

KONGZHONG CORP  
Form 20-F  
June 19, 2008

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549**

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**FORM 20-F**

**REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR 12(g) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

OR

**xANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934**

**For the fiscal year ended December 31, 2007**

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

OR

**SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

Commission file number 000-50826

**KONGZHONG CORPORATION**

(Exact Name of Registrant as Specified in Its Charter)

N/A  
(Translation of Registrant's Name Into English)

Cayman Islands  
(Jurisdiction of Incorporation or Organization)

35th Floor, Tengda Plaza  
No. 168 Xizhimenwai Street  
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(Address of Principal Executive Offices)

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No. 168 Xizhimenwai Street  
Beijing 100044

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China

(Name, Telephone, Email and/or Facsimile Number and Address of Company Contact Person)

Securities registered or to be registered pursuant to Section 12(b) of the Act:

| <u>Title of Each Class</u>   | <u>Name of Each Exchange On Which Registered</u>                 |
|--|--|
| Ordinary shares, par value US\$0.0000005 per share*<br>American depository shares, each representing<br>40 ordinary shares | The NASDAQ Stock Market LLC<br>(The NASDAQ Global Select Market) |

Securities registered or to be registered pursuant to Section 12(g) of the Act:

None

(Title of class)

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\* Not for trading, but only in connection with the listing on The NASDAQ Global Select Market of American depository shares, or ADSs, each representing 40 ordinary shares.

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Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act:

None

(Title of Class)

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as of the close of the period covered by the annual report.

As of December 31, 2007, 1,423,156,120 ordinary shares, par value US\$0.0000005 per share, were issued and outstanding.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. Yes  No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one): Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP

International Financial Reporting Standards as issued by the International Accounting Standards Board

Other

If "Other" has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow. Item 17  Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

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FORWARD-LOOKING STATEMENTS

This annual report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements include, without limitation, statements that are not historical facts relating to:

- our financial performance and business operations;
- our ability to successfully execute our business strategies and plans;
- the state of our relationship with telecommunications operators in the People’s Republic of China, or the PRC;
- our dependence on the substance and timing of the billing systems of the telecommunications operators in the PRC for our performance;
- our development and capital expenditure plans;
- the expected benefit and future prospects of our strategic alliances and acquisitions, and our ability to cooperate with our alliance partners or integrate acquired businesses;
- management estimations with respect to revenues from our wireless value-added products and services and our wireless Internet businesses;
- the development of our latest product offerings, including but not limited to offerings in our wireless value-added services, or WVAS, and wireless Internet businesses;
- the development of the regulatory environment and changes in the policies or guidelines of the PRC telecommunications operators;
- the proposed restructuring of the telecommunications industry in the PRC as announced by the Ministry of Industry and Information, or the MII (which also refers to its predecessor, the Ministry of Information Industry prior to the PRC government restructuring in March 2008), the National Development and Reform Commission and the Ministry of Finance of the PRC in May 2008; and
- competitive pressures and future growth in the WVAS, wireless Internet, mobile advertising, telecommunications and related industries in the PRC.

The words “forecast,” “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “plan,” “seek,” “will,” “would” expressions, as they relate to us, are intended to identify a number of these forward-looking statements.

These forward-looking statements are subject to risks, uncertainties and assumptions, some of which are beyond our control. In addition, these forward-looking statements reflect our current views with respect to future events and are not a guarantee of future performance. Actual results may differ materially from the information contained in the forward-looking statements as a result of a number of factors, including, without limitation, the risk factors set forth in “Item 3 — Key Information — Risk Factors” and the following:

- any changes in our relationship with telecommunications operators in the PRC;

- any changes in the regulatory regime or the policies for the PRC telecommunications industry, including changes in the structure or functions of the primary industry regulator, MII, or its policies, or the policies or other regulatory measures of other relevant government or industry authorities relating to, among other matters, the granting and approval of licenses, procedures for customers to access and subscribe to WVAS, restrictions on wireless or Internet content, or the introduction of new technology platforms, products and services;
  - the effect of competition on the demand for and the price of our products and services;
  - any changes in customer demand and usage preference for our products and services;
- any changes in the telecommunications operators' systems for billing users of our WVAS and remitting payments to us;
- any changes in wireless value-added, wireless Internet, telecommunications and related technology and applications based on such technology;
- any changes in political, economic, legal and social conditions in the PRC, including the PRC government's specific policies with respect to foreign investment and entry by foreign companies into the WVAS, wireless Internet and telecommunications markets, economic growth, inflation, foreign exchange and the availability of credit; and
- changes in population growth and gross domestic product, or GDP, growth and the impact of those changes on the demand for our services.

We do not intend to update or otherwise revise the forward-looking statements in this annual report, whether as a result of new information, future events or otherwise. Because of these risks, uncertainties and assumptions, the forward-looking events and circumstances discussed in this annual report might not occur in the way we expect, or at all. Accordingly, you should not place undue reliance on any forward-looking information.

## PART I

**Item 1. Identity of Directors, Senior Management and Advisers**

Not Applicable.

**Item 2. Offer Statistics and Expected Timetable**

Not Applicable.

**Item 3. Key Information****Selected Financial Data**

The following selected historical consolidated financial data should be read in conjunction with our audited historical consolidated financial statements, the notes thereto and “Item 5 — Operating and Financial Review and Prospects.” The selected historical consolidated statement of operations data for the years ended December 31, 2003, 2004, 2005, 2006 and 2007, and the selected historical consolidated balance sheet data as of December 31, 2003, 2004, 2005, 2006 and 2007 set forth below are derived from our audited historical consolidated financial statements included elsewhere in this annual report.

Our audited historical consolidated financial statements have been prepared and presented in accordance with the generally accepted accounting principles in the United States, or U.S. GAAP.

**For the year ended December 31,**

| <b>Consolidated<br/>statements of<br/>operations data</b> | <b>2003</b>   | <b>2004</b> | <b>2005</b> | <b>2006<sup>(2)</sup></b> | <b>2007</b> |
|---|---|-------------|-------------|---------------------------|-------------|
|   | <b>(in thousands of U.S. dollars, except for shares and per share data)</b> |             |             |                           |             |
| Gross revenues  | \$ 7,806.7  | \$ 47,969.2 | \$ 77,752.8 | \$ 106,769.2              | \$ 74,016.9 |
| Wireless value-added services                             | 7,806.7   | 47,969.2    | 77,752.8    | 106,480.2                 | 73,014.7    |
| Wireless Internet services                                | —   | —           | —           | 289.0                     | 1,002.2     |
| Cost of revenues  | (2,284.0)   | (15,704.8)  | (31,323.1)  | (47,665.4)                | (36,495.6)  |
| Wireless value-added services                             | (2,284.0)   | (15,704.8)  | (31,323.1)  | (47,129.4)                | (35,816.2)  |
| Wireless Internet services                                | —   | —           | —           | (536.0)                   | (679.4)     |
| Gross profit  | 5,522.7   | 32,264.4    | 46,429.7    | 59,103.8                  | 37,521.3    |
| Operating expenses:                                       |   |             |             |                           |             |
| Product development                                       | 1,382.7   | 4,483.4     | 8,530.8     | 12,026.2                  | 12,535.2    |
| Selling and marketing                                     | 849.9   | 3,287.9     | 5,389.8     | 16,755.2                  | 18,094.2    |
| General and administrative                                | 883.0   | 4,704.6     | 7,607.0     | 9,105.2                   | 7,221.0     |
| Class action lawsuit settlement and legal expenses        | —   | —           | 4,843.4     | —                         | —           |
| Total operating expenses                                  | 3,115.6   | 12,475.9    | 26,371.0    | 37,886.6                  | 37,850.4    |

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|   |                             |               |               |               |               |
|---|-----------------------------|---------------|---------------|---------------|---------------|
| (Loss) Income from operations                                     | 2,407.1                     | 19,788.5      | 20,058.7      | 21,217.2      | (329.1)       |
| Other (expenses) income, net                                      | —                           | (23.9)        | 6.5           | (49.1)        | —             |
| Interest income, net  | 1.0                         | 604.7         | 2,639.5       | 3,866.9       | 3,810.0       |
| Gain on sales of investment                                       | —                           | —             | —             | 1,240.8       | 207.6         |
| Net (loss) income before income taxes                             | 2,408.1                     | 20,369.3      | 22,704.7      | 26,275.8      | 3,688.5       |
| Income tax expense  | <sup>3</sup> / <sub>4</sub> | —             | 530.4         | 1,584.2       | 856.8         |
| Net (loss) income   | \$ 2,408.1                  | \$ 20,369.3   | \$ 22,174.3   | \$ 24,691.6   | \$ 2,831.7    |
| Net income per share:   |                             |               |               |               |               |
| Basic   | \$ 0.01                     | \$ 0.02       | \$ 0.02       | \$ 0.02       | \$ 0.00       |
| Diluted   | \$ 0.00                     | \$ 0.02       | \$ 0.02       | \$ 0.02       | \$ 0.00       |
| Weighted average shares used in calculating net income per share: |                             |               |               |               |               |
| Basic   | 469,000,000                 | 903,010,929   | 1,377,102,380 | 1,399,872,743 | 1,423,156,120 |
| Diluted <sup>(1)</sup>  | 1,094,824,434               | 1,250,640,982 | 1,424,683,570 | 1,418,252,296 | 1,430,910,421 |

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- (1) As of December 31, 2003, 2004, 2005, 2006 and 2007, we had nil, 33,260,000, nil, 60,464,840 and 82,346,060 ordinary share equivalents, respectively, outstanding that could have potential diluted income per share in the future, but that were excluded in the computation of diluted income per share in the period, as their exercise prices were above the average market values in such period.
- (2) The amounts of share-based compensation included in operating expenses for 2006 and 2007 reflect the adoption of Statement of Financial Accounting Standard No. 123 (revised 2004), or SFAS No. 123(R), "Share-Based Payment," effective on January 1, 2006. If the Company had applied the fair value recognition provisions of SFAS No. 123(R) to prior periods, it would have reported net income of \$2.4 million, \$19.5 million and \$20.7 million for 2003, 2004 and 2005, respectively, and net income per share (diluted) of nil, \$0.02 and \$0.01 for 2003, 2004 and 2005, respectively.

## As of December 31,

| Consolidated balance sheet data                                | As of December 31,             |             |              |              |              |
|--|--------------------------------|-------------|--------------|--------------|--------------|
|  | 2003                           | 2004        | 2005         | 2006         | 2007         |
|  | (in thousands of U.S. dollars) |             |              |              |              |
| Cash and cash equivalents                                      | \$ 3,742.6                     | \$ 90,714.1 | \$ 117,141.5 | \$ 131,402.0 | \$ 122,342.7 |
| Accounts receivable, net                                       | 1,703.9                        | 10,198.8    | 10,833.9     | 11,568.6     | 14,992.9     |
| Property and equipment, net                                    | 848.5                          | 2,484.2     | 3,116.4      | 3,100.8      | 4,498.1      |
| Acquired intangible assets, net                                | —                              | —           | 260.6        | 1,997.6      | 1,266.3      |
| Long-term investment   | —                              | —           | 500.0        | —            | —            |
| Goodwill   | —                              | —           | 1,169.1      | 15,835.9     | 34,918.7     |
| Total assets   | 6,567.5                        | 104,372.7   | 135,083.2    | 166,741.0    | 181,891.9    |
| Total current liabilities                                      | 1,047.3                        | 4,443.6     | 11,285.3     | 10,821.5     | 11,293.1     |
| Series B redeemable convertible preferred shares               | 2,970.0                        | —           | —            | —            | —            |
| Total shareholders' equity                                     | 2,550.1                        | 99,808.3    | 123,773.7    | 155,777.0    | 170,475.8    |
| Total liabilities, minority interests and shareholders' equity | 6,567.5                        | 104,372.7   | 135,083.2    | 166,741.0    | 181,891.9    |

## For the year ended December 31,

| Consolidated cash flow data     | For the year ended December 31, |             |             |             |            |
|---------------------------------|---------------------------------|-------------|-------------|-------------|------------|
|                                 | 2003                            | 2004        | 2005        | 2006        | 2007       |
|                                 | (in thousands of U.S. dollars)  |             |             |             |            |
| Net cash (used in) provided by: |                                 |             |             |             |            |
| Operating activities            | \$ 1,959.7                      | \$ 15,844.7 | \$ 29,569.0 | \$ 28,010.2 | \$ 3,315.3 |
| Investing activities            | (864.0)                         | (2,430.2)   | (4,081.7)   | (17,916.5)  | (18,720.1) |
| Financing activities            | <sup>3</sup> / <sub>4</sub>     | 73,555.5    | 205.8       | 2,190.3     | 152.2      |

## Exchange Rate Information

We present our historical consolidated financial statements in U.S. dollars. In addition, solely for the convenience of the reader, certain pricing information is presented in U.S. dollars and certain contractual amounts that are in Renminbi include a U.S. dollar equivalent. Except as otherwise specified, this pricing information and these contractual amounts are translated at RMB 7.3046 = US\$1.00, the base exchange rate set by the People's Bank of China, China's central bank, on December 31, 2007. The translations are not a representation that the Renminbi amounts could actually be converted to U.S. dollars at this rate. For a discussion of the exchange rates used for the presentation of our financial statements, see note 2 to our financial statements.

The People's Bank of China sets and publishes daily a base exchange rate with reference primarily to the supply and demand of Renminbi against a basket of currencies in the market during the prior day. The People's Bank of China

also takes into account other factors such as the general conditions existing in the international foreign exchange markets. Although PRC governmental policies were introduced in 1996 to reduce restrictions on the convertibility of Renminbi into foreign currency for current account items, conversion of Renminbi into foreign exchange for capital items, such as foreign direct investment, loans or security, requires the approval of the State Administration for Foreign Exchange and other relevant authorities. We make no representation that the Renminbi or U.S. dollar amounts referred to in this annual report could have been or could be converted into U.S. dollars or Renminbi, as the case may be, at any particular rate or at all.

The noon buying rate in New York City for cable transfers as certified for customs purposes by the Federal Reserve Bank of New York was RMB6.8821 = US\$1.00 on June 18, 2008. The following table sets forth the high and low noon buying rates between Renminbi and U.S. dollars for each of the periods shown:

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| Period                      | Noon Buying Rate<br>RMB per \$1.00 |        |
|-----------------------------|------------------------------------|--------|
|                             | High                               | Low    |
| October 2007                | 7.5158                             | 7.4682 |
| November 2007               | 7.4582                             | 7.3800 |
| December 2007               | 7.4070                             | 7.2946 |
| January 2008                | 7.2946                             | 7.1818 |
| February 2008               | 7.1973                             | 7.1100 |
| March 2008                  | 7.1110                             | 7.0105 |
| April 2008                  | 7.0185                             | 6.9840 |
| May 2008                    | 7.0000                             | 6.9377 |
| June 2008 (through June 18) | 6.9633                             | 6.8821 |

The following table sets forth the average noon buying rates between Renminbi and U.S. dollars for each of, 2003, 2004, 2005, 2006, 2007 and 2008 (through June 18), calculated by averaging the noon buying rates on the last day of each month of the periods shown:

| Period                 | Average Noon Buying Rate<br>RMB per \$1.00 |
|------------------------|--|
| 2003                   | 8.2771                                     |
| 2004                   | 8.2768                                     |
| 2005                   | 8.1826                                     |
| 2006                   | 7.9723                                     |
| 2007                   | 7.6072                                     |
| 2008 (through June 18) | 7.0696                                     |

### Capitalization and Indebtedness

Not applicable.

### Reasons for the Offer and Use of Proceeds

Not applicable.

### Risk Factors

*You should consider carefully all of the information in this annual report, including the risks and uncertainties described below. If any of the following risks actually occurs, our business, financial condition or results of operations could be harmed. In such an event, the trading price of our American Depositary Shares, or ADSs, could decline and you might lose all or part of your investment.*

### Risks Relating to Our Business

**We depend on China Mobile and other PRC telecommunications operators for the majority of our revenues, and any loss or deterioration of our relationship with these telecommunications operators may result in severe disruptions to our business operations and the loss of the majority of our revenues.**

We derive substantially all of our revenues from the provision of WVAS through the networks of the PRC telecommunications operators. We rely primarily on the networks of China Mobile Communications Corporation, or China Mobile, to deliver our services. For each of the two years ended December 31, 2006 and December 31, 2007,

we derived 76% and 75%, respectively, of our total revenues from our cooperation arrangements with China Mobile. The remainder of our revenues is derived from cooperation arrangements with China United Telecommunications Corporation, or China Unicom, China Telecommunications Corporation, or China Telecom, and China Network Communications Group Corporation, or China Netcom.

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Through Beijing AirInbox Information Technologies Co., Ltd., or Beijing AirInbox, Beijing Boya Wuji Technologies Co., Ltd., or Beijing Boya Wuji, Beijing Wireless Interactive Network Technologies Co., Ltd., or Beijing WINT, Beijing Chengxitong Information Technology Company Limited, or Beijing Chengxitong, and Beijing Xinrui Technology Co., Ltd., or BJXR, as the case may be, we have entered into a series of cooperation agreements with China Mobile and other PRC telecommunications operators and their provincial subsidiaries to provide WVAS through the telecommunications operators' networks. Pursuant to our agreements with the telecommunications operators, the telecommunications operators bill and collect fees from phone users for the WVAS we provide. Our agreements with the telecommunications operators are generally for terms of one year or less and they do not all have automatic renewal provisions. We usually renew these agreements or enter into new ones when the prior agreements expire, but on occasion the renewal or new contract can be delayed by periods of one month or more.

Furthermore, telecommunications operators may discontinue the use of external wireless value-added service providers such as our company. If any of the PRC telecommunications operators ceases to cooperate with us, it is unlikely that such operator's customers will continue to use our services. In particular, if China Mobile ceases to cooperate with us, it is unlikely that we will be able to build up sufficient new customers through the networks of other PRC telecommunications operators to develop a customer base comparable to that which we have developed through China Mobile. Due to our reliance on China Mobile and other PRC telecommunications operators to deliver our WVAS to our customers, any loss or deterioration of our relationship with China Mobile or other PRC telecommunications operators may result in severe disruptions to our business operations, the loss of the majority of our revenues and a material adverse effect on our financial condition and results of operations.

In addition, in May 2008, in order to optimize the allocation of telecommunications resources in the PRC and improve the competitive landscape, the MII, the National Development and Reform Commission and the Ministry of Finance jointly announced a policy initiative to further reform the PRC telecommunications industry by encouraging the formation of three telecommunications services providers of comparable scale and standing, each with nationwide network resources, full-service capabilities and competitive strength, by way of a series of restructuring transactions. Under this initiative, China Unicom is expected to be combined with China Netcom. China Telecom is expected to acquire the CDMA network from China Unicom and China Mobile is expected to acquire China Tietong Telecommunications Corporation, a fix-line telecommunications services provider. We cannot predict at this point the precise impact that the above transactions may have on our business and prospects, particularly our relationship with China Mobile and other PRC telecommunications operators. While we are currently assessing the impact that this policy initiative and the proposed transactions may have on us, we cannot assure you that any potential change in the telecommunications industry in the PRC would not impact our relationship with telecommunications operators or such change would not have a material adverse effect on our business and results of operations.

***The termination or alteration of our cooperation agreements with China Mobile or other PRC telecommunications operators would materially and adversely impact our business operations and financial conditions.***

Our negotiating leverage with China Mobile and other PRC telecommunications operators is limited because China Mobile and other PRC telecommunications operators operate the telecommunications networks through which we deliver our products and services to mobile phone users. Our revenues and profitability could be materially and adversely affected if China Mobile or other PRC telecommunications operators decide to change the terms of the cooperation agreements with us, such as materially increase their transmission fees or service fees or do not comply with the terms of such agreements.

In addition, China Mobile or other PRC telecommunications operators could impose monetary penalties upon us or even terminate cooperation with us under the terms of the cooperation agreements with us, for a variety of reasons, such as the following:



- if we fail to achieve the performance standards established by the relevant operator from time to time,
- if we breach certain provisions under the agreements, which include, in many cases, the obligation not to deliver content that violates the relevant operator's policies and applicable law, or
  - if the relevant operator receives a high level of customer complaints about our services.

Due to our dependence on our relationship with China Mobile and other PRC telecommunications operators, any termination or material alteration of our cooperation agreements with China Mobile or other PRC telecommunications operators would materially and adversely impact our business operations and financial conditions.

We cannot guarantee that China Mobile or other PRC telecommunications operators will not impose penalties upon us in the future, and such penalties could have a material impact on our results of operations. In August 2004, China Mobile notified us that it had imposed sanctions on 22 wireless value-added service providers, including us. In our case, the notice stated that China Mobile had determined that one of our interactive voice response, or IVR, services in early June 2004 had contained inappropriate content. For this infraction, China Mobile suspended until the end of 2004 approval of our new applications for new products and services on all platforms and also suspended joint promotions with us. In addition, China Mobile suspended for one year, until June 30, 2005, the approval of our applications to operate on new platforms.

***Significant changes in the policies or guidelines of China Mobile or other PRC telecommunications operators with respect to services provided by us may result in lower revenues or additional costs for us and materially adversely affect our business operations, financial condition or results of operations.***

China Mobile or other PRC telecommunications operators may from time to time issue policies or guidelines, requesting or stating their preferences for certain actions to be taken by all wireless value-added service providers using their networks. Due to our reliance on China Mobile and other PRC telecommunications operators, a significant change in their policies or guidelines may result in lower revenues or additional operating costs for us. We cannot assure you that our financial condition and results of operation will not be materially adversely affected by policy or guideline changes by China Mobile or other PRC telecommunications operators.

For example, since the second half of 2004, China Mobile and its provincial subsidiaries have been gradually implementing a series of policies designed to improve customer service and satisfaction. These policies include:

- not charging customers on their monthly statements for multimedia messaging service, or MMS, that cannot be delivered because of network or handset problems,
- canceling monthly subscriptions of customers who have not accessed their wireless value-added service subscriptions for a certain period of time,
- implementing more complicated procedures for customers to confirm new monthly subscriptions to certain WVAS, and
- removing from subscriber lists those customers who fail to pay China Mobile or the provincial subsidiaries, or who cannot be billed because they use pre-paid telecommunications service cards.

On July 6, 2006, China Mobile announced a series of additional measures with respect to the billing of customers of WVAS on its network, with focus on customers' monthly subscriptions to WVAS. Among the measures announced by China Mobile, those which have had a significant impact on our results of operations and financial condition are summarized as follows:





- beginning July 10, 2006, for any new monthly subscriptions to WVAS, China Mobile sends customers two reminder notices prior to charging monthly subscription fees in the customers' monthly mobile phone bills, and customers must confirm twice, once in response to each reminder, that they wish to subscribe to those services on a monthly basis. Previously, China Mobile sent one reminder notice immediately after a monthly subscription order was placed, and customers needed to confirm only once;
- customers enjoy a free trial period of 11 to 41 days, depending on the day of the month on which they place their monthly subscriptions. Previously, customers enjoyed a free trial period of three to 11 days; and
- China Mobile cancels wireless application protocol, or WAP, monthly subscriptions that have not been active for more than four months.

During the fourth quarter of 2006, other PRC telecommunications operators also began implementing new policies requiring double confirmation of monthly subscriptions. In May 2007, China Mobile started to send to its customers' handsets notices of transmission fees to be incurred by using general packet radio services, or GPRS, when those customers launched their browsers, which discouraged some customers from purchasing our WAP products or visiting our wireless Internet sites Kong.net and Ko.cn.

Mainly because of these new policies and measures of the telecommunications operators, our revenues from WVAS in the third quarter of 2006 decreased 16.7% from the second quarter of 2006, the revenues in the fourth quarter of 2006 decreased 5.8% from the third quarter of 2006, the revenues in the first quarter of 2007 decreased 15.1% from the fourth quarter of 2006, and the revenues in the second quarter of 2007 decreased 16.4% from the first quarter of 2007. The traffic to our wireless Internet sites also decreased significantly. We cannot assure you that China Mobile or other PRC telecommunications operators will not introduce additional requirements with respect to the procedures for ordering monthly subscriptions or single-transaction downloads of our WVAS, notifications to customers, the billing of customers or other consumer-protection measures, or adopt other policies that may require significant changes in the way we promote and sell our WVAS and develop our wireless Internet sites, any of which new requirements or policies could have a material adverse effect on our financial condition and results of operations.

***Competition with the competing services offered by China Mobile and other PRC telecommunications operators may lower our revenues and materially adversely affect our business operations, financial condition and results of operations.***

The PRC telecommunications operators have launched services competing with ours. For example, China Mobile has begun to develop and market its own MMS and WAP products that compete with ours. The PRC telecommunications operators may launch additional competing services in the future. Similar to our practice, China Mobile and other PRC telecommunications operators have entered into cooperation agreements with mobile handset manufactures to pre-load their icons and codes in new handsets to make it easier for handset users to access and subscribe to the WVAS provided by China Mobile and other telecommunications operators. Furthermore, in the past, China Mobile entered into strategic alliances with selected handset manufacturers pursuant to which it embedded menus in their handsets for all the best-selling products on China Mobile's Monterne™ wireless portal, including certain of our products. However, beginning in May 2007, China Mobile has promoted only its own wireless value-added service products in such menus and not those of ours or other third-party value-added service providers. In addition, we have developed our own wireless Internet sites, Kong.net and Ko.cn, which are independent of the wireless Internet portals of China Mobile and other PRC telecommunications operators and which China Mobile and other PRC telecommunications operators may view as engaging in direct competition with their Internet sites. Competition with the competing services offered by China Mobile and other PRC communications operators may lower our revenues and harm our relationship with China Mobile and other PRC telecommunications operators, which may materially adversely affect our business operations, financial condition and results of operations.



**Our dependence on the substance and timing of the billing systems of the telecommunications operators and their subsidiaries may require us to estimate portions of our reported revenues and cost of revenues for WVAS. As a result, subsequent adjustments may have to be made to our financial statements.**

As we do not bill our WVAS customers directly, we depend on the billing systems and records of the telecommunications operators to record the volume of our WVAS provided, bill our customers, collect payments and remit to us our portion of the fees. We record revenues based on monthly statements from the telecommunications operators confirming the value of our services that the telecommunications operators billed to customers during the month. It is our practice to release our unaudited quarterly financial statements to the market. Due to our past experience with the timing of receipt of the monthly statements from the operators, we expect that we may need to rely on our own internal estimates for the portion of our reported revenues and cost of revenues for which we will not have received monthly statements. In such an instance, our internal estimates would be based on our own internal data of expected revenues and related fees from services provided. As a result of reliance on our internal estimates, we may overstate or understate our revenues and cost of revenues for the relevant reporting period, and may be required to make adjustments in our financial reports when we actually receive the telecommunications operators' monthly statements for such period. We endeavor to reduce the discrepancy between our revenue estimates and the revenues calculated by the telecommunications operators and their subsidiaries, but we cannot assure you that such efforts will be successful. Moreover, to the extent that the telecommunications operators may take longer to send us monthly statements, we may be required to increase our reliance on our internal estimates when preparing our quarterly financial statements. For example, beginning with the statement for April 2007, it has taken China Unicom about 105 days as compared to 40 days it previously had taken to send us a statement after the end of each month. As a result, estimated revenues may account for a larger proportion of our reported revenues during 2007 and 2008 than in previous years. If we are required to make adjustments to our quarterly financial statements in subsequent quarters, it could adversely affect market sentiment toward us.

In addition, we generally do not have the ability to independently verify or challenge the accuracy of the billing systems of the telecommunications operators. We cannot assure you that any negotiations between us and telecommunications operators to reconcile billing discrepancies would be resolved in our favor or that our results of operations would not be adversely affected as a result. See "Item 5 — Operating and Financial Review and Prospects — Critical Accounting Policies — Revenue Recognition."

***Our efforts to develop additional distribution channels for our WVAS may not succeed or may be restricted or halted by the MII or the telecommunications operators.***

Cooperation with mobile handset manufacturers has provided us with an important distribution channel for our WVAS. We pre-load into the menus of certain mobile handsets our WAP icons and short codes for products offered on the MMS, short messaging service, or SMS, Java™ and IVR platforms. A consumer who buys a new handset with our icons and codes pre-loaded in it can access and subscribe to our services quickly and easily. Over the years, cooperation with mobile handset manufacturers has become one of the most important distribution channels for us and a significant portion of our revenues is derived from such cooperation. However, in recent years, China Mobile and other PRC telecommunications operators have entered into cooperation agreements with mobile handset manufacturers similar to our agreements with mobile handset manufactures. We cannot guarantee that mobile handset manufacturers will continue their cooperation with us or maintain their current revenue-sharing arrangements with us.

In addition, we cannot guarantee that the MII, China Mobile or other PRC telecommunications operators will not restrict or halt our cooperation with the mobile handset manufacturers. For example, in addition to pre-loading our WAP icons and MMS, SMS, Java™ and IVR short codes into the menus of selected mobile handsets, until recently we also embedded our icons and codes in selected handsets. On April 11, 2007, the MII issued a notice barring the production of mobile handsets with embedded icons and codes that cannot be changed or deleted by consumers. We have altered our arrangements with mobile handset manufacturers to comply with the notice, which took effect on June 1, 2007. Although mobile handset manufacturers are still permitted to pre-load our icons into the handset menus as long as such icons can be changed, such as change to other WVAS providers' icons, or deleted, we cannot assure you that the MII will not expand its regulation to bar pre-loading icons and codes in the future.

Beginning in May 2007, China Mobile has promoted only its own wireless value-added service products and not those of ours or other third-party value-added service providers in the embedded menus of those handsets with whose manufactures China Mobile has entered into strategic alliance. We cannot assure you that China Mobile or other telecommunications operators will not take other steps, such as imposing penalties on us, to limit or halt our use of mobile handsets as a distribution channel. Any further actions by the telecommunications operators or the MII to limit or halt our use of mobile handsets as a distribution channel could materially adversely affect our revenues and growth of revenues.

***Our efforts to develop our wireless Internet sites are based on the expectation that the sale of advertising on our wireless Internet sites will become a significant part of our future revenues, but the mobile advertising market is subject to many uncertainties that could prevent us from generating significant revenues from advertising.***

We have expended significant efforts over the past three years in developing our wireless Internet sites, Kong.net and Ko.cn, with the expectation that the sale of advertising on these sites will provide significant contributions to future revenues. However, the growth of mobile advertising in the PRC is subject to many uncertainties. Many of our current and potential advertisers have limited experience with wireless Internet sites as an advertising medium, have not traditionally devoted a significant portion of their advertising expenditures to mobile advertising, and may not find mobile advertising to be effective for promoting their products and services relative to traditional print, broadcast and Internet media. Our ability to generate and maintain significant advertising revenue will depend on a number of factors, many of which are beyond our control, including but not limited to:

- the development and retention of a large base of wireless Internet users possessing demographic characteristics attractive to advertisers;
- the maintenance and enhancement of our brand in a cost-effective manner;
- level of competition and its impact on mobile advertising prices;
- changes in government policies or the policies of the PRC telecommunications operators that could curtail or restrict our mobile advertising services;
- the acceptance of mobile advertising as an effective way for advertisers to market their business;
- the development of independent and reliable means of verifying levels of mobile advertising and wireless Internet traffic; and
- the effectiveness of our advertising delivery, tracking and reporting systems.

If any developments impede the establishment of the wireless Internet generally as an accepted medium for advertising or the ability of our wireless Internet sites specifically to attract significant advertising, our ability to

generate increased mobile advertising revenue could be negatively affected.

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***We face increasing competition, which could reduce our market share and materially adversely affect our financial condition and results of operations.***

The PRC WVAS market, wireless Internet market and mobile advertising market have seen increasingly intense competition. The MII reported on its website that more than 1,300 service providers held nationwide licenses as of July 5, 2007 to supply WVAS on the PRC telecommunications operators' networks. We compete with these companies primarily on the basis of brand, price, type and timing of service offerings, content, customer service, business partners and distribution channel relationships. We also compete for experienced and talented employees. While we believe that we have certain advantages over our competitors, some of them may have more human and financial resources and a longer operating history than we do. For example, Internet portal companies that provide WVAS may have an advantage over us with their more established brand names, user base and Internet distribution channels. Furthermore, our competitors may be able to develop or exploit new technologies faster than we can, or offer a broader range of products and services than we are presently able to offer.

In addition, the number of independent wireless Internet domain names reached 65,000 in the PRC as of March 31, 2007, according to the "2007 China Wireless Internet Report" published by the China Internet Network Information Center, which is the PRC's National Internet Registry. Barriers to entry are relatively low and current and new competitors can launch new wireless Internet sites at a relatively low cost. We compete with the operators of other wireless Internet sites for visitors, employees and advertisers, and also compete with traditional media companies such as newspapers, television networks and radio stations for advertisers.

Also, China Mobile has begun to develop and market its own MMS and WAP products that compete with ours. Other PRC telecommunications operators may decide to do the same. The PRC telecommunications operators' Internet sites also compete with our wireless Internet sites. Growing competition from the telecommunications operators could have a material adverse effect on our business operations, financial condition and results of operations.

***We have a limited operating history and operate in an evolving and highly dynamic market, which may make it difficult for you to evaluate our business.***

We were incorporated in May 2002. Because we have a limited operating history and operate in an evolving and highly dynamic market, the revenues and income potential of our business and markets are unproven and our historical operating results may not be useful to you for evaluating our business or predicting our future operating results. In addition, we face numerous risks, uncertainties, expenses and difficulties frequently encountered by companies at an early stage of development. Some of these risks and uncertainties relate to our ability to:

- maintain our current cooperation arrangements and develop new cooperation arrangements upon which our business depends;
- increase the number of our users by expanding the type, scope and technical sophistication of the content and services we offer;
- respond effectively to competitive pressures;
- increase awareness of our brand and continue to build user loyalty; and
- attract and retain qualified management and employees.

We cannot predict whether we will meet internal or external expectations of our future performance. If we are not successful in addressing these risks and uncertainties, our business, financial condition and results of operations may be materially adversely affected.



***Our historical financial information may not be indicative of our future results of operations.***

We historically experienced rapid growth in our business in some years in part due to the growth in the WVAS industry in the PRC, and such industry growth may not be indicative of future growth. In addition, we are developing new businesses such as wireless Internet services, or WIS, and mobile advertising. We cannot assure you that our historical financial information is indicative of our future operating or financial performance, or that our profitability will be resumed and sustained.

Our operating results may fluctuate as a result of a number of factors, many of which are outside of our control. For these reasons, comparing our operating results on a period-to-period basis may not be meaningful, and you should not rely on our past results as an indication of our future performance. Our quarterly and annual revenues and costs and expenses as a percentage of our revenues may be significantly different from our historical or projected rates. Our operating results in future quarters may fall below expectations. Any of these events could cause the price of our ADSs to fall. Any of the risk factors listed in this “Risk Factors” section, and in particular, any of the possible developments indicated below, could cause our operating results to fluctuate from quarter to quarter:

- any changes in our relationship with telecommunications operators in the PRC;
- any changes in the regulatory regime or the policies for the PRC telecommunications industry, including changes in the structure or functions of the MII or its policies, or the policies or other regulatory measures of other relevant government or industry authorities relating to, among other matters, the granting and approval of licenses, procedures for customers to access and subscribe to WVAS, restrictions on wireless or Internet content, or the introduction of new technology platforms, products and services;
- the effect of competition on the demand for and the price of our products and services;
- any changes in customer demand and usage preference for our products and services;
- any changes in the telecommunications operators’ systems for billing users of our WVAS and remitting payments to us;
- any changes in wireless value-added, wireless Internet, telecommunications and related technology and applications based on such technology;
- any changes in political, economic, legal and social conditions in the PRC, including the PRC government’s specific policies with respect to foreign investment and entry by foreign companies into the WVAS, wireless Internet and telecommunications markets, economic growth, inflation, foreign exchange and the availability of credit; and
- changes in population growth and GDP growth and the impact of those changes on the demand for our services.

***The trading price of our ADSs has been volatile and may continue to be volatile regardless of our operating performance.***

The trading price of our ADSs has been and may continue to be subject to wide fluctuations. During the period from July 9, 2004, the first day on which our ADSs were listed on Nasdaq, until June 18, 2008, the closing prices of our ADSs ranged from \$3.53 to \$15.04 per ADS and the closing price on June 18, 2008 was \$4.13 per ADS. The market price for our ADSs may continue to be volatile and subject to wide fluctuations in response to factors including, among others, the following:





- China Mobile and other PRC telecommunications operators' future policies and measures taken toward wireless value-added service providers;
- actual or anticipated fluctuations in our quarterly operating results;
- changes in financial estimates by securities research analysts;
- conditions in the wireless value-added, wireless Internet and mobile advertising markets;
- changes in the economic performance or market valuations of other companies that are perceived to be comparable to us;
- announcements by us or our competitors of new products, acquisitions, strategic partnerships, joint ventures or capital commitments;
- addition or departure of key personnel;
- fluctuations of exchange rates between RMB and the U.S. dollar;
- intellectual property litigation; and
- general economic or political conditions in China.

The stock market in general and the market prices for Internet and wireless Internet related companies with operations in China in particular, have experienced volatility that has sometimes been unrelated to the operating performance of such companies. These broad market and industry fluctuations may adversely affect the price of our ADSs, regardless of our operating performance. In addition, sales of our ADSs in the public market, or the perception that such sales could occur, could cause the market price of our ADSs to decline. Certain of our executive officers who hold our shares or ADSs may sell their shares or ADSs subject to applicable volume and other restrictions under Rule 144 of the Securities Act of 1933, as amended. To the extent that such shares or ADSs are sold into the market, the market price of our ADSs could decline.

**Our business and growth prospects may be severely disrupted if we lose the services of our key personnel, and we may not be able to grow effectively if we cannot attract and retain skilled management.**

Our future success depends heavily upon the continued service of our key executives. In particular, we rely on the expertise and experience of Yunfan Zhou and Nick Yang, our founders and senior officers, in our business operations, and on their personal relationships with our employees, the regulatory authorities, our clients, our suppliers, the telecommunications operators and our operating companies, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong, BJXR and Tianjin Mammoth Technology Co., Ltd., or Tianjin Mammoth. If Yunfan Zhou or Nick Yang, or both of them, become unable or unwilling to continue in their present positions, or if they join a competitor or form a competing company in contravention of their employment agreements, we may not be able to replace them easily, our business may be significantly disrupted and our financial condition and results of operations may be materially adversely affected. We do not currently maintain key-man life insurance for any of our key personnel.

In addition, the incentives to attract and retain employees, in particular skilled management personnel, provided by our equity incentive plans may not be as effective as in the past, in light of the volatility of market conditions and the price of our ADSs in recent years. If we do not succeed in attracting skilled management personnel or retaining or motivating existing management personnel, we may be unable to grow effectively.



*If the PRC government finds that the agreements that establish the structure for operating our business do not comply with PRC government restrictions on foreign investment in the value-added telecommunications industry, we could be subject to severe penalties.*

In December 2001, in order to comply with the PRC's commitments with respect to its entry into the World Trade Organization, or the WTO, the State Council promulgated the Administrative Rules for Foreign Investments in Telecommunications Enterprises, or the Telecom FIE Rules. The Telecom FIE Rules set forth detailed requirements with respect to capitalization, investor qualifications and application procedures in connection with the establishment of a foreign-invested telecommunications enterprise. Pursuant to the Telecom FIE Rules, the ultimate ownership interest of a foreign investor in a foreign-funded telecommunications enterprise that provides value-added telecommunications services, including Internet content services, shall not exceed 50%.

We and our subsidiaries, KongZhong Information Technologies (Beijing) Co., Ltd., or KongZhong Beijing, KongZhong China Co., Ltd., or KongZhong China, Anjian Xingye Technology (Beijing) Company Limited, or Beijing Anjian Xingye, Monkey King Search Corporation, or Monkey King and Wukong Shentong Search Co., Ltd., or Wukong Shentong, are considered foreign persons or foreign-invested enterprises under PRC laws. As a result, we operate our WVAS and wireless Internet sites in the PRC through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT (since February 2005), Beijing Chengxitong (since November 2005) and BJXR (since January 2006), each of which is owned by PRC citizens or entities. We do not have any equity interest in these operating companies and instead enjoy the economic benefits of them through contractual arrangements, including agreements on provision of loans, provision of services and certain corporate governance and shareholder rights matters. These operating companies conduct substantially all of our operations and generate substantially all of our revenues. They also hold the licenses and approvals that are essential to our business.

There are substantial uncertainties regarding the interpretation and application of current or future PRC laws and regulations, including but not limited to the laws and regulations governing the validity and enforcement of our contractual arrangements. Accordingly, we cannot assure you that PRC regulatory authorities will not determine that our contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR violate PRC laws or regulations.

If we or our operating companies were found to violate any existing or future PRC laws or regulations, the relevant regulatory authorities would have broad discretion in dealing with such violation, including, without limitation, the following:

- levying fines;
- confiscating our or our operating companies' income;
- revoking our or our operating companies' business license;
- shutting down our or our operating companies' servers or blocking our or our operating companies' websites;
- restricting or prohibiting our use of the proceeds from our initial public offering to finance our business and operations in the PRC;
- requiring us to revise our ownership structure or restructure our operations; and/or
- requiring us or our operating companies to discontinue our respective businesses.



Any of these or similar actions could cause significant disruptions to our business operations or render us unable to conduct our business operations and may materially adversely affect our business, financial condition and results of operations.

***Our contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR may not be as effective in providing operational control as direct ownership of these businesses and may be difficult to enforce.***

PRC laws and regulations currently restrict foreign ownership of companies that provide value-added telecommunications services, which include WVAS and Internet content services. As a result, we conduct substantially all of our operations and generate substantially all of our revenues through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR pursuant to a series of direct or indirect contractual arrangements with them and their respective shareholders. These agreements may not be as effective in providing control over our operating companies as direct ownership. In particular, our operating companies could fail to perform or make payments as required under the contractual agreements, and we will have to rely on the PRC legal system to enforce these agreements, which we cannot be sure would be effective.

***Failure to achieve and maintain effective internal control over financial reporting in accordance with Section 404 of the Sarbanes-Oxley Act of 2002, could have a material adverse effect on our business, our results of operations and the market price of our ADSs.***

We are subject to reporting obligations under the U.S. securities laws. We are required by the U.S. Securities and Exchange Commission, or SEC, as directed by Section 404 of the Sarbanes-Oxley Act of 2002, or Sarbanes-Oxley Act, to include a report by our management on our internal control over financial reporting in our Annual Reports on Form 20-F that contains an assessment by management of the effectiveness of our internal control over financial reporting. In addition, our Annual Reports on Form 20-F shall include an independent registered public accounting firm's attestation report on the effectiveness of our internal control over financial reporting.

Although our management and an independent registered public accounting firm have concluded that our internal controls over our financial reporting were effective as of December 31, 2007, the end of the period covered by this annual report, we may fail to maintain effective internal controls over financial reporting in the future, in which case we and the independent registered public accounting firm may not be able to conclude that we have effective internal control over financial reporting at a reasonable assurance level. In addition, even if our management concludes at the end of future reporting periods that our internal controls are effective, the independent registered public accounting firm may disagree. If such independent registered public accounting firm is not satisfied with our internal control over financial reporting or the level at which our internal control over financial reporting is documented, designed or operated, or if such independent registered public accounting firm interprets the requirements, rules or regulations differently from us, then it may issue an adverse opinion. Any of these possible outcomes could result in an adverse reaction in the financial marketplace due to a loss of investor confidence in the reliability of our consolidated financial statements, which ultimately could have a material adverse effect on the market price of our ADSs. We also may need to incur significant costs and use significant management and other resources in an effort to comply with Section 404 of the Sarbanes-Oxley Act and other requirements.

Moreover, internal control over financial reporting may not prevent or detect misstatements because of its inherent limitations, including the possibility of human error, the circumvention or overriding of controls, or fraud. Therefore, even effective internal control over financial reporting can provide only reasonable assurance with respect to the preparation and fair presentation of financial statements. If we fail to maintain the adequacy of our internal control over financial reporting, including any failure to implement required new or improved controls, or if we experience difficulties in their implementation, our business and operating results could be harmed, we could fail to meet our reporting obligations, and there could be a material adverse effect on the market price of our ADSs.



***Business growth and a rapidly changing operating environment may strain our limited resources.***

We have limited operational, administrative and financial resources, which may be inadequate to sustain the growth we want to achieve. As our user base increases, we will need to increase our investment in our technological infrastructure, facilities and other areas of operations. In particular, our product development, customer service and sales and marketing are important to our future success. If we are unable to manage our growth and expansion effectively, the quality of our services and our customer support may deteriorate and our business may suffer. For example, any deterioration in performance could prompt China Mobile or other PRC telecommunications operators to cease offering our services over their networks. Our future success will depend on, among other things, our ability to:

- develop and quickly introduce new services, adapt our existing services and maintain and improve the quality of all of our services, particularly as new mobile technologies such as the third-generation standard of wireless telecommunications transmission, or 3G, are introduced;
  - effectively maintain our relationships with China Mobile and other PRC telecommunications operators;
- expand the percentage of our revenues that are recurring and are derived from monthly subscription-based services;
  - enter into and maintain relationships with desirable content providers;
- continue training, motivating and retaining our existing employees, attract new employees and integrate new employees, including into our senior management;
  - develop and improve our operational, financial, accounting and other internal systems and controls; and
  - maintain adequate controls and procedures to ensure that our periodic public disclosure under applicable laws, including U.S. securities laws, is complete and accurate.

***We may need additional capital and may not be able to obtain such capital on acceptable terms.***

Capital requirements are difficult to plan in our rapidly changing industry. We currently expect that we will need capital to fund our future acquisitions, service development, technological infrastructure and sales and marketing activities. Our ability to obtain additional capital on acceptable terms is subject to a variety of uncertainties, including:

- investors' perceptions of, and demand for, securities of telecommunications value-added services companies;
  - conditions of the U.S. and other capital markets in which we may seek to raise funds;
  - our future results of operations, financial condition and cash flows;
- PRC governmental regulation of foreign investment in value-added telecommunications companies;
  - economic, political and other conditions in the PRC; and



PRC governmental policies relating to foreign currency borrowings.

Any failure by us to raise additional funds on terms favorable to us, or at all, may have a material adverse effect on our business, financial condition and results of operations. For example, we may not be able to carry out parts of our growth strategy to acquire assets, technologies and businesses that are complementary to our existing business or necessary to maintain our growth and competitiveness.

***The dividends and other distributions on equity we may receive from our subsidiaries are subject to restrictions under PRC law or agreements that our subsidiaries may enter into with third parties.***

We are a holding company. Our wholly-owned subsidiaries, KongZhong Beijing, KongZhong China and Beijing Anjian Xingye, have entered into contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR through which we conduct our wireless value-added and wireless Internet activities and receive revenues in the form of service fees. Our wholly-owned subsidiary, Monkey King, has set up its wholly-owned subsidiary, Wukong Shentong, to conduct our wireless Internet search business. We rely on dividends and other distributions on equity paid by KongZhong Beijing, KongZhong China, Beijing Anjian Xingye and Wukong Shentong, as well as service fees from Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, for our cash requirements in excess of any cash raised from investors and retained by us. If any of KongZhong Beijing, KongZhong China, Beijing Anjian Xingye or Wukong Shentong incurs debt in the future, the instruments governing the debt may restrict its ability to pay dividends or make other distributions to us.

Furthermore, PRC law requires that payment of dividends by each of KongZhong Beijing, KongZhong China, Beijing Anjian Xingye and Wukong Shentong can be made only out of their respective net income, if any, determined in accordance with PRC accounting standards and regulations. Under the PRC law, KongZhong Beijing, KongZhong China, Beijing Anjian Xingye and Wukong Shentong also are required to set aside no less than 10% of their respective after-tax net income each year as reserve funds unless such reserve funds have reached 50% of their respective registered capital, and these reserves are not distributable as dividends. See note 15 to our historical consolidated financial statements included in this annual report. Any limitation on the payment of dividends by our subsidiaries could have a material adverse effect our ability to grow, fund investments, make acquisitions, pay dividends, and otherwise fund and conduct our business.

In addition, under the newly enacted PRC enterprise income tax law that took effect on January 1, 2008 and its implementation regulation, a non-PRC-resident enterprise's net income originating from "sources within the PRC" will be subject a 20% enterprise income tax, or EIT, rate. Whether a dividend payment constitutes income from "sources within the PRC" is determined by the location of the enterprise which pays the dividend. Income tax on dividends from the PRC payable to a non-PRC-resident enterprise is at a rate of 10%. As a result, KongZhong Beijing, Beijing Anjian Xingye, KongZhong China and Wukong Shentong may be required to withhold all or part of such income tax when paying us dividends. See "Item 5 — Operating and Financial Review and Prospects — Taxation."

***The discontinuation of any of the preferential tax treatments available to us in the PRC could adversely affect our business, operating results and financial condition.***

The PRC national and local governments have provided various incentives to our subsidiaries and operating companies that are incorporated in the PRC, such as KongZhong Beijing, KongZhong China, Beijing AirInbox, Beijing Anjian Xingye, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong, Tianjin Mammoth and BJXR due to their status as high technology enterprises. These subsidiaries and operating companies must continue to meet a number of criteria in order to continue to qualify for the preferential tax treatments currently available to them. Moreover, the government could determine at any time to eliminate or reduce the scale of such preferential tax policies. The newly enacted PRC enterprise income tax law that took effect on January 1, 2008 and its implementation regulations could increase the enterprise income tax rate applicable to these subsidiaries and operating companies. For

example, instead of the previously available lower income tax rates, Beijing AirInbox and Tianjin Mammoth were imposed a transitional income tax rate of 25% for the first quarter of 2008. See “Item 5 — Operating and Financial Review and Prospects — Taxation.” Any discontinuation or reduction of any of the preferential tax treatments currently enjoyed by these subsidiaries and operating companies could adversely affect our business, operating results and financial condition.

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**We were classified as a passive foreign investment company, or PFIC, for 2007, which resulted in adverse United States Federal income tax consequences to U.S. holders of our ADSs and may result in additional adverse United States Federal income tax consequences to such holders in subsequent years.**

Based upon an analysis of the value of our assets as of December 31, 2007, we were a PFIC during 2007 for the U.S. Federal income tax purposes. We have substantial passive assets in the form of cash and cash equivalents, and can provide no assurance that we will not continue to be classified as a PFIC in 2008 or future taxable years. The determination of whether we would continue to be a PFIC would be principally based upon:

· the composition of our assets, including goodwill, the amount of which will depend, in part, on our total net assets and the market value of our ordinary shares and ADSs, which is subject to change; and

· the amount and nature of our income from time to time.

We have limited control over these variables. Further, with regards to any additional capital markets or corporate finance transactions we might conduct in the future, we cannot, at this stage, specify the timing, amounts or the particular uses of the net proceeds. As a result, we cannot provide any assurance as to how the net proceeds of any such transactions would impact whether we are classified as a PFIC in any future periods.

In respect of any taxable year during which we are a PFIC, U.S. investors will be subject to adverse U.S. Federal income tax consequences (and may be subject to adverse U.S. Federal income tax consequences in subsequent years as well). For further discussion regarding our status as a PFIC, please see “Item 10 — Additional Information — Taxation — United States Taxation — PFIC Rules.” U.S. investors are urged to consult their own tax advisors regarding the application of the PFIC rules to their particular circumstances.

***We may not be able to adequately protect our intellectual property, and we may be exposed to infringement claims by third parties.***

We believe the copyrights, service marks, trademarks, trade secrets and other intellectual property we use are important to our business, and any unauthorized use of such intellectual property by third parties may adversely affect our business and reputation. We rely on the intellectual property laws and contractual arrangements with our employees, clients, business partners and others to protect such intellectual property rights. Third parties may be able to obtain and use such intellectual property without authorization. Furthermore, the validity, enforceability and scope of protection of intellectual property in the WVAS and wireless Internet industries in the PRC is uncertain and still evolving, and these laws may not protect intellectual property rights to the same extent as the laws of some other jurisdictions, such as the United States. Moreover, litigation may be necessary in the future to enforce our intellectual property rights, which could result in substantial costs and diversion of our resources, and have a material adverse effect on our business, financial condition and results of operations.

Due to the manner in which we obtain, collect, produce and aggregate content and applications for our WVAS and wireless Internet sites, and because our services may be used for the distribution of information, claims may be filed against us for defamation, negligence, copyright or trademark infringement or other violations. In addition, third parties could assert claims against us for losses in reliance on information distributed by us. When we license third-party content or other intellectual properties, we rely on the licensor’s representations and warranties of its rights or titles to the content or intellectual properties. Although we perform reasonable due diligence, we cannot guarantee that such a licensor actually has the legal rights or titles to the content or intellectual properties that we distribute or use. We cannot guarantee that third parties will not assert claims against us or challenge the validity of our license agreements. If we are found to have infringed any intellectual property rights of others, we may be enjoined from using such intellectual property, and we may incur licensing fees or be forced to develop alternative intellectual property. We may also incur significant costs in investigating and defending the claims even if they do not result in

liability. We have not purchased liability insurance for these types of claims.

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***We are not able to register the Chinese name of our service mark “KongZhong Network” in the PRC, and we may not be able to effectively prevent its unauthorized use by third parties.***

We are unable to register the Chinese name of “KongZhong Network” as our service mark because it is deemed a generic term under existing PRC trademark laws and regulations, which prohibit registration of generic terms as trademarks or service marks. As a result, we may not be able to effectively prevent the unauthorized use of the Chinese name of our service mark, “KongZhong Network,” and our brand name and reputation may be adversely affected by such unauthorized use.

***Future acquisitions may have an adverse effect on our ability to manage our business.***

Selective acquisitions form part of our strategy to further expand our business. We made three acquisitions in 2005, one in 2006 and nil in 2007. If we are presented with appropriate opportunities, we may acquire additional businesses, technologies, services or products that are complementary to our business. Any acquisition and the subsequent integration of new companies into ours require significant attention from our management, in particular to ensure that the acquisition does not disrupt our relationships with the telecommunications operators or affect our users’ opinion of our services and customer support, and to ensure that the acquisition is effectively integrated with our existing operations. The diversion of our management’s attention and any difficulties encountered in any integration process could have an adverse effect on our ability to manage our business. Acquisitions may expose us to risks, including risks associated with the assimilation of new operations, services and personnel, unforeseen or hidden liabilities, the diversion of resources from our existing businesses and technologies, the inability to generate sufficient revenues to offset the costs and expenses of acquisitions and potential loss of, or harm to, relationships with employees and content providers. Given the sophisticated technologies used in the WVAS and wireless Internet industries, the successful, cost-effective integration of other businesses’ technology platforms and services into our own will also be a critical and highly complicated aspect of any acquisition. Acquisitions may also result in potentially dilutive issuances of equity securities.

In addition, we are required under generally accepted accounting principles to review our amortizable intangible assets for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. Goodwill is required to be tested for impairment at least annually. Factors that may be considered a change in circumstances indicating that the carrying value of our amortizable intangible assets may not be recoverable include a decline in stock price and market capitalization and slower growth rates in our industry. We may be required to record a charge to earnings in our financial statements during the period in which any impairment of our goodwill or amortizable intangible assets is determined. As of December 31, 2007, our goodwill and amortizable intangible assets arising from acquisitions were approximately \$36.2 million.

***We have limited business insurance coverage.***

The insurance industry in the PRC is still at an early stage of development. Insurance companies in the PRC offer limited business insurance products, and do not, to our knowledge, offer business liability insurance. As a result, we do not have any business liability insurance coverage for our operations. Moreover, while business disruption insurance is available, we have determined that the risks of disruption and cost of the insurance are such that we do not require it at this time. Any business disruption, litigation or natural disaster might result in substantial costs and diversion of resources.

***We may incur significant costs and management time to avoid being considered an investment company under the Investment Company Act of 1940.***

The United States Investment Company Act of 1940, or the 1940 Act, provides generally that a company is an investment company which must register as such under the 1940 Act and comply with its regulations if:

- the company is or holds itself out as being engaged primarily in the business of investing, reinvesting or trading in securities; or
- more than 40% of the value of the company's total assets is represented by investment securities.

The 1940 Act contains substantive regulations with respect to investment companies, including restrictions on their capital structure, operations, transactions with affiliates and other matters that would be incompatible with our operations. We may therefore have to incur significant costs and management time to avoid investment company status and may suffer other adverse consequences if we are deemed to be an investment company under the 1940 Act.

Based upon an analysis of the value of our assets as of December 31, 2007, we do not believe we will be considered an investment company during 2007. The determination of whether we will be an investment company will be based primarily upon the composition and value of our assets, which are subject to change, particularly when market conditions are volatile. As a result, we could inadvertently become an investment company. We can give no assurance as to our investment company status under the 1940 Act in the future.

***We are controlled by a small group of our existing shareholders, whose interests may differ from other shareholders.***

Each of Yunfan Zhou and Nick Yang, our founders and senior officers, owns 18.0% of our outstanding ordinary shares. Accordingly these shareholders acting together will have significant influence in determining the outcome of any corporate transaction or other matter submitted to the shareholders for approval, including mergers, consolidations, the sale of all or substantially all of our assets, election of Directors and other significant corporate actions. They will also have significant influence in preventing or causing a change in control. In addition, without the consent of these shareholders, we may be prevented from entering into transactions that could be beneficial to us. The interests of these shareholders may differ from the interests of the other shareholders.

***Our articles of association contain anti-takeover provisions that could adversely affect the rights of holders of our ordinary shares and ADSs.***

Our articles of association include certain provisions that could limit the ability of others or discourage a third party to acquire control of our company and thus deprive our shareholders of the opportunity to sell their shares at a premium over the prevailing market price. Such provisions provide for, among others, the following:

- a classified board structure, with three classes of board members and each class having a three-year term;
- authority of our Board of Directors, or the Board, to issue up to a total of 1,000,000,000,000 shares, with or without preferred, deferred or other special rights or restrictions, whether with regard to dividend, voting, return of capital or otherwise and to such persons, at such time and on such other terms as the Directors think proper; and

power of our Board to elect Directors either as an addition to the existing Directors or to fill a vacancy resulting from death, resignation, retirement, disqualification, removal from office or any other reason.

## **Risks Relating to Our Industry**

### ***Our ability to generate revenues could suffer if the PRC market for WVAS does not develop as anticipated.***

The WVAS market in the PRC has evolved rapidly in recent years, with the introduction of new and advanced services, development of consumer preferences, changes in policies and guidelines initiated by the MII and the telecommunications operators, market entry by new competitors and adoption of new strategies by existing competitors. Accordingly, it is extremely difficult to accurately predict consumer acceptance and demand for various existing and potential new offerings and services, and the future size, as well as composition and growth, of this market. Furthermore, given the limited history and rapidly evolving nature of our market, we cannot predict the price that wireless users will be willing to pay for our services or whether users will have concerns about security, reliability, cost and quality of service associated with WVAS. If acceptance of our WVAS is different from what we anticipate, our ability to maintain or increase our revenues and net income could be materially and adversely affected.

### ***The laws and regulations governing the WVAS, Internet and wireless Internet industries in the PRC are developing and subject to future changes. Substantial uncertainties exist as to the interpretation and implementation of those laws and regulations.***

Although WVAS are subject to general regulation as telecommunication services, we believe that currently there are no PRC laws at the national level specifically governing WVAS, such as our services related to short messaging services, or SMS, multimedia messaging services, or MMS, WAP, Java™, IVR and color ring back tones, or CRBT.

Beijing AirInbox operates Internet websites and wireless Internet sites in the PRC. In recent years, the PRC government has begun to promulgate laws and regulations applicable to Internet-related services and activities, many of which are relatively new and untested and subject to future changes. In addition, various regulatory authorities of the central PRC government, such as the State Council, the MII, the State Administration of Industry and Commerce, or SAIC, the State Administration of Radio Film and Television, or SARFT, and the Ministry of Public Security, are empowered to issue and implement rules to regulate certain aspects of Internet-related and wireless Internet-related services and activities. Furthermore, some local governments also have promulgated local rules applicable to Internet companies operating within their respective jurisdictions. As the Internet industry itself is at an early stage of development in the PRC, it is likely that new laws and regulations will be promulgated in the future to address issues that may arise from time to time. As a result, uncertainties exist regarding the interpretation and implementation of current and future PRC Internet laws and regulations. We cannot assure you that we will not be found in violation of any current or future PRC laws or regulations due to these uncertainties, in which case we could be subject to various penalties, including redressing the violations, confiscation of income, imposition of fines or even suspension of our operations.

In July 2006, the MII issued the Circular on Strengthening the Administration of Foreign Investment in the Operation of Value-added Telecommunications Business. In the circular, the MII reiterated the existing regulations regarding foreign investment in telecommunications business, which require foreign investors to set up foreign-invested enterprises and obtain a business operating license for Internet content provision, or ICP license, in order to conduct any value-added telecommunications business in the PRC. Under this circular, a domestic company that holds an ICP license is prohibited from leasing, transferring or selling the license to foreign investors in any form, and from providing resources, sites or facilities to foreign investors that conduct value-added telecommunications business illegally in the PRC. Furthermore, the relevant trademarks and domain names that are used in the value-added telecommunications business shall be owned by the local ICP license holder or its shareholders. This circular further requires each ICP license holder to have the necessary facilities for its approved business operations and to maintain

such facilities in the regions covered by its license. In addition, all value-added telecommunications service providers are required to maintain network and information security in accordance with the standards set forth under relevant PRC regulations. Due to the lack of further interpretation from the regulator, it remains unclear what impact the above circular will have on us or other PRC Internet companies that have adopted the same or similar corporate and contractual structures as ours.

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On October 20, 2007, the SARFT and the MII jointly promulgated the Regulations on Administration of Internet-based Audio-video Programming Service, or Internet-based Audio-video Regulations, which became effective as of January 31, 2008. The Internet-based Audio-video Regulations require providers of Internet-based audio-video programming services in the PRC obtain the License for Disseminating Audio-video Programs over Information Networks, or the Internet-based Audio-video License, or complete registration procedures. To obtain such license or complete such registration, such provider must, among others, be a limited liability company that is either wholly-owned or controlled by the state. Pursuant to explanations of the Internet-based Audio-video Regulations provided by the responsible persons at the SARFT and the MII in a press conference, providers who engaged in Internet-based audio-video programming services before the promulgation of the Internet-based Audio-video Regulations and who have not violated any other laws or regulations shall be eligible to register their business and continue their operations. However, given the short history of the Internet-based Audio-video Regulations and the lack of interpretations and precedents, we cannot assure you that we will be qualified to apply for the Internet-based Audio-video License or complete the required registration, and we cannot assure you that we will be granted the Internet-based Audio-video License or be able to complete such registration.

In addition, each of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, BJXR and Beijing Chengxitong has obtained a telecommunications and information services operating license for their Internet content businesses from the Beijing Telecommunications Administration Bureau. In addition, each of Beijing AirInbox, Beijing WINT, BJXR and Beijing Chengxitong has obtained a nationwide value-added telecommunications license from the MII in order to provide services in multiple provinces, autonomous regions and municipalities. If any of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, BJXR or Beijing Chengxitong fails to obtain or maintain any required licenses or permits, it may be subject to various penalties, including redressing the violations, confiscation of income, imposition of fines or even suspension of its operations. Any of these measures could materially disrupt our operations and materially and adversely affect our financial condition and results of operations.

See “Item 4 — Information on the Company — Regulation.”

***The PRC government or the telecommunications operators may prevent us from distributing, and we may be subject to sanctions for, content that any of them believes is inappropriate.***

The PRC has promulgated regulations governing telecommunications service providers, Internet access and the distribution of news and other information. In the past, the PRC government has stopped the distribution of information over the Internet that it believes violates PRC law, including content that it deems to be obscene, to incite violence, to endanger national security, to be contrary to the national interest or to be defamatory.

The telecommunications operators also have their own policies that restrict the distribution by wireless value-added service providers and wireless Internet sites of content they deem inappropriate. For instance, they have punished certain providers for distributing content deemed by them to be obscene. Such punishments have included censoring of content, delays in payments of fees by the telecommunications operators to the offending service provider, forfeiture of fees owed by the telecommunications operators to the offending service provider and suspension of the service on the telecommunications operators’ networks. Accordingly, even if we comply with PRC governmental regulations relating to licensing and foreign investment restrictions, if the PRC government or the telecommunications operators were to take any action to limit or prohibit the distribution of information we provide or to limit or regulate any current or future content or services available to our users, our revenues could be reduced, traffic to our wireless Internet sites decreased and our reputation harmed. For example, in August 2004, China Mobile notified us that one of our IVR services in early June 2004 had contained inappropriate content. For this infraction, China Mobile suspended until the end of 2004 approval of new applications from us for new products and services on all platforms and also suspended joint promotions with us. In addition, China Mobile suspended for one year, until June 30, 2005, approval of our applications to operate on new platforms. We cannot assure you that we will not be subject to sanctions in the future for violating content-related regulations of the PRC government or policies of any of the telecommunications

operators.

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***Unexpected network interruptions, security breaches or computer virus attacks could have a material adverse effect on our business, financial condition and results of operations.***

Any failure to maintain the satisfactory performance, reliability, security and availability of our network infrastructure may cause significant harm to our reputation and our ability to attract and maintain users. Major risks involved in such network infrastructure include, among others, any break-downs or system failures resulting in a prolonged shutdown of all or a material portion of our servers, including failures which may be attributable to sustained power outages, or efforts to gain unauthorized access to our systems causing loss or corruption of data or malfunctions of software or hardware.

Our network systems are vulnerable to damage from fire, flood, power loss, telecommunications failures, computer viruses, hackings and other similar events. Any network interruption or inadequacy that causes interruptions in the availability of our services or deterioration in the quality of access to our services could reduce our user satisfaction and our competitiveness. In addition, any security breach caused by hacking, which involves efforts to gain unauthorized access to information or systems, or to cause intentional malfunctions or loss or corruption of data, software, hardware or other computer equipment, and the inadvertent transmission of computer viruses could have a material adverse effect on our business, financial condition and results of operations. We do not maintain insurance policies covering losses relating to our systems and we do not have business interruption insurance.

***The growth of our business may be adversely affected due to public concerns over the security and privacy of confidential user information.***

The growth of our business may be inhibited if the public concern over the security and privacy of confidential user information transmitted over the Internet and wireless networks is not adequately addressed. Our services may decline and our business may be adversely affected if significant breaches of network security or user privacy occur.

***If we are unable to respond successfully to technological or industry developments, our business may be materially adversely affected.***

The WVAS, wireless Internet, mobile advertising and telecommunications industries are characterized by rapid advances in technology, industry standards and customer demands. New technologies, industry standards or market demands may render our existing products, services or technologies less competitive or even obsolete. Telecommunications operators in the PRC are currently anticipating the introduction of 3G telecommunications services. Responding and adapting to 3G and other technological developments and standards changes in our industry may require substantial time, effort and capital investment. If we are unable to respond successfully to technology, industry and market developments, such developments may materially adversely affect our business, results of operations and competitiveness.

## **Risks Relating to the People's Republic of China**

***Substantially all of our assets are located in the PRC and substantially all of our revenues are derived from our operations in the PRC. Accordingly, our results of operations and prospects are subject, to a significant extent, to the economic, political and legal developments in the PRC.***

Changes in the PRC's economic, political and social conditions, as well as government policies, could affect our business. Although the PRC has been one of the world's fastest-growing economies in terms of gross domestic product, or GDP, since 1978, we cannot assure you that such growth will be sustained in the future. Moreover, any negative development in the economies of the United States, the European Union and certain Asian countries may adversely affect economic growth in the PRC.

In addition, the PRC economy differs from the economies of most developed countries in many respects, including the amount of government involvement, level of development, growth rate, control of foreign exchange and allocation of resources. Although the PRC economy has experienced significant growth over the past decades, growth has been uneven, both geographically and among various sectors of the economy. The PRC government has implemented various measures to encourage economic growth and guide the allocation of resources. Some of these measures may benefit the overall PRC economy but have a negative effect on us. For example, our financial condition and results of operations may be adversely affected by government control over capital investments or changes in tax regulations that are applicable to us. The PRC government has implemented certain measures, including recent interest rate increases, to control the pace of economic growth. These measures may cause decreased economic activity in the PRC, including a slower growth or decline in demand in WVAS, wireless Internet and mobile advertising businesses, which in turn could adversely affect our operating results and financial conditions.

Although the PRC government has implemented measures since the late 1970s emphasizing the use of market forces for economic reform, the reduction of state ownership of productive assets and the establishment of sound corporate governance in business enterprises, a substantial portion of productive assets in the PRC is still owned by the PRC government. In addition, the PRC government continues to play a significant role in regulating industry development by imposing industrial policies. It also exercises significant control over PRC economic growth through the allocation of resources, controlling payment of foreign currency-denominated obligations, setting monetary policy and providing preferential treatment to particular industries or companies. We cannot assure you that the PRC's economic, political or legal systems will not develop in a way that is detrimental to our business, results of operations and prospects.

***Government control of currency conversion may adversely affect our financial condition and results of operations.***

We receive substantially all of our revenues in Renminbi, which currently is not a freely convertible currency. A portion of these revenues must be converted into other currencies to meet our foreign currency obligations including, among others, payment of dividends declared, if any, in respect of our ordinary shares.

Under the PRC's existing foreign exchange regulations, our subsidiaries, KongZhong Beijing, Beijing Anjian Xingye, KongZhong China and Wukong Shentong, are able to pay dividends in foreign currencies without prior approval from the State Administration of Foreign Exchange by complying with certain procedural requirements. However, we cannot assure you that the PRC government will not take measures in the future to restrict access to foreign currencies for current account transactions.

Foreign exchange transactions under the capital accounts of our subsidiaries, KongZhong Beijing, Beijing Anjian Xingye, KongZhong China and Wukong Shentong, and of our operating companies, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong and BJXR, continue to be subject to significant foreign exchange controls and require the approval of PRC governmental authorities, including the State Administration of Foreign Exchange, or SAFE. In particular, if KongZhong Beijing, Beijing Anjian Xingye, KongZhong China or Wukong Shentong borrow foreign currency loans from us or other foreign lenders, these loans must be registered with SAFE, and if we finance KongZhong Beijing, Beijing Anjian Xingye, KongZhong China or Wukong Shentong by means of additional capital contributions, these capital contributions must be approved by certain government authorities including the Ministry of Commerce or its local counterparts. In addition, if we finance Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong or BJXR by loans, we must obtain approval from SAFE. These limitations could affect the ability of KongZhong Beijing, Beijing Anjian Xingye, KongZhong China, Wukong Shentong, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong or BJXR to obtain foreign exchange through debt or equity financing.

***PRC regulations relating to offshore investment activities by PRC residents may increase the administrative burden we face and create regulatory uncertainties that could restrict our overseas and cross-border investment activity, and a failure by our shareholders who are PRC residents to make any required applications and filings pursuant to such regulations may prevent us from being able to distribute profits and could expose us and our PRC resident shareholders to liability under PRC law.***

The SAFE has promulgated regulations that require PRC residents and PRC corporate entities to register with and obtain approvals from relevant PRC government authorities in connection with their direct or indirect offshore investment activities. These regulations may apply to our shareholders who are PRC residents in connection with our prior and any future offshore acquisitions.

The SAFE regulation required registration by March 31, 2006 of direct or indirect investments previously made by PRC residents in offshore companies prior to the implementation of the Notice on Issues Relating to the Administration of Foreign Exchange in Fund-Raising and Reverse Investment Activities of Domestic Residents Conducted via Offshore Special Purpose Companies on November 1, 2005. If a PRC shareholder with a direct or indirect stake in an offshore parent company fails to make the required SAFE registration, the PRC subsidiaries of such offshore parent company may be prohibited from making distributions of profit to the offshore parent and from paying the offshore parent proceeds from any reduction in capital, share transfer or liquidation in respect of the PRC subsidiaries. Furthermore, failure to comply with the various SAFE registration requirements described above could result in liability under PRC law for evasion of foreign exchange restrictions.

Those of our Directors and senior officers who are our shareholders and PRC residents inform us that they have made the necessary applications and filings, as required under this regulation. However, as these regulations are still relatively new and there is uncertainty concerning the reconciliation of the new regulation with other approval requirements, it is unclear how the regulation, and any future regulation concerning offshore or cross-border transactions, will be interpreted, amended, implemented or enforced by the relevant government authorities. The failure or inability of our PRC resident shareholders to obtain any required approvals or make any required registrations may subject us to fines and other legal sanctions, and prevent us from being able to make distributions or pay dividends, as a result of which our business operations and our ability to distribute profits to you could be materially adversely affected.

***Fluctuation of the Renminbi could adversely affect the value of and dividends payable on our ADSs.***

The value of the Renminbi fluctuates and is subject to changes in PRC political and economic conditions. On July 21, 2005, the PRC government changed its decade-old policy of pegging the value of the Renminbi to the U.S. dollar. Under the PRC government's new policy, the Renminbi is permitted to fluctuate within a managed band against a

basket of certain foreign currencies. Although daily fluctuations of the Renminbi against the basket of currencies are currently limited to 0.5% per day, the Renminbi may appreciate or depreciate significantly in value against the U.S. dollar in the long term. We cannot guarantee that the Renminbi will not be permitted to enter into a full float, which also may result in a significant appreciation or depreciation of the Renminbi against the U.S. dollar. Because we receive substantially all of our revenues in Renminbi and a majority of our cash and cash equivalents are denominated in Renminbi, any fluctuation in the exchange rate against the U.S. dollar will affect our balance sheet and earnings per share in U.S. dollar terms and the value of dividends, if any, payable on, our ordinary shares in U.S. dollar terms and the value of any U.S. dollar-denominated investments we may make in the future. As of December 31, 2007, we had cash and cash equivalents at the amount of \$122.3 million. A 1.0% appreciation of the Renminbi against the U.S. dollar will result in an estimated increase of approximately \$0.9 million in our total amount of cash and cash equivalents, and a 1.0% appreciation of the U.S. dollar against the Renminbi will result in a decrease of approximately \$0.9 million in our total amount of cash and cash equivalents. To date, we have not entered into any hedging transactions in an effort to reduce our exposure to foreign currency exchange risk.

***Uncertainties in the interpretation and enforcement of PRC laws and regulations could limit the legal protections available to you and us.***

The PRC legal system is a civil law system based on written statutes. Unlike common law systems, it is a system in which decided legal cases have little precedential value. Although legislation in the PRC over the past 30 years has significantly improved the protection afforded to various forms of foreign investment and contractual arrangements in the PRC, these laws, regulations and legal requirements are relatively new and their interpretation and enforcement involve uncertainties, which could limit the legal protection available to us and foreign investors, including you. In addition, the PRC government may enact new laws or amend current laws that may be detrimental to our current contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, which may in turn have a material adverse effect on our business operations.

***You may experience difficulties in effecting service of legal process and enforcing judgments against us and our management.***

We are a company incorporated under the laws of the Cayman Islands, and our subsidiary and substantially all of our assets are located outside the United States. In addition, most of our Directors and officers and their assets are located outside the United States. As a result, it may not be possible to effect service of process within the United States upon our Directors or officers, including with respect to matters arising under U.S. Federal securities laws or applicable state securities laws.

Our PRC legal counsel, King & Wood, has advised us that the PRC does not have treaties providing for the reciprocal recognition and enforcement of judgments of courts with the United States, the United Kingdom or most other Western countries. As a result, recognition and enforcement in the PRC of judgments of a court obtained in those jurisdictions in relation to any matter not subject to a binding arbitration provision may be difficult or impossible.

We have been advised by Maples and Calder, our Cayman Islands legal advisers, that although there is no statutory enforcement in the Cayman Islands of judgments obtained in the United States, or any State thereof, a judgment obtained in the United States, or any State thereof, will be recognized and enforced in the courts of the Cayman Islands under common law, without any re-examination of the merits of the underlying dispute, by an action commenced on the foreign judgment debt in the Grand Court of the Cayman Islands, provided that such judgment (i) was given by a foreign court of competent jurisdiction; (ii) imposes on the debtor a liability to pay a liquidated sum for which the judgment has been given; (iii) is final; (iv) is not in respect of taxes, a fine or a penalty; and (v) was not obtained in a manner and is not of a kind of enforcement that is contrary to natural justice or the public policy of the Cayman Islands.

*Any future outbreak of Severe Acute Respiratory Syndrome, avian influenza or any other epidemic in the PRC may have a material adverse effect on our business operations, financial condition and results of operations.*

From December 2002 to June 2003, the PRC and certain other countries experienced an outbreak of a new and highly contagious form of atypical pneumonia that became known as severe acute respiratory syndrome, or SARS. On July 5, 2003, the World Health Organization declared that SARS had been contained. However, after this declaration, a number of isolated new cases of SARS have been reported, most recently in central China in April 2004. In addition, in recent years, a number of Asian and European countries, including the PRC, have reported cases of humans being infected with a strain of avian influenza or bird flu known as H5N1, which is often fatal to humans. Any outbreak of any of these diseases or other highly dangerous communicable diseases in the PRC in the future may disrupt our business operations and have a material adverse effect on our financial condition and results of operations. In addition, health or other government regulations may require temporary closure of our offices, or the offices of our advertisers, content providers or partners, which may severely disrupt our business operations and have a material adverse effect on our financial condition and results of operations. We have not adopted any written preventive measures or contingency plans to combat any future outbreak of SARS, bird flu or any other epidemic.

#### **Item 4. Information on the Company**

##### **History and Development of the Company**

We were incorporated on May 6, 2002 under the laws of the Cayman Islands as Communication Over The Air Inc., an exempted limited liability company. In March 2004, we changed our name to KongZhong Corporation. We are headquartered in Beijing, China, and provide WVAS and wireless Internet sites to mobile phone users throughout the PRC. In January 2007, we established a wholly-owned subsidiary, Monkey King, under the laws of Cayman Islands.

We conduct our business in the PRC solely through our wholly-owned subsidiaries, KongZhong Beijing, KongZhong China, Beijing Anjian Xingye and Wukong Shentong. In order to meet domestic ownership requirements under PRC law, which restrict us and our subsidiaries, as foreign or foreign-invested companies, respectively, from operating certain value-added telecommunications and Internet services, we operate WVAS and wireless Internet sites through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, all of which are based in the PRC and are wholly owned by PRC citizens. We do not have any equity interests in Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong or BJXR, but enjoy the economic benefits of these companies through a series of contractual arrangements as described below.

Our principal executive office is located at 35th Floor, Tengda Plaza, No. 168, Xizhimenwai Street, Beijing, China, 100044. Our telephone number is (8610) 8857-6000. The address of our primary website is [www.KongZhong.com](http://www.KongZhong.com) and the address of our primary wireless Internet site is [Kong.net](http://Kong.net). Information contained on our website or our wireless Internet site does not constitute a part of this annual report.

In July 2004, we completed the initial public offering of our ADSs representing our ordinary shares and listed the ADSs on the Nasdaq Global Market, or Nasdaq. Effective January 1, 2008, our ADSs are listed on the Nasdaq Global Select Market.

##### **Our Investments and Acquisitions**

In December 2004, we signed an agreement with eFriendsNet Entertainment Corp., or EFN, a leading social networking company in the PRC, to purchase 10% of the total equity interest in EFN for \$0.5 million. We completed the investment in March 2005. In January 2006, we sold all our shares in EFN for an immediate cash consideration of \$1.7 million. We received an additional payment of \$0.2 million in February 2007 pursuant to a payment mechanism in the sale agreement that provides for an additional payment if certain financial performance milestones



are met by EFN after the completion of the sale of our equity interest.

In February 2005, we entered into an investment agreement with Beijing WINT, its original shareholders and our designees pursuant to which the original shareholders transferred 100% of the equity interest in Beijing WINT to our designees for RMB 13.84 million (approximately \$1.68 million at the then-prevailing exchange rate) consisting of RMB4.02 million (approximately \$0.49 million) in cash and RMB9.82 million (approximately \$1.19 million) satisfied by waiving receivables from former shareholders of Beijing WINT. As a result of a series of contractual arrangements with our designees, all of whom are our employees, we enjoy all of the economic benefits of Beijing WINT. For a further description of these agreements, see “— Our Corporate Structure” below, as well as “Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions.” Beijing WINT is focused on developing WAP products and services.

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On May 12, 2005, our operating companies, Beijing AirInbox and Beijing WINT, signed an agreement with the original shareholders of Tianjin Mammoth to acquire 95% and 5%, respectively, of the equity interest in Tianjin Mammoth for an aggregate consideration of RMB 6 million, or approximately \$724,944 at the then-prevailing exchange rate, of which \$675,379 was paid in 2005 and the remaining balance of \$49,565 was paid in June 2006. The acquisition was concluded on May 24, 2005. Tianjin Mammoth was founded in June 2002 and has become a well-known mobile game developer in the PRC. Since the acquisition, Tianjin Mammoth has primarily developed games for KongZhong affiliates.

In November 2005, we entered into a definitive agreement with Beijing Chengxitong, its original shareholders and our designees pursuant to which the original shareholders transferred 100% of the equity interest in Beijing Chengxitong, a wireless value-added service provider in Hubei province, central China, for a purchase price of RMB14.45 million (approximately \$1.79 million at the then-prevailing exchange rate), consisting of RMB4.4 million (approximately \$0.54 million) in cash and RMB10.05 million (approximately \$1.24 million) satisfied by waiving receivables from former shareholders of Beijing Chengxitong. Of the \$0.54 million in cash, \$0.50 million was paid in 2005 and the remaining balance of \$0.04 million was paid in January 2006. In July 2006, we changed Beijing Chengxitong's registered address from Wuhan, Hubei province, to Beijing and consequently changed its name from Wuhan Chengxitong to Beijing Chengxitong.

In January 2006, we entered into a definitive agreement to acquire 100% of Sharp Edge, a company incorporated in the British Virgin Islands and based in Beijing, which provided WVAS on the SMS, IVR and CRBT technology platforms through its operating entity, BJXR. We waived \$0.83 million in receivables from former shareholders of Sharp Edge, and paid cash consideration of \$7 million, \$11 million and \$17 million during the first quarter of 2006, the third quarter of 2006 and the first quarter of 2007, respectively. Sharp Edge reported unaudited net income of approximately \$1.93 million for the year ended December 31, 2005. Of its 2005 revenues, approximately 50% was from the customers of China Telecom, 33% from the customers of China Netcom, 13% from the customers of China Unicom and 4% from the customers of China Mobile. Following our acquisition, we deregistered Sharp Edge and became the direct owner of its wholly owned PRC subsidiary, Beijing Anjian Xingye.

In January 2008, we entered into a definitive agreement with HiU! Media, a company incorporated in the Cayman Islands and based in the PRC, which provides residential community direct marketing advertising network and residential community marketing solutions in the PRC, to acquire 9.87% of the total equity interest of HiU! Media for a consideration of \$1.5 million. We completed the investment in January 2008. We accounted for this investment by using the cost method. For a further description of this transaction, see "Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions."

## Our Corporate Structure

The chart below sets forth our corporate and share ownership structure as of March 31, 2008.

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1 We do not have any ownership interest in Beijing AirInbox, Beijing Boya Wuji, Beijing W INT, Tianjin Mammoth, BJXR or Beijing Chengxitong. Our wholly owned subsidiaries have entered into a series of contractual arrangements with these companies and/or their respective shareholders.

PRC regulations currently restrict foreign ownership of companies that provide value-added telecommunications services, which include WVAS. See also “— Regulation.” To comply with PRC regulations, we conduct substantially all of our wireless value-added operations through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, which are wholly owned by PRC citizens or entities.

Beijing AirInbox was established in April 2002 with Yang Cha holding 45% of its total equity interest; Songlin Yang, an uncle of our co-founder, Nick Yang, holding 42%; Yunfan Zhou, our co-founder, holding 10%; and Zhen Huang, the wife of Nick Yang, holding 3%. In October 2006, Yang Cha and Yunfan Zhou transferred their equity interests to our employees Linguang Wu and Guijun Wang, respectively, with the result that Linguang Wu holds 45% and Guijun Wang holds 10% of the total equity interest in Beijing AirInbox.

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Beijing Boya Wuji was established in March 2004 with each of Yunfan Zhou and Zhen Huang holding 50% of its total equity interests. In January 2005, Beijing AirInbox acquired 40% of the total equity interests of Beijing Boya Wuji from Yunfan Zhou and 40% from Zhen Huang, with the result that Beijing AirInbox held 80% of Beijing Boya Wuji, and Yunfan Zhou and Zhen Huang each held 10%. In October 2006, Yunfan Zhou and Zhen Huang transferred each of their 10% equity interests to Beijing AirInbox, resulting in Beijing AirInbox holding 100% of the equity interest in Beijing Boya Wuji.

Beijing WINT is 40% owned by Yang Yang, 30% owned by Linguang Wu and 30% owned by Guijun Wang, all of whom are our employees. In July 2006, Guijun Wang and Linguang Wu transferred each of their 30% equity interests to Hai Qi, with the result that Hai Qi holds 60% and Yang Yang holds 40% of the total equity interest in Beijing WINT. Hai Qi, our former Senior Vice President of Sales and Marketing, left the company on February 29, 2008.

Tianjin Mammoth is 95% owned by Beijing AirInbox and 5% owned by Beijing WINT.

BJXR is 51% owned by Guijun Wang and 49% owned by Yang Li, both of whom are our employees.

Beijing Chengxitong is 90% owned by Yang Li and 10% owned by Xuelei Wu, both of whom are our employees.

We do not have any equity interests in Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong or BJXR but instead enjoy the economic benefits of these companies through a series of contractual arrangements, which we and our subsidiaries, KongZhong Beijing and Beijing Anjian Xingye, have entered into with these companies and/or their respective shareholders as described below. For a further description of each of these agreements, see “Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions.”

As part of these contractual arrangements, we have entered into loan agreements with each of the shareholders of Beijing AirInbox, pursuant to which long-term loans were provided to each of these shareholders to be invested exclusively in Beijing AirInbox. Each shareholder has also agreed to repay these loans only in the form of a transfer of all of his or her interest in Beijing AirInbox to either KongZhong Beijing or our designees to the extent allowed by PRC law under certain circumstances. We currently do not plan to extend any additional loans to the shareholders of Beijing AirInbox or to extend any loans to the shareholders of our other operating companies. See “Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions.”

Each of Beijing AirInbox, Beijing WINT and Beijing Chengxitong and their respective shareholders also has entered into an exclusive share option agreement with KongZhong Beijing. Pursuant to these agreements, each of the shareholders of Beijing AirInbox, Beijing WINT and Beijing Chengxitong has granted an exclusive option to KongZhong Beijing or our designees to purchase all or part of such shareholder’s equity interest in Beijing AirInbox, Beijing WINT or Beijing Chengxitong, as the case may be, in accordance with PRC law, and has covenanted not to encumber such equity interest in any manner other than as permitted by KongZhong Beijing.

KongZhong Beijing has entered into business operation agreements with each of Beijing AirInbox, Beijing WINT and Beijing Chengxitong and their respective shareholders. Pursuant to these agreements, Beijing AirInbox, Beijing WINT, Beijing Chengxitong and their respective shareholders agreed to appoint individuals designated by KongZhong Beijing to the management team of Beijing AirInbox, Beijing WINT and Beijing Chengxitong, and to refrain from taking certain actions that may materially affect these companies’ operations. Each of the shareholders of Beijing AirInbox, Beijing WINT and Beijing Chengxitong also has executed an irrevocable power of attorney in favor of individuals designated by KongZhong Beijing. Pursuant to these powers of attorney, those designated individuals have full power and authority to exercise all of such shareholders’ rights with respect to their equity interests in Beijing AirInbox, Beijing WINT or Beijing Chengxitong.



KongZhong Beijing has entered into technical and consulting services agreements with each of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT and Beijing Chengxitong. Pursuant to these technical and consulting services agreements, KongZhong Beijing provides certain technical and consulting services to Beijing AirInbox, Beijing Boya Wuji, Beijing WINT and Beijing Chengxitong in exchange for service fees. Each of the shareholders of Beijing AirInbox, Beijing WINT and Beijing Chengxitong has entered into an equity pledge agreement with KongZhong Beijing, pursuant to which these shareholders pledged their respective interests in Beijing AirInbox, Beijing WINT or Beijing Chengxitong, as the case may be, to guarantee the performance of such companies' payment obligations under the respective technical and consulting services agreements.

KongZhong China has entered into a technical and consulting services agreement with Beijing AirInbox, pursuant to which KongZhong China provides certain technical and consulting services to Beijing AirInbox in exchange for service fees.

BJXR and its shareholders have entered into exclusive share option agreements with our subsidiary, Beijing Anjian Xingye. Pursuant to these agreements, each of the shareholders of BJXR has granted an exclusive option to Beijing Anjian Xingye or our designees to purchase all or part of such shareholder's equity interest in BJXR in accordance with the PRC law, and has covenanted not to encumber such equity interest in any manner other than as permitted by Beijing Anjian Xingye.

Beijing Anjian Xingye has entered into a business operation agreement with BJXR and its shareholders. Pursuant to this agreement, BJXR and its shareholders agreed to appoint individuals designated by Beijing Anjian Xingye to the management team of BJXR, and to refrain from taking certain actions that may materially affect BJXR's operations. Each of the shareholders of BJXR also has executed an irrevocable power of attorney in favor of individuals designated by Beijing Anjian Xingye. Pursuant to these powers of attorney, those designated individuals have full power and authority to exercise all of such shareholders' rights with respect to their equity interests in BJXR.

Beijing Anjian Xingye has entered into an exclusive technical and consulting services agreement with BJXR. Pursuant to this agreement, Beijing Anjian Xingye provides technical and consulting services to BJXR in exchange for service fees. Each of the shareholders of BJXR has entered into an equity pledge agreement with Beijing Anjian Xingye, pursuant to which these shareholders pledged their respective interests in BJXR to guarantee the performance of BJXR's payment obligations under the its exclusive technical and consulting services agreement.

In the opinion of our PRC legal counsel, King & Wood, the ownership structures of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, our contractual arrangements with these companies and their respective shareholders and the businesses and operations of these companies as described in this annual report are in compliance with all existing PRC laws and regulations and are enforceable in accordance with their terms and conditions. In addition, our PRC legal counsel is of the opinion that, with respect to Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, no consent, approval or license, other than those already obtained, is required under any of the existing PRC laws and regulations for the effectiveness and enforceability of the ownership structures, contractual arrangements, businesses and operations of these companies, with the exception that Beijing AirInbox is required to obtain licenses pursuant to the Internet News Information Services Regulations and the Internet-based Audio-video Regulations for which Beijing AirInbox's applications are pending. However, there are substantial uncertainties regarding the interpretation and implementation of current PRC laws and regulations. See “— Regulation” and “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — If the PRC government fin that the agreements that establish the structure for operating our business do not comply with PRC government restrictions on foreign investment in the value-added telecommunications industry, we could be subject to severe penalties,” and “— Our contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR may not be as effective in providing operational control as direct ownership of these businesses and may be difficult to enforce.” As discussed in those risk factors, certain events may cause us to lose the benefits and control intended to be created by these arrangements.



## Capital Expenditures and Divestitures

See “Item 5 — Operating and Financial Review and Prospects — Capital Expenditures” for information concerning our principal capital expenditures since our inception and those planned for 2008. We have not undertaken any significant divestitures and do not have any divestitures currently in progress.

## Business Overview

We are one of the leading providers of WVAS to mobile phone users and a wireless media company providing news, content, community and mobile advertising services through our wireless Internet sites in the PRC. We began providing WVAS on the networks of China Mobile in 2002. Since 2004 we have provided WVAS on the networks of China Unicom, China Telecom and China Netcom, the other major telecommunications operators in the PRC. Since 2004, we have also started our wireless Internet sites to provide WIS.

### *Our WVAS*

We provide interactive entertainment, media and community services to mobile phone users through 2G technology platforms, including SMS, IVR and CRBT, and through 2.5G technology platforms, including WAP, MMS and Java™, which offer higher quality graphics, richer content and more interactivity than 2G wireless services.

We deliver a broad range of services that users can access directly from their mobile phones, by using our access code or by choosing an icon pre-loaded in select models of handsets; from a telecommunications operator’s portal or website; and from our website, [www.KongZhong.com](http://www.KongZhong.com). Substantially all of our services are ordered by users directly through their mobile phones and all services are delivered through mobile phones. Our services are organized in three major categories, consisting of:

- **Interactive entertainment.** Our interactive entertainment services include mobile games, pictures, karaoke, electronic books and mobile phone personalization features, such as ringtones, wallpaper, clocks and calendars.
- **Media.** Our media services provide content such as domestic and international news, entertainment, sports, fashion, lifestyle and other special interest areas.
- **Community.** Our community services include interactive chat, message boards, dating and networking.

Although users can purchase our value-added services on a single-transaction basis or on a monthly subscription basis, the majority of our services are offered on single-transaction basis in 2007. We provide our services mainly pursuant to our cooperation arrangements with the telecommunications operators and their provincial subsidiaries, the terms of which are generally for one year or less. We do not directly bill our users, and depend on the billing systems and records of the telecommunications operators to bill and collect all fees. We generally do not have the ability to independently verify the accuracy of the billing systems of the telecommunications operators. As the telecommunications operators do not provide us with a detailed revenue breakdown on a service-by-service basis, we depend on our internal data management system to monitor revenues derived from each of our services. We make our business decisions based on our internal data, taking into account our historical experience in reconciling our internal data to our actual results of operations and other factors including strategic considerations. See “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — Our dependence on the substance and timing of the billing systems of the telecommunications operators and their subsidiaries may require us to estimate portions of our reported revenues and cost of revenues for WVAS. As a result, subsequent adjustments may have to be made to our financial statements.”





The following diagram illustrates how our services are provided through technology platforms to users.

We continuously produce and source new content that appeals to our target consumers for value-added services. Utilizing software we have developed, our experienced editors and producers edit, redesign and repackage our content for our different services and technology platforms in a manner that appeals to consumers and ensures a consistent user experience across different mobile handset models. We obtain our content through in-house writers, freelance writers and third-party suppliers. Through contractual arrangements, we have exclusive rights over the content produced by our in-house writers, the content specifically produced for us by freelance writers and some of the content sourced from third-party suppliers.

### ***Our Wireless Internet Business***

In 2004, we launched our wireless Internet site, cota.cn, which became Kong.net in 2006, and has continuously strengthened it since 2005. The China Internet Network Information Center's "2007 China Wireless Internet Report" ranked Kong.net as one of the top ten most-frequently-visited wireless Internet sites in the PRC. Users can visit Kong.net directly from their mobile phones to browse for news and information, engage in on-line chats, write blogs, update photo albums and play games. Our mobile advertising product offerings primarily consist of text-link, banner and button advertisements that appear on the pages of Kong.net. Kong.net was named "Media with the Highest Potential" at the 2006 China Advertising Summit and the "Best Wireless Media" at the 2007 iResearch New Marketing Conference.

In March 2007, we launched the new wireless Internet community site Ko.cn. Users can register at Ko.cn to get their own virtual space with features such as a personalized domain name, friend network, chat room, photo album and blog.

In September 2007, we entered into a cooperation agreement with the National Basketball Association of the United States, or the NBA, and launched the official Chinese NBA mobile website, cn.NBA.com, the first official NBA site on mobile phones in the PRC. We have operated cn.NBA.com for the NBA since September 2007.

Developing our wireless Internet business will continue to be a key initiative and focus of our efforts in 2008.

## **Our Business**

### ***Our WVAS***

The following are the three major service areas on which we focus:

· ***Interactive Entertainment.*** We offer a wide range of interactive entertainment products, including mobile games, karaoke, electronic books and mobile phone personalization features, such as ringtones, wallpaper, icons, clocks and calendars. We provide our interactive entertainment services through all of our technology platforms. Mobile phone users can download on demand or subscribe for regular downloads of our interactive entertainment services. Some of our most popular interactive entertainment products include:

– ***Mobile Games.*** We focus on offering mobile games based on 2.5G platforms including WAP and Java™. In 2005, we established a dedicated mobile games product development team to develop and publish 2.5G mobile games and also acquired Tianjin Mammoth, a mobile games developer. As of December 31, 2007, we had a library of over 40 internally developed mobile game titles. We focused in 2006 and 2007 on mobile on-line games. Our internally developed mobile on-line games “e 3-Kingdom” and “Tian Jie (Reincarnation) On-line” were named “Most Popular Mobile Networking Game” at the 2006 and 2007 China Joy Best Games Contests, respectively. In addition, Tianjin Mammoth received the “Best Mobile Game Developer” award at the 2007 China Joy Best Games Contests.

– ***Pictures and Logos.*** Mobile phone users can download pictures and logos to personalize the background of their mobile phone screens. Such pictures include cartoons, pets and scenic photos.

– ***Polyphonic Ringtones.*** Our ringtones enable a mobile phone user to personalize their ringtones using the melodies of their favorite songs or special sound effects.

· ***Media.*** Users can download our media content on either a single-transaction basis or a monthly subscription basis. Media content covers international and domestic news, entertainment, sports, fashion, lifestyle and other special interest areas. Some of our most popular media services include:

– ***News.*** We offer international and domestic news, delivered in a format easy for the reader to peruse. Our WAP version enables users to easily search for news that interests them.

– ***Entertainment.*** Our entertainment magazine focuses on high-profile celebrities and includes star biographies, interviews and photos.

– ***Sports.*** Our sports magazine features sports news, game scores and information about sports stars.

· ***Community.*** Users can engage in community-oriented activities such as interactive chatting, message boards, dating and networking. Users may access our community services on a monthly subscription basis or single-transaction basis. Some of our most popular community services include:

- Chat.* We offer a variety of chat services. For instance, we have a virtual reality game that allows mobile phone users to choose the lifestyle they dream of and interact with the city’s other inhabitants/players.
- Dating.* Our dating mobile services are highly popular. We have a mobile chat and dating service available on WAP and MMS that allows users to utilize the enhanced features of 2.5G technology to choose their chatting partners from a selection of pictures taken with users’ mobile phone cameras. We also offer a WAP-based dating service designed to simulate a campus environment tailored for students.
- Photo Albums.* Our photo albums allow mobile users to post and arrange their photos taken with their mobile handsets into albums accessible via their handsets. Utilizing the WAP technology platform, mobile users can access photo albums in a manner similar to accessing photo albums on the Internet.

### ***Our Wireless Internet Business***

In 2004, we launched a wireless Internet site that customers can visit from their mobile phones through their browsers while using 2.5G mobile networks. Our original wireless Internet domain name, or URL, was cota.cn before the URL was changed to Kong.net in 2006. Kong.net is independent of the telecommunications operators’ portals, including China Mobile’s Monternet™ portal. Through Kong.net, we offer news, community services, games and other interactive media and entertainment services to our customers free of charge. We also sell advertising space on Kong.net in the form of text-link, banner and button advertisements. We conducted major advertising campaigns in each of 2006 and 2007 to drive traffic to Kong.net and promote recognition of Kong.net and our corporate brand.

In 2006, Kong.net was named “Media with the Highest Potential” at the 2006 China Advertising Summit. The China Internet Network Information Center’s “2007 China Wireless Internet Report” ranked Kong.net as one of the top ten most-frequently-visited wireless Internet sites.

In March 2007, we launched our wireless Internet community site, Ko.cn, and conducted two major marketing campaigns to increase the user base of Ko.cn.

In June 2007, we entered into a cooperation agreement with MSN Network Communications Technology Company Limited, or MSN China, one of Microsoft’s joint ventures in the PRC. Through this cooperation agreement, MSN China designates us as its sole content provider in the PRC for the news and information channel and mobile games channel of Mobile Messenger 3.0, a wireless Internet messaging service offered by MSN China to its users.

In September 2007, we entered into a cooperation agreement with the NBA and launched cn.NBA.com, the first official NBA site on mobile phones in China. Kong.net, Ko.cn and cn.NBA.com contain links to each other. We believe synergy can be developed among Kong.net, Ko.cn and cn.NBA.com that will significantly increase traffic to, and user stickiness at, these three sites, and promote our corporate brand.

In January 2008, we entered into a strategic alliance agreement with China Sports Industry Group Co., Ltd. to jointly explore business opportunities for developing sports-related content for mobile phones, including wire value-added services and wireless Internet sites.

In 2008, we also entered into cooperation agreements with Infront Sports & Media (China) Co., Ltd to operate the official mobile websites for the Men’s Professional League of the Chinese Basketball Association, China’s National Basketball Teams and China’s National Football Teams.

As of December 31, 2007, we signed cooperation agreements with over 50 content providers, including China Interactive Sports, the operator of www.Sports.cn, www.Olympic.cn, 51job, Inc., PRC's largest recruitment services provider, Beijing Mapabc, a digital map provider, SouFun.com, a real estate portal and Hexun.com, an on-line financial news provider, to include selected content from these providers on Kong.net.

Our wireless Internet business is a new business and strategic initiative that we are undertaking with the aim of further expanding our product offerings, strengthening our competitive advantages, increasing corporate brand awareness and preparing ourselves for the eventual launch of 3G networks in the PRC. We believe that mobile phone users demand increasing amounts of information and entertainment and that wireless Internet sites offer the most convenient means to satisfy this demand. Although the traffic from the users' mobile phones to the wireless Internet sites is still carried by telecommunications operators, our wireless Internet business does not rely on the telecommunications operators for billing and collection, and is not as heavily affected by the policies or guidelines of telecommunications operators as our WVAS business. We believe this strategic initiative is an important part of our efforts to continue growing our business over the long term.

We began to generate advertising revenues in 2006 and achieved continuous growth in 2007. Although we do not expect that mobile advertising on our wireless Internet sites would make a significant contribution to our total revenues in the short term, we believe that they would eventually become a significant revenue source if the volume of traffic to our wireless Internet sites becomes sufficiently large and the mobile advertising market grows steadily.

### ***Our Technology Platforms for Wireless Value-Added Services***

#### ***2.5G Wireless Standard Services***

We deliver our 2.5G services primarily to users of mobile phones that either are based on the global system for mobile communication, or GSM, standard and utilize GPRS, technology or are based on the code-division multiple access, or CDMA, standard and utilize CDMA 1x technology, in both cases through the WAP, MMS and Java™ technology platforms.

- ***Wireless Application Protocol (WAP)***. WAP allows users to browse content on their mobile phones so that users can request and receive information in a manner similar to accessing information on Internet websites using personal computers. We provide our WAP services primarily over China Mobile's GPRS networks. Our WAP services allow users to download color and animated pictures, logos and wallpaper, interactive mobile games, customized ringtones and other Internet content. We launched WAP services in May 2002, but did not begin to receive revenues for such services until September 2002, when China Mobile began to allow service providers to charge fees for WAP services.
- ***Multimedia Messaging Services (MMS)***. MMS is a messaging service that we deliver over GPRS networks and that, in the PRC, allows up to 50 kilobytes of data to be transmitted in a single message, compared to 140 bytes of data via SMS. As a result, MMS enables users to download colorful pictures and advanced ringtones. We launched MMS services in October 2002, but did not begin to receive revenues for such services until April 2003, when China Mobile started to allow service providers to charge fees for MMS. Our monthly subscription services automatically send information to users' mobile phones, and include news, beauty, celebrity photographs and special collectible items. Our services that can be downloaded on a single-transaction basis include pictures, screensavers, ringtones and special sound effects.
- ***Java™***. Java™ technology allows mobile phone users to play interactive and networked mobile games, perform karaoke and download applications, such as screensavers and clocks, to customize their mobile phone settings. We launched services based on the Java™ programming language in September 2003, but did not begin to receive revenues for such services until November 2003, when China Mobile started to allow service providers to charge fees for Java™ services.



## ***2G Wireless Standard Services***

We deliver our 2G services primarily through the SMS, IVR and CRBT technology platforms.

· ***Short Messaging Services (SMS)***. SMS is the basic form of mobile messaging service, and is supported by substantially all mobile phone models currently sold. Users can receive our products and services, which include news, jokes, weather forecasts and short stories, through their mobile phones on a single-transaction or a monthly subscription basis. We launched and began receiving revenues from SMS in July 2002.

· ***Interactive Voice Response (IVR)***. Interactive voice response services allow users to access voice content from their mobile phones, including music, chat, foreign-language instruction and novels. We launched and began receiving revenues from IVR services in December 2003.

· ***Color Ring Back Tone (CRBT)***. Color ring back tones allow a mobile phone user to customize the sound that callers hear when calling the user's mobile phone. We offer a variety of entertaining content, including pre-recorded messages, movie dialogues and soundtracks and a wide range of classical and popular music. We launched and began receiving revenues from our CRBT services in October 2003.

Since 2005, we have pursued a diversified growth strategy and our objective has been and remains providing services based on both the 2.5G and 2G technology platforms. As a result of our continuous efforts in developing and promoting 2G services, and also due to our acquisition of Sharp Edge, which derives most of its revenues from the provision of 2G services, the portion of our total revenues from 2G services grew from 27.3% in 2005 to 51.2% in 2006, and further to 62.7% in 2007.

## ***Strategic Relationships***

We have established cooperation arrangements with telecommunications operators, mobile handset manufacturers, content providers and other business partners to produce, promote and market our services. We provide our WVAS mainly pursuant to cooperation agreements with China Mobile. Since 2004, we also have provided our WVAS through China Unicom's mobile network and each of China Netcom's and China Telecom's Personal Handyphone Systems, or PHS systems, which are based on fixed-line networks. In addition, we cooperate with several PRC leading mobile handset manufacturers, which make select handset models with a WVAS icon in the handset's menu that enables users to access our services directly. We pay service fees to the telecommunications operators, mobile handset manufacturers, mobile handset distributors, content providers and other partners, where relevant.

## ***Telecommunications Operators***

China Mobile is the world's largest mobile telecommunications network operator in terms of subscribers, with 369.3 million subscribers as of December 31, 2007, according to China Mobile's public filings with the SEC. Our working relationship with China Mobile is critical to the operation and continued development of our business. See "Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We depend on China Mobile and other PRC telecommunications operators for the majority of our revenues, and any loss or deterioration of our relationship with these telecommunications operators may result in severe disruptions to our business operations and the loss of the majority of our revenues." We provide WVAS in 31 Chinese provinces or provincial-level municipalities pursuant to cooperation agreements with China Mobile and its provincial subsidiaries. Generally, these agreements have terms of one year or shorter, but renew automatically unless either party objects. We were one of the first wireless service providers to work with China Mobile to develop and offer WAP, MMS and Java™. We continue to jointly develop and promote WVAS with China Mobile and its provincial subsidiaries, which is generally more cost-effective and far-reaching than if we were to promote these services through traditional advertising.





In addition to our cooperation agreements with China Mobile and its provincial subsidiaries, we have entered into cooperation agreements pursuant to which we provide 2.5G and 2G services on the networks of China Unicom, and 2G services on the networks of China Netcom and China Telecom. Aggregate revenues from the cooperation agreements with these three telecommunications operators amounted to 5%, 24% and 25% of our total revenues during the years ended December 31, 2005, 2006 and 2007, respectively. Such increases resulted from organic growth and our acquisition of Sharp Edge in 2006, because most of Sharp Edge's revenues were derived from relationships with these three telecommunications operators.

We charge our customers content fees, which vary among our different services, on either a single-transaction or a monthly subscription basis. We establish the fees paid by our customers in consultation with the telecommunications operators and, in turn, pay a portion of these fees to the telecommunications operators through which our services are provided.

Pursuant to our agreements with the subsidiaries of China Mobile, we generally pay to China Mobile subsidiaries 15% of the fees we generate from providing our services to customers through such subsidiaries' networks, with the exception of IVR services, with respect to which we pay to China Mobile subsidiaries 30% of the fees we generate. China Mobile subsidiaries also offer to provide us with customer services or customer services packaged with marketing and promotional services in return for an additional 15% or 35%, respectively, of the fees we generate from providing our services through such subsidiaries' networks. However, because we maintain our own customer service and sales and marketing capabilities, we generally do not contract with China Mobile subsidiaries for such services. In addition, China Mobile subsidiaries deduct a net transmission charge from our portion of the fees for services provided on the MMS and SMS platforms. Such transmission charge is equivalent to the transmission fee set forth in the table below multiplied by the number of messages we send through the telecommunications operator's network minus the number of messages we receive from users requesting our services.

Pursuant to our agreements with China Unicom and its subsidiaries, we generally pay each China Unicom subsidiary 15% to 52% of the fees we generate from providing our services to customers through such subsidiary's network, with the exception of IVR services, with respect to which we pay 52%.

Pursuant to our agreements with China Telecom, China Netcom and their respective subsidiaries, we generally pay each China Telecom and China Netcom subsidiary 15% to 50% of the fees we generate from providing our services to customers through such subsidiary's network, with the exception of IVR services, with respect to which we pay 50%.

The following table sets forth the principal fees that we charged our customers for our services and the service and transmission fees that we paid to the telecommunications operators as of December 31, 2007.

|       | Fees we charged customers               |   | Fees we paid telecommunication operators |                                 |
|-------|---|---|--|---------------------------------|
|       | Transaction fee per unit <sup>(1)</sup> | Monthly subscription fee (in RMB <sup>(3)</sup> , except percentages) | Service fees                             | Transmission fee <sup>(2)</sup> |
| WAP   | 0.20-8.00                               | 1.00-8.00   | 15%-50%                                  | N/A                             |
| MMS   | 0.30-3.00                               | 5.00-30.00  | 15%                                      | 0.15-0.20                       |
| Java™ | 1.00-15.00                              | 1.00-15.00  | 15%                                      | N/A                             |
| SMS   | 0.10-3.00                               | 2.00-20.00  | 15%-50%                                  | 0.02-0.08                       |
| IVR   | 0.10-3.00                               | 15.00   | 30%-52%                                  | N/A                             |
| CRBT  | 0.50-4.00                               | 1.00-8.00   | 15%-50%                                  | N/A                             |

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- (1) Transaction fees are per download for WAP, MMS, Java™, SMS and CRBT and per minute for IVR.
  - (2) A transmission fee is assessed for each message we send in excess of the number of messages we receive. The amount of the transmission fee for each month depends on the volume of messages sent in that month. No transmission fees are assessed for WAP, JAVA™, IVR or CRBT services.
  - (3) Our fees are charged in Renminbi. The noon buying rate certified by the Federal Reserve Bank of New York was RMB 7.2946 = \$1.00 on December 31, 2007.

In May 2008, the PRC government announced its policy initiative to restructure the PRC telecommunications industry. We cannot predict at this point the precise impact that such policy initiative may have on our cooperation agreements with China Mobile and other PRC telecommunications operators, such as those on transmission and service fees. See “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We depend on China Mobile and other PRC telecommunications operators for the majority of our revenues, and any loss or deterioration of our relationship with these telecommunications operators may result in severe disruptions to our business operations and the loss of the majority of our revenues.”

We rely primarily on the telecommunications operators to provide billing and collection services for us. Each telecommunications operator incorporates the fees for our services into the invoices that such operator sends to its customers on a monthly basis. We receive monthly statements from each of the telecommunications operators, which indicate the aggregate amount of fees that were charged to customers for services that we provided. For a description of our revenue recognition policy, see “Item 5 — Operating and Financial Review and Prospects — Critical Accounting Policies — Revenue Recognition.” Also see “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We depend on China Mobile and other PRC telecommunications operators for the majority of our revenues, and any loss or deterioration of our relationship with these telecommunications operators may result in severe disruptions to our business operations and the loss of the majority of our revenues.”

#### ***Material Contracts with Telecommunications Operators***

The term of our contracts with the telecommunications operators is generally one year or shorter. When such contracts expire, we rely on the automatic renewal clauses contained in such contracts, execute an extension or enter into new contracts. On occasion, the renewal or the execution of new contracts can be delayed by several months. Based on our experience, in the event that a contract expires and is not promptly renewed, the telecommunications operator typically continues to honor the expired contract until such time that an extension is executed or a new contract is signed. We cannot assure you that any telecommunications operator will in fact continue to honor an expired contract. The specific termination and other material provisions of our more significant contracts with the telecommunications operators are set forth below.

Beijing AirInbox has entered into a cooperation agreement with China Mobile to provide WAP services to customers nationwide on the Monternet™ portal during the period from January 1, 2007 through December 31, 2007. We are in the process of renewing such agreement. Pursuant to this agreement, Beijing AirInbox pays China Mobile a service fee of 15% of the revenues generated from providing WAP services to customers. Beijing AirInbox may not provide the same content that it provides to China Mobile under this agreement to other operators or WAP sites. Any violation of such provision entitles China Mobile to terminate this agreement. Beijing AirInbox also has entered into contracts with certain provincial subsidiaries of China Mobile that provide access to Beijing AirInbox’s WAP services through the provincial subsidiaries’ WAP portals.

Beijing AirInbox has entered into a cooperation agreement with China Mobile to provide MMS services on China Mobile’s nationwide network during the period from January 1, 2007 through December 31, 2007, with the term of the agreement automatically extending for one more year upon expiration. Pursuant to this agreement, Beijing AirInbox pays China Mobile a service fee of 15% of the revenues generated from providing MMS services to customers, plus

net transmission charges. Beijing AirInbox may not provide the same content that it provides to China Mobile under this agreement to other telecommunications operators. Any violation of such provision entitles China Mobile to terminate this agreement.

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Beijing AirInbox has entered into a cooperation agreement with China Mobile to provide IVR services on China Mobile's nationwide network during the period from November 1, 2007 through October 31, 2008. Pursuant to this agreement, Beijing AirInbox pays China Mobile a service fee of 30% of the revenues generated from providing IVR services to customers.

Beijing AirInbox has entered into a cooperation agreement with China Unicom to provide WVAS to its customers on China Unicom's mobile communication network and data service platform. The fee splits between Beijing AirInbox and China Unicom vary with the type of WVAS that are provided. This agreement was effective from September 1, 2007, is due to expire on June 30, 2008 and is renewable for one year upon each expiration.

Beijing AirInbox has entered into a cooperation agreement with China Telecom to provide SMS services on China Telecom's nationwide network and SMS service platform. The fee splits between Beijing AirInbox and China Telecom vary with the contents of SMS service that are provided. This agreement was effective from June 5, 2007, is due to expire on June 5, 2008 and is renewable for one year.

### ***Mobile Handset Manufacturers***

We have established distribution arrangements with mobile handset manufacturers, including Motorola, Samsung, Amoi, Lenovo, Sony Ericsson and other major domestic and international handset manufacturers. Pursuant to these distribution arrangements, we pre-load into the menu of certain mobile handsets our WAP icons and MMS, SMS, JAVA™ and IVR short codes, which enable customers to access our WVAS quickly and easily. We pay the mobile handset manufacturers 35% to 70% of the net revenues that we receive from the telecommunications operators, generally after deducting the telecommunications operators' service fees, with respect to our WVAS that are accessed by means of the pre-loaded icons and short codes. The terms of these agreements are generally for one year, and pertain to specific mobile handset models. In addition, we also leverage our relationships with the mobile handset manufacturers to enter into joint marketing programs.

In addition to pre-loading our icons and short codes into selected mobile handsets, until recently we also embedded our icons and codes in selected handsets. On April 11, 2007, the MII issued a notice barring the production of mobile handsets with embedded icons and codes that cannot be changed or deleted by customers. We have altered our arrangements with mobile handset manufacturers to comply with the notice, which took effect on June 1, 2007. See "Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — Our efforts to develop additional distribution channels for our WVAS may not succeed or may be halted by MII or the telecommunications operators."

In 2004, we entered into an agreement with Panasonic pursuant to which we establish and maintain their websites specially designed for WVAS downloads and exclusively manage the provision of WVAS through these websites to the users of Panasonic mobile phones. We and Panasonic have extended this agreement through 2008. In 2005, we entered into a similar exclusive agreement with Amoi, which had a term of one year and has been automatically renewed.

### ***Content Providers***

We have entered into licensing agreements with content providers. Pursuant to these agreements, we contract with our content providers to use their content for a fixed licensing fee or for a certain percentage, generally 10% to 80%, of the net cash we receive from telecommunications operators with respect to products and services that contain the licensed content, generally after deducting the fees paid to our distribution partners. These arrangements are typically for one or two years and are not exclusive, except for the content specifically produced for us by our freelance writers and certain content from our third-party content providers. We currently license news content from the Xinhua News Agency, www.qianlong.com and China Foto Press, among others, and license music content from EMI Group Hong Kong Ltd., Sony BMG Music Entertainment (Asia) Inc. and Avex Asia Limited. We use the music that we license in

our CRBT, song dedication, song listening, mobile karaoke, true ringtone and music video streaming and download services. We also signed agreements giving us exclusive rights in the PRC to develop wireless value-added products and services based on the work of the Chinese actor Ge You and the content of the movie “The Promise,” directed by Chen Kaige. We have entered into license agreements with Namco Limited, Gameloft, The Walt Disney Company and Superscape Ltd. to provide their games to mobile phone users in the PRC.

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We have also entered into agreements with content providers to obtain premium contents for our wireless Internet sites. Pursuant to these agreements, we use the contents for a fixed license fee or for a certain percentage, generally 30% to 70%, of the net revenues we receive from the mobile advertising that contains the licensed contents, or sometime both. We currently license contents from the NBA, China Sports Industry Group Co., Ltd., Infront Sports & Media (China) Co., Ltd., Xinhua PR Newswire, Dow Jones & Company, Finet Group Limited and other content providers.

### ***Product Development***

Our product development team focuses on constantly creating new and innovative products that use the latest standards and technology with respect to both our WVAS and our wireless Internet sites. China Mobile started operating its 2.5G network in May 2002. The 2.5G standard enables wireless value-added service providers to send more data in a shorter period of time, thereby facilitating the transmission of more advanced data services. We were one of the first wireless value-added service providers to work with China Mobile to develop and offer MMS and WAP services and have continued to be a leading developer of innovative services compatible with these technology platforms. We have a dedicated mobile games development team that develops Java™ games. At the same time, we have increased our product development team's emphasis on developing and supporting our 2G products, including IVR and CRBT, which we distribute on the networks of China Mobile, China Unicom, China Telecom and China Netcom. In addition, a portion of our product development team focuses on products for the wireless Internet sites we are operating, Kong.net, Ko.cn and cn.NBA.com. Among other things, they are also working to improve our wireless Internet search capability. We believe that our timely delivery of new services that meet telecommunications operators' specifications demonstrates our technical capabilities and strengthens our cooperation relationship with the telecommunications operators.

In addition to developing a range of innovative services, we also have developed a variety of programming tools that allow us to enhance customers' enjoyment of our services. For instance, in response to the current lack of a standard operating system among mobile phones produced by different manufacturers in the PRC, which may result in inconsistent experiences for customers accessing our services through different handset models, we have developed software tools that allow our services to be readily adapted for use on most mobile phones on the market. Such tools reduce the cost of adapting our services to new models of mobile phones and optimize the user experience in terms of format and presentation of our services.

The number of our product development employees increased to 444 as of December 31, 2007 from 371 as of December 31, 2006.

### ***Sales, Marketing and Customer Service***

We are committed to establishing our KongZhong name as a well-recognized and reputable brand not only among our customers and users, but also among telecommunications operators, key industry players and owners of brand names. We sell our WVAS principally through the telecommunication operators, as well as other distribution partners. We market through our website, promotional events, direct marketing and media advertising. We provide support and technical services to China Mobile, China Unicom, China Telecom and China Netcom and to our customers and users.

### ***Sales and Marketing***

We focus on marketing our KongZhong brand name, as we believe branding is important in the wireless Internet business. In 2007, we increased our efforts on advertising in traditional media such as television, billboards, newspapers and magazines as well as through the Internet to promote the wireless Internet sites we are operating, Kong.net, Ko.cn and cn.NBA.com, and our corporate brand name, KongZhong. We conducted a major advertising campaign in the first half of 2007 and have started to cooperate with the NBA to promote cn.NBA.com since the second half of 2007.

We utilize our leading position among providers of WVAS and our knowledge of our customers to attract joint promotion arrangements with brand-owners seeking effective channels of publicity among trend-conscious consumers. Through select distribution channels, we target young and fashion-driven consumers who we believe set trends for consumer products and services in the PRC. For example, we promoted the movie “The Promise” pursuant to a joint promotional arrangement under which we offered exclusive WVAS containing pictures and other content relating to the movie. In addition, we market through traditional offline media venues, such as through newspapers, magazines and flyers.

A majority of our revenues are derived from services provided through the networks of China Mobile. Accordingly, we devote significant resources to maintaining, expanding and strengthening our relationship with China Mobile and its subsidiaries. In addition, we have strengthened our sales and marketing of 2G services, which we provide through the networks of China Mobile as well as other telecommunications operators. As of December 31, 2007, our sales and marketing department consisted of 212 persons strategically located in 27 provinces across the PRC to work closely with the telecommunications operators at the provincial and local levels, where pricing and other important decisions on marketing and operations are made. Our localized sales team helps us gain insight into developments in the local markets and the competitive landscape, as well as new market opportunities.

We also continuously seek alternative distribution channels, such as mobile handset manufacturers and mobile handset distributors. Our sales force also works with other distribution partners to promote our services.

To motivate our sales professionals, a portion of their compensation is based on the usage of our services in their respective regions. Sales quotas are assigned to all sales personnel according to quarterly sales plans. We also continuously explore other joint marketing strategies in order to maximize our cooperation arrangements and resources.

In addition, we have created an advertising sales team in our sales and marketing department that focuses on selling advertising at Kong.net, Ko.cn and cn.NBA.com. Beginning in 2007, members of this team have received sales commissions instead of the performance-based bonuses paid to other members of the sales and marketing department.

### ***Customer Service***

We view both the telecommunications operators and end users of our services as customers. Customer service is key to building our brand and our relationships with the telecommunications operators. We train our customer service representatives with an emphasis on customer satisfaction. Our customer service center handles calls, faxes and e-mails from our end users, as well as inquiries forwarded from the telecommunications operators. Our customer service representatives interact on a regular basis with, and provide training materials to, customer service representatives of telecommunications operators to enhance our customers’ experience with our services. As of December 31, 2007, our customer service department consisted of 69 persons strategically located in 10 provinces across the PRC.





### ***Competition***

We face significant competition in the WVAS, wireless Internet and mobile advertising markets in the PRC. The MII has reported on its website that, as of July 5, 2007, more than 1,300 service providers held nationwide licenses to supply content and services on the PRC telecommunications operators' networks. China Mobile has begun to develop and market its own MMS and WAP products that compete with ours. Other PRC telecommunications operators may decide to do the same. We compete with these companies primarily on the basis of brand, the type and timing of service offerings, content and business partner and channel relationships. We also compete for experienced and talented employees.

Some of our competitors may have more human and financial resources and a longer operating history than us. For example, Internet portals providing WVAS may have an advantage over us with their longer operating history, more established brand name, larger user base and Internet distribution channels. Furthermore, some competitors may be able to develop or exploit new technologies faster than us, or offer a broader range of products and services than we are presently able to offer.

In addition, the number of independent wireless Internet domain names reached 65,000 as of March 31, 2007, according to the "2007 China Wireless Internet Report." Barriers to entry are relatively low and current and new competitors can launch new wireless Internet sites at a relatively low cost. The PRC telecommunications operators also operate their own wireless Internet sites. We compete with the operators of other wireless Internet sites for visitors, employees and advertisers, and also compete with traditional media companies such as newspapers, television networks and radio stations for advertisers.

See "Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We face increasing competition, which could reduce our market share and materially adversely affect our financial condition and results of operations."

### ***2.5G Wireless Standard Services***

Our primary competitors in the 2.5G WVAS market in the PRC include Internet portals, such as Sina Corporation and TOM Online Inc., as well as providers focused on WVAS, such as Tencent Technology Limited. We also face increasing competition from China Mobile in the 2.5G WVAS market.

### ***2G Wireless Standard Services***

Competition is particularly intense in the 2G-based WVAS market in the PRC as the barriers to entry are relatively low compared to the 2.5G market. Our primary competitors in this market include Internet portals, such as Sina Corporation, Sohu.com Inc. and TOM Online Inc., and providers focused on WVAS, such as Tencent Technology Limited and Linktone Limited.

### ***Wireless Internet Business***

Our primary competitors in the wireless Internet market in the PRC include Internet portals, such as Sina Corporation and Tencent Technology Limited, as well as independent operators of wireless Internet sites and PRC telecommunications operators who operate their own wireless Internet portals, such as China Mobile. Since there is currently no reliable and accurate third party monitoring of wireless Internet traffic in the PRC, detailed data of traffic on the major wireless Internet sites are not available. Nevertheless, according to the "2007 China Wireless Internet Report" published on May 15, 2007, Kong.net was ranked as one of the top 10 most-frequently-visited wireless Internet sites.



### ***Intellectual Property and Proprietary Rights***

We regard our copyrights, trademarks, trade secrets and other intellectual property rights as critical to our business. We rely on trademark and copyright law, trade secret protection, non-competition, confidentiality and licensing agreements with our senior officers, clients, partners and others to protect our intellectual property rights. Despite our efforts to protect our proprietary rights, we cannot be certain that the steps we have taken will prevent misappropriation of our content or technology, particularly in foreign countries where the relevant laws may not protect our proprietary rights as fully as in the United States. For a description of the regulations applicable to our industry in the PRC, see “— Regulation.”

We have registered KongZhong Network as a commercial website with the State Administration on Industry and Commerce. As a result, no one else may operate a website, whether commercial or otherwise, using the name of KongZhong Network. We also have registered our logo, the KongZhong thumb, and certain of our product names as trademarks in the PRC, and have applied to register our wireless Internet portal logo, the K palm, as a trademark in the PRC. Our trademarks are registered in the name of Beijing AirInbox. In addition, Beijing AirInbox is the registered owner of the domain names [www.kongzhong.com](http://www.kongzhong.com), [www.kongzhong.com.cn](http://www.kongzhong.com.cn), [www.kongzhong.net](http://www.kongzhong.net), [www.kongzhong.net.cn](http://www.kongzhong.net.cn), [www.cota.com.cn](http://www.cota.com.cn), [www.cota.cn](http://www.cota.cn) and [Kong.net](http://Kong.net). Beijing AirInbox purchased the domain name [Ko.cn](http://Ko.cn) in 2007 and is in the process of registering this domain name.

We are unable to register the Chinese name of “KongZhong Network” as our service mark in the PRC because it is deemed a generic term under existing PRC trademark laws and regulations, which prohibit registration of generic terms as trademarks or service marks. However, we do not expect to face a proliferation of counterfeit services or products without any legal remedy as we may seek a remedy for piracy under the PRC’s Anti-Unfair Competition Law, by bringing a suit against a third party that uses the Chinese name of “KongZhong Network” if the overall design or appearance of that third party’s services is substantially the same as that of the well-known or established services provided by us. See “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We may not be able to adequately protect our intellectual property, and we may be exposed to infringement claims by third parties.”

### ***Information Technology Systems and Infrastructure***

We maintain most of our servers at the premises of Beijing Telecommunication Corporation, which is the administrator of the central hub of the ChinaNet backbone. We also maintain servers at other Internet data centers, including Beijing Mobile Communication Company Limited, Chongqing Mobile Communication Company Limited and Hangzhou Mobile Communication Company Limited. We believe that utilizing these hosting partners provides significant operating benefits, such as protecting our systems from power loss, break-ins and other potential external causes of service interruption. In addition, we back up all of our data. We believe we will be able to increase our server capacity as needed to accommodate future growth.

## **Employees**

### ***General***

Our senior management and many of our employees have had prior experience in the Internet portal or telecommunications-related industries. Our employees receive a base salary and a performance-based bonus. Our bonuses are available to all employees and the amounts of such bonuses are calculated based on the performance ranking of the employee. We have a broad-based equity incentive plan pursuant to which we grant stock options and restricted share units, or nonvested shares, from time to time to employees who have passed their initial probation period. We also offer internal training programs tailored to different job requirements to help enhance our employees’ talents and skills. We believe that these initiatives have contributed to the growth of our business.



In July 2006, we announced plans to reduce our workforce by approximately 15% as a result of the anticipated negative impact of China Mobile's announcement of its new billing measures. Such plans were completed by September 30, 2006. As of December 31, 2007, we had 804 employees, all in the PRC. The table below sets forth the number of our employees by function as of the end of the periods indicated:

|   | 2005   |            | As of December 31,<br>2006 |            | 2007   |            |
|---|--------|------------|----------------------------|------------|--------|------------|
|   | Number | % of Total | Number                     | % of Total | Number | % of Total |
| Sales, marketing and business development | 155    | 18.1%      | 276                        | 34.6%      | 212    | 26.4%      |
| Customer service                          | 85     | 9.9%       | 77                         | 9.7%       | 69     | 8.6%       |
| Product development                       | 534    | 62.5%      | 371                        | 46.5%      | 444    | 55.2%      |
| Networking operation                      | 33     | 3.9%       | 25                         | 3.1%       | 26     | 3.2%       |
| General and administrative                | 48     | 5.6%       | 49                         | 6.1%       | 53     | 6.6%       |
| Total                                     | 855    | 100.0%     | 798                        | 100.0%     | 804    | 100.0%     |

We believe that we maintain a good working relationship with our employees and we have not experienced any significant labor disputes or any difficulty in recruiting staff for our operations. Our employees are not represented through any collective bargaining agreements or by labor unions.

#### ***Employee Benefits Plan***

Our full-time employees in the PRC participate in a government-mandated multi-employer defined contribution plan pursuant to which certain pension benefits, medical care, unemployment insurance, employee housing fund and other welfare benefits are provided to employees. The PRC labor regulations require us to accrue for these benefits based on certain percentages of the employees' salaries. The total provisions for such employee benefits were \$2,268,817, \$2,583,427 and \$646,515 for the years ended December 31, 2005, 2006 and 2007, respectively. The decrease in 2007 mainly resulted from the reduction of certain welfare benefits in response to the adverse impacts on our business and financial condition of the new policies adopted by the telecommunications operators since the second half of 2006.

We have granted stock options to our employees pursuant to our KongZhong Corporation 2002 Equity Incentive Plan, or 2002 Plan, and our KongZhong Corporation 2006 Equity Incentive Plan, or 2006 Plan, as described in "Item 6 — Directors, Senior Management and Employees — Stock Options."

#### ***Properties***

Our principal executive office currently occupies approximately 6,620 square meters of office space in Beijing, China, primarily under leases that will expire in August 2008. In addition, we lease sales offices in 20 provinces throughout the PRC.

#### ***Legal Proceedings***

We and certain of our Directors, officers and shareholders were named as defendants in six related securities class action lawsuits filed in the United States District Court for the Southern District of New York. These lawsuits were brought on behalf of a putative class of shareholders who purchased or otherwise acquired our ADSs pursuant to our initial public offering between July 9, 2004 and August 17, 2004. The complaints asserted that our prospectus filed with the United States SEC was false and misleading because it failed to disclose certain adverse facts related to sanctions subsequently imposed by China Mobile on us. The complaints alleged violations of Sections 11, 12(a) and 15 of the Securities Act of 1933, as amended. The court selected the lead plaintiff in these actions, and a consolidated amended complaint was filed with the United States District Court for the Southern District of New York on April 14,

2005. On September 13, 2005, we reached an agreement in principle to settle the action. On November 9, 2005, we entered into a stipulation of settlement pursuant to which the plaintiffs agreed to dismiss with prejudice the class action claims and we agreed to pay \$3.5 million into a settlement fund for persons who purchased or sold our ADSs between July 9, 2004 and August 17, 2004. The court approved the settlement at a fairness hearing on April 14, 2006. In the first quarter of 2006, we paid the \$3.5 million settlement payment into an escrow account. We believe that we have been in compliance with securities laws and made appropriate and necessary disclosures in our prospectus dated July 9, 2004 at the time of the initial public offering. We agreed to this settlement solely to avoid the expense, distraction and uncertainty associated with continued litigation without admitting any fault, liability or wrongdoing.

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Despite our efforts to comply with the intellectual property rights of third parties, we cannot be certain that we have not, and will not, infringe on the intellectual property rights of others, which may subject us to legal proceedings and claims in the ordinary course of our business from time to time. Such legal proceedings or claims, even if not meritorious, could result in the expenditure of significant financial and managerial resources. In addition, we may also initiate litigation to protect our intellectual property rights. See “Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We may not be able to adequately protect our intellectual property, and we may be exposed to infringement claims by third parties.”

## Regulation

The telecommunications industry, including computer information and Internet access services, is highly regulated by the PRC government. Regulations issued or implemented by the State Council, the MII, and other relevant government authorities cover virtually every aspect of telecommunications network operations, including entry into the telecommunications industry, the scope of permissible business activities, interconnection and transmission line arrangements, tariff policy and foreign investment.

The MII, under the leadership of the State Council, is responsible for, among other things:

- formulating and enforcing telecommunications industry policy, standards and regulations;
- granting licenses to provide telecommunications and Internet services;
- formulating tariff and service charge policies for telecommunications and Internet services;
- supervising the operations of telecommunications and Internet service providers; and
- maintaining fair and orderly market competition among operators.

In September 2000, the PRC State Council promulgated the Telecommunications Regulations, or the Telecom Regulations. The Telecom Regulations categorize all telecommunications businesses in the PRC as either infrastructure telecommunications businesses or value-added telecommunications businesses, with WVAS classified as value-added telecommunications businesses. The Telecom Regulations also set forth extensive guidelines with respect to different aspects of telecommunications operations in the PRC.

In December 2001, in order to comply with the PRC’s commitments with respect to its entry into the WTO, the State Council promulgated the Telecom FIE Rules. The Telecom FIE Rules set forth detailed requirements with respect to capitalization, investor qualifications and application procedures in connection with the establishment of a foreign-invested telecommunications enterprise. Pursuant to the Telecom FIE Rules, the ultimate capital contribution ratio of the foreign investor(s) in a foreign-funded telecommunications enterprise that provides value-added telecommunications services shall not exceed 50%. In addition, all principal investors in such an enterprise must themselves be telecommunications operators. Pursuant to the Foreign Investment Industrial Guidance Catalogue, as of December 11, 2003, the permitted foreign investment ratio of value-added telecommunications services is no more than 50%. To comply with these PRC regulations, we conduct substantially all of our operations through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, which are wholly-owned by PRC citizens or entities and incorporated in the PRC. We do not have any equity interests in these operating companies, but instead enjoy the economic benefits of these operating companies through a series of contractual arrangements, which we and our wholly-owned subsidiaries, KongZhong Beijing and Beijing Anjian Xingye, have entered into with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR and their respective shareholders as described in “— Our Corporate Structure” and “Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions.” In the opinion of King & Wood, our PRC legal counsel, the ownership structures of,

and each of our contractual agreements with these operating companies complies with all existing PRC laws and regulations, including the Telecom FIE Rules.

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In July 2006, the MII issued the Circular on Strengthening the Administration of Foreign Investment in and Operation of Value-added Telecommunications Business. In the circular, the MII reiterated the existing regulations regarding foreign investment in telecommunications business, which require foreign investors to set up foreign-invested enterprises and obtain a business operating license for internet content provision, or ICP license, in order to conduct any value-added telecommunications business in the PRC. Under this circular, a domestic company that holds an ICP license is prohibited from leasing, transferring or selling the license to foreign investors in any form, and from providing resources, sites or facilities to foreign investors that conduct value-added telecommunications business illegally in the PRC. Furthermore, the relevant trademarks and domain names that are used in the value-added telecommunications business shall be owned by the local ICP license holder or its shareholders. This circular further requires each ICP license holder to have the necessary facilities for its approved business operations and to maintain such facilities in the regions covered by its license. In addition, all value-added telecommunications service providers are required to maintain network and information security in accordance with the standards set forth under relevant PRC regulations. Due to the lack of further necessary interpretation from the regulator, it remains unclear what impact the above circular will have on us or other PRC Internet companies that have adopted the same or similar corporate and contractual structures as ours.

In addition to the regulations promulgated by the central PRC government, some local governments have also promulgated local rules applicable to Internet or other value-added telecommunications companies operating within their respective jurisdictions. In Beijing, the Beijing Municipal Administrative Bureau of Industry and Commerce, or the Beijing AIC, has promulgated a number of Internet-related rules. In 2004, the Beijing AIC adopted the Administrative Rules on Filing Commercial Websites, which require owners of the domain names of commercial websites located within Beijing to file their website names and commercial websites with the Beijing AIC.

#### *Regulation of Internet Content Services*

Subsequent to the State Council's promulgation of the Telecom Regulations and the Internet Information Services Administrative Measures, or the Internet Information Measures, in September 2000, the MII and other regulatory authorities formulated and implemented a number of Internet-related regulations, including but not limited to the Internet Electronic Bulletin Board Service Administrative Measures, or the BBS Measures. The Internet Information Measures require that commercial Internet content providers must obtain an Internet information license from the appropriate telecommunications authorities in order to carry on any commercial Internet content operations within the PRC. Internet content operators must display their operating license numbers in a conspicuous location on their home page. Internet content operators are obliged to police their websites in order to remove categories of harmful content that are broadly defined. This obligation reiterates Internet content restrictions that have been promulgated by other ministries over the past few years. In addition, the Internet Information Measures also provide that Internet content operators which operate in sensitive and strategic sectors, including news, publishing, education, health care, medicine and medical devices, must obtain additional approvals from the relevant authorities in charge of those sectors as well. Of particular note to foreign investors, the Internet Information Measures stipulate that Internet content operators must obtain the consent of the MII prior to establishing an equity or cooperative joint venture with a foreign partner. The BBS Measures provide that any Internet content operator engaged in providing online BBS is subject to a special approval and filing process with the relevant governmental telecommunications authorities.

Certain local governments have promulgated local rules applicable to Internet companies operating within their respective jurisdictions. In Beijing, the Beijing AIC has promulgated a number of Internet-related rules. In 2004, the Beijing AIC adopted the Administrative Rules on Filing Commercial Websites, which require owners of the domain names of commercial websites located within Beijing to file their website names and commercial websites with the Beijing AIC.

Beijing AirInbox, Beijing Boya Wuji, Beijing WINT and BJXR each have a telecommunications and information services operating license for their Internet content businesses from the Beijing Telecommunications Administration Bureau. These licenses are subject to standard annual reviews.

### ***Regulation of WVAS***

Pursuant to the Telecom Regulations, a commercial operator of Internet content services must obtain an operating license. Other than this requirement, PRC legislation on wireless telecommunications is generally aimed at regulating equipment and infrastructure rather than applications and value-added service providers.

The Administrative Measures for Telecommunications Business Operating Licenses, or Telecom License Measures, were promulgated by the MII on December 26, 2001. The Telecom License Measures confirm that there are two types of telecommunications operations licenses for operators in the PRC (including foreign-invested telecommunications enterprises), namely, licenses for infrastructure services and licenses for value-added services, for which a distinction is made as to whether a license is granted for intra-provincial or nationwide activities. An appendix to the license details the permitted activities of the enterprise to which it was granted. An approved telecommunications service operator must conduct its business, for both infrastructure and value-added services types of businesses, according to the specifications recorded on its Telecom Business Operating License. The MII is the competent approval authority for foreign-invested telecommunications enterprises and for granting nationwide licenses to value-added telecommunications enterprises.

Other than a general classification of wireless information services as value-added telecommunications services by an appendix to the Telecom Regulations, as amended, there is currently no nationwide legislation that specifically addresses the provision of WVAS, such as SMS, MMS, WAP, Java™, IVR or CRBT services. At this time, it is uncertain when national legislation might be enacted to regulate this business.

Each of Beijing AirInbox and Beijing Boya Wuji has obtained a value-added telecommunications business operation permit in order to operate wireless value-added businesses in Beijing. Each of Beijing AirInbox, Beijing WINT, Beijing Chengxitong and BJXR has obtained a nationwide value-added telecommunications license from the MII in order to provide services in multiple provinces, autonomous regions and municipalities. These licenses are subject to standard annual review.

### ***Regulation of Internet Culture Activities***

On May 10, 2003, the Ministry of Culture of the PRC promulgated the Internet Culture Administration Tentative Measures, or the Internet Culture Measures, which became effective as of July 1, 2003. The Internet Culture Measures require Internet content providers that engage in Internet culture activities to obtain an Internet culture business operations license from the Ministry of Culture in accordance with the Internet Culture Measures. The term "Internet culture activities" includes, among other things, acts of online dissemination of Internet cultural products, such as audio-visual products, game products, performances of plays or programs, works of art and cartoons, and the production, reproduction, importation, sale (wholesale or retail), leasing and broadcasting of Internet cultural products.

Beijing AirInbox has obtained an Internet culture business operations license from the Ministry of Culture.



### ***Regulation of Information Security and Censorship***

PRC legislation concerning information security and censorship specifically prohibits the use of Internet infrastructure where it results in a breach of public security, the provision of socially destabilizing content or the divulgence of State secrets.

- “A breach of public security” includes a breach of national security or disclosure of state secrets; infringement on state, social or collective interests or the legal rights and interests of citizens; or illegal or criminal activities.
- “Socially destabilizing content” includes any action that incites defiance or violation of PRC laws; incites subversion of state power and the overturning of the socialist system; fabricates or distorts the truth, spreads rumors or disrupts social order; advocates cult activities; or spreads feudal superstition, involves obscenities, pornography, gambling, violence, murder, or horrific acts or instigates criminal acts.
- “State secrets” are defined as “matters that affect the security and interest of the State.” The term covers such broad areas as national defense, diplomatic affairs, policy decisions on State affairs, national economic and social development, political parties and “other State secrets that the State Secrecy Bureau has determined should be safeguarded.”

According to the aforementioned legislation, it is mandatory for Internet companies in the PRC to complete security filing procedures with the local public security bureau and for them to update their filings regularly with the local public security bureau regarding information security and censorship systems for their websites. In this regard, the Measures for the Administration of Commercial Website Filing, promulgated in October 2004 by the Beijing AIC, state that websites must comply with the following requirements:

- they must file with the Beijing AIC and obtain electronic filing marks;
- they must place the filing marks on their websites’ homepages; and
- they must register their website names with the Beijing AIC.

We have successfully filed our websites and website names with the Beijing AIC. Accordingly, we have obtained an electronic registration mark.

### ***Regulation of Advertisements***

The principle regulations governing advertisements in the PRC are the Advertising Law (1996) and the Administrative Regulations of Advertisements (1987), pursuant to which an entity conducting advertising activities as a supplementary business must obtain a permit from the local AIC and specifically mention advertising activities as a permitted business activity in such entity’s business license. The SAIC is the government agency responsible for regulating advertising activities in the PRC. The Advertising Law (1996) and the Administrative Regulations of Advertisements (1987) do not contain, and the SAIC has not promulgated, regulations specifically aimed at mobile advertising through SMS or MMS services.

As part of our non-telecommunications operator marketing activities, we have developed integrated marketing campaigns with traditional media companies and multinational corporations through certain cross-selling efforts with these companies. Beijing AirInbox has applied to the Beijing AIC to amend its business license to specify that the mobile advertising business is a permitted business activity and Beijing AIC has informed Beijing AirInbox that this is not necessary because Beijing AirInbox’s business license already permits it to undertake the mobile advertising activities that it presently conducts. We cannot assure you that the SAIC or Beijing AIC will not require Beijing

AirInbox to obtain an advertising permit from the Beijing AIC and specifically mention advertising activities as a permitted business in its business license in the future. In such an event, failure to comply could result in penalties including being banned from engaging in online advertising activities, confiscation of illegal earnings and fines.

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### ***Regulation of News Dissemination***

On November 17, 2000, the Internet News Measures were promulgated by the State Council News Office and the MII. These measures stipulate that general websites established by non-news organizations may publish news released by certain official news agencies if such websites satisfy the requirements set forth in Article 9 of the measures and have acquired the requisite approval, but may not publish news items produced by themselves or news sources from elsewhere. All the news that we publish and disseminate originates from official news agencies approved by the PRC government.

On September 25, 2005, the State Council News Office and the MII jointly promulgated the Administrative Regulations for Internet News Information Services, or Internet News Information Services Regulations. According to the Internet News Information Services Regulations, the term “news information” means current affairs and political types of news information, including reports or comments on politics, economy, military affairs, diplomacy and other social and public affairs, as well as reports or comments related to unexpected social events, and the term “internet news information services” includes publication of news information, provision of current affairs and political types of electronic messaging services and release of current affairs and political types of communication information to the public through the internet. The Internet News Information Services Regulations specify that internet news information service providers established by non-news organizations must apply for approval from the State Council News Office, through its provincial offices, to be allowed to engage in providing Internet news information service in relation to the news information released by official news agencies. Such Internet news information providers shall also enter into cooperation agreements with those official news agencies pursuant to which the general websites will publish news information provided by the official news agencies, and such cooperation agreements shall be submitted to the local provincial offices of the State Council News Office for record. Beijing AirInbox has submitted an application for a license pursuant to the Internet News Information Services Regulations and is awaiting a reply.

### ***Regulation of Online Publications***

The General Administration of Press and Publication, or GAPP, is the government agency responsible for regulating publishing activities in the PRC. On June 27, 2002, the MII and GAPP jointly promulgated the Tentative Internet Publishing Administrative Measures, or the Internet Publishing Measures, which took effect on August 1, 2002. The Internet Publishing Measures require Internet publishers to secure approval from GAPP. The term “Internet publishing” is defined as an act of online dissemination whereby Internet information service providers select, edit and process works created by themselves or others (including content from books, newspapers, periodicals, audio and video products, electronic publications, and other sources that have already been formally published or works that have been made public in other media) and subsequently post the same on the Internet or transmit the same to users via the Internet for browsing, using or downloading by the public.

GAPP and the MII have not specified whether the aforementioned approval in the Internet Publishing Measures is applicable to dissemination of works through SMS, MMS, WAP, Java™, IVR, CRBT or other wireless technologies. If, in the future, GAPP and the MII clarify that the Internet Publishing Measures are applicable to wireless value-added telecommunications services operators or issue new regulations or rules regulating wireless publishing, we may need to apply for a license or permit from governmental agencies in charge of publishing. We cannot assure you that such application would be approved by the relevant governmental agencies.

### ***Regulation of Internet-Based Audio-Video Programming Services***

On October 20, 2007, the SARFT and the MII jointly promulgated the Internet-based Audio-video Regulations, which became effective as of January 31, 2008. The Internet-based Audio-video Regulations are applicable to the public dissemination of Internet-based, including wireless Internet-based, audio-video programming services within the territory of the PRC. Activities covered by the Internet-based Audio-video Regulations include producing, compiling, integrating and public dissemination over the Internet of audio or video programs, as well as aiding others to upload and disseminate such programs.

Providers of Internet-based Audio-video programming services are required to obtain the Internet-based Audio-video License or complete registration procedures as required in the Internet-based Audio-video Regulations.

Pursuant to the Internet-based audio-video Regulations, such provider must:

- be a limited liability company that is either wholly-owned or majority-controlled by the state, without any violation of law or regulation within three years before the application date;
- have measures that ensure the safe dissemination of audio-video programs and protect against security breaches;
- have audio-video programming resources that are appropriate for their businesses and in compliance with laws and regulations;
  - possess technical competence, network resources and lawful funds that are appropriate for their businesses;
- retain professionals who are appropriate for their businesses, and its major investors and operators did not violate any law or regulation within three years before the application date;
  - have network technical designs that comply with laws and regulations and industry standards and guidance;
- be in compliance with plans, layouts and business guidelines issued by the departments in charge of radio, film and television operations under the State Council of the PRC; and
  - be in compliance with laws and administrative regulations.

Pursuant to explanations of the Internet-based Audio-video Regulations provided by the responsible persons at the SARFT and the MII in a press conference, providers who engaged in Internet-based audio-video programming services before the promulgation of the Internet-based Audio-video Regulations and who have not violated any other laws or regulations shall be eligible to register their business and continue their operations. However, given the short history of the Internet-based Audio-video Regulations and the lack of interpretations and precedents, we cannot assure you that we will be qualified to apply for the Internet-based Audio-video License, or complete the required registration and we can not assure you that we will be granted the Internet-based Audio-video License.

### ***Regulation of Foreign Exchange Control***

The principal regulations governing foreign exchange in the PRC are the Foreign Exchange Control Regulations (1996) and the Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, or the Exchange Regulations (1996). Under the Exchange Regulations, the Renminbi is freely convertible into foreign exchange for current account items, including the distribution of dividends. Conversion of Renminbi for capital account items, such as direct investment, loans, security investment and repatriation of investment, however, is still subject to the approval of SAFE.





Under the Exchange Regulations, foreign-invested enterprises are required to open and maintain separate foreign exchange accounts for capital account items (but not for other items). In addition, foreign-invested enterprises may buy, sell or remit foreign currencies only at those banks authorized to conduct foreign exchange business after providing valid commercial documents and, in the case of capital account item transactions, obtaining approval from SAFE.

Capital investments by foreign-invested enterprises outside of the PRC (excluding Hong Kong, Macau and Taiwan) also are subject to limitations, which include approvals by the Ministry of Commerce, SAFE and the State Reform and Development Commission.

In October 2005, SAFE issued the Notice on Issues Relating to the Administration of Foreign Exchange in Fund-raising and Return Investment Activities of Domestic Residents Conducted via Offshore Special Purpose Companies, or Notice 75, which took effect on November 1, 2005. Notice 75 supersedes prior SAFE regulations promulgated in January and April of 2005. In May 2007, SAFE issued the Notice of the State Administration of Foreign Exchange on Operating Procedures Concerning Notice on Issues Relating to the Administration of Foreign Exchange in Fund-raising and Return Investment Activities of Domestic Residents Conducted via Offshore Special Purpose Companies, or Notice 106. Notices 75 and 106 require PRC residents to register with the relevant local SAFE branch in connection with their establishment or control of an offshore entity established for the purpose of overseas equity financing involving onshore assets or equity interests held by them and direct investment through such an offshore entity in the PRC. The term "PRC residents," as used in Notice 75, includes not only PRC citizens but also other persons who habitually reside in the PRC for economic benefit. Such PRC residents are required to register with the relevant SAFE branch before establishing or taking control of such an offshore entity and complete amended registrations with the relevant SAFE branch upon (i) injection of equity interests or assets of an onshore enterprise into the offshore entity, (ii) subsequent overseas equity financing by such offshore entity, or (iii) any material change in the shareholding or capital of the offshore entity, such as changes in share capital, share transfers and long-term equity or debt investments, and providing security. The PRC residents who have already incorporated or gained control of offshore entities that had completed onshore investments in the PRC before Notice 75 took effect must register with the relevant local SAFE branch on or before March 31, 2006. In addition, such PRC residents are required to repatriate into the PRC all of their dividend profits or capital gains from their shareholdings in the offshore entity within 180 days of their receipt of such profits or gains.

The registration and amendment procedures set forth by Notices 75 and 106 are prerequisites for other approval and registration procedures necessary for capital inflow from the offshore entity, such as inbound investment or shareholders loans, or capital outflow to the offshore entity, such as the payment of profits or dividends, liquidating distributions, equity sale proceeds or the return of funds upon a capital reduction.

A number of terms and provisions in Notices 75 and 106 remain unclear. Because of uncertainty over how Notices 75 and 106 will be interpreted and implemented, we cannot predict how they will affect our business operations or future strategies. For example, our present and prospective PRC subsidiaries' ability to conduct foreign exchange activities, such as remitting dividends and foreign currency-denominated borrowings, may be subject to compliance with requirements of Notices 75 and 106 by our PRC resident shareholders. Despite our efforts to fully comply with the SAFE regulations, we cannot assure you that we will obtain, or receive waivers from, any necessary approvals or not be found in violation of the SAFE regulations or any other related foreign exchange regulations. In particular, we cannot assure you that we will be able to cause all our present or prospective PRC resident shareholders to comply with all SAFE regulations. A failure by our PRC resident shareholders to comply with Notices 75 and 106 or our inability to secure required approvals or registrations may subject us to fines or legal sanctions, limit our subsidiaries' ability to make distributions or pay dividends, restrict our overseas or cross-border investment activities or affect our ownership structure, any of which could affect our business and prospects.



#### **Item 4A. Unresolved Staff Comments**

Not applicable.

#### **Item 5. Operating and Financial Review and Prospects**

The following discussion and analysis should be read in conjunction with our audited consolidated financial statements and the related notes thereto included elsewhere in this annual report. Our audited consolidated financial statements have been prepared in accordance with U.S. GAAP. Actual results could differ materially from those projected in the forward-looking statements. In evaluating our business, you should carefully consider the information provided in “Item 3 — Key Information — Risk Factors.”

##### **Overview**

We are one of the leading providers of WVAS to mobile phone users and a wireless media company providing news, content, community and mobile advertising services through our wireless Internet sites in the PRC. We provide interactive entertainment, media and community services through multiple technology platforms to mobile phone users. We offer a range of data and voice services through 2G technology platforms, including SMS, IVR and CRBT. We also provide a range of our services through 2.5G technology platforms, including WAP, MMS and Java™, which offer higher quality graphics, richer content and interactivity compared to 2G wireless services.

In addition, we maintain the wireless Internet sites Kong.net, which we launched in 2004, Ko.cn, which we launched in 2007, and cn.NBA.com, which we launched in 2007 with the NBA and have operated for the NBA. Through our wireless Internet sites, we offer news, community, games and other interactive media and entertainment services to our customers free of charge. Our mobile advertising product offerings primarily consist of text-link, banner and button advertisements that appear on the pages of Kong.net, Ko.cn and cn.NBA.com. The China Internet Network Information Center’s “2007 China Wireless Internet Report” ranked Kong.net as one of the top ten most-frequently-visited Internet sites.

We were incorporated under the laws of the Cayman Islands on May 6, 2002. Our gross revenues for the year ended December 31, 2007 were \$74.0 million, whereas our gross revenues for the year ended December 31, 2006 were \$106.8 million. Our net income for the year ended December 31, 2007 was \$2.8 million, as compared to \$24.7 million for the year ended December 31, 2006.

We have devoted significant resources to product development in order to analyze consumer demands and to expand the range of our service offerings to attract new customers and increase usage among our existing customers. Although we reduced the size of our product development team in 2006 in response to a decline in our revenues following China Mobile’s change in customer billing policies, we expanded our product development team in 2007. In addition, we have endeavored to increase our product development efficiency by coordinating it more closely with sales and marketing. In this way, our product developers can align their efforts more closely with market trends.

We have also committed significant resources since our founding to building our sales and marketing team, which we believe has been crucial in promoting our brand and placing our services in the hands of users by building our relationships with telecommunications operators and distribution channels. Our sales and marketing team consisted of 155 persons in 26 provinces as of December 31, 2005, and, driven by our acquisition of Sharp Edge, increased to 276 persons in 27 provinces as of December 31, 2006. In 2007, we focused on enhancing the efficiency and productivity of our sales and marketing team by recruiting more experienced staff, while reducing the headcount to 212 persons in 27 provinces as of December 31, 2007.

We have a limited operating history on which to base an evaluation of our business and prospects. Our prospects should be considered in light of the risks, uncertainties, expenses and difficulties frequently encountered by companies in the early stages of their development, particularly in new and rapidly evolving markets such as the WVAS, wireless Internet and mobile advertising markets.

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The major factors affecting our results of operations and financial condition include:

- growth of the WVAS, wireless Internet and mobile advertising markets in the PRC;
- change in the number, scope and terms of our cooperation arrangements with the telecommunications operators, content providers, mobile handset manufacturers, mobile handset distributors and other key players in the PRC's mobile telecommunications industry;
- changes in government or telecommunications operator regulatory policies;
- development of competing services from China Mobile, other PRC telecommunications operators and other enterprises in the PRC wireless value-added service market, wireless Internet market and mobile advertising market;
- technological advancement of the mobile telecommunications market, including the adoption of 2.5G and subsequent standards of mobile handsets and networks, in the PRC;
- attractiveness and variety of our services;
- our product development efforts to capitalize on market opportunities; and
- effectiveness of our marketing and promotional activities.

In order to reduce the risk that our results of operations and financial conditions will be overly dependent upon, and disproportionately impacted by, any particular service offering, technology platform or telecommunications operator, we have sought to broaden the range of our services, expand our distribution channels, cultivate new relationships with telecommunications operators, and develop our wireless Internet sites, Kong.net and Ko.cn, which are less dependent on the telecommunications operators. Meanwhile, we are also building our relationships with China Unicom, China Telecom and China Netcom in order to broaden the base of our operations.

In May 2008, the PRC government announced its policy initiative to restructure the PRC telecommunications industry. We cannot predict at this point the precise impact such policy initiative may have on our business and prospects, particularly our relationship with China Mobile and other PRC telecommunications operators. While we are currently assessing the impact that this policy initiative and the related transactions may have on us, potential changes in the telecommunications industry in the PRC could impact our relationship with telecommunications operators and thus have a material adverse effect on our business and results of operations. See "Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — We depend on China Mobile and other PRC telecommunications operators for the majority of our revenues, and any loss or deterioration of our relationship with these telecommunications operators may result in severe disruptions to our business operations and the loss of the majority of our revenues."

Prior to 2007, we operated in one segment. As our wireless Internet business grows, it has required separate management in respect of decision making, allocation of resources and assessment of performance. As a result, we started to have two reportable segments in 2007, the WVAS and WIS. The segment reporting for 2006 has been restated. We did not restate the segment reporting for 2005 because we believe revenues and cost of revenues attributable to WIS were negligible and segment financial information is not significantly meaningful for 2005.

## Revenues

We derive revenues from providing WVAS to mobile phone users, the majority of whom are customers of China Mobile and its provincial subsidiaries. We also derive mobile advertising revenues from Kong.net, Ko.cn and cn.NBA.com. Our mobile advertising revenues increased to \$0.9 million in 2007 from \$0.2 million in 2006, driven by our efforts in enhancing our wireless Internet sites. We expect mobile advertising revenues to continue to increase in 2008 as a result of our ongoing efforts.

The following table sets forth the historical consolidated revenues attributable to services derived from the WVAS and WIS segments in terms of amount and as a percentage of our total gross revenue for the periods indicated:

|       | For the year ended December 31, |  |              |                        |             |                        |
|-------|---------------------------------|--|--------------|------------------------|-------------|------------------------|
|       | 2005                            |  | 2006         |                        | 2007        |                        |
|       | Amount                          | Percentage of revenues<br>(in thousands of US dollars, except percentages) | Amount       | Percentage of revenues | Amount      | Percentage of revenues |
| WVAS  | 77,752.8                        | 100.0%   | 106,480.2    | 99.7%                  | 73,014.7    | 98.6%                  |
| WIS   | —                               | —  | 289.0        | 0.3%                   | 1,002.2     | 1.4%                   |
| Total | \$ 77,752.8                     | 100.0%   | \$ 106,769.2 | 100.0%                 | \$ 74,016.9 | 100.0%                 |

The following table sets forth the historical consolidated revenues attributable to services derived from each of our 2.5G and 2G technology platforms in terms of amount and as a percentage of our total gross revenues for the periods indicated:

|                      | For the year ended December 31, |  |              |                        |             |                        |
|----------------------|---------------------------------|--|--------------|------------------------|-------------|------------------------|
|                      | 2005                            |  | 2006         |                        | 2007        |                        |
|                      | Amount                          | Percentage of revenues<br>(in thousands of US dollars, except percentages) | Amount       | Percentage of revenues | Amount      | Percentage of revenues |
| <b>2.5G services</b> |                                 |  |              |                        |             |                        |
| WAP                  | 38,207.5                        | 49.1%  | 26,154.2     | 24.5%                  | 10,554.2    | 14.3%                  |
| MMS                  | 15,069.8                        | 19.4%  | 23,134.7     | 21.7%                  | 13,253.0    | 17.9%                  |
| Java™                | 3,041.0                         | 3.9%   | 2,506.0      | 2.3%                   | 2,835.9     | 3.8%                   |
| Total                | \$ 56,318.3                     | 72.4%  | \$ 51,794.9  | 48.5%                  | \$ 26,643.1 | 36.0%                  |
| <b>2G services</b>   |                                 |  |              |                        |             |                        |
| SMS                  | 14,870.5                        | 19.1%  | 43,308.8     | 40.6%                  | 31,339.9    | 42.3%                  |
| IVR                  | 5,235.9                         | 6.8%   | 6,443.5      | 6.0%                   | 10,047.9    | 13.6%                  |
| CRBT and others      | 1,328.1                         | 1.7%   | 4,933.0      | 4.6%                   | 4,983.8     | 6.7%                   |
| Total                | 21,434.5                        | 27.6%  | 54,685.3     | 51.2%                  | 46,371.6    | 62.6%                  |
| Total WVAS revenues  | \$ 77,752.8                     | 100.0%   | \$ 106,480.2 | 99.7%                  | \$ 73,014.7 | 98.6%                  |

### WVAS Revenues

Prior to 2004, we generated all of our revenues from fees paid by mobile phone users who use our services through China Mobile's network. Starting from 2004, we began to cooperate with China Unicom, China Netcom and China Telecom and receive revenues from services provided on their networks. In January 2006, we acquired Sharp Edge, which derived most of its revenues from China Unicom, China Netcom and China Telecom. The revenues we derived from China Unicom, China Netcom and China Telecom amounted to 25% and 24% of our total revenues during each of the years ended December 31, 2007 and December 31, 2006, respectively, compared to 5% of our total revenues

during the year ended December 31, 2005. Some of our contracts are with the telecommunications operator parent companies and are nationwide, while other contracts are with the respective operators' provincial subsidiaries. Users in the coastal provinces of the PRC constitute the most significant portion of our customer base. As a result, we allocate additional resources to these provinces, including maintaining sales offices in most of these provinces.

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We recognize revenues derived from our services before deducting the service fees and the net transmission charges that we pay to the telecommunications operators. Fees for our services are charged on either a single-transaction or monthly subscription basis and vary according to the type of services delivered. For a description of our fees and arrangements with the telecommunications operators, see “Item 4 — Information on the Company — Our Business — Strategic Relationships — Telecommunications Operators.” We recognize all revenues in the period in which the services are performed. For a description of our revenue recognition policy, see “— Critical Accounting Policies.”

As telecommunications operators do not provide us with a detailed revenue breakdown on a service-by-service basis, we depend on our internal data management system to monitor revenues derived from each of our services. We make our business decisions including research and development of new services and reallocation of resources to popular services based on our internal data, taking into account other factors including strategic considerations.

Since the second half of 2004, China Mobile and its provincial subsidiaries have been gradually implementing a series of policies designed to improve customer service and satisfaction. These policies include:

- not recognizing revenues to us and other service providers for MMS messages that cannot be delivered because of network or handset problems,
- canceling monthly subscriptions of customers who have not accessed their wireless value-added service subscriptions for a certain period of time,
- implementing more complicated procedures for customers to confirm new subscriptions to certain WVAS, and
- removing from subscriber lists those customers who fail to pay China Mobile or the provincial subsidiaries, or who cannot be billed because they use pre-paid telecommunications service cards.

On July 6, 2006, China Mobile announced a series of additional measures with respect to the billing of customers of WVAS on its network, with focus on customers’ monthly subscriptions to WVAS. Among the measures announced by China Mobile, those which have had a significant impact on our results of operations and financial condition are summarized as follows:

- beginning July 10, 2006, for any new monthly subscriptions to WVAS, China Mobile sends customers two reminder notices prior to charging monthly subscription fees in the customers’ monthly mobile phone bills, and customers must confirm twice, once in response to each reminder, that they wish to subscribe to those services on a monthly basis. Previously, China Mobile sent one reminder notice immediately after a monthly subscription order was placed, and customers needed to confirm only once;
- customers enjoy a free trial period of 11 to 41 days, depending on the day of the month on which they place their monthly subscriptions. Previously, customers enjoyed a free trial period of three to 11 days; and
- China Mobile cancels WAP monthly subscriptions that have not been active for more than four months.



During the fourth quarter of 2006, other PRC telecommunications operators also began implementing new policies requiring double confirmation of monthly subscriptions. In May 2007, China Mobile started to send to its customers' handsets notices of transmission fees to be incurred by using GPRS when those customers launched their browsers, which discouraged some customers from purchasing our WAP products or visiting our wireless Internet sites Kong.net and Ko.cn.

As a result of these new measures, monthly subscriptions no longer account for the majority of our WVAS revenues. Also mainly because of these new measures, our WVAS revenues in the third quarter of 2006 decreased 16.7% from the second quarter of 2006, our WVAS revenues in the fourth quarter of 2006 decreased 5.8% from the third quarter of 2006, our WVAS revenues in the first quarter of 2007 decreased 15.1% from the fourth quarter of 2006 and our WVAS revenues in the second quarter of 2007 decreased 16.4% from the first quarter of 2007.

As a result of our ongoing efforts in developing and promoting our 2G services, our WVAS revenues in the third quarter of 2007 remained steady as compared to the second quarter of 2007, and our WVAS revenues in the fourth quarter of 2007 increased 15.7% from the third quarter of 2007.

We cannot assure you that China Mobile or other PRC telecommunications operators will not introduce additional requirements with respect to the procedures for ordering monthly subscriptions or single-transaction downloads of our WVAS, notifications to customers, the billing of customers or other consumer-protection measures, or adopt other policies that may require significant changes in the way we promote and sell our WVAS and do business, any of which new requirements or policies could have a material adverse effect on our financial condition and results of operations. See "Item 3 — Key Information — Risk Factors — Risks Relating to Our Business — Significant changes in the policies or guidelines of China Mobile or other PRC telecommunications operators with respect to services provided by us may result in lower revenues or additional costs for us and materially adversely affect our financial condition or results of operations."

### ***WIS Revenues***

WIS revenues include mainly mobile advertising revenues, which are generated from advertisements placed on Kong.net, Ko.cn and cn.NBA.com. As a result of our efforts in developing wireless Internet sites, our mobile advertising revenues increased to \$0.9 million in 2007 from \$0.2 million in 2006. We expect our mobile advertising revenues to continue to increase in 2008.

### **Cost of Revenues**

Our cost of revenues includes WVAS cost of revenues and WIS cost of revenue.

### ***WVAS Cost of Revenues***

Our WVAS cost of revenues includes the following:

- Service fees payable by us to the telecommunications operators. In the case of China Mobile and its subsidiaries, service fees are generally 15% of the gross revenues with an additional 15% when the China Mobile operator provides customer services for us or an additional 35% when the China Mobile operator provides a package of customer services, marketing and promotional services for us. In the case of China Unicom, China Telecom and China Netcom, service fees are in the range of 15%-52%, varying according to the service platform;

- Net transmission charges payable by us to the telecommunications operators, calculated as the number of messages we send to customers in any given month, minus the number of messages we receive from customers regarding our services in that month, multiplied by a per-message transmission fee;
- Payments to content providers for the use of their content, and to mobile handset manufacturers and other industry partners with whom we have cooperation arrangements, in the form of a fixed fee or a percentage of our aggregate net cash received from the telecommunications operators with respect to services provided through the cooperation arrangements; and
- Bandwidth leasing charges and depreciation and facility costs relating to equipment used to provide WVAS.

Our total WVAS cost of revenues for the years ended December 31, 2007, 2006 and 2005 was \$35.8 million, \$47.1 million and \$31.3 million, respectively. As a percentage of our WVAS revenues, our WVAS cost of revenues for the years ended December 31, 2007, 2006 and 2005 was 49.1%, 44.3% and 40.3%, respectively. During the year ended December 31, 2007, as a percentage of our WVAS cost of revenue, service fees to telecommunications operators represented 22.9%, payments to handset manufacturers represented 10.2%, net transmission charges to telecommunications operators represented 3.8%, payments to content providers represented 6.0% and bandwidth leasing charges, depreciation and facility costs represented 6.2%.

Our WVAS cost of revenues decreased in 2007 as a result of a decrease in the volume of our services and the related revenues. As our revenues decreased, the amount that we paid to the telecommunications operators in service fees and net transmission charges also decreased. The service fees that we paid to other business partners, including mobile handset manufacturers, also decreased as a result of the decrease in our revenues, while the percentage of our net revenues we paid to such business partners as the service fees increased. As part of our business strategy, we intend to pursue more cooperation arrangements with business partners such as handset manufacturers because such arrangements make it easier for customers to access our products and services and are a cost-effective way to increase our market share as compared to traditional advertising. However, because the percentage of our net revenues we pay to such business partners as service fees have increased and are expected to continue to increase, this strategy may result in a decrease in our gross profit margin.

### ***WIS Cost of Revenues***

Our WIS cost of revenues includes mainly depreciation, facility maintenance and commissions paid to the advertising sales team for generating mobile advertising revenues. Total WIS cost of revenues for the years ended December 31, 2007 and December 31, 2006 was \$0.7 million and \$0.5 million, respectively. The increase mainly resulted from an increase in our WIS business and related revenues.

### **Operating Expenses**

Our operating expenses include product development, sales and marketing, and general and administrative expenses.

The following table sets forth the historical consolidated operating expenses data in terms of amount and as a percentage of our gross revenues for the periods indicated:

|  | For the year ended December 31,                  |                        |                    |                        |                    |                        |
|--|--|------------------------|--------------------|------------------------|--------------------|------------------------|
|  | 2005   |                        | 2006               |                        | 2007               |                        |
|  | Amount   | Percentage of revenues | Amount             | Percentage of revenues | Amount             | Percentage of revenues |
|  | (in thousands of US dollars, except percentages) |                        |                    |                        |                    |                        |
| Product development                                | \$ 8,530.8                                       | 11.0%                  | \$ 12,026.2        | 11.3%                  | \$ 12,535.2        | 16.9%                  |
| Sales and marketing                                | 5,389.8  | 6.9%                   | 16,755.2           | 15.7%                  | 18,094.2           | 24.4%                  |
| General and administrative                         | 7,607.0  | 9.8%                   | 9,105.2            | 8.5%                   | 7,221.0            | 9.8%                   |
| Class action lawsuit settlement and legal expenses | 4,843.4  | 6.2%                   | —                  | —                      | —                  | —                      |
| <b>Total</b>                                       | <b>\$ 26,371.0</b>                               | <b>33.9%</b>           | <b>\$ 37,886.6</b> | <b>35.5%</b>           | <b>\$ 37,850.4</b> | <b>51.1%</b>           |

### ***Product Development Expenses***

Our product development expenses consist primarily of compensation and benefits for our product development team. We expect our product development expenses to continue to increase in absolute terms in 2008.

*WVAS Product development expenses.* Our WVAS product development team focuses on developing and improving our WVAS and adapting them for the next generation of technology platforms. Our WVAS product development expenses for the years ended December 31, 2007, 2006 and 2005 were \$8.6 million, \$8.6 million and \$8.5 million, respectively. We expect our WVAS product development expenses to continue to be stable in absolute terms in 2008.

*WIS Product development expenses.* Our WIS product development team focuses on developing our wireless Internet sites, including improving our wireless Internet search capability. Our WIS product development expenses have increased to \$4.0 million for the year ended December 31, 2007 from \$3.5 million for the year ended December 31, 2006, primarily due to the increase in the size of our WIS product development team. We expect our WIS product development expenses to continue to increase in 2008 as we expect our WIS product development team to continue to grow.

### ***Sales and Marketing Expenses***

Our sales and marketing expenses consist primarily of advertising, sales and marketing expenses, including expenses associated with sponsoring promotional events and compensation and benefits for our sales, marketing and customer service teams. We expect our sales and marketing expenses to stabilize in 2008.

*WVAS Sales and Marketing Expenses.* Our WVAS sales and marketing expenses for the years ended December 31, 2007, 2006 and 2005 were \$11.5 million, \$12.6 million and \$5.4 million, respectively. As a percentage of our WVAS revenues, our WVAS sales and marketing expenses for the years ended December 31, 2007, 2006 and 2005 were 15.7%, 11.9% and 6.9%, respectively. In 2006, our WVAS sales and marketing expenses increased significantly as a result of the increase in the size of our sales and marketing team and in the amount of compensation and benefits paid to the team, as well as expanded marketing efforts to promote our WAP services. In 2007, our WVAS sales and marketing expenses decreased, mainly as a result of a decrease in the size of the sales and marketing team. We expect our WVAS sales and marketing expenses to stabilize in 2008.

*WIS Sales and Marketing Expenses.* Our WIS sales and marketing expenses for the years ended December 31, 2007 and December 31, 2006 were \$6.6 million and \$4.1 million, respectively. In 2006 and 2007, our WIS sales and marketing expenses are mainly attributable to the advertising campaigns we launched to promote the KongZhong brand and our wireless Internet sites. We expect our WIS sales and marketing expenses to stabilize in 2008.

***General and Administrative Expense***

Our general and administrative expenses consist primarily of business taxes, compensation and benefits for general management, finance and administrative personnel, professional fees and other office expenses. Our WVAS general and administrative expenses for the years ended December 31, 2007, 2006 and 2005 were \$7.2 million, \$9.0 million and \$7.6 million, respectively. Our WIS general and administrative expenses for the years ended December 31, 2007 and 2006 were both \$0.1 million.

Our WVAS general and administrative expenses increased in 2006 mainly due to the growth of our general management, finance and administrative team and higher professional service expenses related to meeting the requirements of Section 404 of the Sarbanes-Oxley Act. Our WVAS general and administrative expenses decreased in 2007 primarily due to our cost-controlling efforts and a decrease in business tax as a result of a decrease in our revenues. We expect our general and administrative expenses to increase if our business grows in future periods because higher revenues will incur higher business taxes.

### **Critical Accounting Policies**

The methods, estimates and judgments we use in applying our accounting policies have a significant impact on the results we report in our financial statements. Some of our accounting policies require us to make difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. Below we have summarized our accounting policies that we believe are both important to the portrayal of our financial results and involve the need to make estimates about the effect of matters that are inherently uncertain. We also have other policies that we consider to be key accounting policies. However, these policies do not meet the definition of critical accounting estimates because they do not generally require us to make estimates or judgments that are difficult or subjective.

### ***Revenue Recognition***

Our revenues are primarily derived from providing wireless interactive entertainment, media and community value-added services to customers of the PRC telecommunications operators. The fees for such services are determined by us in consultation with the telecommunications operators, are charged on a single-transaction basis or on a monthly subscription basis and vary according to the type of services delivered.

We deliver WVAS to users through the telecommunications operators' networks and we rely upon the telecommunications operators to provide us with billing and collection services. We record revenues based on monthly statements from the telecommunications operators confirming the value of our services that they billed to users in the month. China Mobile and its provincial subsidiaries usually send such statements within 30 days after the end of each month.

The billing and collection cycles of China Unicom, China Telecom, China Netcom and their respective subsidiaries are generally somewhat longer than those of China Mobile. During 2006, we generally received statements from China Unicom within 40 days after the end of each month, and from China Telecom and China Netcom within 70 days after the end of each month. Beginning with the statement for April 2007, it has taken China Unicom about 105 days as compared to 40 days it had previously taken to send us a statement after the end of each month. We cannot assure you that the length of the billing cycle will not increase further in the future.

It is our practice to release our unaudited quarterly financial statements to the market. Due to our past experience with the timing of receipt of the monthly statements from the operators, we expect that we may need to rely on our own internal estimates for the portion of our reported revenues and cost of revenues for which we will not have received monthly statements. In such an instance, our internal estimates would be based on our own internal data of expected revenues and related fees from services provided. As a result of reliance on our internal estimates, we may overstate or understate our revenues and cost of revenues for the relevant reporting period. Our internal estimates of revenues and cost of revenues for any period are subsequently adjusted in our financial reports when we actually receive the monthly statements for such period.

In 2007, estimated revenues generally accounted for less than 5% of our reported quarterly revenues and less than 1% of our reported annual revenues. However, due to the expected lengthening of the China Unicom billing cycle, estimated revenues may account for a larger proportion of our reported revenues during 2008. Our estimates are based on:

our internal data management system,

our past experience, and

our verbal communications with the telecommunications operators.

We internally tabulate the value of a wireless value-added service that we have provided based in part on delivery confirmations sent to us by the networks of the PRC telecommunications operators with respect to each delivery of our services to a user within 72 hours of delivery. We record these confirmations in our internal data management system. There has historically been a discrepancy between the value that we estimate and the value that we are entitled to receive based on the monthly statements provided by the telecommunications operators. This discrepancy varies across different technology platforms and arises for various reasons:

*Late notification of delinquent customers.* The telecommunications operators may from time to time classify certain customers as delinquent customers for non-payment of services. The telecommunications operators request all service providers to cease delivering services to customers once they are classified as delinquent. However, time lags often exist between when a customer is classified as delinquent and when we receive such information from the telecommunications operators. As a result, we occasionally provide services to these delinquent customers for which the telecommunications operators will not make payments to us.

*Customer database out of synchronization.* Customers may cancel their subscriptions through the telecommunications operators. Although we synchronize our and the telecommunications operators' databases of customer information on an ongoing basis, our databases are not always completely in synchronization with those of the telecommunications operators. As a result, until our databases are synchronized with those of the telecommunications operators, we could provide services to customers who have cancelled their subscriptions, for which we are not entitled to receive revenues.

*Duplicate billing.* China Mobile typically generates system identification numbers to identify customers who use our WAP services, rather than directing the real phone numbers to us. Occasionally the platform operators inadvertently generate multiple identification numbers for one mobile number. In such case, the multiple bills for the multiple identification numbers have to be eliminated from the monthly statement the telecommunications operators provide to us.

*Delivery failure.* When telecommunications operators send us delivery confirmations within 72 hours of our delivery of value-added services, the confirmations will indicate three possible outcomes: success, failure, or unknown. Our internal system recognizes successful confirmations as services provided. As a result, there exist discrepancies between our records and the monthly statement provided by the telecommunications operators for confirmations marked as "unknown" where our services were successfully delivered or where the confirmation was incorrect.

*Unbillable users.* In 2005, certain provincial subsidiaries of China Mobile began to offer 2.5G services to customers who receive mobile telephone services on a pre-paid basis. Such customers may subscribe to our services or download our products, and our internal databases do not distinguish between these and other customers. However, the telecommunications operators do not yet have any means to bill these pre-paying customers for the WVAS that they receive. As a result, the telecommunications operators' monthly statements do not include fees for such users.



As the internal estimates may not be entirely consistent with the actual revenues confirmed by the monthly statements that we eventually receive, we would multiply our internal tabulation of expected revenues from telecommunications operators from whom we have not received monthly statements by a realization factor applicable to the relevant telecommunications operator and service and determined according to the average discrepancy over the previous 12 months between our internal tabulations of expected revenues and the actual revenues based on the monthly statements. In addition, our employees verbally communicate with the telecommunications operators' billing personnel regarding the estimated revenues for the period in question. We may or may not get additional comfort from such verbal communications. We endeavored to reduce the discrepancy between our revenue estimates and the revenues calculated by telecommunications operators and their subsidiaries. We cannot assure you that our efforts will be successful.

In 2007, the average time from our receipt of statements from the telecommunication operators until they paid us the amounts due under such statements was 65 days. We cannot assure you that our period to collect accounts receivables will not increase in the future.

We evaluate our cooperation arrangements with the telecommunications operators to determine whether to recognize our revenues on a gross basis or net of the service fees and net transmission charges paid to the telecommunications operators. Our determination is based upon an assessment of whether we act as a principal or agent when providing our services. We have concluded that we act as a principal in the arrangement. Factors that support our conclusion include:

- we are able to establish prices within ranges prescribed by the telecommunications operators;
- we determine the service specifications of the services we will be rendering; and
- we are able to control the selection of our content suppliers.

Although the telecommunications operators must approve the prices of our services in advance, we have been able to adjust our prices from time to time to reflect or react to changes in the market. In addition, the telecommunications operators usually will not pay us if customers do not receive the services or cannot be billed due to transmission and billing failures. As a result of these telecommunications operator policies, we bear a portion of the delivery and billing risks for our portion of the revenues generated with respect to our services. Based on these factors, we believe that recognizing revenues on a gross basis is appropriate.

WIS are delivered through our wireless Internet portals such as Kong.net. As long as the collection of fees appear probable, we recognize advertising revenues associated with those sites on a *pro rata* basis over the period during which advertisements are displayed on the sites.

### ***Stock-based Compensation Expense***

Our stock-based employee compensation plans are described in more detail under "Item 6 — Directors, Senior Management and Employees — Stock Options." We grant stock options and restricted share units to our employees and we record a compensation charge on a *pro rata* basis over the vesting periods of the related options and restricted share units, which are generally four years.

Starting from January 1, 2006, we adopted the Statement of Financial Accounting Standard 123R, or SFAS 123R, "Share-Based Payment," to account for share-based compensation. We have used the modified prospective transition method and therefore have not restated the results from prior periods.





Prior to January 1, 2006, we recorded deferred stock compensation under Accounting Principles Board Opinion No. 25, or APB 25, to represent the excess of the deemed fair value of our ordinary shares for accounting purposes over the option exercise prices. With respect to our accounting for deferred stock compensation prior to January 1, 2006, pro forma information regarding net income and net income per share was required in order to show our net income as if we had accounted for employee stock options under the fair value method. Prior to our initial public offering, we determined the deemed fair value of our ordinary shares based upon several factors, including a valuation report from an independent appraiser and the price of our then-most-recent preferred share placement. After our initial public offering, we used the Black-Scholes option pricing model to compute the fair value. This model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option-pricing models require the input of highly subjective assumptions, including the expected stock price volatility. We used projected volatility rates, which are based upon historical volatility rates experienced by comparable public companies. Because our employee stock options have characteristics significantly different from those of publicly-traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in our management's opinion the existing models do not necessarily provide a reliable single measure of the fair value of our stock options.

The historical pro forma net income (loss) and pro forma net income (loss) per share that we used in calculating the fair value of the options granted to employees prior to January 1, 2006 may not be representative of the pro forma effects in future years of net income (loss) and earnings per share for the following reasons:

- The number of future shares to be issued under these plans is not known; and
- The assumptions used to determine the fair value can vary significantly.

### ***Goodwill***

In December 2005, 2006 and 2007, we performed annual impairment assessments of the carrying value of the goodwill recorded in connection with various acquisitions as required under Statement of Financial Standard No. 142, or SFAS 142, "Goodwill and Other Intangible Assets." In accordance with SFAS 142, we compared the carrying value of each of our reporting units that existed at those times to their estimated fair value. In December, 2005, 2006 and 2007, we had four reporting units as determined and identified in accordance with SFAS 142. We estimated the fair values of our reporting units primarily using the income approach valuation methodology that includes the discounted cash flow method, taking into consideration the market approach and certain market multiples as a validation of the values derived using the discounted cash flow methodology. The discounted cash flows for each reporting unit were based on discrete four year financial forecasts developed by our management for planning purposes. Cash flows beyond the four-year forecast were estimated using a terminal value calculation, which incorporated historical and forecasted financial trends for each identified reporting unit and considered long-term earnings growth rates for publicly-traded peer companies. Specifically, the income approach valuations included reporting unit cash flow discount rate of 24.5% and terminal value growth rate of 3%. Publicly-available information regarding the market capitalization of our company was also considered in assessing the reasonableness of the cumulative fair values of our reporting units estimated using the discounted cash flow methodology.

In estimating the fair value of a reporting unit, based on a present value of estimated future cash flow method, we have taken into consideration the overall and industry-specific economic conditions and trends, market risk and historical financial information of our company. Major management assumptions adopted in a goodwill impairment test in 2007 were as follows:

- there will be no major changes in the existing political, legal, fiscal and economic conditions in the PRC;

except for the new enterprise income tax law that took effect on January 1, 2008, there will be no major changes in the current tax law in the PRC and all applicable laws and regulations will be complied with;

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- exchange rates and interest rates will not differ materially from those presently prevailing;
- each reporting unit will retain and have competent management, key personnel, and technical staff to support its ongoing operations;
- the annual revenue growth rate will be at the range of 9% to 15% and the cost and expense structure will remain consistent with historical trends in the coming four years, with reference to the overall and industry specific economic conditions and trends, the historical financial performance and the up-to-date business performance;
- the availability of finance will not be a constraint on the forecasted growth of operations; and
- industry trends and market conditions for related industries will not deviate significantly from economic forecasts.

Going forward, we will continue to test goodwill for impairment on an annual basis or more frequently if an event occurs or circumstances change that could more likely than not reduce the fair value of the goodwill below its carrying amount.

### ***Income taxes***

Deferred income taxes are recognized for temporary differences between the tax bases of assets and liabilities and their reported amounts in the financial statements, net operating loss carry-forwards and credits by applying enacted statutory tax rates applicable to future years. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are classified as current or non-current depending on their individual characteristics. Current income taxes are provided for in accordance with the laws of the relevant taxing authorities.

In June 2006, the Financial Accounting Standards Board, or FASB, issued Interpretation No. 48, or FIN 48, "Accounting for Uncertainty in Income Taxes – an interpretation of FASB Statement No. 109." FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 is effective for fiscal years beginning after December 15, 2006, with early adoption permitted. We have elected to early adopt FIN 48 from May 6, 2002 (date of our incorporation). The adoption of FIN 48 had no significant impact on our accounting for income taxes for the period from May 6, 2002 to December 31, 2002 and for the years ended December 31, 2005, 2006 and 2007. We did not expect any interest and penalties related to potential underpaid income tax expenses and also believe that the adoption of FIN 48 does not have a significant impact on the unrecognized tax benefits within the 12 months from December 31, 2007.

### ***Recently Issued Accounting Standards***

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, or SFAS No. 157, "Fair Value Measurements". SFAS No. 157 provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 also responds to investors' requests for expanded information about the extent to which companies measure assets and liabilities at fair value, the information used to measure fair value and the effect of fair value measurements on earnings. SFAS No. 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value. SFAS No. 157 does not expand the use of fair value in any new circumstances. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. FASB Staff Position No. FAS 157-2, "Effective Date of FASB Statement No. 157" delays the effective date of Statement 157 for all nonrecurring fair value measurements of non-financial assets and non-financial liabilities until fiscal years beginning after November 15, 2008. We are currently evaluating whether the adoption of SFAS No. 157 will have a material effect on our consolidated financial position, results of operations or cash flows.



In February 2007, FASB, issued Statement of Financial Accounting Standards No. 159, or SFAS 159, “The Fair Value Option for Financial Assets and Financial Liabilities – Including an Amendment of FASB Statement No. 115.” SFAS 159 provides companies with an option to report selected financial assets and liabilities at fair value. It requires a company to provide additional information that will help investors and other users of financial statements to more easily understand the effect of the company’s choice to use fair value on its earnings. It also requires a company to display the fair value of those assets and liabilities for which it has chosen to use fair value on the face of the balance sheet. SFAS 159 is effective as of the beginning of a company’s first fiscal year beginning after November 15, 2007. We are currently evaluating whether the adoption of SFAS 159 will have a significant effect on our consolidated results of operations and financial position.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141R, or SFAS 141R, “Business Combination,” to create greater consistency in the accounting and financial reporting of business combinations. SFAS 141R requires the acquiring entity in a business combination to recognize all, and only, the assets acquired and liabilities assumed in the transaction, establishes the acquisition-date fair value as the measurement objective for all assets acquired and liabilities assumed, and requires the acquirer to disclose to investors and other users all of the information they need to evaluate and understand the nature and financial effect of the business combination. SFAS 141R applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Earlier adoption is prohibited. We are currently evaluating whether the adoption of SFAS 141R will have a significant effect on our consolidated financial position, results of operations or cash flows.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160, or SFAS 160, “Noncontrolling Interests in Consolidated Financial Statements,” to improve the relevance, comparability, and transparency of financial information provided to investors by requiring all entities to report noncontrolling interests in subsidiaries in the same way as required in the consolidated financial statements. Moreover, SFAS 160 eliminates the diversity that currently exists in accounting for transactions between an entity and a noncontrolling interest holder by requiring that they be treated as equity transactions. SFAS 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. Earlier adoption is prohibited. We are currently evaluating whether the adoption of SFAS 160 will have a significant effect on our consolidated financial position, results of operations or cash flows.

In March 2008, the FASB issued FASB Statement No. 161, or FASB 161, “Disclosures about Derivative Instruments and Hedging Activities.” FASB 161 is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand their effects on an entity’s financial position, financial performance and cash flows. It is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008, with early application encouraged. We have not yet begun the process of assessing the potential impact the adoption of FASB 161 may have on our consolidated financial position or results of operations.

## **Results of Operations**

### ***Year ended December 31, 2007 compared to year ended December 31, 2006***

The following table sets forth, for the periods presented, certain data from our consolidated results of operations. This information should be read in conjunction with the consolidated financial statements and related notes contained elsewhere in this annual report.

|  | For the year ended December 31, |                        |             |                        |             |                        |
|--|---------------------------------|------------------------|-------------|------------------------|-------------|------------------------|
|  | 2005                            |                        | 2006        |                        | 2007        |                        |
|  | Amount                          | Percentage of revenues | Amount      | Percentage of revenues | Amount      | Percentage of revenues |
| (in thousands of US dollars, except percentages)   |                                 |                        |             |                        |             |                        |
| <b>Gross revenues</b>                              |                                 |                        |             |                        |             |                        |
| 2.5G(1)  | \$ 56,318.3                     | 72.4%                  | \$ 51,794.9 | 48.5%                  | \$ 26,643.1 | 36.0%                  |
| 2G(2) and others                                   | 21,434.5                        | 27.6%                  | 54,685.3    | 51.2%                  | 46,371.6    | 62.6%                  |
| WVAS   | 77,752.8                        | 100.0%                 | 106,480.2   | 99.7%                  | 73,014.7    | 98.6%                  |
| WIS  | —                               | —                      | 289.0       | 0.3%                   | 1,002.2     | 1.4%                   |
| Total gross revenues                               | 77,752.8                        | 100.0%                 | 106,769.2   | 100.0%                 | 74,016.9    | 100.0%                 |
| <b>Cost of revenues</b>                            |                                 |                        |             |                        |             |                        |
| WVAS   | (31,323.1)                      | (40.3%)                | (47,129.4)  | (44.1%)                | (35,816.2)  | (48.4)%                |
| WIS  | —                               | —                      | (536.0)     | (0.5%)                 | (679.4)     | (0.9)%                 |
| Total cost of revenues                             | (31,323.1)                      | (40.3%)                | (47,665.4)  | (44.6%)                | (36,495.6)  | (49.3)%                |
| <b>Gross profit (loss)</b>                         |                                 |                        |             |                        |             |                        |
| WVAS   | 46,429.7                        | 59.7%                  | 59,350.8    | 55.6%                  | 37,198.5    | 50.3%                  |
| WIS  | —                               | —                      | (247.0)     | (0.2%)                 | 322.8       | 0.4%                   |
| Total Gross profit                                 | 46,429.7                        | 59.7%                  | 59,103.8    | 55.4%                  | 37,521.3    | 50.7%                  |
| <b>Operating expenses:</b>                         |                                 |                        |             |                        |             |                        |
| <b>Product development</b>                         |                                 |                        |             |                        |             |                        |
| WVAS   | 8,530.8                         | 11.0%                  | 8,562.2     | 8.0%                   | 8,572.6     | 11.6%                  |
| WIS  | —                               | —                      | 3,464.0     | 3.2%                   | 3,962.6     | 5.4%                   |
| Total Product development                          | 8,530.8                         | 11.0%                  | 12,026.2    | 11.3%                  | 12,535.2    | 16.9%                  |
| <b>Sales and marketing</b>                         |                                 |                        |             |                        |             |                        |
| WVAS   | 5,389.8                         | 6.9%                   | 12,625.4    | 11.8%                  | 11,475.4    | 15.5%                  |
| WIS  | —                               | —                      | 4,129.8     | 3.9%                   | 6,618.8     | 8.9%                   |
| Total sales and marketing                          | 5,389.8                         | 6.9%                   | 16,755.2    | 15.7%                  | 18,094.2    | 24.4%                  |
| <b>General and administrative</b>                  |                                 |                        |             |                        |             |                        |
| WVAS   | 7,607.0                         | 9.8%                   | 9,021.2     | 8.4%                   | 7,165.3     | 9.7%                   |
| WIS  | —                               | —                      | 84.0        | 0.1%                   | 55.7        | 0.1%                   |
| Total general and administrative                   | 7,607.0                         | 9.8%                   | 9,105.2     | 8.5%                   | 7,221.0     | 9.8%                   |
| Class action lawsuit settlement and legal expenses | 4,843.4                         | 6.2%                   | —           | —                      | —           | —                      |
| Total operating expenses                           | 26,371.0                        | 33.9%                  | 37,886.6    | 35.5%                  | 37,850.4    | 51.1%                  |
| Income (loss) from operations                      | 20,058.7                        | 25.8%                  | 21,217.2    | 19.8%                  | (329.1)     | (0.4)%                 |
| Other expense, net                                 | 6.5                             | 0.0%                   | (49.1)      | (0.0%)                 | —           | —                      |
| Interest income, net                               | 2,639.5                         | 3.4%                   | 3,866.9     | 3.6%                   | 3,810.0     | 5.1%                   |
| Gain on sales of investment                        | —                               | —                      | 1,240.8     | 1.2%                   | 207.6       | 0.3%                   |
| Income before tax expense                          | 22,704.7                        | 29.2%                  | 26,275.8    | 24.6%                  | 3,688.5     | 5.0%                   |
| Income tax   | 530.4                           | 0.7%                   | 1,584.2     | 1.5%                   | 856.8       | 1.2%                   |

|                   |          |       |          |       |         |      |
|-------------------|----------|-------|----------|-------|---------|------|
| Net (loss) income | 22,174.3 | 28.5% | 24,691.6 | 23.1% | 2,831.7 | 3.8% |
|-------------------|----------|-------|----------|-------|---------|------|

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(1) Includes WAP, MMS and Java™. We began to provide WAP, MMS and Java™ services on a paid basis in September 2002, April 2003 and November 2003, respectively.

(2) Includes SMS, IVR and CRBT. We began to provide SMS, IVR and CRBT services on a paid basis in July 2002, December 2003 and October 2003, respectively.

*Gross Revenues.* Our WVAS gross revenues decreased to \$73.0 million in 2007 from \$106.5 million in 2006. The decrease in our WVAS gross revenues was largely due to the adverse impact of the new policies adopted by the PRC telecommunications operators since the second half of 2006. As a result of these new policies, our quarterly WVAS revenues declined since the third quarter of 2006 till the third quarter of 2007. Starting from the third quarter of 2007, our quarterly WVAS gross revenues have increased. This increase is primarily due to our efforts in developing and promoting our 2G services. Our 2.5G revenues decreased by 48.6% to \$26.6 million in 2007 from \$51.8 million in 2006 and our 2G revenues decreased by 15.2% to \$46.4 million in 2007 from \$54.7 million in 2006.



Our WIS gross revenues increased to \$1.0 million in 2007 from \$0.3 million in 2006 primarily due to our efforts in developing our wireless Internet sites.

*Cost of Revenues.* Our WVAS cost of revenues decreased to \$35.8 million in 2007 from \$47.1 million in 2006. As our WVAS revenues decreased, the amount that we paid to the PRC telecommunications operators in service fees and net transmission charges also decreased. The service fees that we paid to other business partners, including mobile handset manufacturers, also decreased as a result of the decrease in our revenues, but the percentage of our net revenues we paid to such business partners as service fees increased.

Our WIS cost of revenues increased to \$0.7 million in 2007 from \$0.5 million in 2006 mainly due to an increase in the volume of our WIS business.

*Gross Profit.* Our WVAS gross profit in 2007 decreased from 2006 primarily due to the decrease in the volume of our services and related revenues. We achieved a gross profit of \$37.2 million in 2007 as compared to \$59.4 million in 2006. Our WVAS gross profit as a percentage of total revenues decreased to 50.3% in 2007 from 55.6% in 2006 in part due to the higher percentage of revenues derived from 2G services, which have a lower gross profit margin. Our WVAS gross profit margin decreased also because we paid a higher percentage of our net revenues to the mobile handset manufacturers, content providers and other business partners in 2007 as compared to 2006.

Our WIS gross profit increased to \$0.3 million in 2007 from \$0.2 million in 2006 primarily due to an increase in the volume of our WIS business and related gross revenues.

*Operating Expenses.* Our operating expenses remained at \$37.9 million in each of 2006 and 2007.

Our WVAS product development expenses remained at \$8.6 million in each of 2006 and 2007. Our WIS product development expenses increased to \$4.0 million in 2007 from \$3.5 million in 2006 primarily due to an increase in the size of our WIS product development team. Product development expenses as a percentage of our total revenues also increased to 16.9% in 2007 from 11.3% in 2006. The number of our product development employees increased to 444 as of December 31, 2007 from 371 as of December 31, 2006.

Our WVAS sales and marketing expenses decreased to \$11.5 million in 2007 from \$12.6 million in 2006. Our WIS sales and marketing expenses increased to \$6.6 million in 2007 from \$4.1 million in 2006 mainly due to our efforts to promote the KongZhong brand and our wireless Internet sites. As a result of our efforts to improve efficiency by recruiting more experienced staff, our sales and marketing team decreased to 212 employees as of December 31, 2007 from 276 employees as of December 31, 2006, and our customer service team decreased to 69 employees as of December 31, 2007 from 77 employees as of December 31, 2006.

Our general and administrative expenses decreased to \$7.2 million in 2007 from \$9.1 million in 2006 because of our cost-controlling efforts and a decrease in business tax as a result of a decrease in our revenues. Our general and administrative staff consisted of 53 employees as of December 31, 2007, as compared to 49 employees as of December 31, 2006.

*Gain on Sales of Investment.* In December 2004, we signed an agreement with eFriendsNet Entertainment Corp., or EFN, a leading social networking company in the PRC, to purchase 10% of the total equity interest in EFN for \$0.5 million. We completed the investment in March 2005. In January 2006, we sold all our shares in EFN for an immediate cash consideration of \$1.7 million. We received an additional payment of \$0.2 million in February 2007 pursuant to a payment mechanism in the sale agreement that provides for an additional payment if certain financial performance milestones are met by EFN after the completion of the sale of our equity interest.



*Income Tax.* Income tax decreased in 2007 mainly due to the decrease in the volume of our services and related revenues and the decrease in our operating profit.

***Year ended December 31, 2006 compared to year ended December 31, 2005***

*Gross Revenues.* Our gross revenues increased to \$106.8 million in 2006 from \$77.8 million in 2005. The increase in our gross revenues was largely due to the growth in the WVAS market in the PRC during the first half of 2006 and our acquisition of Sharp Edge in 2006. Our 2G revenues grew 155.1% from 2005 to 2006 and reached \$54.7 million. The substantial growth in our SMS and other 2G usage and revenues was a result of our acquisition of Sharp Edge as well as increased product development and sales and marketing efforts devoted to 2G services. Our 2.5G revenues, however, decreased by 8.0%, primarily due to a decline in our WAP revenues. Our WAP revenues decreased primarily because of the longer free trial period required by China Mobile beginning from July 10, 2006. Our Java™ revenues decreased because of user dissatisfaction with the instability of the China Mobile interface for mobile gaming. See “Item 5 — Operating and Financial Review and Prospects — Critical Accounting Policies — Revenue Recognition.”

*Cost of Revenues.* Our cost of revenues increased to \$47.7 million in 2006 from \$31.3 million in 2005. As our revenues increased, the amount that we paid to the telecommunications operators in service fees and net transmission charges also increased. The service fees that we paid to other business partners, including mobile handset manufacturers, also increased as a result of the increase in our revenues and in the number and scope of our cooperation agreements.

*Gross Profit.* Our gross profit in 2006 increased from 2005 primarily due to the increase in the volume of our services and related revenues. We achieved a gross profit of \$59.1 million in 2006 as compared to \$46.4 million in 2005. Our gross profit as a percentage of total revenues decreased to 55.4% in 2006 from 59.7% in 2005 due to the higher percentage of revenues derived from users of telecommunications operators other than China Mobile, which generally charge higher service fees than does China Mobile, and an increase in the number of mobile handset manufacturers and other business partners with which we have cooperation agreements and to which we pay a portion of the net revenues that we receive from the telecommunications operators.

*Operating Expenses.* Our operating expenses increased substantially to \$37.9 million in 2006 from \$26.4 million in 2005. This increase was primarily driven by increased sales and marketing expenditures to launch the advertising campaign to promote the KongZhong brand and market our wireless Internet portal.

Our product development expenses increased to \$12.0 million in 2006 from \$8.5 million in 2005 due to increased employee compensation costs and an increase in depreciation expenses arising from using more computer equipment for the development of Kong.net. Although we had fewer product development staff as of December 31, 2006 than we had as of December 31, 2005 due to layoffs in the second half of 2006, the average size of our product development team in 2006, calculated on a monthly basis, was 472, compared to an average of 419 in 2005. The average compensation and benefits also increased from 2005. Product development expense as a percentage of total revenues increased slightly from 11.0% in 2005 to 11.3% in 2006.

Our sales and marketing expenses increased to \$16.8 million in 2006 from \$5.4 million in 2005 as a result of increased sales and marketing expenditures to launch the advertising campaign to promote the KongZhong brand and market our wireless Internet portal, increased employee compensation costs and increased spending to promote our WAP services. We expanded our sales and marketing team to 276 employees as of December 31, 2006 from 155 employees as of December 31, 2005, and slightly reduced our customer service team to 77 employees as of December 31, 2006, from 85 employees as of December 31, 2005. The average compensation and benefits also increased from 2005.



Our general and administrative expenses increased to \$9.1 million in 2006 from \$7.6 million in 2005 as a result of the expansion of our business. We recorded increases in professional fees (including fees for legal and accounting services associated with being a public company), compensation and benefits for general management, finance and administrative personnel, travel expenses, lease expenses and other office expenses. Our general and administrative staff consisted of 49 employees as of December 31, 2006 as compared to 48 employees as of December 31, 2005.

*Gain on Sales of Investment.* In December 2004, we signed an agreement with eFriendsNet Entertainment Corp., or EFN, a leading social networking company in the PRC, to purchase 10% of the total equity interest in EFN for \$0.5 million. We completed the investment in March 2005. In January 2006, we sold all our shares in EFN for an immediate cash consideration of \$1.7 million. We received an additional payment of \$0.2 million in February 2007 pursuant to a payment mechanism in the sale agreement that provides for an additional payment if certain financial performance milestones are met by EFN after the completion of the sale of our equity interest.

*Income Tax.* Income tax increased in 2006 mainly because the tax holiday of KongZhong Beijing expired.

## Liquidity and Capital Resources

### Cash Flows and Working Capital

The following table sets forth our cash flows with respect to operating, investing and financing activities for the periods indicated.

|  | For the year ended December 31, |              |              |
|--|---------------------------------|--------------|--------------|
|  | 2005                            | 2006         | 2007         |
|  | (in thousands of US dollars)    |              |              |
| Net cash provided by operating activities            | \$ 29,569.0                     | \$ 28,010.2  | \$ 3,315.3   |
| Net cash used in investing activities                | (4,081.7)                       | (17,916.5)   | (18,720.1)   |
| Net cash provided by financing activities            | 205.8                           | 2,190.3      | 152.2        |
| Effect of exchange rate changes                      | 734.3                           | 1,976.5      | 6,193.3      |
| Net (decrease) increase in cash and cash equivalents | 26,427.4                        | 14,260.5     | (9,059.3)    |
| Cash and cash equivalents, beginning of year         | 90,714.1                        | 117,141.5    | 131,402.0    |
| Cash and cash equivalents, end of year               | \$ 117,141.5                    | \$ 131,402.0 | \$ 122,342.7 |

Prior to our initial public offering in July 2004, our primary sources of liquidity were capital contributions from our founders, private placements of preferred shares to investors and cash generated from operating activities. Since the completion of our initial public offering, our primary sources of liquidity have been cash flow from operating activities and the proceeds of our initial public offering. We used a portion of the proceeds of our public offering to expand our business through acquisitions in 2005, 2006 and 2007, and we anticipate that additional proceeds may be used to fund more acquisition activities. As of December 31, 2006 and December 31, 2007, our cash and cash equivalents were \$131.4 million and \$122.3 million, respectively.

We do not bill or collect payment from users of our services directly, but instead depend on the billing systems and records of China Mobile and other PRC telecommunications operators to record the volume of our services provided, charge our customers, collect payments and remit to us our revenues, minus transmission fees and service fees. If China Mobile or any other PRC telecommunications operator ceases to continue to cooperate with us, we will explore further cooperation with other telecommunications service providers and explore alternative billing systems to collect bills from customers.

Net cash provided by operating activities was \$3.3 million in 2007 compared to net cash provided by operating activities of \$28.0 million in 2006. The decrease resulted mainly from the decline in the volume of our services and related revenues and income from operations.

Net cash used in investing activities increased to \$18.7 million in 2007 from \$17.9 million in 2006. The amounts in both years represent mainly the payment of cash consideration for our acquisition of Sharp Edge.

Net cash provided by financing activities in 2007 was \$0.2 million, which mainly represents proceeds from the exercise of employee stock options.

We believe that our current cash and cash equivalents and cash flow from operations will be sufficient to meet our anticipated cash needs, including for working capital purposes, capital expenditures and various contractual obligations, for at least the next 12 months. We may, however, require additional cash resources due to changed business conditions or other future developments, including any investments or acquisitions we may decide to pursue. If these sources are insufficient to satisfy our cash requirements, we may seek to sell debt securities or additional equity or to obtain a credit facility. The sale of convertible debt securities or additional equity securities could result in additional dilution to our shareholders. The incurrence of indebtedness would result in incurring debt service obligations, which could result in operating and financial covenants that would restrict our operations. Given our short operating history, we currently do not have any lines of credit or loans with any commercial banks. As a result, we are unlikely to rely on any bank loans to meet our liquidity needs. We cannot assure you that financing will be available in amounts or on terms acceptable to us, if at all.

We are a holding company with no operations of our own. Our operations are conducted through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, BJXR or Beijing Chengxitong and our subsidiaries in the PRC. As a result, our ability to pay dividends and to finance any debt that we may incur is dependent upon license and service fees paid by Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, BJXR or Beijing Chengxitong and dividends and other distributions paid by our subsidiaries. If our subsidiaries incur debt on their own behalf in the future, the instruments governing the debt may restrict their ability to pay dividends to us. In addition, PRC legal restrictions permit payment of dividends to us by our subsidiaries only out of the net income from our subsidiaries, if any, determined in accordance with PRC accounting standards and regulations. Under PRC law, our subsidiaries are also required to set aside up to 10%, of their after-tax net income, if any, each year to fund certain reserve funds. These reserve funds are not distributable as cash dividends. See “Item 3 — Key Information — Risk Factors — The dividends and other distributions on equity we may receive from our subsidiaries are subject to restrictions under PRC law or agreements that our subsidiaries may enter into with third parties.”

### ***Indebtedness***

As of December 31, 2007, we did not have any indebtedness, and we did not have any material debt securities or material mortgages or liens.

We intend to meet our future funding needs through cash flow generated from operating activities and our current cash and cash equivalents. Our treasury objective is to maintain safety and liquidity of our cash. Therefore, we have kept our cash and cash equivalents in short-term deposits and short-term government and high-grade corporate notes.

Our indebtedness as of each of December 31, 2005, 2006 and 2007 was nil.

Our operations in the PRC are subject to business tax at the rate of 3% to 8% on PRC taxable revenues as defined by the related PRC tax rules and regulations. We have calculated our PRC taxable revenues after deducting certain costs of revenues, including service fees, transmission charges payable to the telecommunications operators and business cooperation fees. We believe that our calculation of our PRC taxable revenues is consistent with PRC tax rules and regulations. However, we cannot assure you that PRC tax authorities in the future will not require changes in our calculation of taxable revenues for historical periods, which could have a material adverse impact on our financial position and results of operations.

Except as described above, as of December 31, 2007, we did not have any outstanding loan capital issued or agreed to be issued, bank overdrafts, loans, debt securities or other similar indebtedness, liabilities under acceptance (other than normal trade bills) or acceptance credits, debentures, mortgages, charges, finance leases or purchase commitments, guarantees or other material contingent liabilities.

### Contractual Obligations and Commercial Commitments

The following table sets forth our contractual obligations as of December 31, 2007:

|                                     | Total             | Payments due by period         |                   |             |                      |
|-------------------------------------|-------------------|--------------------------------|-------------------|-------------|----------------------|
|                                     |                   | Within                         |                   |             | More than<br>5 years |
|                                     |                   | Less than<br>1 year            | 1-3 years         | 3-5 years   |                      |
|                                     |                   | (in thousands of U.S. dollars) |                   |             |                      |
| Short-term debt                     | \$ —              | \$ —                           | \$ —              | \$ —        | \$ —                 |
| Long-Term Debt Obligations          | —                 | —                              | —                 | —           | —                    |
| Capital (Finance) Lease Obligations | —                 | —                              | —                 | —           | —                    |
| Operating Lease obligations         | 940.0             | 940.0                          | —                 | —           | —                    |
| Purchase Obligations                | 2,461.0           | 1,261.0                        | 1,200.0           | —           | —                    |
| Other contractual commitments       | —                 | —                              | —                 | —           | —                    |
| <b>Total</b>                        | <b>\$ 3,401.0</b> | <b>\$ 2,201.0</b>              | <b>\$ 1,200.0</b> | <b>\$ —</b> | <b>\$ —</b>          |

We entered into certain leasing arrangements relating to our office premises in March 2007. Our operating lease obligations as of March 31, 2008 are \$0.6 million in 2008. As of December 31, 2007, we did not have any long-term debt obligations, short-term debt obligations or capital lease obligations.

### Capital Expenditures

Our total capital expenditures in 2007, 2006, and 2005 were \$1.9 million, \$2.5 million and \$2.1 million, respectively. We currently do not have any capital expenditures in progress. We did not have any material commitments for capital expenditures as of December 31, 2007.

Our capital expenditures are spent primarily on servers, computers, office equipment, leasehold improvement and vehicles. In general, there is a positive correlation between our revenues and the amount of traffic that passes through our servers and transmission equipment. From time to time we need to purchase additional servers and transmission equipment as a result of increased business traffic. Our purchase of personal computers is primarily driven by headcount increases.

As the telecommunications operators do not provide us with detailed revenue breakdown on a service-by-service basis, we depend on our internal database system to monitor revenues derived from each of our services. We make our business decisions based on our internal data, taking into account other factors including strategic considerations.

**Other Off-balance Sheet Arrangements**

We have not entered into any financial guarantees or other commitments to guarantee the payment obligations of any third parties. In addition, we have not entered into any derivative contracts that are indexed to our own shares and classified as shareholder's equity, or that are not reflected in our financial statements. Furthermore, we do not have any retained or contingent interest in assets transferred to an unconsolidated entity that serves as credit, liquidity or market risk support to such entity. Moreover, we do not have any variable interest in an unconsolidated entity that provides financing, liquidity, market risk or credit support to us or engages in leasing, hedging or research and development services with us.



## Taxation

The Cayman Islands currently do not levy any taxes on individuals or corporations based upon profits, income, gains or appreciation and there is no taxation in the nature of inheritance tax or estate duty. In addition, pursuant to Section 6 of the Tax Concessions Law (1999 Revision) of the Cayman Islands, we have obtained an undertaking from the Governor-in-Council that (i) no law which is enacted in the Cayman Islands imposing any tax to be levied on profits or income or gains or appreciation shall apply to us or our operations and (ii) no tax to be levied on profits, income gains or appreciations or which is in the nature of estate duty or inheritance tax shall be payable by us on or in respect of our shares, debentures or other obligations or by way of the withholding in whole or in part of any relevant payment as defined in Section 6(3) of the Tax Concessions Law (1999 Revision). This undertaking is for a period of 20 years from May 21, 2002.

Under the applicable tax laws in effect in the PRC before January 1, 2008, companies established in the PRC were generally subject to a statutory tax rate of 33%. However, various preferential tax treatments, including reduced tax rates and other measures, were available to foreign-invested enterprises and companies that met certain criteria. Although KongZhong Beijing, KongZhong China, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong, BJXR and Beijing Anjian Xingye were incorporated in the PRC and thus subject to various state and local income tax laws, they benefited from the preferential tax treatments as high technology enterprises before January 1, 2008. KongZhong Beijing's net income was tax-exempt until the end of 2005 and subject to a 7.5% EIT rate for 2006 and 2007. KongZhong China's net income was tax-exempt until the end of 2007. Beijing AirInbox's net income was tax-exempt until the end of 2004 and subject to a 7.5% EIT rate for 2005, 2006 and 2007. Beijing Boya Wuji's net income was tax-exempt until the end of 2006 and subject to a 7.5% EIT rate for 2007. Beijing WINT's net income was tax-exempt until the end of 2006 and subject to a 7.5% EIT rate for 2007. Tianjin Mammoth's net income was subject to a 15% EIT rate until 2007. Beijing Chengxitong's net income was subject to a 33% EIT rate for 2004 and 2005, was tax-exempt for 2006 after moving to Beijing and was subject to a 7.5% EIT rate for 2007. BJXR's net income was tax-exempt until the end of 2006 and subject to a 7.5% EIT rate for 2007. Beijing Anjian Xingye's net income was tax-exempt for 2007.

On March 16, 2007, the PRC National People's Congress adopted the 2008 PRC Enterprise Income Tax Law, or the New EIT Law, which became effective on January 1, 2008. Under the New EIT Law, all enterprises in the PRC, including foreign-invested enterprises, are subject to a uniform EIT rate of 25%, thus revoking many of the tax exemptions, reductions and preferential treatments previously available to foreign-invested enterprises. On December 6, 2007, the State Council of the People's Republic of China promulgated the Regulation on the Implementation of the Enterprise Income Tax Law of the People's Republic of China, or the New EIT Implementation Regulation, which also took effect on January 1, 2008.

According to the New EIT Law and the New EIT Implementation Regulation, preferential tax treatments, including a preferential EIT rate of 15%, will continue to be available to enterprises that are classified as "high and new technology enterprises strongly supported by the State" or conduct business in certain encouraged sectors. However, because the New EIT Law and the New EIT Implementation Regulation do not clearly specify the definition of "high and new technology enterprises strongly supported by the State", our subsidiaries and operating companies may not qualify as such and thus may not be entitled to the preferential rate of 15%. We will seek to apply for the status of "high and new technology enterprises strongly supported by the State" for our subsidiaries and operating companies.

According to the New EIT Law and the New EIT Implementation Regulation, there will be a transition period for enterprises, whether foreign-invested or domestic, that had been receiving preferential tax treatments before January 1, 2008. Enterprises that were subject to an EIT rate lower than 25% can continue to enjoy such lower rates and gradually transition to the new 25% EIT rate within five years after January 1, 2008. Enterprises that were previously entitled to preferential tax treatments for fixed terms can continue to enjoy such treatments until such fixed terms expire. However, the specific EIT rates for KongZhong Beijing, KongZhong China, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Tianjin Mammoth, Beijing Chengxitong, BJXR and Beijing Anjian Xingye for the transition period have not been decided. Nevertheless, Beijing AirInbox and Tianjin Mammoth were imposed a 25% EIT rate for the first quarter of 2008 while the other companies enjoyed their previous rates, which may be subject to adjustment in the future.

Under the New EIT Law, enterprises are classified as either resident or non-resident. A resident enterprise refers to one that is incorporated under the PRC law or under the law of a jurisdiction outside the PRC with its “de facto management organization” located within the PRC. Non-resident enterprise refers to one that is incorporated under the law of a jurisdiction outside the PRC with its “de facto management organization” located also outside of the PRC, but which has either set up institutions or establishments in the PRC or has income originating from the PRC without setting up any institution or establishment in the PRC. Under the New EIT Implementation Regulation, “de facto management organization” is defined as the organization of an enterprise through which substantial and comprehensive management and control over the business, operations, personnel, accounting and properties of the enterprise are exercised. Under the New EIT Law and the New EIT Implementation Regulation, a resident enterprise’s global net income will be subject to a 25% EIT rate.

In addition, the New EIT Law and the New EIT Implementation Regulation provide that, in some circumstances, an income tax rate of 20% would be applied to dividends payable to foreign investors. However, dividend income received by a resident enterprise from another resident enterprise is exempted from the EIT. Under the New EIT Law and the New EIT Implementation Regulation, a non-resident enterprise’s net income originating from “sources within the PRC” will be subject to a 20% EIT rate. Under the New EIT Implementation Regulation, whether a dividend payment constitutes income from “sources within the PRC” is determined by the location of the enterprise which pays the dividend. Income tax on dividends from the PRC payable to a non-PRC-resident enterprise is at a rate of 10%. As a result, KongZhong Beijing, Beijing Anjian Xingye, KongZhong China and Wukong Shentong may be required to withhold all or part of such income tax when paying us dividends. The aggregate undistributed earnings of our subsidiaries and our PRC operating companies and their subsidiaries that are available for distribution to us as of December 31, 2007 are considered to be indefinitely reinvested under APB Opinion No. 23, “Accounting for Income Tax – Special Areas” and, accordingly, no provision has been made for the dividend withholding taxes that would be payable upon the distribution of those amounts to us under the New EIT Law and New EIT Implementation Regulation. The PRC tax authorities have also clarified that distributions made out of retained earnings derived from income before January 1, 2008 will not be subject to such withholding tax.

Beijing Boya Wuji recorded net losses in 2004 and 2005 and KongZhong China recorded a net loss in 2005, which they were permitted to carry forward for five years to offset future net income from the end of the period in which the loss was recorded. Each of Beijing Boya Wuji and KongZhong China recorded net profits in 2006 that were sufficient to realize the full tax benefit of the carry-forward net losses.

The following table summarizes the various PRC income tax rates and tax concessions applicable to each of our subsidiaries and operating companies as of December 31, 2007:

| PRC entities          | PRC                               | PRC                       | Concession from PRC state unified income tax                          | Concession from PRC local income tax | Year in which tax holiday commenced |
|-----------------------|-----------------------------------|---------------------------|---|--------------------------------------|-------------------------------------|
|                       | state unified income tax rate (%) | local income tax rate (%) |   |                                      |                                     |
| KongZhong Beijing     | 15                                | N/A                       | Full exemption from 2003 to 2005 and 50% tax relief from 2006 to 2007 | Full exemption from 2003 to 2007     | 2003                                |
| KongZhong China       | 15                                | N/A                       | Full exemption from 2005 to 2007                                      | Full exemption from 2005 to 2007     | 2005                                |
| Beijing Anjian Xingye | 15                                | N/A                       | Same as KongZhong China   | Same as KongZhong China              | 2005                                |
| Wukong Shentong       | 30                                | 3                         | None  | N/A                                  | N/A                                 |
| Beijing AirInbox      | 15                                | N/A                       | Full exemption from 2003 to 2004 and 50% tax relief from 2005 to 2007 | N/A                                  | 2003                                |
| Beijing Boya Wuji     | 15                                | N/A                       | Full exemption from 2004 to 2006 and 50% tax relief for 2007          | N/A                                  | 2004                                |
| Beijing WINT          | 15                                | N/A                       | Same as Beijing Boya Wuji   | N/A                                  | 2004                                |
| Beijing Chengxitong   | 15                                | N/A                       | Same as Beijing Boya Wuji   | N/A                                  | 2004                                |
| BJXR                  | 15                                | N/A                       | Same as Beijing Boya Wuji   | N/A                                  | 2004                                |
| Tianjin Mammoth       | 15                                | N/A                       | Full exemption for 2 years from September 2003 to September 2005      | N/A                                  | September 2003                      |

In addition, our revenues are subject to business taxes. Since August 2003, each of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR is subject to a 3% business tax for WVAS, an 8% business tax for mobile advertising services and 5% business tax for other services. Each of KongZhong Beijing, KongZhong China, Tianjin Mammoth and Beijing Anjian Xingye is subject to a 5% business tax. In future periods, we expect that a substantial portion of our revenues will be generated through Beijing AirInbox, Beijing WINT, Beijing Chengxitong and BJXR. In addition, pursuant to the arrangements that KongZhong Beijing has entered into with each of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT and Beijing Chengxitong, that KongZhong China has entered into with Beijing AirInbox, and that Beijing Anjian Xingye has entered into with BJXR, each of Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR pays us service fees. The amount of such payments will be subject to the 5% business tax payable by KongZhong Beijing, KongZhong China and Beijing Anjian Xingye. See “Item 7 — Major Shareholders and Related Party Transactions — Related Party Transactions — Related Party Transactions.”

PRC business tax is levied on PRC taxable revenues as defined by the related PRC tax rules and regulations. We have calculated our PRC taxable revenues after deducting certain costs of revenues, including service fees, transmission charges payable to the telecommunications operators and business cooperation fees. We believe that our calculation of our PRC taxable revenues is consistent with PRC tax rules and regulations. However, we cannot assure you that PRC tax authorities in the future will not require changes in our calculation of taxable revenues for historical periods, which

could have a material adverse impact on our financial position and results of operations.

## **Item 6. Directors, Senior Management and Employees**

### **General**

The functions and powers of our Board include, among others:

- convening shareholders' meetings and reporting its work to shareholders at such meetings;
- implementing shareholders' resolutions;
- determining our business plans and investment proposals;
- formulating our profit distribution plans and loss recovery plans;
- formulating our debt and finance policies and proposals for the increase or decrease in our issued capital and the issuance of debentures;
- formulating our major acquisition and disposal plans, and plans for merger, division or dissolution;
- formulating proposals for any amendments to our memorandum and articles of association; and

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exercising any other powers conferred by the shareholders' meetings or under our memorandum and articles of association.

### Directors and Senior Officers

The following table sets forth certain information concerning our Directors and senior officers. The business address of each of our Directors and executive officers is 35th Floor, Tengda Plaza, No. 168 Xizhimenwai Street, Beijing, China 100044.

| Name            | Age | Position  |
|-----------------|-----|---|
| Yunfan Zhou     | 34  | Chairman of the Board of Directors, Chief Executive Officer |
| Nick Yang       | 33  | Director, President, Chief Technology Officer               |
| Charlie Y. Shi  | 46  | Independent Director  |
| Hope Ni         | 35  | Independent Director  |
| Hui (Tom) Zhang | 35  | Independent Director  |
| Hanhui Sun      | 36  | Chief Financial Officer                                     |

*Yunfan Zhou*, 34, one of our founders, has served as the Chairman of the Board of Directors of our company and our Chief Executive Officer since our inception in May 2002. His current Board term expires in 2010. Prior to establishing our company, Mr. Zhou served as vice president, executive vice president and general manager of Sohu.com Inc., an Internet portal company, from October 2000 to March 2002. In June 1999, Mr. Zhou co-founded ChinaRen Inc., an Internet portal and community company, and served as chief operating officer and general manager until October 2000, when ChinaRen Inc. merged into Sohu.com Inc. Mr. Zhou holds a master's degree in electrical engineering from Stanford University and a bachelor's degree in electronic engineering from Tsinghua University.

*Nick Yang*, 33, one of our founders, has served as President, Director and Chief Technology Officer of our company since our inception in May 2002. His current Board term expires in 2008. Prior to establishing our company, Mr. Yang served as vice president of technology and chief technology officer of Sohu.com Inc. from October 2000 to March 2002. In June 1999, Mr. Yang co-founded ChinaRen Inc. and served as chief technology officer until October 2000, when ChinaRen Inc. merged into Sohu.com Inc. Mr. Yang serves as a director of HiU! Media. Mr. Yang holds a master's degree in electrical engineering from Stanford University and a bachelor's degree from the University of Michigan.

*Charlie Y. Shi*, 46, has been a Director of our company since October 2002 and an Independent Director since April 2004. His current Board term expires in 2008. Mr. Shi has been the managing director and a member of the Investment Committee of CMT ChinaValue Capital Advisors Limited since May 2004. From April 2001 to April 2004, Mr. Shi served as a managing director of China Assets Investment Management Limited, a Hong Kong-based investment management company. China Assets Investment Management Limited is the sole investment manager of China Assets (Holding) Limited, a Hong Kong registered investment fund that owns 100% of the shares of Global Lead Technology Limited, a holding company that held 13.3% of the shares of our company before our initial public offering and 9.1% immediately afterward. From February 2000 to March 2001, Mr. Shi was the senior vice president of SOFTBANK China Venture Capital Limited. He served as deputy managing director of an investment advisory and management subsidiary of China Insurance (Hong Kong) Group from February 1998 to December 1999, and served at Merrill Lynch & Co. from March 1992 to January 1998, where his last position was assistant vice president. Mr. Shi holds an MBA degree from California Lutheran University and a bachelor's degree in economics from Fudan University in Shanghai. He is also a graduate of the Harvard Business School Advanced Management Program.

*Hope Ni*, 35, has been an Independent Director of our company since January 2007. Her current Board term expires in 2009. Ms. Ni has been a director of Comtech since January 2005 and was appointed the vice chairman of the board of directors of Comtech on January 1, 2008. Until January 1, 2008, Ms. Ni served as chief financial officer and secretary for Comtech Group Inc., a Nasdaq Select Global Market-listed company (Nasdaq: COGO) and a leading provider of customized module and subsystem design solutions in China, which she joined in August 2004. Prior to joining Comtech, Ms. Ni spent six years as a practicing attorney at Skadden, Arps, Slate, Meagher & Flom LLP in New York and Hong Kong, specializing in corporate finance, during which she was actively involved in the initial public offerings and New York Stock Exchange/Nasdaq listings of a number of major global China-based companies. Prior to that, Ms. Ni worked at Merrill Lynch's investment banking division in New York. Ms. Ni also serves on the board of Qianjia Consulting Company, which she founded in 2002, and ATA Inc., a Nasdaq-listed company (Nasdaq: ATAI). Ms. Ni received her J.D. degree from the University of Pennsylvania Law School and her bachelors degree in Applied Economics and Business Management from Cornell University.

*Hui (Tom) Zhang*, 35, has been an Independent Director of our company since January 2006. His current Board term expires in 2010. Dr. Zhang is the co-founder and CEO of Innofidei Inc., a fabless semiconductor company in the PRC founded in 2006. Dr. Zhang is also a co-founder of Vimicro International Corporation (Nasdaq: VIMC), a leading fabless semiconductor company in the PRC founded in 1999. Dr. Zhang also serves as an independent director of China Techfaith (Nasdaq: CNTF). He is secretary general of the Mobile Multimedia Technology Alliance (MMTA). Dr. Zhang received a bachelor of science degree from the University of Science & Technology of China and a Ph.D. in electrical engineering from the University of California at Berkeley. He received the 2005 University of California at Berkeley Outstanding Engineering Alumni Award.

*Hanhui Sun*, 36, has been Chief Financial Officer of our company since February 2007 and was an Independent Director of our company from July 2005 through January 2007. Before joining our company, Mr. Sun was the R&D group financial controller of Microsoft (China). Previously, Mr. Sun was a deputy general manager of the Association Container Business of Maersk (China) Shipping from 2005 to 2006 and the financial controller of SouFun.com, a real estate portal in the PRC, from 2004 to 2005. From 1995 to 2004, Mr. Sun worked in KPMG's auditing practice, including eight years at KPMG in Beijing, where he was an audit senior manager, and two years at KPMG in Los Angeles. Mr. Sun earned a bachelor's degree in business administration from the Beijing Institute of Technology in 1993. He is a Certified Public Accountant in the PRC.

There is no family relationship between any of our Directors or senior officers.

Hai Qi, who was our Senior Vice President of Sales and Marketing since October 2004, left the company in February 2008. Kingchuen Wong, who was our Senior Vice President of Corporate Development since September 2006 and Vice President of Corporate Development since 2004, left the company in June 2007.

As a Nasdaq listed company, we are required by the Nasdaq Listing Rules to have a majority of our Board comprised of independent directors. Our Independent Directors currently are Hope Ni, who was elected by our Board to take the place of Hanhui Sun, who resigned effective January 16, 2007; Hui (Tom) Zhang, who was elected by our Board to take the place of Yongqiang Qian, who resigned effective January 1, 2006; and Charlie Y. Shi, who was elected to a three-year term at the annual general meeting of shareholders in 2005. Our Independent Directors held executive sessions at which only Independent Directors were present once each quarter of 2007.

Our Memorandum and Articles of Association, as amended by the shareholders at a general meeting on September 6, 2005, provide for three classes of Directors, each with three-year terms. Retiring Directors are eligible for re-election. As part of the process of setting up the classified Board, however, Mr. Zhou and Mr. Qian were elected to two-year terms. Mr. Zhang, who replaced Mr. Qian, served the remainder of his term. Upon expiry of Mr. Zhou's and Mr. Zhang's Directors' terms, Mr. Zhou and Mr. Zhang were re-elected to a three-year term at the annual general meeting of shareholders in September 2007. Each of our executive Directors has entered into a service contract with us, while

other Directors have entered into no such agreements.

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In 2007, each of our Independent Directors who served on three committees received \$30,000 for each year of service, and Directors who served on fewer than three committees received \$20,000 for each year of service. In 2008, each of our Independent Directors who serves on three committees receives \$40,000 for each year of service, and Directors who serve on fewer than three committees receive \$30,000 for each year of service. In addition, we grant stock options covering 2 million of our ordinary shares to each of our Independent Directors who serves on three committees. Such options are granted at the start of each Director's three-year term of service and vest quarterly in 12 installments as long as such Director is continuing his Board service.

In addition, on February 14, 2007, we granted restricted share units covering 480,000 of our ordinary shares to each of our Independent Directors. Such restricted share units vest quarterly in 12 installments as long as such Director is continuing his Board service. Our Directors receive no benefits upon termination of services.

Each of our senior officers has entered into an employment agreement and a non-compete agreement with us. Pursuant to the employment agreements, each of our senior officers is entitled to receive a basic salary and may also receive an annual bonus if a certain level of performance has been achieved. All senior officers are bound by the confidentiality and non-competition provisions in their respective employment agreements and non-compete agreements with us. Our senior officers receive no benefits upon termination of service.

### **Board Practices**

To enhance our corporate governance, our Board established three board committees: an audit committee, a nominations committee and a compensation committee, which are comprised solely of Independent Directors. Our Independent Directors held one meeting each quarter at which only Independent Directors were present.

#### *Audit Committee*

We have established an audit committee in accordance with the Nasdaq Listing Rules, which reviews our internal accounting procedures and considers and reports to our Board with respect to other auditing and accounting matters, including the selection of an independent registered public accounting firm, the scope of annual audits, fees to be paid to the independent registered public accounting firm and the performance of the independent registered public accounting firm. The committee has a formal written charter that sets forth its duties and powers. The current members of our audit committee are Charlie Y. Shi, Hui (Tom) Zhang and Hope Ni, each of whom is an Independent Director. Our Board has determined that Ms. Ni is an audit committee financial expert within the meaning of the U.S. securities laws. Our audit committee met at least once in each quarter of 2007.

#### *Nominations Committee*

We have established a nominations committee, which identifies individuals qualified to become Directors and recommends Director nominees to be approved by our Board. The committee has a formal written charter that sets forth its duties and powers. The current members of our nominations committee are Charlie Y. Shi and Hui (Tom) Zhang, each of whom is an Independent Director.

#### *Compensation Committee*

We have established a compensation committee to determine the salaries and benefits of our Directors and senior officers. The committee has a formal written charter that sets forth its duties and powers. The current members of our compensation committee are Charlie Y. Shi and Hui (Tom) Zhang, each of whom is an Independent Director.

#### *Compensation of Directors and Senior Officers*



Our senior officers receive compensation in the form of salaries, annual bonuses and stock options. We have entered into service agreements with each of our senior officers. None of these service agreements provide benefits to our senior officers upon termination. The aggregate remuneration paid and benefits in kind granted to our senior officers for the years ended December 31, 2007 and December 31, 2006 were approximately \$0.6 million and \$1.2 million, respectively. In addition, the aggregate remuneration paid to our non-executive Directors was \$80,000 for each of the years ended December 31, 2007 and December 31, 2006.

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In 2007, the total amount set aside or accrued by us or our subsidiaries to provide housing, medical and pension benefits, unemployment insurance and staff welfare for employees, including our executive Directors and senior officers, was \$0.6 million.

### **Stock Options**

Our 2002 KongZhong Corporation Equity Incentive Plan, or the 2002 Plan, and 2006 KongZhong Corporation Equity Incentive Plan, or the 2006 Plan, are intended to provide incentives to our Directors, officers and employees as well as consultants and advisers of our company and its present or future parent company or subsidiaries, or the related corporations.

#### ***2002 KongZhong Corporation Equity Incentive Plan***

The 2002 Plan was approved by our shareholders at a meeting held on June 6, 2002. Pursuant to the 2002 Plan, we originally reserved a total of 70,000,000 ordinary shares for issuance under two categories of options: incentive stock options, which may only be granted to officers and employees of the related corporations, and non-qualified options, which may be granted to any employee, officer, Director, consultant or adviser of the related corporations. We increased the number of ordinary shares reserved for issuance under the 2002 Plan to 105,000,000 on February 15, 2004, and to 137,000,000 on September 6, 2005. Both increases have been approved by our shareholders.

As of December 31, 2007, under the 2002 Plan, we had granted an aggregate of 185,140,000 options, as adjusted by cancellations following initial grants and our share split, of which 60,533,100 had lapsed and 36,278,763 were exercisable at exercise prices ranging from \$0.0025 to \$0.3270 per ordinary share. The exercise price represents the fair market value of the underlying ordinary shares on the date the options were granted.

During 2007, under 2002 Plan, we granted options covering 23,800,000 of our ordinary shares, options covering 19,522,980 of our ordinary shares lapsed and options covering 3,256,640 of our ordinary shares were exercised. With respect to the options that we have granted to our employees, the vesting schedule for the incentive stock options provides for 25% of the options to vest on the first anniversary of the date of the grant, and the remaining 75% to vest in 12 equal quarterly installments beginning one calendar quarter after the date of such anniversary. With respect to the options that we have granted to our Independent Directors, the options are vested in 12 equal quarterly installments beginning one calendar quarter after the grant date. The expiration date for each option is ten years from the date of grant.

#### ***2006 KongZhong Corporation Equity Incentive Plan***

The 2006 Plan was approved by our shareholders at our annual general meeting on October 12, 2006. Pursuant to the 2006 Plan, we have reserved a total of 40,000,000 ordinary shares for issuance in respect of stock options, restricted share units and other forms of equity compensation.

As of December 31, 2007, under the 2006 Plan, we had granted an aggregate of 37,280,000 restricted share units, as adjusted by cancellations following initial grants, of which 4,520,000 had lapsed. The price of the restricted share units is zero.

During 2007, under 2006 Plan, we granted restricted share units covering 37,280,000 of our ordinary shares, restricted share units covering 4,520,000 of our ordinary shares lapsed and restricted share units covering 360,000 of our ordinary shares were exercised. With respect to the restricted share units that we have granted to our employee, the vesting schedule provides for 25% of the restricted share units to vest on the first anniversary of the date of the grant, and the remaining 75% to vest in 12 equal quarterly installments beginning one calendar quarter after the date of such anniversary. With respect to the restricted share units that we have granted to our Independent Directors, the restricted share units are vested in 12 equal quarterly installments beginning one calendar quarter after the grant date. The expiration date for each restricted share unit is ten years from the date of grant.

Our Board administers the 2002 Plan and 2006 Plan and has wide discretion in awarding stock options, restricted share units and other forms of equity compensation. Subject to the provisions of the 2002 Plan and 2006 Plan, our Board determines who will be granted equity compensation, the type and timing of equity compensation to be granted, the vesting schedule and other terms and conditions of the equity compensation, including the exercise price of the stock options. On December 30, 2005, our Board, following the recommendation of the compensation committee, approved a resolution authorizing our chief executive officer to grant up to 8,000,000 stock options to non-officer employees without prior written approval by the compensation committee or the Board.

Generally, if an outstanding equity compensation award granted under the 2002 Plan and 2006 Plan has not vested by the date of termination of the grantee's employment with us, no further installments of the grantee's equity compensation award will become exercisable following the date of such cessation of employment, and the grantee's already vested but unexercised equity compensation awards will terminate after a period of 90 days from such cessation of employment.

Our Board may terminate or amend the 2002 Plan and 2006 Plan at any time; provided, however, that our Board must seek our shareholders' approval with respect to certain major modifications to the 2002 Plan and 2006 Plan, and, if such amendment or termination would adversely affect the rights of a grantee under any option granted, the approval of such grantee would be required. Without further action by our Board, the 2002 Plan will terminate on June 6, 2012 and the 2006 Plan will terminate on October 11, 2016.

The 2002 Plan and 2006 Plan provide for acceleration of awards upon the occurrence of certain consolidations, mergers, acquisitions or sale of all or substantially all assets or shares of our company. In any such case, our Board shall take, among others, one or more of the following actions: accelerate the date of exercise of such options or any installment of such options, provide a fixed period of time that the grantees must exercise such options or terminate all options in exchange for cash payment.

The following table sets forth information on stock options and restricted share units that have been granted and are outstanding as of December 31, 2007, pursuant to the 2002 Plan and the 2006 Plan.

| Name of grantee                                     | Ordinary shares underlying options |                        |                 | Restricted Stock Units                               |                        |                 |
|---|------------------------------------|------------------------|-----------------|--|------------------------|-----------------|
|   | 2007 option grants                 | Pre-2007 option grants | Expiration date | Exercise price per share (US dollars) <sup>(1)</sup> | 2007 grants            | Expiration date |
| <b>Directors and Senior Officers</b> <sup>(2)</sup> |                                    |                        |                 |  |                        |                 |
| Charlie Y. Shi                                      |                                    | <sup>(3)</sup>         | Jan. 2, 2015    | 0.25   | <sup>(4)</sup> 360,000 | Feb. 13, 2017   |
| Hope Ni   |                                    |                        |                 |  | <sup>(5)</sup> 360,000 | Feb. 13, 2017   |

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|  |            |            |                                |                  |                                     |
|--|------------|------------|--------------------------------|------------------|-------------------------------------|
| Hui (Tom) Zhang                              |            | (6)        |                                | (7)              | Feb. 13, 2017                       |
|  | —          | 2,000,000  | Dec. 31, 2015                  | 0.3125           | 360,000                             |
| Hanhui Sun                                   | (8)        | (9)        |                                |                  | (10) Feb. 13, 2017 to Nov. 11, 2017 |
|  | 2,000,000  | —          | Nov. 11, 2007                  | 0.11675          | 4,000,000                           |
| Hai Qi                                       |            | (11)       |                                |                  | (12) Feb. 13, 2017                  |
|  | —          | 8,000,000  | Oct. 27, 2014                  | 0.1750           | 1,600,000                           |
| Other employees (comprising 140 individuals) |            |            | June 30, 2012 to Nov. 11, 2017 | 0.0025 to 0.3270 | (13) Feb. 13, 2017 to Nov. 11, 2017 |
|  | 21,600,000 | 41,164,180 |                                |                  | 27,320,000                          |
| Total  | 23,600,000 | 53,164,180 |                                |                  | 32,400,000                          |

- (1) The exercise price per share of options granted represents the fair market value of the underlying ordinary shares on the date the options were granted.
- (2) When Kingchuen Wong, our former Senior Vice President of Corporate Development, left the company in June 2007, her 2,700,000 unvested options and 1,600,000 restricted share units were immediately cancelled and her vested but unexercised options expired on September 30, 2007.
- (3) Charlie Shi's options vest periodically beginning from March 31, 2005.
- (4) Charlie Shi was granted 480,000 restricted share units on February 14, 2007, which vest in 12 equal tranches beginning on May 14, 2007 and continuing at the end of each subsequent three-month period. As of December 31, 2007, 120,000 restricted share units were vested.
- (5) Hope Ni was granted 480,000 restricted share units on February 14, 2007, which vest in 12 equal tranches beginning on May 14, 2007 and continuing at the end of each subsequent three-month period. As of December 31, 2007, 120,000 restricted share units were vested.
- (6) Hui (Tom) Zhang's options vest periodically beginning from March 31, 2006.
- (7) Hui (Tom) Zhang was granted 480,000 restricted share units on February 14, 2007, which vest in 12 equal tranches beginning on May 14, 2007 and continuing at the end of each subsequent three-month period. As of December 31, 2007, 120,000 restricted share units were vested.
- (8) Hanhui Sun's options vest periodically beginning from November 12, 2008.
- (9) Hanhui Sun's options, granted in his capacity as an Independent Director, vested periodically beginning from September 30, 2005. When he stepped down as an Independent Director in January 2007, his 600,000 unvested options were immediately cancelled and his 600,000 vested options were cancelled on April 15, 2007.
- (10) Hanhui Sun was granted 2,000,000 restricted share units on February 14, 2007 and 2,000,000 restricted share units on November 12, 2007, of which 25% vest on February 14, 2008, and the remaining 75% vest in 12 equal tranches beginning from May 14, 2008 and continuing at the end of each subsequent three-month period.
- (11) Hai Qi's options vest periodically beginning from October 28, 2005. When Hai Qi, our former Senior Vice President of Sales and Marketing, left the company on February 29, 2008, his 1,500,000 unvested options were immediately cancelled. His vested but unexercised options expired on May 29, 2008.
- (12) When Han Qi, our former Senior Vice President of Sales and Marketing, left the company in February 2008, his 1,200,000 unvested restricted share units were immediately cancelled.
- (13) We granted restricted share units covering 31,840,000 of our ordinary shares on February 14, June 26 and November 12, 2007. As of December 31, 2007, 4,520,000 were cancelled because the recipients left the company and 27,320,000 remained outstanding.

### ***Stock-based Compensation Expense***

Prior to January 1, 2006, we recorded deferred stock compensation under APB 25 to represent the excess of the deemed fair value of our ordinary shares for accounting purposes over the option exercise prices. Prior to our initial public offering, we determined the deemed fair value of our ordinary shares based upon several factors, including a valuation report from an independent appraiser and the price of our then-most-recent preferred share placement. After our initial public offering, we used the Black-Scholes option pricing model to compute the fair value.

Starting from January 1, 2006, we adopted the Statement of Financial Accounting Standard 123R (SFAS 123R), "Share-Based Payment to account for share-based compensation." We have used the modified prospective transition method and therefore have not restated the results from prior periods.

We recorded stock-based compensation expenses of \$0.3 million, \$1.6 million and \$2.6 million for 2005, 2006 and 2007, respectively.

### **Share Ownership**

Under U.S. securities law, a person is deemed to be a “beneficial owner” of a security if that person has or shares “voting power,” which includes the power to vote or to direct the voting of such security, or “investment power,” which includes the power to dispose of or to direct the disposition of such security. A person is also deemed to be the beneficial owner of any securities of which that person has a right to acquire beneficial ownership within 60 days. Under these rules, more than one person may be deemed a beneficial owner of securities as to which such person has no economic interest.

As of March 31, 2008, the following Directors and officers held beneficial ownership of ordinary shares in our company.

| Name                  | Of which, shares underlying         |   |   |
|-----------------------|-------------------------------------|---|---|
|                       | Number of shares beneficially owned | equity compensation awards that vest within 60 days | that will be issued as of March 31, 2008 <sup>(1)</sup> |
| Yunfan Zhou           | 255,500,000                         | —   | 16.67%  |
| Nick Yang             | 255,500,000 <sup>(2)</sup>          | —   | 16.67%  |
| Charlie Y. Shi        | 2,200,000                           | 40,000  | *   |
| Hope Ni               | 200,000                             | 40,000  | *   |
| Hui (Tom) Zhang       | 1,700,000                           | 40,000  | *   |
| Hanhui Sun            | 625,000                             | 125,000   | *   |
| Hai Qi <sup>(3)</sup> | 500,000                             | —   | *   |

- (1) Adjusted to reflect the issuance of ordinary shares upon full exercise of all outstanding options and restricted share units granted under our 2002 Plan and 2006 Plan.
- (2) Includes 120 million shares pledged as collateral for a loan and 9,600,000 shares proposed to be sold pursuant to Rule 144 of the Securities Act of 1933, as amended.
- (3) Hai Qi, our former Senior Vice President of Sales and Marketing, left the company in February 2008.

\* Less than one percent.

Kingcheun Wong, our former Senior Vice President of Corporate Development, left the company in June 2007. As of March 31, 2008, Kingcheun Wong did not hold any ordinary shares in our company.

## Employees

See “Item 4 — Information on the Company — Employees.”

## Item 7. Major Shareholders and Related Party Transactions

### Major Shareholders

The table below sets forth certain information with respect to the beneficial owners of 5% or more of our ordinary shares as of the dates indicated:

| Name                            | Shares beneficially owned as of July 31, 2008<br>(immediately prior to our initial public offering) |         | Shares beneficially owned as of the date of shareholder's most recent public filing or communication with the company |         |
|---------------------------------|---|---------|---|---------|
|                                 | Number  | Percent | Number  | Percent |
| Yunfan Zhou <sup>(1)</sup>      | 287,500,000   | 27.4%   | 255,500,000   | 18.0%   |
| Nick Yang <sup>(2)</sup>        | 287,500,000   | 27.4%   | 255,500,000   | 18.0%   |
| Samuel Shin Fang <sup>(3)</sup> | 87,500,000  | 8.3%    | 82,618,920  | 5.8%    |
| Fu Lam Wu <sup>(4)</sup>        | 81,666,660  | 7.8%    | 73,081,460  | 5.1%    |

(1) As of March 31, 2008. Yunfan Zhou holds his shares in our company through Mobileren Inc., a British Virgin Islands company, which he wholly owns.

(2) As of March 31, 2008 and includes 120 million shares pledged as collateral for a loan and 9,600,000 shares proposed to be sold pursuant to Rule 144 of the Securities Act of 1933, as amended.

(3) As of March 31, 2008. Samuel Shin Fang is beneficial owner of our shares through four entities, which reported the following shareholding: eGarden I, a Cayman Islands company, 3.1%; Calver Investments Limited, a Channel Islands company, 2%; SF Capital Ltd., a British Virgin Islands company, 0.3%; and Luzon Investments Ltd., a Channel Islands company, 0.4%. eGarden I is 50%-owned by Luzon Investments Ltd., which Mr. Fang wholly owns. Mr. Fang owns 100% of Calver Investments Ltd. and SF Capital Ltd.

(4) As of March 31, 2008. Fu Lam Wu holds her shares in our company through Lucky Dragon Holdings Group Ltd., a British Virgin Islands company, which she wholly owns.

None of our major shareholders has voting rights that differ from the voting rights of other shareholders.

As of December 31, 2007, there were 1,423,156,120 ordinary shares issued and outstanding. Citibank, N.A., the depository under our ADS deposit agreement, has advised us that as of December 31, 2007, 21,441,071 ADSs, representing 857,642,840 common shares, were held of record by Cede & Co. and four other registered shareholders. We have no further information as to common shares held or beneficially owned by U.S. persons.





To our knowledge, we are not owned or controlled, directly or indirectly, by another corporation, by any foreign government or by any other natural or legal persons, severally or jointly. We are not aware of any arrangement which may at a later date result in a change of control of our company.

## **Related Party Transactions**

### *Contractual Arrangements relating to our Operating Companies*

In order to comply with PRC regulations, we operate our business in the PRC through Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR, companies that are wholly owned by PRC citizens. We have entered into a series of contractual arrangements with Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong and BJXR and their respective shareholders, including agreements on provision of loans, provision of services and certain corporate governance and shareholder rights matters.

Below is a summary of the material provisions of these agreements.

*Loan Agreements.* On March 31, 2004, we entered into a loan agreement with Yunfan Zhou, Songlin Yang and Zhen Huang, pursuant to which we amended and restated the terms and conditions of our long-term loans in the total principal amount of RMB2.2 million (approximately \$281,737) that we provided to Yunfan Zhou, Songlin Yang and Zhen Huang, in the proportion of their shareholding percentages in Beijing AirInbox. The loans are interest-free and the proceeds have been invested into Beijing AirInbox as a capital contribution by the borrowers. Pursuant to the loan agreement, each of the borrowers agreed to transfer his or her interest in Beijing AirInbox to KongZhong Beijing when permitted under PRC law as repayment of the loan. Each of the borrowers also undertook to us that the loan will become due and payable if, among other things, (i) either Yunfan Zhou or Nick Yang resigns or is removed from office by KongZhong Beijing or its affiliates, (ii) the respective borrower commits a criminal offense, (iii) any third party raises against the respective borrower a claim of more than RMB0.5 million (approximately \$64,031), (iv) foreign investment in a telecommunications value-added services business is permitted and the relevant government authorities start approving such foreign investment, or (v) the borrower dies or becomes incapacitated. In addition, the loan shall be repaid only in the form of a transfer of each borrower's entire equity interest in Beijing AirInbox to us or, if transfer of ownership to us is prohibited under applicable law, to our designees. Upon the transfer of each borrower's equity interest in Beijing AirInbox, any proceeds from the transfer shall be used to offset his or her loan repayment obligation to us or our designees. The term of the loan agreement is ten years, automatically renewable at our option. Pursuant to an amendment to the loan agreement among Yunfan Zhou, Songlin Yang, Zhen Huang and Guijun Wang, dated October 16, 2006, Guijun Wang replaced Yunfan Zhou as a party to the loan agreement and assumed all the rights and obligations of Yunfan Zhou under the loan agreement.

On March 31, 2004, we entered into a loan agreement with Yang Cha, one of our employees, and Songlin Yang, pursuant to which we have agreed to grant loans to Yang Cha in the amount of RMB4.4 million (approximately \$563,474) and to Songlin Yang in the amount of RMB3.4 million (approximately \$435,412). These loans are interest-free and the proceeds are to be exclusively invested into Beijing AirInbox as contribution to the capital increase in Beijing AirInbox by Yang Cha and Songlin Yang. The terms and conditions of this loan agreement are substantially the same as the loan agreement that we entered into with Yunfan Zhou, Songlin Yang and Zhen Huang on March 31, 2004. Pursuant to an amendment to the loan agreement among Songlin Yang, Linguang Wu and Yang Cha, dated October 16, 2006, Songlin Yang and Linguang Wu replaced Yang Cha as a party to the loan agreement and assumed all the rights and obligations of Yang Cha under the loan agreement.

*Capital Contribution Transfer Agreements.* On June 29, 2006, Linguang Wu, Guijun Wang, Hai Qi and Yang Yang entered into a capital contribution transfer agreement. Pursuant to the agreement, each of Linguang Wu and Guijun Wang transferred 30% of the equity interest in Beijing WINT to Hai Qi. Upon the closing of this capital contribution transfer agreement, Hai Qi holds 60% and Yang Yang holds 40% of the total equity interest of Beijing WINT.



On October 16, 2006, Yang Cha, Yunfan Zhou, Linguang Wu, Guijun Wang, Songlin Yang and Zhen Huang entered into a capital contribution transfer agreement. Pursuant to the agreement, Yang Cha transferred his capital contribution of RMB4.5 million in Beijing AirInbox to Linguang Wu and Yunfan Zhou transferred his capital contribution of RMB1 million in Beijing AirInbox to Guijun Wang. Upon the closing of this capital contribution transfer agreement, Linguang Wu holds 45%, Guijun Wang holds 10%, Songlin Yang holds 42% and Zhen Huang holds 3% of the total equity interest of Beijing AirInbox.

On October 27, 2006, Beijing AirInbox, Zhen Huang and Yunfan Zhou entered into a capital contribution transfer agreement. Pursuant to this agreement, each of Zhen Huang and Yunfan Zhou transferred their respective 10% equity interest in Beijing Boya Wuji to Beijing AirInbox in exchange for RMB100,000 (approximately \$12,806). Upon the closing of this capital contribution transfer agreement, Beijing AirInbox holds 100% of the total equity interest of Beijing Boya Wuji.

*Option Agreements.* KongZhong Beijing, Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, who are the current shareholders of Beijing AirInbox, entered into an amended and restated option agreement with KongZhong Beijing on October 16, 2006 pursuant to which each of Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu granted KongZhong Beijing an option to purchase their respective equity interests in Beijing AirInbox at the price of RMB100,000 (approximately \$12,806) per one percent of its registered capital. The term of this agreement is the earlier of: (i) 10 years from the date of the agreement; and (ii) the date on which all of the equity interest of Beijing AirInbox has been purchased by KongZhong Beijing. This agreement supersedes the amended and restated exclusive option agreement entered into among KongZhong Beijing, Yunfan Zhou, Songlin Yang, Yang Cha and Zhen Huang on May 10, 2004.

Yunfan Zhou and Zhen Huang, who were the shareholders of Beijing Boya Wuji, entered into an exclusive option agreement with KongZhong Beijing on March 31, 2004, pursuant to which each of these shareholders granted KongZhong Beijing an exclusive option to purchase their respective equity interests in Beijing Boya Wuji. Following the acquisition by Beijing AirInbox of 100% of the equity interest in Beijing Boya Wuji, KongZhong Beijing, Yunfan Zhou and Zhen Huang entered into a termination agreement pursuant to which the exclusive option agreement was terminated with effect from October 27, 2006.

Yang Yang and Hai Qi, who are the current shareholders of Beijing WINT, entered into an option agreement with KongZhong Beijing on June 29, 2006 pursuant to which each of Yang Yang and Hai Qi granted KongZhong Beijing an option to purchase their respective equity interests in Beijing WINT for the lower of: (i) the lowest price permitted by then PRC laws, or (ii) the value of the audited net assets of Beijing WINT. The term of this agreement is until all the equity interests held by these shareholders have been purchased by KongZhong Beijing as permitted by the PRC laws. This agreement supersedes the exclusive option agreement entered into among KongZhong Beijing, Yang Yang, Linguang Wu and Guijun Wang on February 28, 2005.

Yang Li and Xuele Wu, who are the shareholders of Beijing Chengxitong, entered into an exclusive option agreement with KongZhong Beijing on November 21, 2005, pursuant to which each of these shareholders granted KongZhong Beijing an exclusive option to purchase their respective equity interests in Beijing Chengxitong for the lower of: (i) the lowest price permitted by the then PRC law, or (ii) the amount of the audited net assets of Beijing Chengxitong. The term of this agreement is until the date all of the equity interests in Beijing Chengxitong have been purchased by KongZhong Beijing.

Yang Li and Guijun Wang, who are the shareholders of BJXR, entered into an exclusive option agreement with Beijing Anjian Xingye on January 28, 2006, pursuant to which each of these shareholders granted Beijing Anjian Xingye an exclusive option to purchase their respective equity interests in BJXR at the lowest price permitted by the then-PRC law. The term of this agreement is until the date all of the equity interests in BJXR have been purchased by Beijing Anjian Xingye.



*Technical and Consulting Services Agreements.* Beijing AirInbox entered into a technical and consulting services agreement with KongZhong Beijing on March 31, 2004, pursuant to which KongZhong Beijing will provide ongoing technical and consulting services to Beijing AirInbox. The services to be provided under the agreement include, among others, network and website design and maintenance, research and development and consulting on sales, marketing, customer services, human resources, market research and public relations. The service fees will be calculated quarterly, based on a certain percentage of the revenues of Beijing AirInbox for such quarter. KongZhong Beijing may partially waive any quarterly payment as long as: (i) the cash and cash equivalents owned by Beijing AirInbox is below RMB100 million (approximately \$12,806,229); and (ii) the payment of service fees by AirInbox is no less than RMB5 million (approximately \$640,311) for such quarter. The term of this agreement is for 10 years from the date of execution, automatically renewable at KongZhong Beijing's option.

Beijing AirInbox entered into a technical and consulting services agreement with KongZhong China on July 1, 2006, pursuant to which KongZhong China will provide technical consulting and services to Beijing AirInbox. The services to be provided under the agreement include, among others, maintenance of the machine room and website, network services and maintenance of such services, integrated security services for the website, designing and implementation of the website network, installation of the server and 24 hours' daily maintenance, development and testing of new products, marketing of new products, creation, designing, updating and maintenance of the web pages, maintenance of the clients' service platform, training of employees, market analysis and public relations. The service fees will be calculated monthly, based on a certain percentage of the fees received by Beijing AirInbox during each month. The term of this agreement is for 10 years from the date of execution. This agreement is automatically renewable unless KongZhong China gives its written consent to terminate the agreement three months prior to expiration of the agreement.

Beijing Boya Wuji entered into an exclusive technical and consulting services agreement with KongZhong Beijing on March 31, 2004, pursuant to which KongZhong Beijing will provide certain technical and consulting services to Beijing Boya Wuji on an exclusive basis. The services to be provided under the agreement include, among others, network and website design and maintenance, research and development and consulting services on sales, marketing, customer services, human resources, market research and public relations. The service fees will be calculated quarterly, based on a certain percentage of the revenues of Beijing Boya Wuji for such quarter, provided that Beijing Boya Wuji is profitable. The term of the agreement is for 10 years from the date of execution, automatically renewable at KongZhong Beijing's option.

Beijing WINT entered into an exclusive technical and consulting services agreement with KongZhong Beijing on February 28, 2005, pursuant to which KongZhong Beijing will provide certain technical and consulting services to Beijing WINT on an exclusive basis. The services to be provided under the agreement include, among others, network and website design and maintenance, research and development and consulting services on sales, marketing, customer services, human resources, market research and public relations. The service fees will be calculated monthly, based on a certain percentage of the revenues of Beijing WINT for such month. The term of the agreement is until KongZhong Beijing is dissolved according to PRC law.

Beijing Chengxitong entered into an exclusive technical and consulting services agreement with KongZhong Beijing on November 21, 2005, pursuant to which KongZhong Beijing will provide certain technical and consulting services to Beijing Chengxitong on an exclusive basis. The services to be provided under the agreement include, among others, network and website design and maintenance, research and development and consulting services on sales, marketing, customer services, human resources, market research and public relations. The service fees will be calculated monthly, based on a certain percentage of the revenues of Beijing Chengxitong for such month. The term of the agreement is until KongZhong Beijing is dissolved according to PRC law.

BJXR entered into an exclusive technical and consulting services agreement with Beijing Anjian Xingye on January 26, 2006, pursuant to which Beijing Anjian Xingye will provide certain technical and consulting services to BJXR on an exclusive basis. The services to be provided under the agreement include, among others, network and website design and maintenance, research and development and consulting services on sales, marketing, customer services, human resources, market research and public relations. The service fees will be calculated quarterly, based on a certain percentage of the revenues of BJXR. The term of the agreement is until Beijing Anjian Xingye is dissolved according to PRC law or elects to terminate the agreement.

*Equity Pledge Agreements.* Yunfan Zhou, Songlin Yang, Yang Cha and Zhen Huang, who were the shareholders of Beijing AirInbox, entered into an amended and restated equity pledge agreement with KongZhong Beijing on May 10, 2004. Pursuant to a capital contribution transfer agreement under which Yang Cha and Yunfan Zhou transferred their capital contributions to Linguang Wu and Guijun Wang respectively, Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, the current shareholders of Beijing AirInbox, entered into an amended and restated equity pledge agreement with KongZhong Beijing on October 16, 2006. Under this agreement, each of these shareholders pledged all of his or her interest in Beijing AirInbox to KongZhong Beijing to guarantee the performance by Beijing AirInbox of its obligations under the exclusive technical and consulting services agreement, dated March 31, 2004, between Beijing AirInbox and KongZhong Beijing. The term of the agreement is from the date on which the pledges are recorded on the shareholder's register of Beijing AirInbox until all the obligations of Beijing AirInbox guaranteed under this agreement have been fully performed.

Yunfan Zhou and Zhen Huang, who are the shareholders of Beijing Boya Wuji, entered into an equity pledge agreement with KongZhong Beijing on March 31, 2004. Pursuant to this agreement, each of these shareholders pledged all of his or her interest in Beijing Boya Wuji to KongZhong Beijing to guarantee the performance by Beijing Boya Wuji of its obligations under the exclusive technical and consulting services agreement, dated March 31, 2004, between Beijing Boya Wuji and KongZhong Beijing. Following the acquisition by Beijing AirInbox of 100% of the equity interest of Beijing Boya Wuji, KongZhong Beijing, Yunfan Zhou and Zhen Huang entered into a termination agreement on October 27, 2006 pursuant to which the equity pledge agreement was terminated with effect from the same date.

Yang Yang, Linguang Wu and Guijun Wang, who were the shareholders of Beijing WINT, entered into an equity pledge agreement with KongZhong Beijing on February 28, 2005. Pursuant to a capital contribution transfer agreement under which each of Linguang Wu and Guijun Wang transferred their equity interest in Beijing WINT to Hai Qi, Yang Yang and Hai Qi, the current shareholders of Beijing WINT, entered into an equity pledge agreement with KongZhong Beijing and Beijing WINT on June 29, 2006. Under this agreement, each of these shareholders pledged all of his or her interest in Beijing WINT to KongZhong Beijing to guarantee the performance by Beijing WINT of its obligations under the exclusive technical and consulting services agreement dated February 28, 2005 between KongZhong Beijing and Beijing WINT, and the business operation agreement and share option agreement dated June 29, 2006 between Beijing WINT, its shareholders and KongZhong Beijing. The term of this agreement is from the date on which the pledges are recorded on the shareholder's register of Beijing WINT until all obligations of Beijing WINT guaranteed under this agreement have been fully performed and KongZhong Beijing confirms the same in writing. This agreement supersedes the equity pledge agreement entered into among Yang Yang, Linguang Wu, Guijun Wang and KongZhong Beijing on February 28, 2005.

Yang Li and Xuelei Wu, the shareholders of Beijing Chengxitong, entered into an equity pledge agreement with KongZhong Beijing on November 21, 2005. Pursuant to this agreement, each of these shareholders of Beijing Chengxitong pledged all of his or her interest in Beijing Chengxitong to KongZhong Beijing to guarantee the performance by Beijing Chengxitong of its obligations under the exclusive and technical consulting services agreement, the business operation agreement and the option agreement dated November 21, 2005 among Beijing Chengxitong and its shareholders and KongZhong Beijing. The term of this agreement is until all the obligations of Beijing Chengxitong guaranteed under this agreement have been fully performed and Beijing Chengxitong confirms

the same in writing.

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Yang Li and Guijun Wang, the shareholders of BJXR, entered into an equity pledge agreement with Beijing Anjian Xingye on January 28, 2005. Pursuant to this agreement, each of these shareholders of BJXR pledged all of his or her interest in BJXR to Beijing Anjian Xingye to guarantee the performance by BJXR of its obligations under the exclusive and technical consulting services agreement and the business operation agreement dated January 26, 2006 and the option agreement dated January 28, 2006 among BJXR and its shareholders and Beijing Anjian Xingye. The term of this agreement is until all the obligations of BJXR guaranteed under this agreement have been fully performed and Beijing Anjian Xingye confirms the same in writing.

*Business Operation Agreements.* Beijing AirInbox, its then-shareholders, Yunfan Zhou, Songlin Yang, Yang Cha and Zhen Huang, and KongZhong Beijing entered into an amended and restated business operation agreement on May 10, 2004. On October 16, 2006, following the execution of a capital contribution transfer agreement, the new shareholders of Beijing AirInbox, Guijun Wang, Songlin Yang, Zhen Huang, Linguang Wu, entered into an amended and restated business operation agreement with Beijing AirInbox and KongZhong Beijing. This agreement supersedes the amended and restated business operation agreement of May 10, 2004. Pursuant to the October 16, 2006 agreement, Beijing AirInbox and its shareholders agreed that, without the prior written consent of KongZhong Beijing or its designees, Beijing AirInbox will not engage in any transactions which may materially affect its assets, obligations, rights or operations, including (i) conducting any business which is beyond the ordinary scope of business; (ii) borrowing money or incurring any debt from any third party; (iii) changing or dismissing any directors or senior officers; (iv) selling or acquiring any assets or rights valued at more than RMB0.2 million (approximately \$25,612), including but not limited to intellectual property rights; (v) providing guarantees for any third party with its assets or intellectual property rights or any other guarantee or incurring any obligations over its assets; (vi) amending the articles of association or changing the business scope of Beijing AirInbox; (vii) changing the normal operational process or amending any material bylaws of Beijing AirInbox; (viii) assigning to any third party its rights or obligations under this agreement. In addition, Beijing AirInbox and its shareholders will appoint the designees of KongZhong Beijing as the directors and chief director of Beijing AirInbox, and the senior officers of KongZhong Beijing as the general manager, chief financial officer and other senior officers of Beijing AirInbox. Each of the shareholders has also agreed to execute a power of attorney to grant the designees of KongZhong Beijing authority to exercise all of his or her shareholder rights in Beijing AirInbox. The term of this agreement is for 10 years from the date of execution and is automatically renewable unless KongZhong Beijing gives written notice three months prior to expiration of the agreement.

Beijing WINT, its then-shareholders, Yang Yang, Linguang Wu and Guijun Wang, and KongZhong Beijing entered into a business operation agreement on February 28, 2005. On June 29, 2006, following the execution of a capital contribution transfer agreement, the new shareholders of Beijing WINT, Yang Yang and Hai Qi, entered into a business operation agreement with Beijing WINT and KongZhong Beijing. This agreement supersedes the business operation agreement of February 28, 2005. Pursuant to the June 29, 2006 agreement, Beijing AirInbox and its shareholders agreed that, without the prior written consent of KongZhong Beijing or its designees, Beijing AirInbox will not engage in any transactions which may materially affect its assets, obligations, rights or operations, including (i) conducting any business which is beyond the ordinary scope of business; (ii) borrowing money or incurring any debt from any third party; (iii) changing or dismissing any directors or senior officers; (iv) selling or acquiring any assets or rights valued at more than RMB0.2 million (approximately \$25,612), including but not limited to intellectual property rights; (v) providing guarantees for any third party with its assets or intellectual property rights or any other guarantees or incurring any obligations over its assets; (vi) amending the articles of association or changing the business scope of Beijing AirInbox; (vii) changing the normal operational process or amending any material bylaws of Beijing AirInbox; (viii) assigning to any third party its rights or obligations under this agreement. In addition, Beijing AirInbox and its shareholders will appoint the designees of KongZhong Beijing as the directors and president of Beijing AirInbox, and the nominees of KongZhong Beijing as the general manager, chief financial officer and other senior officers of Beijing AirInbox. Each of the shareholders has also agreed to execute a power of attorney to grant the designees of KongZhong Beijing authority to exercise all of the respective shareholder's rights in Beijing AirInbox. The term of this agreement is for 10 years from the date of execution and is automatically renewable unless



KongZhong Beijing gives written notice three months prior to expiration of the agreement.

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Beijing Chengxitong, its shareholders, Yang Li, Xuelei Wu and KongZhong Beijing entered into a business operation agreement on November 21, 2005. Pursuant to this agreement, Beijing Chengxitong and its shareholders agreed that, without the prior written consent of KongZhong Beijing or its designees, Beijing Chengxitong will not engage in any transactions that may have a material adverse effect on its assets, liabilities, equity or operations, including (i) conducting any business that is beyond normal business operations, (ii) lending to or assuming any obligations of a third party, (iii) replacing or dismissing any directors or senior officers, (iv) selling or purchasing any assets or rights valued at more than RMB0.2 million (approximately \$25,612), (v) incurring any security interest over its assets and intellectual property on behalf of any third party, (vi) amending the articles of association or changing the business scope of Beijing Chengxitong, (vii) changing the normal operations or amending any material internal guidelines of Beijing Chengxitong, and (viii) assigning any rights and obligations under this agreement to any third party. In addition, Beijing Chengxitong and its shareholders will appoint the designees of KongZhong Beijing as directors, general manager and other senior officers of Beijing Chengxitong. Each of the shareholders has also agreed to execute a power of attorney to grant the designees of KongZhong Beijing full power and authority to exercise all of the respective shareholder's rights in Beijing Chengxitong. The term of the agreement is until KongZhong Beijing is dissolved according to PRC law or until KongZhong Beijing shall terminate the agreement by issuing written notice 30 days prior to the date of termination.

BJXR, its shareholders, Yang Li and Guijun Wang, and Beijing Anjian Xingye entered into a business operation agreement on January 26, 2006. Pursuant to this agreement, BJXR and its shareholders agreed that, without the prior written consent of Beijing Anjian Xingye or its designees, BJXR will not engage in any transactions that may have a material adverse effect on its assets, liabilities, equity or operations, including (i) conducting any business that is beyond normal business operations, (ii) lending to or assuming any obligations of a third party, (iii) replacing or dismissing any directors or senior officers, (iv) selling or purchasing any assets or rights valued at more than RMB0.2 million (approximately \$25,612), (v) incurring any security interest over its assets and intellectual property on behalf of any third party, (vi) amending the articles of association or changing the business scope of BJXR, (vii) changing the normal operations or amending any material internal guidelines of BJXR, and (viii) assigning any rights and obligations under this agreement to any third party. In addition, BJXR and its shareholders will appoint the designees of Beijing Anjian Xingye as directors, general manager and other senior officers of BJXR. Each of the shareholders has also agreed to execute a power of attorney to grant the designees of Beijing Anjian Xingye full power and authority to exercise all of the respective shareholder's rights in BJXR. The term of the agreement is until Beijing Anjian Xingye is dissolved according to PRC law or until Beijing Anjian Xingye shall terminate the agreement by issuing written notice 30 days prior to the date of termination.

*Powers of Attorney.* Each of Yunfan Zhou, Songlin Yang, Yang Cha and Zhen Huang, the shareholders of Beijing AirInbox, executed an irrevocable power of attorney on May 10, 2004, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his or her rights as a shareholder in Beijing AirInbox. Pursuant to the capital contribution transfer agreement, dated October 16, 2006, under which Yang Cha and Yunfan Zhou transferred their equity interests in Beijing AirInbox to Linguang Wu and Guijun Wang respectively, each of Linguang Wu and Guijun Wang executed an irrevocable power of attorney on October 16, 2006, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his or her rights as a shareholder in Beijing AirInbox.

Each of Yang Yang, Linguang Wu and Guijun Wang, the shareholders of Beijing WINT, executed an irrevocable power of attorney on March 1, 2005, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his or her rights as a shareholder in Beijing WINT. Pursuant to the capital contribution transfer agreement, dated June 29, 2006, under which each of Linguang Wu and Guijun Wang transferred their equity interests in Beijing WINT to Qi Hai, Qi Hai executed an irrevocable power of attorney on June 29, 2006, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his rights as a shareholder in Beijing AirInbox.



Each of Yang Li and Xuele Wu, the shareholders of Beijing Chengxitong, executed an irrevocable power of attorney on November 21, 2005, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his or her rights as a shareholder in Beijing Chengxitong.

Each of Yang Li and Guijun Wang, the shareholders of BJXR, executed an irrevocable power of attorney on January 26, 2006, granting Yunfan Zhou or any other designee of KongZhong Beijing full power and authority to exercise all of his or her rights as a shareholder in BJXR.

### ***Investment in HiU! Media***

On January 11, 2008, we entered into a definitive agreement to acquire 9.87% of the total equity interest of HiU! Media for a consideration of \$1.5 million. HiU! Media, a company incorporated in the Cayman Islands and based in the PRC, provides marketing and advertising networks and solutions targeting residential communities in the PRC. Prior to the transaction, Nick Yang, our Director, President and Chief Technology Officer, had been a director for HiU! Media and a significant shareholder who could exercise significant influence over HiU! Media. As a result, he was excluded from our Board's deliberation and decision with respect to the acquisition of the equity interest in HiU! Media. Subsequent to the closing of the transaction in January 2008, Nick Yang has continued to act as a director for HiU! Media and remains a significant shareholder who could exercise significant influence over HiU! Media. We accounted for this investment by using the cost method.

### **Item 8. Financial Information**

See "Item 18 — Financial Statements."

### **Item 9. The Offer and Listing**

#### **Market and Share Price Information**

Our ADSs, each representing 40 of our ordinary shares, have been listed on Nasdaq since July 9, 2004. Our ADSs trade under the symbol "KONG." Nasdaq is the principal trading market for our ADSs, which are not listed on any other exchanges in or outside the United States.

The high and low closing prices of our ADSs on Nasdaq since listing are as follows:

|                      | Price per ADS (US\$) |       |
|----------------------|----------------------|-------|
|                      | High                 | Low   |
| Annual:              |                      |       |
| 2005                 | 14.48                | 6.80  |
| 2006                 | 15.04                | 5.56  |
| 2007                 | 9.53                 | 3.53  |
| Quarterly:           |                      |       |
| First Quarter, 2006  | 15.04                | 11.05 |
| Second Quarter, 2006 | 14.09                | 8.15  |
| Third Quarter, 2006  | 8.69                 | 5.56  |
| Fourth Quarter, 2006 | 10.15                | 6.52  |
| First Quarter, 2007  | 9.53                 | 6.68  |
| Second Quarter, 2007 | 7.28                 | 4.73  |
| Third Quarter, 2007  | 8.53                 | 3.53  |
| Fourth Quarter, 2007 | 8.46                 | 4.49  |
| First Quarter, 2008  | 6.89                 | 4.33  |

|                             |      |      |
|-----------------------------|------|------|
| Monthly                     |      |      |
| December 2007               | 6.48 | 5.00 |
| January 2008                | 6.89 | 4.63 |
| February 2008               | 6.34 | 4.97 |
| March 2008                  | 6.11 | 4.33 |
| April 2008                  | 4.74 | 4.20 |
| May 2008                    | 5.18 | 4.08 |
| June 2008 (through June 18) | 4.56 | 4.13 |

(1) Our ADSs commenced trading on Nasdaq on July 9, 2004.

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## **Item 10. Additional Information**

### **Share Capital**

Not applicable.

### **Memorandum and Articles of Association**

On September 6, 2005, our shareholders Annual General Meeting voted to amend our Articles of Association to (i) set a three-year term for Directors, whose terms previously had not been limited by the Articles of Association, (ii) create a Board with three classes of Directors, (iii) authorize the Board to appoint Directors in addition to the existing Directors, up to a total of 11 Directors, and (iv) allow shareholders to remove any Director during his term only for negligence or other reasonable cause. The shareholders Annual General Meeting also voted to amend our Articles of Association to authorize the Board to cause us to repurchase our own shares from time to time. These amendments may have the effect of delaying, deferring or preventing a change of control of our company.

The section entitled "Description of Share Capital" contained in our registration statement on Form F-1 (File No. 333-116172) is incorporated herein by reference.

### **Material Contracts**

Other than the contracts described in "Item 4 — Information on the Company — Our Investments and Acquisitions" and "Item 7 — Major Shareholders and Related Party Transactions," we and our operating companies have not entered into any material contracts that are not in the ordinary course of business within the two years preceding the date of this annual report.

### **Exchange Controls**

The Cayman Islands currently have no exchange control restrictions.

### **Taxation**

The following discussion of the material Cayman Islands and United States Federal income tax consequences of an investment in the ADSs is based upon laws and relevant interpretations thereof in effect as of the date of this annual report, all of which are subject to change. This summary does not deal with all possible tax consequences relating to an investment in the ADSs, such as the tax consequences under state, local and other tax laws.

### **Cayman Islands Taxation**

To the extent the following discussion relates to Cayman Islands law with respect to income tax consequences of an investment in our ADSs, it represents the opinion of Maples and Calder.

The Cayman Islands currently have no exchange control restrictions and no income, corporate or capital gains tax, estate duty, inheritance tax, gift tax or withholding tax applicable to us or to any holder of ADSs. Accordingly, any payment of dividends or any other distribution made on the ordinary shares will not be subject to taxation in the Cayman Islands, no Cayman Islands withholding tax will be required on such payments to any shareholder and gains derived from the sale of ordinary shares will not be subject to Cayman Islands capital gains tax. The Cayman Islands are not party to any double taxation treaties.



We have received an undertaking from the Governor-in-Council of the Cayman Islands that, in accordance with section 6 of the Tax Concessions Law (1999 Revision) of the Cayman Islands, for a period of 20 years from the date of such undertaking (which was May 21, 2002), no law which is enacted in the Cayman Islands imposing any tax to be levied on profits, income, gains or appreciations will apply to us or our operations and, in addition, that no tax to be levied on profits, income, gains or appreciations or which is in the nature of estate duty or inheritance tax will be payable (i) on or in respect of our shares, debentures or other obligations or (ii) by way of the withholding in whole or in part of a payment of dividend or other distribution of income or capital by us.

### United States Taxation

This section describes the material United States Federal income tax consequences to a U.S. holder (as defined below) of the acquisition, ownership and disposition of our ADSs. It applies to you only if you hold your ADSs as capital assets for tax purposes. This section does not apply to you if you are a member of a special class of holders subject to special rules, including:

- a bank;
- a dealer in securities or currencies;
- a trader in securities that elects to use a mark-to-market method of accounting for your securities holdings;
- a tax-exempt organization;
- an insurance company;
- a person liable for alternative minimum tax;
- a person that actually or constructively owns 10% or more of our voting stock;
- a person that holds ADSs that are a hedge or that are hedged against currency risks or as part of a straddle or a conversion transaction; or
- a person whose functional currency is not the U.S. dollar.

This section is based on the Internal Revenue Code of 1986, as amended, its legislative history, existing and proposed regulations, published rulings and court decisions, all as currently in effect. These laws are subject to change, possibly on a retroactive basis. There is currently no comprehensive tax treaty between the United States and the Cayman Islands. In addition, this section is based in part upon the representations of the depositary bank and the assumption that each obligation in the deposit agreement and any related agreement will be performed in accordance with its terms.

You are a U.S. holder if you are a beneficial owner of ADSs and you are:

- a citizen or resident of the United States;
- a domestic corporation;



an estate whose income is subject to United States Federal income tax regardless of its source; or

a trust if a United States court can exercise primary supervision over the trust's administration and one or more United States persons are authorized to control all substantial decisions of the trust.

If a partnership holds the ADSs, the United States Federal income tax treatment of a partner will generally depend on the status of the partner and the tax treatment of the partnership. A partner in a partnership holding the ADSs should consult its tax advisor with regard to the United States Federal income tax treatment of its investment in the ADSs.

You should consult your own tax adviser regarding the United States Federal, state and local tax consequences of owning and disposing of the ADSs in your particular circumstances.

This discussion addresses only United States Federal income taxation.

In general, and taking into account the earlier assumptions, for United States Federal income tax purposes, if you hold ADSs, you will be treated as the owner of the shares represented by those ADSs. Exchange of shares for ADSs, and ADSs for shares, generally will not be subject to United States Federal income tax.

### **Taxation of Dividends**

Under the United States Federal income tax laws, and subject to the PFIC rules discussed below, if you are a U.S. holder, the gross amount of any dividend we pay out of our current or accumulated earnings and profits (as determined for United States Federal income tax purposes) is subject to United States Federal income taxation. If you are a non-corporate U.S. holder, dividends paid to you in taxable years beginning before January 1, 2011 that constitute qualified dividend income will be taxable to you at a maximum tax rate of 15% provided that you hold the ADSs for more than 60 days during the 121-day period beginning 60 days before the ex-dividend date and meet other holding period requirements. Dividends we pay with respect to the ADSs generally will not be qualified dividend income for any distribution in any year that we are a PFIC or in the year following a year in which we were a PFIC. Those dividends will be taxable to you at ordinary income tax rates. For all other years, dividends we pay with respect to the ADSs generally will be qualified dividend income, provided that, in the year that you receive the dividend, the ADSs are readily tradable on an established securities market in the United States.

The dividend is taxable to you when the depository bank receives the dividend, actually or constructively. The depository will be in constructive receipt of the dividend when the dividend is made unqualifiedly subject to the demand of the depository. The dividend will not be eligible for the dividends-received deduction generally allowed to United States corporations in respect of dividends received from other United States corporations. Distributions in excess of current and accumulated earnings and profits, as determined for United States Federal income tax purposes, will be treated as a non-taxable return of capital to the extent of your basis in the ADSs and thereafter as capital gain. If the dividend is declared and paid in a foreign currency, the amount of the dividend distribution that you must include in your income as a U.S. holder will be the U.S. dollar value of the payments made in the foreign currency, determined at the spot foreign currency/U.S. dollar rate on the date the dividend distribution is includible in your income, regardless of whether the payment is in fact converted into U.S. dollars. Therefore, since the value of the foreign currency may decrease before you actually convert the currency into U.S. dollars, you may actually be taxed on a larger amount in U.S. dollars than the U.S. dollar amount that you will ultimately receive. Generally, any gain or loss resulting from currency exchange fluctuations during the period from the date you include the dividend payment in income to the date you convert the payment into U.S. dollars will be treated as ordinary income or loss and will not be eligible for the special tax rate applicable to qualified dividend income. The gain or loss generally will be income or loss from sources within the United States for foreign tax credit limitation purposes.



Dividends will be income from sources outside the United States, but dividends paid in taxable years beginning before January 1, 2007 generally will be passive income or financial services income, and dividends paid in taxable years beginning after December 31, 2006 will, depending on your circumstances, be passive income or general income, which in either case is treated separately from other types of income for purposes of computing the foreign tax credit allowable to you.

### **Taxation of Capital Gains**

Subject to the PFIC rules discussed below, if you are a U.S. holder and you sell or otherwise dispose of your ADSs, you will recognize capital gain or loss for United States Federal income tax purposes equal to the difference between the U.S. dollar value of the amount that you realize and your tax basis, determined in U.S. dollars, in your ADSs. Capital gain of a non-corporate U.S. holder that is recognized in a taxable year beginning before January 1, 2011 is generally taxed at a maximum rate of 15% where the holder has a holding period greater than one year. The gain or loss will generally be income or loss from sources within the United States for foreign tax credit limitation purposes. Your ability to deduct capital losses is subject to limitations.

### **PFIC Rules**

We believe that the ADSs are likely to be treated as stock of a PFIC for United States Federal income tax purposes.

In general, if you are a U.S. holder, we will be a PFIC with respect to you if for any taxable year in which you held your ADSs:

- at least 75% of our gross income for the taxable year is passive income; or
- at least 50% of the value, determined on the basis of a quarterly average, of our assets is attributable to assets that produce or are held for the production of passive income.

Passive income generally includes dividends, interest, royalties, rents (not including certain rents and royalties derived in the active conduct of a trade or business), annuities and gains from assets that produce passive income. If a foreign corporation owns directly or indirectly at least 25% by value of the stock of another corporation, the foreign corporation is treated for purposes of the PFIC tests as owning its proportionate share of the assets of the other corporation, and as receiving directly its proportionate share of the other corporation's income.

**Based upon an analysis of the value of our assets as of December 31, 2007, we were a PFIC during 2007 for the U.S. Federal income tax purposes. As a result, in general, if you are a U.S. holder, you will be subject to the special PFIC tax rules or, if you make a mark-to-market election, the mark-to-market rules.**

### ***Special PFIC Tax Rules***

If you are a U.S. holder and do not make a mark-to-market election, you will be subject to special rules with respect to:

- any gain you realize on the sale or other disposition of your ordinary shares or ADSs (including the pledging of your ordinary shares or ADSs as security for a loan); and
- any excess distribution that we make to you (generally, any distributions to you during a single taxable year that are greater than 125% of the average annual distributions received by you in respect of the ordinary shares or ADSs during the three preceding taxable years or, if shorter, your holding period for the ordinary shares or ADSs).



Under these rules:

- the gain or excess distribution will be allocated ratably over your holding period for the ordinary shares or ADSs;
- the amount allocated to the taxable year in which you realized the gain or excess distribution will be taxed as ordinary income;
- the amount allocated to each prior year, with certain exceptions, will be taxed at the highest tax rate in effect for that year; and
- the interest charge generally applicable to underpayments of tax will be imposed in respect of the tax attributable to each such prior year.

Special rules apply for calculating the amount of the foreign tax credit with respect to excess distributions by a PFIC.

### ***Mark-to-market Rules***

The special PFIC tax rules described above will not apply to you if you make an effective mark-to-market election, which is, you elect to mark-to-market annually the gains and losses in our ADSs, and our ADSs are treated as “marketable stock.” We believe that our ADSs are and will continue to be “marketable stock” as long as they continue to be traded on Nasdaq, other than in *de minimis* quantities, on at least 15 days during each calendar quarter. Under the mark-to-market rules, you will include as ordinary income each year the excess, if any, of the fair market value of your ADSs at the end of the taxable year over your adjusted basis in your ADSs. These amounts of ordinary income will not be eligible for the favorable tax rates applicable to qualified dividend income or long-term capital gains. You may also take ordinary losses in respect of the excess, if any, of the adjusted basis of your ADSs over their fair market value at the end of the taxable year (but only to the extent of the net amount of previously included income as a result of the mark-to-market election). Your basis in the ADSs will be adjusted to reflect any such income or loss amounts. Your gain, if any, recognized upon the sale of your ADSs will be taxed as ordinary income. The mark-to-market election will generally apply to any taxable year in which we are treated as a PFIC and you hold our ADSs.

In addition, notwithstanding any election you make with regard to the ADSs, dividends that you receive from us will not constitute qualified dividend income to you if we are a PFIC either in the taxable year of the distribution or the preceding taxable year. Dividends that you receive that do not constitute qualified dividend income are not eligible for taxation at the 15% maximum rate applicable to qualified dividend income. Instead, you must include the gross amount of any such dividend paid by us out of our accumulated earnings and profits (as determined for United States Federal income tax purposes) in your gross income, and it will be subject to tax at rates applicable to ordinary income.

Your ADSs will be treated as stock in a PFIC if we were a PFIC at any time during your holding period in your ADSs, even if we are not currently a PFIC. For purposes of this rule, if you make a mark-to-market election with respect to your ADSs, you will be treated as having a new holding period in your ADSs beginning on the first day of the first taxable year beginning after the last taxable year for which the mark-to-market election applies.

Please consult your tax advisor as to the availability and tax consequences of a mark-to-market election.

If you own ADSs during any year that we are a PFIC, you must file Internal Revenue Service Form 8621.

### **Dividends and Paying Agents**

Not applicable.

### **Statement by Experts.**

Not applicable.

### **Documents on Display**

You can read and copy documents referred to in this annual report that have been filed with the SEC at the SEC's public reference room located at 100 F Street, NE, Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the public reference rooms and their copy charges.

### **Subsidiary Information**

Not applicable.

## **Item 11. Quantitative and Qualitative Disclosures About Market Risks**

### **Interest Rate Risk**

Our exposure to market risk for changes in interest rates relates primarily to the interest income generated by our cash deposits with our banks. We have not used any derivative financial instruments in our investment portfolio. Interest earning instruments carry a degree of interest rate risk. We have not been exposed, nor do we anticipate being exposed, to material risks due to changes in interest rates. However, our future interest income may fall short of expectations due to changes in interest rates.

### **Foreign Currency Risk**

While our reporting currency is the U.S. dollar, the majority of our revenues, costs and liabilities are denominated in Renminbi. As of December 31, 2007, about 68% of our assets were denominated in Renminbi. As a result, we are exposed to foreign exchange risk as our revenues and results of operations may be impacted by fluctuations in the exchange rate between U.S. dollars and Renminbi.

The value of the Renminbi fluctuates and is subject to changes in PRC political and economic conditions. On July 21, 2005, the People's Bank of China introduced a managed floating exchange rate regime based on market demand and supply with reference to a basket of currencies. Daily fluctuations of the Renminbi against the basket of currencies were limited to 0.3% per day until May 21, 2007, when the floating band was widened to 0.5% per day, according to an announcement by the People's Bank of China. The Renminbi may appreciate or depreciate significantly in value against the U.S. dollar in the long term. We cannot guarantee that the Renminbi will not be permitted to enter into a full float, which also may result in a significant appreciation or depreciation of the Renminbi against the U.S. dollar. Because we receive substantially all of our revenues in Renminbi and a majority of our cash and cash equivalents are denominated in Renminbi, any fluctuation in the exchange rate against the U.S. dollar will affect our balance sheet and earnings per share in U.S. dollar terms as well as the value of, and dividends, if any, payable on, our ordinary shares in U.S. dollar terms and the value of any U.S. dollar-denominated investments we may make in the future. As of December 31, 2007, we had cash and cash equivalents at the amount of \$122.3 million. A 1.0% appreciation of the Renminbi against the U.S. dollar will result in an estimated increase of approximately \$0.9 million in our total amount of cash and cash equivalents, and a 1.0% appreciation of the U.S. dollar against the Renminbi will result in a decrease of approximately \$0.9 million in our total amount of cash and cash equivalents.



In recent years, the government of the PRC has been under international pressure to revalue the Renminbi in order to encourage Chinese imports of foreign products. Because we receive substantially all of our revenues in Renminbi, any fluctuation in the exchange rate between U.S. dollars and Renminbi will affect our balance sheet and earnings per share in U.S. dollar terms as well as the value of, and dividends, if any, payable on, our ordinary shares in U.S. dollar terms. See “Item 3 — Key Information — Risk Factors — Risks Relating to the People’s Republic of China — Fluctuation of Renminbi could materially affect the value of our ADSs.”

To date, we have not entered into any hedging transactions in an effort to reduce our exposure to foreign currency exchange risk and may in the future experience economic loss as a result of any foreign currency exchange rate fluctuations.

### **Inflation**

From our inception to 2006, the PRC did not experience significant inflation. However, according to the China Statistical Bureau, the PRC’s overall national inflation rate, as represented by the general consumer price index, increased from 1.8% in 2006 to 4.8% in 2007, and we expect the inflation rate to continue to increase in the coming year. Inflation generally affects us by increasing the cost of our personnel, technology, content and rent. As we did not have any indebtedness as of December 31, 2007, and we intend to meet our future funding needs through cash flow generated from operating activities and the proceeds from our initial public offering, we do not believe inflation will have a material effect on our financing cost.

### **Item 12. Description of Securities Other than Equity Securities**

Not applicable.



## PART II

**Item 13. Defaults, Dividend Arrearages and Delinquencies**

None.

**Item 14. Material Modifications to the Rights of Security Holders and Use of Proceeds****Material Modifications to the Rights of Security Holders**

On September 6, 2005, our shareholders Annual General Meeting voted to amend our Articles of Association to (i) set a three-year term for Directors, whose terms previously had not been limited by the Articles of Association, (ii) create a Board with three classes of Directors, (iii) authorize the Board to appoint Directors in addition to the existing Directors, up to a total of 11 Directors, and (iv) allow shareholders to remove any Director during his term only for negligence or other reasonable cause. The shareholders Annual General Meeting also voted to amend our Articles of Association to authorize the Board to cause us to repurchase our own shares from time to time. These amendments may have the effect of delaying, deferring or preventing a change of control of our company.

**Use of Proceeds**

The following “Use of Proceeds” information relates to our registration statement on Form F-1 (File No. 333-116172) filed by us in connection with our initial public offering. The registration statement became effective on July 8, 2004.

The net proceeds to us from our initial public offering, after deducting fees and expenses, were \$73,434,703. As of December 31, 2007, we spent \$35.8 million of the net proceeds to expand our business through acquisitions and \$10.5 million on general corporate purposes. We are continuously examining opportunities to expand our business through acquisitions, and anticipate that the remaining \$27.1 million of the proceeds from our initial public offering may be used to fund additional acquisition activities. The following table sets forth our use of the net proceeds of our initial public offering as of December 31, 2007:

| Use of Proceeds                                  | Amount (US\$ ‘000) |
|--|--------------------|
| Acquisition of or investment in other businesses | 35,800             |
| General corporate purposes                       | 10,500             |

**Item 15. Controls and Procedures****Disclosure Controls and Procedures**

Our chief executive officer and chief financial officer have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) of the Securities Exchange Act of 1934) as of the end of the period covered by this annual report. They have concluded that, as of the end of the fiscal year covered by this annual report, our disclosure controls and procedures were adequate and effective to ensure that material information relating to us and our consolidated subsidiaries was made known to them by others within our company and our consolidated subsidiaries.

**Changes in Internal Control over Financial Reporting**

There were no significant changes in our internal controls over financial reporting identified in connection with the evaluation required by paragraph (d) of 17 CFR 240.13a-15 or 240.15d that occurred during the period covered by this annual report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



## **Management's Report on Internal Control over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) under the Securities Exchange Act of 1934, as amended, for our company. Internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements in accordance with generally accepted accounting principles, and includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of a company's assets, (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that a company's receipts and expenditures are being made only in accordance with authorizations of a company's management and Directors, and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of a company's assets that could have a material effect on the consolidated financial statements.

Because of its inherent limitations, a system of internal control over financial reporting can provide only reasonable assurance with respect to consolidated financial statement preparation and presentation, and may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As required by Section 404 of the Sarbanes-Oxley Act and related rules as promulgated by the Securities and Exchange Commission, our management assessed the effectiveness of the internal control over financial reporting as of December 31, 2007 using criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Based on this evaluation, our management has concluded that the internal control over financial reporting was effective as of December 31, 2007 based on the criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

## **Attestation Report of the Independent Registered Public Accounting Firm**

The Board of Directors and Shareholders of  
KongZhong Corporation

We have audited the internal control over financial reporting of KongZhong Corporation, its subsidiaries and variable interest entities (collectively, the "Company") as of December 31, 2007, based on the criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.



A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on the criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2007 of the Company and our report dated June 5, 2008, expressed an unqualified opinion on those financial statements and included an explanatory paragraph regarding the Company's adoption of the recognition and measurement methods under Statement of Financial Accounting Standards No. 123(R), Share-based Payment, and Financial Accounting Standards Board Interpretation No. 48, "Accounting for Uncertainty in Income Taxes - an Interpretation of FASB Statement No. 109".

/s/ Deloitte Touche Tohmatsu CPA Ltd.

Beijing, The People's Republic of China

June 5, 2008

#### **Item 16A. Audit Committee Financial Expert**

On January 16, 2007, our Board accepted the resignation of Hanhui Sun as a Director, effective immediately, and elected Hope Ni to take his place and become the third member of the audit committee, also effective January 16, 2007. Our Board determined that Ms. Ni, who is one of our Independent Directors, according to the requirements of the US securities laws and the Nasdaq Listing Rules, is an audit committee financial expert within the meaning of the U.S. securities laws. See "Item 6 — Directors and Senior Management and Employees."

#### **Item 16B. Code of Ethics**

We have adopted a code of ethics that applies to all our employees, including our chief executive officer, chief financial officer, president and financial controller. We have filed the code of ethics as an exhibit to this annual report and have posted the text of such code on our Internet website at <http://ir.kongzhong.com/codeofethics.htm>.



## **Item 16C. Principal Accountant Fees and Services**

Deloitte Touche Tohmatsu CPA Ltd. has served as our independent registered public accounting firm for each of the fiscal years ended on December 31, 2005, December 31, 2006 and December 31, 2007, for which audited financial statements appear in this annual report on Form 20-F. The independent registered public accounting firm is elected annually by our shareholders at the Annual General Meeting. The audit committee will propose to our shareholders at the 2008 Annual General Meeting that Deloitte Touche Tohmatsu CPA Ltd. be elected as our auditor for fiscal 2008.

### **Audit Fees**

The aggregate fees billed in each of 2005, 2006 and 2007 for professional services rendered by the independent registered public accounting firm for the audit of our annual financial statements or services that are normally provided by the accountant in connection with statutory or regulatory filings or engagements were \$0.2 million, \$0.3 million and \$0.6 million, respectively.

### **Audit-Related Fees**

The aggregate fees billed in each of 2005, 2006 and 2007 for assurance and related services rendered by the independent registered public accounting firm that are reasonably related to the performance of the audit or review of our financial statements and are not reported under the caption "Audit Fees" above were nil, \$1,542 and \$27,764, respectively.

### **Tax Fees**

The aggregate fees billed in each of 2005, 2006 and 2007 for professional services relating to tax compliance, tax advice and tax planning rendered by the independent registered public accounting firm were approximately nil, \$55,000 and \$59,000, respectively.

### **All Other Fees**

The aggregate fees billed in each of 2005, 2006 and 2007 for products and services provided by the independent registered public accounting firm, other than the services reported above under the captions "Audit Fees," "Audit-Related Fees" and "Tax Fees," were nil in all three years.

### **Audit Committee's Pre-approval Policies and Procedures**

The Audit Committee of our Board is directly responsible for the appointment, compensation and oversight of the work of the independent registered public accounting firms. Pursuant to the Audit Committee Charter adopted by the Board on June 11, 2004, the committee has the authority and responsibility to appoint, retain and terminate an independent registered public accounting firm (subject, if applicable, to shareholder ratification), and has sole authority to approve all audit engagement fees and terms. The Audit Committee has the power to pre-approve, or to adopt appropriate procedures to pre-approve, all audit and non-audit services to be provided by the independent registered public accounting firms, and to consider whether the outside auditor's provision of non-audit services to us is compatible with maintaining the independence of the outside auditors. The Audit Committee may, in its discretion, delegate to one or more of its members the authority to pre-approve any audit or non-audit services to be performed by the independent registered public accounting firms, provided that such approvals are presented to the Audit Committee at its next scheduled meeting.

## **Item 16D. Exemptions from the Listing Standards for Audit Committees**

Not applicable.

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**Item 16E. Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

In 2007, neither we nor any affiliated purchasers made any purchases of our ordinary shares.

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## PART III

**Item 17. Financial Statements**

We have elected to provide financial statements and related information specified in Item 18.

**Item 18. Financial Statements**

See “Index to Consolidated Financial Statements for the Years Ended December 31, 2005, 2006 and 2007” for a list of all financial statements filed as part of this annual report.

**Item 19. Exhibits**

| <b>Number</b>      | <b>Description of Exhibit</b>  |
|--------------------|--|
| 1.1 <sup>(4)</sup> | Amended and Restated Articles of Association, as adopted on September 6, 2005.   |
| 1.2 <sup>(1)</sup> | Amended and Restated Memorandum of Association, as adopted on June 11, 2004.   |
| 2.1 <sup>(1)</sup> | Specimen of share certificate.   |
| 2.2 <sup>(2)</sup> | Form of Deposit Agreement among the registrant, Citibank, N.A., as depositary, and Holders and Beneficial Holders of American Depositary Shares evidenced by American Depositary Receipts thereunder, including the form of American Depositary Receipt. |
| 4.1 <sup>(1)</sup> | Shareholders Agreement.  |
| 4.2 <sup>(1)</sup> | Loan Agreement among KongZhong Corporation, as the lender, and Yunfan Zhou, Songlin Yang and Zhen Huang, each as a borrower, dated March 31, 2004.   |
| 4.3 <sup>(5)</sup> | Amendment to Loan Agreement among KongZhong Corporation, Songlin Yang, Zhen Huang, Guijun Wang and Yunfan Zhou, dated October 16, 2006.  |
| 4.4 <sup>(1)</sup> | Loan Agreement among KongZhong Corporation, as the lender, and Yang Cha and Songlin Yang, as the borrowers, dated March 31, 2004.  |
| 4.5 <sup>(5)</sup> | Amendment to Loan Agreement among KongZhong Corporation, Songlin Yang, Linguang Wu and Yang Cha, dated October 16, 2006.   |
| 4.6 <sup>(1)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 31, 2004.  |
| 4.7 <sup>(5)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong China Co., Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated July 1, 2006.  |
| 4.8 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated June 30, 2005.   |

- 4.9<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated July 29, 2005.
- 4.10<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated September 30, 2005.
- 4.11<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated December 31, 2005.
- 4.12<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated February 28, 2006.

| Number              | Description of Exhibit  |
|---------------------|---|
| 4.13 <sup>(5)</sup> | Amended and Restated Business Operation Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing AirInbox Information Technologies Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006. |
| 4.14 <sup>(5)</sup> | Amended and Restated Equity Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006.   |
| 4.15 <sup>(5)</sup> | Amended and Restated Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006.  |
| 4.16 <sup>(5)</sup> | Power of Attorney by Yang Yang, dated March 1, 2005.  |
| 4.17 <sup>(5)</sup> | Power of Attorney by Yang Li, dated November 21, 2005.  |
| 4.18 <sup>(5)</sup> | Power of Attorney by Xuelei Wu, dated November 21, 2005.  |
| 4.19 <sup>(5)</sup> | Power of Attorney by Yang Li, dated January 28, 2006.   |
| 4.20 <sup>(5)</sup> | Power of Attorney by Guijun Wang, dated January 28, 2006.   |
| 4.21 <sup>(5)</sup> | Power of Attorney by Qi Hai, dated June 29, 2006.   |
| 4.22 <sup>(5)</sup> | Power of Attorney by Linguang Wu, dated October 16, 2006.   |
| 4.23 <sup>(5)</sup> | Power of Attorney by Guijun Wang, dated October 16, 2006.   |
| 4.24 <sup>(1)</sup> | Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing AirInbox Information Technologies Co., Ltd., Yunfan Zhou, Songlin Yang and Zhen Huang, dated March 31, 2004.  |
| 4.25 <sup>(1)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing Boya Wuji Technologies Co., Ltd., dated March 31, 2004.  |
| 4.26 <sup>(1)</sup> | Letter Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and KongZhong Corporation, dated May 10, 2004.  |
| 4.27 <sup>(5)</sup> | Cooperation Agreement on Monternet™ WAP Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., undated.  |
| 4.28 <sup>(5)</sup> | Cooperation Agreement on Monternet™ Multimedia Messaging Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., undated.   |
| 4.29                |   |

Cooperation Agreement on Interactive Voice Responses Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated January 17, 2008.

- 4.30 Technical Service Agreement between China United Telecommunications Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated September 1, 2007.
- 4.31 Technical Service Agreement between China Telecommunications Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated June 5, 2007.
- 4.32<sup>(1)</sup> Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated May 27, 2004.
- 4.33<sup>(1)</sup> Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated May 27, 2004.
- 4.34<sup>(4)</sup> Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., for rooms 01, 02, 03, 09, 10 and 11 on the 7<sup>th</sup> floor of the Tengda Building, dated February 25, 2005.

| Number              | Description of Exhibit   |
|---------------------|--|
| 4.35 <sup>(4)</sup> | Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., for rooms 01, 02, 03 and 11 on the 22 <sup>nd</sup> floor of the Tengda Building, dated February 25, 2005.  |
| 4.36 <sup>(4)</sup> | Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated July 31, 2005.  |
| 4.37                | Form of Employment Agreement.  |
| 4.38                | Form of Confidentiality and Non-Compete Agreement.   |
| 4.39 <sup>(5)</sup> | Capital Contribution Transfer Agreement among Yang Cha, Yunfan Zhou, Linguang Wu, Guijun Wang, Songlin Yang and Zhen Huang, dated October 16, 2006.  |
| 4.40 <sup>(4)</sup> | Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Li Yang, Wu Xuelei and Wuhan Chengxitong Information Technology Co., Ltd., dated November 21, 2005.   |
| 4.41 <sup>(4)</sup> | Share Purchase Agreement among KongZhong Corporation, Wang Gui Jun, Li Yang, Sharp Edge Group Limited, Anjian Xingye Technology (Beijing) Company Limited, Beijing Xinrui Network Technology Company Limited, the Xinrui Shareholders, Ho Chi Sing, Sun Jing Ye and Ai Li, dated January 26, 2006. |
| 4.42 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement among Anjian Xingye Technology (Beijing) Company Limited and Beijing Xinrui Network Technology Company Limited, dated January 26, 2006.  |
| 4.43 <sup>(4)</sup> | Share Disposition Agreement among Anjian Xingye Technology (Beijing) Company Limited, Wang Guijun and Li Yang, dated January 28, 2006.   |
| 4.44 <sup>(4)</sup> | Share Pledge Agreement among Anjian Xingye Technology (Beijing) Company Limited, Wang Guijun and Li Yang, dated January 26, 2006.  |
| 4.45 <sup>(4)</sup> | Business Operations Agreement among Anjian Xingye Technology (Beijing) Company Limited, Beijing Xinrui Network Technology Company Limited, Wang Guijun and Li Yang, dated January 26, 2006.  |
| 4.46 <sup>(4)</sup> | Business Operations Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Wuhan Chengxitong Information Technology Co., Ltd., Li Yang and Wu Xuelei, dated November 21, 2005.  |
| 4.47 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Wuhan Chengxitong Information Technology Co., Ltd., dated November 21, 2005.  |
| 4.48 <sup>(4)</sup> | Share Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Wuhan Chengxitong Information Technology Co., Ltd., Li Yang and Wu Xuelei, dated November 21, 2005.   |

- 4.49<sup>(5)</sup> Capital Contribution Transfer Agreement among Zhen Huang, Yunfan Zhou and Beijing AirInbox Information Technologies Co., Ltd., dated October 27, 2006.
- 4.50<sup>(5)</sup> Capital Contribution Transfer Agreement among Linguang Wu, Guijun Wang, Hai Qi and Yang Yang, dated June 29, 2006.
- 4.51<sup>(5)</sup> Share Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.
- 4.52<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing Wireless Interactive Network Technologies Co., Ltd., dated February 28, 2005.
- 4.53<sup>(5)</sup> Business Operations Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.
- 4.54<sup>(5)</sup> Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.

| Number              | Description of Exhibit  |
|---------------------|---|
| 4.55 <sup>(4)</sup> | Lease Agreement between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated April 16, 2006.  |
| 4.56 <sup>(4)</sup> | Supplemental Agreement No. 1 to the Premises Lease Agreement No. TD0196 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 4.57 <sup>(5)</sup> | Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0196 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 22, 2007.                              |
| 4.58 <sup>(4)</sup> | Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0155 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 4.59 <sup>(4)</sup> | Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0175 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 4.60 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0130 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 4.61 <sup>(5)</sup> | Supplemental Agreement No. 5 to the Premises Lease Agreement No. TD0130 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 22, 2007.                              |
| 4.62 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0131 between Beijing Gaoling Estate Development Co. Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated April 16, 2006.                           |
| 4.63 <sup>(5)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0131 between Beijing Gaoling Estate Development Co. Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated March 22, 2007.                           |
| 4.64 <sup>(4)</sup> | Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0154 between Beijing Gaoling Estate Development Co. Ltd., Beijing AirInbox Information Technologies Co., Ltd. and KongZhong (China) Co., Ltd., dated April 14, 2006. |
| 4.65 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0154 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 8.1                 | List of Significant Subsidiaries and Consolidated Entities.   |
| 11.1 <sup>(3)</sup> | Code of Business Conduct and Ethics.  |
| 12.1                | CEO Certification pursuant to Rule 13a – 14(a).   |



- 12.2 CFO Certification pursuant to Rule 13a – 14(a).
- 13.1 CEO Certification pursuant to Rule 13a – 14(b).
- 13.2 CFO Certification pursuant to Rule 13a – 14(b).
- 23.1 Consent of King & Wood.
- 23.2 Consent of Deloitte Touche Tohmatsu CPA Ltd.

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SIGNATURE

The registrant hereby certifies that it meets all of the requirements for filing on Form 20-F and that it has duly caused and authorized the undersigned to sign this annual report on its behalf.

Date: June 19, 2008

KongZhong Corporation

By: /s/ Yunfan Zhou  
Name: Yunfan Zhou  
Title: Chief Executive  
Officer

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EXHIBITS

| Number              | Description of Exhibit   |
|---------------------|--|
| 1.1 <sup>(4)</sup>  | Amended and Restated Articles of Association, as adopted on September 6, 2005.   |
| 1.2 <sup>(1)</sup>  | Amended and Restated Memorandum of Association, as adopted on June 11, 2004.   |
| 2.1 <sup>(1)</sup>  | Specimen of share certificate.   |
| 2.2 <sup>(2)</sup>  | Form of Deposit Agreement among the registrant, Citibank, N.A., as depositary, and Holders and Beneficial Holders of American Depositary Shares evidenced by American Depositary Receipts thereunder, including the form of American Depositary Receipt. |
| 4.1 <sup>(1)</sup>  | Shareholders Agreement.  |
| 4.2 <sup>(1)</sup>  | Loan Agreement among KongZhong Corporation, as the lender, and Yunfan Zhou, Songlin Yang and Zhen Huang, each as a borrower, dated March 31, 2004.   |
| 4.3 <sup>(5)</sup>  | Amendment to Loan Agreement among KongZhong Corporation, Songlin Yang, Zhen Huang, Guijun Wang and Yunfan Zhou, dated October 16, 2006.  |
| 4.4 <sup>(1)</sup>  | Loan Agreement among KongZhong Corporation, as the lender, and Yang Cha and Songlin Yang, as the borrowers, dated March 31, 2004.  |
| 4.5 <sup>(5)</sup>  | Amendment to Loan Agreement among KongZhong Corporation, Songlin Yang, Linguang Wu and Yang Cha, dated October 16, 2006.   |
| 4.6 <sup>(1)</sup>  | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 31, 2004.  |
| 4.7 <sup>(5)</sup>  | Exclusive Technical and Consulting Services Agreement between KongZhong China Co., Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated July 1, 2006.  |
| 4.8 <sup>(4)</sup>  | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated June 30, 2005.   |
| 4.9 <sup>(4)</sup>  | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated July 29, 2005.   |
| 4.10 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated September 30, 2005.  |
| 4.11 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated December 31, 2005.   |

- 4.12<sup>(4)</sup> Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated February 28, 2006.
  - 4.13<sup>(5)</sup> Amended and Restated Business Operation Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing AirInbox Information Technologies Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006.
  - 4.14<sup>(5)</sup> Amended and Restated Equity Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006.
  - 4.15<sup>(5)</sup> Amended and Restated Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Guijun Wang, Songlin Yang, Zhen Huang and Linguang Wu, dated October 16, 2006.
  - 4.16<sup>(5)</sup> Power of Attorney by Yang Yang, dated March 1, 2005.
  - 4.17<sup>(5)</sup> Power of Attorney by Yang Li, dated November 21, 2005.
  - 4.18<sup>(5)</sup> Power of Attorney by Xuelei Wu, dated November 21, 2005.
-

| Number              | Description of Exhibit   |
|---------------------|--|
| 4.19 <sup>(5)</sup> | Power of Attorney by Yang Li, dated January 28, 2006.  |
| 4.20 <sup>(5)</sup> | Power of Attorney by Guijun Wang, dated January 28, 2006.  |
| 4.21 <sup>(5)</sup> | Power of Attorney by Qi Hai, dated June 29, 2006.  |
| 4.22 <sup>(5)</sup> | Power of Attorney by Linguang Wu, dated October 16, 2006.  |
| 4.23 <sup>(5)</sup> | Power of Attorney by Guijun Wang, dated October 16, 2006.  |
| 4.24 <sup>(1)</sup> | Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing AirInbox Information Technologies Co., Ltd., Yunfan Zhou, Songlin Yang and Zhen Huang, dated March 31, 2004.   |
| 4.25 <sup>(1)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing Boya Wuji Technologies Co., Ltd., dated March 31, 2004.   |
| 4.26 <sup>(1)</sup> | Letter Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and KongZhong Corporation, dated May 10, 2004.   |
| 4.27 <sup>(5)</sup> | Cooperation Agreement on Monternet™ WAP Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., undated.   |
| 4.28 <sup>(5)</sup> | Cooperation Agreement on Monternet™ Multimedia Messaging Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., undated.  |
| 4.29                | Cooperation Agreement on Interactive Voice Responses Services between China Mobile Telecommunications Group Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated January 17, 2008.   |
| 4.30                | Technical Service Agreement between China United Telecommunications Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated September 1, 2007.  |
| 4.31                | Technical Service Agreement between China Telecommunications Corporation and Beijing AirInbox Information Technologies Co., Ltd., dated June 5, 2007.  |
| 4.32 <sup>(1)</sup> | Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated May 27, 2004.  |
| 4.33 <sup>(1)</sup> | Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated May 27, 2004.   |
| 4.34 <sup>(4)</sup> | Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., for rooms 01, 02, 03, 09, 10 and 11 on the 7 <sup>th</sup> floor of the Tengda Building, dated February 25, 2005. |

- 4.35<sup>(4)</sup> Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., for rooms 01, 02, 03 and 11 on the 22<sup>nd</sup> floor of the Tengda Building, dated February 25, 2005.
- 4.36<sup>(4)</sup> Lease Agreement of Tengda Building between Beijing Gaoling Estate Development Co., Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated July 31, 2005.
- 4.37 Form of Employment Agreement.
- 4.38 Form of Confidentiality and Non-Compete Agreement.
- 4.39<sup>(5)</sup> Capital Contribution Transfer Agreement among Yang Cha, Yunfan Zhou, Linguang Wu, Guijun Wang, Songlin Yang and Zhen Huang, dated October 16, 2006.
- 4.40<sup>(4)</sup> Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Li Yang, Wu Xuelei and Wuhan Chengxitong Information Technology Co., Ltd., dated November 21, 2005.
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| Number              | Description of Exhibit   |
|---------------------|--|
| 4.41 <sup>(4)</sup> | Share Purchase Agreement among KongZhong Corporation, Wang Gui Jun, Li Yang, Sharp Edge Group Limited, Anjian Xingye Technology (Beijing) Company Limited, Beijing Xinrui Network Technology Company Limited, the Xinrui Shareholders, Ho Chi Sing, Sun Jing Ye and Ai Li, dated January 26, 2006. |
| 4.42 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement among Anjian Xingye Technology (Beijing) Company Limited and Beijing Xinrui Network Technology Company Limited, dated January 26, 2006.  |
| 4.43 <sup>(4)</sup> | Share Disposition Agreement among Anjian Xingye Technology (Beijing) Company Limited, Wang Guijun and Li Yang, dated January 28, 2006.   |
| 4.44 <sup>(4)</sup> | Share Pledge Agreement among Anjian Xingye Technology (Beijing) Company Limited, Wang Guijun and Li Yang, dated January 26, 2006.  |
| 4.45 <sup>(4)</sup> | Business Operations Agreement among Anjian Xingye Technology (Beijing) Company Limited, Beijing Xinrui Network Technology Company Limited, Wang Guijun and Li Yang, dated January 26, 2006.  |
| 4.46 <sup>(4)</sup> | Business Operations Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Wuhan Chengxitong Information Technology Co., Ltd., Li Yang and Wu Xuelei, dated November 21, 2005.  |
| 4.47 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Wuhan Chengxitong Information Technology Co., Ltd., dated November 21, 2005.  |
| 4.48 <sup>(4)</sup> | Share Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Wuhan Chengxitong Information Technology Co., Ltd., Li Yang and Wu Xuelei, dated November 21, 2005.   |
| 4.49 <sup>(5)</sup> | Capital Contribution Transfer Agreement among Zhen Huang, Yunfan Zhou and Beijing AirInbox Information Technologies Co., Ltd., dated October 27, 2006.   |
| 4.50 <sup>(5)</sup> | Capital Contribution Transfer Agreement among Linguang Wu, Guijun Wang, Hai Qi and Yang Yang, dated June 29, 2006.   |
| 4.51 <sup>(5)</sup> | Share Pledge Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.   |
| 4.52 <sup>(4)</sup> | Exclusive Technical and Consulting Services Agreement between KongZhong Information Technologies (Beijing) Co., Ltd. and Beijing Wireless Interactive Network Technologies Co., Ltd., dated February 28, 2005.   |
| 4.53 <sup>(5)</sup> | Business Operations Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.  |



- 4.54<sup>(5)</sup> Option Agreement among KongZhong Information Technologies (Beijing) Co., Ltd., Beijing Wireless Interactive Network Technologies Co., Ltd., Yang Yang and Hai Qi, dated June 29, 2006.
  - 4.55<sup>(4)</sup> Lease Agreement between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated April 16, 2006.
  - 4.56<sup>(4)</sup> Supplemental Agreement No. 1 to the Premises Lease Agreement No. TD0196 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.
  - 4.57<sup>(5)</sup> Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0196 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 22, 2007.
  - 4.58<sup>(4)</sup> Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0155 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.
  - 4.59<sup>(4)</sup> Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0175 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.
-

| Number              | Description of Exhibit  |
|---------------------|---|
| 4.60 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0130 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
| 4.61 <sup>(5)</sup> | Supplemental Agreement No. 5 to the Premises Lease Agreement No. TD0130 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co., Ltd., dated March 22, 2007.                              |
| 4.62 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0131 between Beijing Gaoling Estate Development Co. Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated April 16, 2006.                           |
| 4.63 <sup>(5)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0131 between Beijing Gaoling Estate Development Co. Ltd. and KongZhong Information Technologies (Beijing) Co., Ltd., dated March 22, 2007.                           |
| 4.64 <sup>(4)</sup> | Supplemental Agreement No. 2 to the Premises Lease Agreement No. TD0154 between Beijing Gaoling Estate Development Co. Ltd., Beijing AirInbox Information Technologies Co., Ltd. and KongZhong (China) Co., Ltd., dated April 14, 2006. |
| 4.65 <sup>(4)</sup> | Supplemental Agreement No. 3 to the Premises Lease Agreement No. TD0154 between Beijing Gaoling Estate Development Co. Ltd. and Beijing AirInbox Information Technologies Co. Ltd., dated April 16, 2006.                               |
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**KONGZHONG CORPORATION**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**

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| <b>CONSOLIDATED BALANCE SHEETS AS OF DECEMBER 31, 2006 AND 2007</b>  | <b>F-3</b>  |
| <b>CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE YEARS ENDED DECEMBER 31,<br/>2005, 2006 AND 2007</b>                                    | <b>F-4</b>  |
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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

**TO THE BOARD OF DIRECTORS AND SHAREHOLDERS OF  
KONGZHONG CORPORATION**

We have audited the accompanying consolidated balance sheets of KongZhong Corporation and its subsidiaries and variable interest entities (the "Company") as of December 31, 2006 and 2007 and the related consolidated statements of operations, shareholders' equity and comprehensive income, and cash flows for the years ended December 31, 2005, 2006 and 2007. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of KongZhong Corporation and its subsidiaries and variable interest entities at December 31, 2006 and 2007, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2007, in conformity with accounting principles generally accepted in the United States of America.

As described in Note 2 to the consolidated financial statements, effective January 1, 2006, the Company adopted Statement of Financial Accounting Standards No. 123 (revised 2004) "Share-Based payment". In addition, effective January 1, 2007, the Company adopted the recognition and measurement methods under Financial Accounting Standards Board Interpretation No. 48, "Accounting for Uncertainty in Income Taxes— An Interpretation of FASB Statement No. 109".

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2007, based on the criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated June 5, 2008 expressed an unqualified opinion on the Company's internal control over financial reporting.

/s/ Deloitte Touche Tohmatsu CPA Ltd.  
Beijing, The People's Republic of China  
June 5, 2008

**KONGZHONG CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**  
(In US dollars)

|  | As of December 31,    |                       |
|--|-----------------------|-----------------------|
|  | 2006                  | 2007                  |
| <b>Assets</b>  |                       |                       |
| <b>Current assets</b>  |                       |                       |
| Cash and cash equivalents  | \$ 131,402,007        | \$ 122,342,672        |
| Accounts receivable net of allowance of \$Nil as of December 31, 2006 and 2007   | 11,568,608            | 14,992,907            |
| Prepaid expenses and other current assets  | 2,375,318             | 4,498,117             |
| <b>Total current assets</b>  | <b>145,345,933</b>    | <b>141,833,696</b>    |
| Rental deposits  | 460,838               | 446,816               |
| Property and equipment, net  | 3,100,776             | 3,426,451             |
| Goodwill   | 15,835,856            | 34,918,685            |
| Acquired intangible assets, net  | 1,997,625             | 1,266,274             |
| <b>Total assets</b>  | <b>\$ 166,741,028</b> | <b>\$ 181,891,922</b> |
| <b>Liabilities and shareholders' equity</b>  |                       |                       |
| <b>Current liabilities</b>   |                       |                       |
| Accounts payable   | \$ 6,012,740          | \$ 5,596,931          |
| Accrued expenses and other current liabilities   | 4,246,296             | 5,001,149             |
| Income tax payable   | 562,532               | 695,054               |
| <b>Total current liabilities</b>   | <b>\$ 10,821,568</b>  | <b>\$ 11,293,134</b>  |
| Non-current deferred tax liability   | 142,478               | 123,022               |
| <b>Total liabilities</b>   | <b>\$ 10,964,046</b>  | <b>\$ 11,416,156</b>  |
| Ordinary shares (\$0.0000005 par value; 999,419,000,000 shares authorized, 1,423,156,120 and 1,423,156,120 shares issued and outstanding in 2006 and 2007, respectively) | 711                   | 711                   |
| Additional paid-in capital   | 82,027,122            | 84,729,618            |
| Accumulated other comprehensive income   | 4,599,695             | 13,764,239            |
| Statutory reserve  | 6,108,651             | 6,764,705             |
| Retained earnings  | 63,040,803            | 65,216,493            |
| <b>Total shareholders' equity</b>  | <b>155,776,982</b>    | <b>170,475,766</b>    |
| <b>Total liabilities, minority interest and shareholders' equity</b>   | <b>\$ 166,741,028</b> | <b>\$ 181,891,922</b> |

The accompanying notes are an integral part of these consolidated financial statements.



**KONGZHONG CORPORATION****CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In US dollars)

|  | For the years ended December 31, |                |               |
|--|----------------------------------|----------------|---------------|
|  | 2005                             | 2006           | 2007          |
| Gross revenues   | \$ 77,752,823                    | \$ 106,769,217 | \$ 74,016,944 |
| Cost of revenues   | (31,323,123)                     | (47,665,422)   | (36,495,577)  |
| Gross profit   | 46,429,700                       | 59,103,795     | 37,521,367    |
| Operating expenses   |                                  |                |               |
| Product development<br>(including share-based compensation expense of<br>\$123,849, \$547,735 and \$840,075 for 2005,<br>2006 and 2007, respectively)          | 8,530,745                        | 12,026,262     | 12,535,242    |
| Selling and marketing<br>(including share-based compensation expense<br>of \$76,276, \$425,375 and \$706,385 for 2005,<br>2006 and 2007, respectively)         | 5,389,837                        | 16,755,155     | 18,094,164    |
| General and administrative<br>(including share-based compensation expense<br>of \$147,673, \$665,129 and \$1,003,858 for 2005,<br>2006 and 2007, respectively) | 7,607,015                        | 9,105,184      | 7,220,991     |
| Class action lawsuit settlement including related<br>legal expenses  | 4,843,417                        | -              | -             |
| Total operating expenses   | 26,371,014                       | 37,886,601     | 37,850,397    |
| Income (loss) from operations  | 20,058,686                       | 21,217,194     | (329,030)     |
| Other income (expenses), net   | 6,493                            | (49,056)       | -             |
| Interest income  | 2,639,531                        | 3,866,908      | 3,809,972     |
| Gain on sales of investment  | -                                | 1,240,805      | 207,631       |
| Net income before income taxes   | 22,704,710                       | 26,275,851     | 3,688,573     |
| Income taxes expense   | 530,424                          | 1,584,206      | 856,829       |
| Net income   | \$ 22,174,286                    | \$ 24,691,645  | \$ 2,831,744  |
| Net income per share, basic  | \$ 0.02                          | \$ 0.02        | \$ 0.00       |
| Net income per share, diluted  | \$ 0.02                          | \$ 0.02        | \$ 0.00       |
| Weighted average shares used in calculating<br>basic net income per share  | 1,377,102,380                    | 1,399,872,743  | 1,423,156,120 |
|  | 1,424,683,570                    | 1,418,255,296  | 1,430,910,421 |



Weighted average shares used in calculating  
diluted net income per share

The accompanying notes are an integral part of these consolidated financial statements.

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## KONGZHONG CORPORATION

**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY AND COMPREHENSIVE INCOME**  
(In US dollars)

|  | Ordinary shares |        | Additional         | Accumulated             | Statutory    | Retained      | Total                   |                         |
|--|-----------------|--------|--------------------|-------------------------|--------------|---------------|-------------------------|-------------------------|
|  | Shares          | Amount | paid-in<br>capital | comprehensive<br>income | reserve      | earnings      | shareholders'<br>equity | Comprehensive<br>income |
| Balance as of<br>January 1,<br>2005  | 1,371,600,000   | \$ 685 | \$ 77,524,108      | \$ 12                   | 2,150,916    | \$ 20,132,607 | \$ 99,808,328           |                         |
| Issuance of<br>ordinary<br>shares upon<br>exercise of<br>non-employee<br>options | 1,000,000       | 1      | 53,578             | -                       | -            | -             | 53,579                  |                         |
| Issuance of<br>ordinary<br>shares upon<br>exercise of<br>employee<br>options     | 11,923,600      | 6      | 248,918            | -                       | -            | -             | 248,924                 |                         |
| Amortization<br>of deferred<br>stock<br>compensation                             | -               | -      | 347,798            | -                       | -            | -             | 347,798                 |                         |
| Provision for<br>statutory<br>reserve  | -               | -      | -                  | -                       | 2,422,590    | (2,422,590)   | -                       |                         |
| Foreign<br>currency<br>translation<br>adjustments                                | -               | -      | -                  | 1,140,810               |              |               | 1,140,810               | \$ 1,140,810            |
| Net income   | -               | -      | -                  | -                       | -            | \$ 22,174,286 | 22,174,286              | 22,174,286              |
| Balance as of<br>December 31,<br>2005  | 1,384,523,600   | \$ 692 | \$ 78,174,402      | \$ 1,140,822            | \$ 4,573,506 | \$ 39,884,303 | 123,773,725             | \$ 23,315,096           |
| Issuance of<br>ordinary<br>shares upon<br>exercise of<br>employee<br>options     | 38,632,520      | 19     | 2,214,481          | -                       | -            | -             | 2,214,500               |                         |
|  | -               | -      | 1,638,239          | -                       | -            | -             | 1,638,239               |                         |

|   |               |        |               |               |              |               |                |    |            |
|---|---------------|--------|---------------|---------------|--------------|---------------|----------------|----|------------|
| Share-based compensation recognized                           |               |        |               |               |              |               |                |    |            |
| Provision for statutory reserve                               | -             | -      | -             | -             | 1,535,145    | (1,535,145)   | -              |    |            |
| Foreign currency translation adjustments                      | -             | -      | -             | 3,458,873     | -            | -             | 3,458,873      | \$ | 3,458,873  |
| Net income  | -             | -      | -             | -             | -            | 24,691,645    | 24,691,645     |    | 24,691,645 |
| Balance as of December 31, 2006                               | 1,423,156,120 | \$ 711 | \$ 82,027,122 | \$ 4,599,695  | \$ 6,108,651 | \$ 63,040,803 | \$ 155,776,982 | \$ | 28,150,518 |
| Issuance of ordinary shares upon exercise of employee options | -             | -      | 152,178       | -             | -            | -             | 152,178        |    |            |
| Share-based compensation recognized                           | -             | -      | 2,550,318     | -             | -            | -             | 2,550,318      |    |            |
| Provision for statutory reserve                               | -             | -      | -             |               | 656,054      | (656,054)     | -              |    | -          |
| Foreign currency translation adjustments                      | -             | -      | -             | 9,164,544     | -            | -             | 9,164,544      | \$ | 9,164,544  |
| Net income  | -             | -      | -             | -             | -            | 2,831,744     | 2,831,744      |    | 2,831,744  |
| Balance as of December 31, 2007                               | 1,423,156,120 | \$ 711 | \$ 84,729,618 | \$ 13,764,239 | \$ 6,764,705 | \$ 65,216,493 | \$ 170,475,766 | \$ | 11,996,288 |

The accompanying notes are an integral part of these consolidated financial statements.

**KONGZHONG CORPORATION**  
**CONSOLIDATED CASH FLOW STATEMENTS**  
(In US dollars)

|   | For the years ended December 31, |                      |                      |
|---|----------------------------------|----------------------|----------------------|
|   | 2005                             | 2006                 | 2007                 |
| <b>Operating activities</b>   |                                  |                      |                      |
| Net income  | \$ 22,174,286                    | \$ 24,691,645        | \$ 2,831,744         |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                  |                      |                      |
| Share-based compensation  | 347,798                          | 1,638,239            | 2,550,318            |
| Depreciation and amortization   | 1,825,481                        | 3,030,399            | 2,770,100            |
| Gain on sales of investment   | -                                | (1,240,805)          | (207,631)            |
| Gain (loss) on disposal of property and equipment                                 | (1,900)                          | 16,546               | 10,639               |
| Changes in operating assets and liabilities                                       |                                  |                      |                      |
| Accounts receivable, net  | (447,849)                        | 2,242,478            | (2,514,305)          |
| Prepaid expenses and other current assets   | (957,170)                        | (242,266)            | (2,010,090)          |
| Rental deposits   | (147,921)                        | (49,364)             | 42,946               |
| Accounts payable  | 1,236,716                        | 2,287,261            | (770,063)            |
| Accrued expenses and other liabilities  | 5,300,035                        | (4,648,448)          | 486,899              |
| Income tax payable  | 287,551                          | 284,531              | 124,768              |
| Due to a related party  | (48,070)                         | -                    | -                    |
| <b>Net cash provided by operating activities</b>                                  | <b>29,568,957</b>                | <b>28,010,216</b>    | <b>3,315,325</b>     |
| <b>Investing activities</b>   |                                  |                      |                      |
| Purchases of subsidiaries, net of cash acquired                                   | (1,531,277)                      | (17,163,143)         | (17,000,000)         |
| Purchase of property and equipment  | (2,147,819)                      | (2,518,312)          | (1,927,726)          |
| Proceeds from sales of investment   | -                                | 1,740,805            | 207,631              |
| Purchase of long-term investment  | (500,000)                        | -                    | -                    |
| Proceeds from disposal of property and equipment                                  | 743                              | -                    | -                    |
| <b>Net cash used in investing activities</b>                                      | <b>(4,178,353)</b>               | <b>(17,940,650)</b>  | <b>(18,720,095)</b>  |
| <b>Financing activities</b>   |                                  |                      |                      |
| Proceeds from exercise of employee stock options                                  | 302,503                          | 2,214,500            | 152,178              |
| <b>Net cash provided by financing activities</b>                                  | <b>302,503</b>                   | <b>2,214,500</b>     | <b>152,178</b>       |
| Effect of foreign exchange rate changes   | 734,350                          | 1,976,402            | 6,193,257            |
| <b>Net increase (decrease) in cash and cash equivalents</b>                       | <b>26,427,457</b>                | <b>14,260,468</b>    | <b>(9,059,335)</b>   |
| Cash and cash equivalents, beginning of year                                      | 90,714,082                       | 117,141,539          | 131,402,007          |
| Cash and cash equivalents, end of year  | \$ 117,141,539                   | \$ 131,402,007       | \$ 122,342,672       |
| <b>Supplemental disclosures of cash flow information</b>                          |                                  |                      |                      |
| Income taxes paid   | \$ 242,873                       | \$ 1,309,225         | \$ 816,127           |
| <b>Acquisition of subsidiaries:</b>   |                                  |                      |                      |
| Cash consideration  | \$ 1,671,988                     | \$ 17,999,389        | \$ 17,000,000        |
| Acquisition payable   | 86,679                           | -                    | -                    |
| <b>Total cash consideration</b>   | <b>\$ 1,758,667</b>              | <b>\$ 17,999,389</b> | <b>\$ 17,000,000</b> |
| Consideration satisfied by waiving receivables from former shareholders           | \$ 2,438,781                     | \$ 827,643           | -                    |
|   | \$ 1,769,476                     | \$ 20,527,937        | \$ -                 |

Non-cash investing activities: Assets acquired  
 (including cash of \$237,361, intangible assets of  
 \$318,395 and goodwill of \$1,169,099 in 2005, and  
 cash of \$945,855, intangible assets of \$2,415,100  
 and goodwill of \$14,280,764 in 2006)

|                     |    |           |    |             |    |   |
|---------------------|----|-----------|----|-------------|----|---|
| Liabilities assumed | \$ | (10,809)  | \$ | (2,528,548) | \$ | - |
| Total consideration | \$ | 1,758,667 | \$ | 17,999,389  | \$ | - |

The accompanying notes are an integral part of these consolidated financial statements.

**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007  
(In US dollars)**

**1. ORGANIZATION AND PRINCIPAL ACTIVITIES**

KongZhong Corporation ("KongZhong") was incorporated under the laws of the Cayman Islands on May 6, 2002. KongZhong and its consolidated entities (the "Company") provide wireless interactive entertainment, media and community services to mobile phone users in the People's Republic of China (the "PRC") and specialize in the development, marketing and distribution of consumer wireless value-added services.

As of December 31, 2007, details of the Company's majority-owned subsidiaries and variable interest entities are as follows:

| Name   | Incorporation date/place     | Shareholder/<br>Nominee Owner | Shareholder/owner's<br>relationship<br>with the Company | Legal Ownership<br>% | Principal activities                         |
|--|------------------------------|-------------------------------|---|----------------------|--|
| <b>Subsidiaries of the Company:</b>  |                              |                               |   |                      |  |
| KongZhong Beijing  | July 29, 2002<br>the PRC     | KongZhong                     | -   | 100                  | Providing consulting and technology services |
| KongZhong China  | June 10, 2005<br>the PRC     | KongZhong                     | -   | 100                  | Providing consulting and technology services |
| Anjian Xingye (Beijing) Company Limited. ("Beijing Anjian Xingye") (Note iv) | November 28, 2005<br>the PRC | KongZhong                     | -   | 100                  | Providing consulting and technology services |
| Monkey King Search Corporation   | January 11, 2007<br>the PRC  | KongZhong                     | -   | 100                  | Providing consulting and technology services |
| Wukong Shentong Search   | March 23, 2007<br>the PRC    | Monkey King                   | -   | 100                  | Mobile search development                    |

Co., Ltd.  
("Wukong  
Shentong")

**Variable  
interest  
entities  
("VIE"):**

|   |                                     |  |   |                         |   |
|---|-------------------------------------|--|---|-------------------------|---|
| Beijing<br>AirInbox<br>Information<br>Technologies<br>Co., Ltd.<br>("Beijing<br>AirInbox")<br>(Note (i))                | April 4, 2002<br><br>the PRC        | Linguang Wu<br><br>Songlin Yang<br>Guijun Wang<br><br>Zhen Huang | Employee<br><br>Uncle of Nick Yang, President<br>Employee<br><br>Wife of Nick Yang, President | 45<br><br>42<br>10<br>3 | Providing wireless<br><br>value-added<br>services<br>to mobile phone<br>users |
| Beijing<br>Wireless<br>Interactive<br>Network<br>Technologies<br>Co., Ltd.<br>("Beijing<br>WINT") (Note<br>(ii))        | November<br>28, 2003<br><br>the PRC | Yang Yang<br><br>Hai Qi  | Employee<br><br>Employee  | 40<br><br>60            | Providing wireless<br><br>value-added<br>services<br>to mobile phone<br>users |
| Beijing<br>Chengxitong<br>Information<br>Technology<br>Company<br>Limited<br>("Beijing<br>Chengxitong")<br>(Note (iii)) | June 23,<br>2004<br>the PRC         | Yang Li<br><br>Xuelei Wu   | Employee<br><br>Employee  | 90<br>10                | Providing wireless<br><br>value-added<br>services<br>to mobile phone<br>users |
| Beijing Xinrui<br>Network<br>Technology<br>Company<br>Limited<br>("Beijing<br>Xinrui") (Note<br>(iv))                   | December<br>17, 2003<br>the PRC     | Guijun Wang<br><br>Yang Li                                       | Employee<br><br>Employee  | 51<br>49                | Providing wireless<br><br>value-added<br>services                             |

**Subsidiaries  
of VIE:**

|     |     |                    |
|-----|-----|--------------------|
| VIE | 100 | Providing wireless |
|-----|-----|--------------------|

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|   |                               |                     |     |    |  |                      |
|---|-------------------------------|---------------------|-----|----|--|----------------------|
| Beijing Boya Wuji Technologies Co., Ltd. ("Beijing Boya Wuji") (Note (v)) | March 29, 2004<br>the PRC     | Beijing<br>AirInbox |     |    |  | value-added services |
| Tianjin Mammoth Technology Co., Ltd. ("Tianjin Mammoth") (Note (vi))      | June 12, 2002<br>the PRC      | Beijing<br>AirInbox | VIE | 95 |  | Mobile games         |
|   |                               | Beijing WINT        | VIE | 5  |  | developing           |
| Beijing Shuziyuansu Advertising Co., Ltd. ("Beijing Shuziyuansu")         | September 21, 2005<br>the PRC | Beijing Boya Wuji   | VIE | 75 |  | Providing            |
|   |                               | Beijing WINT        | VIE | 25 |  | advertising services |

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**1. ORGANIZATION AND PRINCIPAL ACTIVITIES - continued**

Notes:

(i) PRC regulations prohibit direct foreign ownership of business entities providing value-added telecommunications services in the PRC where certain licenses are required for the provision of such services. To comply with these regulations the Company conducts majority part of its activities through Beijing AirInbox, a variable interest entity established by KongZhong through nominated owners on April 4, 2002. Beijing AirInbox provides wireless value-added services to PRC's mobile phone users in the form of SMS, WAP, MMS, Java™, IVR and CRBT. Upon establishment Beijing AirInbox was legally owned directly by three PRC citizens nominated by KongZhong, Yunfan Zhou, the Company's Chief Executive Officer, Songlin Yang, the uncle of Nick Yang, the Company's President, and Leilei Wang, who held 35%, 35% and 30%, respectively, of Beijing AirInbox's total outstanding shares. In September 2003, Leilei Wang transferred his 30% equity interest in Beijing AirInbox to Yunfan Zhou and Zhen Huang, the wife of Nick Yang, in portions of 15% each. In April 2004, the registered capital of Beijing AirInbox was increased from \$0.3 million (RMB2 million) to \$1.2 million (RMB10 million). The increased registered capital was contributed from Songlin Yang and Yang Cha, a PRC citizen and employee of the Company, for \$0.4 million (RMB3.5 million) and \$0.5 million (RMB4.5 million), respectively. In October, 2006, Yang Cha transferred his \$0.5 million (RMB4.5 million) to Linguang Wu, an employee of the Company. In October, 2006, Yunfan Zhou transferred his \$0.1 million (RMB1million) to Guijun Wang, an employee of the Company.

In addition, the Company has extended an interest-free loan to the nominee shareholders (\$241,546 had been loaned as of December 31, 2002 and 2003) to finance their investments in Beijing AirInbox. In April 2004, Yang Cha and Songlin Yang drew down the loans in the amount of \$0.5 million and \$0.4 million, respectively, for investment into Beijing AirInbox as contribution to the capital increase in Beijing AirInbox by Yang Cha and Songlin Yang. Principal terms of these loan agreements provide that (i) proceeds from the loans are to be used solely for the investment in Beijing AirInbox, (ii) the loans can only be repaid to the Company by transferring the shares of Beijing AirInbox to the Company, (iii) the shares of Beijing AirInbox cannot be transferred without the approval of the Company, (iv) the Company has the right to appoint all directors and senior management personnel of Beijing AirInbox, and (v) all shareholder rights including voting rights and rights to dividends are assigned to KongZhong Beijing. In addition, the Company has the right to require the transfer of the shares of Beijing AirInbox to the Company or any party designated by the Company, at any time, for the amount of the loan outstanding. In 2006, Yang Cha transferred his loan to Linguang Wu. Since the Company consolidates Beijing AirInbox, the loans to the registered shareholders and Linguang Wu are treated as investments in Beijing AirInbox and are eliminated upon consolidation for all periods presented.

(ii) In February 2005, the Company completed the acquisition of all outstanding shares of Beijing WINT through nominated owners (see Note 3(a)), and entered into a series of contractual arrangements, pursuant to which, Beijing WINT became the Company's variable interest entity. Beijing WINT provides wireless value-added services to PRC's Mobile phone users. Beijing WINT is legally owned directly by three PRC citizens nominated by KongZhong. As of December 2005, Yang Yang, Linguang Wu and Guijun Wang held 40%, 30% and 30% equity interest of Beijing WINT, respectively. In July 2006, Linguang Wu and Guijun Wang transferred their shares to Hai Qi. As of December 2006, Hai Qi and Yang Yang held 60% and 40% equity interest of Beijing WINT, respectively.

- (iii) In November 2005, the Company completed the acquisition of all outstanding shares of Beijing Chengxitong through nominated shareholders (see Note 3(c)), and entered into a series of contractual arrangements pursuant to which Beijing Chengxitong, became the Company's variable interest entity. Beijing Chengxitong provides wireless value-added services to the PRC's mobile phone users. Beijing Chengxitong is legally owned directly by two PRC citizens nominated by KongZhong. As of December 2006, Yang Li and Xuelei Wu held 90% and 10% equity interest of Beijing Chengxitong, respectively.
- (iv) In January 2006, the Company acquired a 100% equity interest in Sharp Edge Company Limited ("Sharp Edge"), a company incorporated in the British Virgin Islands and based in Beijing which provides wireless value-added services through its wholly owned subsidiary Beijing Anjian Xingye and its variable interest entity, Beijing Xinrui. Following the acquisition, the incorporation of Sharp Edge was deregistered in the British Virgin Islands and the Company directly holds Anjian Xingye as its wholly owned subsidiary ("WOFE"). Beijing Xinrui has entered into a series of contractual arrangements with Beijing Anjian Xingye, pursuant to which, Beijing Xinrui became the Company's variable interest entity. Beijing Xinrui provides wireless value-added services to the PRC's mobile phone users. Beijing Xinrui is legally owned directly by two PRC citizens nominated by KongZhong. As of December 2006, Guijun Wang and Yang Li held 51% and 49% equity interest of Beijing Xinrui, respectively.

**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**1. ORGANIZATION AND PRINCIPAL ACTIVITIES - continued**

Notes: - continued

(v) In March 2004, the Company established another variable interest entity, Beijing Boya Wuji, through nominated owners. KongZhong Beijing entered into a series of contractual arrangements, pursuant to which Beijing Boya Wuji became the Company's variable interest entity. Beijing Boya Wuji provides wireless value-added services to PRC's mobile phone users in the form of SMS, WAP, MMS, Java™, IVR and CRBT and a license was obtained from the PRC government in April 2004. Upon establishment Beijing Boya Wuji was legally owned directly by two PRC citizens nominated by KongZhong, Yunfan Zhou and Zhen Huang held 50% and 50%, respectively, of Beijing Boya Wuji. The investment by these two individuals has been done through their personal funds with no loans provided by the Company. Accordingly, the investment amount of \$120,815 has been included as a minority interest. In January 2005, 80% of the equity interest of Beijing Boya Wuji held by the nominated owners was transferred to Beijing AirInbox for an aggregate amount of RMB800,000 (\$96,650). In October 2006, the remaining 20% of the equity interest of Beijing Boya Wuji held by the nominated owners was transferred to Beijing AirInbox for an aggregate amount of RMB200,000 (\$24,165). Beijing Boya Wuji became a subsidiary of Beijing AirInbox.

(vi) On May 24, 2005, the Company's VIE, Beijing AirInbox and Beijing WINT acquired 95% and 5%, respectively, of the outstanding equity interest of Tianjin Mammoth (see Note 3(b)).

KongZhong Beijing or KongZhong China has entered into various operating agreements with Beijing AirInbox, Beijing WINT, Beijing Chengxitong and Beijing Xinrui (collectively the "VIE companies"), including exclusive technical and consulting services agreements. Under these agreements, KongZhong Beijing or KongZhong China provides technical and other services to the VIE companies in exchange for all their net income. As a collateral security for the prompt and complete performance of the obligations of the VIE companies, respective owners of VIE companies have entered into pledge agreements, pursuant to which they agreed to pledge all their rights and interests, including voting rights, in the VIE companies respectively in favor of KongZhong Beijing or KongZhong China. Finally, KongZhong Beijing or KongZhong China has the option to acquire the equity interests of the VIE companies for a purchase price equal to the respective capital of the VIE companies or such higher price as required under PRC laws at the time of such purchase.

Through the contractual arrangements described above, KongZhong Beijing or KongZhong China is the primary beneficiary of the VIE companies because the KongZhong Beijing or KongZhong China holds all of the variable interests in the VIE companies either directly or through related parties.

In January 2003, the Financial Accounting Standard Board ("FASB") issued Interpretation ("FIN") No. 46, "Consolidation of Variable Interest Entities - an Interpretation of ARB No. 51" which required certain variable interest entities to be consolidated by the primary beneficiary of the entity if the equity investors in the entity do not have characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN 46 was effective for all new variable interest entities created or acquired after December 15, 2003. In December 2003, the FASB issued FIN 46 (revised) which deferred the implementation date to the end of the first reporting period after March 15, 2004 unless the Company has a special purpose entity, in which case the provisions must be applied for fiscal years ended

December 31, 2003. However, the Company has elected to retroactively apply FIN 46 and consolidate all of its variable interest entity, including Beijing AirInbox from its inception and all the other VIEs from their respective acquisition dates.

## **2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### Basis of presentation

The consolidated financial statements of the Company have been prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP").

### Basis of consolidation

The consolidated financial statements include the financial statements of the Company, its wholly-owned subsidiaries, and its variable interest entities. All inter-company transactions and balances have been eliminated upon consolidation.

### Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and highly liquid investments which are unrestricted as to withdrawal or use, and which have maturities of three months or less when purchased. Cash also includes other kinds of accounts that have the general characteristics of demand deposits in that the customer may deposit additional funds at any time and also effectively may withdraw funds at any time without prior notice or penalty.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**Use of estimates

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and revenues and expenses in the financial statements and accompanying notes. Significant accounting estimates reflected in the Company's financial statements include valuations of goodwill, accruals for revenue and cost of revenue adjustments, valuation allowance for deferred tax assets, and share-based compensation expense. Actual results could differ from those estimates.

Property and equipment, net

Property and equipment are carried at cost less accumulated depreciation. Depreciation is calculated on a straight-line basis over the following estimated useful lives:

|                                     |  |
|-------------------------------------|--|
| Computer and transmission equipment | 3 years  |
| Furniture and office equipment      | 3 years  |
| Motor vehicles                      | 3 years  |
| Leasehold improvements              | Over the shorter of the lease term or useful lives |
| Communication equipment             | 1 year   |
| Office building                     | 20 years   |

Acquired intangible assets, net

Acquired intangible assets which mainly represent agreements with operators and completed product technologies as detailed in Note 6, is carried at cost, less accumulated amortization. The amortization of acquired intangible assets is over the expected useful lives of the assets.

Impairment of long-lived assets

In accordance with SFAS No.144, "Accounting for the impairment or Disposal of Long-lived Assets," long-lived assets and certain identifiable intangible assets to be held and used are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may no longer be recoverable. When these events occur, the Company measures impairment by comparing the carrying value of the long-lived assets to the estimated undiscounted future cash flows expected to result from the use of the assets and their eventual disposition. If the sum of the expected undiscounted cash flows is less than the carrying amount of the assets, the Company would recognize an impairment loss based on the fair value of the assets. The Company did not record any impairment loss during the years ended December 31, 2005, 2006 and 2007.

Goodwill

The excess of the purchase price over the fair value of net assets acquired is recorded on the consolidated balance sheet as goodwill.

SFAS No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142"), requires the Company to complete a two-step goodwill impairment test. The first step compares the fair value of each reporting unit (operating segment or one level below an operating segment) to its carrying amount, including goodwill. If the fair value of each reporting unit exceeds its carrying amount, goodwill is not considered to be impaired and the second step will not be required. If the carrying amount of a reporting unit exceeds its fair value, the second step compares the implied fair value of the affected reporting unit's goodwill to the carrying value of that goodwill. The implied fair value of goodwill is determined in a manner similar to accounting for a business combination with the allocation of the assessed fair value determined in the first step to the assets and liabilities of the reporting unit. The excess of the fair value of the reporting unit over the amounts assigned to the assets and liabilities is the implied fair value of goodwill. This allocation process is only performed for purposes of evaluating goodwill impairment and does not result in an entry to adjust the value of any assets or liabilities. An impairment loss is recognized for any excess in the carrying value of goodwill over the implied fair value of goodwill. We performed annual impairment assessments of the carrying value of the goodwill recorded in connection with various acquisitions as required under SFAS 142 in December, 2005, 2006 and 2007. In accordance with SFAS 142, we compared the carrying value of each of our reporting units that existed at those times to their estimated fair value. At December 1, 2005, 2006 and 2007, we had four reporting units as determined and identified in accordance with SFAS 142.

We estimated the fair values of our reporting units primarily using the income approach valuation methodology that includes the discounted cash flow method, taking into consideration the market approach and certain market multiples as a validation of the values derived using the discounted cash flow methodology. The discounted cash flows for each reporting unit were based on discrete four year financial forecasts developed by management for planning purposes. Cash flows beyond the four year and discrete forecast were estimated using a terminal value calculation, which incorporated historical and forecasted financial trends for each identified reporting unit and considered long-term earnings growth rates for publicly traded peer companies. Specifically, the income approach valuations included reporting unit cash flow discount rate at approximately 24.5%, and terminal value growth rate at 3%. Publicly available information regarding the market capitalization of KongZhong was also considered in assessing the reasonableness of the cumulative fair values of our reporting units estimated using the discounted cash flow methodology.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**Goodwill - continued

Upon completion of the December 2005, 2006 and 2007 annual impairment assessments, we determined no impairment was indicated as the estimated fair value of each of the four reporting units exceeded its respective carrying value.

The change in the carrying amount of goodwill for the year ended December 31, 2007 is as follows:

|                                   |               |
|-----------------------------------|---------------|
| Balance as of January 1, 2007     | \$ 15,835,856 |
| Goodwill acquired during the year | 17,000,000    |
| Exchange difference               | 2,082,829     |
| Balance as of December 31, 2007   | \$ 34,918,685 |

Long-term investment

For investments in an investee over which the Company does not have significant influence, the Company carries the investment at cost. The Company reviews the cost investments for impairment whenever events or changes in circumstances indicate that an other-than-temporary decline has occurred.

Revenue recognition and cost of revenues

The Company's revenues are primarily derived from entertainment-oriented wireless value-added services ("WVAS"), and wireless internet services ("WIS").

## (i) Wireless value-added services ("WVAS")

Wireless value-added services revenues are derived from providing personalized interactive entertainment, media and community services primarily to mobile phone customers of China Mobile Communication Corporation and its various subsidiaries ("China Mobile"), China United Telecommunications Corporation ("China Unicom"), China Telecommunications Corporation ("China Telecom"), and China Network Communications Company Corporation ("China Netcom").

The Company contracts with the Mobile Operator for the transmission of wireless value-added services as well as for billing and collection services. The Mobile Operator provides the Company with a monthly statement that represents the principal evidence that service has been delivered and triggers revenue recognition for a substantial portion of the Company's revenue. In certain instances, when a statement is not received within a reasonable period of time, the Company makes an estimate of the revenues and cost of revenues for the period covered by the statement based on internally generated information, historical experience, verbal communication with Mobile Operator, and/or other assumptions that are believed to be reasonable under the circumstances.

The Company measures its revenues based on the total amount paid by its customers, for which the Mobile Operator bills and collects on the Company's behalf. Accordingly, the 15-52% service fee paid to the Mobile Operator is

included in the cost of revenues. In addition, the Mobile Operator charges the Company transmission charges based on a per message fee which varies depending on the volume of the messages sent in the relevant month, multiplied by the excess messages sent over messages received. These transmission charges are likewise retained by the Mobile Operator. In addition, the Company incurs payments to the content provider for use of their content and payment to mobile handset manufacturers and other industry partners with whom the Company have corporation agreements. These amounts are reflected as cost of revenues in the financial statements.

The Company evaluates the criteria outlined in Emerging Issues Task Force Issue No. 99-19 "Reporting Revenue Gross as Principal Versus Net as an Agent," in determining whether it is appropriate to record the gross amount of revenues and related costs or the net amount earned after deducting service fees and transmission charges paid to the Mobile Operator. The Company records the gross amounts billed to its customers based on the following facts: (i) it is the primary obligor in these transactions, (ii) it has latitude in establishing prices and selecting suppliers, and (iii) it is involved in the determination of the service specifications.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

Revenue recognition and cost of revenues - continued

(ii) Wireless internet services ("WIS")

Wireless internet services are delivered through the wireless internet portal Kong.net and other sites owned by the Company. The Company recognizes advertising revenues ratably over the performance period for which the advertisements are displayed, so long as collection of the fees remains probable.

Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the leasing company are accounted for as operating leases. Payments made under operating leases are charged to the consolidated statements of operations on a straight-line basis over the lease period.

Foreign currency translation

The functional and reporting currency of the Company is US dollar. The functional currency of the Company's subsidiaries in the PRC is Renminbi ("RMB").

Assets and liabilities are translated from each subsidiary's functional currency to the reporting currency at the exchange rate on the balance sheet date. Equity amounts are translated at historical exchange rates, and revenues, expenses, gains and losses are translated using the average rate for the year. Translation adjustments are reported as cumulative translation adjustments and are shown as a separate component of other comprehensive income in the consolidated statements of shareholders' equity and comprehensive income.

Monetary assets and liabilities denominated in currencies other than the applicable functional currencies are translated into the functional currencies at the prevailing rates of exchange at the balance sheet date. Nonmonetary assets and liabilities are remeasured into the applicable functional currencies at historical exchange rates. Transactions in currencies other than the applicable functional currencies during the year are converted into the functional currencies at the applicable rates of exchange prevailing at the transaction dates. Transaction gains and losses are recognized in the consolidated statements of operations.

Foreign currency risk

The RMB is not a freely convertible currency. The State Administration for Foreign Exchange, under the authority of the People's Bank of China, controls the conversion of RMB into foreign currencies. The value of the RMB is subject to changes in central government policies and to international economic and political developments affecting supply and demand in the China Foreign Exchange Trading System market. The cash and cash equivalents of the Company included aggregate amounts of RMB 606,467,284 and RMB 629,590,379 at December 31, 2006 and 2007, respectively, which were denominated in RMB.

Product development expenses

Product development expenses consist primarily of the compensation and related costs for employees associated with the development and programming of mobile data content and are expensed as incurred.

Income taxes

Deferred income taxes are recognized for temporary differences between the tax bases of assets and liabilities and their reported amounts in the financial statements, net operating loss carry forwards and credits by applying enacted statutory tax rates applicable to future years. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are classified as current or non-current depending on their individual characteristics. Current income taxes are provided for in accordance with the laws of the relevant taxing authorities.

In June 2006, the Financial Accounting Standards Board ("FASB") issued Interpretation No. 48 ("FIN 48"), "Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109". FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 is effective for fiscal years beginning after December 15, 2006, with early adoption permitted. The Company adopted FIN 48 effective January 1, 2007. The adoption of FIN 48 did not result in a cumulative adjustment on January 1, 2007 and had no significant impact on the Company's accounting for income taxes for the year ended December 31, 2007. The Company did not incur any interest or penalties related to potential underpaid income tax expenses, and also does not expect to have a significant increase or decrease on the unrecognized tax benefits within 12 months from December 31, 2007.

**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

Comprehensive income

Comprehensive income includes net income and foreign currency translation adjustments. Comprehensive income is reported in the statements of shareholders' equity.

Fair value of financial instruments

Financial instruments include cash and cash equivalents, accounts receivable and accounts payable. The carrying values of cash and cash equivalents, accounts receivable and accounts payable approximate their fair values due to their short-term maturities.

Advertising costs

The Company expenses advertising costs as incurred. Total advertising expenses were \$786,173, \$4,209,069 and \$4,135,705 for the years ended December 31, 2005, 2006 and 2007, respectively, and have been included as part of selling and marketing expenses.

Share-based compensation

The Company has in effect stock incentive plans under which incentive stock options and nonvested shares have been granted to employees and members of the Board of Directors. Effective January 1, 2006 the Company adopted SFAS No. 123 (revised 2004), "Share-based Payment", or SFAS 123R, which requires all share-based payments to employees to be recognized in the financial statements based upon their respective grant date fair values, and does not allow the previously permitted pro forma disclosure-only method as an alternative to financial statement recognition. SFAS 123R supersedes Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees", or APB 25, and related interpretations and amends SFAS No. 95, "Statement of Cash Flows".

The Company adopted SFAS 123R using the modified-prospective method of recognition of compensation expense related to share-based payments. Under this transition method, stock-based compensation expense recognized beginning January 1, 2006 includes: (a) compensation expense for all stock-based compensation awards granted prior to, but not yet vested as of January 1, 2006 based on the fair market value as of the grant date, measured in accordance with SFAS No. 123, "Accounting for Stock-based Compensation", or SFAS 123, and (b) compensation expense for all stock-based compensation awards granted on or subsequent to January 1, 2006, based on grant-date fair value estimated in accordance with the provisions of SFAS 123(R). The consolidated statements of income for the years ended December 31, 2006 and 2007 reflect the impact of adopting SFAS 123R. In accordance with the modified prospective transition method, the consolidated statements of income for prior periods have not been restated to reflect, and do not include, the impact of SFAS 123R.

Prior to the adoption of SFAS 123R, the Company accounted for share-based payment awards to employees in accordance with APB 25 and related interpretations, and had adopted the disclosure-only alternative of SFAS 123 and SFAS No. 148, "Accounting for Stock-based Compensation - Transition and Disclosure". In accordance with APB 25

and related interpretations, stock-based compensation expense was not recorded in connection with share-based payment awards granted with exercise prices equal to or greater than the fair market value of the underlying shares on the date of grant. The Company recorded deferred compensation in connection with stock options granted with an exercise price below the fair market value of the underlying shares on the date of grant. The amount of such deferred compensation per share was equal to the excess of the fair market value over the exercise price on such date. Recorded deferred compensation was recognized as stock-based compensation expense ratably over the requisite service period, which was generally the vesting period of the options. In accordance with the provisions of SFAS 123R, as of January 1, 2006, all deferred compensation previously recorded pursuant to APB 25 and related interpretations has been eliminated with a corresponding reduction in additional paid-in capital.

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## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**Share-based compensation - continued

In accordance with the requirements of the disclosure-only alternative of SFAS 123, set forth below is a pro forma illustration of the effect on net income and net income per share information for 2005, computed as if the fair value method defined by SFAS 123, instead of the guidance provided by APB 25, had been applied to the Company's stock-based compensation

|   | For the Year<br>Ended December 31,<br>2005 |             |
|---|--|-------------|
| Net income as reported  | \$   | 22,174,286  |
| Add: Share-based compensation as reported                             |  | 347,798     |
| Less: Share-based compensation determined using the fair value method |  | (1,955,675) |
| Pro forma net income  | \$   | 20,566,409  |
| Basic net income per share  |  |             |
| As reported   | \$   | 0.02        |
| Pro forma   | \$   | 0.01        |
| Diluted net income per share  |  |             |
| As reported   | \$   | 0.02        |
| Pro forma   | \$   | 0.01        |

Net income per share

Basic net income per share is computed by dividing net income by the weighted average number of ordinary shares outstanding during the year. Diluted net income per ordinary share reflects the potential dilution that could occur if securities or other contracts to issue ordinary shares were exercised or converted into ordinary shares, the dilutive effect of the stock options and nonvested shares is computed using treasury stock method.

Recently issued accounting standards

In September 2006, the FASB issued SFAS No. 157, "Fair Value Measurements" which provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 also responds to investors' requests for expanded information about the extent to which companies measure assets and liabilities at fair value, the information used to measure fair value, and the effect of fair value measurements on earnings. SFAS No. 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value. SFAS No. 157 does not expand the use of fair value in any new circumstances. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. FASB Staff Position No. FAS 157-2, "Effective Date of FASB Statement No. 157" delays the effective date of SFAS No. 157 for all nonrecurring fair value measurements of nonfinancial assets and nonfinancial liabilities until fiscal years beginning after November 15, 2008. The Company is currently evaluating whether the adoption of SFAS No. 157 will have a material effect on its consolidated financial position, results of operations or cash flows.

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities, Including an amendment of FASB Statement No. 115". SFAS No. 159 provides companies with an option to report selected financial assets and liabilities at fair value. SFAS No. 159 requires companies to provide additional information that will help investors and other users of financial statements to more easily understand the effect of the Company's choice to use fair value on its earnings. It also requires entities to display the fair value of those assets and liabilities for which a Company has chosen to use fair value on the face of the balance sheet. SFAS No. 159 is effective as of the beginning of an entity's first fiscal year beginning after November 15, 2007. The Company is currently evaluating whether the adoption of SFAS No. 159 will have a significant effect on its consolidated results of operations and financial position.

In December 2007, the FASB issued SFAS No. 141R, "Business Combination", to improve reporting creating greater consistency in the accounting and financial reporting of business combinations. The standard requires the acquiring entity in a business combination to recognize all (and only) the assets acquired and liabilities assumed in the transaction; establishes the acquisition-date fair value as the measurement objective for all assets acquired and liabilities assumed; and requires the acquirer to disclose to investors and other users all of the information they need to evaluate and understand the nature and financial effect of the business combination. SFAS No. 141R applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. An entity may not apply it before that date. The Company is currently evaluating whether the adoption of SFAS No. 141R will have a significant effect on its consolidated financial position, results of operations or cash flows.

## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued**

Recently issued accounting standards - continued

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements" to improve the relevance, comparability, and transparency of financial information provided to investors by requiring all entities to report noncontrolling (minority) interests in subsidiaries in the same way as required in the consolidated financial statements. Moreover, SFAS No. 160 eliminates the diversity that currently exists in accounting for transactions between an entity and noncontrolling interests by requiring they be treated as equity transaction. SFAS No. 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. Earlier adoption is prohibited. The Company is currently evaluating whether the adoption of SFAS No. 160 will have a significant effect on its consolidated financial position, results of operations or cash flows.

In March 2008, The FASB issued FASB Statement No. 161, "Disclosures about Derivative Instruments and Hedging Activities". The new standard is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand their effects on an entity's financial position, financial performance, and cash flows. It is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008, with early application encouraged. The Company has not yet begun the process of assessing the potential impact of the adoption of FASB No. 161 may have on its consolidated financial position or results of operations.

**3. ACQUISITIONS**

(a) Beijing WINT

In February 2005, the Company completed the acquisition of all the outstanding shares of Beijing WINT for a price of \$1,684,846, consisting of \$489,384 in cash and \$1,195,462 satisfied by waiving receivables from former shareholders. Total cash consideration of \$489,384 was fully paid in 2005. Beijing WINT provides wireless value-added services to the PRC's mobile phone users. The Company completed the acquisition in order to strengthen its leadership position in WAP and in the long run diversify its revenue base. The acquisition was recorded using the purchase method of accounting and, accordingly, the acquired assets and liabilities were recorded at their fair market value at the date of acquisition. The results of operations from the acquisition date have been included in the Company's consolidated financial statements. The purchase price was allocated as follows:

|  |            |
|--|------------|
| Tangible assets acquired (including cash of \$975) | \$ 17,798  |
| Acquired intangible assets:                        |            |
| Agreement with Operator                            | 1,160      |
| License of service provider                        | 7,249      |
| Contracts with content providers                   | 1,160      |
| Subscriber list                                    | 1,002      |
| Goodwill   | 461,015    |
| Total  | \$ 489,384 |

(b) Tianjin Mammoth

In May 2005, the Company, through its variable interest entities, Beijing AirInbox and Beijing WINT, acquired all the outstanding equity interest of Tianjin Mammoth Technology Company, for total cash consideration of \$724,944, of which \$675,379 was paid in 2005 and the remaining balance of \$49,565 was paid in June 2006. Tianjin Mammoth develops and sells its mobile game products in the PRC and Europe. The Company completed the acquisition to strengthen its game development capacity and acquire a stepping stone into the global mobile game market. The acquisition was recorded using the purchase method of accounting and, accordingly, the acquired assets and liabilities were recorded at their fair market value at the date of acquisition. The results of operations from the acquisition date have been included in the Company's consolidated financial statements. The purchase price was allocated as follows:

|  |            |
|--|------------|
| Tangible assets acquired (including cash of \$233,557) | \$ 251,491 |
| Acquired intangible assets:                            |            |
| Completed Product Technologies                         | 289,978    |
| Contracts with service providers                       | 4,349      |
| Liabilities assumed                                    | (6,152)    |
| Goodwill   | 185,278    |
| Total  | \$ 724,944 |

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## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**3. ACQUISITIONS - continued**

(c) Beijing Chengxitong

On November 21, 2005, the Company acquired all the outstanding equity interest of Wuhan Chengxitong Information Technology Company Limited ("Wuhan Chengxitong"), for a price of \$1,787,658, consisting of \$544,339 in cash and \$1,243,319 satisfied by waiving receivables from former shareholders. Total cash consideration of \$544,339, of which approximately \$507,225 was paid in 2005 and the remaining balance of \$37,114 was paid in January 2006. Wuhan Chengxitong provides wireless value-added services to PRC's mobile phone users. The Company completed the acquisition in order to diversify its revenue base. The acquisition was recorded using the purchase method of accounting and, accordingly, the acquired assets and liabilities were recorded at their fair market value at the date of acquisition. The results of operations from the acquisition date have been included in the Company's consolidated financial statements. In July 2006, Wuhan Chengxitong moved to Beijing and changed its name as Beijing Chengxitong. The purchase price was allocated as follows:

|  |            |
|--|------------|
| Tangible assets acquired (including cash of \$2,829) | \$ 12,693  |
| Acquired intangible assets:                          |            |
| Agreement with Operator                              | 3,340      |
| License of service provider                          | 9,093      |
| Contracts with content providers                     | 1,064      |
| Liabilities assumed                                  | (4,657)    |
| Goodwill   | 522,806    |
| Total  | \$ 544,339 |

(d) Sharp Edge

In January 2006, the Company acquired a 100% equity interest in Sharp Edge, a company incorporated in the British Virgin Islands and based in Beijing which provides wireless value-added services through its wholly owned subsidiary, Beijing Anjian Xingye, and its VIE, Beijing Xinrui. The purchase price was \$18,827,032, consisting of \$17,999,389 in cash and \$827,643 satisfied by waiving receivables from former shareholders. The Company paid cash consideration of approximately \$7 million, \$11 million and \$17 million during the first quarter and third quarter of 2006 and the first quarter of 2007, respectively. The acquisition was recorded using the purchase method of accounting and, accordingly, the acquired assets and liabilities were recorded at their fair market value at the date of acquisition. The results of operations from the acquisition date have been included in the Company's consolidated financial statements. Following the acquisition, the incorporation of Sharp Edge was deregistered in the British Virgin Islands and the Company directly holds Anjian Xingye as its WOFE. Beijing Xinrui has entered into a series of contractual arrangements with Beijing Anjian Xingye, pursuant to which, Beijing Xinrui became the Company's variable interest entity. The purchase price was allocated as follows:

|   |              |
|---|--------------|
| Tangible assets acquired (including cash of \$17,945,855) | \$ 3,832,073 |
| Acquired intangible assets:                               |              |
| Partnership agreement                                     | 1,982,100    |
| Non-compete agreement                                     | 303,700      |

|                                    |               |
|------------------------------------|---------------|
| Content agreements                 | 5,900         |
| Self-developed contents            | 37,700        |
| Operating platforms                | 76,700        |
| Licenses                           | 9,000         |
| Liabilities assumed                | (2,390,513)   |
| Non current deferred tax liability | (138,035)     |
| Goodwill                           | 31,280,764    |
| Total                              | \$ 34,999,389 |

The purchase price allocation and intangible asset valuations for the acquisitions described above were based on a valuation analysis prepared by a third party valuation firm. The valuation analysis utilizes and considers generally accepted valuation methodologies such as the income, market, cost and actual transaction of Company shares approach. The Company has incorporated certain assumptions which include projected cash flows and replacement costs.

**KONGZHONG CORPORATION****NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007  
(In US dollars)****3. ACQUISITIONS - continued**

(d) Sharp Edge - continued

Pro forma

The following summarized unaudited pro forma results of operations for the years ended December 31, 2005 and 2006 assuming that all significant acquisitions during the years ended December 31, 2005 and 2006 occurred as of January 1, 2005. These pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the results of operations which actually would have resulted had the significant acquisitions occurred as of January 1, 2005 and 2006, nor is it indicative of future operating results.

|                            | For the years<br>ended December 31, |                     |
|----------------------------|-------------------------------------|---------------------|
|                            | 2005<br>(unaudited)                 | 2006<br>(unaudited) |
| Revenues                   | \$ 82,667,442                       | \$ 107,531,729      |
| Net income                 | \$ 24,008,027                       | \$ 25,130,012       |
| Income per share - basic   | \$ 0.02                             | \$ 0.02             |
| Income per share - diluted | \$ 0.02                             | \$ 0.02             |

**4. PREPAID EXPENSES AND OTHER CURRENT ASSETS**

Prepaid expenses and other current assets consist of the following:

|                           | As of December 31, |              |
|---------------------------|--------------------|--------------|
|                           | 2006               | 2007         |
| Advance to suppliers      | \$ 1,307,553       | \$ 1,012,139 |
| Staff advances            | 324,028            | 858,300      |
| Rental and other deposits | 227,051            | 670,658      |
| Interest receivables      | 432,854            | 677,603      |
| Prepayments               | 22,998             | 1,229,767    |
| Other current assets      | 60,834             | 49,650       |
|                           | \$ 2,375,318       | \$ 4,498,117 |

**5. PROPERTY AND EQUIPMENT, NET**

Property and equipment, net consists of the following:

|  | As of December 31, |      |
|--|--------------------|------|
|  | 2006               | 2007 |

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|                                     |    |             |    |             |
|-------------------------------------|----|-------------|----|-------------|
| Computer and transmission equipment | \$ | 5,019,298   | \$ | 6,988,939   |
| Furniture and office equipment      |    | 948,049     |    | 1,105,264   |
| Motor vehicles                      |    | 528,751     |    | 606,996     |
| Leasehold improvements              |    | 1,091,291   |    | 1,430,280   |
| Communication equipment             |    | 270,294     |    | 310,374     |
| Office building                     |    | 526,572     |    | 588,648     |
|                                     |    | 8,384,255   |    | 11,030,501  |
| Less: accumulated depreciation      |    | (5,283,479) |    | (7,604,050) |
|                                     | \$ | 3,100,776   | \$ | 3,426,451   |

Depreciation expenses for the years ended December 31, 2005, 2006 and 2007 are \$1,758,823, \$2,347,737 and \$1,891,293 respectively.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**6. ACQUIRED INTANGIBLE ASSETS, NET**

Acquired intangible assets, net consist of the following:

|                                  | 2005                  |  |                     | 2006                  |  |                     | 2007                  |  |                     | Amortization expense |
|----------------------------------|-----------------------|--|---------------------|-----------------------|--|---------------------|-----------------------|--|---------------------|----------------------|
|                                  | Gross carrying amount | Accumulated amortization & exchange difference | Net carrying amount | Gross carrying amount | Accumulated amortization & exchange difference | Net carrying amount | Gross carrying amount | Accumulated amortization & exchange difference | Net carrying amount |                      |
| Agreements with Operators        | \$ 4,500              | \$ (415)                                       | \$ 4,085            | \$ 1,986,600          | \$ (407,322)                                   | \$ 1,579,278        | \$ 2,192,126          | \$ (1,052,931)                                 | \$ 1,139,195        | 2,000                |
| Operating platforms              | -                     | -  | -                   | 76,700                | (12,067)                                       | 64,633              | 84,604                | (32,431)                                       | 52,173              | 5,000                |
| Licenses of service providers    | 16,342                | (2,266)  | 14,076              | 25,342                | (9,478)  | 15,864              | 28,215                | (20,342)                                       | 7,873               | 3,000                |
| Contracts with content providers | 2,224                 | (1,055)  | 1,169               | 8,124                 | (7,620)  | 504                 | 8,953                 | (8,953)  | -                   | 2,000                |
| Non-compete agreement            | -                     | -  | -                   | 303,700               | (133,780)                                      | 169,920             | 335,131               | (321,167)                                      | 13,964              | 2,000                |
| Self-developed contents          | -                     | -  | -                   | 37,700                | (16,640)                                       | 21,060              | 41,563                | (39,831)                                       | 1,732               | 2,000                |
| Completed product technologies   | 289,978               | (56,385)                                       | 233,593             | 289,978               | (144,841)                                      | 145,137             | 328,560               | (282,927)                                      | 45,633              | 3,000                |
| Contracts with service providers | 4,349                 | (2,537)  | 1,812               | 4,349                 | (4,349)  | -                   | 4,928                 | (4,928)  | -                   | 1,000                |
| Subscriber list                  | 1,002                 | (835)  | 167                 | 1,002                 | (1,002)  | -                   | 1,135                 | (1,135)  | -                   | 1,000                |
| Trademarks                       | 8,840                 | (3,165)  | 5,675               | 13,450                | (12,221)                                       | 1,229               | 21,540                | (15,836)                                       | 5,704               | 1,000                |
| <b>Total</b>                     | <b>\$ 327,235</b>     | <b>\$ (66,658)</b>                             | <b>\$ 260,577</b>   | <b>\$ 2,746,945</b>   | <b>\$ (749,320)</b>                            | <b>\$ 1,997,625</b> | <b>\$ 3,046,755</b>   | <b>\$ (1,780,481)</b>                          | <b>\$ 1,266,274</b> |                      |

Assuming no subsequent impairment of the acquired intangible assets recorded as of December 31, 2007, amortization expenses for the years ending December 31, 2008, 2009, 2010, 2011 and 2012 are \$627,220, \$555,653, \$81,112, \$2,288 and \$0.

**7. LONG-TERM INVESTMENT**

In March 2005, the Company acquired a 10% equity interest in eFriendsNet Entertainment Corp. ("EFN") for \$500,000 for long-term investment purposes. EFN is primarily engaged in online dating services. The Company did not exert significant influence over the operating and financial activities of EFN, and accordingly, this was recorded as a long-term investment at cost. On January 19, 2006, the Company sold the investment in EFN and received cash consideration of \$1,740,805, resulting in a gain of US\$1,240,805 recognized for 2006. In February 2007, the Company received additional payments of \$207,631, which had been contingent upon certain conditions.

## 8. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

Accrued expenses and other current liabilities consist of the following:

|                                   | At December 31, |              |
|-----------------------------------|-----------------|--------------|
|                                   | 2006            | 2007         |
| Accrued welfare benefits          | \$ 1,120,642    | \$ 1,373,673 |
| Accrued payroll                   | 1,815,126       | 1,753,888    |
| Accrued professional service fees | 828,612         | 698,571      |
| Other tax payables                | 468,404         | 1,070,336    |
| Others                            | 13,512          | 104,681      |
|                                   | \$ 4,246,296    | \$ 5,001,149 |

## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**9. INCOME TAXES**

The Company is a tax exempted company incorporated in the Cayman Islands. The subsidiaries and VIEs incorporated in the PRC are governed by the Income Tax Law of the PRC concerning domestic enterprises and the Income Tax Law of the PRC Concerning Foreign-invested Enterprises and Foreign Enterprises as well as various local income tax laws (the "Income Tax Laws"). Pursuant to the PRC Income Tax Laws, the PRC enterprises are subject to income tax at a statutory rate of 33% (comprising state income tax of 30% and local income tax of 3%) on PRC taxable income. However, KongZhong Beijing, KongZhong China, Beijing Anjian Xingye, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Xinrui, Beijing Chengxitong and Tianjin Mammoth benefit from preferential tax treatment as a high technology enterprise and are subject to an income tax rate of 15%. A summary of the tax concessions available to the PRC entities for the year ended December 31, 2007 is as follows:

| PRC entities           | Chinese State unified income tax rate (%) | Chinese local income tax rate (%) | Concession from Chinese State unified income tax*                    | Concession from Chinese local income tax | Year of commencement of tax holiday |
|------------------------|---|-----------------------------------|--|--|-------------------------------------|
| KongZhong Beijing      | 15  | N/A                               | Full exemption from 2003 to 2005<br>50% tax relief from 2006 to 2007 | Full exemption from 2003 to 2007         | 2003                                |
| KongZhong China        | 15  | N/A                               | Full exemption from 2005 to 2007                                     | Full exemption from 2005 to 2007         | 2005                                |
| Beijing Anjian Xingye  | 15  | N/A                               | Same as KongZhong China  | Same as KongZhong China                  | 2005                                |
| Wukong Shentong Search | 30  | 3                                 | None   | N/A                                      | N/A                                 |
| Beijing AirInbox       | 15  | N/A                               | Full exemption from 2003 to 2004<br>50% tax relief from 2005 to 2007 | N/A                                      | 2003                                |
| Beijing Boya Wuji      | 15  | N/A                               | Full exemption from 2004 to 2006<br>50% tax relief for 2007          | N/A                                      | 2004                                |
| Beijing WINT           | 15  | N/A                               |  | N/A                                      | 2004                                |

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|                        |    |     | Same as Beijing<br>Boya Wuji  |     |                   |
|------------------------|----|-----|---|-----|-------------------|
| Beijing<br>Chengxitong | 15 | N/A | Same as Beijing<br>Boya Wuji  | N/A | 2004              |
| Beijing Xinrui         | 15 | N/A | Same as Beijing<br>Boya Wuji  | N/A | 2004              |
| Tianjin<br>Mammoth     | 15 | N/A | Full exemption for<br>2 years from<br>September 2003 to<br>September 2005 | N/A | September<br>2003 |
| Beijing<br>Shuziyuansu | 30 | 3   | None  | N/A | N/A               |

\* The concession from Chinese state unified income tax is presented assuming that the subsidiaries, VIEs and VIE's subsidiaries will not qualify as "high and new technology enterprise strongly supported by the State" under the Enterprise Income Tax Law effective January 1, 2008.



**KONGZHONG CORPORATION****NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007  
(In US dollars)****9. INCOME TAXES - continued**

On March 16, 2007, the National People's Congress adopted the Enterprise Income Tax Law (the "New Income Tax Law"), which became effective on January 1, 2008 and replaced the existing separate income tax laws for domestic enterprises and foreign-invested enterprises, by adopting unified income tax rate of 25% for most enterprises. In accordance with the implementation rules of the New Income Tax Law, the Company's various PRC entities that previously qualified for "high and new technology enterprise" and were granted the preferential tax treatments may not continue to qualify as "high and new technology enterprise strongly supported by the State" under the new rules. Until these entities receive official approval for this new status, they will be subject to the statutory of 25% tax rate and therefore the Company used such rate in the calculation of deferred tax balances.

The principal components of the deferred income tax assets and liabilities are as follows:

|                                   | At December 31, |            |
|-----------------------------------|-----------------|------------|
|                                   | 2006            | 2007       |
| Deferred tax assets               |                 |            |
| Depreciation and amortization     | \$ 158,000      | \$ 179,076 |
| Net operating loss carry forwards | 877             | 177,502    |
| Deferred tax assets               | 158,877         | 356,578    |
| Valuation allowance               | (158,877)       | (356,578)  |
| Deferred tax assets, net          | \$ -            | \$ -       |
| Deferred tax liabilities          |                 |            |
| Depreciation and amortization     | \$ 142,478      | \$ 123,022 |
| Deferred tax liabilities          | \$ 142,478      | \$ 123,022 |

The Company operates through multiple subsidiaries and variable interest entities and the valuation allowance is considered on each individual subsidiary and variable interest entity basis. A full valuation allowance has been established because the Company believes that either it is more likely than not that its deferred taxes assets will not be realized as it does not expect to generate sufficient taxable income in future, or the amount involved is not significant. The tax losses carried forward as of December 31, 2006 and 2007 amount to \$2,106 and \$535,226 and will expire by 2011 and 2012 respectively.

A reconciliation between current income tax expense and the Company's effective tax rate is as follows:

|   | For the years ended December 31, |         |
|---|----------------------------------|---------|
|   | 2006                             | 2007    |
| PRC enterprise income tax                         | 33%                              | 33%     |
| Effect of tax holiday granted to a PRC subsidiary | (31.8)%                          | (38.5)% |

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|  |      |       |
|--|------|-------|
| Tax effect of expenses that are not deductible in determining taxable profit | 4.6% | 23.3% |
| Change in valuation allowance  | 0.2% | 5.4%  |
| Effective tax rate for the year  | 6.0% | 23.2% |

Note: The domestic income tax rate in the jurisdiction where the operation of the Company is substantially based is used.

If the tax holiday granted to KongZhong Beijing, KongZhong China, Beijing Anjian Xingye, Beijing AirInbox, Beijing Boya Wuji, Beijing WINT, Beijing Chengxitong, Tianjin Mammoth and Beijing Xirui was not available, income tax provision and earnings per share amounts would be as follows:

|                              | For the years ended December 31, |              |
|------------------------------|----------------------------------|--------------|
|                              | 2006                             | 2007         |
| Provision for income taxes   | \$ 9,940,246                     | \$ 4,429,863 |
| Net income per share-basis   | \$ 0.01                          | \$ 0.00      |
| Net income per share-diluted | \$ 0.01                          | \$ 0.00      |

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**9. INCOME TAXES - continued**

The Company adopted FIN 48 effective January 1, 2007. The adoption of FIN 48 did not result in a cumulative adjustment on January 1, 2007 and had no significant impact on the Company's accounting for income taxes for the year ended December 31, 2007. The Company did not incur any interest or penalties related to potential underpaid income tax expenses, and also does not expect to have a significant increase or decrease on the unrecognized tax benefits within 12 months from December 31, 2007.

Under the new Enterprise Income Tax law effective January 1, 2008, the rules for determining whether an entity is resident in the PRC for tax purposes have changed and the determination of residence depends amongst other things on the "place of actual management". If the Company, or its non-PRC subsidiaries, were to be determined to be PRC resident for tax purposes, it or they, would be subject to tax in the PRC on its worldwide income including the income arising in jurisdictions outside the PRC. The Company is still evaluating its resident status under the new law and related guidance.

If the Company were to be non-resident for PRC tax purpose, dividends paid to it out of profits earned after January 1, 2008 would be subject to a withholding tax. In the case of dividends paid by PRC subsidiaries the withholding tax would be 10% and in the case of a subsidiary 25% or more directly owned by residents in the Hong Kong SAR, the withholding tax would be 5%.

Aggregate undistributed earnings of the Company's subsidiaries, VIEs and its VIEs' subsidiaries located in the PRC that are available for distribution to the Company of approximately \$53,858,000 at December 31, 2007 are considered to be indefinitely reinvested under APB opinion No. 23, "Accounting for Income Taxes—Special Areas" and accordingly, no provision has been made for the Chinese dividend withholding taxes that would be payable upon the distribution of those amounts to the Company. The Chinese tax authorities have also clarified that distributions made out of pre January 1, 2008 retained earnings will not be subject to the withholding tax.

**10. STOCK OPTIONS AND NONVESTED SHARES**

**Stock options**

The Company's 2002 employee equity incentive plan ("2002 Plan") allows the Company to offer a variety of incentive awards to employees, consultants or external service advisors of the Company. Options to purchase 105,000,000 ordinary shares are authorized under the 2002 Plan. In 2005, the shareholders authorized additional 32,000,000 options under the plan. Under the terms of the Plan, options are generally granted at prices equal to the fair market value of the Company's shares listed on the Nasdaq National Market. Prior to the Company's initial public offering the market value of the ordinary shares underlying the stock options was determined by the Board of Directors. Forfeiture or other termination of option may be the subject of the grant of further options. The majority options will vest over four years where 25% of the options will vest at the end of the first year, 6.25% will vest quarterly in the second year through the fourth years. The stock options expire 10 years from the date of grant. As of December 31, 2007, options to purchase 76,764,180 shares of ordinary shares were outstanding, and options to purchase 12,393,100 ordinary shares were available for future grant.

For stock options granted prior to the initial public offering, the Company obtained a valuation analysis performed by an independent appraiser to reassess the determination of the market value of the Company's ordinary shares. The

valuation analysis utilized generally accepted valuation methodologies such as the income and market approach and discounted cash flow approach to value the Company's business. As a result, prior to January 1, 2006, stock compensation expense was recorded for the excess of the fair value of the ordinary shares over the exercise price of the employee stock options on the grant date. For stock options granted following the initial public offering, options are granted at the fair market value of the ordinary share at the date of grant determined using the quoted market price of the Company's stock. Accordingly, there were no compensation charges generated from these option grants under APB 25 before January 1, 2006. With the adoption of SFAS 123R on January 1, 2006, the Company recognizes compensation costs for share - based awards to employees based on their grant date fair value for all awards granted to employees prior to the adoption of SFAS 123R that remain unvested on January 1, 2006 and for all share-based payments granted after January 1, 2006.

#### Nonvested Shares

The Company's 2006 Equity Incentive Plan ("2006 Plan") allows the Company to offer a variety of incentive awards to employees, consultants or external service advisors of the Company. 40,000,000 nonvested ordinary shares are authorized under the 2006 Plan. Forfeiture or other termination of nonvested shares may be the subject of the grant of further nonvested shares.

For the nonvested shares granted in 2007, the fair market value of the grant date was used to determine the cost of the nonvested shares. As of December 31, 2007, 32,400,000 shares were outstanding and 7,240,000 shares were available for future grant. The majority of nonvested shares will vest over four years where 25% of the options will vest at the end of the first year, and 6.25% will vest quarterly from the second year through the fourth year.

The Company recognizes the compensation costs net of a forfeiture rate and recognizes the compensation costs for those options expected to vest on a straight-line basis over the requisite service period of the award, which is generally the vesting period. The estimate of forfeitures will be adjusted over the requisite service period to the extent that actual forfeitures differ, or are expected to differ, from such estimates. Changes in estimated forfeitures will be recognized through a cumulative catch-up adjustment in the period of change and will also impact the amount of share-based compensation expense to be recognized in future periods.

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## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**10. STOCK OPTIONS AND NONVESTED SHARES - continued**

A summary of the stock option activity is as follows:

|  | Outstanding options  |                                       |
|--|----------------------|---------------------------------------|
|  | Number of<br>Options | Weighted<br>average<br>exercise price |
| Options outstanding at January 1, 2005   | 96,910,000           |                                       |
| Granted                                  | 22,000,000           | \$0.210                               |
| Forfeited                                | (16,936,650)         | \$0.237                               |
| Exercised                                | (12,923,600)         | \$0.023                               |
| Options outstanding at December 31, 2005 | 89,049,750           |                                       |
| Granted                                  | 32,400,000           | \$0.222                               |
| Forfeited                                | (15,643,470)         | \$0.218                               |
| Exercised                                | (30,062,480)         | \$0.074                               |
| Options outstanding at December 31, 2006 | 75,743,800           |                                       |
| Granted                                  | 23,800,000           | \$0.1168                              |
| Forfeited                                | (19,522,980)         | \$0.207                               |
| Exercised                                | (3,256,640)          | \$0.047                               |
| Options outstanding at December 31, 2007 | 76,764,180           |                                       |

The fair value of each option granted was estimated on the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions for each applicable period.

| Option grants                         | 2005       | 2006       | 2007       |
|---------------------------------------|------------|------------|------------|
| Average risk-free rate of return      | 3.67%      | 4.95%      | 3.44%      |
| Weighted average expected option life | 2.58 years | 2.68 years | 2.72 years |
| Volatility rate                       | 79%        | 63%        | 83%        |
| Dividend yield                        | -          | -          |            |

The weighted average per share fair value of options granted in each year was as follows:

|               | For the years ended December 31, |         |         |
|---------------|----------------------------------|---------|---------|
|               | 2005                             | 2006    | 2007    |
| Stock options | \$0.150                          | \$0.165 | \$0.159 |

The total intrinsic value of options exercised during the year ended December 31, 2007 was \$343,645.

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The following table summarizes information with respect to stock options outstanding at December 31, 2007:

| Range of average exercise price | Options outstanding |                                 |   | Options exercisable |                                 |   |       |             |
|---------------------------------|---------------------|---------------------------------|---|---------------------|---------------------------------|---|-------|-------------|
|                                 | Number outstanding  | Weighted average exercise price | Weighted average remaining contractual life | Number exercisable  | Weighted average exercise price | Weighted average remaining contractual life |       |             |
| \$0.0025                        | 9,716,800           | \$0.0025                        | 1,455,091                                   | 9,716,800           | \$0.0025                        | 1,455,091                                   |       |             |
| \$0.0100                        | 2,260,080           | \$0.0100                        | 321,496                                     | 2,260,080           | \$0.0100                        | 321,496                                     |       |             |
| \$0.0500                        | 601,240             | \$0.0500                        | 61,477                                      | 601,240             | \$0.0500                        | 61,477                                      |       |             |
| \$0.2500                        | 8,698,060           | \$0.2500                        | -   | 8,134,310           | \$0.2500                        | -   |       |             |
| \$0.1750                        | 7,728,000           | \$0.1750                        | -   | 4,768,000           | \$0.1750                        | -   |       |             |
| \$0.2500                        | 2,000,000           | \$0.2500                        | -   | 2,000,000           | \$0.2500                        | -   |       |             |
| \$0.1795                        | 1,350,000           | \$0.1795                        | -   | 750,000             | \$0.1795                        | -   |       |             |
| \$0.2575                        | 1,220,000           | \$0.2575                        | -   | 800,000             | \$0.2575                        | -   |       |             |
| \$0.3125                        | 2,000,000           | \$0.3125                        | -   | 1,333,333           | \$0.3125                        | -   |       |             |
| \$0.3270                        | 5,970,000           | \$0.3270                        | -   | 2,270,000           | \$0.3270                        | -   |       |             |
| \$0.1713                        | 5,220,000           | \$0.1713                        | -   | 1,645,000           | \$0.1713                        | -   |       |             |
| \$0.1713                        | 6,400,000           | \$0.1713                        | -   | 2,000,000           | \$0.1713                        | -   |       |             |
| \$0.1168                        | 23,600,000          | \$0.1168                        | 837,800                                     | -                   | \$0.1168                        | -   |       |             |
|                                 |                     |                                 | 7.75  |                     |                                 | 6.25  |       |             |
| Total                           | 76,764,180          | \$0.1561                        | years                                       | \$2,675,864         | 36,278,763                      | \$0.1535                                    | years | \$1,838,064 |

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**10. STOCK OPTIONS AND NONVESTED SHARES - continued**

A summary of the nonvested shares activity is as follows:

|   | Number of<br>Nonvested<br>shares outstanding |
|---|--|
| Nonvested shares outstanding at January 1, 2007   | -  |
| Granted   | 37,280,000                                   |
| Forfeited   | (4,520,000)                                  |
| Vested  | (360,000)                                    |
| Nonvested shares outstanding at December 31, 2007 | 32,400,000                                   |

The total intrinsic value of shares vested in the year of 2007 was \$65,250.

The following table summarizes information with respect to nonvested shares outstanding at December 31, 2007:

| Grant date        | Nonvested share outstanding |                                 |
|-------------------|-----------------------------|---------------------------------|
|                   | Number<br>outstanding       | Aggregate<br>intrinsic<br>value |
| February 14, 2007 | 18,160,000                  | 2,764,860                       |
| June 16, 2007     | 4,440,000                   | 675,990                         |
| November 12, 2007 | 9,800,000                   | 1,492,050                       |
| <b>Total</b>      | <b>32,400,000</b>           | <b>4,932,900</b>                |

The Company recorded share-based compensation expenses of \$347,798, \$1,638,239 and \$2,550,318 for the years ended December 31, 2005, 2006 and 2007, respectively. The amount of unvested stock-based compensation currently estimated to be expensed from 2008 through 2011 related to unvested share-based payment awards at December 31, 2007 is \$6,392,957. This amount will be recognized as presented in the following table.

|              |                  |
|--------------|------------------|
| Year         |                  |
| 2008         | 2,398,736        |
| 2009         | 1,896,648        |
| 2010         | 1,506,532        |
| 2011         | 591,041          |
| <b>Total</b> | <b>6,392,957</b> |

That cost is expected to be recognized over a weighted average period of 2.05 years. To the extent the actual forfeiture rate is different from the Company's original estimate, share-based compensation related to these awards may require to be adjusted.

## 11. SEGMENT AND GEOGRAPHIC INFORMATION

### Segment reporting

Based on the criteria established by Statement of Financial Accounting Standards No. 131, "Disclosure about Segments of an Enterprise and Related Information", the Company currently operates in two principal business segments: wireless value-added services ("WVAS") and wireless internet services ("WIS"). The wireless value-added services are delivered through the 2.5G mobile networks, which comprise Wireless Application Protocol ("WAP") services, Multimedia Messaging Services ("MMS"), and Java™ services, and through 2G technology platforms, which comprise Short Messaging Services ("SMS"), Interactive Voice Response services ("IVR"), and Color Ring Back Tones ("CRBT"). Wireless internet services are delivered through the wireless internet portal Kong.net and other sites owned by the Company. Business segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the Company's chief operating decision maker, or decision making Company, in deciding how to allocate resources and in assessing performance. The Company does not allocate any assets to its business segments as management does not believe that allocating these assets is useful in evaluating these segments' performance. Hence, the Company has not made disclosure of total assets by reportable segment.

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## KONGZHONG CORPORATION

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**11. SEGMENT AND GEOGRAPHIC INFORMATION - continued**Segment reporting - continued

|   | For the years ended December 31, |              |              |
|---|----------------------------------|--------------|--------------|
|   | 2005                             | 2006         | 2007         |
| <b>Revenues</b>   |                                  |              |              |
| WVAS  | \$ 77,752,823                    | 106,480,207  | 73,014,696   |
| WIS   | -                                | 289,010      | 1,002,248    |
|   | 77,752,823                       | 106,769,217  | 74,016,944   |
| <b>Cost of revenues</b>   |                                  |              |              |
| WVAS  | (31,323,123)                     | (47,129,404) | (35,816,214) |
| WIS   | -                                | (536,018)    | (679,363)    |
|   | (31,323,123)                     | (47,665,422) | (36,495,577) |
| <b>Gross profit (loss)</b>  |                                  |              |              |
| WVAS  | 46,429,700                       | 59,350,803   | 37,198,482   |
| WIS   | -                                | (247,008)    | 322,885      |
|   | 46,429,700                       | 59,103,795   | 37,521,367   |
| <b>Operating expenses</b>   |                                  |              |              |
| <b>Product development</b>  |                                  |              |              |
| WVAS  | 8,530,745                        | 8,562,248    | 8,572,559    |
| WIS   | -                                | 3,464,014    | 3,962,683    |
|   | 8,530,745                        | 12,026,262   | 12,535,242   |
| <b>Sales and marketing</b>  |                                  |              |              |
| WVAS  | 5,389,837                        | 12,625,385   | 11,475,358   |
| WIS   | -                                | 4,129,770    | 6,618,806    |
|   | 5,389,837                        | 16,755,155   | 18,094,164   |
| <b>General and administrative</b>                                       |                                  |              |              |
| WVAS  | 7,607,015                        | 9,021,214    | 7,165,270    |
| WIS   | -                                | 83,970       | 55,721       |
|   | 7,607,015                        | 9,105,184    | 7,220,991    |
| <b>Class action lawsuit settlement including related legal expenses</b> |                                  |              |              |
| WVAS  | 4,843,417                        | -            | -            |
| WIS   | -                                | -            | -            |
|   | 4,843,417                        | -            | -            |
| <b>Total operating expenses</b>   |                                  |              |              |

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|                               |            |             |              |
|-------------------------------|------------|-------------|--------------|
| WVAS                          | 26,371,014 | 30,208,847  | 27,213,187   |
| WIS                           | -          | 7,677,754   | 10,637,210   |
|                               | 26,371,014 | 37,886,601  | 37,850,397   |
| Income (Loss) from Operations |            |             |              |
| WVAS                          | 20,058,686 | 29,141,956  | 9,985,295    |
| WIS                           | -          | (7,924,762) | (10,314,325) |
|                               | 20,058,686 | 21,217,194  | (329,030)    |

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
(In US dollars)

**11. SEGMENT AND GEOGRAPHIC INFORMATION - continued**Product lines

The Company derives revenues principally from providing value-added services, such as games and entertainment, communication services, personalized media, and various other related products to mobile phone users. These services are delivered through 2.5G technology platforms including wireless access protocol ("WAP"), multimedia messaging services ("MMS") and Java™ and 2G technology platforms, including short messaging services ("SMS"), interactive voice response ("IVR") and color ring back tone ("CRBT"). Revenues for the years ended December 31, 2005, 2006 and 2007 are as follows:

|                       | For the years ended December 31, |                |               |
|-----------------------|----------------------------------|----------------|---------------|
|                       | 2005                             | 2006           | 2007          |
| <b>2.5 Generation</b> |                                  |                |               |
| - WAP                 | \$ 38,207,474                    | \$ 26,154,220  | \$ 10,554,166 |
| - MMS                 | 15,069,790                       | 23,134,712     | 13,253,041    |
| - Java™               | 3,041,051                        | 2,505,971      | 2,835,868     |
|                       | 56,318,315                       | 51,794,903     | 26,643,075    |
| <b>2 Generation</b>   |                                  |                |               |
| - SMS                 | 14,870,475                       | 43,308,829     | 31,339,945    |
| - IVR                 | 5,235,861                        | 6,443,488      | 10,047,862    |
| - CRBT and others     | 1,328,172                        | 4,932,987      | 4,983,814     |
|                       | 21,434,508                       | 54,685,304     | 46,371,621    |
| <b>WIS</b>            | -                                | 289,010        | 1,002,248     |
|                       | \$ 77,752,823                    | \$ 106,769,217 | \$ 74,016,944 |

**12. NET INCOME PER SHARE**

The following table sets forth the computation of basic and diluted net income per share:

|   | For the years ended December 31, |               |               |
|---|----------------------------------|---------------|---------------|
|   | 2005                             | 2006          | 2007          |
| <b>Net income (numerator), basic and diluted</b>  | \$ 22,174,286                    | \$ 24,691,645 | \$ 2,831,744  |
| <b>Shares (denominator):</b>  |                                  |               |               |
| Weighted average ordinary shares outstanding used in computing basic net income per share       | 1,377,102,380                    | 1,399,872,743 | 1,423,156,120 |
| <b>Effect of dilutive securities:</b>   |                                  |               |               |
| Plus incremental weighted average ordinary shares from assumed conversions of stock options and | 47,581,190                       | 18,382,553    | 7,754,301     |

nonvested shares using the treasury  
stock method

Total weighted average shares used in  
computing diluted net income per  
share

1,424,683,570                      1,418,255,296                      1,430,910,421

Net income per share, basic                      \$                      0.02                      \$                      0.02                      \$                      0.00

Net income per share, diluted                      \$                      0.02                      \$                      0.02                      \$                      0.00

As of December 31, 2005, 2006 and 2007, the Company had Nil, 60,464,840, and 82,346,060 ordinary shares equivalents outstanding, respectively, which could have potential diluted income per share in the future, but which were excluded in the computation of diluted income share in the period, as they have anti-diluted effect.

Common stock equivalents are calculated using the treasury stock method. Under the treasury stock method, the proceeds from the assumed conversion of options and nonvested shares, which include the benefit of the compensation costs attributable to future services and not yet recognized, are used to repurchase outstanding ordinary shares using a yearly average market price.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007  
(In US dollars)**

**13. CONCENTRATIONS**

i. Dependence on Mobile Operator

The revenue of the Company is primarily derived from cooperative arrangements with Mobile operator in Mainland China. The major operators cooperated with the Company are China Mobile, China Unicom, China Telecom and China Netcom. The Mobile Operator is entitled to a portion of the revenues earned primarily from the transmission of wireless short message and WAP as well as for the billing and collection of services. If the strategic relationship with the Mobile Operator in the PRC is terminated or scaled-back, or if the Mobile Operator alters the revenue sharing arrangements, the Company's wireless value-added service business would be adversely affected.

Revenues collected through China Mobile for the years ended December 31, 2005, 2006 and 2007 are approximately \$73,844,000, \$81,147,000 and \$55,434,000 representing 95%, 76% and 75% of gross revenues, respectively.

Revenues collected through China Unicom for the years ended December 31, 2005, 2006 and 2007 are approximately \$2,107,000, \$11,724,000 and \$6,481,000 representing 3%, 11% and 9% of gross revenues, respectively.

Revenues collected through China Telecom for the years ended December 31, 2005, 2006 and 2007 are approximately \$791,000, \$10,539,000 and \$7,793,000 representing 1%, 10% and 11% of gross revenues, respectively.

Amounts due from China Mobile as of December 31, 2005, 2006 and 2007 amounted to approximately \$9,889,000, \$7,387,000 and \$10,067,000 representing approximately 91%, 64% and 67% of accounts receivable, respectively.

Amounts due from China Unicom as of December 31, 2005, 2006 and 2007 amounted to approximately \$827,000, \$2,373,000 and \$2,511,000 representing approximately 8%, 21% and 17% of accounts receivable, respectively.

Amounts due from China Telecom as of December 31, 2005, 2006 and 2007 amounted to approximately \$51,000, \$847,000 and \$1,401,000 representing approximately 0%, 7% and 9% of accounts receivable, respectively.

ii. Credit risk

The Company depends on the billing system of the Mobile Operator to charge the mobile phone users through mobile phone bills and collect payments from users. The Company generally does not require collateral for its accounts receivable. The Company has not experienced any significant credit losses for any periods presented.

**14. MAINLAND CHINA CONTRIBUTION PLAN AND PROFIT APPROPRIATION**

Full time employees of the Company in the PRC participate in a government-mandated multi-employer defined contribution plan pursuant to which certain pension benefits, medical care, unemployment insurance, employee housing fund and other welfare benefits are provided to employees. Chinese labor regulations require the Company accrue these benefits based on certain percentages of the employees' salaries. The total provision for such employee benefit was \$2,583,427 and \$646,515 for the years ended December 31, 2006 and 2007, respectively.

Pursuant to the laws applicable to the PRC's Foreign Investment Enterprises and local enterprises, the Company's subsidiaries in the PRC must make appropriations from after-tax profit to non-distributable reserve funds as determined by the Board of Directors of the Company.

For foreign enterprises, these reserve funds include (i) a general reserve fund, (ii) an enterprise expansion fund, and (iii) a staff bonus and welfare fund. Subject to certain cumulative limits, the general reserve fund requires annual appropriations of 10% of after-tax profit (as determined under PRC GAAP at each year-end); the other fund appropriations are at the Company's discretion. These reserve funds can only be used for specific purposes of enterprise expansion and staff welfare and bonus and are not distributable as cash dividends.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**14. MAINLAND CHINA CONTRIBUTION PLAN AND PROFIT APPROPRIATION - continued**

For local enterprises, these reserve funds include (i) a statutory surplus reserve fund, (ii) a statutory public welfare fund and (iii) a general surplus reserve fund. Subject to certain cumulative limits, the statutory surplus reserve fund and the statutory public welfare fund require annual appropriations of 10% and 5%, respectively, of after-tax profit (as determined under PRC GAAP at each year end). The statutory surplus reserve fund can be converted into paid-in capital or distributed as dividends to shareholders under certain conditions. When the total amount of statutory surplus reserve fund up to 50% of paid-in capital of the company, the company can stop accruing this reserve fund. The statutory public welfare fund can only be utilized on capital items for the collective benefits of the company's employees such as the construction of dormitories, canteen, and other staff welfare facilities. The general surplus reserve fund can be used to distribute dividend to shareholders. Statutory public welfare fund should not be appropriated any longer since January 1, 2006 according to the Company Law of the People's Republic of China (revised in 2005) and the balance of that fund should be transferred to the general surplus reserve fund. Therefore, there are only 2 reserve funds since 2006, (i) a statutory surplus reserve fund and (ii) a general surplus reserve fund.

As of December 31, 2006 and 2007, the total status reserve amounted to \$6,108,651 and \$6,764,705, respectively.

**15. COMMITMENT AND CONTINGENCY****i. Operating lease as lessee**

The Company leases certain office premises under non-cancelable leases which expire in 2008. Rental expenses under operating leases for the years ended December 31, 2005, 2006 and 2007 were \$1,587,839, \$1,795,573 and \$1,399,781, respectively.

Future minimum lease payments under non-cancelable operating leases agreements are as follows:

|             |            |
|-------------|------------|
| Year ending |            |
| 2008        | \$ 940,000 |

**ii. Purchase obligations**

The Company entered into a series agreements with content providers to develop wireless value-added services and Wireless Internet services. Future minimum purchase obligations payments under non-cancelable purchase agreements were approximately as follows:

|             |              |
|-------------|--------------|
| Year ending |              |
| 2008        | \$ 1,261,000 |
| 2009        | \$ 1,200,000 |
|             | \$ 2,461,000 |

**iii. Business tax**

The subsidiaries and VIEs incorporated in the PRC are subject to business tax at rates of 3% to 5% on PRC taxable revenues, as defined by the related tax rules and regulations. The business tax has been accounted for as operating expenses in the consolidated financial statements. For the years prior to 2007, when determining the PRC taxable revenues, the subsidiaries and VIEs adopted a "net" basis, i.e. deducting certain items of cost of revenues, including service fees and transmission charges paid to Mobile Operators, from revenues. However, as the deductible items for business tax purpose are not clearly defined, the Company would be subject to additional tax if the net basis used by the Company was determined inappropriate, which could result in additional expenses in the period of settlement and have an adverse impact on the Company's financial position and results of operations. Additional business tax payable amounted at \$670,084 could arise had the gross revenue been used for business tax calculations for the years prior to 2007.

Since January 1, 2007, the Company has used gross revenues as taxable revenues in the calculations of business tax, which resulted in a growing business tax accrual that may not be required for payment. The over-accrued business tax amounts will be reversed when the Company believes they are no longer subject to payment upon the expiration of the 10-year statute of limitations for collecting tax. For the year of 2007, the tax amount that is potentially over accrued is \$306,266.

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**KONGZHONG CORPORATION**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEARS ENDED DECEMBER 31, 2005, 2006 AND 2007**  
**(In US dollars)**

**16. SUBSEQUENT EVENT**

**Investment in HiU! Media Company Holding Limited ("HiU! Media")**

In January 2008, the Company signed an agreement with HiU! Media, a company providing residential community direct marketing advertising network and residential community marketing solutions in China, to purchase 9.87% of the total equity interest in HiU! Media for \$1.5 million. The investment was completed in January 2008 and accounted for using cost method.

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