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INGRAM M	ICRO INC					
Form 4	000					
January 04, 2					OMB A	PPROVAL
FORM	4 UNITED		URITIES AND EXCHANGE Vashington, D.C. 20549	COMMISSION	OMB Number:	3235-0287
Check this if no long subject to Section 10 Form 4 or Form 5 obligation may conti	Filed pur	TENT OF CHARGE CHARGE IN THE SECTION (a) of the Public	ANGES IN BENEFICIAL OV SECURITIES n 16(a) of the Securities Exchan Utility Holding Company Act	nge Act of 1934, of 1935 or Section	Expires: Estimated a burden hou response	irs per
<i>See</i> Instru 1(b).	ction	30(h) of the	Investment Company Act of 1	940		
(Print or Type R	esponses)					
1. Name and Ad SALEM KA	ddress of Reporting REN E	Symb	suer Name and Ticker or Trading ol RAM MICRO INC [IM]	5. Relationship of I Issuer	Reporting Per	
(Last)	(First) (I	Middle) 3. Dat	e of Earliest Transaction	(Cheer	t an application	.)
	M MICRO INC REW PLACE		h/Day/Year) 2/2008	Director X Officer (give below)		6 Owner er (specify
	(Street)		mendment, Date Original Month/Day/Year)	6. Individual or Joi Applicable Line) _X_Form filed by O	ne Reporting Pe	erson
SANTA AN	A, CA 92705			Form filed by M Person	ore than One Re	eporting
(City)	(State)	(Zip) T	able I - Non-Derivative Securities A	cquired, Disposed of,	or Beneficial	lly Owned
	2. Transaction Date Month/Day/Year)	Execution Date, i any	 3. 4. Securities f TransactionAcquired (A) or Code Disposed of (D) (Instr. 8) (Instr. 3, 4 and 5) (A) or Code V Amount (D) Price	SecuritiesForBeneficially(II)Owned(II)	Ownership orm: Direct)) or Indirect) nstr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
Reminder: Repo	ort on a separate line	for each class of s	ecurities beneficially owned directly o	or indirectly		
Kenninger, Kept	at on a separate find		Persons who res information cont required to respo	spond to the collect ained in this form a ond unless the form ntly valid OMB cont	nre not n	EC 1474 (9-02)

 Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned

 (e.g., puts, calls, warrants, options, convertible securities)

1. Title of	2.	3. Transaction Date	3A. Deemed	4.	5. Number of	6. Date Exercisable and	7. Title and Amount of
Derivative	Conversion	(Month/Day/Year)	Execution Date, if	Transacti	orDerivative	Expiration Date	Underlying Securities
Security	or Exercise		any	Code	Securities	(Month/Day/Year)	(Instr. 3 and 4)

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(Instr. 3)	Price of Derivative Security	(N	/Ionth/Day/Year)	(Instr. 8	(((Acquired or Dispose (D) (Instr. 3, 4 and 5)	ed of				
				Code	v	(A)	(D)	Date Exercisable	Expiration Date	Title	Amoun or Number of Share
Options to purchase (1)	\$ 17.8	01/02/2008		А		45,270		01/02/2009(2)	01/01/2018	Class A Common Stock	45,27

Reporting Owners

**Signature of Reporting Person

Reporting Owner Name / Address	Relationships						
	Director	10% Owner	Officer	Other			
SALEM KAREN E C/O INGRAM MICRO INC. 1600 E. ST. ANDREW PLACE SANTA ANA, CA 92705			SVP & CIO				
Signatures							
Lily Yan Arevalo for Karen E.		01/03/2008					

Salem

Date

Explanation of Responses:

- * If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) Granted pursuant to the Issuer's 2003 Equity Incentive Plan.
- (2) The options vest in three equal annual installments beginning January 2, 2009.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. **3** SEC USE ONLY **4** CITIZENSHIP OR PLACE OF ORGANIZATION Switzerland **5** SOLE VOTING POWER NUMBER OF 0 SHARES**6** SHARED VOTING POWERBENEFICIALLY OWNED BY 5,547,675 EACH**7** SOLE DISPOSITIVE POWERREPORTING PERSON 0 WITH:**8** SHARED DISPOSITIVE POWER 5,547,675 **9** AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON 5,547,675 **10** CHECK IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES o **11** PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (9) 13.3% **12** TYPE OF REPORTING PERSON CO Page 3 of 6 Pages CUSIP No. 020430107 Item 1(a) Name of Issuer Alnylam Pharmaceuticals, Inc. Item 1(b) Address of Issuer s Principal Executive Offices 300 Third Street Cambridge, MA 02142 Item 2(a) Name of Person Filing Novartis AG Novartis Pharma AG Item 2(b) Address of Principal Business Office or, if none, Residence Lichtstrasse 35 V8 CH-4002 Basel, Switzerland Item 2(c) Citizenship Novartis AG and Novartis Pharma AG are corporations organized under the laws of Switzerland. Item 2(d) Title of Class of Securities Common Stock, par value \$0.01 per share Item 2(e) CUSIP Number 02043Q107 Item 3 If this statement is filed pursuant to §§ 240.13d-1(b) or 240.13d-2(b) or (c), check whether the person filing is <u>a:</u>

- (a) o Broker or Dealer registered under Section 15 of the Act (15 U.S.C. 780);
- (b) o Bank as defined in Section 3(a)(6) of the Act (15 U.S.C. 78c);
- (c) o Insurance Company as defined in Section 3(a)(19) of the Act (15 U.S.C.78c);
- (d) o Investment Company registered under Section 8 of the Investment Company Act of 1940 (15 U.S.C. 80a-8);
- (e) o An Investment Adviser in accordance with §240.13d-1(b)(1)(ii)(E);
- (f) o An Employee Benefit Plan or Endowment Fund in accordance with §240.13d-1(b)(1)(ii)(F);
- (g) o A Parent Holding Company or Control Person in accordance with §240.13d-1(b)(ii)(G);
- (h) o A Savings Association as defined in Section 3(b) of the Federal Deposit Insurance Act (12 U.S.C. 1813);
- (i) o A Church Plan that is excluded from the definition of an investment company under Section 3(c)(14) of the Investment Company Act of 1940 (15 U.S.C. 80a-3);
- (j) o Group, in accordance with 240.13d-1(b)(1)(ii)(J)

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CUSIP No. 02043Q107 Item 4 Ownership

(a) Amount beneficially owned	5,547,675 ⁽¹⁾
(b) Percent of class	13.3% (1)
(c) Number of shares to which person has	
(i) sole power to vote or direct the vote	0
(ii) shared power to vote or direct the vote	5,547,675 ⁽¹⁾
(iii) sole power to dispose or to direct disposition	0
(iv) shared power to dispose or to direct disposition Item 5 Ownership of Five Percent or Less of a Class	5,547,675(1)
If this statement is being filed to report the fact that as of the date hereof the reporting person	has ceased to be the
beneficial owner of more than five percent of the class of securities, check the following o.	
Item 6 Ownership of More than Five Percent on Behalf of Another Person	
Not applicable.	

Item 7 Identification and Classification of the Subsidiary which Acquired the Security Being Reported on by the Parent Holding Company.

Not applicable.

Item 8 Identification and Classification of Members of the Group

Not applicable.

Item 9 Notice of Dissolution of Group

Not applicable.

Item 10 Certification

By signing below, I certify that, to the best of my knowledge and belief, the securities referred to above were not acquired and are not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having that purpose or effect.

(1) Novartis Pharma AG is the record and beneficial owner of 5.547.675 shares of Common Stock. Novartis AG. as parent of Novartis Pharma AG, is the indirect beneficial owner of such 5,547,675 shares of Common Stock.

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CUSIP No. 02043Q107

SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct. February 16, 2010

NOVARTIS AG

/s/ Felix Senn Name: Felix Senn Title: Authorized Signatory

/s/ Peter Rupprecht Name: Peter Rupprecht Title: Authorized Signatory

NOVARTIS PHARMA AG

/s/ Wendel Steiger Name: Wendel Steiger Title: Head of Administration, NIBR Basel

/s/ Simone Pfirter Name: Simone Pfirter Title: Senior Legal Counsel, NIBR Basel

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