscal 2003, the Company's warehouse on the east side of Santo Domingo, Dominican Republic was closed on June 15, 2003, and a search for a new location in Santo Domingo has commenced. Also, the Company closed a warehouse operating in the Philippines, in Pasig City, Metropolitan Manila, on August 3, 2003 and closed a warehouse operating in Guatemala City, Guatemala on August 15, 2003. As of August 31, 2003, the Company had in operation 29 warehouse clubs in 13 countries and two U.S. territories (four in Panama; three each in Costa Rica, Mexico and the Philippines; two each in Dominican Republic, Guatemala, El Salvador, Honduras and Trinidad; and one each in Aruba, Barbados, Guam, Jamaica, Nicaragua and the United States Virgin Islands). Subsequent to fiscal 2003, the Company announced that it would be closing its warehouse currently operating in Guam. The last day of operations is scheduled to be December 31, 2003. Management continually evaluates individual warehouse performance, and additional warehouse closures may occur.

The success of the Company's strategy will depend to a significant degree on the Company's ability to (i) efficiently operate warehouses on a profitable basis and (ii) obtain and maintain positive comparable warehouse sales growth in the applicable markets. Some markets may present operational, competitive, regulatory and merchandising challenges that are similar to, or different from, those previously encountered by the Company. Also, the Company might not be able to adapt the Company's operations to support expansion, and warehouses may not achieve the profitability necessary for the Company to receive an acceptable return on investment.

In addition, the Company will need to continually evaluate the adequacy of the Company's existing systems and procedures, including warehouse management, financial and inventory control and distribution channels and systems. Moreover, the Company will be required to continually analyze the sufficiency of the Company's inventory distribution methods and may require additional facilities in order to support the Company's operations. The Company may not adequately anticipate all the changing demands that will be imposed on these systems. The Company's failure to update the Company's internal systems or procedures as required could have a material adverse effect on the Company's business, financial condition and results of operations.

*The Company's auditors have indicated to the Company that they believe there were material weaknesses in the Company's internal controls for the year ended August 31, 2003.* In connection with the completion of its audit of, and the issuance of an unqualified report on the Company's financial statements for the year ended August 31, 2003, Ernst & Young LLP advised the Company that it plans to deliver a management letter identifying deficiencies that existed in the design or operation of the Company's internal controls that it considers to be material weaknesses in the effectiveness of the Company's internal controls pursuant to standards established by the American Institute of Certified Public Accountants. The deficiencies to be reported by Ernst & Young LLP are that the Company's internal controls relating to revenue recognition were not designed properly to prevent the recordation of net warehouse sales that failed to satisfy the requirements of SEC Staff Accounting Bulletin No. 101, Revenue Recognition in Financial Statements, and the Company's Philippines and Guam subsidiaries failed to perform internal control functions to reconcile their accounting records to supporting detail on a timely basis. These internal control weaknesses were identified during fiscal 2003 by the Company and brought to the attention of Ernst & Young LLP and the Audit Committee of the Company's Board of Directors.

The Company has taken steps to strengthen control processes in order to identify and rectify past accounting errors and to prevent the situations that resulted in the need to restate prior period financial statements from recurring. See Item 4. Controls and Procedures for a discussion of these remedial measures. These measures may not completely eliminate the material weaknesses in the Company's internal controls identified to the Company by Ernst & Young LLP, and the Company may have additional material weaknesses or significant deficiencies in its internal controls that neither Ernst & Young LLP nor the Company's management has yet



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identified. The existence of one or more material weaknesses or significant deficiencies could result in errors in the Company's consolidated financial statements, and substantial costs and resources may be required to rectify any internal control deficiencies.

*The Company is currently defending several stockholder lawsuits.* Following the announcement of the restatement of its financial results, the Company has received notice of four class action lawsuits filed against it and certain of its former directors and officers purportedly brought on behalf of certain of its current and former stockholders. These suits generally allege that the Company issued false and misleading statements during fiscal years 2002 and 2003 in violation of federal securities laws. If the Company chooses to settle these suits without going to trial, it may be required to pay the plaintiffs a substantial sum in the form of damages. Alternatively, if these cases go to trial and the Company is ultimately adjudged to have violated federal securities laws, the Company may incur substantial losses as a result of an award of damages to the plaintiffs. In addition, the Company is party to a stockholder derivative suit purportedly brought on the Company's own behalf against its current and former directors and officers, alleging among other things, breaches of fiduciary duty. The same complaint also alleges that various officers and directors violated California insider trading laws when they sold shares of the Company's stock in 2002 because of their alleged knowledge of the accounting issues that caused the restatement. The indemnification provisions contained in the Company's Certificate of Incorporation and indemnification agreements between the Company and its current and former directors and officers require the Company to indemnify its current and former directors and officers who are named as defendants against the allegations contained in these suits unless the Company determines that indemnification is unavailable because the applicable current or former director or officer failed to meet the applicable standard of conduct set forth in those documents. Regardless of the ultimate outcome of these suits, however, litigation of this type is expensive and will require that the Company devote substantial resources and management attention to defend these proceedings. Moreover, the mere presence of these lawsuits may materially harm the Company's business and reputation.

*The Company expects to incur substantial legal and other professional service costs.* The Company has and will continue to incur substantial legal and other professional service costs in connection with the stockholder lawsuits and responding to the inquiries of the SEC. The amount of any future costs in this respect cannot be determined at this time.

*The Company faces significant competition.* The Company's international merchandising businesses compete with exporters, wholesalers, other membership merchandisers, local retailers and trading companies in various international markets. Some of the Company's competitors may have greater resources, buying power and name recognition. There can be no assurance that the Company's competitors will not decide to enter the markets in which the Company operates, or expects to enter, or that the Company's existing competitors will not compete more effectively against the Company. The Company may be required to implement price reductions in order to remain competitive should any of the Company's competitors reduce prices in any of the Company's markets. Moreover, the Company's ability to operate profitably in new markets, particularly small markets, may be adversely affected by the existence or entry of competing warehouse clubs or discount retailers.

*The Company faces difficulties in the shipment of and inherent risks in the importation of merchandise to its warehouses.* The Company's warehouse clubs import approximately 50% of the inventories that they sell, which originate from varying countries and are transported over great distances, typically over water, which results in: (i) substantial lead times needed between the procurement and delivery of product, thus complicating merchandising and inventory control methods, (ii) the possible loss of product due to theft or potential damage to, or destruction of, ships or containers delivering goods, (iii) product markdowns as a result of it being cost prohibitive to return merchandise upon importation, (iv) product registration, tariffs, customs and shipping regulation issues in the locations the Company ships to and from, and (v) substantial ocean freight and duty costs. Moreover, each country in which the Company operates has differing governmental rules and regulations regarding the importation of foreign products. Changes to the rules and regulations governing the importation of merchandise may result in additional delays or barriers in the Company's deliveries of products to its warehouses

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or product it selects to import. In addition, only a limited number of transportation companies service the Company's regions. The inability or failure of one or more key transportation companies to provide transportation services to the Company, any collusion among the transportation companies regarding shipping prices or terms, changes in the regulations that govern shipping tariffs or any other disruption in the Company's ability to transport the Company's merchandise could have a material adverse effect on the Company's business, financial condition and results of operations.

*The success of the Company's business requires effective assistance from local business people with whom the Company has established strategic relationships.* Several of the risks associated with the Company's international merchandising business may be within the control (in whole or in part) of local business people with whom it has established formal and informal strategic relationships or may be affected by the acts or omissions of these local business people. For example, the Company has a relationship with one of its minority interest shareholders in the Philippines, by which it utilizes the minority shareholder's importation and exportation businesses for the movement of merchandise inventories both to and from the Asian regions. In some cases, these local business people previously held minority interests in joint venture arrangements and now hold shares of the Company's common stock. No assurances can be provided that these local business people will effectively help the Company in their respective markets. The failure of these local business people to assist the Company in their local markets could harm the Company's business, financial condition and results of operations.

Also, the Company has an agreement with Banca Promerica and Banco Promerica (collectively "Promerica") in which the Company and Promerica have issued co-branded credit cards, used primarily in its Latin American segment, that do not require the Company to pay credit card processing fees associated with the use of these cards in its warehouse clubs. Mr. Edgar Zurcher, who is a director of the Company, is also Chairman of the Board of Banca Promerica (Costa Rica) and is also a director of Banco Promerica (El Salvador) (collectively "Promerica"). If, for any reason, the Company were unable to continue to offer the co-branded credit card, the result would be an increase in the Company's costs and potentially a negative effect on sales.

*The Company is exposed to weather and other risks associated with international operations.* The Company's operations are subject to the volatile weather conditions and natural disasters such as earthquakes, typhoons and hurricanes, which are encountered in the regions in which the Company's warehouses are located or are planned to be located, and which could result in delays in construction or result in significant damage to, or destruction of, the Company's warehouses. For example, the Company's two warehouses in El Salvador have experienced minimal inventory loss and disruption of their businesses as a result of earthquakes that have occurred. Also, the Company's store in Guam has experienced typhoons that resulted in minimal business interruptions and property losses. Losses from business interruption may not be adequately compensated by insurance and could have a material adverse effect on the Company's business, financial condition and results of operations.

*Further declines in the economies of the countries in which the Company operates its warehouses would harm its business.* The success of the Company's operations depends to a significant extent on a number of factors that affect discretionary consumer spending, including employment rates, business conditions, consumer spending patterns and customer preferences and other economic factors in each of the Company's foreign markets. Adverse changes in these factors, and the resulting adverse impact on discretionary consumer spending, would affect the Company's growth, sales and profitability. In Latin America and Southeast Asia, in particular, several countries are suffering recessions and economic instability. As a result, sales, gross profit margins and membership renewals have been negatively impacted in the current year, and in the event these factors continue, sales, gross profit margins and membership renewals may continue to be adversely affected. In addition, a worsening of these economies may lead to increased governmental ownership or regulation of the economy, higher interest rates, increased barriers to entry such as higher tariffs and taxes, and reduced demand for goods manufactured in the United States. Any further decline in the national or regional economies of the foreign countries in which the Company currently operates, or will operate in the future, could have a material adverse effect on the Company's business, financial condition and results of operations.



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*A few of the Company's stockholders have substantial control over the Company's voting stock, which may make it difficult to complete some corporate transactions without their support and may prevent a change in control.* As of August 31, 2003, Robert E. Price, who is the Company's Interim President and Chief Executive Officer and Chairman of the Board, and Sol Price, a significant stockholder of the Company and father of Robert E. Price, beneficially owned approximately 47.1% of the Company's outstanding common stock and approximately 8.3% of the Company's outstanding shares of Series A Preferred Stock, which is convertible, at the holder's option, into approximately 1% of the Company's outstanding common stock. In addition, on July 9, 2003, entities affiliated with Messrs. R. Price and S. Price purchased 22,000 shares of the Company's Series B Preferred Stock for an aggregate purchase price of \$22 million. Messrs. R. Price and S. Price beneficially owned all of the outstanding Series B Preferred Stock, which is convertible, at the holder's option, into approximately 13.0% of the Company's outstanding common stock. Subsequent to the end of fiscal 2003, Messrs. R. Price and S. Price purchased an aggregate of 500,000 shares of the Company's common stock, for an aggregate purchase price of \$5.0 million. As a result, these stockholders may effectively control the outcome of all matters submitted to the Company's stockholders for approval, including the election of directors. In addition, this ownership could discourage the acquisition of the Company's common stock by potential investors and could have an anti-takeover effect, possibly depressing the trading price of the Company's common stock.

*The loss of key personnel could harm the Company's business.* The Company depends to a large extent on the performance of its senior management team and other key employees, such as U.S. ex-patriots in certain locations where the Company operates, for strategic business direction. The loss of the services of any members of the Company's senior management or other key employees could have a material adverse effect on the Company's business, financial condition and results of operations.

*The Company is subject to volatility in foreign currency exchange.* The Company, primarily through majority or wholly owned subsidiaries, conducts operations primarily in Latin America, the Caribbean and Asia, and as such is subject to both economic and political instabilities that cause volatility in foreign currency exchange rates or weak economic conditions. As of August 31, 2003, the Company had a total of 26 consolidated warehouses operating in 12 foreign countries and two U.S. territories, 18 of which operate under currencies other than the U.S. dollar. For fiscal 2003, approximately 74% of the Company's net warehouse sales were in foreign currencies. Also, as of August 31, 2003, the Company had three warehouses in Mexico, through a 50/50 joint venture accounted for under the equity method of accounting, which operate under the Mexican Peso. The Company may enter into additional foreign countries in the future or open additional locations in existing countries, which will increase the percentage of net warehouse sales denominated in foreign currencies.

Foreign currencies in most of the countries where the Company operates have historically devalued against the U.S. dollar and are expected to continue to devalue. For example, the Dominican Republic experienced a currency devaluation of 81% between the end fiscal 2002 and the end of fiscal 2003. The Company manages foreign currency risks at times by hedging currencies through non-deliverable forward exchange contracts ( NDFs ) that are generally for durations of six months or less and that do not provide for physical exchange of currency at maturity (only the resulting gain or loss). The premium associated with each NDF is amortized on a straight-line basis over the term of the NDF, and mark-to-market amounts and realized gains or losses are recognized on the settlement date in cost of goods sold. The related receivables or liabilities with counterparties to the NDFs are recorded in the consolidated balance sheet. As of August 31, 2003, the Company had no outstanding NDFs and no unrelated mark-to-market unrealized amounts. Additionally, no realized losses were incurred for twelve months ending August 31, 2003, as no NDFs were entered into during the period. Although the Company has not purchased any NDFs subsequent to August 31, 2003, it may purchase NDFs in the future to mitigate foreign exchange losses. However, due to the volatility and lack of derivative financial instruments in the countries in which the Company operates, significant risk from unexpected devaluation of local currencies exists. Foreign exchange transaction losses realized, including repatriation of funds, which are included as a part of the costs of goods sold in the consolidated statement of operations, for fiscal 2003, 2002 and 2001 (including the cost of the NDFs) were approximately \$605,000, \$1.2 million and \$718,000, respectively.

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*The Company faces the risk of exposure to product liability claims, a product recall and adverse publicity.* The Company markets and distributes products, including meat, dairy and other food products, from third-party suppliers, which exposes the Company to the risk of product liability claims, a product recall and adverse publicity. For example, the Company may inadvertently redistribute food products that are contaminated, which may result in illness, injury or death if the contaminants are not eliminated by processing at the foodservice or consumer level. The Company generally seeks contractual indemnification and insurance coverage from its suppliers. However, if the Company does not have adequate insurance or contractual indemnification available, product liability claims relating to products that are contaminated or otherwise harmful could have a material adverse effect on the Company's ability to successfully market its products and on the Company's business, financial condition and results of operations. In addition, even if a product liability claim is not successful or is not fully pursued, the negative publicity surrounding a product recall or any assertion that the Company's products caused illness or injury could have a material adverse effect on the Company's reputation with existing and potential customers and on the Company's business, financial condition and results of operations.

*The adoption of the Financial Accounting Standards Board Statement of Financial Accounting Standard No. 142, Goodwill and Other Intangible Assets could adversely affect the Company's future results of operations and financial position.* In June 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standard No. 142, Goodwill and Other Intangible Assets, which was adopted by the Company, effective September 1, 2001. Under the new rules, goodwill and intangible assets deemed to have indefinite lives will no longer be amortized but will be subject to annual impairment tests in accordance with the Statement. As of August 31, 2002, the Company had goodwill of approximately \$23.1 million. The Company performed its impairment test on goodwill as of August 31, 2003, and no impairment losses were recorded. In the future, the Company will test for impairment at least annually. Such tests may result in a determination that these assets have been impaired. If at any time the Company determines that an impairment has occurred, the Company will be required to reflect the impairment charge as a part of operating income, resulting in a reduction in earnings in the period such impairment is identified and a corresponding reduction in the Company's net asset value. A material reduction in earnings resulting from such a charge could cause the Company to fail to be profitable in the period in which the charge is taken or otherwise to fail to meet the expectations of investors and securities analysts, which could cause the price of the Company's stock to decline.

**ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K****(a) Exhibits:**

10.1*	Loan Agreement between RBTT Bank Jamaica Limited and PriceSmart Jamaica Limited / PriceSmart, Inc. dated March 27, 2003 for \$3.0 million.
31.1	Certifications Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certifications Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Previously filed.

\*\* These certifications are being furnished solely to accompany this Report pursuant to 18 U.S.C. 1350, and are not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and are not to be incorporated by reference into any filing of PriceSmart, Inc., whether made before or after the date hereof, regardless of any general incorporation language in such filing.

**(b) Reports on Form 8-K:**

On April 1, 2003, the Company filed a Form 8-K under Items 5 and 7 announcing that Robert E. Price, Chairman of the Board of Directors, will assume the additional position of Interim President and Chief Executive Officer of PriceSmart, Inc., replacing Gilbert A. Partida who ceased employment with the Company and resigned from the Company's Board of Directors effective April 1, 2003.



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PRICESMART, INC.

Date: December 16, 2003

By:

/s/ ROBERT E. PRICE

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**Robert E. Price**

**Interim Chief Executive Officer**

Date: December 16, 2003

By:

/s/ JAMES F. CAHILL

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**James F. Cahill**

**Interim Chief Financial Officer**

**Table of Contents****PRICESMART, INC.****RESTATED CONDENSED CONSOLIDATED BALANCE SHEETS**

(AMOUNTS IN THOUSANDS, EXCEPT SHARE DATA)

	May 31, 2003 <u>(Unaudited)</u>	August 31, 2002 <u></u>
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 15,305	\$ 25,097
Marketable securities		3,015
Receivables, net of allowance for doubtful accounts of \$177 and \$183 at May 31, 2003 and August 31, 2002, respectively	9,724	12,086
Receivables from unconsolidated affiliate	1,681	
Merchandise inventories	70,379	79,297
Prepaid expenses and other current assets	12,942	8,304
Deferred tax asset, current portion	2,490	
	<u>112,521</u>	<u>127,799</u>
Total current assets		
Restricted cash	32,085	21,918
Property and equipment, net	194,800	185,107
Goodwill, net	23,071	23,071
Deferred tax asset, net of current portion	13,603	15,862
Other assets	5,148	4,018
Investment in unconsolidated affiliate	17,644	10,963
	<u>398,872</u>	<u>388,738</u>
<b>TOTAL ASSETS</b>	<b>\$ 398,872</b>	<b>\$ 388,738</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Short-term borrowings	\$ 25,263	\$ 23,553
Accounts payable	67,113	66,725
Accrued salaries and benefits	3,375	3,210
Deferred membership income	3,694	3,993
Income taxes payable		1,425
Other accrued expenses	5,500	6,644
Long-term debt, current portion	14,412	9,059
	<u>119,357</u>	<u>114,609</u>
Total current liabilities		
Deferred rent	1,035	
Long-term debt, net of current portion	101,400	90,539
	<u>221,792</u>	<u>205,148</u>
Total liabilities		
Minority interest	12,729	10,179
<b>STOCKHOLDERS EQUITY:</b>		
	19,914	19,914

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Preferred stock, \$.0001 par value (at cost), 2,000,000 shares authorized; Series A convertible preferred stock 20,000 shares designated, 20,000 shares issued and outstanding at May 31, 2003 and August 31, 2002

Common stock, \$.0001 par value, 15,000,000 shares authorized; 7,285,563 and 7,282,939 shares issued and outstanding at May 31, 2003 and August 31, 2002, respectively	1	1
Additional paid-in capital	164,120	161,094
Tax benefit from exercise of stock options	3,360	3,360
Notes receivable from stockholders	(685)	(769)
Deferred compensation	(1,472)	(95)
Accumulated other comprehensive loss	(12,897)	(6,292)
Retained earnings	1,407	7,520
Less: treasury stock at cost, 413,650 and 498,422 shares at May 31, 2003 and August 31, 2002, respectively	(9,397)	(11,322)
<b>Total stockholders' equity</b>	<b>164,351</b>	<b>173,411</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$ 398,872</b>	<b>\$ 388,738</b>

See accompanying notes.

**Table of Contents****PRICESMART, INC.****RESTATED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****(UNAUDITED AMOUNTS IN THOUSANDS EXCEPT PER SHARE DATA)**

	Three Months Ended		Nine Months Ended	
	May 31,		May 31,	
	2003	2002	2003	2002
<b>Revenues:</b>				
<b>Sales:</b>				
Net warehouse	\$ 160,836	\$ 153,436	\$ 496,262	\$ 455,950
Export	2,292	667	5,954	1,381
Membership income	1,909	2,349	6,290	6,646
Other income	1,626	2,480	5,592	6,472
<b>Total revenues</b>	<b>166,663</b>	<b>158,932</b>	<b>514,098</b>	<b>470,449</b>
<b>Expenses:</b>				
<b>Cost of goods sold:</b>				
Net warehouse	143,342	130,680	428,997	387,216
Export	2,212	651	5,691	1,345
<b>Selling, general and administrative:</b>				
Warehouse operations	20,955	18,986	59,865	53,914
General and administrative	5,281	4,808	14,465	13,435
Severance	1,083		1,083	
Option re-pricing	833		833	
Settlement and related expenses				1,720
Preopening expenses	649	610	1,513	2,200
<b>Total expenses</b>	<b>174,355</b>	<b>155,735</b>	<b>512,447</b>	<b>459,830</b>
<b>Operating income (loss)</b>	<b>(7,692)</b>	<b>3,197</b>	<b>1,651</b>	<b>10,619</b>
<b>Other income (expense):</b>				
Interest income	791	766	2,235	2,356
Interest expense	(2,955)	(2,529)	(7,997)	(7,154)
Other income (expense)	4	(28)	18	(43)
Equity of unconsolidated affiliate	(905)	83	(2,318)	83
Minority interest	822	119	712	(319)
<b>Total other expense</b>	<b>(2,243)</b>	<b>(1,589)</b>	<b>(7,350)</b>	<b>(5,077)</b>
<b>Income (loss) before provision for income taxes</b>	<b>(9,935)</b>	<b>1,608</b>	<b>(5,699)</b>	<b>5,542</b>
<b>Provision (benefit) for income taxes</b>	<b>(2,226)</b>	<b>263</b>	<b>(786)</b>	<b>1,341</b>
<b>Net income (loss)</b>	<b>(7,709)</b>	<b>1,345</b>	<b>(4,913)</b>	<b>4,201</b>

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Preferred dividends	400	400	1,200	591
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Net income (loss) available to common stockholders	\$ (8,109)	\$ 945	\$ (6,113)	\$ 3,610
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
Earnings (loss) per share:				
Basic	\$ (1.18)	\$ 0.15	\$ (0.89)	\$ 0.57
Fully diluted	\$ (1.18)	\$ 0.14	\$ (0.89)	\$ 0.54
Average common shares outstanding:				
Basic	6,872	6,481	6,863	6,350
Fully diluted	6,872	6,779	6,863	6,656

See accompanying notes.



**Table of Contents****PRICESMART, INC.****RESTATED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(UNAUDITED AMOUNTS IN THOUSANDS)**

	Nine Months Ended	
	May 31,	
	2003	2002
<b>OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ (4,913)	\$ 4,201
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	11,136	9,332
Allowance for doubtful accounts	(6)	69
Deferred income taxes	(231)	1,341
Minority interest	(712)	319
Equity in losses of unconsolidated affiliate	2,318	(83)
Compensation expense recognized for stock options	1,011	159
Change in operating assets and liabilities:		
Change in accounts receivable, prepaids, other current assets, accrued salaries, deferred membership and other accruals	(6,292)	(12,440)
Merchandise inventory	8,918	(19,140)
Accounts payable	388	7,097
	<u>11,617</u>	<u>(9,145)</u>
Net cash flows provided by (used in) operating activities	11,617	(9,145)
<b>INVESTING ACTIVITIES:</b>		
Sale (purchase) of marketable securities	3,015	(3,000)
Additions to property and equipment	(20,286)	(28,090)
(Issuance) repayment of notes receivable	(1,000)	3,768
Investment in unconsolidated affiliate	(9,000)	(10,000)
Proceeds from sale of real estate		696
Panama acquisition repurchase of common stock		(1,025)
	<u>(27,271)</u>	<u>(37,651)</u>
Net cash flows used in investing activities	(27,271)	(37,651)
<b>FINANCING ACTIVITIES:</b>		
Proceeds from bank borrowings	67,050	13,083
Repayment of bank borrowings	(49,126)	(8,377)
Restricted cash	(10,167)	(24)
Issuance of common stock		10,000
Issuance of preferred stock		19,916
Dividends on convertible preferred stock	(1,200)	(324)
Contributions by minority interest shareholders	3,263	4,143
Issuance of treasury stock	2,433	
Proceeds from exercise of stock options	130	3,366
Repayment of notes receivable from stockholder	84	
	<u>12,467</u>	<u>41,783</u>
Net cash flows provided by financing activities	12,467	41,783

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Effect of exchange rate changes on cash and cash equivalents	(6,605)	(2,383)
Net decrease in cash and cash equivalents	(9,792)	(7,396)
Cash and cash equivalents at beginning of period	25,097	26,280
Cash and cash equivalents at end of period	\$ 15,305	\$ 18,884
Supplemental disclosure of cash flow information:		
Cash paid during the period for:		
Interest, net of amounts capitalized	\$ 8,206	\$ 6,258
Income taxes	\$ 1,174	\$ 1,022

See accompanying notes.

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## PRICESMART, INC.

## RESTATED CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

FOR THE NINE MONTHS ENDED MAY 31, 2003

(UNAUDITED AMOUNTS IN THOUSANDS)

	Preferred Stock		Common Stock		Additional Paid-in Capital	Tax Benefit from Exercise of Stock		Notes Receivable from Stockholders	Deferred Compensation	Accumulated Other Comprehensive Retained Earnings		Less: Treasury Stock		Total Stockholders Equity
	Shares	Amount	Shares	Amount		Options	Stockholders			Loss	Earnings	Shares	Amount	
Balance at August 31, 2002	20	\$ 19,914	7,283	\$ 1	\$ 161,094	\$ 3,360	\$ (769)	\$ (95)	\$ (6,292)	\$ 7,520	498	\$ (11,322)	\$ 173,411	
Dividends on preferred stock										(1,200)			(1,200)	
Issuance of treasury stock					632						(79)	1,801	2,433	
Exercise of stock options			3		6						(5)	124	130	
Common stock issued and stock compensation expense					2,388			(1,555)					833	
Amortization of deferred compensation								178					178	
Payment on notes receivable from stockholders							84						84	
Net loss										(4,913)			(4,913)	
Translation adjustment									(6,605)				(6,605)	
Comprehensive Loss													(11,518)	
Balance at May 31, 2003	20	\$ 19,914	7,286	\$ 1	\$ 164,120	\$ 3,360	\$ (685)	\$ (1,472)	\$ (12,897)	\$ 1,407	414	\$ (9,397)	\$ 164,351	

See accompanying notes.

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**May 31, 2003**

**NOTE 1 COMPANY OVERVIEW AND RESTATEMENT OF PREVIOUSLY ISSUED FINANCIAL STATEMENTS**

PriceSmart, Inc. s ( PriceSmart or the Company ) business consists primarily of international membership shopping warehouses similar to, but smaller in size than, warehouse clubs in the United States. As of May 31, 2003, the Company had 28 warehouses in operation in eleven countries and two U.S. territories (four in Panama and the Philippines, three each in Costa Rica, the Dominican Republic and Guatemala, two each in El Salvador, Honduras and Trinidad and one each in Aruba, Barbados, Guam, Jamaica and the U.S. Virgin Islands), of which the Company owns at least a majority interest. The Company also had three warehouses in operation in Mexico as part of a 50/50 joint venture with Grupo Gigante, S.A. de C.V. In fiscal 2002, the Company increased its ownership from 60% to 90% in the operations in Aruba and increased its ownership from 51% to 100% in the operations in Barbados. In fiscal 2001, the Company increased its ownership from 62.5% to 90% in the operations in Trinidad. In fiscal 2000, the Company increased its ownership from 51% to 100% in the operations in Panama and increased its ownership from 60% to 100% in the operations in Costa Rica, Dominican Republic, El Salvador and Honduras. There also were twelve warehouses in operation (eleven in China and one in Saipan) licensed to and operated by local business people as of May 31, 2003. The Company principally operates under one segment in three geographic regions.

Based upon information obtained by the Company s internal audit and accounting departments and additional information gathered as part of an independent investigation conducted at the direction of the Audit Committee of the Company s Board of Directors, the Company has determined that certain transactions during the period from October 2001 through May 2003 did not satisfy revenue recognition criteria under U.S. generally accepted account principles and were improperly recorded as net warehouse sales on the Company s statements of operations. As a result, the Company s net warehouse sales were overstated during fiscal year 2002 by approximately \$16.6 million (2.7% of previously reported net warehouse sales), and during the first nine months of fiscal year 2003 by approximately \$12.7 million (2.5% of previously reported net warehouse sales). Reported comparable warehouse sales also were impacted by the reporting of these transactions. Restatement of these sales amounts does not affect the Company s previously reported net income or loss per share.

Following its determination to restate its financial statements for the matters described above, the Company also determined that it would correct certain known errors. In each such case, the Company believed the amount of any such error was not material to the Company s consolidated 2002 financial statements. In addition, in the process of closing its financial statements for fiscal 2003, the Company identified accounting errors that occurred, primarily in the Company s Guam and Philippine operations from the failure of the principal accounting staff at these subsidiaries to reconcile properly their accounting records to supporting detail, which impacted prior period results.

The corrections described in the preceding paragraph reduced the Company s reported net income for the twelve months ended August 31, 2002 by approximately \$344,000, from the previously stated \$10.788 million of net income to \$10.444 million, reducing the Company s diluted earnings per share by approximately \$0.05, from \$1.60 to \$1.55 per diluted share. For the first nine months ended May 31, 2003, the restatement increased the Company s net loss by approximately \$711,000, from the previously stated \$5.402 million loss to a restated loss of \$6.113 million, increasing the Company s diluted net loss per share by approximately \$0.10, from a loss of \$0.79 to a loss of \$0.89 per diluted share.



**Table of Contents****PRICESMART, INC.****NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****May 31, 2003**

The following tables present the impact of the restatement on the Company's previously reported results for the three and nine months ended May 31, 2003 and 2002 and on the balance sheet as of May 31, 2003 on a condensed basis (amounts in thousands, except per share data):

	Three Months Ended		Nine Months Ended	
	May 31, 2003		May 31, 2003	
	Previously		Previously	
	Reported	Restated	Reported	Restated
<b>Revenues:</b>				
<b>Sales:</b>				
Net warehouse	\$ 163,779	\$ 160,836	\$ 508,947	\$ 496,262
Export	2,292	2,292	5,954	5,954
Membership income	2,126	1,909	6,507	6,290
Other income	1,315	1,626	5,151	5,592
<b>Total revenues</b>	<b>169,512</b>	<b>166,663</b>	<b>526,559</b>	<b>514,098</b>
<b>Expenses:</b>				
<b>Cost of goods sold:</b>				
Net warehouse	146,023	143,342	441,071	428,997
Export	2,212	2,212	5,691	5,691
<b>Selling, general and administrative:</b>				
Warehouse operations	20,758	20,955	59,278	59,865
General and administrative	5,281	5,281	14,465	14,465
Severance	1,083	1,083	1,083	1,083
Option re-pricing	833	833	833	833
Preopening expenses	649	649	1,513	1,513
<b>Total expenses</b>	<b>176,839</b>	<b>174,355</b>	<b>523,934</b>	<b>512,447</b>
<b>Operating income (loss)</b>	<b>(7,327)</b>	<b>(7,692)</b>	<b>2,625</b>	<b>1,651</b>
<b>Other income (expense):</b>				
Interest income	791	791	2,235	2,235
Interest expense	(2,919)	(2,955)	(7,936)	(7,997)
Other income (expense)	4	4	18	18
Equity of unconsolidated affiliate	(905)	(905)	(2,318)	(2,318)
Minority interest	838	822	697	712

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Total other expense	(2,191)	(2,243)	(7,304)	(7,350)
Loss before benefit from income taxes	(9,518)	(9,935)	(4,679)	(5,699)
Benefit from income taxes	(2,106)	(2,226)	(477)	(786)
Net loss	(7,412)	(7,709)	(4,202)	(4,913)
Preferred dividends	400	400	1,200	1,200
Net loss available to common stockholders	\$ (7,812)	\$ (8,109)	\$ (5,402)	\$ (6,113)
Loss per share:				
Basic	\$ (1.14)	\$ (1.18)	\$ (0.79)	\$ (0.89)
Fully diluted	\$ (1.14)	\$ (1.18)	\$ (0.79)	\$ (0.89)
Shares used in per share computation:				
Basic	6,872	6,872	6,863	6,863
Diluted:	6,872	6,872	6,863	6,863



**Table of Contents****PRICESMART, INC.****NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****May 31, 2003**

	Three Months Ended		Nine Months Ended	
	May 31, 2002		May 31, 2002	
	Previously		Previously	
	Reported	Restated	Reported	Restated
Revenues:				
Sales:				
Net warehouse	\$ 156,413	\$ 153,436	\$ 467,782	\$ 455,950
Export	667	667	1,381	1,381
Membership income	2,416	2,349	6,786	6,646
Other income	2,401	2,480	6,288	6,472
<b>Total revenues</b>	<b>161,897</b>	<b>158,932</b>	<b>482,237</b>	<b>470,449</b>
Expenses:				
Cost of goods sold:				
Net warehouse	133,647	130,680	399,006	387,216
Export	651	651	1,345	1,345
Selling, general and administrative:				
Warehouse operations	18,968	18,986	53,836	53,914
General and administrative	4,808	4,808	13,435	13,435
Settlement and related expenses			1,720	1,720
Preopening expenses	610	610	2,200	2,200
<b>Total expenses</b>	<b>158,684</b>	<b>155,735</b>	<b>471,542</b>	<b>459,830</b>
<b>Operating income</b>	<b>3,213</b>	<b>3,197</b>	<b>10,695</b>	<b>10,619</b>
Other income (expense):				
Interest income	766	766	2,356	2,356
Interest expense	(2,529)	(2,529)	(7,154)	(7,154)
Other income (expense)	(28)	(28)	(43)	(43)
Equity of unconsolidated affiliate	83	83	83	83
Minority interest	119	119	(322)	(319)
<b>Total other expense</b>	<b>(1,589)</b>	<b>(1,589)</b>	<b>(5,080)</b>	<b>(5,077)</b>
<b>Income before provision for income taxes</b>	<b>1,624</b>	<b>1,608</b>	<b>5,615</b>	<b>5,542</b>
<b>Provision for income taxes</b>	<b>268</b>	<b>263</b>	<b>1,364</b>	<b>1,341</b>

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Net income	1,356	1,345	4,251	4,201
Preferred dividends	400	400	591	591
Net income available to common stockholders	\$ 956	\$ 945	\$ 3,660	\$ 3,610
Earnings per share:				
Basic	\$ 0.15	\$ 0.15	\$ 0.58	\$ 0.57
Fully diluted	\$ 0.14	\$ 0.14	\$ 0.55	\$ 0.54
Shares used in per share computation:				
Basic	6,481	6,481	6,350	6,350
Diluted:	6,779	6,779	6,656	6,656

**Table of Contents****PRICESMART, INC.****NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****May 31, 2003**

	<b>May 31, 2003</b>	
	<b>Previously</b>	
	<b>Reported</b>	<b>Restated</b>
	<b>(amounts in thousands)</b>	
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash and cash equivalents	\$ 16,333	\$ 15,305
Receivables, net	9,724	9,724
Receivables from unconsolidated affiliate	1,681	1,681
Merchandise inventories	70,751	70,379
Prepaid expenses and other current assets	12,942	12,942
Deferred tax asset, current portion	2,490	2,490
<b>Total current assets</b>	<b>113,921</b>	<b>112,521</b>
Restricted cash	32,085	32,085
Property and equipment, net	194,826	194,800
Goodwill, net	23,071	23,071
Deferred tax asset, net of current portion	13,140	13,603
Other assets	5,152	5,148
Investment in unconsolidated affiliate	17,644	17,644
<b>TOTAL ASSETS</b>	<b>\$ 399,839</b>	<b>\$ 398,872</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Short-term borrowings	\$ 25,263	\$ 25,263
Accounts payable	67,113	67,113
Accrued salaries and benefits	3,375	3,375
Deferred membership income	3,694	3,694
Other accrued expenses	5,388	5,500
Long-term debt, current portion	14,412	14,412
<b>Total current liabilities</b>	<b>119,245</b>	<b>119,357</b>
Deferred rent	1,035	1,035
Long-term debt, net of current portion	101,400	101,400
<b>Total liabilities</b>	<b>221,680</b>	<b>221,792</b>
Minority interest	12,753	12,729

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Stockholders' equity	165,406	164,351
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>\$ 399,839</b>	<b>\$ 398,872</b>

Set forth below are the restatement adjustments included in the restatement of previously issued financial statements, each of which is deemed an error per Accounting Principles Board Opinion No. 20, Accounting Changes.

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**May 31, 2003**

***Sales Restatement Adjustments***

Based upon information obtained by the Company's internal audit and accounting departments and additional information gathered as part of an independent investigation conducted at the direction of the Audit Committee of the Company's Board of Directors, the Company identified certain transactions which occurred in its Latin American segment during the period from October 2001 through May 2003 that did not satisfy all the criteria as set forth in SEC Staff Accounting Bulletin No. 101 (SAB 101), Revenue Recognition in Financial Statement, Topic 13-A: Revenue Recognition.

These transactions involved the sale of goods by the Company's Latin American subsidiaries to vendors that the subsidiaries later repurchased or purchases by the subsidiaries of goods from vendors followed by return sales of the same goods to the vendor or an affiliate of the vendor. In some cases, the goods either remained at the subsidiary's warehouses despite having been sold and repurchased by the subsidiary or the goods purchased remained in the vendor's possession despite having been purchased by the subsidiary and subsequently sold back to the original vendor or the vendor's affiliate. In some cases, the goods were sold at a loss and repurchased at cost, resulting in a negative margin on the sale. In other cases, the goods were sold at or above cost but repurchased at a higher price. As a result, in some cases the Company did not experience a negative margin on the particular sale, but the transaction increased the Company's cost of goods, thereby reducing margins on future transactions.

In addition, the Company's Dominican Republic subsidiary engaged in transactions where sugar was purchased from an Association of wholesale sugar purchasers and resold to the Association's members at a 1% discount to the price the Company's subsidiary paid the Association. PriceSmart did not take custody, possession or control of the sugar it purchased from the Association, nor did it obtain information confirming delivery or bear risk of loss.

Under SAB 101, revenue is realized or realizable and earned when *all* of the following criteria are met: (i) persuasive evidence of an arrangement exists, (ii) delivery has occurred or services have been rendered, (iii) the seller's price is fixed and determinable, and (iv) collectibility is reasonably assured. In the case of the transactions with vendors described above, the second criterion was not satisfied because delivery typically did not occur. In the case of the Dominican Republic sugar transactions, the transactions failed to satisfy the first and second criteria: First, no persuasive evidence of an arrangement between the Company's Dominican Republic subsidiary and the various members of the Association existed. Second, the Company's Dominican Republic subsidiary did not confirm delivery of the sugar. Perhaps more importantly, these transactions did not satisfy an overriding United States Generally Accepted Accounting Principles requirement under Financial Accounting Concepts No. 5, *Recognition and Measurement in Financial Statements of Business Enterprises* that a transaction have economic substance.

As a result of this restatement adjustment, net warehouse sales were reduced by \$2.0 million and \$10.7 million for the three months and nine months ended May 31, 2002, respectively, and by \$1.2 million and \$8.0 million for the three months and nine months ended May 31, 2003, respectively, with a corresponding adjustment to reduce cost of goods sold by the same amounts. As such, the restatement of these sales

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adjustments did not affect the Company's reported net income or loss per share, nor did it affect the Company's balance sheet.

### *Commission Sales Adjustments*

As part of certain warehouse locations, the Company offers certain products and services that are provided by third-party vendors. These operations are not distinguishable to the members as separate from the Company as they operate under the Company's name. While the Company has certain direction over prices and products

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**May 31, 2003**

offered by these operations, the centers are operated by third parties with the Company earning a commission on the transactions. Historically, the Company recorded the sales from these operations as part of net warehouse sales and the related cost of goods sold in the consolidated statement of operations. Based on Emerging Issues Task Force ( EITF ) 99-19, Reporting Revenue Gross as a Principle versus Net as an Agent, the Company determined that it is more appropriate to present such amounts on a net basis versus a gross basis, given the terms of the arrangements with these third parties. As a result of this restatement adjustment, net warehouse sales were reduced by approximately \$997,000 and \$1.2 million for the three months and nine months ended May 31, 2002, respectively, and by \$1.8 million and \$4.6 million for the three months and nine months ended May 31, 2003, respectively. The related cost of goods sold were reduced by \$985,000 and \$1.1 million for the three months and nine months ended May 31, 2002, respectively, and by \$1.7 million and \$4.4 million for the three months and nine months ended May 31, 2003, respectively, with the net amount reflected in Sales: Other income within the restated condensed statement of operations of approximately \$12,000 and \$44,000 for the three months and nine months ended May 31, 2002, respectively, and by \$93,000 and \$223,000 for the three months and nine months ended May 31, 2003, respectively. As such, the restatement of these commission sales adjustments did not affect the Company's reported net income or loss per share, nor did it affect the Company's balance sheet.

***Philippine and Guam Adjustments***

In the later part of fiscal 2003, the Company identified errors that occurred in the Company's Guam and Philippine operations from the failure of the principal staff at these subsidiaries to properly reconcile their accounting records to supporting detail records. The Company allocated resources to properly reconcile the accounting records to underlying supporting records for the Philippine and Guam locations, retrained the principal accounting staff, hired a new controller to oversee the Philippine operations, and moved the accounting for Guam to the United States accounting center. As a result of these efforts, and based on available underlying transactions and supporting records, the Company was able to identify certain errors related to the quarterly periods in fiscal 2003 and the fourth quarter of fiscal 2002. These errors primarily impacted the net warehouse cost of goods sold, warehouse operating expenses, and interest expense for these entities and primarily impacted the cash, other accrued expenses and merchandise inventories balance sheet accounts. As a result of these restatement adjustments, net warehouse cost of goods sold were not impacted for the three months or nine months ended May 31, 2002 but were increased by approximately \$168,000 and \$387,000 for the three months and nine months ended May 31, 2003, respectively. Warehouse operating expenses were not impacted for the three months or nine months ended May 31, 2002 but were increased by approximately \$190,000 and \$583,000 for the three months and nine months ended May 31, 2003, respectively. Interest expense was not impacted for the three months or nine months ended May 31, 2002 but were increased by approximately \$36,000 and \$108,000 for the three months and nine months ended May 31, 2003, respectively.

As a result of this restatement adjustment, earnings before minority interest and income taxes were reduced by approximately \$394,000 and \$1.1 million for the three months and nine months ended May 31, 2003, respectively. The three and nine months ended May 31, 2002 were not impacted by this restatement adjustment.

***Other Items***

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Following its determination to restate its financial statement for the matters described above, the Company determined it would correct certain known errors related to prior periods. In each such case, the Company believed the amount of any such error was not material to the Company's consolidated 2002 financial statements or for the periods impacted in the first nine months of fiscal 2003. The errors primarily impacted net cost of goods sold, warehouse operating expenses, and interest expense. As a result of these restatement adjustments, net



**Table of Contents****PRICESMART, INC.****NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****May 31, 2003**

warehouse cost of goods sold were not impacted for the three months or nine months ended May 31, 2002 and also not impacted for the three months or nine months ended May 31, 2003. Warehouse operating expenses were increased by approximately \$16,000 and \$76,000 for the three months and nine months ended May 31, 2002, respectively, and were increased by approximately \$7,000 and \$4,000 for the three months and nine months ended May 31, 2003, respectively. Interest expense was not impacted for the three months or nine months ended May 31, 2002 but were decreased by \$0 and \$47,000 for the three months and nine months ended May 31, 2003, respectively.

As a result of this restatement adjustment, earnings before minority interest and income taxes was reduced by approximately \$16,000 and \$76,000 for the three months and nine months ended May 31, 2002, respectively, and was decreased by approximately \$7,000 and increased by approximately \$43,000 for the three months and nine months ended May 31, 2003, respectively.

**NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**BASIS OF PRESENTATION:** The restated condensed consolidated interim financial statements of the Company included herein include the assets, liabilities and results of operations of the Company's majority and wholly owned subsidiaries as listed below. The 50/50 Mexico joint venture is accounted for under the equity method of accounting, in which the Company reflects its proportionate share of income or loss of the unconsolidated joint venture's results from operations. All significant intercompany accounts and transactions have been eliminated in consolidation. The restated condensed consolidated interim financial statements have been prepared by the Company without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (SEC), and reflect all adjustments that are, in the opinion of management, necessary to fairly present the financial position, results of operations and cash flows for the interim period presented. Certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such SEC rules and regulations. Management believes that the disclosures made are adequate to make the information presented not misleading. The results for interim periods are not necessarily indicative of the results for the full year. The interim financial statements should be read in conjunction with the restated consolidated financial statements and related notes included in Amendment No. 1 to the Company's Form 10-K/A for the year ended August 31, 2002 (2002 Form 10-K/A).

	<b>Ownership</b>	<b>Basis of Presentation</b>
	<hr/>	<hr/>
Ventures Services, Inc.	100.0%	Consolidated
PriceSmart Panama	100.0%	Consolidated
PriceSmart U.S. Virgin Islands	100.0%	Consolidated
PriceSmart Guam	100.0%	Consolidated
PriceSmart Guatemala	66.0%	Consolidated
PriceSmart Trinidad	90.0%	Consolidated
PriceSmart Aruba	90.0%	Consolidated

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PriceSmart Barbados	100.0%	Consolidated
PriceSmart Jamaica	67.5%	Consolidated
PriceSmart Philippines	52.0%	Consolidated
PriceSmart Nicaragua	51.0%	Consolidated
PriceSmart Mexico	50.0%	Equity

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## PRICESMART, INC.

## NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

(Unaudited)

May 31, 2003

	<u>Ownership</u>	<u>Basis of Presentation</u>
PSMT Caribe, Inc:		
Costa Rica	100.0%	Consolidated
Dominican Republic	100.0%	Consolidated
El Salvador	100.0%	Consolidated
Honduras	100.0%	Consolidated

**Use of Estimates** The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

**Cash and Cash Equivalents** Cash and cash equivalents represent cash and short-term investments with maturities of three months or less when purchased.

**Restricted Cash** Restricted cash represents time deposits that are pledged as collateral for majority-owned subsidiary loans and amounts deposited in escrow for future asset acquisitions.

**Marketable Securities** In accordance with Statement of Financial Accounting Standards ( SFAS ) No. 115, Accounting for Certain Debt and Equity Securities, marketable securities are classified as available-for-sale. Available-for-sale securities are carried at fair value, with unrealized gains and losses reported in a separate component of the stockholders' equity. The amortized cost of securities is adjusted for amortization of premiums and accretion of discounts to maturity. Such amortization is included in interest income. Realized gains and losses in value judged to be other-than-temporary, if any, on available-for-sale securities are included in other income (expense). The cost of securities sold is based on the specific identification method. Interest and dividends on securities classified as available-for-sale are included in interest income.

**Merchandise Inventories** Merchandise inventories, which is comprised of merchandise for resale, are valued at the lower of cost (average cost) or market.

**Property and Equipment** Property and equipment are stated at cost. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. Fixture and equipment lives range from 3 to 15 years and buildings from 10 to 25 years. Leasehold improvements are amortized over the shorter of the life of the improvement or the expected term of the lease. In some locations, leasehold improvements are

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amortized over a period longer than the initial lease term as management believes it is probable that the renewal option in the underlying lease will be exercised.

**Stock-Based Compensation** As of May 31, 2003, the Company had four stock-based employee compensation plans. Prior to September 1, 2002, the Company accounted for those plans under the recognition and measurement provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations. Effective September 1, 2002, the Company adopted the fair value recognition provisions of SFAS No. 123 ( SFAS 123 ), Accounting for Stock-Based Compensation, using the prospective method with guidance from SFAS No. 148 ( SFAS 148 ), Accounting for Stock-Based Compensation Transition and Disclosure, for all employee awards granted, modified, or settled after September 1, 2002. Awards under the Company's plans typically vest over five years and expire in six years. The cost related to stock-based employee compensation included in the determination of net income for the three and

**Table of Contents****PRICESMART, INC.****NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)****(Unaudited)****May 31, 2003**

nine months ended May 31, 2003 and 2002 is less than that which would have been recognized if the fair value based method had been applied to all awards since the original effective date of SFAS 123. The following table illustrates the effect on net income and earnings per share if the fair value based method had been applied to all outstanding and unvested awards each period (in thousands, except per share data):

	Three Months		Nine Months	
	Ended May 31,		Ended May 31,	
	2003	2002	2003	2002
Net income, as reported	\$ (8,109)	\$ 945	\$ (6,113)	\$ 3,610
Add: Stock-based employee compensation expense included in reported net income, net of related tax effect	947	53	1,011	159
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects	(1,645)	(956)	(3,105)	(2,868)
Pro forma net income	\$ (8,807)	\$ 42	\$ (8,207)	\$ 901
Earnings per share:				
Basic as reported	\$ (1.18)	\$ 0.15	\$ (0.89)	\$ 0.57
Basic pro forma	\$ (1.28)	\$ 0.01	\$ (1.20)	\$ 0.14
Diluted as reported	\$ (1.18)	\$ 0.14	\$ (0.89)	\$ 0.54
Diluted pro forma	\$ (1.28)	\$ 0.01	\$ (1.20)	\$ 0.14

Effective April 23, 2003, the Company's Board of Directors approved the repricing of all unexercised stock options held by employees of the Company with exercise prices greater than \$20 to \$20 per share. The affected options covered a total of 507,510 shares of common stock with a weighted average exercise price of \$36.19 per share. Under the provisions of SFAS 123 and subsequent guidance issued under SFAS 148, a non-cash charge related to vested options of \$833,000 was recognized in the quarter ended May 31, 2003, and is included in stock compensation expense for the three and nine months ended May 31, 2003. The Company also recorded a deferred compensation charge of \$1.5 million, which will be amortized over the remaining vesting periods of the options. All other terms and conditions of the options remain the same.

**Revenue Recognition** The Company recognizes sales revenue when title passes to the customer. Membership income represents annual membership fees paid by the Company's warehouse members, which are recognized over the 12-month term of the membership. The historical membership fee refunds have been minimal and, accordingly, no reserve has been established for membership refunds for the periods presented.

**Pre-Opening Costs** The Company expenses pre-opening costs (the costs of start-up activities, including organization costs) as incurred.

**Foreign Currency Translation** In accordance with SFAS No. 52, Foreign Currency Translation, the assets and liabilities of the Company's foreign operations are primarily translated to U.S. dollars using the exchange rates at the balance sheet date and revenues and expenses are translated at average rates prevailing during the period. Related translation adjustments are recorded as a component of accumulated comprehensive loss.

**Accounting Pronouncements** In June 2001, the Financial Accounting Standards Board ( FASB ) issued SFAS No. 143 ( SFAS 143 ), Accounting for Asset Retirement Obligations, which became effective for the Company beginning in fiscal 2003. SFAS 143 addresses financial accounting and reporting for obligations

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**May 31, 2003**

associated with the retirement of tangible long-lived assets and the associated asset retirement costs. The adoption of SFAS 143 has not had a material impact on the Company's consolidated results of operations, financial position or cash flows.

In August 2001, the FASB issued SFAS No. 144 ( SFAS 144 ), Accounting for the Impairment or Disposal of Long-Lived Assets, which became effective for the Company beginning in fiscal 2003. Prior period financial statements will not be restated as a result of the adoption of SFAS 144. SFAS 144 establishes a number of rules for the recognition, measurement and reporting of long-lived assets which are impaired and either held for sale or continuing use within the business. In addition, SFAS 144 broadly expands the definition of a discontinued operation to individual reporting units or asset groupings for which identifiable cash flows exist. The adoption of SFAS 144 has not had a material impact on the Company's consolidated results of operations, financial position or cash flows.

In July 2002, the FASB issued SFAS No. 146 ( SFAS 146 ), Accounting for Costs Associated with Exit or Disposal Activities, which addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies Emerging Issues Task Force Issue No. 94-3 ( Issue 94-3 ), Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring). The principal difference between SFAS 146 and Issue 94-3 relates to SFAS 146's requirements for recognition of a liability for a cost associated with an exit or disposal activity. SFAS 146 requires that a liability for a cost associated with an exit or disposal activity be recorded as a liability when incurred. Under Issue 94-3, a liability for an exit cost as generally defined in Issue 94-3 was recognized at the date of an entity's commitment to an exit plan. The provisions of this statement are effective for exit or disposal activities that are initiated after December 31, 2002 with early application encouraged. The Company believes the adoption of SFAS 146 will not have a material impact on the Company's consolidated results of operations, financial position or cash flows.

In January 2003, the FASB issued FASB Interpretation No. 46 ( Interpretation No. 46 ), Consolidation of Variable Interest Entities. In general, a variable interest entity is a corporation, partnership, trust, or any other legal structure used for business purposes that either does not have equity investors with voting rights or has equity investors that do not provide sufficient financial resources for the entity to support its activities. Interpretation No. 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a majority of the entity's residual returns or both. The consolidation requirements of Interpretation No. 46 apply immediately to variable interest entities created after January 31, 2003. The consolidation requirements apply to older entities in the first fiscal year or interim period beginning after June 15, 2003. Certain of the disclosure requirements apply in all financial statements issued after January 31, 2003, regardless of when the variable interest entity was established. The provisions of the interpretation are currently being evaluated, but management believes its adoption will not have a material impact on the Company's consolidated results of operations, financial position or cash flows.

Emerging Issues Task Force Issue No. 02-16 ( EITF 02-16 ), Accounting by a Customer (Including a Reseller) for Certain Consideration Received by a Vendor, addresses how a reseller should account for cash consideration received from a vendor. Under this provision, effective for arrangements entered into or modified after December 31, 2002, cash consideration that reimburses costs incurred by the customer to sell the vendor's products should be characterized as a reduction of those costs. If the cash consideration exceeds the costs being reimbursed, the excess should be characterized as a reduction of cost of sales. The adoption of the provisions of EITF 02-16 did not result in any changes in the

Company's reported net income, but certain consideration which



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had been classified as other income in prior years is now reflected as a reduction of cost of sales. As permitted by the transition provisions of EITF 02-16, other income and cost of sales in prior periods have been reclassified to conform to the current period presentation. This resulted in a decrease in other income and an offsetting decrease in net warehouse cost of goods sold of \$246,000 and \$808,000 for the three months ended May 31, 2003 and 2002, respectively, and \$1.5 million and \$1.7 million for the nine months ended May 31, 2003 and 2002, respectively.

**Reclassifications** Certain prior period amounts in the consolidated financial statements have been reclassified to conform to current period presentation.

**NOTE 3 PROPERTY AND EQUIPMENT**

Property and equipment consist of the following (in thousands):

	<b>May 31,</b>	<b>August</b>
	<b>2003</b>	<b>31,</b>
	<b>2002</b>	<b>2002</b>
Land	\$ 33,209	\$ 31,080
Building and improvements	123,551	109,936
Fixtures and equipment	75,733	67,848
Construction in progress	3,248	6,591
	<u>235,741</u>	<u>215,455</u>
Less: accumulated depreciation	(40,941)	(30,348)
Property and equipment, net	<u>\$ 194,800</u>	<u>\$ 185,107</u>

Building and improvements includes capitalized interest costs of \$1.5 million and \$1.2 million as of May 31, 2003 and August 31, 2002, respectively.

**NOTE 4 EARNINGS (LOSS) PER SHARE**

Basic earnings (loss) per share are computed based on the weighted average common shares outstanding in the period. Diluted earnings (loss) per share is computed based on the weighted average common shares outstanding in the period and the effect of dilutive securities (options, preferred stock and warrants) except where the inclusion is antidilutive (in thousands, except per share data):

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>May 31,</b>		<b>May 31,</b>	
	<b>2003</b>	<b>2002</b>	<b>2003</b>	<b>2002</b>
Income (loss) available to common stockholders	\$ (8,109)	\$ 945	\$ (6,113)	\$ 3,610
Determination of shares:				
Common shares outstanding	6,872	6,481	6,863	6,350
Assumed conversion of:				
Stock options		298		306
Preferred stock				
Warrants				
Diluted average common shares outstanding	6,872	6,779	6,863	6,656
Net income (loss) available to common stockholders:				
Basic earnings per share	\$ (1.18)	\$ 0.15	\$ (0.89)	\$ 0.57
Diluted earnings per share	\$ (1.18)	\$ 0.14	\$ (0.89)	\$ 0.54

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**May 31, 2003**

**NOTE 5 COMMITMENTS AND CONTINGENCIES**

From time to time, the Company is subject to legal proceedings and claims arising in the ordinary course of business. The Company currently is not aware of any such legal proceedings or claims that it believes will have, individually or in the aggregate, a material adverse effect on its business, financial condition, operating results, cash flow or liquidity.

**NOTE 6 SHORT-TERM BORROWINGS AND DEBT**

As of May 31, 2003, the Company, through its majority or wholly owned subsidiaries, had \$25.3 million outstanding in short-term borrowings through 13 separate facilities, which are secured by certain assets of its subsidiaries and are guaranteed by the Company up to its respective ownership percentages in the subsidiaries. Each of the facilities expires during the year and typically is renewed. As of May 31, 2003, the Company had approximately \$7.5 million available on the facilities.

The Company's long-term debt is collateralized by certain land, building, fixtures and equipment of each respective subsidiary and guaranteed by the Company up to its respective ownership percentages in the subsidiaries, except for approximately \$32.1 million as of May 31, 2003, which is secured by collateral deposits for the same amount and which deposits are included in restricted cash on the condensed consolidated balance sheet.

Under the terms of each of its debt agreements, the Company must comply with certain covenants, which include, among others, current, debt service, interest coverage and leverage ratios. The Company is in compliance with all of these covenants, except for the current ratio for a \$5.0 million note, the current ratio and interest coverage ratio for a \$6.0 million note, and the debt service ratio and interest coverage ratio for a \$3.5 million note. The Company has obtained the necessary waivers for these notes through August 31, 2003.

Pursuant to the terms of a bank credit agreement, the Company can issue up to \$7.0 million of standby letters of credit. Fees are paid up front and charges are paid as incurred. As of May 31, 2003, there were outstanding letters of credit in the amount of \$3.8 million.

**NOTE 7 COMPREHENSIVE LOSS**

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Comprehensive loss is net losses, plus certain other items that are recorded directly to stockholders' equity. The only such items currently applicable to the Company are net unrealized gains or losses on marketable securities and translation adjustments. The Company's comprehensive loss was \$12.9 million and \$6.3 million as of May 31, 2003 and August 31, 2002, respectively.

### **NOTE 8 FOREIGN CURRENCY INSTRUMENTS**

The Company transacts business primarily in various Latin American and Caribbean foreign currencies. The Company, at times, enters into non-deliverable forward currency exchange contracts ( NDFs ) that are generally for short durations of six months or less and that do not provide for physical exchange of currency at maturity (only the resulting gain or loss). The premium associated with each NDF is amortized on a straight-line basis over the term of the NDF, and mark-to-market amounts and realized gains or losses are recognized on the settlement date in cost of goods sold. The related receivables or liabilities with counterparties to the NDFs are recorded in the consolidated balance sheet. As of May 31, 2003, the Company had no outstanding NDFs and no mark-to-market unrealized amounts. Additionally, no realized losses were incurred for the six months ended May 31, 2003, as no NDFs were entered into during the period.

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The Company's business combinations are accounted for under the purchase method of accounting and include the results of operations of the acquired business from the date of acquisition. Net assets of the acquired business are recorded at their fair value at the date of acquisition. The excess of the purchase price over the fair value of tangible net assets acquired is included in goodwill in the accompanying consolidated balance sheets.

In fiscal 2002, the Company increased its ownership from 60% to 90% in the operations in Aruba and increased its ownership from 51% to 100% in the operations in Barbados. In fiscal 2001, the Company increased its ownership from 62.5% to 90% in the operations in Trinidad. In fiscal 2000, the Company increased its ownership from 51% to 100% in the operations in Panama and increased its ownership from 60% to 100% in the operations in Costa Rica, Dominican Republic, El Salvador and Honduras (PSMT Caribe, Inc.).

The Company's goodwill as of May 31, 2003 and August 31, 2002 was \$23 million and is allocated as follows (in thousands):

Panama	\$ 7,370
PSMT Caribe, Inc.	13,678
Trinidad	712
Aruba	782
Barbados	1,750
	<hr/>
Total Goodwill	\$ 24,292
	<hr/>
Less: Accumulated amortization	(1,221)
	<hr/>
Goodwill, net	\$ 23,071
	<hr/>

The Company adopted SFAS No. 142 ( SFAS 142), Goodwill and Other Intangible Assets effective September 1, 2001 (fiscal 2002). Under SFAS 142, goodwill is no longer amortized but reviewed for impairment annually, or more frequently if certain indicators arise. The Company has performed the required impairment tests of the Company's goodwill and as a result no impairment losses have been recorded for the periods presented

**NOTE 10 CONVERTIBLE PREFERRED STOCK AND WARRANTS**

On January 22, 2002, the Company issued 20,000 shares of Series A Preferred Stock ( Series A Preferred Stock ) and warrants to purchase 200,000 shares of common stock (that expired unexercised on January 17, 2003) for an aggregate of \$20 million, with net proceeds of \$19.9 million. The Series A Preferred Stock is convertible, at the option of the holder at any time, or automatically on January 17, 2012, into shares of the Company s common stock at the conversion price of \$37.50, subject to customary anti-dilution adjustments. The Series A Preferred Stock accrues a cumulative preferred dividend at an annual rate of 8%, payable quarterly in cash. The shares are redeemable on or after January 17, 2007, in whole or in part, at the option of the Company, at a redemption price equal to the liquidation preference, or \$1,000 per share plus accumulated and unpaid dividends to the redemption date. As of May 31, 2003, none of the shares of Series A Preferred Stock had been converted.

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**PRICESMART, INC.**

**NOTES TO RESTATED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

**(Unaudited)**

**May 31, 2003**

**NOTE 11 RELATED PARTY TRANSACTIONS**

In January 2002, the Company entered into a joint venture agreement with Grupo Gigante, S.A. de C.V. ( Gigante ) to initially open four PriceSmart warehouses in Mexico. In November 2002, two of the four planned warehouses in Mexico were opened, in Irapuato and Celaya, with the third opened in Queretaro in March 2003. The joint venture is accounted for under the equity method of accounting, in which the Company reflects its proportionate share of income or loss of the unconsolidated joint venture's results from operations. The Company and Gigante have agreed to contribute \$20 million each for a total of \$40 million, and will each own 50% of the operations in Mexico. Gigante also purchased 15,000 of the 20,000 shares of Series A Preferred Stock issued, and all of the warrants to purchase 200,000 shares of the Company's common stock, for a total of \$15 million.

The Company sells inventory to PriceSmart Mexico and charges it for salaries and other administrative services. Such transactions are in the ordinary course of business at negotiated prices comparable to those of transactions with other customers. For the nine months ended May 31, 2003, export sales to PriceSmart Mexico were approximately \$1.8 million, and are included in total export sales of \$6.0 million on the condensed consolidated statements of operations. Under equity accounting, for the export sales to PriceSmart Mexico, the Company's investment in unconsolidated affiliate has been reduced by the Company's portion of the 50% gross profit margin realized from these sales. Salaries and other administrative services charged to PriceSmart Mexico in the same period were approximately \$881,000.

On January 22, 2002, the Company sold an aggregate of 1,650 shares of the Series A Preferred Stock (see Note 10) for \$1.7 million to entities affiliated with Mr. Sol Price, a significant stockholder of the Company.

On September 26, 2002, in connection with the new joint venture in Nicaragua, the Company sold 79,313 shares of the Company's common stock to PSC, S.A. in a private placement for an aggregate purchase price and proceeds to the Company of approximately \$2.6 million. Proceeds from the sale of the common stock will be used for capital expenditures and working capital requirements related to future warehouse expansion. PSC beneficially owns approximately 11.0% of the Company's common stock and Edgar Zurcher, a director of the Company, is a director and minority shareholder of PSC.

The Company utilizes the importation and exportation businesses of one of its minority interest shareholders in the Philippines for the movement of merchandise inventories both to and from the Asian regions to its warehouses operating in Asia. As of May 31, 2003, the Company had a total of \$2.0 million in net receivables due from the minority interest shareholder's importation and exportation businesses, which is included in accounts receivable on the condensed consolidated financial statements.

**NOTE 12 SEGMENT REPORTING**

The Company is principally engaged in international membership shopping warehouses operating primarily in Latin America, the Caribbean and Asia as of May 31, 2003 (see Note 1). The Company operates as a single reportable segment based on geographic area and measures performance based on operating income. Segment amounts are presented after converting to U.S. dollars and consolidating eliminations. Certain revenues and operating costs included in the United States segment have not been allocated, as it is impractical to do so. The Mexico joint venture is not segmented for the periods presented and is included in the United States segment. The Company's reportable segments are based on management responsibility.



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	<b>United</b>	<b>Latin</b>			
	<b>States</b>	<b>American</b>	<b>Caribbean</b>	<b>Asian</b>	
	<b>Operations</b>	<b>Operations</b>	<b>Operations</b>	<b>Operations</b>	<b>Total</b>
<b>Nine Months Ended May 31, 2003</b>					
Total revenue	\$ 7,134	\$ 323,585	\$ 87,587	\$ 95,792	\$ 514,098
Operating income (loss)	(7,069)	11,404	(2,458)	(226)	1,651
Identifiable assets	79,390	179,973	74,984	64,525	398,872
<b>Nine Months Ended May 31, 2002</b>					
Total revenue	\$ 2,715	\$ 332,664	\$ 85,746	\$ 49,324	\$ 470,449
Operating income (loss)	(3,605)	14,603	(668)	289	10,619
Identifiable assets	66,470	196,117	67,678	44,810	375,075
<b>Year Ended August 31, 2002</b>					
Total revenue	\$ 4,050	\$ 437,585	\$ 114,011	\$ 72,882	\$ 628,528
Operating income (loss)	(3,474)	18,646	(2,680)	993	13,485
Identifiable assets	78,180	192,317	70,903	47,338	388,738

**NOTE 13 SUBSEQUENT EVENTS**

On June 15, 2003, the Company's warehouse on the east side of Santo Domingo, Dominican Republic was closed, and a search for a new location in Santo Domingo has commenced. Closing costs have been estimated at \$525,000, which will be recognized in the fourth quarter. Also, the Company will be closing its warehouse currently operating in the Philippines, in Pasig City, Metropolitan Manila, on August 3, 2003. Closing costs for the Pasig City warehouse have not yet been quantified but all such estimated costs will be recognized in the fourth quarter of 2003.

On July 9, 2003, entities affiliated with Robert E. Price, President and Chief Executive Officer, Chairman of the Board of Directors and a significant stockholder of PriceSmart, and entities affiliated with Sol Price, a significant stockholder of PriceSmart, purchased an aggregate of 22,000 shares of PriceSmart's 8% Series B Cumulative Convertible Redeemable Preferred Stock (Series B Preferred Stock), a new series of preferred stock, for an aggregate purchase price of \$22 million. The Series B Preferred Stock is convertible at the option of the holder at any time, or automatically on July 9, 2013, into shares of PriceSmart's common stock at a conversion price of \$20.00 per share, subject to customary anti-dilution adjustments; accrues a cumulative preferential dividend at an annual rate of 8%, payable quarterly in cash; and may be redeemed by PriceSmart at any time on or after July 9, 2008. PriceSmart is required to register with the Securities and Exchange Commission the shares of common stock issuable upon conversion of the Series B Preferred Stock.

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On June 11, 2003, an entity affiliated with Mr. S. Price made an advance payment of \$5.0 million for the Series B Preferred Stock. The Company and the affiliate of Mr. S. Price agreed that if the private placement of Series B Preferred Stock was not completed by July 10, 2003, the Company would refund the advance with accrued interest of 8% per annum.