

CENTENE CORP  
Form PRE 14A  
December 14, 2018  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 14A  
(RULE 14a-101)  
INFORMATION REQUIRED IN PROXY STATEMENT  
SCHEDULE 14A INFORMATION

Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

CENTENE CORPORATION  
(Name of Registrant as Specified In Its Charter)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
  - (1) Title of each class of securities to which transaction applies:
  - (2) Aggregate number of securities to which transaction applies:
  - (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):
  - (4) Proposed maximum aggregate value of transaction:
  - (5) Total fee paid:
- Fee paid previously with preliminary materials.
- Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the

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Form or Schedule and the date of its filing.

(1) Amount previously paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

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Notice of Special Meeting of Stockholders and Proxy Statement

CENTENE CORPORATION  
CENTENE PLAZA  
7700 FORSYTH BOULEVARD  
ST. LOUIS, MISSOURI 63105

NOTICE OF SPECIAL MEETING OF STOCKHOLDERS

Time and Date \_\_\_\_\_ A.M., central standard time, on \_\_\_\_\_, \_\_\_\_\_

Place  
Centene Plaza  
7700 Forsyth Boulevard  
St. Louis, Missouri 63105  
Centene Auditorium

Items of Business At the meeting, we will ask you and our other stockholders to consider and act upon the following matters:

- (1) to approve an amendment to the Centene certificate of incorporation to increase the number of authorized shares of common stock; and
- (2) to transact any other business properly presented at the meeting.

Record Date You may vote if you were a stockholder of record at the close of business on \_\_\_\_\_.

Proxy Voting It is important that your shares be represented and voted at the meeting. Whether or not you plan to attend the meeting, please vote by internet, telephone or mail. You may revoke your proxy at any time before its exercise at the meeting. Please reference the proxy notice for additional information.

Stockholder List A list of stockholders entitled to vote will be available at the meeting. In addition, you may contact our Secretary, Keith H. Williamson, at our address as set forth above, to make arrangements to review a copy of the stockholder list at our offices located at 7700 Forsyth Boulevard, St. Louis, Missouri, before the meeting, between the hours of 8:00 A.M. and 5:00 P.M., central standard time, on any business day from \_\_\_\_\_, up to one hour prior to the time of the meeting.

Attending the Meeting If you would like to attend the meeting, please bring evidence to the meeting that you own common stock, such as a stock certificate, or, if your shares are held by a broker, bank or other nominee, please bring a recent brokerage statement or a letter from the nominee confirming your beneficial ownership of such shares. You must also bring a form of personal identification.

By order of the Board of Directors,

Keith H. Williamson  
Secretary

St. Louis, Missouri

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NOTICE OF  
SPECIAL  
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PROXY  
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INFORMATION  
ABOUT THE  
MEETING

Information  
About  
the  
Meeting

We have sent you a notice of this proxy statement because our Board of Directors is soliciting your proxy to vote at our special meeting of stockholders or any adjournment or postponement of the meeting.

When and where is the special meeting?

When: \_\_\_\_\_, at \_\_\_\_\_, central standard time

Where: Centene Plaza, 7700 Forsyth Boulevard, St. Louis, Missouri

THIS PROXY STATEMENT summarizes information about the proposal to be considered at the meeting and other information you may find useful in determining how to vote.

THE PROXY CARD is the means by which you actually authorize another person to vote your shares in accordance with the instructions.

Our directors, officers and employees may solicit proxies in person or by telephone, mail, electronic mail or facsimile. We will pay the expenses of soliciting proxies, although we will not pay additional compensation to these individuals for soliciting proxies. We will request banks, brokers and other nominees holding shares for a beneficial owner to forward copies of the proxy materials to those beneficial owners and to request instructions for voting those shares. We will reimburse these banks, brokers and other nominees for their related reasonable expenses. The Company has retained Morrow Sodali, LLC and Saratoga Proxy Consulting, LLC to assist in the solicitation of proxies at an estimated cost of \$12,500 each, plus expenses.

We are making this proxy statement available to stockholders for the first time on or about \_\_\_\_\_ .

Who is entitled to vote at the meeting?

Holders of record of our common stock at the close of business on \_\_\_\_\_, are entitled to one vote per share on each matter properly brought before the meeting.

You may vote your shares at the meeting in person or by proxy:

TO VOTE IN PERSON, you must attend the meeting, and then complete and submit the ballot provided at the meeting. If your shares are held in the name of a bank, broker or other nominee holder, you will receive instructions from the holder of record explaining how your shares may be voted. Please note that, in such an event, you must obtain a proxy, executed in your favor, from the holder of record to be able to vote at the meeting.

TO VOTE BY PROXY, you must follow the instructions on the proxy notice and then vote by means of the internet, telephone or, if you received your proxy materials by mail, mailing the proxy card in the enclosed postage-paid envelope. Your proxy will be valid only if you vote before the meeting. By voting, you will direct the designated persons to vote your shares at the meeting in the manner you specify. If, after requesting paper materials, you complete the proxy card with the exception of the voting instructions, then the designated persons will vote your shares in accordance with the instructions contained therein, and if no choice is specified, such proxies will be voted in favor of the matters set forth in the accompanying notice of the special meeting of stockholders. If any other business properly comes before the meeting, the designated persons will have the discretion to vote your shares as they deem appropriate.

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NOTICE OF  
SPECIAL  
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INFORMATION  
ABOUT THE  
MEETING

Even if you vote by means of the internet, telephone, or complete and return a proxy card, you may revoke it at any time before it is exercised by taking one of the following actions:

- send written notice to Keith H. Williamson, our Secretary, at our address as set forth in the accompanying notice of the special meeting of stockholders;
- submit a new vote by means of the mail, internet or telephone; or
- attend the meeting, notify our Secretary that you are present, and then vote by ballot.

What do I need to do if I plan to attend the meeting in person?

If you would like to attend the meeting, please bring evidence to the meeting that you own common stock, such as a stock certificate, or, if your shares are held by a broker, bank or other nominee, please bring a recent brokerage statement or a letter from the nominee confirming your beneficial ownership of such shares. You must also bring a form of personal identification.

At the close of business on \_\_\_\_\_, there were \_\_\_\_\_ shares of our common stock outstanding, net of treasury shares. Our by-laws require that a majority of the shares of our common stock issued and outstanding on that date be represented, in person or by proxy, at the meeting in order to constitute the quorum we need to transact business. We will count abstentions and broker non-votes in determining whether a quorum exists. A broker non-vote occurs when a nominee holding shares for a beneficial owner does not vote on a particular proposal because the nominee does not have discretionary voting power for that particular item and has not received instructions from the beneficial owner.

The affirmative vote of the holders of a majority of the shares of common stock outstanding and entitled to vote on the record date is necessary to approve the amendment to the Company's certificate of incorporation to increase the authorized number of shares of common stock. Abstentions with respect to the proposal will have the same effect as a vote against the proposal.

Our Board of Directors is not aware of any matters that are expected to come before the meeting other than those referred to in this proxy statement. If any other matter should properly come before the meeting, the persons appointed as proxies by the Board of Directors intend to vote the proxies in accordance with their best judgment.

The chairperson of the meeting may refuse to allow the transaction of any business not presented beforehand, or to acknowledge the nomination of any person not made, in compliance with the below procedures.

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NOTICE OF  
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PROPOSAL:  
AMENDMENT TO  
CERTIFICATE OF  
INCORPORATION

Proposal:  
Approval of  
an  
Amendment  
to the Centene  
Certificate of  
Incorporation  
to Increase  
the Number  
of Authorized  
Shares of  
Common  
Stock

Overview

Our certificate of incorporation, as amended, currently provides that the total number of shares of stock which we have authority to issue is 410,000,000 shares, consisting of (i) 400,000,000 shares of common stock and (ii) 10,000,000 shares of preferred stock.

We have proposed to increase the authorized shares of common stock from 400,000,000 shares of common stock to 800,000,000 shares of common stock (the Charter Amendment). In addition, to effect this change, the total number of shares of capital stock authorized in the certificate of incorporation, as amended, would increase from 410,000,000 to 810,000,000.

In December 2018, our Board of Directors voted unanimously to recommend to the stockholders that the certificate of incorporation, as amended, be amended to increase the number of shares of common stock authorized for issuance by 400,000,000. Under Delaware corporate law, we are required to obtain approval from stockholders to amend the Company's certificate of incorporation, as amended, to increase the number of shares of common stock authorized for issuance. If the Charter Amendment is approved by the stockholders at the special meeting, the Charter Amendment will be effective upon the filing of a certificate of amendment setting forth such amendment with the Secretary of State of the State of Delaware (or at such later time as may be specified therein), which filing is expected to occur promptly after the special meeting. The full text of the form of the Charter Amendment, which would replace paragraph (a) of Article FOURTH of the Company's certificate of incorporation in its entirety, is attached as Appendix A to this proxy statement.

The affirmative vote of holders of a majority of the shares of common stock outstanding and entitled to vote on the record date for the special meeting is required to approve the Charter Amendment proposal.

#### Reasons for Proposal

Our certificate of incorporation currently authorizes us to issue up to 410,000,000 shares of capital stock, consisting of 400,000,000 shares of common stock and 10,000,000 shares of preferred stock. As of December 5, 2018, we had a total of approximately 205,365,000 shares of common stock outstanding, and approximately 13,766,000 additional shares of common stock reserved for issuance pursuant to our stock option plans and employee stock purchase plan. As a result, as of December 5, 2018, we had approximately 180,869,000 shares of common stock available for future issuance in excess of the outstanding common stock, our future obligations to issue common stock, and other shares of common stock that we had reserved under existing stock plans.

In December 2018, the Board of Directors approved a two-for-one split of the Company's common stock in the form of a 100% stock dividend expected to be distributed on \_\_\_\_\_ to stockholders of record on \_\_\_\_\_, subject to the approval of this proposal. Without an increase in our authorized shares, there would not be enough authorized shares of common stock to effect the two-for-one split of our common stock. In addition to making sure we have sufficient authorized share to effect the two-for-one split, the Board of Directors believes that it is important to have available for issuance a number of authorized shares of common stock that will be adequate to provide for future stock issuances to meet future corporate needs. Immediately after giving effect to the Charter Amendment and the two-for-one split, we expect to have approximately 361,738,000 shares of common stock available for future issuance in excess of the outstanding common stock, our future obligations to issue common stock, and other shares of common stock that we had reserved under existing stock plans.

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INCORPORATION

The additional authorized shares would also be available for issuance from time to time in the discretion of the Board of Directors, without further stockholder action except as may be required for a particular transaction by law or the rules and regulations of the New York Stock Exchange (NYSE). The shares of common stock would be issuable for any proper corporate purpose, including future acquisitions, capital raising transactions consisting of either equity or convertible debt, stock dividends, stock splits, or issuances under current and future stock plans. The Board of Directors believes that these additional shares will provide us with needed flexibility to issue shares in the future without potential expense and delay incident to obtaining stockholder approval for a particular issuance. Except to the extent of our existing obligations on the date of mailing of this proxy statement and the two-for-one stock split discussed above, we do not currently have any plans, understandings or agreements for the issuance or use of the additional shares of common stock to be approved under this proposal.

Certain Risks Associated with the Charter Amendment

There can be no assurance that the market price per share of our common stock after the Charter Amendment will remain constant in proportion to the increase in the number of shares of our common stock outstanding before the Charter Amendment.

The market price of our common stock will also be based on our performance and other factors, some of which are unrelated to the number of shares outstanding. These factors include the status of the market for our common stock at the time, our reported results of operations in future periods, and general economic, market and industry conditions. Accordingly, the market price of our common stock may not be sustainable at the direct arithmetic result of the Charter Amendment.

Principal Effects on Outstanding Common Stock

Holders of common stock are entitled to one vote per share on all matters submitted to a vote of stockholders and to receive ratably dividends, if any, as may be declared from time to time by the Board of Directors from funds legally available therefor, subject to the payment of any outstanding preferential dividends declared with respect to any preferred stock that from time to time may be outstanding. Upon the Company's liquidation, dissolution or winding up, holders of common stock are entitled to share ratably in any assets available for distribution to stockholders after payment of all of the Company's obligations, subject to the rights to receive preferential distributions of the holders of any preferred stock then outstanding.

The proposed amendment to the certificate of incorporation, as amended, to increase the number of shares of authorized common stock would not affect the rights of existing holders of common stock except to the extent that future issuances of common stock will reduce each existing stockholder's proportionate ownership. Holders of common stock do not have any preemptive rights to subscribe for the purchase of any shares of common stock, which means that current holders of common stock do not have a prior right to purchase any new issue of common stock in order to maintain their proportionate ownership.

The issuance of additional shares of common stock could have the effect of making it more difficult for a third party to acquire, or discouraging a third party from attempting to acquire, control of the Company.

#### Interests of Certain Persons in the Proposal

Certain of our officers and directors have an interest in the proposal as a result of their ownership of shares of our common stock. However, we do not believe that our officers or directors have interests in the proposal that are different from or greater than those of any of our other stockholders.

#### Stock Incentive Plan

Upon completion of the Charter Amendment, the number of shares of our common stock subject to our equity incentive plans, as well as the number of shares subject to outstanding awards and exercise prices subject to outstanding options, shall be appropriately adjusted.

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Accounting Matters

The Charter Amendment will not affect the par value per share of common stock, which will remain unchanged. As a result of the Charter Amendment, at the effective time, the stated capital on our balance sheet attributable to the common stock, which consists of the par value per share of the common stock multiplied by the aggregate number of shares of the common stock issued and outstanding, will be increased in proportion to the ratio of the Charter Amendment. Correspondingly, the additional paid-in capital account, which consists of the difference between the stated capital and the aggregate amount paid upon issuance of all currently outstanding shares of common stock, will be reduced by the amount by which the stated capital is increased. The stockholders' equity, in the aggregate, will remain unchanged. In addition, the per share amount of net income or loss, for all periods, will be restated because there will be more outstanding shares of common stock.

The Board of Directors recommends that the stockholders vote "FOR" the proposal to increase the number of shares of common stock authorized for issuance under our certificate of incorporation.

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Other  
Matters

Information  
About  
Stock  
Ownership

The following table sets forth information regarding beneficial ownership of our common stock as of December 14, 2018, for:

- each person, entity or group of affiliated persons or entities known by us to beneficially own more than 5% of our outstanding common stock;
- each of our named executive officers and directors; and
- all of our executive officers and directors as a group.

| Name and Address of Beneficial Owner                                                 | Amount and Nature of Beneficial Ownership |                                  |                            |                  |
|--------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------|----------------------------|------------------|
|                                                                                      | Outstanding Shares                        | Shares Acquirable Within 60 Days | Total Beneficial Ownership | Percent of Class |
| The Vanguard Group, Inc.<br>100 Vanguard Blvd.<br>Malvern, Pennsylvania 19355        | 18,123,190                                | —                                | 18,123,190                 | 8.8              |
| BlackRock, Inc.<br>55 East 52nd Street<br>New York, New York 10055                   | 13,939,406                                | —                                | 13,939,406                 | 6.8              |
| T. Rowe Price Associates, Inc.<br>100 East Pratt Street<br>Baltimore, Maryland 21202 | 11,956,566                                | —                                | 11,956,566                 | 5.8              |
| Michael F. Neidorff                                                                  | 1,284,790                                 | 2,013,332                        | <sup>1</sup> 3,298,122     | 1.6              |
| Robert K. Ditmore                                                                    | 487,944                                   | <sup>2</sup> 100,128             | 588,072                    | <sup>3</sup> *   |
| John R. Roberts                                                                      | 96,309                                    | <sup>4</sup> 92,484              | 188,793                    | <sup>3</sup> *   |
| Tommy G. Thompson                                                                    | 94,708                                    | 91,837                           | 186,545                    | <sup>3</sup> *   |
| Jesse N. Hunter                                                                      | 152,865                                   | —                                | 152,865                    | *                |
| Frederick H. Eppinger                                                                | 77,546                                    | 79,763                           | 157,309                    | <sup>3</sup> *   |
| David L. Steward                                                                     | 3,000                                     | 96,302                           | 99,302                     | <sup>3</sup> *   |
| Orlando Ayala                                                                        | 90,240                                    | —                                | 90,240                     | *                |
| Cynthia J. Brinkley                                                                  | 57,304                                    | —                                | 57,304                     | *                |
| Keith H. Williamson                                                                  | 56,135                                    | —                                | 56,135                     | *                |
| Jeffrey A. Schwaneke                                                                 | 45,856                                    | —                                | 45,856                     | *                |
| Richard A. Gephardt                                                                  | 33,756                                    | 4,333                            | 38,089                     | <sup>3</sup> *   |
| Jessica L. Blume                                                                     | —                                         | —                                | —                          | *                |
| All directors and executive officers as a group (17 persons)                         | 2,564,903                                 | 2,478,179                        | 5,043,082                  | 2.4              |

\*Represents less than 1% of outstanding shares of common stock.

Of Mr. Neidorff's shares acquirable within 60 days, 2,000,000 were granted in the form of restricted stock units, payable in shares of common stock, pursuant to the executive employment agreement with Mr. Neidorff dated November 8, 2004. 1,200,000 of the shares vested in November 2009 and 160,000 of the shares vested in each of 1 November 2010, 2011, 2012, 2013 and 2014. The restricted stock units shall be distributed to Mr. Neidorff on the later of (a) January 15 of the first calendar year following termination of Mr. Neidorff's employment and (b) the date that is six months after Mr. Neidorff's "separation of service" as defined in the Internal Revenue Code of 1986, as amended.

<sup>2</sup>Mr. Ditmore's outstanding shares include 156,200 shares owned by family members, family partnerships or trusts.

<sup>2</sup>Mr. Ditmore disclaims beneficial ownership except to the extent of his pecuniary interest therein.

Shares beneficially owned by Messrs. Ditmore, Eppinger, Gephardt, Roberts, Steward, and Thompson include 3 100,128, 76,762, 4,333, 92,484, 96,302 and 91,837, respectively, represent restricted stock units acquired through the Non-Employee Directors Deferred Stock Compensation Plan.

<sup>4</sup>Mr. Roberts' outstanding shares include 86,309 shares owned by trusts. Mr. Roberts disclaims beneficial ownership except to the extent of his pecuniary interest therein.



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As of \_\_\_\_\_, there were \_\_\_\_\_ shares of our common stock outstanding, net of treasury shares. Beneficial ownership is determined in accordance with the rules of the Securities and Exchange Commission (SEC). To calculate a stockholder's percentage of beneficial ownership, we include in the numerator and denominator those shares underlying options beneficially owned by that stockholder that are vested or that will vest within 60 days of \_\_\_\_\_. Options held by other stockholders, however, are disregarded in the calculation of beneficial ownership. Therefore, the denominator used in calculating beneficial ownership among our stockholders may differ.

Unless otherwise indicated, the persons or entities identified in this table have sole voting and investment power with respect to all shares shown as beneficially owned by them, except to the extent authority is shared by spouses under applicable community property laws.

No director, executive officer, affiliate or owner of record, or beneficial owner of more than five percent of any class of our voting securities, or any associate of such individuals or entities, is a party adverse to us or any of our subsidiaries in any material proceeding or has any material interest adverse to us or any of our subsidiaries.

Information with respect to the outstanding shares beneficially owned by The Vanguard Group, Inc. is based on Schedule 13G/A filed with the SEC on February 9, 2018, by such firm. The Vanguard Group, Inc. beneficially owns 18,123,190 shares. Of the shares The Vanguard Group, Inc. owns, it has sole voting power over 240,502 shares and sole dispositive power over 17,855,883 shares.

Information with respect to the outstanding shares beneficially owned by BlackRock, Inc. is based on Schedule 13G/A filed with the SEC on January 29, 2018, by such firm. BlackRock, Inc. beneficially owns 13,939,406 shares. Of the shares BlackRock, Inc. owns, it has sole voting power over 12,180,667 shares and sole dispositive power over 13,939,406 shares.

Information with respect to the outstanding shares beneficially owned by T. Rowe Price Associates, Inc. is based on Schedule 13G filed with the SEC on February 14, 2018, by such firm. T. Rowe Price Associates, Inc. beneficially owns 11,956,566 shares. Of the shares T. Rowe Price Associates, Inc. owns, it has sole voting power over 3,252,839 shares and sole dispositive power over 11,956,566 shares.

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Submission  
of Future  
Stockholder  
Proposals

Under SEC rules, a stockholder who wished to present a proposal, including nomination of a director, for inclusion in our proxy statement for our 2019 annual meeting of stockholders must have submitted the proposal in writing to Keith H. Williamson, our Secretary, at 7700 Forsyth Boulevard, St. Louis, Missouri 63105, before November 12, 2018. SEC rules set standards for the types of stockholder proposals and the information that must be provided by the stockholder making the request.

A stockholder may also submit a proposal to be considered at our 2019 annual meeting of stockholders pursuant to our by-laws (and not under SEC rules). In that case, the proposal would not be required to be included in our proxy statement for our 2019 annual meeting of stockholders and the proposal must be received by our Secretary not less than 120 days nor more than 150 days before the first anniversary of the 2018 annual meeting. This notice must include the information required by the provisions of our by-laws, a copy of which may be obtained by writing to our Secretary at the address specified above. The deadline for delivery of a stockholder proposal pursuant to our by-laws would be between November 25, 2018 and December 25, 2018.

In February 2018, we adopted an amendment to the Company's by-laws to implement proxy access. Under the amended by-laws, a holder, or a group of 20 or less individuals, of at least 3% of our outstanding stock continuously for at least three and a half years to nominate and included in our proxy materials director nominees constituting the greater of two individuals or 20% of the Board of Directors. Notice of director nominees submitted under proxy access will be received under the same conditions and deadlines as stockholder proposals pursuant to our by-laws, as outlined above.

We have not set a date for our 2019 annual meeting of stockholders. If the date of our 2019 annual meeting of stockholders is advanced or delayed by more than 30 days from April 24, 2019, we shall inform our stockholders, in our earliest possible annual report on Form 10-K or quarterly report on Form 10-Q, of such change and the new dates for submitting stockholder proposals.

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Householding

Some banks, brokers and other nominee record holders may be participating in the practice of “householding.” This means that only one copy of this proxy statement may have been sent to multiple stockholders sharing an address unless the stockholders provide contrary instructions. We will promptly deliver a separate copy of these documents to you if you call, write or e-mail us at:

Centene Corporation  
7700 Forsyth Boulevard  
St. Louis, Missouri 63105  
Attn: Keith H. Williamson, Secretary  
(314) 725-4477  
kwilliamson@centene.com

If you want to receive separate copies of our proxy statements and annual reports to stockholders in the future, or if you are receiving multiple copies and would like to receive only one copy for your household, you should contact your bank, broker or other nominee record holder, or you may contact us at the above address, phone number or e-mail address.

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2018 NOTICE  
OF MEETING  
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APPENDIX A

Appendix A

PROPOSED  
AMENDMENT TO  
THE CENTENE  
CERTIFICATE OF  
INCORPORATION  
TO INCREASE  
THE NUMBER OF  
AUTHORIZED  
SHARES OF  
COMMON STOCK

"Paragraph (a) of Article FOURTH of the Certificate of Incorporation of the Corporation be amended to read in its entirety as follows:

(a) Authorized Capital Stock. The total number of shares of stock which the Corporation shall have authority to issue is 810,000,000 shares of capital stock, consisting of (i) 800,000,000 shares of common stock, par value \$0.001 per share (the "Common Stock"), and (ii) 10,000,000 shares of preferred stock, par value \$0.001 per share (the "Preferred Stock")."

A-1 Centene Corporation

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CENTENE CORPORATION  
C/O BROADRIDGE  
PO BOX 1342  
BRENTWOOD, NY 11717

VOTE BY  
INTERNET -

[www.proxyvote.com](http://www.proxyvote.com)

Use the Internet to transmit your voting instructions and for electronic delivery of information up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you access the web site and follow the instructions to obtain your records and to create an electronic voting instruction form.

ELECTRONIC  
DELIVERY OF  
FUTURE PROXY  
MATERIALS

If you would like to reduce the costs incurred by our company in mailing proxy materials, you can consent to receiving all future proxy statements, proxy cards and annual reports electronically via e-mail or the Internet. To sign up for electronic delivery, please follow the

instructions above to vote using the Internet and, when prompted, indicate that you agree to receive or access proxy materials electronically in future years.

**VOTE BY PHONE -  
1-800-690-6903**

Use any touch-tone telephone to transmit your voting instructions up until 11:59 P.M. Eastern Time the day before the cut-off date or meeting date. Have your proxy card in hand when you call and then follow the instructions.

**VOTE BY MAIL**

Mark, sign and date your proxy card and return it in the postage-paid envelope we have provided or return it to Vote Processing, c/o Broadridge, 51 Mercedes Way, Edgewood, NY 11717.

TO  
VOTE,  
MARKKEEP  
BLOCKTHIS  
BELOWPORTION  
IN FOR  
BLUE YOUR  
OR RECORDS  
BLACK  
INK  
AS  
FOLLOWS:

x

DETACH AND  
RETURN THIS  
PORTION ONLY

THIS PROXY CARD IS VALID ONLY WHEN  
SIGNED AND DATED.

The Board of Directors  
recommends you vote  
FOR the following  
proposal:

For Against Abstain

|                                                                                                                                                                         |                       |                       |                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|
| Approval of<br>an<br>Amendment<br>to the<br>Company's<br>Certificate of<br>Incorporation<br>to Increase<br>the Number<br>of Authorized<br>Shares of<br>Common<br>Stock. | <input type="radio"/> | <input type="radio"/> | <input type="radio"/> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|

Note: Such other business as may properly  
come before the meeting or any  
adjournment thereof.

Please sign exactly as your name(s)  
appear(s) hereon. When signing as  
attorney, executor, administrator, or other  
fiduciary, please give full title as such.  
Joint owners should each sign personally.  
All holders must sign. If a corporation or  
partnership, please sign in full corporate or  
partnership name by authorized officer.

Signature  
[PLEASE  
SIGN  
WITHIN  
BOX]

Signature  
(Joint Date  
Owners)





CENTENE  
CORPORATION  
SPECIAL MEETING  
OF  
STOCKHOLDERS,  
THIS PROXY IS  
SOLICITED ON  
BEHALF OF THE  
BOARD OF  
DIRECTORS

The undersigned  
hereby appoints  
Michael F.  
Neidorff and  
Keith H.  
Williamson and  
each of them, with  
full power of  
substitution,  
Proxies of the  
undersigned to  
vote all shares of  
Common Stock of  
Centene  
Corporation,  
standing in the  
name of the  
undersigned or  
with respect to  
which the  
undersigned is  
entitled to vote, at  
the Special  
Meeting of  
Stockholders of  
Centene  
Corporation, to be  
held at Centene  
Plaza, 7700  
Forsyth Blvd., St.  
Louis, Missouri  
63105, on

\_\_\_\_\_ ,  
at \_\_\_\_\_  
\_\_\_\_\_ central  
standard time, and  
at any

adjournments  
thereof. If more  
than one of the  
above named  
Proxies shall be  
present in person  
or by substitution  
at such meeting or  
at any  
adjournment  
thereof, then both  
of said proxies  
shall exercise all  
of the powers  
hereby given. The  
undersigned  
hereby revokes  
any proxy  
heretofore given  
to vote at such  
meeting.

This proxy when  
properly executed  
will be voted in  
the manner  
directed herein by  
the undersigned.  
If no direction is  
made, this proxy  
will be voted  
"FOR" Proposal 1  
and in the  
discretion of the  
named Proxies  
upon such other  
business as may  
properly come  
before the meeting  
and any  
adjournment  
thereof.

PLEASE MARK,  
SIGN, DATE  
AND RETURN  
THE PROXY  
CARD  
PROMPTLY  
USING THE  
ENCLOSED

POSTAGE-PAID  
ENVELOPE.

Continued and to be  
signed on reverse  
side