

EON LABS INC  
Form 10-Q  
November 13, 2003

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10-Q**

ý **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

or

o **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

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Commission File Number 001-31333

For the quarterly period ended September 30, 2003

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**Eon Labs, Inc.**

(Exact Name of Registrant as Specified in its Charter)

**Delaware**

(State or Other Jurisdiction of Incorporation)

**13-3653818**

(I.R.S. Employer Identification Number)

**227-15 North Conduit Avenue**

**Laurelton, New York**

(Address of Principal Executive Offices)

**11413**

(Zip Code)

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**(718) 276-8600**

(Registrant's Telephone Number, Including Area Code)

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Indicate by check mark whether the Registrant (1) has filed all reports required by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days: Yes  No

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). Yes  No

As of November 10, 2003, there were 44,282,448 shares of the Registrant's Common Stock, \$0.01 par value per share, outstanding.

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**Eon Labs, Inc. and Subsidiaries**  
**Condensed Consolidated Balance Sheets**  
(dollars in thousands, except per share amounts)

	September 30, 2003		December 31, 2002	
	(Unaudited)			
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	\$	46,778	\$	62,323
Investments		88,833		24,961
Accounts receivable, net		15,451		23,822
Inventories		57,865		41,946
Deferred tax assets, net		42,449		43,648
Prepaid expenses and other current assets		27,388		10,682
<b>Total current assets</b>		278,764		207,382
Property, plant and equipment, net		49,204		42,788
Goodwill and other intangible assets, net		73,880		76,701
Other assets		1,177		3,000
<b>Total assets</b>	\$	403,025	\$	329,871
<b>Liabilities and Stockholders' Equity</b>				
<b>Current liabilities</b>				
Accounts payable	\$	11,850	\$	10,974
Accrued liabilities		74,652		48,785
Current portion of note payable				4,530
<b>Total current liabilities</b>		86,502		64,289
<b>Long-term liabilities</b>				
Deferred tax liabilities, net		6,998		6,998
Deferred revenue		257		430
<b>Total liabilities</b>		93,757		71,717
Contingencies (Notes 8 and 9)				

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<b>Stockholders equity</b>					
Common stock, par value \$.01 per share; 70,000,000 shares authorized; 44,359,542 and 44,077,282 shares issued; 44,287,042 and 44,077,282 shares outstanding at September 30, 2003 and December 31, 2002, respectively			444		441
Preferred stock, par value \$.01 per share; 5,000,000 shares authorized and no shares issued or outstanding at September 30, 2003 and December 31, 2002					
Additional paid-in capital			195,104		192,662
Retained earnings			116,597		65,639
Accumulated other comprehensive income			15		44
			312,160		258,786
Less:	Unearned deferred stock-based compensation		(296)		(632)
	Treasury stock at cost; 72,500 shares at September 30, 2003		(2,596)		
<b>Total stockholders equity</b>			309,268		258,154
<b>Total liabilities and stockholders equity</b>		\$	403,025	\$	329,871

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Eon Labs, Inc. and Subsidiaries****Condensed Consolidated Statements of Income**

(dollars in thousands, except per share amounts) (unaudited)

	For the three months ended September 30,				For the nine months ended September 30,			
	2003		2002		2003		2002	
Net sales	\$	85,011	\$	75,351	\$	234,549	\$	175,549
Cost of sales		37,436		35,081		106,962		83,763
<b>Gross profit</b>		47,575		40,270		127,587		91,786
Operating expenses								
Selling, general and administrative expenses:								
Amortization of other intangible assets		940		940		2,820		2,820
Other selling, general and administrative expenses		10,698		11,399		24,751		24,627
Research and development expenses		6,612		3,974		15,934		10,240
<b>Total operating expenses</b>		18,250		16,313		43,505		37,687
<b>Operating income</b>		29,325		23,957		84,082		54,099
Other income (expense), net								
Interest income		337		353		1,001		519
Interest expense				(310)		(300)		(3,754)
Other income, net		37		39		148		50
<b>Total other income (expense), net</b>		374		82		849		(3,185)
Income before income taxes		29,699		24,039		84,931		50,914
Provision for income taxes		(11,880)		(9,856)		(33,973)		(20,881)
<b>Net income</b>	\$	17,819	\$	14,183	\$	50,958	\$	30,033
Net income per common share								
Basic	\$	0.40	\$	0.33	\$	1.15	\$	1.44
Diluted	\$	0.39	\$	0.31	\$	1.13	\$	0.77
Weighted average common shares outstanding								
Basic		44,303,416		43,559,902		44,221,539		20,845,282
Diluted		45,254,141		45,387,515		45,241,479		39,134,205

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The accompanying notes are an integral part of these condensed consolidated financial statements.

**Eon Labs, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Cash Flows**  
(dollars in thousands) (unaudited)

	For the nine months ended September 30,			
	2003		2002	
<b>Cash flows from operating activities</b>				
Net income	\$	50,958	\$	30,033
Adjustments to reconcile net income to net cash provided by operating activities:				
Provision for accounts receivable allowances		19,666		46,767
Depreciation and amortization		6,705		5,692
Deferred compensation		336		866
Amortization of deferred revenue		(173)		(171)
Amortization of discount on note payable		269		1,063
Interest paid in-kind				2,463
Tax benefit from exercises of stock options		3,145		
Changes in assets and liabilities:				
Accounts receivable		(11,295)		(72,880)
Inventories		(15,919)		(8,711)
Prepaid expenses and other current assets		(16,765)		(14,213)
Other assets		1,823		(1,506)
Accounts payable		876		1,842
Accrued liabilities		25,888		9,690
<b>Net cash provided by operating activities</b>		65,514		935
<b>Cash flows from investing activities</b>				
Capital expenditures		(10,300)		(6,020)
Purchases of short-term investments		(63,922)		(19,297)
<b>Net cash used in investing activities</b>		(74,222)		(25,317)
<b>Cash flows from financing activities</b>				
Decrease in loans and advances to Hexal AG				(66,942)
Payment on seller note		(4,799)		(25,201)
Proceeds from initial public offering of common stock				142,303
Costs of initial public offering of common stock				(3,066)
Advances from related parties, net				538
Decrease in restricted cash		59		71
Proceeds from exercises of stock options		499		
Purchase of treasury shares		(2,596)		
<b>Net cash (used in) provided by financing activities</b>		(6,837)		47,703



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<b>Net (decrease) increase in cash and cash equivalents</b>		(15,545)		23,321
Cash and cash equivalents at beginning of period		62,323		17,624
Cash and cash equivalents at end of period	\$	46,778	\$	40,945
Non-cash investing activities:				
Unrealized loss on investments	\$	(50)	\$	31
Non-cash financing activities:				
Conversion of preferred stock	\$		\$	300
Exercise of warrants	\$		\$	17
Issuance of common stock to repay loans and advances to Hexal AG	\$		\$	25,178

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Eon Labs, Inc. and Subsidiaries**

**Notes to Condensed Consolidated Financial Statements**

(dollars in thousands, except per share amounts)

**1. Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by Eon Labs, Inc. (the Company) without audit pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments (consisting only of normal recurring accruals) necessary for a fair presentation of the financial position as of September 30, 2003 and results of operations and cash flows for the periods presented. The consolidated balances as of December 31, 2002 were derived from audited financial statements but do not include all disclosures required by generally accepted accounting principles. The accompanying condensed consolidated financial statements have been prepared in accordance with accounting standards for interim financial statements and should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto for the year ended December 31, 2002. The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the year.

***Change of Company Ownership and Reorganization***

Prior to the reorganization described below, Hexal Pharmaceuticals, Inc. ( HPI ), a wholly-owned United States subsidiary of Santo Holding (Deutschland) GmbH, which is under common control with Hexal AG, owned 50% of the outstanding capital stock of the Company. HPI also owned 100% of Eon Holdings, Inc. ( EHI ), whose principal asset was the remaining 50% ownership of the Company.

Effective May 22, 2002, in conjunction with the initial public offering of the Company's common stock, the Company was combined with HPI and EHI into a single entity through a series of reorganization mergers. EHI was merged with and into HPI and HPI was subsequently merged with and into the Company. This reorganization was accounted for as a merger of entities under common control and the accounts of the companies were combined in a manner similar to a pooling of interests effective January 1, 2000. The condensed consolidated financial statements for the three and nine months ended September 30, 2002 reflect results on a combined basis.

***Revenue Recognition***

Sales are recognized when the products are received by the customer, which represents the point when the risks and rewards of ownership are transferred to the customer. Discounts, rebates and contract pricing adjustments are recorded as a reduction of sales based on agreed upon terms with the Company's customers at the time of sale. The Company calculates a reserve for discounts and rebates based upon actual sales under such arrangements. Reserves for contract pricing adjustments represent the difference between the prices wholesalers are billed by the Company and the prices billed to their customers to whom the Company has given contract prices. In determining a reserve for contract price adjustments, the Company takes into account an estimate of the percentage of product sales subject to such pricing adjustments based on historical trends. Historical trends are adjusted for new product introductions and changes in wholesaler or contract prices.

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Accounts receivable is presented net of allowances for discounts, rebates, contract pricing adjustments and doubtful accounts, which were \$95,176 and \$75,510 at September 30, 2003 and December 31, 2002, respectively.

Estimates for returns, which are recorded at the time of sale, relate primarily to returns of expiring products. The Company utilizes historical trends to estimate the amount of products to be returned due to product expiration.

Accrued liabilities include \$43,461 and \$36,069 for returns, promotional incentives and Medicaid rebates at September 30, 2003 and December 31, 2002, respectively.

Shelf stock adjustments are provided following a reduction in the prices of any of the Company's products due to the competitive environment. Such adjustments are credited to the Company's customers based on their on-hand inventory quantities. Reserves are generally established when the Company reduces its prices.

### *Shipping and Handling Costs*

The Company classifies shipping and handling costs as part of selling, general and administrative expenses. Shipping and handling costs were \$1,219 and \$970 for the three months ended September 30, 2003 and 2002, respectively, and \$3,434 and \$2,193 for the nine months ended September 30, 2003 and 2002, respectively.

### *Investments*

The Company invests in publicly traded debt securities which are categorized as securities available-for-sale and are carried at fair value, with unrealized gains and losses excluded from income and recorded directly to accumulated other comprehensive income. The market value of such securities exceeded book value by \$23 and \$73 at September 30, 2003 and December 31, 2002, respectively. At September 30, 2002, such securities exceeded their book value by \$52. Accordingly, net income is decreased by \$29 resulting in comprehensive income of \$50,929 for the nine months ended September 30, 2003. For the nine months ended September 30, 2002, net income is increased by \$31 resulting in comprehensive income of \$30,064.

## **2. Initial Public Offering and Shareholders' Equity**

On June 11, 2002, the Company completed its initial public offering of common stock, which resulted in net proceeds of \$139,236 and the issuance of 10,200,813 shares of common stock. Upon the consummation of the Company's initial public offering, all of the previously outstanding shares of the Company's preferred stock were converted into 30,000,000 shares of common stock and warrants were exercised resulting in the issuance of 1,680,528 shares of common stock. Immediately following the closing of the Company's initial public offering, debt of \$25,178 due to Hexal AG was converted into 1,678,561 shares of common stock, and debt of \$66,942 due to Hexal AG was paid with the proceeds of the offering.

### *Stock Splits*

In May 2002, the Company effected a 30-for-1 stock split of the Company's preferred stock and the Company's non-voting common stock with no change in par value. Additional paid-in capital, preferred stock, common stock, per share and shares outstanding data in the unaudited Condensed Consolidated Financial Statements and Notes to the unaudited Condensed Consolidated Financial Statements have been retroactively restated to reflect this stock split.

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In May 2002, the outstanding 30,000,000 preferred shares were converted to common stock. In addition, the Company changed the number of shares of authorized preferred stock to 5,000,000, increased the number of shares of authorized voting common stock to 70,000,000 and converted shares of non-voting common stock to shares of a single class of common stock.

### *Additional Paid-In Capital*

Additional paid-in capital increased by \$2,442 to \$195,104 at September 30, 2003 from \$192,662 at December 31, 2002. The increase represents proceeds of \$496 from the exercise of employee stock options and \$1,946 of tax benefits associated with these exercise transactions.

### *Stock Options*

In the quarter ended September 30, 2003 options to purchase 550,500 shares of Common Stock at an exercise price of \$35.01 per share were granted. The stock options granted are exercisable for up to ten years following the date of the grant. The options vest and become exercisable at the rate of 20% per year. During the three months ended

September 30, 2003, 51,680 options with a weighted-average exercise price of \$4.64 were exercised and 2,400 options were terminated.

For the nine months ended September 30, 2003, 550,500 options were granted, 282,260 options with a weighted-average exercise price of \$1.77 were exercised and 26,400 options were terminated.

***Deferred Stock-Based Compensation***

The Company amortized deferred stock compensation in the amount of \$112 and \$288 for the three months ended September 30, 2003 and 2002, respectively, and \$336 and \$866 for the nine months ended September 30, 2003 and 2002, respectively.

***Stock Repurchase Program***

In April 2003, the Company's Board of Directors approved the repurchase of up to 300,000 shares of the Company's common stock over the next twelve months. The Company has adopted a plan to repurchase 125,000 shares under Rule 10b5-1 under the Securities Exchange Act of 1934, as amended. Depending on market conditions, the Company also expects to conduct purchases in the open market and in privately negotiated transactions from time to time during its normal trading window and may enter into future plans to repurchase shares under Rule 10b5-1. The share purchases have commenced in the third quarter. The repurchased shares have become treasury shares and are intended to offset potential dilution in the event outstanding stock options are exercised.

During the three months ended September 30, 2003, under the Company's plan, the Company repurchased 72,500 shares of its outstanding common stock at an average price of \$35.81 per share totaling \$2,596. These transactions are accounted for under the cost method.

**3. Net Income Per Common Share**

Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted earnings per share reflects the potential dilution of stock options, warrants, and the conversion of preferred stock. Details of the calculations are as follows:

For the three months ended September 30,		For the nine months ended September 30,	
2003	2002	2003	2002

**Net income per share-basic:**

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Net income	\$	17,819	\$	14,183	\$	50,958	\$	30,033
Weighted average shares outstanding-basic		44,303,416		43,559,902		44,221,539		20,845,282
Net income per share-basic	\$	0.40	\$	0.33	\$	1.15	\$	1.44

**Net income per share-diluted:**

Net income	\$	17,819	\$	14,183	\$	50,958	\$	30,033
Weighted average shares outstanding-basic		44,303,416		43,559,902		44,221,539		20,845,282
Effect of preferred stock prior to conversion								15,603,638
Effect of warrants prior to conversion								874,121
Dilutive effect of stock options		950,725		1,827,613		1,019,940		1,811,164
Weighted average shares-diluted		45,254,141		45,387,515		45,241,479		39,134,205
Net income per share-diluted	\$	0.39	\$	0.31	\$	1.13	\$	0.77

#### 4. Adoption of New Accounting Pronouncements

In December 2002, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 148 Accounting for Stock-Based Compensation Transition and Disclosure that amends SFAS No. 123 Accounting for Stock-Based Compensation. SFAS No. 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. SFAS No. 148 amends the disclosure requirements of Accounting Principal Board ( APB ) Opinion No. 28, Interim Financial Reporting and Statement No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reporting results. SFAS No. 148 is effective for fiscal years ending after December 15, 2002. The adoption of SFAS No. 148, except for the disclosure requirements, had no impact on the Company's consolidated financial statements. The additional required disclosures have been provided below.

The Company provides pro forma disclosure of stock-based compensation, as measured under the fair value requirements of SFAS No. 123, Accounting for Stock-Based Compensation and as determined through the use of the Black-Scholes option pricing model. These pro forma disclosures are provided as required under SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure.

The fair value of the options was determined using the Black-Scholes option pricing model with the following assumptions:

	September 30, 2003	September 30, 2002
Dividend yield	0%	0%
Volatility	45%	45%
Risk-free interest rate	3.0 to 4.0%	3.0 to 4.0%
Expected life	1 to 5 years	1 to 5 years

A reconciliation of the Company's net earnings to pro forma net earnings and the related pro forma earnings per share amounts for the three and nine months ended September 30, 2003 and 2002, respectively, is provided below. For purposes of pro forma disclosure, stock-based compensation expense is recognized in accordance with the provisions of SFAS No. 123.

	For the three months ended September 30,				For the nine months ended September 30,			
	2003		2002		2003		2002	
Net income, as reported	\$	17,819	\$	14,183	\$	50,958	\$	30,033
Adjustment to net income for pro forma stock-based compensation expense, net of related tax effect		(187)		(96)		(440)		(104)
Pro forma net income	\$	17,632	\$	14,087	\$	50,518	\$	29,929
As reported net earnings per share:								
Basic	\$	0.40	\$	0.33	\$	1.15	\$	1.44



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Diluted	\$	0.39	\$	0.31	\$	1.13	\$	0.77
Pro forma net earnings per share:								
Basic	\$	0.40	\$	0.32	\$	1.14	\$	1.44
Diluted	\$	0.39	\$	0.31	\$	1.12	\$	0.76

In May 2003, the FASB issued SFAS No. 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity. SFAS No. 150 requires that certain financial instruments, which under previous guidance were accounted for as equity, must now be accounted for as liabilities. The financial instruments affected include mandatory redeemable stock, certain financial instruments that require or may require the issuer to buy back some of its shares in exchange for cash or other assets and certain obligations that can be settled with shares of stock. SFAS No. 150 is effective for all financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The initial adoption of SFAS No. 150 on July 1, 2003 did not have any impact on the Company's consolidated financial statements.

In November 2002, the FASB issued Interpretation No. 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others - an Interpretation of FASB Statements No. 5, 57, and 107 and Rescission of FASB Interpretation No. 34. This interpretation expands on the existing accounting guidance and disclosure requirements for most guarantees, including indemnifications. It requires that at the time a company issues a guarantee, the company must recognize an initial liability for the fair value of the obligations it assumes under that guarantee if that amount is reasonably estimable, and must disclose that information in its interim and annual financial statements. The provisions for initial recognition and measurement of the liability are to be applied on a prospective basis to guarantees issued or modified on or after January 1, 2003. The Company's initial adoption of this statement on January 1, 2003, did not have an impact on its results of operations, financial position, or cash flows. Guarantees issued or modified after January 1, 2003, will be recognized at their fair value in the Company's financial statements. The Company has not issued any guarantees as of September 30, 2003.

In January 2003, the FASB issued Interpretation No. 46, Consolidation of Variable Interest Entities. This interpretation provides guidance with respect to the consolidation of certain entities, referred to as variable interest entities (VIE), in which an investor is subject to a majority of the risk of loss from the VIE's activities, or is entitled to receive a majority of the VIE's residual returns. This interpretation also provides guidance with respect to the disclosure of VIEs in which an investor maintains an interest, but is not required to consolidate. The provisions of the interpretation are effective immediately for all VIEs created after January 31, 2003, or in which the Company obtains an interest after that date. For VIEs created before February 1, 2003, the provisions are effective July 1, 2003. The Company has not acquired an interest in or created a VIE after January 31, 2003. The Company has completed its assessment and determined that the adoption of this interpretation did not have a material impact on the Company's financial position or results of operations.

## 5. Inventories

Inventories consist of the following:

	September 30, 2003	December 31, 2002
Raw material	\$22,649	\$19,937
Work-in-process	11,380	9,655
Finished goods	23,836	12,354
	\$57,865	\$41,946

6. **Line of Credit**



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On February 8, 2002, the Company entered into a three-year \$25 million credit agreement, which is collateralized by accounts receivable and inventory. Interest on any borrowing under the line will accrue at the rate of interest equal to either the adjusted LIBOR rate plus 1.5%, the prime rate or the fixed rate (as set by the bank). The rate will

depend upon the terms of the selected borrowings. The agreement has covenants which require the maintenance of certain financial ratios including leverage, consolidated debt and asset coverage, as defined. At September 30, 2003, there were no borrowings outstanding under the line of credit.

**7. Transactions Between the Company and Related Parties**

The following is a summary of related party transactions:

	For the three months ended September 30,				For the nine months ended September 30,			
	2003		2002		2003		2002	
	\$		\$		\$		\$	
Net sales to (returns from) subsidiaries of Hexal AG	\$	321	\$		\$	483	\$	(100)
Purchases of products and supplies from subsidiaries of Hexal AG		(713)				(1,031)		
Milestone payments under development contracts		(1,300)				(1,300)		
Reimbursement of other expenses				(100)		(27)		(129)
Cyclosporine agreements with Hexal AG <sup>(a)</sup>		(1,670)		(491)		(4,801)		(2,296)
Interest on intercompany loans from Hexal AG								(2,463)

(a) Under agreements with Hexal AG, the Company pays Hexal AG based on sales of specific products, which were developed using Hexal AG's patented technology.

In 2002, HPI was a party to certain research and development contracts with third parties for which Hexal AG loaned \$0.7 million to HPI for the payment of its obligations. During 2002, the research and development contracts which were unrelated to the Company's business were transferred to an entity that is unrelated to the Company.

Included in accrued liabilities are amounts due to Hexal AG and subsidiaries of \$4,389 at September 30, 2003.

**8. Litigation**



*Product Liability Litigation*

*Fen-phen Litigation*

Since May 1997, the Company and certain of its customers have been named as defendants in numerous product liability lawsuits, some of which are class actions, filed in various state and federal courts in connection with its manufacture and sale of phentermine hydrochloride. These lawsuits typically name as a defendant Wyeth (formerly American Home Products Corporation), the manufacturer of two anti-obesity drugs, fenfluramine and dexfenfluramine, and also name manufacturers and distributors of phentermine. Fenfluramine and phentermine were prescribed in combination in an off-label use commonly called fen-phen, while dexfenfluramine was generally prescribed alone, but occasionally in combination with phentermine. In September 1997, Wyeth, the manufacturer of fenfluramine and dexfenfluramine, agreed with the Food and Drug Administration ( FDA ) to voluntarily withdraw both products from the market. The FDA has not requested that phentermine be withdrawn from the market.

The plaintiffs in these cases (the fen-phen cases ) typically allege that the short- and long-term use of fenfluramine in combination with phentermine causes, among other things, primary pulmonary hypertension, valvular heart disease and/or neurological dysfunction. Some lawsuits allege emotional distress caused by the purported increased risk of injury in the future, and others allege fraud or conspiracy in the marketing of fenfluramine, dexfenfluramine and phentermine. Plaintiffs typically seek relief in the form of monetary damages (including economic losses, medical care and monitoring expenses, loss of earnings and earnings capacity, other compensatory damages and



punitive damages), generally in unspecified amounts, on behalf of the individual or the class. Some actions seeking class certification ask for certain types of equitable relief, including, but not limited to, declaratory judgments and the establishment of a research program or medical surveillance fund. Certain companies that distributed or sold the Company's phentermine and are named as defendants in certain of these lawsuits seek a defense and indemnity from the Company.

In 2000, the United States District Court for the Eastern District of Pennsylvania, which supervises discovery of all federal fen-phen cases in a consolidated multidistrict litigation (the Fen-Phen MDL), found that proposed anti-phentermine causation testimony by two expert witnesses was not supported by scientific evidence and thus would be barred. These two experts were the only national anti-phentermine causation experts identified in the consolidated federal litigation, and were to have been generic experts in hundreds of cases. The Court's decision to substantially curb their testimony has resulted in many cases being dismissed. To date, there has been no scientific testimony accepted by any court that establishes a connection between the use of phentermine, either alone or in combination with fenfluramine and/or dexfenfluramine, and the injury allegations made by plaintiffs.

In late 1999, Wyeth, the major defendant in the fen-phen litigation and the former manufacturer of both fenfluramine and dexfenfluramine, announced a proposed settlement of all fen-phen claims against it nationwide (excepting only claims for certain serious medical conditions). The United States District Court for the Eastern District of Pennsylvania certified a nationwide settlement class in the Fen-Phen MDL and approved the proposed settlement, which became final in January 2002. This settlement has reduced the number of cases in which the Company and its distributors have been named as defendants.

As of September 30, 2003, the Company had been named and served in approximately 6,784 fen-phen product liability cases. More than 92% of these cases have been dismissed. Since the beginning of the fen-phen litigation, only one case has gone to trial with the Company and its distributors as defendants. In that case, the Company and all the phentermine defendants, including other phentermine manufacturers and distributors, were dismissed on motion before the presentation of any evidence.

While the number of lawsuits being filed has decreased substantially since its peak several years ago, the Company expects additional, similar lawsuits to be filed. Beginning in May 2003, in response to an upcoming opt-out deadline in the Wyeth settlement, the Company and its distributors have been served with an increasing number of new fen-phen claims, and the Company has learned that a large number of new fen-phen claims have been filed in several states. While the Company has been served in a number of new cases, it is not clear how many of the newly-filed cases name the Company or its distributors, or how many new cases will be served on the Company or its distributors in the future.

The Company and its outside counsel believe that the Company has substantial defenses to the fen-phen claims, though their ultimate outcome cannot be determined. As of September 30, 2003, there had been no finding of liability for fen-phen injury against the Company and no payment by the Company to settle any combination-related fen-phen lawsuit.

#### ***Phentermine Litigation***

The Company has been named as a defendant in several cases in which the plaintiff alleges injury from the use of phentermine alone, and in one instance the Company was named as a defendant in a state case alleging injury from the use of Company-produced phentermine in combination with phenylpropanolamine (PPA) made by another company. The phentermine/PPA claim was dismissed in the Company's favor in 2003, and as of September 30, 2003 only two phentermine-only claims remained pending. Because discovery has not been completed in these remaining

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cases, predicting their ultimate outcome is not possible, and no provision for any liability has been reflected in the Company's financial statements.

Gross sales of phentermine by the Company for the nine months ended September 30, 2003 and September 30, 2002 were \$14,984 and \$25,907, respectively.

***Other Product Liability Litigation***

The Company has been named as a defendant in several other product liability lawsuits in which plaintiffs allege that Company-manufactured pharmaceuticals containing phenylpropanolamine (PPA) caused injury. PPA was removed from the market in 2000 at the FDA's request after a study appeared to show a potentially increased risk of hemorrhagic stroke in certain patient cohorts. Additionally, the Company was recently named in two product liability lawsuits in which plaintiff alleges injury from amiodarone HCl, a generic antiarrhythmic agent. One of the amiodarone cases was recently dismissed in Eon's favor. Because discovery in the PPA cases and the remaining amiodarone is ongoing, predicting the ultimate outcome of these actions is not possible and no provision for any liability has been reflected in the Company's financial statements.

***Defense/Indemnity Issues Related to Fen-phen and Phentermine Litigation***

In or about April 2000, the Company exhausted its product liability insurance covering combination-related phentermine lawsuits and non-combination phentermine lawsuits resulting from claims regarding the ingestion of phentermine prior to June 22, 1998 on claims made before June 22, 2003. Since April 2000, the Company has funded its own defense in the fen-phen, phentermine-only and phentermine-PPA product liability lawsuits, with the exception of one phentermine-only case where ingestion occurred after June 1998. Additionally, the Company has reached agreements under which the Company will fund or partially fund the defense of certain of its distributors, and to indemnify them provided certain conditions are met. Further, the Company has reached defense/indemnity agreements with several retailers, and is negotiating the resolution of several additional claims with other retailers. Since April 2000, fen-phen and phentermine litigation defense costs, and the costs of related defense agreements, have been expensed as incurred.

Under a settlement reached in October 1999 with an insurance carrier, \$2,250 of insurance coverage would become available for certain product liability claims made on or after June 22, 2003 for occurrences prior to June 1998. The Company has made insurance coverage claims for fen-phen claims filed on or after June 22, 2003 which allege fen-phen use prior to June 1998, and these coverage claims are pending. Fen-phen litigation costs and the costs of related defense agreements are being expensed as incurred, except for costs related to claims made on or after June 22, 2003 that may be covered by insurance.

***Patent Infringement Litigation***

On August 30, 2000, Novartis Pharmaceuticals Corporation filed a complaint in the United States District Court for the District of Delaware alleging among other things that the Company's generic cyclosporine product infringes a patent owned by Novartis. An adverse outcome in patent litigation with Novartis involving cyclosporine capsules could result in the Company being unable to market this product which would materially harm its profits and cash flows and could result in the Company paying damages, costs, expenses, and fees that could have a material adverse impact on its financial performance. The Company's potential liability and expenses in this matter are not covered by insurance. In December 2002, the United States District Court for the District of Delaware granted the Company's motion for summary judgment of non-infringement of the patent. Novartis has appealed the judgment to the United States Court of Appeals for the Federal Circuit. The appeal is scheduled for oral argument on November 7, 2003. The ultimate outcome of this lawsuit cannot be determined.

In January 2001, Apotex, Inc. filed an action in the United States District Court for the Eastern District of New York alleging that by manufacturing, selling and offering to sell cyclosporine capsules the Company is infringing a patent of which Apotex alleged it is the exclusive

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licensee. Apotex seeks injunctive relief as well as an unspecified amount of damages and has also asserted a claim that the alleged infringement was willful, that the case is therefore exceptional and that Apotex should therefore be awarded the attorney fees it has incurred in the action. The Company's potential liability and expenses in this matter are not covered by insurance. An adverse outcome in this litigation could result in the Company being unable to market cyclosporine, which could materially harm profits and cash flows, and could result in paying damages, costs, expenses and fees that could have a material adverse impact on the Company's financial performance.

The Company has denied that it has infringed any valid patent claims asserted by Apotex, has alleged affirmatively, among other things, that the patent is invalid and that it is not infringed by the Company's manufacture, sale or offer to sell its cyclosporine capsules.

In addition, the Company has been named in several other patent infringement actions alleging that the Company has infringed patents by filing an application with the FDA for approval to market products before the plaintiffs' patents expire. In general, plaintiffs seek judgments precluding the FDA from approving the Company's application to market the product before their patents expire and have asserted claims that the alleged infringement was willful, that the action is therefore exceptional and that plaintiffs should therefore be awarded the attorney fees they have incurred in the action.

The Company and its outside counsel believe that the Company has substantial defenses and counterclaims to these above patent infringement actions, though the ultimate outcome cannot be determined.

Because predicting the ultimate outcome of these actions is not possible, no provision for any liability has been reflected in the Company's financial statements.

#### ***Legal Fee Recovery***

In August 2001, the Company was successful in defending itself in the United States District Court for the District of Massachusetts against a patent infringement claim involving Nabumetone. At the conclusion of the trial, the Company filed a motion to recover the legal fees it incurred in defending the action. The motion was stayed pending the appeal of the District Court's ruling. The Court of Appeals affirmed the District Court decision in August 2002. In May 2003, the Company and the original plaintiff reached agreement regarding the Company's motion to recover legal fees. Under the agreement the Company was reimbursed \$3,500 for legal fees it had incurred in defending itself. The \$3,500 recovery of legal fees has been reflected in other selling, general and administrative expenses for the quarter ended June 30, 2003.

#### ***Other Litigation***

The Company is in other litigation incidental to its business activities. The ultimate disposition of such lawsuits will not materially affect the Company's financial statements.

## **9. Contingencies**

#### ***Rebates***

The Omnibus Budget Reconciliation Act of 1990, effective January 1, 1991, requires drug companies to enter into a rebate agreement with the Health Care Financing Administration of the Federal government. The rebate agreement states that drug companies must pay rebates to states for drugs (prescription, non-prescription or biological products) sold to Medicaid recipients. At September 30, 2003 and December 31, 2002, \$4,300 and \$4,055, respectively, are included in accrued liabilities as the estimated liability for Medicaid rebates.

*State Medicaid Claims*

EHI purchased Major Pharmaceuticals, Inc. ( Major ), a distributor of drug products, in 1991 and sold Major in 1995. At the time of the sale, EHI established an escrow account to cover any Medicaid drug rebate liabilities incurred by Major prior to the sale. As of September 30, 2003, the recorded liability for such claims is \$883, which management believes is adequate to resolve such matters. The Company has approximately \$749 as of September 30, 2003 in an escrow account to resolve such claims.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of the Company's financial condition and results of operations should be read in conjunction with the consolidated financial statements, the related notes to consolidated financial statements and Management's Discussion and Analysis of Financial Condition and Results of Operations included in the Company's annual report on Form 10-K/A and the unaudited interim condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q.

### NINE MONTHS ENDED SEPTEMBER 30, 2003 COMPARED WITH NINE MONTHS ENDED SEPTEMBER 30, 2002

**Net sales.** Net sales increased 33.6% to \$234.5 million for the nine months ended September 30, 2003 from \$175.5 million in the comparable period in 2002. The majority of the increase was attributable to products introduced in late June 2002 or thereafter. These products include Lisinopril, USP, Lisinopril/HCTZ, Tizanidine HCl, Tramadol HCl, Nizatidine, USP, a Dextroamphetamine and Amphetamine Mixed Salt Product, Mirtazapine and Midodrine HCl. An increase in unit volume of several existing products also contributed to higher sales for the nine months ended September 30, 2003.

**Gross profit.** Gross profit as a percentage of net sales increased to 54.4% for the nine months ended September 30, 2003 compared to 52.3% in the comparable period in 2002. The increase was primarily due to increased utilization of manufacturing capacity, including a significant increase in production at the Company's North Carolina facility. Additionally, in 2002 there was a \$2.4 million write down of a raw material that will not be utilized in production. The Company's gross profit margins are dependent on several factors, including product sales mix, cost, volumes and competitive activity.

**Amortization of other intangible assets.** Amortization of other intangible assets was \$2.8 million for the nine months ended September 30, 2003 and for the comparable period in 2002.

**Other selling, general and administrative expenses.** Other selling, general and administrative expenses increased \$0.1 million to \$24.8 million for the nine months ended September 30, 2003 from \$24.6 million for the comparable period in 2002. Expenses for the nine months ended September 30, 2003 were reduced by a \$3.5 million recovery of legal fees, as reported in the second quarter, related to Nabumetone litigation. Excluding the recovery of legal fees, other selling, general and administrative expenses were \$28.3 million for the nine months ended September 30, 2003, representing an increase of \$3.6 million compared to the prior year. However, other selling, general and administrative expenses, excluding the recovery of legal fees in 2003, decreased as percentage of net sales to 12.0% compared to 14.0% for the 2002 period. The increase in other selling, general and administrative expenses was principally due to higher insurance premiums, an increase in distribution costs due to increased sales volume and increased sales commissions.

**Research and development expenses.** Research and development expenses increased \$5.7 million to \$15.9 million for the nine months ended September 30, 2003 compared to \$10.2 million for the comparable period in 2002. The increase was attributable to an increase in generic product development costs of \$6.2 million, offset by a decrease of \$0.5 million related to certain basic research contracts unrelated to the Company's business that were transferred in March 2002 to an unrelated entity. The increase in generic product development costs was primarily attributable to increases in costs related to bio-studies and materials and expenses relating to the completion of defined milestones under third-party product development agreements. These increases reflect an acceleration of the Company's product development program.

**Operating income.** Operating income increased \$30.0 million to \$84.1 million for the nine months ended September 30, 2003 from \$54.1 million for the comparable period in 2002. The increase in operating income was the result of increased sales and gross profit, offset by increases in research and development.

**Interest income (expense).** Net interest income for the nine months ended September 30, 2003 was \$0.7 million compared to net interest expense of \$3.2 million in the comparable period in 2002. A decrease in



outstanding debt, including the elimination of \$92.1 million of intercompany debt, decreased interest expense by \$3.5 million. Interest income increased by \$0.5 million, the result of higher investment balances.

**Taxes on income.** Taxes on income increased \$13.1 million to \$34.0 million during the nine months ended September 30, 2003 from \$20.9 million for the comparable period in 2002. The increase was the result of higher pre-tax income for 2003. The effective tax rate decreased to 40.0% from 41.0% due principally to lower state and local taxes in 2003.

**Net income.** Net income increased \$20.9 million to \$51.0 million for the nine months ended September 30, 2003 from \$30.0 million in the comparable period in 2002 for the reasons described above.

### **THREE MONTHS ENDED SEPTEMBER 30, 2003 COMPARED WITH THREE MONTHS ENDED SEPTEMBER 30, 2002**

**Net sales.** Net sales increased 12.8% to \$85.0 million for the three months ended September 30, 2003 from \$75.4 million for the comparable period in 2002. The majority of the increase was attributable to an overall increase in unit volumes of existing products plus the recent introductions in June 2003 of Mirtazipine and in September 2003 of Midodrine HCl.

**Gross profit.** Gross profit as a percentage of net sales increased to 56.0% for the three months ended September 30, 2003 compared to 53.4% in the comparable period in 2002. The gross margin for the quarter ended September 30, 2003 reflected the benefit of lower costs on certain raw materials while the gross margin in 2002 was unfavorably impacted by an increase in inventory reserves. The Company's gross profit margins are dependent on several factors, including product sales mix, cost, volumes and competitive activity.

**Amortization of other intangible assets.** Amortization of other intangible assets was \$0.9 million for the three months ended September 30, 2003 and for the comparable period in 2002.

**Other selling, general and administrative expenses.** Other selling, general and administrative expenses decreased \$0.7 million to \$10.7 million for the three months ended September 30, 2003 from \$11.4 million for the comparable period in 2002. The decrease is primarily attributable to reduced legal expenses principally related to phentermine litigation and lower amortization of unearned deferred stock-based compensation.

**Research and development expenses.** Research and development expenses increased \$2.6 million to \$6.6 million for the three months ended September 30, 2003 compared to \$4.0 million for the comparable period in 2002. The increase was primarily attributable to higher costs related to bio-studies and materials and expenses relating to the completion of defined milestones under third-party product development agreements. These increases reflect an acceleration of the Company's product development program.

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**Operating income.** Operating income increased \$5.4 million to \$29.3 million for the three months ended September 30, 2003 from \$24.0 million for the comparable period in 2002. The increase in operating income was the result of increased sales and gross profit and lower other selling, general and administrative expenses offset by an increase in research and development costs.

**Interest income (expense).** Net interest income for the three months ended September 30, 2003 was \$0.3 million compared to \$0.04 million in the comparable period in 2002. The elimination of outstanding debt during the first quarter of 2003 resulted in a decrease in interest expense of \$0.3 million.

**Taxes on income.** Taxes on income increased \$2.0 million to \$11.9 million during the three months ended September 30, 2003 from \$9.9 million in the comparable period in 2002. The increase was the result of higher pre-tax income for 2003. The effective tax rate decreased to 40.0% from 41.0% due principally to lower state and local taxes in 2003.

**Net income.** Net income increased \$3.6 million to \$17.8 million for the three months ended September 30, 2003 from \$14.2 million in the comparable period in 2002 for the reasons described above.

## LIQUIDITY AND CAPITAL RESOURCES

Cash and investments increased \$48.3 million to \$135.6 million at September 30, 2003 from \$87.3 million at December 31, 2002. Cash and cash equivalents were \$46.8 million at September 30, 2003 compared to \$62.3 million at December 31, 2002. The \$15.5 million decrease in cash and cash equivalents was more than offset by a \$63.9 million increase in investments.

The Company also has a three-year \$25 million credit facility which expires on February 8, 2005. Under this facility, the Company can borrow at LIBOR plus 1.5%, the bank's prime rate or a fixed rate. The credit facility, which is for working capital purposes, had no outstanding borrowings against it at September 30, 2003.

Stockholders' equity increased to \$309.3 million at September 30, 2003 from \$258.2 million at December 31, 2002. Stockholders' equity increased by \$2.4 million (including tax benefits) from the exercise of employee stock options, net earnings of \$51.0 million for the nine months ended September 30, 2003 and \$0.3 million for the amortization of deferred stock-based compensation costs offset by the purchase of treasury shares of \$2.6 million.

During the nine months ended September 30, 2003, the Company consumed net cash of \$15.5 million. Operations generated \$65.5 million of cash, comprised of net earnings of \$51.0 million and non-cash items totaling \$29.9 million, offset by an increase in working capital of \$15.4 million. The increase in working capital resulted from increases in accounts receivable, inventory and prepaid expenses and other current assets of \$11.3 million, \$15.9 million and \$16.8 million, respectively. A decrease in other assets of \$1.8 million and an increase in accounts payable and accrued liabilities of \$0.9 and \$25.9 million partially offset the other working capital increases. The increases in accounts receivable, inventory, accounts payable, and accrued liabilities are associated with higher sales and production levels. Prepaid expenses increased due to increases in prepaid insurance and income taxes.

Investing activities consumed \$74.2 million of cash during the nine months ended September 30, 2003. Approximately \$63.9 million was used to purchase short-term investment grade debt instruments with the balance of \$10.3 million used for capital expenditures. The capital expenditures relate primarily to equipment required to support increased production volume in the Company's North Carolina facility.

Financing activities consumed \$6.8 million of cash during the nine months ended September 30, 2003. Cash of \$7.4 million was used during the nine months ended September 30, 2003. Repayment of acquisition debt and the purchase of treasury shares consumed \$4.8 million and \$2.6 million, respectively. Financing activities generated \$0.6 million of cash, of which \$0.5 million represents proceeds from the exercise of stock options.

The Company is involved in various litigation matters in which the potential liabilities and/or related expenses are not covered by insurance. In addition, an adverse outcome in patent litigation with Novartis and Apotex involving cyclosporine capsules could result in the Company being unable to market this product which would materially harm its profits and cash flows and could result in the Company paying damages, cost, expenses, and fees that could have a material adverse impact on its financial performance. In December 2002, the United States District for the District of Delaware granted the Company's motion in the Novartis case for summary judgment of non-infringement of the patent. Novartis appealed the judgment and the appeal is currently pending.

The Company does not currently have or anticipate any short-term funding requirements outside of the ordinary course of its business, and the Company does not have or anticipate any liquidity concerns. The Company's principal future cash requirements are associated with increased working capital to support future growth, capital expenditures and legal defense costs. The Company anticipates that its operating cash flows, together with its available borrowings under its credit facility and current cash balances, will be sufficient to meet all of its working capital and capital expenditures requirements for both the short-term and foreseeable future.

#### **CRITICAL ACCOUNTING POLICIES**

The Company's critical accounting policies are those policies that are important to the portrayal of its financial condition and results of operations and require management's subjective judgments. As a result, these judgments are subject to an inherent degree of uncertainty. The Company bases its judgments on its experience and various

other assumptions that the Company believes to be reasonable under the circumstances. On an ongoing basis, the Company evaluates its estimates, including those related to revenues, returns, inventories, income taxes and litigation. The Company's actual results could differ from these estimates under different assumptions or conditions. The Company believes the following accounting policies to be critical:

Sales are recognized when the products are received by the customer, which represents the point when the risks and rewards of ownership are transferred to the customer. Sales are shown net of discounts, rebates, contract pricing adjustments and returns, which are estimated based on the Company's experience. Discounts, rebates and contract pricing adjustments are recorded as a reduction of sales based on agreed upon terms with the Company's customers at the time of sale. The Company calculates a reserve for discounts and rebates based upon actual sales under such arrangements. Reserves for contract pricing adjustments represent the difference between the prices wholesalers are billed by the Company and the prices billed to their customers to whom the Company has given contract prices. In determining a reserve for contract pricing adjustments, the Company takes into account an estimate of the percentage of product sales subject to such pricing adjustments based on historical trends. Historical trends are adjusted for new product introductions and changes in wholesaler or contract prices.

Shelf stock adjustments are provided following a reduction in the prices of any of the Company's products due to the competitive environment. Such adjustments are credited to the Company's customers based on their on-hand inventory quantities. Reserves are generally established when the Company reduces its prices.

Estimates for returns, which are recorded at the time of sale, relate primarily to returns of expiring products. The Company utilizes historical trends to estimate the amount of products to be returned due to product expiration.

In determining whether liabilities should be recorded for pending litigation claims, the Company must assess the allegations made and the likelihood that it will successfully defend itself. When the Company believes it is probable that it will not prevail in a particular matter, it will then make an estimate of the amount of liability based in part on advice of outside legal counsel.

#### **IMPACT OF RECENTLY ISSUED ACCOUNTING STANDARDS**

In December 2002, the FASB issued SFAS No. 148 *Accounting for Stock-Based Compensation-Transition and Disclosure* that amends FASB Statement No. 123 *Accounting for Stock-Based Compensation*. SFAS No. 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. SFAS No. 148 amends the disclosure requirements of APB Opinion No. 28, *Interim Financial Reporting* and Statement No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reporting results. SFAS No. 148 is effective for fiscal years ending after December 15, 2002. The adoption of SFAS No. 148, except for the disclosure requirements, had no impact on the consolidated financial statements. The additional required disclosure is included as part of note 4 in the Notes to the Condensed Consolidated Financial Statements on Form 10-Q.

In May 2003, the FASB issued SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. SFAS No. 150 requires that certain financial instruments, which under previous guidance were accounted for as equity, must now be accounted for as liabilities. The financial instruments affected include mandatory redeemable stock, certain financial instruments that require or may require the issuer to buy back some of its shares in exchange for cash or other assets and certain obligations that can be settled with shares of stock. SFAS No. 150 is effective for all financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the

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beginning of the first interim period beginning after June 15, 2003. The initial adoption of SFAS No. 150 on July 1, 2003 did not have any impact on the Company's consolidated financial statements.

In November 2002, the FASB issued Interpretation No. 45, Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others an Interpretation of FASB Statements No. 5, 57, and 107 and Rescission of FASB Interpretation No. 34. This interpretation expands on the existing accounting guidance and disclosure requirements for most guarantees, including indemnifications. It requires that at the time a company issues a guarantee, the company must recognize an initial liability for the fair value of the obligations it assumes under that guarantee if that amount is reasonably estimable, and must disclose that

information in its interim and annual financial statements. The provisions for initial recognition and measurement of the liability are to be applied on a prospective basis to guarantees issued or modified on or after January 1, 2003. The Company's initial adoption of this statement on January 1, 2003, did not have an impact on its results of operations, financial position, or cash flows. Guarantees issued or modified after January 1, 2003, will be recognized at their fair value in the Company's financial statements. The Company has not issued any guarantees as of September 30, 2003.

In January 2003, the FASB issued Interpretation No. 46, Consolidation of Variable Interest Entities. This interpretation provides guidance with respect to the consolidation of certain entities, referred to as variable interest entities (VIE), in which an investor is subject to a majority of the risk of loss from the VIE's activities, or is entitled to receive a majority of the VIE's residual returns. This interpretation also provides guidance with respect to the disclosure of VIEs in which an investor maintains an interest, but is not required to consolidate. The provisions of the interpretation are effective immediately for all VIEs created after January 31, 2003, or in which the Company obtains an interest after that date. For VIEs created before February 1, 2003, the provisions are effective July 1, 2003. The Company has not acquired an interest in or created a VIE after January 31, 2003. The Company has completed its assessment and determined that the adoption of this interpretation did not have a material impact on the Company's financial position or results of operations.

### **ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

The following discusses the Company's exposure to market risk related to changes in interest rates, equity prices and foreign currency exchange rates. The Company does not believe that its exposure to market risk is material.

As of September 30, 2003, the Company had cash and cash equivalents of \$46.8 million. Cash equivalents are interest-bearing investment grade securities, primarily short-term, highly liquid investments with maturities at the date of purchase of less than 90 days. These investments are subject to interest rate risk and will decrease in value if market interest rates increase. A hypothetical increase in the market interest rates by 10 percent from the rates in effect on the date of this Form 10-Q would cause the fair value of these short-term investments to decline by an insignificant amount. The Company has the ability to hold these investments until maturity, and therefore it does not expect the value of these investments to be affected to any significant degree by the effect of a sudden change in market interest rates. Declines in interest rates over time will, however, reduce the Company's interest income.

The Company currently owns \$88.8 million in publicly traded debt securities which are subject to market fluctuations. These investments are subject to interest rate risk and will decrease in value if market interest rates increase. A hypothetical increase in the market interest rates by 10 percent from the rates in effect on the date of this Form 10-Q would cause the fair value of these short-term investments to decline by an insignificant amount. However, the Company has the ability to hold these investments until maturity, and therefore, it does not expect to realize any loss upon a sudden change in market interest rates.

The Company does not have any international operations or any significant assets or liabilities denominated in foreign currencies, and currently does not enter into forward exchange contracts or other financial instruments with respect to foreign currency transactions. Accordingly, the Company currently does not have any significant foreign currency exchange rate risk.

### **ITEM 4 - CONTROLS AND PROCEDURES**

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As of September 30, 2003, an evaluation was performed under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the Company's management, including the Chief Executive Officer and the Chief Financial Officer, concluded that the Company's disclosure controls and procedures were effective as of September 30, 2003. There have been no significant changes in the Company's internal controls or in other factors that could significantly affect the internal controls subsequent to September 30, 2003.



## **SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This quarterly report on Form 10-Q report contains forward-looking statements relating to future events and future performance of the Company within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including, without limitation, statements regarding the Company's expectations, beliefs, intentions or future strategies that are signified by the words "expects," "anticipates," "intends," "believes" or similar language. Actual results could differ materially from those anticipated in such forward-looking statements. Some specific factors that may have a significant effect on the Company's operating results and common stock market price include:

new product introductions;

changes in the degree of competition for the Company's products;

regulatory issues, including, but not limited to, receipt of ANDA approvals from the FDA, compliance with FDA or other agency regulations or the lack or failure of either of the foregoing;

the inability to acquire sufficient supplies of raw materials;

litigation and/or threats of litigation;

changes in the Company's growth rates or the Company's competitors' growth rates;

legislative and FDA actions with respect to the government regulation of pharmaceutical products;

public concern as to the safety of the Company's products;

changes in health care policy in the United States;

conditions in the financial markets in general or changes in general economic conditions;

the Company's inability to raise additional capital;

conditions of other generic pharmaceutical companies or the generic pharmaceutical industry generally; and

changes in stock market analyst recommendations regarding the Company's common stock, other comparable companies or the generic pharmaceutical industry generally.

All forward-looking statements included in this document are based on information available to the Company on the date hereof, and the Company assumes no obligation to update any forward-looking statements. The Company cautions investors that its business and financial performance are subject to substantial risks and uncertainties.

## **PART II OTHER INFORMATION**

**ITEM 2 CHANGES IN SECURITIES AND USE OF PROCEEDS**

In June 2002, the Company closed an initial public offering of its common stock. The Registration Statement on Form S-1 (File No. 333-83638) was declared effective by the Securities and Exchange Commission on May 23, 2002 and the Company commenced the offering on that date. After deducting underwriting discounts and commissions and the offering expenses, the net proceeds from the offering to the Company were approximately \$139.2 million.

The Company has used proceeds from the offering as follows: (i) \$66.9 million has been used to repay debt due to Hexal AG; (ii) \$10.0 million has been used to repay debt incurred in connection with the acquisition of EHI; and (iii) \$2.0 million has been used for general working capital purposes. The remaining \$60.3 million of the proceeds to the Company from the offering are invested in cash investments and short-term investment grade debt securities. The Company anticipates using the balance of the proceeds from the offering for general corporate purposes, including funding working capital, increased research and development expenditures to expand the Company's product offerings and the potential acquisition of product lines or companies. The Company has no present understandings, commitments or agreements with respect to any acquisitions. The Company has not determined the amounts it plans to spend on any of the areas listed above or the timing of these expenditures.

**ITEM 6 EXHIBITS AND REPORTS ON FORM 8-K**

(a) Exhibits

31.1 Certifications pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

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- 31.2 Certifications pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
  
- 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  
- 32.2 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
  
- (b) Reports on Form 8-K

On August 8, 2003, the Company filed a Current Report on Form 8-K reporting the Press Release regarding earnings for the quarter ended June 30, 2003.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Eon Labs, Inc.

November 13, 2003

By:

/s/ Bernhard Hampl, Ph.D.  
Bernhard Hampl, Ph.D.

President, Chief Executive Officer and Director

November 13, 2003

By:

/s/ William F. Holt  
William F. Holt

Chief Financial Officer