

Edgar Filing: BLUEFLY INC - Form 10-Q

BLUEFLY INC  
Form 10-Q  
November 14, 2007

=====

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934  
For the quarterly period ended September 30, 2007

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-14498

-----

BLUEFLY, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or organization)

13-3612110  
(I.R.S. Employer Identification No.)

42 West 39th Street, New York, NY  
(Address of principal executive offices)

10018  
(Zip Code)

Issuer's telephone number: (212) 944-8000

-----

Indicate by check mark whether the registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of November 9, 2007, the issuer had outstanding 132,442,231 shares of Common Stock, \$.01 par value.

=====

# Edgar Filing: BLUEFLY INC - Form 10-Q

## BLUEFLY, INC. TABLE OF CONTENTS

	PAGE
	----
Part I . Financial Information	
Item 1. Financial Statements	
Condensed Balance Sheets as of September 30, 2007 (unaudited) and December 31, 2006	3
Condensed Statements of Operations for the nine months ended September 30, 2007 and 2006 (unaudited)	4
Condensed Statements of Operations for the three months ended September 30, 2007 and 2006 (unaudited)	5
Condensed Statements of Changes in Shareholders' Equity for the nine months ended September 30, 2007 (unaudited)	6
Condensed Statements of Cash Flows for the nine months ended September 30, 2007 and 2006 (unaudited)	7
Condensed Notes to Financial Statements (unaudited)	8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	12
Item 3. Quantitative and Qualitative Disclosures About Market Risk	19
Item 4. Controls and Procedures	20
Part II. Other Information	20
Item 1. Legal Proceedings	20
Item 1A. Risk Factors	20
Item 6. Exhibits	21
Signatures	22

2

### PART I - FINANCIAL INFORMATION ITEM 1. - FINANCIAL STATEMENTS

#### BLUEFLY, INC. CONDENSED BALANCE SHEETS (Unaudited)

ASSETS

Current assets  
    Cash and cash equivalents  
    Inventories, net

SE

\$

Edgar Filing: BLUEFLY INC - Form 10-Q

Accounts receivable, net of allowance for doubtful accounts  
Prepaid inventory  
Prepaid expenses  
Other current assets

Total current assets

Property and equipment, net  
Other assets

Total assets

LIABILITIES AND SHAREHOLDERS' EQUITY

Current liabilities  
Accounts payable  
Allowance for sales returns  
Accrued expenses and other current liabilities  
Deferred revenue

Total current liabilities

Other long-term obligations

Total liabilities

Commitments and contingencies

Shareholders' equity

Series F Preferred stock - \$.01 par value; 7,000 shares authorized, 571.43 issued and outstanding as of September 30, 2007 and December 31, 2006, respectively (liquidation preference: \$571,000 plus accrued dividends of \$94,000 and \$62,000 as of September 30, 2007 and December 31, 2006, respectively)  
Common stock - \$.01 par value; 200,000,000 and 152,000,000 shares authorized as of September 30, 2007 and December 31, 2006, respectively, and 131,048,197 and 130,484,854 shares issued as of September 30, 2007 and December 31, 2006, respectively and 130,921,294 and 130,484,854 outstanding as of September 30, 2007 and December 31, 2006, respectively  
Treasury Stock  
Additional paid-in capital  
Accumulated deficit

Total shareholders' equity

Total liabilities and shareholders' equity

The accompanying notes are an integral part of these condensed financial statements.

Edgar Filing: BLUEFLY INC - Form 10-Q

	SEPTEMBER 30,	
	2007	2006
Net sales	\$ 61,795,000	\$ 49,991,000
Cost of sales	39,230,000	29,995,000
Gross profit	22,565,000	19,996,000
Selling and fulfillment expenses	13,528,000	11,152,000
Marketing expenses	9,130,000	9,256,000
General and administrative expenses	10,450,000	8,019,000
Total operating expenses	33,108,000	28,427,000
Operating loss	(10,543,000)	(8,431,000)
Interest and other income	463,000	311,000
Interest and other expense	(193,000)	(530,000)
Net loss	\$ (10,273,000)	\$ (8,650,000)
Preferred stock dividends	(33,000)	(2,237,000)
Deemed dividends related to beneficial conversion feature on Series F Preferred Stock	--	(3,857,000)
Net loss available to common shareholders	\$ (10,306,000)	\$ (14,744,000)
Basic and diluted loss per common share	\$ (0.08)	\$ (0.23)
Weighted average common shares outstanding	130,504,601	63,612,059
(basic and diluted)		

The accompanying notes are an integral part of these condensed financial statements.

4

BLUEFLY, INC.  
CONDENSED STATEMENTS OF OPERATIONS  
(Unaudited)

	THREE MONTHS ENDED SEPTEMBER 30,	
	2007	2006
Net sales	\$ 18,079,000	\$ 16,322,000
Cost of sales	12,351,000	10,211,000
Gross profit	5,728,000	6,111,000

Edgar Filing: BLUEFLY INC - Form 10-Q

Selling and fulfillment expenses	4,583,000	3,871,000
Marketing expenses	2,807,000	3,496,000
General and administrative expenses	3,410,000	2,369,000
	-----	-----
Total operating expenses	10,800,000	9,736,000
Operating loss	(5,072,000)	(3,625,000)
Interest and other income	99,000	199,000
Interest and other expense	(55,000)	(59,000)
	-----	-----
Net loss	\$ (5,028,000)	\$ (3,485,000)
Preferred stock dividends	(11,000)	(16,000)
Net loss available to common shareholders	\$ (5,039,000)	\$ (3,501,000)
	=====	=====
Basic and diluted loss per common share	\$ (0.04)	\$ (0.03)
	=====	=====
Weighted average common shares outstanding	130,513,931	129,007,488
	=====	=====
(basic and diluted)		

The accompanying notes are an integral part of these condensed financial statements.

5

BLUEFLY, INC.  
CONDENSED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY  
YEARS ENDED DECEMBER 31, 2005, 2006 AND FOR THE NINE MONTHS ENDED  
SEPTEMBER 30, 2007 (Unaudited)

	PREFERRED STOCK \$.01 PAR VALUE		COMMON STOCK \$.01 PAR VALUE	
	NUMBER OF SHARES	AMOUNT	NUMBER OF SHARES	AMOUNT
	-----	-----	-----	-----
Balance at January 1, 2005	9,358,550	\$ 94,000	\$ 15,241,756	\$ 15,241,756
Sale of Series F Preferred Stock (\$1,000 per share net of expenses of \$249,000)	7,000	-	-	-
Shares Of Series D Preferred Stock Converted into Common Stock	(823)	\$ -	1,454,645	1,454,645
Shares Of Series F Preferred Stock Converted into Common Stock	(1,720)	\$ -	765,481	765,481
Expense recognized in connection with Issuance of Options	-	-	-	-

Edgar Filing: BLUEFLY INC - Form 10-Q

Exercise of Employee Options	-	-	1,597,284	1
Net Loss	-	-	-	
Balance at December 31, 2005	<u>9,363,007</u>	<u>94,000</u>	<u>19,059,166</u>	<u>\$ 19</u>
Conversion of Preferred Stock	(9,362,436)	(94,000)	48,545,527	48
Stock based compensation	-	-	-	
Sale of Common Stock, net of issuance expenses of approximately \$2.0 million	-	-	60,975,610	61
Issuance of Common Stock to Placement Agent	-	-	1,000,000	1
Warrants Issued to Third-Party	-	-	-	
Dividends Paid to Related Party Shareholders	-	-	-	
Deemed Dividends related to beneficial conversion on Series F Preferred Stock	-	-	-	
Exercise of Employee Options	-	-	43,330	
Issuance of Restricted Stock	-	-	861,221	
Net Loss	-	-	-	
Balance at December 31, 2006	<u>571</u>	<u>\$ -</u>	<u>130,484,854</u>	<u>\$ 1,30</u>
Stock based compensation	-	-	(19,673)	
Issuance of Restricted Stock	-	-	426,192	
Purchase of Treasury Stock	-	-	-	
Exercise of Employee Options	-	-	28,061	
Exercise of Related Party Warrant	-	-	1,860	
Net Loss	-	-	-	
Balance at September 30, 2007	<u>571</u>	<u>\$ -</u>	<u>130,921,294</u>	<u>\$ 1,30</u>

	ADDITIONAL PAID-IN CAPITAL	ACCUMULATED DEFICIT	TOTAL SHAREHOLDERS' EQUITY
	-----	-----	-----
Balance at January 1, 2005	\$ 107,270,000	\$ (96,127,000)	\$ 11,389,000
Sale of Series F Preferred Stock (\$1,000 per share net of expenses of \$249,000)	6,751,000	-	6,751,000
Shares Of Series D Preferred Stock Converted into Common Stock	(15,000)	-	-
Shares Of Series F Preferred Stock			

Edgar Filing: BLUEFLY INC - Form 10-Q

Converted into Common Stock	(8,000)	-	-
Expense recognized in connection with Issuance of Options	41,000	-	41,000
Exercise of Employee Options	1,488,000	-	1,504,000
Net Loss	-	(3,820,000)	(3,820,000)
Balance at December 31, 2005	<u>\$ 115,527,000</u>	<u>\$ (99,947,000)</u>	<u>\$ 15,865,000</u>
Conversion of Preferred Stock	(391,000)	-	-
Stock based compensation	4,454,000	-	4,454,000
Sale of Common Stock, net of issuance expenses of of approximately \$2.0 million	47,420,000	-	48,030,000
Issuance of Common Stock to Placement Agent	1,070,000	-	1,080,000
Warrants Issued to Third-Party	67,000	-	67,000
Dividends Paid to Related Party Shareholders	(19,512,000)	-	(19,512,000)
Deemed Dividends related to beneficial conversion on Series F Preferred Stock	3,857,000	(3,857,000)	-
Exercise of Employee Options	36,000	-	36,000
Issuance of Restricted Stock	(9,000)	-	-
Net Loss	-	(12,193,000)	(12,193,000)
Balance at December 31, 2006	<u>\$ 152,519,000</u>	<u>\$ (115,997,000)</u>	<u>\$ 37,827,000</u>
Stock based compensation	4,735,000	-	4,735,000
Issuance of Restricted Stock	(4,000)	-	-
Purchase of Treasury Stock	-	-	(160,000)
Exercise of Employee Options	25,000	-	25,000
Exercise of Related Party Warrant	-	-	-
Net Loss	-	(10,273,000)	(10,273,000)
Balance at September 30, 2007	<u>\$ 157,275,000</u>	<u>\$ (126,270,000)</u>	<u>\$ 32,154,000</u>

The accompanying notes are an integral part of these condensed financial statements

Edgar Filing: BLUEFLY INC - Form 10-Q

Cash flows from operating activities	
Net loss	\$ (
Adjustments to reconcile net loss to net cash used in operating activities:	
Depreciation and amortization	
Stock options expense	
Warrant issued to consultant	
Provisions for returns	
Bad debt expense	
Reserve for inventory obsolescence	
Warrant issued to supplier	
Changes in operating assets and liabilities:	
(Increase) decrease in	
Inventories	
Accounts receivable	
Prepaid inventory	
Prepaid expenses	
Other current assets	
Increase (decrease) in	
Accounts payable	
Accrued expenses and other liabilities	
Interest payable to related party shareholders	
Deferred revenue	
Net cash used in operating activities	
Cash flows from investing activities	
Purchase of property and equipment	
Net cash used in investing activities	
Cash flows from financing activities	
Payments of capital lease obligation	
Net proceeds from exercise of stock options	
Purchase of treasury stock	
Net proceeds from June 2006 financing	
Repayment of related party notes payable and interest	
Dividends paid to related party shareholders	
Net cash (used in) provided by financing activities	
Net (decrease) increase in cash and cash equivalents	(
Cash and cash equivalents - beginning of period	
Cash and cash equivalents - end of period	\$
Supplemental schedule of non-cash investing and financing activities:	
Cash paid for interest	\$
Cash paid for interest - to related shareholder	
Warrant issued to consultant	
Deemed dividend related to beneficial conversion feature on Series F Preferred Stock	



## Edgar Filing: BLUEFLY INC - Form 10-Q

Issuance of Common Stock to placement agent

Conversion of Preferred Stock to Common Stock

The accompanying notes are an integral part of these condensed financial statements.

7

BLUEFLY, INC.  
CONDENSED NOTES TO FINANCIAL STATEMENTS - UNAUDITED  
SEPTEMBER 30, 2007

### NOTE 1 - BASIS OF PRESENTATION

The accompanying financial statements include the accounts of Bluefly, Inc. (the "Company"). The financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnote disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting mainly of normal recurring accruals) considered necessary for a fair statement have been included. The results of operations of any interim period are not necessarily indicative of the results of operations to be expected for the fiscal year due to seasonal and other factors. For further information, refer to the financial statements and accompanying footnotes included in the Company's Form 10-K for the year ended December 31, 2006.

The Company has sustained net losses and negative cash flows from operations since the formation of Bluefly.com. The Company's ability to meet its obligations in the ordinary course of business is dependent on its ability to establish profitable operations, or find other sources to fund operations. The Company believes that its current funds, together with working capital, and its availability under its existing Credit Facility, will be sufficient to enable it to meet its planned expenditures through at least the next 12 months.

### NOTE 2 - THE COMPANY

The Company is a leading online retailer of designer brands, fashion trends and superior value. The Company's e-commerce Web site ("Bluefly.com" or "Web Site") was launched in September 1998.

### NOTE 3 - OFFER TO EXCHANGE

In January 2007, the Company commenced an exchange offer (the "Exchange Offer") pursuant to which it offered eligible employees and non-employee directors the opportunity to exchange, on a grant-by-grant basis: (a) their outstanding eligible stock options that were vested as of August 31, 2006 for restricted stock awards consisting of the right to receive restricted common stock of the Company (the "Restricted Stock Awards"); and (b) their outstanding eligible stock options that were not vested as of August 31, 2006 for deferred restricted stock unit awards consisting of rights to receive common stock of the Company on specified dates subsequent to vesting (the "Deferred Stock Unit Awards," and, together with the Restricted Stock Awards, the "Replacement Awards").

In order to be eligible to participate in the Exchange Offer, an option holder was required to (a) have been an employee or non-employee director of the

## Edgar Filing: BLUEFLY INC - Form 10-Q

Company on the date of the Exchange Offer, (b) have neither ceased to be an employee or non-employee director, nor have submitted or received a notice of termination of employment or resignation, prior to the expiration of the Exchange Offer and (c) have owned eligible options. Options eligible for exchange in the Exchange Offer were outstanding options granted under the Company's three stock based employee compensation plans (collectively the "Plans") that, in each case, had an exercise price per share that was greater than \$1.50.

The number of Replacement Awards an eligible participant was eligible to receive in exchange for an eligible option was determined by a specific exchange ratio applicable to that option, as set forth in the Offer to Exchange included as an exhibit to the Schedule TO filed by the Company with the Securities and Exchange Commission in connection with the Exchange Offer (the "Offer to Exchange").

Restricted Stock Awards granted pursuant to the Exchange Offer vest and become free from restriction one year from the date of the exchange, except if the grantee made an election under Section 83(b) of the Internal Revenue Code of 1986, as amended, in which case the restrictions on such Restricted Stock Award lapsed only with respect to the number of shares needed to satisfy any applicable tax withholding as of the date that the Company received such election, as more fully described in the Offer to Exchange. The minimum period for full vesting of Deferred Stock Unit Awards is two years from the date of exchange. The length of the vesting schedule applicable to each Deferred Stock Unit Award was based on the final vesting date of the eligible stock option as follows:

8

BLUEFLY, INC.  
CONDENSED NOTES TO FINANCIAL STATEMENTS - UNAUDITED  
SEPTEMBER 30, 2007

DEFERRED STOCK UNIT AWARDS VESTING SCHEDULE

FINAL VESTING DATE OF ELIGIBLE STOCK OPTION AS OF DATE OF CANCELLATION	TOTAL VESTING PERIOD OF DEFERRED STOCK UNIT AWARDS	PERCENTAGE OF DEFERRED AWARDS VESTED
Prior to August 31, 2007	2 years	12 1/2
On or after August 31, 2007	3 years	8 1/3

\*Deferred Stock Unit Awards vest in substantially equal quarterly installments over the applicable vesting period, subject to the participant's continued employment with (or service on the Board of Directors of) the Company.

The shares of common stock underlying the Deferred Stock Unit Award will be delivered on the Delivery Date. The Delivery Date is the date on which the earliest of the following occurs:

DELIVERY DATE

- o 2 years from the date of grant (with respect to Deferred Stock Units Awards exchanged for eligible stock options with a vesting date prior to August 31, 2007)

OR

## Edgar Filing: BLUEFLY INC - Form 10-Q

3 years from the date of grant (with respect to Deferred Stock Units Awards exchanged for eligible stock options with a vesting date on or after August 31, 2007)

- o Death
- o The date on which the employee becomes disabled

Melissa Payner-Gregor, the Company's chief executive officer, and Patrick C. Barry, the Company's chief financial officer, were not eligible to participate in the Exchange Offer, but previously participated in an exchange in November 2006 pursuant to each of their employment agreements, which is described in the Offer to Exchange.

Pursuant to the Exchange Offer, options to purchase an aggregate of 1,562,000 shares of Common Stock were exchanged in return for an aggregate of 472,471 Restricted Stock Awards and an aggregate of 394,405 Deferred Stock Unit Awards. In connection with the Exchange Offer, the Company will recognize \$916,000 of expense over the next three years. For the nine months ended September 30, 2007, approximately \$353,000 of this amount has been expensed.

### NOTE 4 - FINANCING AGREEMENT

The Company has a three year revolving credit facility (the "Credit Facility") with Wells Fargo Retail Finance, LLC ("Wells Fargo"). Under the terms of the Credit Facility, Wells Fargo provides the Company with a revolving credit facility and issues letters of credit in favor of suppliers or factors. The Credit Facility is secured by a lien on substantially all of the Company's assets. Historically, the Credit Facility had also been secured by a \$2,000,000 letter of credit issued by an affiliate of Soros Fund Management LLC ("Soros") in favor of Wells Fargo (the "Soros LC"). In August 2006, Wells Fargo agreed to release the Soros LC, and that it would no longer require an availability reserve (although it has the right under the Credit Facility to establish reserves in the future, as it deems appropriate). In return, the Company agreed to maintain a minimum cash balance of \$5,000,000. Availability under the Credit Facility is determined by a formula that takes into account the amount of the Company's inventory and accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at the Company's request, subject to certain conditions. As of September 30, 2007, total availability under the Credit Facility was approximately \$7,500,000, of which \$3,650,000 was committed, leaving approximately \$3,850,000 available for further borrowings.

9

BLUEFLY, INC.  
CONDENSED NOTES TO FINANCIAL STATEMENTS - UNAUDITED  
SEPTEMBER 30, 2007

Interest accrues monthly on the average daily amount outstanding under the Credit Facility during the preceding month at a per annum rate equal to the prime rate plus 0.75% or LIBOR plus 2.75%. The Company also pays a monthly commitment fee on the unused portion of the facility (i.e., \$7,500,000 less the amount of loans outstanding) equal to 0.35%. The Company also pays Wells Fargo certain fees to open letters of credit and guarantees in an amount equal to a certain percentage of the face amount of the letter of credit for each thirty (30) days such letter of credit, or a portion thereof, remains open. For the nine months ended September 30, 2007 and 2006, the Company incurred approximately \$86,000 and \$116,000, respectively, in connection with these fees.

### NOTE 5 - LOSS PER SHARE

## Edgar Filing: BLUEFLY INC - Form 10-Q

The Company has determined Loss Per Share in accordance with Statement of Financial Accounting Standards ("SFAS") No. 128, "Earnings Per Share." Basic loss per share excludes dilution and is computed by dividing loss available to common shareholders by the weighted average number of common shares outstanding for the period.

Due to the loss from continuing operations, the following (i) options and warrants to purchase shares of Common Stock, (ii) Preferred Stock convertible into shares of Common Stock, (iii) Restricted Stock Awards that have not yet vested and (iv) Deferred Stock Unit Awards ("DSUs") for shares that have not yet been delivered were not included in the computation of diluted loss per share because the result of the exercise of such inclusion would be antidilutive:

Security	September 30, 2007	Exercise Prices	September 30, 2006
Options	3,501,257	\$0.80 - \$2.73	8,007,910
Restricted Stock Awards/DSUs	10,804,436 (2)	--	--
Warrants	1,214,249	\$0.78 - \$3.96	1,945,893
Preferred Stock	696,341 (1)	--	--

(1) At September 30, 2007, there were 571 shares of Series F Convertible Preferred Stock outstanding that are convertible into approximately 696,341 shares of Common Stock (excluding dividends).

(2) Includes both Restricted Stock Awards and DSUs.

### NOTE 6 - STOCK BASED COMPENSATION

The Company accounts for stock based compensation in accordance with the provisions of Statement of Financial Accounting Standards No. 123 (revised 2004), "Share-Based Payment" ("SFAS No. 123(R)"), which requires that the costs resulting from all share-based payment transactions be recognized in the financial statements at their fair values. Effective January 1, 2006 the Company adopted SFAS No. 123(R) using the modified prospective application method under which the provisions of SFAS No. 123(R) apply to new awards and to awards modified, repurchased, or cancelled after the adoption date. Additionally, compensation cost for the portion of the awards for which the requisite service has not been rendered that are outstanding as of the adoption date is recognized in the Statement of Operations over the remaining service period after the adoption date based on the award's original estimate of fair value. Results for prior periods have not been restated. Total share-based compensation expense recorded in the Statement of Operations for the nine months ended September 30, 2007 was \$4,735,000, compared to \$1,820,000 for the nine months ended September 30, 2006.

### STOCK OPTIONS

The fair value of options granted is estimated on the date of grant using a Black-Scholes option pricing model. Expected volatilities are calculated based on the historical volatility of the Company's Common Stock. Management monitors share option exercise and employee termination patterns to estimate forfeiture rates within the valuation model. The expected holding period of options represents the period of time that options granted are expected to be outstanding. The risk-free interest rate for periods within the expected life of the option is based on the interest rate of U.S. Treasury notes in effect on the date of the grant.

Edgar Filing: BLUEFLY INC - Form 10-Q

10

BLUEFLY, INC.  
CONDENSED NOTES TO FINANCIAL STATEMENTS - UNAUDITED  
SEPTEMBER 30, 2007

The following table summarizes the Company's stock option activity:

	NUMBER OF SHARES	WEIGHTED AVERAGE EXERCISE PRICE
	-----	-----
Balance at December 31, 2006	5,417,116	\$ 1.68
Options granted	60,000	\$ 0.97
Options canceled	(1,947,798)	\$ 2.82
Options exercised	(28,061)	\$ 0.89
	-----	
Balance at September 30, 2007	3,501,257	\$ 1.05
Vested at December 31, 2006	3,682,877	\$ 1.83
Vested at September 30, 2007	2,776,345	\$ 1.03

During the third quarter of 2007, 103,661 options vested. Of these options, 17,264 were canceled or expired. The total fair value of the options vested (including those canceled) during the quarter ended September 30, 2007 was approximately \$107,000. During the third quarter of 2007, 30,000 options were granted. At September 30, 2007, the aggregate intrinsic value of the fully vested options was \$4,000 and the weighted average remaining contractual life of the options was 6.1 years. The Company has not capitalized any compensation cost, or modified any of its stock option grants during the nine months ended September 30, 2007, except for those described in connection with the Offer to Exchange. Approximately 2,505 options with an intrinsic value of approximately \$150 were exercised during the third quarter of 2007. No cash was used to settle equity instruments granted under the Plans during the third quarter of 2007.

As of September 30, 2007, the total compensation cost related to non-vested options not yet recognized was \$588,000. Total compensation cost is expected to be recognized over 2 years on a weighted average basis.

RESTRICTED STOCK AWARDS AND DEFERRED STOCK UNIT AWARDS

The following table is a summary of activity related to Restricted Stock Awards and Deferred Stock Unit Awards for employees at September 30, 2007:

	RESTRICTED STOCK AWARDS	DEFERRED STOCK UNIT AWARDS
	-----	-----
Balance at January 1, 2007	861,221	9,862,267
Shares/Units Granted	426,192	544,405
Shares/Units Forfeited	(19,673)	(8,753)
Shares/Units Restriction Lapses	(861,221)	--
	-----	-----
Balance at September 30, 2007	406,519	10,397,919
Weighted Average Grant Date Fair Value Per share	\$ 1.26	\$ 0.95
Aggregate Grant Date Fair Value	\$ 512,214	\$ 9,878,023

## Edgar Filing: BLUEFLY INC - Form 10-Q

Vesting Service Period of Shares Granted	12 months	12-36 months
Number of shares/units vested at September 30, 2007	--	--
Number of shares/units unvested at September 30, 2007	406,519	10,397,919

For the quarter ended September 30, 2007, the Company recognized an expense of approximately \$1.4 million in connection with these awards.

11

BLUEFLY, INC.  
CONDENSED NOTES TO FINANCIAL STATEMENTS - UNAUDITED  
SEPTEMBER 30, 2007

As of September 30, 2007, the total compensation cost related to non-vested restricted stock and deferred stock units not yet recognized was \$8.0 million. Total compensation cost is expected to be recognized over a two year period.

### NOTE 7 - NEW ACCOUNTING PRONOUNCEMENTS

In July 2006, the Financial Accounting Standards Board ("FASB") issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes--an interpretation of FASB Statement No. 109" ("FIN 48"), which clarifies the accounting for uncertainty in tax positions. This Interpretation requires an entity to recognize the impact of a tax position in its financial statements if that position is more likely than not to be sustained on audit based on the technical merits of the position. The provisions of FIN 48 are effective as of the beginning of fiscal year 2007, with the cumulative effect of the change in accounting principle recorded as an adjustment to opening retained earnings.

The implementation of FIN 48 had no impact on the Company's financial statement as the Company has no uncertain tax positions. The Company is primarily subject to US federal and New York State income tax.

### NOTE 8 - NASDAQ COMPLIANCE

On August 16, 2007, the Company was notified by the Nasdaq Stock Market that it was not in compliance with the continued listing requirements for the Nasdaq Capital Market because shares of its Common Stock had closed at a per share bid price of less than \$1.00 for at least 30 trading days. Under Nasdaq rules, the Company has a 180-day grace period to regain compliance, which extends to February 11, 2008. If the Company is unable to regain compliance by such date, the Nasdaq Staff will determine whether it meets the initial listing criteria of the Nasdaq Capital Market other than the bid price requirement. In the event that the Company meets such initial listing criteria, it will be granted an additional 180-day grace period to regain compliance. In order to regain compliance, shares of its Common Stock would need to close at a price of \$1.00 or more for at least ten consecutive trading days. In the event that it does not regain compliance within the requisite time period, the Company intends to appeal any delisting. However, no assurance can be provided that any such appeal will be successful. The failure to maintain listing on the Nasdaq Capital Market may have an adverse effect on the price and/or liquidity of the Company's Common Stock.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### OVERVIEW

Bluefly, Inc. is a leading Internet retailer that sells over 350 brands of designer apparel, accessories and home furnishings at discounts of up to 75% off

## Edgar Filing: BLUEFLY INC - Form 10-Q

of retail value. We launched our Web site in September 1998. Over the past five years, our sales have grown at a compounded annual growth rate of approximately 22%.

We believe that there is an opportunity to accelerate the growth of our business while continuing to provide our customers with the great values that they have become accustomed to. In an effort to take advantage of this opportunity, we have invested much more aggressively in marketing during the past 24 months.

During the third quarter of 2007 we completed our transition to a new third party fulfillment center. In connection with this transition we incurred incremental expenses of approximately \$632,000 (\$462,000 for the third quarter) in costs directly related to the move (including trucking, labor, insurance, etc.). We took additional charges of approximately \$550,000 against our inventory based on the reconciliation of inventory that we normally perform in connection with each quarter's close. We believe, at this time, that the charges that were taken will be sufficient to cover any loss of inventory resulting from the transition, and that we will be able to work with the fulfillment center to implement necessary changes to their inventory reporting systems. However, there can be no assurance that this will be the case. We intend to perform the full physical inventory in January, following the end of the Holiday sales and returns cycle. Start-up issues associated with the transition to the new fulfillment center also resulted in certain cancelled orders and other incremental costs such as expedited shipping costs. During the period from June 2007 through mid September of 2007 a portion of the Company's inventory was not available for sale. This had a significant impact on the offering to the consumer and hence the ultimate sales recognized in this time frame. In addition, during this transition period the Company experienced some processing issues with a small percentage of orders

12

BLUEFLY, INC.  
SEPTEMBER 30, 2007

and returns. We believe that these issues had a negative impact on those customers affected. We believe we have taken the appropriate action related to the customers affected. In the long term, we expect the transition to the new fulfillment center to improve customer service and increase efficiencies.

Our net sales increased by approximately 11% to \$18,079,000 for the three months ended September 30, 2007 from \$16,322,000 for the three months ended September 30, 2006. Our gross margin decreased to 31.7% for the three months ended September 30, 2007 from 37.4% for the three months ended September 30, 2006. Our gross profit decreased by 6% to \$5,728,000 for the three months ended September 30, 2007 from \$6,111,000 for the three months ended September 30, 2006. The decrease in gross margin was primarily related to (i) the additional reserves against inventory taken as a result of the transition to the new fulfillment center, as described above, (ii) a change in the merchandise mix and (iii) expedited shipping cost incurred in connection with our transition to the new third-party fulfillment center. Our operating loss increased to \$5,072,000 for the three months ended September 30, 2007 from \$3,625,000 for the three months ended September 30, 2006. This increase was primarily a result of an increase in stock-based compensation as a result of equity awards granted in the fourth quarter of 2006 (stock based compensation was \$1.5 million in the third quarter of 2007 versus \$ 597,000 for the same period last year) as well as costs incurred in connection with our transition to the new fulfillment center. The increase in operating loss was partially offset by a decrease in marketing expenses (including staff related costs) of \$689,000 for the third quarter of 2007 as compared to the third quarter of 2006.

## Edgar Filing: BLUEFLY INC - Form 10-Q

Our reserve for returns and credit card chargebacks decreased slightly to 39.8% of gross sales for the third quarter of 2007 compared to 40.4% for the third quarter of 2006. In general, our merchandise mix has been shifting towards higher end products which tend to drive return rates higher. We continually try to refine the mix to reduce the return rate. However, we believe that the higher return rates will be more than offset by the higher gross margin dollars and average order sizes. As such, we continually evaluate our merchandise mix in an effort to reduce return rates.

A portion of our inventory includes merchandise that we either purchased with the intention of holding for the appropriate season or were unable to sell through in its entirety in a prior season and have determined to hold for the next selling season, subject to appropriate mark-downs. We evaluate our inventory on a quarterly basis to determine the lower of cost or the fair market value of that inventory based upon age of the inventory, market factors, and historical trends among other factors, and take the appropriate reserves against inventory. In recent years, we have increased the amount of inventory purchased on a "pack and hold" basis in order to take advantage of opportunities in the market.

At September 30, 2007, we had an accumulated deficit of \$126,270,000. The net losses and accumulated deficit resulted primarily from the costs associated with developing and marketing our Web site and building our infrastructure, as well as non-cash beneficial conversion charges resulting from decreases in the conversion price of our Preferred Stock and the payment of dividends to holders of Preferred Stock. In order to expand our business, we intend to invest in sales, marketing, merchandising, operations, information systems, site development and additional personnel to support these activities. Therefore, we may continue to incur substantial operating losses. Although we have experienced revenue growth in recent years, this growth may not be sustainable and therefore should not be considered indicative of future performance.

### RESULTS OF OPERATIONS

FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2007 COMPARED TO THE NINE MONTHS ENDED SEPTEMBER 30, 2006.

The following table sets forth our statement of operations data for the nine months ended September 30th. All data is in thousands except as indicated below:

	2007		2006	
		As a % of Net Sales		As a % of Net Sales
Net sales	61,795	100.0%	\$ 49,991	100.0%
Cost of sales	39,230	63.5%	29,995	60.0%
	-----		-----	
Gross profit	22,565	36.5%	19,996	40.0%
Selling and fulfillment expenses	13,528	21.9%	11,152	22.3%
Marketing expenses	9,130	14.7%	9,256	18.5%
General and administrative expenses	10,450	16.9%	8,019	16.1%
	-----		-----	
Total operating expenses	33,108	53.5%	28,427	56.9%
Operating loss	(10,543)	(17.0)%	(8,431)	(16.9)
Interest (expense) and other income	270	0.4%	(219)	(0.4)
	-----		-----	
Net loss	(10,273)	(16.6)%	(8,650)	(17.3)



# Edgar Filing: BLUEFLY INC - Form 10-Q

13

## BLUEFLY, INC. SEPTEMBER 30, 2007

We also measure and evaluate ourselves against certain other key operational metrics. The following table sets forth our actual results based on these other metrics for the nine months ended September 30th, as indicated below:

	2007	2006	2005
Average Order Size (including shipping & handling)	\$ 277.60	\$ 250.65	\$ 214
New Customers Added during the Period	131,895	112,457	95,

In addition, to the financial statement items and metrics listed above, we also report gross sales, which is a non-GAAP financial measure. We define gross sales as the total dollar amount of orders received by customers (including shipping and handling) net of customer credits, but before any reserves are taken for returns or bad debt. We believe that the presentation of gross sales is useful to investors because (a) it provides an alternative measure of the total demand for the products sold by the Company and (b) it provides a basis upon which to measure the percentage of total demand that is reserved for both returns and bad debt. Management uses the gross sales measure for these same reasons.

Net sales: Gross sales for the nine months ended September 30, 2007 increased by 24% to \$103,703,000 from \$83,483,000 for the nine months ended September 30, 2006. For the nine months ended September 30, 2007, we recorded a provision for returns and credit card chargebacks and other discounts of \$41,908,000, or approximately 40.4% of gross sales. For the nine months ended September 30, 2006, the provision for returns and credit card chargebacks and other discounts was \$33,492,000, or approximately 40.1% of gross sales. The slight increase in this provision as a percentage of gross sales resulted from a slight increase in the return rate. The overall increase in return rate was primarily caused by an increase in average order size as well as a shift in our merchandise mix towards higher end products. However, we believe that this increase in return rates has been more than offset by the higher gross profit and average order sizes that have been generated by this shift in merchandise mix. Gross margin dollars per order continue to increase, growing to \$62.60 for the nine months ended September 30, 2007 from \$60.62 for the nine months ended September 30, 2006.

After the necessary provisions for returns, credit card chargebacks and adjustments for uncollected sales taxes, our net sales for the nine months ended September 30, 2007 were \$61,795,000. This represents an increase of approximately 24% compared to the nine months ended September 30, 2006, in which net sales totaled \$49,991,000. The growth in net sales resulted from both an increase in the number of new customers acquired (over 17% higher compared to the first nine months of 2006) and an increase in average order size (over 10% higher compared to the first nine months of 2006). For the nine months ended September 30, 2007, revenue from shipping and handling (which is included in net sales) increased approximately 14% to \$3,315,000 from \$2,909,000 for the nine months ended 2006.

Cost of sales: Cost of sales consists of the cost of products sold to customers, in-bound and out-bound shipping costs, inventory reserves, commissions and packing materials. Cost of sales for the nine months ended September 30, 2007 totaled \$39,230,000, resulting in gross margin of approximately 36.5%. Cost of sales for the nine months ended September 30, 2006 totaled \$29,995,000,

## Edgar Filing: BLUEFLY INC - Form 10-Q

resulting in gross margin of 40.0%. Gross profit increased by approximately 13% to \$22,565,000 for the nine months ended September 30, 2007 compared to \$19,996,000 for the nine months ended September 30, 2006. The growth in the high-end designer items has a significant impact on the Company's overall merchandise mix, which continues to negatively impact the gross margin percentage. The combination of the high demand for high-end merchandise and the decline in value of the US Dollar relative to the Euro had a negative impact on our gross margins related to designer accessory items. In addition, the gross margin was negatively affected by additional inventory reserves, and expedited shipping expenses that were incurred in connection with our transition to a new fulfillment center.

14

### BLUEFLY, INC. SEPTEMBER 30, 2007

**Marketing expenses:** Marketing expenses remained relatively unchanged decreasing by 1% to \$9,130,000 for the nine months ended September 30, 2007 compared to \$9,256,000 for the nine months ended September 30, 2006. While net sales for the nine months increased by almost 24%, our marketing expenses as a percentage of net sales decreased to 14.7% of net sales for the nine months ended September 30, 2007 from 18.5% for the nine months ended September 30, 2006.

Marketing expenses include expenses related to paid search, online and print advertising, television, fees to marketing affiliates, direct mail campaigns and staff related costs. Total expenses related to the national print and television advertising campaign for the nine months ended September 30, 2007 totaled \$3,500,000 compared to \$4,600,000 for the nine months ended September 30, 2006. The \$1.1 million decrease in costs associated with our national advertising campaign was partially offset by an increase of \$745,000 in connection with costs associated with online marketing initiatives.

**Selling and fulfillment expenses:** Selling and fulfillment expenses increased by 21% for the nine months ended September 30, 2007 compared to the nine months ended September 30, 2006. Selling and fulfillment expenses were comprised of the following:

	Nine Months Ended September 30, 2007	As a % of Net Sales	Nine Months Ended September 30, 2006	As a % of Net Sales	Percentage Differen increase (decrease)
	-----	-----	-----	-----	-----
Operating	7,219,000	11.7%	5,638,000	11.3%	28%
Technology	3,543,000	5.7%	3,067,000	6.1%	15%
E-Commerce	2,766,000	4.5%	2,447,000	4.9%	13%
	-----		-----		-----
	13,528,000	21.9%	11,152,000	22.3%	21%

As a percentage of net sales, our selling and fulfillment expenses decreased slightly to 21.9% for the nine months ended September 30, 2007 from 22.3% for the nine months ended September 30, 2006.

Operating expenses include all costs related to inventory management, fulfillment, customer service, and credit card processing. Operating expenses increased for the nine months ended September 30, 2007 by approximately 28% compared to the nine months ended September 30, 2006 as a result of variable costs associated with the increased sales volume (e.g., picking and packing orders and processing returns) and an increase in customer service and salary

## Edgar Filing: BLUEFLY INC - Form 10-Q

related expenses as well as incremental costs of approximately \$632,000 incurred in connection with our transition to the new third party fulfillment center. Included in operating expenses for 2006 was a refund of \$274,000 from one of our credit card processors due to the fact that it had charged us at incorrect rates during previous periods.

Technology expenses consist primarily of staff related costs, amortization of capitalized costs and Web site hosting. For the nine months ended September 30, 2007, technology expenses increased by approximately 15% compared to the nine months ended September 30, 2006. This increase was attributed to an increase in staff and related costs, software support, depreciation and training and was partially offset by a decrease in consulting expenses. A majority of the consulting expenses incurred for the nine months ended September 30, 2007 were related to the development of our new Web site and capitalized accordingly. As of September 30, 2007 approximately \$1,865,000 was capitalized in connection with the development of our new Web site.

E-Commerce expenses include expenses related to our photo studio, image processing, and Web site design. For the nine months ended September 30, 2007, e-commerce expenses increased by approximately 13% as compared to the nine months ended September 30, 2006. This increase was primarily due to an increase in salary related expenses as well as an increase in expenses associated with software used to support the web site.

General and administrative expenses: General and administrative expenses include merchandising, finance and administrative salaries and related expenses, insurance costs, accounting and legal fees, depreciation and other office related expenses. General and administrative expenses for the nine months ended September 30, 2007 increased by approximately 30% to \$10,450,000 as compared to \$8,019,000 for the nine months ended September 30, 2006. The increase in general and administrative expenses was primarily the result of the recording of \$4,209,000 of expense related to employee stock options in the nine month period and increased consulting and professional fees of \$152,000. These increases were partially offset by a decrease in public company expenses of \$214,000 and a decrease in salary and salary related expenses of \$133,000.

15

BLUEFLY, INC.  
SEPTEMBER 30, 2007

As a percentage of net sales, general and administrative expenses for the nine months ended September 30, 2007 increased to approximately 16.9% from 16.1% for the nine months ended September 30, 2006.

Loss from operations: Operating loss increased by approximately 25% for the nine months ended September 30, 2007 to \$10,543,000 from \$8,431,000 for the nine months ended September 30, 2006. While net sales and gross margin increased over this period, the increase in net sales and gross margin was more than offset by the recording of stock option expenses in connection with SFAS No. 123(R).

Interest and other income: Other income for the nine months ended September 30, 2007 increased to \$463,000 from \$311,000 for the nine months ended September 30, 2006. These amounts relate primarily to interest income earned on our cash balances.

Interest and other expense: Interest expense for the nine months ended September 30, 2007 totaled \$193,000, compared to \$530,000 for the nine months ended September 30, 2006. Interest expense relates to fees paid in connection with our Credit Facility, as well as interest expense on the Notes.

## Edgar Filing: BLUEFLY INC - Form 10-Q

FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2007 COMPARED TO THE THREE MONTHS ENDED  
SEPTEMBER 30, 2006

The following table sets forth our statement of operations data for the three months ended September 30th. All data is in thousands, except as indicated below:

	2007		2006	
	As a % of	As a % of	As a % of	As a % of
	Net Sales	Net Sales	Net Sales	Net Sales
Net sales	\$ 18,079	100.0%	\$ 16,322	100.0%
Cost of sales	12,351	68.3%	10,211	62.6%
Gross profit	5,728	31.7%	6,111	37.4%
Selling and fulfillment expenses	4,583	25.3%	3,871	23.7%
Marketing expenses	2,807	15.5%	3,496	21.4%
General and administrative expenses	3,410	18.9%	2,369	14.5%
Total operating expenses	10,800	59.7%	9,736	59.6%
Operating loss	(5,072)	(28.0)%	(3,625)	(22.2)%
Interest (expense) and other income, net	44	0.2%	140	0.9%
Net loss	(5,028)	(27.8)%	(3,485)	(21.3)%

We also measure and evaluate ourselves against certain other key operational metrics. The following table sets forth our actual results based on these other metrics for the three months ended September 30th, as indicated below:

	2007	2006	2005
Average Order Size (including shipping & handling)	\$ 280.22	\$ 260.58	\$ 228.72
New Customers Added during the Period	37,408	35,970	28,762

In addition to the financial statement items and metrics listed above, we also report gross sales, which is a non-GAAP financial measure. We define gross sales as the total dollar amount of orders received by customers (including shipping and handling) net of customer credits, but before any reserves are taken for returns or bad debt. We believe that the presentation of gross sales is useful to investors because (a) it provides a measure of the total demand for the products sold by the Company and (b) it provides a base with which to measure the percentage of total demand that is reserved for both returns and bad debt. Management uses the gross sales measure for these same reasons.

Net sales: Gross sales for the three months ended September 30, 2007 increased by approximately 10% to \$30,009,000 from \$27,366,000 for the three months ended

## Edgar Filing: BLUEFLY INC - Form 10-Q

September 30, 2006. For the three months ended September 30, 2007, we recorded a provision for returns and credit card chargebacks and other discounts of \$11,930,000, or approximately 39.8% of gross sales. For the three months ended September 30, 2006, the provision for returns and credit card chargebacks and other discounts was \$11,044,000, or approximately 40.4% of gross sales. The decrease in the return rate in this provision as a percentage of gross sales resulted from a slight decrease in the return rate. However, there can be no assurance that a decrease in return rates will continue. Historically, as our merchandise mix has moved more towards higher end products, our return rate has increased.

After the necessary provisions for returns, credit card chargebacks and adjustments for uncollected sales taxes, our net sales for the three months ended September 30, 2007 were \$18,079,000. This represents an increase of approximately 11% compared to the three months ended September 30, 2006, in which net sales totaled \$16,322,000. The growth in net sales resulted from both an increase in the number of new customers acquired (approximately 4% higher compared to third quarter 2006) and an increase in average order size (approximately 7% higher compared to the third quarter 2006). For the three months ended September 30, 2007, revenue from shipping and handling decreased approximately 1% to \$924,000 from \$939,000 for the three months ended September 30, 2006.

**Cost of sales:** Cost of sales for the three months ended September 30, 2007 totaled \$12,351,000, resulting in gross margin of approximately 31.7%. Cost of sales for the three months ended September 30, 2006 totaled \$10,211,000, resulting in gross margin of 37.4%. Gross profit decreased by 6 %, to \$5,728,000 for the three months ended September 30, 2007 compared to \$6,111,000 for the three months ended September 30, 2006. Included in the cost of sales was a charge for \$550,000 against our inventory based on a inventory reconciliation (as described above in more detail). The growth in the high-end designer items has a significant impact on the Company's overall merchandise mix, which continues to negatively impact the gross margin percentage. The combination of the high demand for this merchandise and the decline in the value of the US Dollar relative to the Euro had a negative impact on our gross margins related to designer accessory items. In addition, the gross margin was negatively affected by additional inventory reserves, and expedited shipping expenses that were incurred in connection with our transition to a new fulfillment center.

**Marketing expenses:** Marketing expenses decreased by 20% to \$2,807,000 for the three months ended September 30, 2007 from \$3,496,000 for the three months ended September 30, 2006. While net sales for the three months increased by approximately 11%, our marketing expenses as a percentage of net sales decreased to 15.5% for the three months ended September 30, 2007 from 21.4% for the three months ended September 30, 2006.

Total expenses related to the national print and television advertising campaign for the three months ended September 30, 2007 totaled \$693,000 compared to \$1,486,000 for the three months ended September 30, 2006. A majority of this variance is the result of the timing of expensing production costs related to TV advertisements.

**Selling and fulfillment expenses:** Selling and fulfillment expenses increased by approximately 18% in the third quarter of 2007 compared to the third quarter of 2006. Selling and fulfillment expenses were comprised of the following:

Three Months Ended September 30, 2007	As a % of Net Sales	Three Months Ended September 30, 2006	As a % of Net Sales	Percentage Difference increase (decrease)
-----	-----	-----	-----	-----

## Edgar Filing: BLUEFLY INC - Form 10-Q

Operating	2,486,000	13.7%	1,939,000	11.9%	28%
Technology	1,144,000	6.3%	1,079,000	6.6%	6%
E-Commerce	953,000	5.3%	853,000	5.2%	12%
	4,583,000	25.3%	3,871,000	23.7%	18%

As a percentage of net sales, our selling and fulfillment expenses increased to 25.3% for the three months ended September 30, 2007 from 23.7% for the three months ended September 30, 2006.

Operating expenses increased in the third quarter of 2007 by approximately 28% compared to the third quarter of 2006 as a result of variable costs associated with the increased sales volume (e.g., picking and packing orders, processing returns and credit card fees) as well as an increase in customer service costs. In addition, during the third quarter we completed our transition to a new third party fulfillment center and incurred incremental expenses during the quarter of approximately

17

### BLUEFLY, INC. SEPTEMBER 30, 2007

\$462,000 in costs directly related to the move (including trucking, labor, insurance, etc.). Start-up issues associated with the transition to the new fulfillment center resulted in certain cancelled orders and associated expenses during the third quarter of 2007. In the long term, we expect the transition to the new fulfillment to improve customer service and to result in efficiencies and cost savings.

For the three months ended September 30, 2007, technology expenses increased by approximately 6% compared to the three months ended September 30, 2006. This increase resulted from an increase in software support, depreciation, training and web hosting expenses. The increase was partially offset by a decrease in consulting expenses. Most of the consulting expenses incurred in the third quarter of 2007 were related to the development of our new Web site and capitalized accordingly. For the three months ended September 30, 2007, approximately \$646,000 of expenses were capitalized in connection with the development of our new Web site.

For the three months ended September 30, 2007, e-commerce expenses increased by approximately 12% as compared to the three months ended September 30, 2006. This increase was primarily due to an increase in salary related expenses, including the recording of non-cash employee stock option expenses as well as an increase in expenses associated with photo shoots.

**General and administrative expenses:** General and administrative expenses for the three months ended September 30, 2007 increased by approximately 44% to \$3,410,000 as compared to \$2,369,000 for the three months ended September 30, 2006. The increase in general and administrative expenses was primarily the result of the recording of \$1,365,000 of expense related to non-cash employee stock options in the current period versus \$463,000 last year.

As a percentage of net sales, general and administrative expenses for the third quarter of 2007 increased to approximately 18.9% from 14.5% for the third quarter of 2006.

**Loss from operations:** Operating loss increased by approximately 40% in the third quarter of 2007 to \$5,072,000 from \$3,625,000 in the third quarter of 2006. While net sales increased over this period, the increase in net sales was more

## Edgar Filing: BLUEFLY INC - Form 10-Q

than offset by the \$550,000 inventory charge, the incremental operational expenses and the recording of stock option expenses in accordance with SFAS No. 123(R).

Interest and other income: Other income for the third quarter ended September 30, 2007 decreased to \$99,000 from \$199,000 for the third quarter ended September 30, 2006. These amounts relate primarily to interest income earned on our cash balances.

Interest and other expense: Interest expense for the three months ended September 30, 2007 totaled \$55,000, compared to \$59,000 for the three months ended September 30, 2006. Interest expense relates to fees paid in connection with our Credit Facility.

### LIQUIDITY AND CAPITAL RESOURCES

#### General

At September 30, 2007, we had approximately \$7.2 million in cash and cash equivalents, as compared to \$17.1 million at September 30, 2006 and \$5.1 million at September 30, 2005. Cash and cash equivalents at December 31, 2006 was \$20.2 million. Working capital at September 30, 2007, 2006 and 2005 was \$26.7 million, \$35.8 million and \$11.6 million, respectively. Working capital at December 31, 2006 was \$34.0 million. In addition, as of September 30, 2007, we had approximately \$3.7 million committed under the Credit Facility, leaving approximately \$3.8 million of availability, as compared to \$3.2 million committed and \$4.3 million available as of September 30, 2006, and \$2.7 million committed and \$3.7 million available as of September 30, 2005.

We fund our operations through cash on hand, operating cash flow and the proceeds of any equity or debt financing. Operating cash flow is affected by revenue and gross margin levels, as well as return rates, and any deterioration in our performance with respect to these financial measures would have a negative impact on our liquidity. Total availability under the Credit Facility is based primarily upon our inventory levels. In addition, both availability under the Credit Facility and our operating cash flows are affected by the payment terms that we receive from suppliers and service providers, and the extent to which suppliers require us to request Wells Fargo to provide credit support under the Credit Facility. In some instances, new vendors may require prepayments. We may make prepayments in order to open up these new relationships, or to gain access to inventory that would not otherwise be available to us. In addition, we sometimes make prepayments in connection with our advertising campaign,

18

BLUEFLY, INC.  
SEPTEMBER 30, 2007

as in some circumstances we need to pay in advance of production. As of September 30, 2007, we had approximately \$422,000 of prepaid inventory and \$3,395,000 of prepaid advertising on our balance sheet, as compared to \$1,111,000 and \$2,096,000 as of September 30, 2006, and \$436,000 and \$1,082,000 as of September 30, 2005. The increase in the prepaid advertising related to ads that will run in the fourth quarter of 2007 and the first quarter of 2008.

Our inventory levels as of September 30, 2007 were approximately \$3.6 million higher than at September 30, 2006. The increase in inventory generally reflects a ramp up in connection with our sales growth but also is a result of some of our inventory not being available for sale during our move to our new third party fulfillment center. As a result we expect to carry some of this inventory

## Edgar Filing: BLUEFLY INC - Form 10-Q

into next season. However, the increased inventory level could adversely affect our flexibility in taking advantage of other buying opportunities that may become available in the near term.

We believe that our current funds, together with operating cash flow and availability under our existing Credit Facility, will be sufficient to enable us to meet our planned expenditures through at least the next 12 months.

### Credit Facility

In July 2005, we entered into a new three year revolving credit facility with Wells Fargo. Pursuant to the Credit Facility, Wells Fargo provides us with a revolving loan and issues letters of credit in favor of suppliers or factors. The Credit Facility is secured by a lien on all of our assets. Historically, the Credit Facility had also been secured by the Soros LC. In August 2006, Wells Fargo agreed to release the Soros LC, and that it would no longer require an availability reserve (although it has the right under the Credit Facility to establish reserves in the future, as it deems appropriate). In return, we agreed to maintain a minimum cash balance of \$5,000,000. Availability under the Credit Facility is determined by a formula that takes into account the amount of our inventory and accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at our request, subject to certain conditions. As of September 30, 2007, total availability under the Credit Facility was approximately \$7,500,000 of which \$3,650,000 was committed, leaving approximately \$3,850,000 available for further borrowings.

Interest accrues monthly on the average daily amount outstanding under the Credit Facility during the preceding month at a per annum rate equal to the prime rate plus 0.75% or LIBOR plus 2.75%. We also pay a monthly commitment fee on the unused portion of the facility (i.e., \$7,500,000 less the amount of loans outstanding) equal to 0.35%. We also pay Wells Fargo certain fees to open letters of credit and guarantees in an amount equal to a certain specified percentage of the face amount of the letter of credit for each thirty (30) days such letter of credit, or a portion thereof, remains open.

### Commitments and Long Term Obligations

As of September 30, 2007, we had the following commitments and long term obligations:

	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
	-----	-----	-----	-----	-----
Marketing and Advertising	\$ 5,225,000	5,225,000	--	--	--
Purchase Orders	16,803,000	16,803,000	--	--	--
Operating Leases	1,061,000	470,000	591,000	--	--
Employment Contracts	2,543,000	579,000	1,964,000	--	--
	-----	-----	-----	-----	-----
Grand total	\$ 25,632,000	23,077,000	2,555,000	--	--

We believe that in order to grow the business, we will need to make additional marketing and advertising commitments in the future. In addition, we expect to hire and train additional employees for the operations and development of Bluefly.com. However, our marketing budget and our ability to hire such employees is subject to a number of factors, including our results of operations.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK



## Edgar Filing: BLUEFLY INC - Form 10-Q

We have assessed our vulnerability to certain market risks, including interest rate risk associated with financial instruments included in cash and cash equivalents. Due to the short-term nature of these instruments, we have determined that the risks associated with interest rate fluctuations related to these financial instruments do not pose a material risk to us.

19

BLUEFLY, INC.  
SEPTEMBER 30, 2007

### ITEM 4. CONTROLS AND PROCEDURES.

As of the end of the period covered by this Form 10-Q, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer along with our Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our Chief Executive Officer along with our Chief Financial Officer concluded that our disclosure controls and procedures are effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms and are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, to allow timely decisions regarding required disclosure. There have been no changes in our internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### SPECIAL NOTE REGARDING FORWARD LOOKING STATEMENTS

This report may include statements that constitute "forward-looking" statements, usually containing the words "believe", "project", "expect", or similar expressions. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements inherently involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. The risks and uncertainties are detailed from time to time in reports filed by us with the Securities and Exchange Commission, including Forms 8-A, 8-K, 10-Q, and 10-K. These risks and uncertainties include, but are not limited to, the following: our history of losses and anticipated future losses; risks related to our transition to a new order fulfillment center; the success of our advertising campaign; risks associated with Soros, Maverick and Prentice each owning a significant portion of our stock; the need for additional capital and potential inability to raise such capital; the potential failure to forecast revenues and/or to make adjustments to our operating plans necessary as a result of any failure to forecast accurately; unexpected changes in fashion trends; cyclical variations in the apparel and e-commerce markets; the risk of default by us under the Credit Facility and the consequences that might arise from us having granted a lien on substantially all of our assets under that agreement; risks of litigation for sale of unauthentic or damaged goods and litigation risks related to sales in foreign countries; the dependence on third parties and certain relationships for certain services, including our dependence on U.P.S. (and the risks of a mail slowdown due to terrorist activity) and our dependence on our third-party web hosting, fulfillment and customer service centers; online commerce security risks; risks related to brand owners' efforts to limit our ability to purchase products indirectly; management of potential growth; the

## Edgar Filing: BLUEFLY INC - Form 10-Q

competitive nature of our business and the potential for competitors with greater resources to enter the business; the availability of merchandise; the need to further establish brand name recognition; risks associated with our ability to handle increased traffic and/or continued improvements to our Web site; rising return rates; dependence upon executive personnel; the successful hiring and retaining of new personnel; risks associated with expanding our operations; risks associated with potential infringement of other's intellectual property; the potential inability to protect our intellectual property; government regulation and legal uncertainties; and uncertainties relating to the imposition of sales tax on Internet sales.

### PART II - OTHER INFORMATION

#### ITEM 1. LEGAL PROCEEDINGS

We currently and from time to time are involved in litigation incidental to the conduct of our business. However, we are not party to any such litigation that in the opinion of management is likely to have a material adverse effect on us.

#### ITEM 1A. RISK FACTORS

The Risk Factors included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2006 have not materially changed other than as set forth below.

During the third quarter of 2007 we completed our transition to a new third party fulfillment center. In connection with this transition we incurred incremental expenses of approximately \$632,000 (\$462,000 for the third quarter) in costs directly related to the move (including trucking, labor, insurance, etc.). We took additional charges of approximately \$550,000 against our inventory based on the reconciliation of inventory that we normally perform in connection with each quarter's close. We believe, at this time, that the charges that were taken will be sufficient to cover any loss of inventory resulting from the

20

BLUEFLY, INC.  
SEPTEMBER 30, 2007

transition, and that we will be able to work with the fulfillment center to implement necessary changes to their inventory reporting systems. However, there can be no assurance that this will be the case. We intend to perform the full physical inventory in January, following the end of the Holiday sales and returns cycle. Start-up issues associated with the transition to the new fulfillment center also resulted in certain cancelled orders and other incremental costs such as expedited shipping costs. During the period from June 2007 through mid September of 2007 a portion of the Company's inventory was not available for sale. This had a significant impact on the offering to the consumer and hence the ultimate sales recognized in this time frame. In addition, during this transition period the Company experienced some processing issues with a small percentage of orders and returns. We believe that these issues had a negative impact on those customers affected. We believe we have taken the appropriate action related to the customers affected. In the long term, we expect the transition to the new fulfillment center to improve customer service and increase efficiencies, however, there can be no assurance that the transition will not continue to have a negative impact upon our business, financial condition and results of operations.

#### ITEM 6. EXHIBITS

## Edgar Filing: BLUEFLY INC - Form 10-Q

The following is a list of exhibits filed as part of this Report:

EXHIBIT NUMBER	DESCRIPTION
31.1	Certification Pursuant to Rule 13a-14(a)/15d-14(a)
31.2	Certification Pursuant to Rule 13a-14(a)/15d-14(a)
32.1	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

21

BLUEFLY, INC.  
SEPTEMBER 30, 2007

### SIGNATURES

In accordance with the requirements of the Securities Exchange Act of 1934, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BLUEFLY, INC.

By: /s/ Melissa Payner-Gregor  
-----  
Melissa Payner-Gregor  
Chief Executive Officer

By: /s/ Patrick C. Barry  
-----  
Patrick C. Barry  
Chief Financial Officer

November 14, 2007

22