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ALLIED DOMEQ PLC  
Form 6-K  
April 24, 2003

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 6-K

REPORT OF FOREIGN ISSUER  
PURSUANT TO RULE 13a-16 OR 15d-16 OF THE  
SECURITIES EXCHANGE ACT OF 1934

FOR APRIL 24, 2003

ALLIED DOMEQ PLC  
(Exact name of Registrant as specified in its Charter)

ALLIED DOMEQ PLC  
(Translation of Registrant's name into English)

The Pavilions  
Bridgwater Road  
Bedminster Down  
Bristol BS13 8AR  
England  
(Address of Registrant's principal executive offices)

Indicate by check mark whether the registrant files or will file  
annual reports under cover Form 20-F or Form 40-F.

Form 20-F            x            Form 40-F  
-----                                    -----

Indicate by check mark whether the registrant by furnishing the  
information contained in this Form is also thereby furnishing the  
information to the Commission pursuant to Rule 12g3-2(b) under the  
Securities Exchange Act of 1934.

Yes                                    No                                    x  
-----                                    -----

If "Yes" is marked, indicate below the file number assigned to  
the registrant in connection with Rule 12g3-2(b): 82- \_\_\_\_\_

Exhibit Index

Exhibit No.	Description
99.1	Press Release Dated April 24, 2003 with US Dollar comparative
99.2	Press Release Dated April 24, 2003

## Edgar Filing: ALLIED DOMEQ PLC - Form 6-K

ALLIED DOMEQ 2003 INTERIM RESULTS - WITH US DOLLAR COMPARATIVE

DELIVERING STRONG BRAND GROWTH

Bristol, UK - April 24, 2003 - Allied Domecq PLC ("Allied Domecq") (NYSE: AED), a leading international spirits, wine and quick service restaurant business, today announced its interim results for the six months ended February 28, 2003.

FINANCIAL HIGHLIGHTS

	2003*	2003	As reported 2002	Reported growth %
- Turnover	\$2,835m	GBP1,794m	GBP1,704m	5
- Trading Profit	\$504m	GBP319m	GBP313m	2
- Profit before tax	\$404m	GBP256m	GBP251m	2
- Normalized earnings per share		17.4p	17.2p	1
- Dividend		5.3p	4.9p	8
- Marketing investments behind Spirits & Wine	\$360m	GBP228m	GBP204m	12
- Spirits & Wine volumes (9L cases)		GBP35.8m	GBP30.8m	16
- Net cash flow from operating activities	\$503m	GBP318m	GBP267m	19

Profits and normalized earnings are stated before goodwill and exceptional items unless otherwise stated. The pre-tax benefit of the Mexican excise rebate for the six months to February 28, 2003 was GBP28m and has been treated as an exceptional item. Cash flow from operating activities excludes the pre-tax benefit of the Mexican excise rebate (2003: GBP24m; 2002: GBP115m).

OPERATIONAL HIGHLIGHTS

- Significant brand growth from increased participation in key growing categories including vodka, rum, cream liqueurs and premium wine
- Seven of eight existing core brands recorded increases in net turnover, with Tia Maria and Sauza recording increases in net turnover of 34% and 32% respectively
- Malibu performing ahead of expectations
- Innovation behind the core brands supporting growth
- Premium wines capitalizing upon existing global distribution network and on target to meet investment returns
- Continued strong performance from QSR driven by growth in same store sales and contribution from new stores
- Excellent cash generation

\*Dollar Conversion for readers' convenience only at February 28, 2003 rate of GBP 1 = \$1.58

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-more -

24 April 2003

### ALLIED DOMEQC DELIVERS STRONG BRAND GROWTH

Allied Domecq announces its interim results for the six months ended 28 February 2003.

#### FINANCIAL HIGHLIGHTS

		As reported	Reported	Growth at
	2003	2002	growth	constant
			%	exchange
				%
-Turnover	GBP1,794m	GBP1,704m	5	13
-Trading profit	GBP319m	GBP313m	2	7
-Profit before tax	GBP256m	GBP251m	2	9
-Normalised earnings per share	17.4p	17.2p	1	9
-Dividend	5.3p	4.9p	8	8
-Marketing investment behind Spirits & Wine	GBP228m	GBP204m	12	18
-Spirits & Wine volumes (9L cases)	35.8m	30.8m	16	16
-Net cash flow from operating activities	GBP318m	GBP267m	19	19

Profits and normalised earnings are stated before goodwill and exceptional items unless otherwise stated. The pre-tax benefit of the Mexican excise rebate for the six months to 28 February 2003 was GBP28m and has been treated as an exceptional item. Cash flow from operating activities excludes the pre-tax benefit of the Mexican excise rebate (2003: GBP24m; 2002: GBP115m).

#### OPERATIONAL HIGHLIGHTS

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-Seven of eight existing core brands recorded increases in net turnover, with Tia Maria and Sauza recording increases in net turnover of 34% and 32% respectively

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- Malibu performing ahead of expectations
- Innovation behind the core brands supporting growth
- Premium wines capitalising upon existing global distribution network and on target to meet investment returns
- Continued strong performance from QSR driven by growth in same store sales and contribution from new stores
- Excellent cash generation

Philip Bowman, Chief Executive, commenting on the results and outlook said,

"This was an excellent performance delivering brand growth at the high end of our expectations. Strong trading in the US, Asia Pacific and Latin America has enabled us to absorb the negative impact of those items we announced at our AGM in February, namely increased pension costs, foreign exchange translation and the changed buying patterns of wholesalers in Spain.

"The robust strength in the trading performance reflects the strategic choices and investment made in the past three years. The brand portfolio is now better oriented towards more rapidly growing categories such as vodka, rum, cream liqueurs and premium wine. Our brand growth has been driven by our continued commitment to enhance our marketing capabilities including cutting edge innovation.

"Our acquisition strategy over the last three years has greatly enhanced the growth profile of the business through acquisition and partnerships. The integration of Jinro Ballantines in South Korea, Stolichnaya in the US and our premium wine business has helped to grow organic volumes by 4%. Malibu is now fully integrated and performing well ahead of expectations.

"There are significant challenges confronting all businesses operating in today's uncertain environment. However, while there are uncertainties, we believe we are on track to meet current market expectations."

### FURTHER FINANCIAL HIGHLIGHTS

Comparative information here and in the Operating and Financial Review is based on constant exchange rates.

Total growth in Spirits & Wine	Strong organic growth in Spirits & Wine
- Volumes up 16%	- Volumes up 4%
- Net turnover up 15%	- Net turnover up 6%
- Marketing spend up 18%	- Marketing spend up 10%
- Net brand contribution up 13%	- Net brand contribution up 5%
- Trading profit up 6%	- Trading profit down 6%
Driven by organic growth in core brands	Good organic performance in premium wine
- Volumes up 9%	- Volumes up 5%
- Net turnover up 10%	- Net turnover up 7%
- Marketing spend up 7%	- Marketing spend up 6%
- Net brand contribution up 7%	- Trading profit up 12%
Profit growth in Quick Service Restaurants	
- System-wide sales up 7%	
- Trading profit up 14%	
- Distribution points up 4%	

### Improving cash generation

- Cash flow from operating activities up 19% to GBP318m (excluding excise rebate)
- Free cash flow improved by GBP62m to GBP91m (excluding excise rebate)
- Trade working capital as a % of net turnover improved by two percentage points

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-Pre-tax cash benefit of Mexican excise rebate of GBP24m

For further information:

Internet:

Corporate information can be downloaded from the website at [www.allieddomecq.com](http://www.allieddomecq.com).

An interview with Philip Bowman in video/audio and text will be available from 07.00 on 24 April 2003 at [www.allieddomecq.com](http://www.allieddomecq.com) and at [www.cantos.com](http://www.cantos.com).

Presentation material:

The results presentation will be available on the corporate website from 09.00 (UK time) on Thursday 24 April 2003.

Presentation webcast/audio broadcast:

A live webcast of the presentation to analysts will be available on the investor relations section of the corporate website at 09.30 (UK time) on Thursday 24 April. A recording of the webcast will be available from around 14.00 (UK time).

A live audio broadcast of the presentation and question and answer session will also be available. The presentation can be accessed by dialling:

UK/Europe: 0800 073 1341/+44 1452 569 394  
US/Canada: +1 866 434 1098

An audio recording of the presentation will be available from 19.00 (UK time) on 24 April until 1 May 2003. Call the following numbers to listen to the recording:

UK/Europe: 0845 245 5205/+44 1452 550 000 Passcode: 971534#  
US/Canada: +1 866 247 4222 Passcode: 971534#

Conference call:

A conference call will be held for analysts and investors at 16.00 (UK time) on Thursday 24 April. The call can be accessed by dialling:

UK/Europe: 0800 559 3282/+44 20 7984 7582  
US/Canada: +1 913 981 5574

A recording of the conference call will be available from 19.00 (UK time) on 24 April until 1 May 2003. Call the following numbers to listen to the recording:

UK/Europe: 0800 559 3271/+44 20 7784 1024 Passcode: 643655#  
US/Canada: +1 719 457 0820 Passcode: 643655#

Photography:

Original high resolution photographs prepared for the interim results are available to the media free of charge at [www.newscast.co.uk](http://www.newscast.co.uk) +44 20 7608 1000.

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### Cautionary statement regarding forward-looking information:

Some statements in this press release contain "forward-looking" statements as defined in Section 21E of the United States Securities Exchange Act of 1934. They represent our expectations for our business, and involve risks and uncertainties. You can identify these statements by the use of words such as "believes", "expects", "may", "will", "should", "intends", "plans", "anticipates", "estimates" or other similar words. We have based these forward-looking statements on our current expectations and projections about future events. We believe that our expectations and assumptions with respect to these forward-looking statements are reasonable. However, because these forward-looking statements involve known and unknown risks, uncertainties and other factors which are in some cases beyond our control, our actual results or performance may differ materially from those expressed or implied by such forward-looking statements.

### Explanatory notes

Comparative information is based on constant exchange rates. Net turnover is turnover excluding excise duty. Profit and normalised earnings are stated before goodwill and exceptional items, which include the benefit of the Mexican excise rebate. Organic growth comparisons exclude the contribution of acquisitions until they have been incorporated in the business for one full calendar year from the date of acquisition. Volumes are quoted in nine litre cases unless otherwise specified.

### OPERATING AND FINANCIAL REVIEW

Organic growth of our core spirits brands and strong performances from premium wines and QSR were the highlights of the first six months of this financial year. This resulted in double-digit trading profit growth from the North America, Latin America and Asia Pacific regions.

We are progressively shifting the culture of the business towards being a consumer-focused, marketing-led organisation. Our objective is to be more responsive to markets and consumers, to share best practice globally and to embrace initiatives that improve profitable brand growth. Allied Domecq has delivered core brand and earnings growth over the last seven half years through implementation of this strategy.

We continue to focus on three key areas in order to build a platform for future sustainable growth:

- Further aggressive management of our existing asset base particularly through increased and more targeted marketing;
- Consumer-led innovation; and
- Enhancing the growth profile of our portfolio through the successful integration of our recent acquisitions in both spirits and wine.

Targeted, consumer-led marketing: The success of our brands depends on our ability to effectively engage our target consumers through great marketing. During the last year, this has included major new campaigns such as the launch of Ballantine's "Go play" last Summer which has created a solid base to grow consumption of the brand. We launched "Unleash it" in the US during the period, the latest major marketing campaign for Kahlua which uses a wide range of media from television and cinema to outdoor and radio. We also launched a new campaign for Sauza under the tag-line "Get lost" which will be rolled out further this

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Summer. In addition to these high profile campaigns, we have focused on improving our marketing effectiveness and the in-market execution of our core brand strategies.

**Innovation:** Our innovation programme is designed to enhance the growth profile of the portfolio and has continued with the launch of Wet by Beefeater in the US this Spring. The launch of Tia Lusso last Summer has exceeded our expectations, achieving good distribution and helping to grow volumes of the Tia Maria brand by 32%. Over the past two years, we have also launched a range of ready-to-drink products across a number of our markets. During the period, we saw excellent growth in Spirit by Terry in Mexico and Canadian Club ready-to-drink extensions in Australia.

**Value from integrating recent acquisitions:** The growth profile of our spirits portfolio has been improved through the acquisition of key brands in growing categories and increasing our exposure to growing markets. Malibu, a leading international spirits brand, has been integrated across the business and is delivering strong market share gains. Our wine business was enhanced last year through the addition of Bodegas y Bebidas and Mumm Cuvee Napa. The premium wine business has delivered growth in all its key markets. We continue to benefit from the addition of Stolichnaya in the US and the Jinro Ballantines joint venture in Korea.

### Summary

Reported turnover was up 5% to GBP1,794m and trading profit up 2% to GBP319m.

At constant exchange rates, turnover was up 13% in the period and trading profit increased by 7%. Organic trading profit decreased by 3% to GBP287m. Normalised profit before tax grew by 9% to GBP256m.

We have delivered these results through the growth of Spirits & Wine gross margin and the continued improved performance of our Quick Service Restaurants business. At the same time, we have increased advertising and promotion for Spirits & Wine by 18% (10% for organic businesses) and absorbed a GBP20m increase in pension costs. We have also absorbed the impact of changing buying patterns by wholesalers in Spain at a pre-tax cost of GBP20m.

At constant exchange rates, we have grown earnings with a 9% improvement in normalised earnings per share to 17.4 pence per share. The contribution from businesses acquired during last fiscal year was 0.7 pence per share.

The directors have declared an interim dividend of 5.3 pence per share, an increase of 8%.

### Outlook

There are significant challenges confronting all businesses operating in today's uncertain environment. However, while there are uncertainties, we believe we are on track to meet current market expectations.

### SPIRITS & WINE

	Total		Organic	
	2003	Growth	2003	Growth
	-----	-----	-----	-----
-Volume (9L cases)	35.8m	16%	32.0m	4%
-Net turnover	GBP1,307m	15%	GBP1,207m	6%
-Advertising and promotion	GBP228m	18%	GBP212m	10%

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-Trading profit GBP289m 6% GBP257m (6)%

We have grown our Spirits & Wine business through organic growth and acquisition. Total Spirits & Wine volumes and net turnover increased by 16% and 15% respectively.

Before acquisitions, gross profit increased by GBP42m driven by increased volumes and mix. This has funded increased advertising and promotion (GBP19m) and investment in improving our sales capabilities. Organic overheads have increased by GBP38m and are driven primarily by higher pension costs (GBP20m); a step change in sales force size particularly in the on-trade and investment in new systems. Acquired businesses increased gross profit by GBP54m, advertising and promotion investment by GBP16m and overheads by GBP6m.

### Brand review

We have continued to invest strongly behind our brands with organic advertising and promotion spend up 10% - ahead of net turnover in the first half - in order to build the consumer franchise behind our core and local market leader brands and invest behind new product launches. The main drivers for this increase are the marketing campaigns for Tia Lusso across Europe, Kuemmerling in Germany and Stolichnaya in the US. Our marketing spend behind acquired brands caused total marketing spend to increase by 18%.

We manage our Spirits & Wine portfolio as four groups: core brands, local market leaders, premium wine and other Spirits & Wine brands. Brand performance is reviewed below under these groups.

Core brands: The volumes of our core brands, excluding Malibu, grew by 9% and net turnover grew 10%, reflecting good growth across nearly all the brands. Advertising and promotion behind the core brands was up 7% resulting in net brand contribution also up 7%. We acquired Malibu in May 2002 and the brand is now fully integrated as one of our core brands. The brand has performed well in its core markets with market share growth in Spain, UK and US.

Ballantine's has achieved market share growth across its key markets in Europe and Asia Pacific following our continued investment in the "Go play" campaign. Beefeater has continued to show market share growth in Spain and the US. Despite these gains, Ballantine's and Beefeater have recorded declines in overall shipment volumes as a result of changing buying patterns by wholesalers in Spain. Outside Spain, Ballantine's volumes grew by 11% and net turnover by 12% and Beefeater grew volumes by 4% and net turnover by 9%.

### Spirits & Wine volume and net turnover growth

	Volume million cases -----	Volume growth % -----	Net turnover growth % -----
Core brands			
Ballantine's	2.8	(2)	2
Beefeater	1.0	(5)	(3)
Canadian Club	1.2	20	10
Courvoisier	0.6	16	15
Kahlua	1.6	5	7
Maker's Mark	0.3	16	16
Sauza	1.2	39	32



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Tia Maria	0.5	32	34
Organic core brands	9.2	9	10
Malibu	1.2	-	-
Local market leaders	6.5	(4)	(2)
Organic premium wine	5.6	5	7
Premium wine acquisitions	2.6	-	-
Other Spirits & Wine brands			
Other wine	3.0	19	9
Other spirits	7.7	1	9
Other Spirits & Wine Total	10.7	5	9
	-----	-----	-----
Total (including acquisitions)	35.8	16	15
	-----	-----	-----
Organic (excluding acquisitions)	32.0	4	6
	-----	-----	-----

Canadian Club has maintained the strong momentum established towards the end of last year with volumes up 20% and net turnover up 10% driven by a focus on its key states in the US and by growth in ready-to-drink extensions in Australia. Excluding the ready-to-drink extensions, the Canadian Club mother brand grew volumes by 8% and net turnover by 9%. Continued consumer demand in the US and UK has supported strong growth in volumes and net turnover for Courvoisier.

Kahlua has benefited from a focus on its core US states and from growth in Asia Pacific, Latin America and Duty Free. This is an encouraging performance but we recognise that this is compared against a slower trading period last year and we have more to do to revitalise the sustainable growth of the brand. The growth of Maker's Mark has continued with a 16% increase in volumes driven by good brand PR and advertising. Sauza volumes grew 39%, supported by increased supplies of the raw material, agave, and by benefiting from our investment in improved tequila production. The successful launch of Tia Lusso, a new light cream liqueur, has helped to drive volume and net turnover growth of the Tia Maria brand by 32% and 34% respectively.

### Local market leaders:

- The local market leader brands benefited from good growth in Stolichnaya and Hiram Walker liqueurs in the US with volumes up 10% and 30% respectively. Imperial in South Korea has grown well with volumes up 14%. The combined impact of a decline in Whisky NYC volumes and slower shipments of Centenario because of changing buying patterns by wholesalers in Spain has caused overall local market leader brand volumes to decline by 4% and net turnover to fall by 2%, with net brand contribution down 6%. Outside Spain, the local market leader brand volumes grew by 4% and net turnover by 2%. The performance of Mexican brandies has become more stable with the decline in volumes reduced to 2% compared with a 17% decline in the same period last year.

### Premium wine:

- Our premium wine business benefited from the acquisition of Bodegas y Bebidas in December 2001 and Mumm Cuvee Napa in May 2002. Before the impact of acquisitions, our wine business grew volumes by 5% and net turnover by 7%. A full review of the wine business is provided in the regional review on page 12.

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Other Spirits & Wine brands: The volumes for the rest of the Spirits & Wine portfolio grew by 5% while net turnover increased by 9%, growing net brand contribution by 13%.

### Market review

The performance of our business is reviewed below.

#### Europe

	Organic growth	Total growth
-Volumes (9L cases)	(8)%	(2)%
-Net turnover	(3)%	5%
-Advertising and promotion	26%	35%
-Trading profit	(51)%	(35)%

Reported net turnover grew 5% to GBP385m while trading profit declined by 35% to GBP50m. On an organic basis, trading profit was down 51% reflecting advertising and promotion up 26%, and net turnover down 3%. The slower performance in Europe is a result of changing buying patterns by wholesalers in Spain as they reduced inventories, slower economies in some key markets and increased marketing investment. Outside Spain, our European volumes grew 11% and net turnover grew 18%. The additional marketing investment is principally behind Kuemmerling, the "Go play" campaign for Ballantine's and the launch of Tia Lusso.

Our business in Spain continued to increase its volume share of the total spirits market, which continues to grow - albeit at a slower rate than previously. Overall consumer demand for spirits grew at 3% in the year to 31 January 2003. However, the change in buying patterns by Spanish wholesalers has led to a decrease in shipment volumes of 24%. Over the same period, the overall whisky category grew by 2% and Ballantine's grew share supported by the successful "Go play" campaign. Centenario has further reinforced its leadership of the brandy category with gains in market share. Advertising and promotion was increased in Spain particularly behind Ballantine's and the successful launch of Tia Lusso.

In spite of slower economies in a number of European markets, Ballantine's performed well with volumes up 9% in Germany and up 6% in both France and Italy. Over the past year, Ballantine's has grown its volume share of the European standard whisky category by 0.6 percentage points to 11.4% and consolidated its position as the number two whisky in Europe.

The UK business had a good Christmas with strong performances for Teacher's, Courvoisier and Tia Maria. Over the period, Teacher's grew volumes by 4% and gained share. Courvoisier grew volumes 10% and maintained its position as the number one selling cognac brand in the UK. The Tia Maria brand benefited from the successful launch of Tia Lusso.

#### North America

	Organic growth	Total growth
-Volumes (9L cases)	8%	14%
-Net turnover	12%	19%

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-Advertising and promotion	(9)%	(2)%
-Trading profit	31%	47%

Reported net turnover grew 19% to GBP333m while trading profit grew 47% to GBP100m, driven primarily by the contribution from volume improvements and acquisitions. On an organic basis, net turnover grew 12% on volumes up 8% leading to an increase in trading profit of 31%. Organic advertising and promotion spend is down 9% while we realign advertising agencies on the Stolichnaya and Malibu accounts.

During the period, we launched the new advertising campaign, "Unleash it" for Kahlua. The campaign, which covers media, on-premise and retail marketing, is still at an early stage of roll-out. Kahlua volumes grew 1% and net turnover was up 7%, driven by positive mix benefit from growth in the core brand and a decline in the ready-to-drink formats. Beefeater grew share of the declining imported gin category; volumes were up 10% and net turnover up 14%. A premium brand extension for Beefeater, Wet by Beefeater, was launched to the on-trade in Florida in December and in New York in March. Sauza has benefited from an increase in supply of agave to grow volumes 20% and has increased market share strongly as a result. Maker's Mark grew both volumes and net turnover by 19%, thereby taking greater market share. The consumption trends for Courvoisier have remained strong which has helped to grow volumes by 21%. Canadian Club also saw improving market share trends and grew volumes 8%. The North American business also benefited from the performance of Malibu, which has continued to outpace the category and competition.

The North American business has continued to demonstrate performance improvement as a result of the positive actions that we took last year. We have implemented the new organisational structure, which is allocating increased resource closer to the market - particularly directed at brand building in the on-trade channel and improving our market share in the Control States. This is supporting a better understanding of customers and consumers and further strengthening our relationships with distributors. Our objective is to work closely with our US distributors through a programme where we are their 'partner of choice'. We are focused on developing long-term partnerships, which are sustainable and mutually beneficial.

During the period, we have chosen not to take any action in relation to our plans to reduce the inventories held by US distributors as a result of the potential threat to global supply chains posed by military conflict. We are resuming this initiative in the second half and we anticipate an impact on trading profit of around GBP10m to conclude this project this year. During the last fiscal year, this planned destock had an adverse trading profit impact of GBP19m, GBP8m of which was incurred in the first half of the year.

### Latin America

	Organic growth	Total growth
-Volumes (9L cases)	16%	17%
-Net turnover	12%	13%
-Advertising and promotion	(7)%	(6)%
-Trading profit	36%	39%

Despite challenging trading conditions in many economies across the region,

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reported net turnover was up 13% to GBP178m and trading profit was up 39% to GBP46m (excluding the Mexican excise rebate). Improving agave supply and our recent investment in research and development to improve yields has resulted in reduced tequila production costs and, together with a successful series of promotions, has helped to grow Sauza volumes in the region by 52%. Organic advertising and promotion for the region decreased by 7% after a 27% increase during last year. The Mexican brandies have shown signs of stabilising after some years of decline. Volumes and net turnover of the Mexican brandies both declined by only 2% as a result of better targeted advertising and promotion. The region also benefited from the success of our ready-to-drink portfolio, which contributed to the overall volume growth - driven by Spirit by Terry and Caribe Cooler, a wine cooler. This performance has allowed us to consolidate our position as category leaders.

During the first half of calendar 2002, the Argentine peso suffered a material devaluation. For the purposes of constant exchange rate performance reporting, last year's results have been held as they were reported in pounds sterling. If last year's results had been restated at this year's post-devaluation exchange rates, they would have increased by GBP1.5m and the growth in regional total trading profit would be 33%.

During the period, the pre-tax profit of the Mexican excise rebate following the Mexican Supreme Court ruling was GBP28m. This has been treated as an exceptional item. The current estimate of excise duty rebate and related interest and inflation to be received during the year to August 2003 is approximately GBP40m. It is anticipated that this will be the final payment of a pre-tax total of around GBP300m received over the last three fiscal years.

### Asia Pacific

	Organic growth	Total growth
-Volumes (9L cases)	15%	17%
-Net turnover	9%	10%
-Advertising and promotion	-	1%
-Trading profit	32%	36%

The business has continued to perform very strongly with net turnover growing 10% to GBP135m and trading profit growing 36% to GBP42m. On an organic basis, we have achieved strong growth of 9% in net turnover and 32% in trading profit. The profit growth is a reflection of good performances across the region, particularly in South Korea. Organic advertising and promotion was flat following a 57% increase in marketing investment last year, principally behind Imperial and the range of aged Ballantine's whiskies (17-, 21- and 30-year old). Across the region, Ballantine's grew volumes by 31%.

Our South Korean business, Jinro Ballantines, continues to show strong growth and has increased market share by 2.1 percentage points over the last year. Imperial and Ballantine's have both grown well in South Korea with volumes up 14% and 37% respectively. Imperial has continued to grow share, up 3.5 percentage points since last year, and is the clear leader in premium whisky and the largest volume whisky brand in Korea. We launched a brand extension, Ballantine's Masters, in December 2001 which has achieved a 12.6% share of the deluxe premium whisky segment.

Fundador continues to perform well in the Philippines with volumes up 5% and net turnover growth of 6%, helped particularly by Fundador Solera. Our business in Australia has benefited from the success of Canadian Club ready-to-drinks including CC Club and CC Cola.

### Premium Wine

	Organic growth	Total growth
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-Volumes (9L cases)	5%	54%
-Net turnover	7%	31%
-Advertising and promotion	6%	25%
-Trading profit	12%	38%

Our premium wine business is firmly on track with reported net turnover up 31% to GBP233m and trading profit up 38% to GBP47m. On an organic basis, trading profit grew 12% to GBP38m with volumes and net turnover up 5% and 7% respectively. We are on track to achieve our targeted post-tax returns on investment: 7.5% by August 2005 and 10% by August 2007.

We have seen a broad base of growth across our wine operations. Organic net turnover in the US grew by 5%. Our focus core wine brands, which represent 87% of the US wine gross profit, achieved volume growth of 11% and net turnover growth of 12%. Our most important brand, Clos du Bois has made strong progress in a highly competitive pricing environment. Grape oversupply and increased competition has caused discounting in the US wine industry but our objective has been to maintain our price points wherever possible. Montana, which we market in the US under the name Brancott, has benefited from switching to our distribution in the US with sales doubling in the US market. Mumm and Perrier Jouet champagnes have also experienced strong growth in the US with volumes up 31%.

Our UK wine business has performed well in an environment where discounting has become common. Montana in the UK has held volumes and turnover and the sales of Mumm champagne have doubled in the period. During the period, Bodegas y Bebidas switched to our own distribution, which will provide a solid platform for future growth. Our Argentinian brand, Graffigna, has grown very well in the UK with volumes increasing three-fold.

Montana has a 50% share of the New Zealand market by value. The volumes of Montana's premium wine in New Zealand are up 21% while its super premium and sparkling categories are both up 16%. A new sparkling wine brand, Lindauer Fraise, is performing well since its launch.

Our Spanish wine business has been enhanced by the acquisition of Bodegas y Bebidas in December 2001. Our existing Bodegas Domecq business, which includes Marques de Arienzo, has been integrated with Bodegas y Bebidas. Marques de Arienzo has continued to perform well with volumes up 13% and net turnover up 14%. Bodegas y Bebidas has continued its shift towards premium wines in order to improve the mix profile of the Spanish business.

Our champagne business worldwide has grown both volumes and net turnover by 20% with particularly strong performances in the UK, US, Italy and France.

### Duty Free

Our Duty Free operations have shown robust organic growth against the same period last year which had been affected by a slowdown in global travel post 11 September 2001. The Ballantine's aged portfolio in Asia Pacific has consolidated its leadership position in super premium scotch with further market share gains. The recent additions to our portfolio, Malibu, premium wines and champagnes, have performed very well and are benefiting from our increased brand building in this channel and the launch of Tia Lusso has also been well received by the trade and consumers alike. The combined impact of the Iraq War and the SARS health warnings has been affecting air travel and we have plans to mitigate against any short-term slowdown.

### QUICK SERVICE RESTAURANTS

- Trading profit up 14% to GBP25m
- System-wide sales growth of 7%
- Distribution points up 4%

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-Number of combination stores up 26%

The strong profit growth in our Quick Service Restaurants business has been driven by growth in same store sales and the contribution from new stores.

Dunkin' Donuts delivered a 9% growth in system-wide sales driven by a 4% increase in US same store sales and a 4% increase in distribution points. Its same store sales growth has continued to outpace the overall QSR industry. During February and March, Dunkin' Donuts ran a new marketing campaign "Who brought the donuts?", which is designed to drive sales of boxes containing six or twelve donuts. In addition, Dunkin' Donuts has continued its successful innovation programme with new offerings such as caramel iced coffee, lemonade coolatta and an expanded rollout of its new scones offerings.

Baskin-Robbins achieved a 1% growth in system-wide sales and a 4% increase in distribution points. Same store sales for Baskin-Robbins declined by 7% because of poorer weather and a strong comparative performance in the same period last year. Togo's has increased the number of distribution points by 7%. Togo's are currently trialing a new toasted sandwich format in a quarter of its stores and is also exploring the use of low fat sandwiches and salads.

Our strategy of multi-branded combination stores continues to be a driver of growth in new store openings, with a 26% increase in the number of combination stores to almost 900. This strategy is based on our brands' complementary day-part offering and brings significant benefits to our franchisees through improved scale and operating efficiencies, along with increased choices for consumers.

### BRITANNIA SOFT DRINKS

The Group's share of Britannia's profits for the period was GBP5m (2002: GBP3m).

### TAXATION

The normalised tax rate has decreased from 25% to an anticipated 24% for the current year, as we continue to manage our tax liabilities.

### GOODWILL AND EXCEPTIONAL ITEMS

Goodwill amortisation totalled GBP20m (2002: GBP18m), the increase being primarily due to the acquisition of Bodegas y Bebidas.

The exceptional items of GBP32m reflect the benefit of the Mexican excise rebate: pre-tax GBP28m (2002: GBP115m); post-tax GBP18m (2002: GBP74m). It also includes the release of provisions of GBP4m relating to the write-down of distillery assets associated with the closure of the Dumbarton distillery.

### CASH FLOW AND BORROWINGS

Net cash flow from operating activities was GBP342m (2002: GBP382m) and free cash inflow increased to GBP114m (2002: GBP95m). Excluding the cash from the Mexican excise rebate (net of tax) of GBP23m (2002: GBP66m), free cash flow increased by GBP62m. This is partly due to a continued focus on working capital which has resulted in a reduction in trade working capital as a percentage of annualised net turnover from 63% to 61%.

Net debt decreased by GBP13m during the period from GBP2,578m to GBP2,565m which includes an adverse currency translation impact on our borrowings of GBP64m largely as a result of the strengthening Euro.

At 28 February 2003, EV gearing (net debt as percentage of market capitalisation plus net debt) was 44%, compared with 35% at 28 February 2002. Interest cover

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based on EBITDA was six times and cover based on EBIT was five times.

### FOREIGN EXCHANGE

It is our policy not to hedge the impact of foreign exchange movements on the translation of our overseas earnings. As a result, our prior year profits at current exchange rates are reduced by GBP16m, primarily as a result of the weakening US dollar and Mexican peso. We anticipate, based on current forward exchange rates, that the full year restatement will be approximately GBP20m. In addition, the current year earnings are being adversely affected by the increased exposure to the translation of US dollar earnings and a reduced exposure to the translation of Euro earnings, with the net result of a further adverse impact on the current year earnings of GBP5m. Foreign exchange impacts arising from the transaction costs of the net currency flows are substantially hedged forward for up to 18 months. As a result, there is no transaction impact on the profit for the current year.

### PENSIONS

In line with other companies, market and demographic dynamics over recent years have increased the cost of providing pensions and other post-retirement benefits. We account for these costs under SSAP 24 and have absorbed an increase of GBP20m in the current period. As we indicated in February, the year on year impact of these increases in the full year to August 2003 is expected to be around GBP45m.

We also provide information on post-retirement benefits through FRS 17 disclosures. At 28 February 2003, the post-tax deficit under this accounting standard was GBP545m compared with GBP336m at 31 August 2002 reflecting further deterioration in equity markets and a reduction in benchmark bond yields.

The UK pension funds represent the majority of pension obligations and full assessments of the UK funds are undertaken every three years. These assessments are currently underway and will be completed by the year end. The results will be reflected in the full year accounts.

In 2002, we contributed GBP20m of cash to post-retirement benefits and contributions have continued at this rate during the first half of 2003. Future cash contributions for the UK funds will be agreed as part of the triennial review. However, an additional GBP10m has already been committed which would bring the total cash contribution in 2003 to at least GBP30m.

### CONSTANT EXCHANGE RATE REPORTING

The following tables provide a reconciliation between the 2002 reported interim results and those shown at constant exchange rates in the Operating and Financial Review.

GROUP	2002			2003	
	Reported 2002 GBPm	Foreign Exchange GBPm	At 2003 Exchange GBPm	Reported 2003 GBPm	Growth at 2003 exchange %
Turnover	1,704	(117)	1,587	1,794	13
Trading profit	313	(16)	297	319	7
Finance charges	(62)	-	(62)	(63)	
Profit before tax	251	(16)	235	256	9
Taxation	(63)	4	(59)	(61)	
Minority interests	(8)	-	(8)	(8)	

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Earnings	180	(12)	168	187	11
Weighted average number of ordinary shares (millions)	1,049		1,049	1,076	
Earnings per share (pence)	17.2		16.0	17.4	9

	2002			2003	
	Reported 2002 GBPm	Foreign Exchange GBPm	At 2003 Exchange GBPm	Reported 2003 GBPm	Growth at 2003 exchange %
Turnover	1,571	(105)	1,466	1,667	14
Duty	(353)	23	(330)	(360)	9
Net turnover	1,218	(82)	1,136	1,307	15
Profit before tax	204	(11)	193	228	18

The foreign exchange adjustment restates prior year profits and sales at current year average exchange rates. Where this would distort the reporting of underlying performance following a material devaluation or under conditions of hyperinflation, profits and sales are not restated and retain their original value as reported in pounds sterling.

Geographical Analysis - Group trading profit

In line with previous statements, the trading profits of the regions shown in this review are on a management reporting basis at constant exchange rates, rather than on a statutory basis at each year's actual exchange rates, as shown in note 2 to the accounts.

The premium wine business has been presented separately within the regional analysis. The effect of the transfer of the wine businesses from the geographical regions to premium wine and the shift of management responsibility for Duty Free from Europe to "Others" is shown in the market transfers column. "Others" includes Global Operations (including profit from the sale of bulk whisky), stand-alone duty free operations and central costs not allocated to marketing regions. The profit decline in "Others" reflects increased pension costs (GBP20m) and our share of the loss arising from the sales of Stolichnaya Citrona and Sauza Diablo through the joint venture with Miller Brewing in the US.

	2002			2003		Growth at 2003 exchange %	2003 Organic
	Reported 2002 GBPm	Market transfers GBPm	Foreign exchange GBPm	At 2003 exchange GBPm	Total 2003 GBPm		
Europe	94	(20)	3	77	50	(35)	38



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North America	95	(17)	(10)	68	100	47	89
Latin America	43	(1)	(9)	33	46	39	45
Asia Pacific	45	(14)	-	31	42	36	41
Premium wine	-	35	(1)	34	47	38	38
Others	9	17	3	29	4	(86)	6
	-----	-----	-----	-----	-----	-----	-----
Spirits & Wine	286	-	(14)	272	289	6	257
	-----	-----	-----	-----	-----	-----	-----
QSR	24	-	(2)	22	25	14	25
	-----	-----	-----	-----	-----	-----	-----
Britannia	3	-	-	3	5	67	5
	-----	-----	-----	-----	-----	-----	-----
TOTAL	313	-	(16)	297	319	7	287
	-----	-----	-----	-----	-----	-----	-----

Group profit and loss account

Six months to 28 February 2003

Year to 31 August 2002 Total GBPm		Note	Six months to 28 February 2003		
			Before goodwill and exceptional items GBPm	Goodwill and exceptional items GBPm	Total GBPm
3,334	Turnover	2	1,794	-	1,794
	Operating costs				
(38)	- goodwill amortisation		-	(20)	(20)
213	- Mexican excise rebate		-	28	28
(2,823)	- other		(1,480)	4	(1,476)
686	Operating profit from continuing activities		314	12	326
15	Share of profits of associated undertakings		5	-	5
701	Trading profit	2	319	12	331
(130)	Finance charges		(63)	-	(63)
571	* Profit on ordinary activities before taxation		256	12	268
(166)	Taxation	5	(61)	(10)	(71)
405	Profit on ordinary activities after taxation		195	2	197
(13)	Minority interests - equity and non-equity		(8)	-	(8)
392	Profit earned for ordinary shareholders for the period	4	187	2	189
(141)	Ordinary dividends	6			(57)

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251	Retained profit		132
	Earnings per ordinary share:		
36.8p	- basic	4	17.6p
36.7p	- diluted	4	17.5p
32.6p	- normalised	4	17.4p

The above figures comprise the unaudited results for the six months to 28 February 2003 and 28 February 2002 and the audited results for the year to 31 August 2002 all of which relate to continuing operations.

\* For the year to 31 August 2002 and the six months to 28 February 2002, profit on ordinary activities before taxation, excluding goodwill and exceptional items, was GBP480m and GBP251m respectively.

### Group balance sheet

At 28 February 2003

31 August 2002 GBPm	Note	28 February 2003 GBPm	28 February 2002 GBPm
1,316	Fixed assets		
877	Intangible assets	1,296	775
126	Tangible assets	919	844
71	Investments and loans	163	118
	Associated undertakings	69	76
2,390	Total fixed assets	2,447	1,813
1,302	Current assets		
736	Stocks	1,388	1,320
332	Debtors due within one year	729	724
	Debtors due after more than one year	324	334
169	Cash at bank and in hand	161	185
2,539	Total current assets	2,602	2,563
(971)	Creditors (due within one year)		
(88)	Short term borrowings	(988)	(1,332)
(934)	Dividends	(57)	(53)
	Other creditors	(1,009)	(913)
(1,993)	Total current liabilities	(2,054)	(2,298)
546	Net current assets	548	265
2,936	Total assets less current liabilities	2,995	2,078
(1,776)	Creditors (due after more than one year)		
(90)	Loan capital	(1,738)	(1,178)
	Other creditors	(48)	(54)

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(1,866)	Total creditors due after more than one year	(1,786)	(1,232)
(284)	Provisions for liabilities and charges	(300)	(276)
786	Net assets	909	570
	Capital and reserves		
277	Called up share capital	277	267
165	Share premium account	165	26
(823)	Merger reserve	(823)	(823)
1,087	Profit and loss account	1,222	1,025
706	Shareholders' funds - equity	841	495
80	Minority interests - equity and non-equity	68	75
786		909	570

Group cash flow information  
Six months to 28 February 2003

Year to 31 August 2002 GBPm	Reconciliation of operating profit to net cash inflow from operating activities	Six months to 28 February 2003 GBPm	Six months to 28 February 2002 GBPm
686	Operating profit	326	392
38	Goodwill amortisation	20	18
64	Exceptional operating costs	3	13
75	Depreciation	38	33
(94)	Increase in stocks	(62)	(79)
(22)	Decrease/(increase) in debtors	19	15
71	Increase/(decrease) in creditors	16	(2)
(36)	Expenditure against provisions for reorganisation and restructuring costs	(12)	(15)
(22)	Other items	(6)	7
760	* Net cash inflow from operating activities	342	382

\* Net cash inflow from operating activities above includes the benefit of the Mexican excise rebate which for the six months to 28 February 2003 is GBP24m (2002: GBP115m).

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Year to 31 August 2002 GBPm	Group cash flow statement		Six months to 28 February 2003 GBPm	Six months to 28 February 2002 GBPm
760	Net cash inflow from operating activities		342	382
11	Dividends received from associated undertakings		7	2
(133)	Returns on investments and servicing of finance	8	(74)	(64)
(178)	Taxation paid	8	(21)	(96)
(712)	Capital expenditure and financial investment	8	(90)	(63)
(586)	Acquisitions and disposals	8	-	(555)
(133)	Equity dividends paid		(87)	(80)
(971)	Cash inflow/(outflow) before use of liquid resources and financing		77	(474)
(21)	Management of liquid resources		27	(21)
798	Financing	8	(18)	98
(194)	Increase/(decrease) in cash in the period	10	86	(397)
	Reconciliation of net cash flow to movement in net debt			
(194)	Increase/(decrease) in cash in the period		86	(397)
21	(Decrease)/increase in liquid resources		(27)	21
(649)	Decrease/(increase) in loan capital		18	(98)
(822)	Movement in net debt resulting from cash flows		77	(474)
98	Exchange adjustments		(64)	3
(724)	Movement in net debt during the period		13	(471)
(1,854)	Opening net debt		(2,578)	(1,854)
(2,578)	Closing net debt	10	(2,565)	(2,325)

### Notes to the accounts

#### 1. Basis of preparation

These interim statements, which are unaudited, comply with relevant accounting standards. The accounting policies have been applied on a basis consistent with those applied in the 2002 Annual Report and Accounts. The 2002 Annual Report and Accounts were prepared in accordance with accounting principles generally accepted in the United Kingdom (UK GAAP).

The periods to 28 February 2003 and 28 February 2002 are regarded as distinct financial periods for accounting purposes with the exception of taxation where the periods are allocated an appropriate proportion of the expected total annual charge.

The figures for the year to 31 August 2002 are extracted from the Group's full statutory financial statements which have been reported on by the Group's auditor and filed with the Registrar of Companies. The report of the auditor was unqualified and did not contain a statement under section 237 (2) or (3) of the Companies Act 1985.

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These interim financial statements were approved by the Board on 23 April 2003.

### 2. Activity analysis

Year to 31 August 2002			Six months to 28 February 2003		Six months to 28 February 2002	
Turnover GBPm	Trading profit * GBPm		Turnover GBPm	Trading profit * GBPm	Turnover GBPm	
3,018	516	Spirits & Wine	1,667	289	1,571	
316	78	QSR	127	25	133	
-	16	Britannia	-	5	-	
-----	-----		-----	-----	-----	
3,334	610		1,794	319	1,704	
-----	-----		-----	-----	-----	

\* Trading profit above is before goodwill and exceptional items which for the six months to 28 February 2003 is a profit of GBP12m (2002: profit GBP84m) and relates wholly to Spirits & Wine activities for both periods.

### 3. Geographical analysis

Year to 31 August 2002			Six months to 28 February 2003		Six months to 28 February 2002	
Turnover GBPm	Trading profit * GBPm	By country of destination	Turnover GBPm	Trading profit * GBPm	Turnover GBPm	
1,213	209	Europe	716	84	630	
1,599	311	Americas	792	181	818	
522	90	Rest of World	286	54	256	
-----	-----		-----	-----	-----	
3,334	610		1,794	319	1,704	
-----	-----		-----	-----	-----	

\* Trading profit above is before goodwill and exceptional items which for the six months to 28 February 2003 relate to Europe (loss - GBP6m) (2002: loss - GBP22m), Americas (profit - GBP27m) (2002: profit - GBP115m) and Rest of World (loss - GBP9m) (2002: loss - GBP9m).

Year to 31 August 2002
Six months to 28 February 2003
Six months to 28 February 2002

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Turnover GBPm	Trading profit * GBPm	By country of operation	Turnover GBPm	Trading profit * GBPm	Turnover GBPm
1,892	252	Europe	1,113	126	992
1,836	312	Americas	947	159	936
419	46	Rest of World	223	34	206
-----	-----		-----	-----	-----
4,147	610		2,283	319	2,134
(813)	-	Turnover with Group companies	(489)	-	(430)
-----	-----		-----	-----	-----
3,334	610		1,794	319	1,704
-----	-----		-----	-----	-----

\* Trading profit above is before goodwill and exceptional items which for the six months to 28 February 2003 relate to Europe (loss - GBP6m) (2002: loss - GBP22m), Americas (profit - GBP27m) (2002: profit - GBP115m) and Rest of World (loss - GBP9m) (2002: loss - GBP9m).

4. Reconciliation to normalised earnings

Year to 31 August 2002 GBPm		Six months to 28 February 2003 GBPm	Six months to 28 February 2002 GBPm
392	Earnings as reported	189	227
(81)	Adjustments for exceptional items net of tax	(21)	(64)
36	Adjustments for goodwill amortisation net of tax	19	17
-----		-----	-----
347	Normalised earnings	187	180
-----		-----	-----
Millions		Millions	Millions
1,087	Weighted average ordinary shares in issue during the period	1,107	1,068
(21)	Weighted average ordinary shares owned by the Allied Domecq employee trusts*	(31)	(19)
-----		-----	-----
1,066	Weighted average ordinary shares used in earnings per share calculation	1,076	1,049
-----		-----	-----
32.6p	Normalised earnings per ordinary share	17.4p	17.2p
-----		-----	-----

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\* Includes American Depositary Shares representing underlying ordinary shares.

Basic earnings per share of 17.6p (2002: 21.6p) has been calculated on earnings of GBP189m (2002: GBP227m) divided by the average number of shares of 1,076m (2002: 1,049m).

Diluted earnings per share of 17.5p (2002: 21.6p) has been calculated on earnings of GBP189m (2002: GBP227m) and, after including the effect of all dilutive potential ordinary shares, the average number of shares of 1,077m (2002: 1,050m).

### 5. Taxation

The GBP71m (2002: GBP100m) total taxation charge for the six months to 28 February 2003 comprises UK taxation of GBP4m (2002: credit - GBP1m), overseas taxation of GBP65m (2002: GBP99m) and taxation on the profits of associated undertakings of GBP2m (2002: GBP2m).

Deferred tax assets of GBP49m at 31 August 2002 have not been recognised due to the degree of uncertainty over the utilisation of the underlying tax losses and deductions in certain tax jurisdictions.

### 6. Ordinary dividends

The Board has declared an interim dividend of 5.3p per ordinary share (2002: 4.9p) payable on 25 July 2003. Dividends on American Depositary Shares are payable on 1 August 2003.

### 7. Reconciliation of movements in shareholders' funds

Year to 31 August 2002 GBPm		Six months to 28 February 2003 GBPm	Six months to 28 February 2002 GBPm
-----		----	----
392	Profit earned for ordinary shareholders in the period	189	227
(23)	Currency translation differences on foreign currency net investments	(2)	(17)
(12)	Deferred taxation - origination and reversal of timing differences	5	(3)
-----		----	----
357	Total recognised gains and losses in the period	192	207
(141)	Ordinary dividends	(57)	(53)
149	Ordinary share capital issued (net of costs)	-	-
-----		----	----
365	Net movement in shareholders' funds	135	154
341	Shareholders' funds at the beginning of the period	706	341
-----		----	----
706	Shareholders' funds at the end of the period	841	495
-----		----	----

### 8. Detailed analysis of gross cash flows

Year to 31 August 2002		Six months to 28 February 2003	Six months to 28 February 2002
------------------------------	--	--------------------------------------	--------------------------------------

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GBPm		GBPm	GBPm
-----		----	-----
	Returns on investments and servicing of finance		
8	Interest received	7	2
(137)	Interest paid	(62)	(63)
(4)	Dividends paid to minority shareholders	(19)	(3)
-----		----	-----
(133)		(74)	(64)
-----		----	-----
	Taxation paid		
(1)	UK taxation	-	(10)
(177)	Overseas taxation	(21)	(86)
-----		----	-----
(178)		(21)	(96)
-----		----	-----
	Capital expenditure and financial investment		
(133)	Purchase of tangible fixed assets	(58)	(53)
17	Sale of tangible fixed assets	5	4
(556)	Purchase of intangible fixed assets	-	-
(13)	Purchase of trade investments	(2)	(6)
7	Disposal of trade investments	6	-
(34)	Purchase of ordinary share capital for employee trusts *	(41)	(8)
-----		----	-----
(712)		(90)	(63)
-----		----	-----
	Acquisitions and disposals		
(550)	Purchase of subsidiary undertakings	-	(519)
(36)	Borrowings acquired with subsidiary undertakings	-	(36)
-----		----	-----
(586)		-	(555)
-----		----	-----
	Financing		
149	Issue of ordinary share capital	-	-
622	Bonds issued during the period	-	-
27	(Decrease)/increase in other borrowings	(18)	98
-----		----	-----
798		(18)	98
-----		----	-----

\* Includes American Depositary Shares representing underlying ordinary shares.

9. Reconciliation of net cash inflow from operating activities to free cash flow

Year to		Six months to	Six months to
31 August		28 February	28 February
2002		2003	2002
GBPm		GBPm	GBPm
-----		----	-----
760	Net cash inflow from operating activities	342	382
(116)	Capital expenditure net of sale of tangible assets	(53)	(49)
11	Dividends received from	7	2



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	associated undertakings		
-----		----	----
655	Operating cash net of fixed assets	296	335
(178)	Taxation paid	(21)	(96)
(129)	Net interest paid	(55)	(61)
	Dividends paid		
(133)	- ordinary shareholders	(87)	(80)
(4)	- minorities	(19)	(3)
-----		----	----
211	* Free cash flow	114	95
-----		----	----

\* Free cash flow above includes the post tax benefit of the Mexican excise rebate which for the six months to 28 February 2003 is GBP23m (2002: GBP66m).

### 10. Net debt

	Cash at bank and in hand GBPm	Other borrowings due within one year GBPm	Other loans due within one year GBPm	Loan capital due after one year GBPm	Six months 28 February 2003 GBPm
	-----	-----	-----	-----	-----
At the beginning of the period	169	(843)	(128)	(1,776)	(2,578)
Increase/(decrease) in cash	21	65	-	-	86
(Decrease)/increase in liquid resources	(27)	-	-	-	(27)
(Increase)/decrease in loan capital and other loans	-	-	(54)	72	18
Exchange adjustments	(2)	(8)	(20)	(34)	(64)
	-----	-----	-----	-----	-----
At the end of the period	161	(786)	(202)	(1,738)	(2,565)
	-----	-----	-----	-----	-----

### 11. Financial calendar

Ex dividend date for interim dividend	25 June 2003
Record date for interim dividend	27 June 2003
Interim dividend payable - ordinary shares	25 July 2003
Interim dividend payable - American Depositary Shares	1 August 2003
Final results announced (provisional)	21 October 2003
Report and Accounts issued	November 2003

Independent review report by KPMG Audit Plc to Allied Domecq PLC

Introduction

## Edgar Filing: ALLIED DOMEQC PLC - Form 6-K

We have been engaged by the Company to review the financial information set out on pages 17 to 24 for the six months ended 28 February 2003 and we have read the other information contained in the Interim Report and considered whether it contains any apparent misstatements or material inconsistencies with the financial information.

This report is made solely to the Company in accordance with the terms of our engagement to assist the Company in meeting the requirements of the Listing Rules of the Financial Services Authority. Our review has been undertaken so that we might state to the Company those matters we are required to state to it in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company for our review work, for this report, or for the conclusions we have reached.

### Directors' responsibilities

The Interim Report, including the financial information contained therein, is the responsibility of, and has been approved by, the Directors. The Directors are responsible for preparing the Interim Report in accordance with the Listing Rules which require that the accounting policies and presentation applied to the interim figures should be consistent with those applied in preparing the preceding annual accounts except where they are to be changed in the next annual accounts in which case any changes, and the reasons for them, are to be disclosed.

### Review work performed

We conducted our review in accordance with guidance contained in Bulletin 1999/4: Review of interim financial information issued by the Auditing Practices Board for use in the United Kingdom. A review consists principally of making enquiries of Group management and applying analytical procedures to the financial information and underlying financial data and, based thereon, assessing whether the accounting policies and presentation have been consistently applied unless otherwise disclosed. A review is substantially less in scope than an audit performed in accordance with Auditing Standards and therefore provides a lower level of assurance than an audit. Accordingly we do not express an audit opinion on the financial information.

### Review conclusion

On the basis of our review we are not aware of any material modifications that should be made to the financial information as presented for the six months ended 28 February 2003.

KPMG Audit Plc  
Chartered Accountants  
London  
23 April 2003

### US GAAP reconciliation

The following statements provide a reconciliation between profit earned for ordinary shareholders under UK GAAP and net income under US GAAP and a reconciliation between shareholders' equity under UK GAAP and shareholders' equity under US GAAP.

Year to		Six months to	Six months to
31 August		28 February	28 February
2002		2003	2002
GBPm		GBPm	GBPm
-----		-----	-----
392	Profit earned for ordinary	189	227

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	shareholders in accordance with UK GAAP		
	Adjustments to conform with US GAAP:		
-	Brands	-	-
38	Goodwill	21	19
(4)	Other intangible assets	(2)	(2)
(66)	Stock	(11)	(45)
4	Restructuring costs	(7)	(2)
28	Pension costs and other post - retirement benefits	8	6
-	Share compensation	8	-
90	Derivative instruments	(27)	(15)
(54)	Mexican excise rebate	(30)	(51)
(9)	Franchise income	(4)	-
(1)	Other	(2)	1
(12)	Deferred taxation	16	26
-	Minority share of above adjustments	-	-
-----		-----	-----
406	Net income in accordance with US GAAP	159	164
-----		-----	-----
	Other comprehensive income:		
(203)	Minimum pension liability	(174)	(39)
(130)	Currency translation differences	47	(20)
-----		-----	-----
73	Comprehensive income in accordance with US GAAP	32	105
-----		-----	-----
	Net earnings per ordinary share:		
38.1p	Basic	14.8p	15.6p
38.0p	Diluted	14.8p	15.6p
-----		-----	-----

Year to		Six months to	Six months to
31 August		28 February	28 February
2002		2003	2002
GBPm		GBPm	GBPm
-----		-----	-----
706	Shareholders' funds as reported in the Group balance sheet	841	495
	Adjustments to conform with US GAAP:		
1,410	Brands	1,408	1,388
185	Goodwill	206	204
24	Other intangible assets	22	29
57	Associated undertakings	57	57
45	Stocks	34	58
(93)	Investments	(134)	(82)
8	Restructuring costs	1	2
(555)	Pension and other post - retirement benefits	(792)	(341)
1	Share compensation	9	1
88	Proposed dividends	57	53
(26)	Derivative instruments	(3)	(24)
40	Mexican excise rebate	10	43
(38)	Liabilities	(42)	(38)
(9)	Franchise income	(13)	-
6	Other	10	(15)
(308)	Deferred taxation	(224)	(343)
-	Minority share of above adjustments	-	-
-----		-----	-----
1,541	Shareholders' equity in	1,447	1,487

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accordance with US GAAP  
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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereto duly authorized.

April 24, 2003

ALLIED DOMEQ PLC

By: /s/ Charles Brown  
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Name: Charles Brown  
Title: Director of Secretariat & Deputy  
Company Secretary