

ALLIED MOTION TECHNOLOGIES INC  
Form 10-Q  
October 31, 2018  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

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**Form 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d)**

**of the Securities Exchange Act of 1934**

**For the quarterly period ended September 30, 2018**

Commission File Number 0-04041

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**ALLIED MOTION TECHNOLOGIES INC.**

(Exact name of Registrant as Specified in Its Charter)

**Colorado**

(State or other jurisdiction of  
incorporation or organization)

**495 Commerce Drive, Amherst, New York**  
(Address of principal executive offices)

**84-0518115**

(I.R.S. Employer  
Identification No.)

**14228**

(Zip Code)

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(716) 242-8634

(Registrant's Telephone Number, Including Area Code)

(Former Address, if Changed Since Last Report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past ninety (90) days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definitions of large accelerated filer, accelerated filer, smaller reporting company, and emerging growth company in Rule 12b-2 of the Securities Exchange Act. (Check one):

Large accelerated filer       Accelerated filer       Non-accelerated filer       Smaller reporting company       Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Number of Shares of the only class of Common Stock outstanding: 9,476,382 as of October 31, 2018

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

INDEX

|  | <b>Page No.</b> |
|--|-----------------|
| <b>PART I. FINANCIAL INFORMATION</b>   |                 |
| Item 1.  |                 |
| Financial Statements   |                 |
| <u>Condensed Consolidated Balance Sheets - Unaudited</u>                                     | 1               |
| <u>Condensed Consolidated Statements of Operations and Comprehensive Income - Unaudited</u>  | 2               |
| <u>Condensed Consolidated Statements of Cash Flows - Unaudited</u>                           | 3               |
| <u>Notes to Condensed Consolidated Financial Statements - Unaudited</u>                      | 4               |
| <u>Item 2.</u>   |                 |
| <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 19              |
| <u>Item 3.</u>   |                 |
| <u>Quantitative and Qualitative Disclosures About Market Risk</u>                            | 25              |
| <u>Item 4.</u>   |                 |
| <u>Controls and Procedures</u>   | 26              |
| <b><u>PART II. OTHER INFORMATION</u></b>   |                 |
| <u>Item 1A.</u>  |                 |
| <u>Risk Factors</u>  | 26              |
| <u>Item 5.</u>   |                 |
| <u>Other Information</u>   | 26              |
| <u>Item 6.</u>   |                 |
| <u>Exhibits</u>  | 26              |

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share data)

(Unaudited)

|   | September 30,<br>2018 | December 31,<br>2017 |
|---|-----------------------|----------------------|
| <b>Assets</b>   |                       |                      |
| Current assets:   |                       |                      |
| Cash and cash equivalents   | \$ 11,357             | \$ 15,590            |
| Trade receivables, net of allowance for doubtful accounts of \$506 and \$341 at September 30, 2018 and December 31, 2017, respectively                        | 45,230                | 31,822               |
| Inventories   | 44,887                | 32,568               |
| Prepaid expenses and other assets   | 3,490                 | 3,460                |
| Total current assets  | 104,964               | 83,440               |
| Property, plant and equipment, net  | 43,026                | 38,403               |
| Deferred income taxes   | 129                   | 14                   |
| Intangible assets, net  | 33,075                | 32,073               |
| Goodwill  | 34,938                | 29,531               |
| Other long-term assets  | 5,981                 | 4,461                |
| Total Assets  | \$ 222,113            | \$ 187,922           |
| <b>Liabilities and Stockholders Equity</b>  |                       |                      |
| Current liabilities:  |                       |                      |
| Debt obligations  | \$ 437                | \$ 461               |
| Accounts payable  | 24,587                | 15,351               |
| Accrued liabilities   | 18,051                | 14,270               |
| Total current liabilities   | 43,075                | 30,082               |
| Long-term debt  | 62,021                | 52,694               |
| Deferred income taxes   | 3,164                 | 3,609                |
| Pension and post-retirement obligations   | 4,238                 | 4,667                |
| Other long-term liabilities   | 9,132                 | 9,523                |
| Total liabilities   | 121,630               | 100,575              |
| Stockholders Equity:  |                       |                      |
| Common stock, no par value, authorized 50,000 shares; 9,476 and 9,427 shares issued and outstanding at September 30, 2018 and December 31, 2017, respectively | 32,867                | 31,051               |
| Preferred stock, par value \$1.00 per share, authorized 5,000 shares; no shares issued or outstanding   |                       |                      |
| Retained earnings   | 74,366                | 61,882               |
| Accumulated other comprehensive loss  | (6,750)               | (5,586)              |
| Total stockholders equity   | 100,483               | 87,347               |
| Total Liabilities and Stockholders Equity   | \$ 222,113            | \$ 187,922           |

See accompanying notes to condensed consolidated financial statements.

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Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME

(In thousands, except per share data)

(Unaudited)

|   | For the three months ended<br>September 30, |           | For the nine months ended<br>September 30, |            |
|---|---|-----------|--|------------|
|   | 2018  | 2017      | 2018                                       | 2017       |
| Revenues                                | \$ 80,092                                   | \$ 64,968 | \$ 236,649                                 | \$ 186,657 |
| Cost of goods sold                      | 56,330                                      | 45,422    | 166,816                                    | 131,529    |
| Gross profit                            | 23,762                                      | 19,546    | 69,833                                     | 55,128     |
| Operating costs and expenses:           |   |           |  |            |
| Selling                                 | 2,762                                       | 2,822     | 8,402                                      | 8,135      |
| General and administrative              | 8,210                                       | 6,255     | 24,318                                     | 17,985     |
| Engineering and development             | 4,692                                       | 4,389     | 14,610                                     | 12,984     |
| Amortization of intangible assets       | 872   | 813       | 2,634                                      | 2,405      |
| Total operating costs and expenses      | 16,536                                      | 14,279    | 49,964                                     | 41,509     |
| Operating income                        | 7,226                                       | 5,267     | 19,869                                     | 13,619     |
| Other expense (income):                 |   |           |  |            |
| Interest expense                        | 623   | 633       | 1,839                                      | 1,797      |
| Other (income) expense, net             | (24)  | 65        | (118)                                      | 135        |
| Total other expense, net                | 599   | 698       | 1,721                                      | 1,932      |
| Income before income taxes              | 6,627                                       | 4,569     | 18,148                                     | 11,687     |
| Provision for income taxes              | (1,767)                                     | (1,512)   | (4,859)                                    | (3,746)    |
| Net income                              | \$ 4,860                                    | \$ 3,057  | \$ 13,289                                  | \$ 7,941   |
| Basic earnings per share:               |   |           |  |            |
| Earnings per share                      | \$ 0.52                                     | \$ 0.33   | \$ 1.44                                    | \$ 0.87    |
| Basic weighted average common shares    | 9,273                                       | 9,173     | 9,251                                      | 9,137      |
| Diluted earnings per share:             |   |           |  |            |
| Earnings per share                      | \$ 0.52                                     | \$ 0.33   | \$ 1.42                                    | \$ 0.86    |
| Diluted weighted average common shares  | 9,371                                       | 9,294     | 9,337                                      | 9,265      |
| Net income                              | \$ 4,860                                    | \$ 3,057  | \$ 13,289                                  | \$ 7,941   |
| Foreign currency translation adjustment | (307)                                       | 1,829     | (2,152)                                    | 5,608      |
| Income (loss) on derivatives            | 137   | 45        | 988  | (178)      |
| Comprehensive income                    | \$ 4,690                                    | \$ 4,931  | \$ 12,125                                  | \$ 13,371  |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|  | For the nine months ended<br>September 30, |           |
|--|--|-----------|
|  | 2018                                       | 2017      |
| <b>Cash Flows From Operating Activities:</b>                                     |  |           |
| Net income   | \$ 13,289                                  | \$ 7,941  |
| Adjustments to reconcile net income to net cash provided by operating activities |  |           |
| Depreciation and amortization  | 8,454                                      | 7,590     |
| Deferred income taxes  | (484)                                      | (99)      |
| Stock compensation expense   | 1,787                                      | 1,473     |
| Debt issue cost amortization recorded in interest expense                        | 113  | 113       |
| Other  | 521  | (26)      |
| Changes in operating assets and liabilities, net of acquisition:                 |  |           |
| Trade receivables  | (11,727)                                   | (6,887)   |
| Inventories  | (11,067)                                   | (379)     |
| Prepaid expenses and other assets  | (1,610)                                    | 17        |
| Accounts payable   | 8,093                                      | 3,106     |
| Accrued liabilities  | 3,917                                      | 2,464     |
| Net cash provided by operating activities  | 11,286                                     | 15,313    |
| <b>Cash Flows From Investing Activities:</b>                                     |  |           |
| Purchase of property and equipment   | (10,581)                                   | (4,220)   |
| Cash paid for acquisition  | (13,312)                                   |           |
| Net cash used in investing activities  | (23,893)                                   | (4,220)   |
| <b>Cash Flows From Financing Activities:</b>                                     |  |           |
| Borrowings on long term debt   | 17,658                                     | (441)     |
| Principal payments of long-term debt   | (8,350)                                    | (9,114)   |
| Dividends paid to stockholders   | (800)                                      | (709)     |
| Stock transactions under employee benefit stock plans                            | 262  | 355       |
| Net cash provided by (used in) financing activities                              | 8,770                                      | (9,909)   |
| Effect of foreign exchange rate changes on cash                                  | (396)                                      | 933       |
| Net (decrease) increase in cash and cash equivalents                             | (4,233)                                    | 2,117     |
| Cash and cash equivalents at beginning of period                                 | 15,590                                     | 15,483    |
| Cash and cash equivalents at end of period                                       | \$ 11,357                                  | \$ 17,600 |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

**1. BASIS OF PREPARATION AND PRESENTATION**

Allied Motion Technologies Inc. ( Allie Motion or the Company ) is engaged in the business of designing, manufacturing and selling motion control solutions, which include integrated system solutions as well as individual motion control products, to a broad spectrum of customers throughout the world primarily for the commercial motor, industrial motion, automotive control, medical, and aerospace and defense markets.

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant inter-company accounts and transactions have been eliminated in consolidation.

The assets and liabilities of the Company s foreign subsidiaries are translated into U.S. dollars using end of period exchange rates. Changes in reported amounts of assets and liabilities of foreign subsidiaries that occur as a result of changes in exchange rates between foreign subsidiaries functional currencies and the U.S. dollar are included in foreign currency translation adjustment. Foreign currency translation adjustment is included in accumulated other comprehensive income (loss), a component of stockholders equity in the accompanying condensed consolidated balance sheets. Revenue and expense transactions use an average rate prevailing during the month of the related transaction. Transaction gains and losses that arise from exchange rate fluctuations on transactions denominated in a currency other than the functional currency of each Technology Unit ( TU ) are included in the results of operations as incurred.

The condensed consolidated financial statements included herein have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission ( SEC ) and include all adjustments which are, in the opinion of management, necessary for a fair presentation. Certain information and footnote disclosures normally included in financial statements which are prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP ) have been condensed or omitted pursuant to such rules and regulations. The Company believes that the disclosures herein are adequate to make the information presented not misleading. The financial data for the interim periods may not necessarily be indicative of results to be expected for the year.

The preparation of financial statements in accordance with U.S. GAAP requires management to make certain estimates and assumptions. Such estimates and assumptions affect the reported amounts of assets and liabilities as well as disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

It is suggested that the accompanying condensed consolidated financial statements be read in conjunction with the Consolidated Financial Statements and related Notes to such statements included in the Annual Report on Form 10-K for the year ended December 31, 2017 that was previously filed by the Company.

## 2. BUSINESS COMBINATION

As part of the growth strategy of the Company, on January 19, 2018, the Company purchased substantially all of the operating assets associated with the original equipment steering business of Maval Industries, LLC ( Maval ) for \$13,312 in cash. Consistent with the Company's strategy to provide higher level system solutions, the addition of the Maval OE steering ( Maval OE Steering ) product line enables Allied to provide a fully integrated steering system solution to its customers.

The following table represents the preliminary purchase price allocation and summarizes the aggregate estimated fair value of the assets acquired (in thousands):

|  | <b>January 19, 2018</b> |        |
|--|-------------------------|--------|
| Intangible assets                            | \$                      | 3,870  |
| Goodwill                                     |                         | 5,921  |
| Assets acquired (net of liabilities assumed) |                         | 3,521  |
| Fair value of net assets acquired            | \$                      | 13,312 |

Goodwill represents the excess of the purchase price over the fair value of the net tangible and identifiable intangible assets acquired. None of the goodwill recognized is deductible for income tax purposes. The purchase price allocation is subject to



Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

further adjustment to reflect, among other things, any adjustments in accordance with the Purchase Agreement and finalization of the opening balance sheet, including adjustments for final valuations, including intangible assets.

**3. REVENUE RECOGNITION**

*Performance Obligations*

**Performance Obligations Satisfied at a Point in Time**

The Company's standard delivery method is free on board shipping point. Consequently, the Company considers control of most products to transfer at a single point in time when control is transferred to the customer, generally when the products are shipped in accordance with an agreement and/or purchase order. Control is defined as the ability to direct the use of and obtain substantially all of the remaining benefits of the product.

The Company satisfies its performance obligations under a contract with a customer by transferring goods and services in exchange for generally monetary consideration from the customer. The Company considers the customer's purchase order, and the Company's corresponding sales order acknowledgment as the contract with the customer. For some customers, control, and a sale, is transferred at a point in time when the product is delivered to a customer.

Sales, value add, and other taxes we collect concurrent with revenue-producing activities are excluded from revenue.

**Performance Obligations Satisfied Over Time**

The Company has certain contracts that have performance obligations that are satisfied over periods exceeding one year. Determining a measure of progress requires management to make judgments that affect the timing of revenue recognized.

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For a contract satisfied over time (greater than one year), revenue is recognized similarly to contracts satisfied at a point in time. The Company transfers control and recognizes a sale when the Company ships the product from a manufacturing facility to a customer. The only difference is that the shipments are not completed within a one-year timeframe. The revenue recognized for the contracts satisfied over time were immaterial for the quarter and nine months ended September 30, 2018.

The Company has determined that the above methods provide a faithful depiction of the transfer of goods to the customer.

### *Nature of Goods and Services*

The Company sells component and integrated motion control solutions to end customers and original equipment manufacturers ( OEM s ) through the Company s own direct sales force and authorized manufacturers representatives and distributors. The Company s products include brush and brushless DC motors, brushless servo and torque motors, coreless DC motors, integrated brushless motor-drives, gearmotors, gearing, modular digital servo drives, motion controllers, incremental and absolute optical encoders, and other motion control-related products. The Company s target markets include Vehicle, Medical, Aerospace & Defense and Electronics/Industrial.

### *Determining the Transaction Price*

The majority of the Company s contracts have an original duration of less than one year. For these contracts, the Company applies the practical expedient and therefore does not consider the effects of the time value of money. For multiyear contracts, the Company uses judgment to determine whether there is a significant financing component. These contracts are generally those in which the customer has made an up-front payment. Contracts that management determines to include a significant financing component are discounted at the Company s incremental borrowing rate. The Company incurs interest expense and accrues a contract liability. As the Company satisfies performance obligations and recognizes revenue from these contracts, interest expense is recognized simultaneously. Management does not have any contracts that include a significant financing component as of September 30, 2018.

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

***Disaggregation of Revenue***

The Company disaggregates revenue from contracts with customers into geographical regions and target markets. The Company determines that disaggregating revenue into these categories achieves the disclosure objective to depict how the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factors. As noted in the Segment Information footnote, the Company's business consists of one reportable segment. A reconciliation of disaggregated revenue to segment revenue as well as revenue by geographical regions is provided in *Note 16, Segment Information*.

|                        | Three months ended<br>September 30, 2018 |    | Nine months ended<br>September 30, 2018 |
|------------------------|--|----|---|
| <b>Target Market</b>   |  |    |   |
| Vehicle                | \$ 31,717                                | \$ | 95,071                                  |
| Industrial/Electronics | 24,668                                   |    | 76,633                                  |
| Medical                | 10,732                                   |    | 31,214                                  |
| Aerospace & Defense    | 10,332                                   |    | 26,701                                  |
| Other                  | 2,643                                    |    | 7,030                                   |
| Total                  | \$ 80,092                                | \$ | 236,649                                 |

|                  | Three months ended<br>September 30, 2018 |    | Nine months ended<br>September 30, 2018 |
|------------------|--|----|---|
| <b>Geography</b> |  |    |   |
| United States    | \$ 49,375                                | \$ | 140,031                                 |
| Europe           | 29,975                                   |    | 94,754                                  |
| Asia             | 742                                      |    | 1,864                                   |
| Total            | \$ 80,092                                | \$ | 236,649                                 |

***Contract Balances***

When the timing of the Company's delivery of product is different from the timing of the payments made by customers, the Company recognizes either a contract asset (performance precedes customer payment) or a contract liability (customer payment precedes performance). Typically, contracts are paid in arrears and are recognized as receivables after the Company considers whether a significant financing component exists.

The opening and closing balances of the Company's receivables, contract asset, and contract liability are as follows (in thousands):

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|                 | Three months ended September 31, 2018 |                |                    | Nine months ended September 31, 2018 |                |                    |
|-----------------|---------------------------------------|----------------|--------------------|--------------------------------------|----------------|--------------------|
|                 | Receivables                           | Contract Asset | Contract Liability | Receivables                          | Contract Asset | Contract Liability |
| Opening balance | \$                                    | \$             | \$ 623             | \$                                   | \$             | \$ 719             |
| Closing balance |                                       |                | 579                |                                      |                | 579                |
| Decrease        | \$                                    | \$             | (44)               | \$                                   | \$             | (140)              |

The difference between the opening and closing balances of the Company's contract assets and contract liabilities primarily results from the timing difference between the Company's performance and the customer's payment.

***Significant Payment Terms***

The Company's contracts with its customers state the final terms of the sale, including the description, quantity, and price of each product or service purchased. Payments are typically due in full within 30-60 days of delivery. Since the customer agrees to a stated rate and price in the contract that do not vary over the contract, the majority of contracts do not contain variable consideration.

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

***Returns, Refunds, and Warranties***

In the normal course of business, the Company does not accept product returns unless the item is defective as manufactured. The Company establishes provisions for estimated returns and warranties. All contracts include a standard warranty clause to guarantee that the product complies with agreed specifications.

***Practical Expedients***

**Incremental costs of obtaining a contract** - the Company elected to expense the incremental costs of obtaining a contract when the amortization period for such contracts would have been one year or less.

**Remaining performance obligations** - the Company elected not to disclose the aggregate amount of the transaction price allocated to remaining performance obligations for its contracts that are one year or less, as the revenue is expected to be recognized within the next year.

**The time value of money** - the Company elected not to adjust the promised amount of consideration for the effects of the time value of money for contracts in which the anticipated period between when the Company transfers the goods or services to the customer and when the customer pays is equal to one year or less.

**4. INVENTORIES**

Inventories include costs of materials, direct labor and manufacturing overhead, and are stated at the lower of cost (first-in, first-out basis) or net realizable value, as follows (in thousands):

|                         | September 30,<br>2018 | December 31,<br>2017 |
|-------------------------|-----------------------|----------------------|
| Parts and raw materials | \$ 28,195             | \$ 20,509            |

|                 |        |        |
|-----------------|--------|--------|
| Work-in-process | 7,263  | 5,984  |
| Finished goods  | 9,429  | 6,075  |
|                 | 44,887 | 32,568 |

## 5. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment is classified as follows (in thousands):

|                                      | September 30,<br>2018 | December 31,<br>2017 |
|--------------------------------------|-----------------------|----------------------|
| Land                                 | \$ 985                | \$ 993               |
| Building and improvements            | 11,083                | 10,678               |
| Machinery, equipment, tools and dies | 57,213                | 49,083               |
| Furniture, fixtures and other        | 14,162                | 12,931               |
|                                      | 83,443                | 73,685               |
| Less accumulated depreciation        | (40,417)              | (35,282)             |
| Property, plant and equipment, net   | \$ 43,026             | \$ 38,403            |

Depreciation expense was approximately \$1,960 and \$1,817 for the quarters ended September 30, 2018 and 2017, respectively. For the nine months ended September 30, 2018 and 2017, depreciation expense was approximately \$5,820 and \$5,185, respectively.

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

**6. GOODWILL**

The change in the carrying amount of goodwill for the nine months ended September 30, 2018 and year ended December 31, 2017 is as follows (in thousands):

|  | September 30,<br>2018 | December 31,<br>2017 |
|--|-----------------------|----------------------|
| Beginning balance                      | \$ 29,531             | \$ 27,522            |
| Goodwill acquired (Note 2)             | 5,921                 |                      |
| Effect of foreign currency translation | (514)                 | 2,009                |
| Ending balance                         | \$ 34,938             | \$ 29,531            |

**7. INTANGIBLE ASSETS**

Intangible assets on the Company's condensed consolidated balance sheets consist of the following (in thousands):

|                         |               | September 30, 2018 |                             |                   | December 31, 2017 |                             |                   |
|-------------------------|---------------|--------------------|-----------------------------|-------------------|-------------------|-----------------------------|-------------------|
|                         | Life          | Gross<br>Amount    | Accumulated<br>amortization | Net Book<br>Value | Gross<br>Amount   | Accumulated<br>amortization | Net Book<br>Value |
| Customer lists          | 8 - 17 years  | \$ 42,326          | \$ (14,623)                 | \$ 27,703         | \$ 38,659         | \$ (12,721)                 | \$ 25,938         |
| Trade name              | 10 - 12 years | 6,168              | (3,165)                     | 3,003             | 6,213             | (2,798)                     | 3,415             |
| Design and technologies | 10-12 years   | 4,991              | (2,637)                     | 2,354             | 5,147             | (2,443)                     | 2,704             |
| Patents                 | 17 years      | 24                 | (9)                         | 15                | 24                | (8)                         | 16                |
| Total                   |               | \$ 53,509          | \$ (20,434)                 | \$ 33,075         | \$ 50,043         | \$ (17,970)                 | \$ 32,073         |

Intangible assets resulting from the acquisition of the Maval OE Steering business were approximately \$3,870 (Note 2). The intangible assets acquired consist of customer lists (the valuation and useful life of which have not been finalized).

Amortization expense for intangible assets was \$872 and \$813 for the quarters ended September 30, 2018 and 2017, respectively. For the nine months ended September 30, 2018 and 2017, amortization expense was \$2,634 and \$2,405, respectively.

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Estimated future intangible asset amortization expense as of September 30, 2018 is as follows (in thousands):

|                                      | <b>Estimated<br/>Amortization<br/>Expense</b> |        |
|--------------------------------------|---|--------|
| Remainder of 2018                    | \$  | 883    |
| 2019                                 |   | 3,499  |
| 2020                                 |   | 3,499  |
| 2021                                 |   | 3,241  |
| 2022                                 |   | 3,241  |
| 2023                                 |   | 3,159  |
| Thereafter                           |   | 15,553 |
| Total estimated amortization expense | \$  | 33,075 |



Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

**8. STOCK-BASED COMPENSATION**

*Stock Incentive Plans*

The Company's Stock Incentive Plans provide for the granting of stock awards, including restricted stock, stock options and stock appreciation rights, to employees and non-employees, including directors of the Company.

*Restricted Stock*

For the nine months ended September 30, 2018, 58,220 shares of unvested restricted stock were awarded at a weighted average market value of \$34.25. Of the restricted shares granted, 30,603 shares have performance-based vesting conditions. The value of the shares is amortized to compensation expense over the related service period, which is normally three years, or over the estimated performance period. Shares of unvested restricted stock are generally forfeited if a recipient leaves the Company before the vesting date. Shares that are forfeited become available for future awards.

The following is a summary of restricted stock activity for the nine months ended September 30, 2018:

|                                    | <b>Number of<br/>shares</b> |
|------------------------------------|-----------------------------|
| Outstanding at beginning of period | 221,968                     |
| Awarded                            | 58,220                      |
| Vested                             | (60,145)                    |
| Forfeited                          | (18,867)                    |
| Outstanding at end of period       | 201,176                     |

Stock based compensation expense, net of forfeitures, of \$694 and \$519 was recorded for the quarters ended September 30, 2018 and 2017, respectively. For the nine months ended September 30, 2018 and 2017, stock compensation expense, net of forfeitures, of \$1,787 and \$1,473 was recorded, respectively.

**9. ACCRUED LIABILITIES**

Accrued liabilities consist of the following (in thousands):

|                                  | September 30,<br>2018 | December 31,<br>2017 |
|----------------------------------|-----------------------|----------------------|
| Compensation and fringe benefits | \$ 9,715              | \$ 7,459             |
| Warranty reserve                 | 951                   | 922                  |
| Income taxes payable             | 2,329                 | 2,397                |
| Other accrued expenses           | 5,056                 | 3,492                |
|                                  | \$ 18,051             | \$ 14,270            |

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

**10. DEBT OBLIGATIONS**

Debt obligations consisted of the following (in thousands):

|  | September 30,<br>2018 | December 31,<br>2017 |
|--|-----------------------|----------------------|
| <b>Current Borrowings</b>                          |                       |                      |
| China Credit Facility (4.9% at September 30, 2018) | \$ 437                | \$ 461               |
| Current borrowings                                 | \$ 437                | \$ 461               |
| <b>Long-term Debt</b>                              |                       |                      |
| Revolving Credit Facility, long-term (1)           | \$ 62,480             | \$ 53,266            |
| Unamortized debt issuance costs                    | (459)                 | (572)                |
| Long-term debt                                     | \$ 62,021             | \$ 52,694            |

(1) The effective rate of the Revolver is 3.4% at September 30, 2018.

**Credit Agreement**

On October 28, 2016, the Company entered into a Credit Agreement (the "Credit Agreement") for a \$125,000 revolving credit facility (the "Revolving Credit Facility"), with an initial term of five years.

Borrowings under the Revolving Credit Facility are subject to terms defined in the Credit Agreement. Borrowings bear interest at the LIBOR Rate plus a margin of 1.00% to 2.25% or the Prime Rate plus a margin of 0% to 1.25%, in each case depending on the Company's ratio of total funded indebtedness to Consolidated EBITDA (the "Total Leverage Ratio"). At September 30, 2018, the applicable margin for LIBOR Rate borrowings was 1.50% and the applicable margin for Prime Rate borrowings was 0.5%. In addition, the Company is required to pay a commitment fee of between 0.10% and 0.25% quarterly (currently 0.15%) on the unused portion of the Revolving Credit Facility, also based on the Company's Total Leverage Ratio.

The Credit Agreement contains certain financial covenants related to minimum interest coverage and total leverage ratio at the end of each quarter. The Credit Agreement also includes other covenants and restrictions, including limits on the amount of additional indebtedness, and restrictions on the Company's ability to merge, consolidate or sell all or substantially all of its assets. The Company was in compliance with all covenants at September 30, 2018.

**Other**

The China Facility provides credit of approximately \$1,456 (Chinese Renminbi ( RMB ) 10,000). The China Facility is used for working capital and capital equipment needs at the Company's China operations. The average balance for 2018 was \$460 (RMB 3,000). At September 30, 2018, there was approximately \$1,019 (RMB 7,000) available under the facility.

**11. DERIVATIVE FINANCIAL INSTRUMENTS**

The Company is exposed to certain risks arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity and credit risk primarily by managing the amount, sources and duration of its debt funding and the use of derivative financial instruments. Specifically, the Company enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's investments and borrowings.

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

The Company's objectives in using interest rate derivatives are to add stability to interest expense and to manage its exposure to interest rate movements. To accomplish this objective, the Company primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without exchange of the underlying notional amount. During October 2013, the Company entered into two identical interest rate swaps with a combined notional of \$25,000 that amortized quarterly to a notional of \$6,673 at the September 2018 maturity. Neither of these interest rate swaps is currently active as the Company terminated one interest rate swap during October 2016 as part of its debt refinancing, and the second matured September 2018. In February 2017, the Company entered into three interest rate swaps with a combined notional of \$40,000 that matures in February 2022.

The effective portion of changes in the fair value of derivatives designated and that qualify as cash flow hedges is recorded in Accumulated Other Comprehensive Income (Loss) and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. During 2018 and 2017, such derivatives were used to hedge the variable cash flows associated with existing variable-rate debt. The ineffective portion of the change in fair value of the derivatives is recognized directly in earnings. There was no hedge ineffectiveness recorded in the Company's earnings during the quarters ended September 30, 2018 and 2017.

The Company estimates that an additional \$252 will be reclassified as a decrease to interest expense over the next twelve months. Additionally, the Company does not use derivatives for trading or speculative purposes and currently does not have any derivatives that are not designated as hedges.

The table below presents the fair value of the Company's derivative financial instruments as well as their classification on the condensed consolidated balance sheets as of September 30, 2018 and December 31, 2017 (in thousands):

| Derivatives designated as hedging instruments | Balance Sheet Location | Asset Derivatives<br>Fair value as of: |                   | Balance Sheet Location      | Liability Derivatives<br>Fair value as of: |                   |
|---|------------------------|--|-------------------|-----------------------------|--|-------------------|
|   |                        | September 30, 2018                     | December 31, 2017 |                             | September 30, 2018                         | December 31, 2017 |
| Interest rate products                        | Other long-term assets | \$ 1,184                               | \$ 196            | Other long-term liabilities | \$   | \$                |

The tables below presents the effect of cash flow hedge accounting on other comprehensive income (loss) (OCI) for the quarter and nine months ended September 30, 2018 and 2017 (in thousands):

| Derivatives in cash flow | Amount of gain (loss) recognized in OCI on derivative<br>Three months ended September 30, | Amount of gain (loss) recognized in OCI on derivative<br>Nine months ended September 30, |
|--------------------------|---|--|
|                          |   |  |

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| hedging relationships  | 2018 |     | 2017 |      | 2018 |     | 2017 |       |
|------------------------|------|-----|------|------|------|-----|------|-------|
| Interest rate products | \$   | 121 | \$   | (34) | \$   | 936 | \$   | (417) |

  

| Location of (gain) loss reclassified from accumulated OCI into income | Amount of (gain) loss reclassified from accumulated OCI into income<br>Three months ended September 30, |    |      |    | Amount of (gain) loss reclassified from accumulated OCI into income<br>Nine months ended September 30, |    |      |     |
|---|---|----|------|----|--|----|------|-----|
|   | 2018  |    | 2017 |    | 2018   |    | 2017 |     |
| Interest expense  | \$  | 16 | \$   | 79 | \$   | 52 | \$   | 239 |

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

The tables below presents the effect of the Company's derivative financial instruments on the condensed consolidated statements of income and comprehensive income for the three and nine months ended September 30, 2018 and 2017:

| Derivatives designated as hedging instruments | Balance Sheet Location | Total amounts of income and expense line items presented that reflect the effects of cash flow hedges recorded Three months ended September 30, |        | Total amounts of income and expense line items presented that reflect the effects of cash flow hedges recorded Nine months ended September 30, |          |
|---|------------------------|---|--------|--|----------|
|   |                        | 2018  | 2017   | 2018   | 2017     |
| Interest rate products                        | Other assets           | \$ 623  | \$ 633 | \$ 1,839   | \$ 1,797 |

The tables below present a gross presentation, the effects of offsetting, and a net presentation of the Company's derivatives as of September 30, 2018 and December 31, 2017. The net amounts of derivative assets or liabilities can be reconciled to the tabular disclosure of fair value. The tabular disclosure of fair value provides the location that derivative assets and liabilities are presented on the condensed consolidated balance sheets.

| As of September 30, 2018 | Gross amounts of recognized assets | Gross amounts offset in the condensed consolidated balance sheets | Net amounts of assets presented in the condensed consolidated balance sheets | Gross amounts not offset in the condensed consolidated balance sheets |                          |            |
|--------------------------|------------------------------------|---|--|---|--------------------------|------------|
|                          |                                    |   |  | Financial instruments   | Cash collateral received | Net amount |
| Derivatives              | \$ 1,184                           | \$  | \$ 1,184   | \$  | \$                       | \$ 1,184   |

| As of December 31, 2017 | Gross amounts of recognized assets | Gross amounts offset in the condensed consolidated balance sheets | Net amounts of assets presented in the condensed consolidated balance sheets | Gross amounts not offset in the condensed consolidated balance sheets |                          |            |
|-------------------------|------------------------------------|---|--|---|--------------------------|------------|
|                         |                                    |   |  | Financial instruments   | Cash collateral received | Net amount |
| Derivatives             | \$ 196                             | \$  | \$ 196   | \$  | \$                       | \$ 196     |

The Company has agreements with each of its derivative counterparties that contain a provision where if the Company either defaults or is capable of being declared in default on any of its indebtedness, then the Company could also be declared in default on its derivative obligations.

**12. FAIR VALUE**

Authoritative guidance defines fair value as the price that would be received to sell an asset or paid to transfer a liability (an exit price) in an orderly transaction between market participants at the measurement date.

The guidance establishes a framework for measuring fair value which utilizes observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. Preference is given to observable inputs.

These two types of inputs create the following three-level fair value hierarchy:

Level 1: Quoted prices for identical assets or liabilities in active markets.

Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; and model-derived valuations whose inputs or significant value drivers are observable.

Level 3: Significant inputs to the valuation model that are unobservable.



Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

The Company's financial assets and liabilities include cash and cash equivalents, accounts receivable, debt obligations, accounts payable, and accrued liabilities. The carrying amounts reported in the condensed consolidated balance sheets for these assets approximate fair value because of the immediate or short-term maturities of these financial instruments.

The following table presents the Company's financial assets that are accounted for at fair value on a recurring basis as of September 30, 2018 and December 31, 2017, respectively, by level within the fair value hierarchy (in thousands):

|                        | September 30, 2018 |         |         |
|------------------------|--------------------|---------|---------|
|                        | Level 1            | Level 2 | Level 3 |
| Assets                 |                    |         |         |
| Pension plan assets    | \$ 5,795           | \$      | \$      |
| Other long-term assets | 4,281              |         |         |
| Interest rate swaps    |                    | 1,184   |         |
|                        |                    |         |         |
|                        | December 31, 2017  |         |         |
|                        | Level 1            | Level 2 | Level 3 |
| Assets                 |                    |         |         |
| Pension plan assets    | \$ 5,362           | \$      | \$      |
| Other long-term assets | 3,929              |         |         |
| Interest rate swaps    |                    | 196     |         |

**13. INCOME TAXES**

The income tax provision for interim periods is determined using an estimate of the annual effective tax rate, adjusted for discrete items, if any, that are taken into account in the relevant period. Each quarter, the estimate of the annual effective tax rate is updated, and if the estimated effective tax rate changes, a cumulative adjustment is made. There is a potential for volatility of the effective tax rate due to several factors, including changes in the mix of the pre-tax income and the jurisdictions to which it relates, changes in tax laws, settlements with taxing authorities and foreign currency fluctuations.

The effective income tax rate as a percentage of income before income taxes was 26.7% and 33.1% in the third quarters 2018 and 2017, respectively. The effective tax rate is net of a discrete tax benefit of (0.6%) and (0.2%) for the third quarters of 2018 and 2017, respectively, related primarily to the recognition of excess tax benefits for share-based payment awards. For the nine months ended September 30, 2018 and 2017, the effective income tax rate as a percentage of income before income taxes was 26.8% and 32.1%, respectively. For the nine month periods ended September 30, 2018 and 2017, the effective rate is net of a discrete tax benefit of (1.1%), related primarily to the recognition of excess tax benefits for share-based payment awards.

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The effective rate before discrete items varies from the statutory rate primarily due to differences in state taxes, the impact of international tax provisions in the US, the difference in US and foreign tax rates and the mix of foreign and domestic income.

The Tax Cuts and Jobs Act (the Act) was enacted on December 22, 2017. The provision of the Act reduces the US federal corporate income tax rate from 35% to 21%, requires companies to pay a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred and creates new taxes on certain foreign sourced earnings.

The SEC staff issued Staff Accounting Bulletin No. 118 ( SAB 118 ) to address the application of U.S. GAAP in situations when a registrant does not have the necessary information available, prepared, or analyzed in reasonable detail to complete the accounting for certain income tax effects of the Act. The Company is applying the guidance in SAB 118 when accounting for the enactment-date effects of the Act. At September 30, 2018, the Company has not completed the accounting for all of the tax effects of the Act; however, in certain cases, as described below, aspects of the accounting are complete. Additionally, the Company has made a reasonable estimate of other effects. In other cases, the Company has not been able to make a reasonable estimate and continues to account for those items based on existing accounting under Accounting Standards

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

Codification ( ASC ) 740, *Income Taxes*, and the provisions of the tax laws that were in effect immediately prior to enactment. As further discussed below, during the nine-month period ended September 30, 2018, the Company did not recognize any adjustments to the provisional amounts recorded at December 31, 2017. In all cases, the Company will continue to make and refine our calculations as additional analysis is completed. Estimates may also be affected as we gain a more thorough understanding of the tax law. These changes could be material to income tax expense.

The Company remeasured certain deferred tax assets and liabilities based on the rates at which they are expected to reverse in the future, which is generally 21%. The provisional amount of \$(7) was recorded as of December 31, 2017 related to the remeasurement of certain deferred tax balances. Upon further analyses of certain aspects of the Act and refinement of the calculations during the nine months ended September 30, 2018, we have not adjusted the provisional amount. Aside from adjustments that may occur with the filing of the 2017 income tax return in the fourth quarter 2018, the Company considers the enactment-date remeasurement of all other deferred tax assets and liabilities to be complete.

The one-time transition tax is based on total post-1986 earnings and profits ( E&P ) which had been previously deferred from US income taxes under previous US law. The Company recorded a provisional amount for the one-time transition tax liability for foreign subsidiaries, resulting in a transition tax liability of \$3,140 being recorded at December 31, 2017. Upon further analyses of certain aspects of the Act and refinement of calculations for foreign subsidiaries during the three and nine months ended September 30, 2018, we have not changed the provisional amount. The Company will continue to refine the E&P analysis and our calculations of the one-time transition tax, which could affect the measurement of this liability. No additional income taxes have been provided for any remaining undistributed foreign earnings not subject to the transition tax, or any additional outside basis difference inherent in these entities, as these amounts continue to be indefinitely reinvested in foreign operations outside the United States.

The Act subjects a US shareholder to tax on Global Intangible Low Taxed Income ( GILTI ) earned by certain foreign subsidiaries. The FASB Staff Q&A, Topic 740, No. 5, *Accounting for Global Intangible Low-Taxed Income*, states that an entity can make an accounting policy election to either recognize deferred taxes for temporary basis differences expected to reverse as GILTI in future years or provide for the tax expense related to GILTI in the year the tax is incurred as a period expense only. Given the complexity of the GILTI provisions, the Company is still evaluating the effects of the GILTI provisions and has not yet determined our accounting policy. At September 30, 2018, the Company has included GILTI related to current-year operations only in our annual effective tax rate and has not provided additional GILTI on deferred items.

Refer to Note 17 Recent Accounting Pronouncements for discussion of Accounting Standards Update ( ASU ) 2018-02, *Income Statement Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*.

**14. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)**

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Accumulated Other Comprehensive Income (Loss) ( AOCI ) for the quarters ended September 30, 2018 and 2017 is comprised of the following (in thousands):

|                                     | <b>Defined Benefit<br/>Plan Liability</b> | <b>Cash Flow<br/>Hedges</b> | <b>Foreign Currency<br/>Translation<br/>Adjustment</b> | <b>Total</b> |
|-------------------------------------|---|-----------------------------|--|--------------|
| At June 30, 2018                    | \$ (945)                                  | \$ 1,047                    | \$ (6,682)   | \$ (6,580)   |
| Unrealized gain on cash flow hedges |   | 121                         |  | 121          |
| Amounts reclassified from AOCI      |   | 16                          |  | 16           |
| Foreign currency translation loss   |   |                             | (307)  | (307)        |
| At September 30, 2018               | \$ (945)                                  | \$ 1,184                    | \$ (6,989)   | \$ (6,750)   |

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

|                                     | Foreign Currency                  |                     |                           |            |
|-------------------------------------|-----------------------------------|---------------------|---------------------------|------------|
|                                     | Defined Benefit<br>Plan Liability | Cash Flow<br>Hedges | Translation<br>Adjustment | Total      |
| At June 30, 2017                    | \$ (822)                          | \$ (253)            | \$ (7,372)                | \$ (8,447) |
| Unrealized loss on cash flow hedges |                                   | (34)                |                           | (34)       |
| Amounts reclassified from AOCI      |                                   | 79                  |                           | 79         |
| Foreign currency translation gain   |                                   |                     | 1,829                     | 1,829      |
| At September 30, 2017               | \$ (822)                          | \$ (208)            | \$ (5,543)                | \$ (6,573) |

Accumulated Other Comprehensive Income for the nine months ended September 30, 2018 and 2017 is comprised of the following (in thousands):

|                                     | Foreign Currency                  |                     |                           |            |
|-------------------------------------|-----------------------------------|---------------------|---------------------------|------------|
|                                     | Defined Benefit<br>Plan Liability | Cash Flow<br>Hedges | Translation<br>Adjustment | Total      |
| At December 31, 2017                | \$ (945)                          | \$ 196              | \$ (4,837)                | \$ (5,586) |
| Unrealized gain on cash flow hedges |                                   | 936                 |                           | 936        |
| Amounts reclassified from AOCI      |                                   | 52                  |                           | 52         |
| Foreign currency translation loss   |                                   |                     | (2,152)                   | (2,152)    |
| At September 30, 2018               | \$ (945)                          | \$ 1,184            | \$ (6,989)                | \$ (6,750) |

|                                     | Foreign Currency                  |                     |                           |             |
|-------------------------------------|-----------------------------------|---------------------|---------------------------|-------------|
|                                     | Defined Benefit<br>Plan Liability | Cash Flow<br>Hedges | Translation<br>Adjustment | Total       |
| At December 31, 2016                | \$ (822)                          | \$ (30)             | \$ (11,151)               | \$ (12,003) |
| Unrealized loss on cash flow hedges |                                   | (417)               |                           | (417)       |
| Amounts reclassified from AOCI      |                                   | 239                 |                           | 239         |
| Foreign currency translation gain   |                                   |                     | 5,608                     | 5,608       |
| At September 30, 2017               | \$ (822)                          | \$ (208)            | \$ (5,543)                | \$ (6,573)  |

The realized gains relating to the Company's interest rate swap hedges were reclassified from accumulated other comprehensive income (loss) and included in interest expense in the Condensed Consolidated Statements of Operations and Comprehensive Income.

**15. DIVIDENDS PER SHARE**

The Company declared a quarterly dividend of \$0.025 per share in the first quarter of 2018 and \$0.030 per share in the second and third quarters of 2018. Dividends declared for the first three quarters of 2017 were at \$0.025 per share. Total dividends declared in the first nine months of

2018 and 2017 were \$805 and \$709, respectively.

Table of Contents

## ALLIED MOTION TECHNOLOGIES INC.

## UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

**16. EARNINGS PER SHARE**

Basic and diluted weighted-average shares outstanding are as follows:

|   | Three months ended<br>September 30, |       | Nine months ended<br>September 30, |       |
|---|-------------------------------------|-------|------------------------------------|-------|
|   | 2018                                | 2017  | 2018                               | 2017  |
| Basic weighted average shares outstanding   | 9,273                               | 9,173 | 9,251                              | 9,137 |
| Dilutive effect of equity awards            | 98                                  | 121   | 86                                 | 128   |
| Diluted weighted average shares outstanding | 9,371                               | 9,294 | 9,337                              | 9,265 |

For the three and nine months ended September 30, 2018 and 2017, the anti-dilutive common shares excluded from the calculation of diluted earnings per share were immaterial.

**17. SEGMENT INFORMATION**

ASC Topic *Segment Reporting* requires disclosure of operating segments, which as defined, are components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company operates in one segment for the manufacture and marketing of motion control products for original equipment manufacturers and end user applications. In accordance with the *Segment Reporting* Topic of the ASC, the Company's chief operating decision maker has been identified as the Chief Executive Officer and President, who reviews operating results to make decisions about allocating resources and assessing performance for the entire Company. Existing guidance, which is based on a management approach to segment reporting, establishes requirements to report selected segment information quarterly and to report annually entity-wide disclosures about products and services, major customers, and the countries in which the entity holds material assets and reports revenue. All material operating units qualify for aggregation under *Segment Reporting* due to their similar customer base and similarities in: economic characteristics; nature of products and services; and procurement, manufacturing and distribution processes. Since the Company operates in one segment, all financial information required by *Segment Reporting* can be found in the accompanying condensed consolidated financial statements and within this note.

The Company's wholly-owned foreign subsidiaries, located in The Netherlands, Sweden, Germany, Portugal, China and Mexico are included in the accompanying condensed consolidated financial statements.

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Financial information related to the foreign subsidiaries is summarized below (in thousands):

|  | Three months ended<br>September 30, |           | Nine months ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2018                                | 2017      | 2018                               | 2017      |
| Revenues derived from foreign subsidiaries | \$ 30,717                           | \$ 27,265 | \$ 96,618                          | \$ 77,360 |

Identifiable foreign assets were \$91,587 and \$84,652 as of September 30, 2018 and December 31, 2017, respectively. Revenues derived from foreign subsidiaries and identifiable assets outside of the United States are primarily attributable to Europe.

Sales to customers outside of the United States by all subsidiaries were \$36,216 and \$30,409 during the quarters ended September 30, 2018 and 2017, respectively; and \$111,073 and \$86,130 for the nine months ended September 30, 2018 and 2017, respectively.



Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

For third quarters 2018 and 2017, one customer accounted for 20% and 18% of revenues, respectively; and for the year to date 2018 and 2017 for 20% and 19% of revenues, respectively. As of September 30, 2018, and December 31, 2017 this customer represented 22% and 15% of trade receivables, respectively.

## 18. RECENT ACCOUNTING PRONOUNCEMENTS

### *Recently adopted accounting pronouncements*

In May 2014, the Financial Accounting Standards Board ( FASB ) issued ASU 2014-09, *Revenue from Contracts with Customers* which is a comprehensive new revenue recognition model. Under ASU 2014-09, a company will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods and services. We adopted ASU 2014-09 and its amendments on a modified retrospective basis effective January 1, 2018. The adoption of ASU 2014-09 did not have a material impact on our condensed consolidated financial statements. A significant majority of our revenue is recorded when we invoice customers and is largely aligned with the meeting of identified performance obligations under ASU 2014-09. There is no material change in our revenue recognition after the implementation of the standard.

In August 2017, the FASB issued ASU 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities* . The new standard is effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption is permitted in any interim period after issuance. All transition requirements and elections should be applied to hedging relationships existing (that is, hedging relationships in which the hedging instrument has not expired, been sold, terminated, or exercised or the entity has not removed the designation of the hedging relationship) on the date of adoption. The effect of adoption should be reflected as of the beginning of the fiscal year of adoption. The Company early adopted ASU 2017-12 in the first quarter of 2018. The implementation did not impact our condensed consolidated financial statements other than requiring enhanced disclosures.

In January 2017, the FASB issued ASU 2017-01, *Business Combinations (Topic 805): Clarifying the Definition of a Business* . The amendments affect all companies that must determine whether they have acquired or sold a business. The amendments are intended to help companies and evaluate whether transactions should be accounted for as acquisitions (or disposals) of assets or businesses. The amendments provide a more robust framework to use in determining when a set of assets and activities is a business. The new standard was effective for the Company beginning on January 1, 2018. The adoption of this ASU did not have a material impact on our condensed consolidated financial statements.

In August 2016, the FASB issued ASU 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*. The objective of ASU 2016-15 is to reduce existing diversity in practice by addressing eight specific cash flow issues related to how certain cash receipts and cash payments are presented and classified in the statement of cash flows. The new standard was effective for the

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Company beginning on January 1, 2018. The adoption of this ASU did not have a material impact on our condensed consolidated financial statements.

### ***Recently issued accounting pronouncements***

In February 2018, the FASB issued ASU No. 2018-02, *Income Statement-Reporting Comprehensive Income (Topic 220) Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*, to address a specific consequence of the *Tax Cuts and Jobs Act (the Act)* by allowing a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Act's reduction of the U.S. federal corporate income tax rate. The ASU is effective for all entities for annual periods beginning after December 15, 2018, with early adoption permitted, and is to be applied either in the period of adoption or retrospectively to each period in which the effect of the change in the U.S. federal corporate income tax rate in the Act is recognized. Management has not yet completed its assessment of the impact of the ASU on the Company's consolidated financial statements.

In January 2017, the FASB issued ASU 2017-04, *Intangibles - Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment*. The guidance in ASU 2017-04 eliminates the requirement to determine the fair value of individual assets and liabilities of a reporting unit to measure goodwill impairment. Under the amendments in the new ASU, goodwill impairment testing will be performed by comparing the fair value of the reporting unit with its carrying amount and

Table of Contents

ALLIED MOTION TECHNOLOGIES INC.

UNAUDITED NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(In thousands, except per share data)

recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value. ASU 2017-04 is effective for annual and interim goodwill impairment tests in fiscal years beginning after December 15, 2019, and should be applied on a prospective basis. Early adoption is permitted for annual or interim goodwill impairment testing performed after January 1, 2017. The Company is currently evaluating the impact of adopting this guidance.

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*. This guidance requires the measurement of all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions and reasonable and supportable forecasts. This guidance also requires enhanced disclosures regarding significant estimates and judgments used in estimating credit losses. The new guidance is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2018. The Company is currently evaluating the impact that the adoption of this guidance will have on its consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, which amends the FASB Accounting Standards Codification and creates Topic 842, *Leases*. The new topic supersedes Topic 840, *Leases*, and increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and requires disclosures of key information about leasing arrangements. The guidance is effective for reporting periods beginning after December 15, 2018. ASU 2016-02 mandates a modified retrospective transition method. The Company is continuing to evaluate the effect this guidance will have on its consolidated financial statements, including potential impacts on the amount and timing of adjustments to be recognized and additional information that may be necessary for the required expanded disclosures. The Company has substantially completed its inventory of leases and is in the process of evaluating the quantitative and qualitative impacts that the new standard will have on its reported results. At this time, the Company is unable to quantify the impact this new guidance will have on its consolidated financial statements. The Company expects to adopt this ASU, as amended, in the first quarter of fiscal year 2019.

Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*All statements contained herein that are not statements of historical fact constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate, or imply future results, performance, or achievements, and may contain the word believe, anticipate, expect, project, intend, will continue, will likely result, should or words or phrases of similar meaning. Forward-looking statements involve known and unknown risks and uncertainties that may cause actual results to differ materially from the expected results described in the forward-looking statements. The risks and uncertainties include those associated with: the domestic and foreign general business and economic conditions in the markets we serve, including political and currency risks and adverse changes in local legal and regulatory environments; the introduction of new technologies and the impact of competitive products; the ability to protect the Company's intellectual property; our ability to sustain, manage or forecast its growth and product acceptance to accurately align capacity with demand; the continued success of our customers and the ability to realize the full amounts reflected in our order backlog as revenue; the loss of significant customers or the enforceability of the Company's contracts in connection with a merger, acquisition, disposition, bankruptcy, or otherwise; our ability to meet the technical specifications of our customers; the performance of subcontractors or suppliers and the continued availability of parts and components; changes in government regulations; the availability of financing and our access to capital markets, borrowings, or financial transactions to hedge certain risks; the ability to attract and retain qualified personnel who can design new applications and products for the motion industry; the ability to implement our corporate strategies designed for growth and improvement in profits including to identify and consummate favorable acquisitions to support external growth and the development of new technologies; the ability to successfully integrate an acquired business into our business model without substantial costs, delays, or problems; our the ability to control costs, including the establishment and operation of low cost region manufacturing and component sourcing capabilities; and the additional risk factors discussed under Item 1A. Risk Factors in Part II of this report and in the Company's Annual Report in Form 10-K. Actual results, events and performance may differ materially. Readers are cautioned not to place undue reliance on these forward-looking statements as a prediction of actual results. Any forward-looking statement speaks only as of the date on which it is made. New risks and uncertainties arise over time, and it is not possible for us to predict the occurrence of those matters or the manner in which they may affect us. The Company has no obligation or intent to release publicly any revisions to any forward-looking statements, whether as a result of new information, future events, or otherwise.*

*New risk factors emerge from time to time and it is not possible for management to predict all such risk factors, nor can it assess the impact of all such risk factors on its business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. The Company's expectations, beliefs and projections are the and are believed to have a reasonable basis; however, the Company makes no assurance that expectations, beliefs or projections will be achieved.*

**Overview**

We are a global company that designs, manufactures and sells precision and specialty motion control components and systems used in a broad range of industries. Our target markets include Vehicle, Medical, Aerospace & Defense, Electronics and Industrial. We are headquartered in Amherst, NY, and have operations in the United States, Canada, Mexico, Europe and Asia. We are known worldwide for our expertise in electro-magnetic, mechanical and electronic motion technology. We sell component and integrated motion control solutions to end customers and original equipment manufacturers (OEMs) through our own direct sales force and authorized manufacturers' representatives and distributors. Our products include brush and brushless DC motors, brushless servo and torque motors, coreless DC motors, integrated brushless motor-drives, gearmotors, gearing, modular digital servo drives, motion controllers, incremental and absolute optical encoders, and other motion control-related products.

**Financial overview**

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Significantly higher revenues, reflecting growth across all the Company's served markets led to leveraging of costs and expansion of margins. Excluding the unfavorable effects of foreign currency exchange ( FX ) of \$(744), third quarter revenue was \$80,836, up 24%. For the nine months ended September 30, 2018, excluding the favorable effects of FX of \$5,545, revenue was \$231,104, also up 24%.

We remain focused on executing our strategy for growth while streamlining the organization and emphasizing continuous improvement in quality, delivery, cost and innovation as we drive the One Allied approach and expand our value proposition for our customers. Solid strides continue to be made with our multi-product, fully integrated solutions that are leading to increased business. Also, we continue to build a pipeline of exciting market-based application opportunities. Sales cycles are long and the time from being selected for the solution development to full rate production can be longer, yet we believe we are building a scalable foundation which can deliver strong returns on those investments.

Table of Contents**Operating Results***Quarter ended September 30, 2018 compared to quarter ended September 30, 2017*

| (in thousands)                     | For the quarter ended<br>September 30, |           | 2018 vs. 2017<br>Variance |        |
|------------------------------------|--|-----------|---------------------------|--------|
|                                    | 2018                                   | 2017      | \$                        | %      |
| Revenues                           | \$ 80,092                              | \$ 64,968 | \$ 15,124                 | 23%    |
| Cost of goods sold                 | 56,330                                 | 45,422    | 10,908                    | 24%    |
| Gross profit                       | 23,762                                 | 19,546    | 4,216                     | 22%    |
| Gross margin percentage            | 29.7%                                  | 30.1%     |                           |        |
| Operating costs and expenses:      |  |           |                           |        |
| Selling                            | 2,762                                  | 2,822     | (60)                      | (2)%   |
| General and administrative         | 8,177                                  | 6,255     | 1,922                     | 31%    |
| Engineering and development        | 4,692                                  | 4,389     | 303                       | 7%     |
| Business development               | 33                                     |           | 33                        | 100%   |
| Amortization of intangible assets  | 872                                    | 813       | 59                        | 7%     |
| Total operating costs and expenses | 16,536                                 | 14,279    | 2,257                     | 16%    |
| Operating income                   | 7,226                                  | 5,267     | 1,959                     | 37%    |
| Interest expense                   | 623                                    | 633       | (10)                      | (2)%   |
| Other (income) expense             | (24)                                   | 65        | (89)                      | (137)% |
| Total other expense                | 599                                    | 698       | (99)                      | (14)%  |
| Income before income taxes         | 6,627                                  | 4,569     | 2,058                     | 45%    |
| Provision for income taxes         | (1,767)                                | (1,512)   | (255)                     | 17%    |
| Net Income                         | \$ 4,860                               | \$ 3,057  | \$ 1,803                  | 59%    |
| Effective tax rate                 | 26.7%                                  | 33.1%     | (6)%                      | (19)%  |
| Diluted earnings per share         | \$ 0.52                                | \$ 0.33   | \$ 0.19                   | 58%    |
| Bookings                           | \$ 85,081                              | \$ 72,964 | \$ 12,117                 | 17%    |
| Backlog                            | \$ 115,713                             | \$ 93,547 | \$ 22,166                 | 24%    |

**NET INCOME:** Net income increased during the third quarter due to a significant increase in revenues and the leveraging of fixed cost compared to the third quarter of 2017. The increase in revenue was partially offset by higher operating expenses, mainly additional incentive compensation expense and investments in engineering and development ( E&D ) and the One Allied organizational buildout in support of our aggressive growth strategy.

**EBITDA AND ADJUSTED EBITDA:** EBITDA was \$10,082 for the third quarter of 2018 compared to \$7,832 for the same quarter last year. Adjusted EBITDA was \$10,809 and \$8,351 for the third quarters of 2018 and 2017, respectively. EBITDA and adjusted EBITDA are non-GAAP measurements. EBITDA consists of income before interest expense, provision for income taxes, and depreciation and amortization. Adjusted EBITDA also excludes stock compensation expense and certain other items. Refer to information included in Non - GAAP Measures below for a reconciliation of net income to EBITDA and adjusted EBITDA.

**REVENUES:** For the quarter, the increase in revenues reflects increased sales in all our served markets as well as the contribution from the acquisition made in January 2018.



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### Table of Contents

Sales to U.S. customers were 55% of total sales for the third quarter 2018 compared with 53% for the same period last year, with the balance of sales to customers primarily in Europe, Canada and Asia. The overall increase in revenue was due to an 24% volume increase and a 1% unfavorable currency impact.

**ORDER BOOKINGS AND BACKLOG:** The increase in bookings in the third quarter of 2018 compared to the third quarter of 2017 is largely due to organic growth across all of the major markets served by the company. The acquisition of the Maval OE Steering business during the first quarter 2018 continues to contribute to the increased bookings. The increase of backlog as of September 30, 2018, compared to at September 30, 2017 was attributable to the same factors.

**GROSS MARGIN:** Gross margin decreased 40 basis points to 29.7% for the third quarter of 2018 compared to 30.1% for the same quarter last year. This is due to the dilutive margin impact of the acquisition of the Maval OE Steering business partially offset by the increased leveraging of fixed manufacturing costs across higher volume.

**SELLING EXPENSES:** Selling expenses were relatively flat in the third quarter of 2018 compared to the same period of 2017. Selling expenses as a percentage of revenues were 3.4% in the third quarter of 2018 compared to 4.3% for the same period last year.

**GENERAL AND ADMINISTRATIVE EXPENSES:** General and administrative expenses increased by 31.3% in the third quarter 2018 from the third quarter 2017 largely due to higher stock compensation expense and incentive compensation expense associated with improved performance. As a percentage of revenues, general and administrative expenses increased 60 basis points to 10.2% for the quarter ended September 30, 2018 compared to 9.6% for the same period in 2017.

**ENGINEERING AND DEVELOPMENT EXPENSES:** Engineering and development expenses increased by 6.9% in the third quarter of 2018 compared to the same quarter last year, however decreased as a percentage of sales. The increase is primarily due to added resources and the continued ramp up of development projects to meet the future needs of customers and target markets. As a percentage of revenues, engineering and development expenses were 5.9% and 6.8% for the third quarters of 2018 and 2017, respectively.

**BUSINESS DEVELOPMENT COSTS:** The Company incurred \$33 of business development costs related to activity associated with mergers and acquisitions ( M&A ) opportunities. The Company did not incur any business development costs for the third quarter of 2017.

**AMORTIZATION OF INTANGIBLE ASSETS:** Amortization expense increased 7.3% to \$872 in the third quarter of 2018 compared to the third quarter of 2017 due to the increase in intangible assets from the acquisition of the Maval OE Steering business.

**INCOME TAXES:** The effective income tax rate as a percentage of income before income taxes was 26.7% and 33.1% in the third quarters 2018 and 2017, respectively. The effective tax rate for the third quarters of 2018 and 2017 is net of a discrete tax benefit of (0.6%) and (0.2%), respectively, related primarily to the recognition of excess tax benefits for share-based payment awards. The effective rate before discrete items varies from the statutory rate primarily due to differences in state taxes, the impact of international tax provisions in the US, the difference in US and foreign tax rates and the mix of foreign and domestic income. The effective tax rate before discrete items for the third quarter 2018 is less than the third quarter 2017 primarily due to the reduction of US corporate tax rate from the Tax Cuts and Jobs Act enacted on December 22,



2017.

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Table of Contents

*Nine months ended September 30, 2018 compared to nine months ended September 30, 2017*

| (in thousands)                     | For the nine months ended<br>September 30, |            | 2018 vs. 2017<br>Variance |        |
|------------------------------------|--|------------|---------------------------|--------|
|                                    | 2018                                       | 2017       | \$                        | %      |
| Revenues                           | \$ 236,649                                 | \$ 186,657 | \$ 49,992                 | 27%    |
| Cost of goods sold                 | 166,816                                    | 131,529    | 35,287                    | 27%    |
| Gross profit                       | 69,833                                     | 55,128     | 14,705                    | 27%    |
| Gross margin percentage            | 29.5%                                      | 29.5%      |                           |        |
| Operating costs and expenses:      |  |            |                           |        |
| Selling                            | 8,402                                      | 8,135      | 267                       | 3%     |
| General and administrative         | 23,969                                     | 17,985     | 5,984                     | 33%    |
| Engineering and development        | 14,610                                     | 12,984     | 1,626                     | 13%    |
| Business development               | 349  |            | 349                       | 100%   |
| Amortization of intangible assets  | 2,634                                      | 2,405      | 229                       | 10%    |
| Total operating costs and expenses | 49,964                                     | 41,509     | 8,455                     | 20%    |
| Operating income                   | 19,869                                     | 13,619     | 6,250                     | 46%    |
| Interest expense                   | 1,839                                      | 1,797      | 42                        | 2%     |
| Other (income) expense             | (118)                                      | 135        | (253)                     | (187)% |
| Total other expense                | 1,721                                      | 1,932      | (211)                     | (11)%  |
| Income before income taxes         | 18,148                                     | 11,687     | 6,461                     | 55%    |
| Provision for income taxes         | (4,859)                                    | (3,746)    | (1,113)                   | 30%    |
| Net Income                         | \$ 13,289                                  | \$ 7,941   | \$ 5,348                  | 67%    |
| Effective tax rate                 | 26.8%                                      | 32.1%      | (5)%                      | (16)%  |
| Diluted earnings per share         | \$ 1.42                                    | \$ 0.86    | \$ 0.56                   | 65%    |
| Bookings                           | \$ 252,018                                 | \$ 199,177 | \$ 52,841                 | 27%    |
| Backlog                            | \$ 115,713                                 | \$ 93,547  | \$ 22,166                 | 24%    |

**NET INCOME:** Net income increased during 2018 reflecting a significant increase in revenues and the leveraging of fixed cost compared to the first three quarters of 2018.

**EBITDA AND ADJUSTED EBITDA:** EBITDA was \$28,441 for 2018 compared to \$21,074 last year. Adjusted EBITDA was \$30,577 and \$22,547 for 2018 and 2017, respectively. EBITDA and adjusted EBITDA are non-GAAP measurements. EBITDA consists of income before interest expense, provision for income taxes, and depreciation and amortization. Adjusted EBITDA also excludes stock compensation expense and certain other items. Refer to information included in Non - GAAP Measures below for a reconciliation of net income to EBITDA and adjusted EBITDA.

**REVENUES:** For 2018, the increase in revenues reflects increased sales in all our served markets as well as the contribution from the acquisition made in January 2018.

Sales to U.S. customers were 53% of total sales for 2018 compared with 54% for the same period last year, with the balance of sales to customers primarily in Europe, Canada and Asia. Sales volume increased by 24% for the nine months ended September 30, 2018, and there was a 3% favorable currency impact.

**ORDER BOOKINGS AND BACKLOG:** The increase in orders in 2018 compared to 2017 is largely due to organic growth across all the major markets served by the company, along with the acquisition of the Maval OE Steering business. The increase in backlog in 2018 compared to 2017 was attributable to the same factors.

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### Table of Contents

**GROSS MARGIN:** Gross margin was flat in 2018 compared to 2017. The 2018 margin is due to the leveraging of fixed manufacturing costs across the increased volume along with favorable product mix dynamics, more than offsetting the dilutive margin impact of the acquisition of the Maval OE Steering business.

**SELLING EXPENSES:** Selling expenses increased in 2018 compared to 2017 primarily due to increased investment in and focused growth of the One Allied Sales Organization. However, selling expenses as a percentage of revenues decreased to 3.6% for 2018 compared to 4.4% for 2017.

**GENERAL AND ADMINISTRATIVE EXPENSES:** General and administrative expenses increased by 33.3% in 2018 compared to 2017 largely due to increased headcount in support of our growth strategy and incentive compensation expense associated with improved performance. As a percentage of revenues, general and administrative expenses were approximately 10% for 2018 and 2017.

**ENGINEERING AND DEVELOPMENT EXPENSES:** Engineering and development expenses increased by 12.5% in 2018 compared to 2017. The increase is primarily due to the continued ramp up of development projects to meet the future needs of target markets, particularly at our European locations as well as supporting growing customer application development needs. As a percentage of revenues, engineering and development expenses were 6.2% for 2018, down from 7.0% for 2017.

**BUSINESS DEVELOPMENT COSTS:** The Company incurred \$349 of business development costs related to the acquisition of Maval OE Steering business and activity associated with other M&A opportunities for 2018.

**AMORTIZATION OF INTANGIBLE ASSETS:** Amortization expense increased 9.5% in 2018 compared to 2017 due to the increase in intangible assets from the acquisition of the Maval OE Steering business.

**INCOME TAXES:** The effective income tax rate as a percentage of income before income taxes was 26.8% and 32.1% for the nine months ended September 30, 2018 and 2017, respectively. The effective tax rate is net of a discrete tax benefit of (1.1%), related primarily to the recognition of excess tax benefits for share-based payment awards. The effective rate before discrete items varies from the statutory rate primarily due to differences in state taxes, the impact of international tax provisions in the US, the difference in US and foreign tax rates and the mix of foreign and domestic income. The effective tax rate before discrete items for the nine months ended September 30, 2018 varies from the nine months ended September 30, 2017 primarily due to the reduction of corporate tax rate from the Tax Cuts and Jobs Act enacted on December 22, 2017.

### **Non-GAAP Measures**

EBITDA and Adjusted EBITDA are provided for information purposes only and are not measures of financial performance under GAAP.

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Management believes the presentation of these financial measures reflecting non-GAAP adjustments provides important supplemental information in evaluating the operating results of the Company as distinct from results that include items that are not indicative of ongoing operating results; in particular, those charges and credits that are not directly related to operating unit performance, and that are not a helpful measure of the performance of our underlying business particularly in light of their unpredictable nature. This non-GAAP disclosure has limitations as an analytical tool, should not be viewed as a substitute for net income determined in accordance with GAAP, and should not be considered in isolation or as a substitute for analysis of the Company's results as reported under GAAP, nor is it necessarily comparable to non-GAAP performance measures that may be presented by other companies. In addition, supplemental presentation should not be construed as an inference that the Company's future results will be unaffected by similar adjustments to net income determined in accordance with GAAP.

The Company believes EBITDA is often a useful measure of a Company's operating performance and is a significant basis used by the Company's management to measure the operating performance of the Company's business because EBITDA excludes charges for depreciation, amortization and interest expense that have resulted from our debt financings, as well as our provision for income tax expense. EBITDA is frequently used as one of the bases for comparing businesses in the Company's industry.

The Company also believes that Adjusted EBITDA provides helpful information about the operating performance of its business. Adjusted EBITDA excludes stock compensation expense, as well as certain income or expenses which are not indicative of the ongoing performance of the Company. EBITDA and Adjusted EBITDA do not represent and should not be considered as an alternative to net income, operating income, net cash provided by operating activities or any other measure for determining operating performance or liquidity that is calculated in accordance with generally accepted accounting principles.

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### Table of Contents

The Company's calculation of EBITDA and Adjusted EBITDA for the quarters ended September 30, 2018 and 2017 is as follows (in thousands):

|                               | For the three months ended<br>September 30, |          | For the nine months ended<br>September 30, |           |
|-------------------------------|---|----------|--|-----------|
|                               | 2018  | 2017     | 2018                                       | 2017      |
| Net income as reported        | \$ 4,860                                    | \$ 3,057 | \$ 13,289                                  | \$ 7,941  |
| Interest expense              | 623   | 633      | 1,839                                      | 1,797     |
| Provision for income tax      | 1,767                                       | 1,512    | 4,859                                      | 3,746     |
| Depreciation and amortization | 2,832                                       | 2,630    | 8,454                                      | 7,590     |
| EBITDA                        | 10,082                                      | 7,832    | 28,441                                     | 21,074    |
| Stock compensation expense    | 694   | 519      | 1,787                                      | 1,473     |
| Business development costs    | 33  |          | 349  |           |
| Adjusted EBITDA               | \$ 10,809                                   | \$ 8,351 | \$ 30,577                                  | \$ 22,547 |

### **Liquidity and Capital Resources**

The Company's liquidity position as measured by cash and cash equivalents decreased by \$4,233 to a balance of \$11,357 at September 30, 2018 from December 31, 2017.

|  | Nine months ended<br>September 30, |           | 2018 vs. 2017<br>\$ |
|--|------------------------------------|-----------|---------------------|
|  | 2018                               | 2017      |                     |
| Net cash provided by operating activities            | \$ 11,286                          | \$ 15,313 | \$ (4,027)          |
| Net cash used in investing activities                | (23,893)                           | (4,220)   | (19,673)            |
| Net cash provided by (used in) financing activities  | 8,770                              | (9,909)   | 18,679              |
| Effect of foreign exchange rates on cash             | (396)                              | 933       | (1,329)             |
| Net (decrease) increase in cash and cash equivalents | \$ (4,233)                         | \$ 2,117  | \$ (6,350)          |

Operating cash flow decreased for the nine months ended September 30, 2018 compared to 2017. The cash generated by the increase in net income in 2018 is offset by increases in working capital needs due to the Maval OE Steering business acquisition and significant organic growth.

The significant cash used in investing activities in 2018 reflects the acquisition the Maval OE Steering business during the first quarter. Also, during the nine months ended September 30, 2018, purchases of property and equipment were \$10,581 compared to \$4,220 for the nine months ended September 30, 2017. Capital expenditures are expected to increase for the remainder of 2018 to support our new contract wins along with our continued IT infrastructure enhancements. The Company expects to invest between \$13 million and \$16 million in capital expenditures during 2018.

The change in cash used in financing activities reflects the 2018 use of the revolver to partially finance the acquisition of the Maval OE Steering business. During the second and third quarters of 2018, we also utilized our foreign revolver to make \$3,000 of capital investment into our Changzhou operation funding expansion and future capital spending in support of recently announced contract wins. During the nine months ended September 30, 2018, we made net borrowings of \$9,308 from our Revolving Facility obligation compared to net payments of \$9,214 for the same period in 2017. At September 30, 2018, we had \$62,480 of obligations under the Revolving Facility.

The Credit Agreement contains certain financial covenants related to minimum interest coverage and total leverage ratio at the end of each quarter. The Credit Agreement also includes other covenants and restrictions, including limits on the amount of additional indebtedness, and restrictions on the ability to merge, consolidate or sell all or substantially all our assets. We were in compliance with all covenants at September 30, 2018.

As of September 30, 2018, the amount available to borrow under the Credit Agreement was approximately \$62,520. The Credit Agreement has an initial term of five years.

Table of Contents

There were no additional borrowings for the China Facility balance for during the nine months ended September 30, 2018 from December 31, 2017. The balance at September 30, 2018 was \$460 (RMB 3,000), and the available borrowings were approximately \$1,019 (RMB 7,000).

The Company declared dividends of \$0.025 per share during the first quarter 2018 and \$0.030 per share during the second and third quarters of 2018. The Company's working capital, capital expenditure and dividend requirements are expected to be funded from cash provided by operations and amounts available under the Credit Agreement.

**Item 3. Qualitative and Quantitative Disclosures about Market Risk**

*Foreign Currency*

We have foreign operations in The Netherlands, Sweden, Germany, China, Portugal, Czech Republic, Canada and Mexico, which expose the Company to foreign currency exchange rate fluctuations due to transactions denominated in Euros, Swedish Krona, Chinese Renminbi, Czech Krona, Canadian dollar and Mexican pesos, respectively. We continuously evaluate our foreign currency risk and will take action from time to time in order to best mitigate these risks. A hypothetical 10% change in the value of the U.S. dollar in relation to our most significant foreign currency exposures would have had an impact of approximately \$3,100 on our third quarter 2018 sales and \$9,700 on our sales for the nine months ended September 30, 2018. This amount is not indicative of the hypothetical net earnings impact due to partially offsetting impacts on cost of sales and operating expenses in those currencies. We estimate that foreign currency exchange rate fluctuations during the quarter ended September 30, 2018 decreased sales in comparison to quarter ended September 30, 2017 by approximately \$700. For the nine months ended September 30, 2018 we estimate that foreign currency exchange rate fluctuations increased sales by approximately \$5,500 compared to the nine months ended September 30, 2017.

We translate all assets and liabilities of our foreign operations, where the U.S. dollar is not the functional currency, at the period-end exchange rate and translate sales and expenses at the average exchange rates in effect during the period. The net effect of these translation adjustments is recorded in the Condensed Consolidated Financial Statements as Comprehensive Income. The translation adjustment was a loss of approximately \$300 and a gain of approximately \$1,800 for the third quarter of 2018 and 2017, respectively. For the nine months ended September 30, 2018 and 2017, the translation adjustment was a loss of approximately \$2,100 and a gain of approximately \$5,600, respectively. Translation adjustments are not adjusted for income taxes as they relate to permanent investments in our foreign subsidiaries. Net foreign currency transaction gains and losses included in other income, net amounted to approximately a gain of \$20 and a loss of \$100 for the third quarter of 2018 and 2017, respectively. For the nine months ended September 30, 2018 and 2017, net foreign currency transaction gains and losses included in other income, net were approximately a gain of \$200 and a loss of \$300, respectively. A hypothetical 10% change in the value of the U.S. dollar in relation to our most significant foreign currency net assets would have had an impact of approximately \$6,100 on our foreign net assets as of September 30, 2018.

*Interest Rates*

Interest rates on our Revolving Facility are based on the LIBOR plus a margin of 1.00% to 2.25% (currently 1.50%) or the Prime Rate plus a margin of 0% to 1.25% (currently 0.50%), in each case depending on the Company's ratio of total funded indebtedness to Consolidated EBITDA. We use interest rate derivatives to add stability to interest expense and to manage our exposure to interest rate movements. We primarily use interest rate swaps as part of our interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable amounts from a counterparty in exchange for the Company making fixed-rate payments over the life of the agreements without



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exchange of the underlying notional amount. During October 2013, the Company entered into two interest rate swaps with a combined notional of \$25,000 that amortized quarterly to a notional of \$6,673 at the September 2018 maturity. Neither of these interest rate swaps is currently active, one was liquidated as part of the 2016 debt refinancing and the other matured in September 2018. In February 2017, we entered into three interest rate swaps with a combined notional of \$40,000 that matures in February 2022. As of September 30, 2018, we had \$62,480 outstanding under the Revolving Facility, of which \$40,000 is currently being hedged. Refer to Note 10 of the *Notes to Condensed Consolidated Financial Statements* for additional information about our outstanding debt. A hypothetical one percentage point (100 basis points) change in the Base Rate on the \$22,480 of unhedged floating rate debt outstanding at September 30, 2018 would have an impact of approximately \$60 on our interest expense for the third quarter 2018 and \$200 on our interest expense for the nine months ended September 30, 2018.

Table of Contents

**Item 4. Controls and Procedures**

**Conclusion regarding the effectiveness of disclosure controls and procedures**

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer (principal accounting officer), evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act )) as of September 30, 2018. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on management's evaluation of our disclosure controls and procedures as of September 30, 2018, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective.

**Changes in internal control over financial reporting**

During the quarter ended September 30, 2018, there were no changes in our internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Note regarding acquisition**

In making our assessment of the Company's internal control over financial reporting as of September 30, 2018, we have excluded the operations of the Maval OE Steering business. We are currently assessing the control environment of this acquired business. Our consolidated financial statements reflect the Maval OE Steering business results of operations from January 19, 2018.

**PART II.**

**OTHER INFORMATION**

**Item 1A. Risk Factors**

There have been no material changes to the risk factors disclosed in the Company's Form 10-K for the year ended December 31, 2017, except to the extent factual information disclosed elsewhere in this form 10-Q relates to such risk factors. For a full discussion of these risk factors, please

refer to Item 1A. Risk Factors in the 2017 Annual Report in Form 10-K.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

(a) Exhibits

- |      |   |
|------|---|
| 31.1 | <u>Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 31.2 | <u>Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 32.1 | <u>Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>  |
| 32.2 | <u>Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>  |

Table of Contents

- 101 The following materials from Allied Motion Technologies Inc. s Quarterly Report on Form 10-Q for the quarter ended September 30, 2018, formatted in XBRL (eXtensible Business Reporting Language): (i) condensed consolidated balance sheets, (ii) condensed consolidated statements of operations and comprehensive income, (iii) condensed consolidated statements of cash flows and (iv) the notes to the consolidated financial statements.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE: October 31, 2018

ALLIED MOTION TECHNOLOGIES INC.  
By: /s/ Michael R. Leach  
Michael R. Leach  
*Chief Financial Officer*