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TOTAL ENTERTAINMENT RESTAURANT CORP  
Form 10-Q  
October 24, 2003

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D. C. 20549  
-----

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

For the quarterly period ended  
September 9, 2003  
-----

Commission file number  
000-22753  
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TOTAL ENTERTAINMENT RESTAURANT CORP.  
(Exact Name of Registrant as Specified in its Charter)

Delaware  
-----

52-2016614  
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(State or Other Jurisdiction of  
Incorporation or Organization)

(I.R.S. Employer  
Identification Number)

9300 East Central Avenue  
Suite 100  
Wichita, Kansas 67206  
(Address of principal executive offices) (Zip code)

(316) 634-0505  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. [X] Yes [ ] No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). [ ] Yes [X] No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class -----	Outstanding at October 22, 2003
Common Stock, \$.01 par value	9,814,631 shares

TOTAL ENTERTAINMENT RESTAURANT CORP.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Balance Sheets  
(Unaudited)

	September 9, 2003	December 31, 2002
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 670,428	\$ 1,116,094
Inventories	1,667,188	1,603,672
Prepaid income taxes	872,265	--
Deferred income taxes	260,499	212,367
Other current assets	1,739,911	1,034,151
Total current assets	5,210,291	3,966,284
Property and equipment:		
Land	600,000	600,000

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Buildings	702,886	702,739
Leasehold improvements	43,352,291	36,653,603
Equipment	23,992,125	20,802,285
Furniture and fixtures	7,079,021	5,845,627
	-----	-----
	75,726,323	64,604,254
Less accumulated depreciation and amortization	21,615,848	17,391,742
	-----	-----
	54,110,475	47,212,512
Other assets:		
Goodwill, net of accumulated amortization	3,661,134	3,661,134
Advances to developer	841,940	570,000
Other assets	938,248	485,354
	-----	-----
Total other assets	5,441,322	4,716,488
	-----	-----
Total assets	\$ 64,762,088	\$ 55,895,284
	=====	=====
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Current portion of notes payable	\$ 1,617,575	\$ 98,413
Accounts payable	3,125,941	4,043,123
Sales tax payable	1,282,625	1,032,184
Accrued payroll	1,295,192	1,148,677
Accrued payroll taxes	593,238	751,920
Accrued income taxes	--	960,645
Lease obligation for closed store	--	42,606
Other accrued liabilities	2,292,309	1,506,847
	-----	-----
Total current liabilities	10,206,880	9,584,415
Notes payable	5,837,425	2,441,587
Deferred taxes	1,863,305	98,633
Deferred revenue	53,106	73,875
Accrued rent	542,294	413,167
Stockholders' equity:		
Preferred stock	--	--
Common stock	97,717	98,663
Additional paid-in capital	28,047,699	29,054,438
Retained earnings	18,113,662	14,130,506
	-----	-----
Total stockholders' equity	46,259,078	43,283,607
	-----	-----
Total liabilities and stockholders' equity	\$ 64,762,088	\$ 55,895,284
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Operations  
(Unaudited)

Twelve weeks

Twelve weeks

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	ended September 9, 2003 -----	ended September 3, 2002 -----
Sales:		
Food and beverage	\$ 23,273,291	\$ 19,234,931
Entertainment and other	1,995,212	1,776,977
	-----	-----
Total net sales	25,268,503	21,011,908
Costs and expenses:		
Costs of sales	6,649,920	5,533,257
Restaurant operating expenses	14,353,331	11,824,762
Depreciation and amortization	1,485,315	1,188,059
Preopening costs	525,729	470,215
	-----	-----
Restaurant costs and expenses	23,014,295	19,016,293
	-----	-----
Restaurant operating income	2,254,208	1,995,615
General and administrative expenses	1,440,878	1,169,462
Loss on disposal of assets	24,784	--
	-----	-----
Income from operations	788,546	826,153
Other income (expense):		
Other income/(expense)	--	23
Interest expense	(59,978)	(61,770)
	-----	-----
Income from continuing operations		
before income taxes	728,568	764,406
Provision for income taxes	248,457	289,032
	-----	-----
Income from continuing operations	480,111	475,374
Income(loss) from discontinued operations	--	--
	-----	-----
Net income	\$ 480,111	\$ 475,374
	=====	=====
Basic earnings per share:		
Income from continuing operations	\$ 0.05	\$ 0.05
Loss on discontinued operations	--	--
	-----	-----
Basic earnings per share	\$ 0.05	\$ 0.05
	=====	=====
Diluted earnings per share		
Income from continuing operations	\$ 0.05	\$ 0.05
Loss on discontinued operations	--	--
	-----	-----
Diluted earnings per share	\$ 0.05	\$ 0.05
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Operations  
(Unaudited)

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	Thirty-six weeks ended September 9, 2003	Thirty-six weeks ended September 3, 2002
	-----	-----
Sales:		
Food and beverage	\$ 71,403,679	\$ 58,611,361
Entertainment and other	6,154,724	5,634,129
	-----	-----
Total net sales	77,558,403	64,245,490
Costs and expenses:		
Costs of sales	20,164,188	16,861,129
Restaurant operating expenses	41,372,428	33,497,620
Depreciation and amortization	4,244,008	3,252,288
Preopening costs	1,184,584	1,322,036
	-----	-----
Restaurant costs and expenses	66,965,208	54,933,073
	-----	-----
Restaurant operating income	10,593,195	9,312,417
General and administrative expenses	4,236,945	3,495,136
Loss on disposal of assets	41,510	18,239
	-----	-----
Income from operations	6,314,740	5,799,042
Other income (expense):		
Other income/(expense)	304	33
Interest expense	(130,020)	(287,180)
	-----	-----
Income from continuing operations before income taxes	6,185,024	5,511,895
Provision for income taxes	2,201,869	2,026,262
	-----	-----
Income from continuing operations	3,983,155	3,485,633
Income(loss) from discontinued operations	--	12,832
	-----	-----
Net income	\$ 3,983,155	\$ 3,498,465
	=====	=====
Basic earnings per share:		
Income from continuing operations	\$ 0.41	\$ 0.39
Loss on discontinued operations	--	--
	-----	-----
Basic earnings per share	\$ 0.41	\$ 0.39
	=====	=====
Diluted earnings per share		
Income from continuing operations	\$ 0.39	\$ 0.37
Loss on discontinued operations	--	--
	-----	-----
Diluted earnings per share	\$ 0.39	\$ 0.37
	=====	=====

See accompanying notes.

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
Condensed Consolidated Statements of Cash Flows  
(Unaudited)

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	Thirty weeks ended September 9, 2003 -----	Thirty weeks ended September 3, 2002 -----
Cash flows from operating activities:		
Net income	\$ 3,983,155	\$ 3,498,465
Adjustments to reconcile net income to net cash provided by operating activities:		
Loss on disposal of assets	41,510	15,739
Depreciation and amortization	4,302,446	3,287,140
Deferred income taxes	1,716,540	528,848
Net change in operating assets and liabilities:		
Change in operating assets	(2,110,150)	(1,063,580)
Change in operating liabilities	(1,049,286)	1,129,523
	-----	-----
Net cash provided by operating activities	6,884,215	7,396,135
Cash flows from investing activities:		
Purchases of property and equipment	(10,954,897)	(12,950,973)
Advances to developer	(271,940)	--
Proceeds from disposal of assets	31,092	8,722
	-----	-----
Net cash used in investing activities	(11,195,745)	(12,942,251)
Cash flows from financing activities:		
Proceeds from revolving note payable to bank	22,525,000	18,760,000
Payments of revolving note payable to bank	(17,610,000)	(28,275,000)
Proceeds from exercise of stock options	217,254	1,887,329
Sale of common stock	--	12,855,608
Purchase of common stock	(1,266,390)	--
	-----	-----
Net cash provided by financing activities	3,865,864	5,227,937
	-----	-----
Net decrease in cash and cash equivalents	(445,666)	(318,179)
Cash and cash equivalents at beginning of period	1,116,094	1,346,495
	-----	-----
Cash and cash equivalents at end of period	\$ 670,428	\$ 1,028,316
	=====	=====
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 123,970	\$ 288,463
Cash paid for income taxes	2,276,789	1,721,349
Supplemental disclosure of non cash activity:		
Additions to property and equipment in accounts payable	260,947	403,259
Tax benefit related to stock options exercised	41,451	315,958

See accompanying notes

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TOTAL ENTERTAINMENT RESTAURANT CORP.  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

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## 1. Basis of Presentation and Description of Business

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The unaudited condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. The information furnished herein reflects all adjustments (consisting of normal recurring accruals and adjustments) which are, in the opinion of management, necessary to fairly present the operating results for the respective periods. Certain information and footnote disclosures normally presented in annual financial statements prepared in accordance with generally accepted accounting principles have been omitted pursuant to such rules and regulations. These financial statements should be read in conjunction with the Company's audited consolidated financial statements in its 2002 Form 10-K. The results of the twelve weeks ended September 9, 2003 are not necessarily indicative of the results to be expected for the full year ending December 30, 2003.

## 2. Accounting for Stock-Based Compensation

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In accordance with Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees, the Company uses the intrinsic value-based method for measuring stock-based compensation cost which measures compensation cost as the excess, if any, of the quoted market price of Company's common stock at the grant date over the amount the employee must pay for the stock. The Company's policy is to grant stock options with grant prices equal to the fair value of the Company's common stock at the date of grant. Proceeds from the exercise of common stock options issued to officers, directors and key employees under the Company's stock option plans are credited to common stock to the extent of par value and to additional paid-in capital for the excess.

Pro forma information regarding net income and earnings per share is required by Statement No. 123, which also requires the information be determined as if the Company has accounted for its employee stock options granted under the fair value of that Statement. The fair value method for these options were estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions: risk-free interest rate ranging from 2.3% to 5.3%; no dividend yields; volatility factor ranging from 0.281 to 0.853; and a weighted-average expected life of the option of 5 years.

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company's employee stock options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management's opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its employee stock options.

For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the option's vesting period. The Company's pro forma information is as follows:

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Twelve Weeks Ended		Thirty-six Weeks Ended	
-----		-----	
September 9, 2003	September 3, 2002	September 9, 2003	September 2002

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	-----	-----	-----	-----
Net income, as reported	\$ 480,111	\$ 475,374	\$ 3,983,155	\$ 3,498,4
Pro forma stock-based employee compensation cost, net of tax	157,132	89,327	384,901	267,9
	-----	-----	-----	-----
Pro forma net income	\$ 322,979	\$ 386,047	\$ 3,598,254	\$ 3,230,4
Earnings per share:				
Basic, as reported	\$ 0.05	\$ 0.05	\$ 0.41	\$ 0.
Basic, pro forma	0.03	0.04	0.37	0.
Diluted, as reported	0.05	0.05	0.39	0.
Diluted, pro forma	0.03	0.04	0.35	0.
Weighted average fair value of options granted during the period	\$ 5.66	N/A	\$ 5.36	\$ 6.

### 3. Stock Options

-----

During the twelve week period ended September 9, 2003, the Company granted to certain key employees stock options for 22,500 shares of Common Stock at a weighted average exercise price of \$8.54 per share and options to purchase 37,192 shares were exercised at a weighted-average exercise price of \$3.30 per share pursuant to its 1997 Incentive and Nonqualified Stock Option Plan.

### 4. Earnings Per Share

-----

Basic earnings per share amounts are computed based on the weighted average number of shares actually outstanding. The number of weighted averaged shares outstanding for the twelve week periods ended September 9, 2003 and September 3, 2002 were 9,753,883 and 9,573,356, respectively; the number of weighted average shares outstanding for the thirty-six week periods ended September 9, 2003 and September 3, 2002 were 9,785,127 and 9,007,756, respectively.

Diluted earnings per share are computed similar to basic earnings per share except that the weighted average shares outstanding are increased to include additional shares for the assumed exercise of stock options, if dilutive. The number of additional shares is calculated by assuming that outstanding stock options were exercised and the proceeds from such exercises were used to acquire common shares at an average price during the reporting period. The number of shares resulting from this computation of diluted earnings per share for the twelve weeks ended September 9, 2003 and September 3, 2002 were 10,212,946 and 10,140,017, respectively, and for the thirty-six week periods ended September 9, 2003 and September 3, 2002 were 10,183,126 and 9,500,124, respectively.

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### 5. New Accounting Standards

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In August 2001, the FASB issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. SFAS No. 144 addresses significant issues relating to the implementation of SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of, and develops a single accounting method under which long-lived assets that are to be disposed of by sale are measured at the lower of book value or fair value less cost to sell. Additionally, SFAS No. 144 expands the scope of discontinued operations to include all components of an entity with operations that (1) can be distinguished from the rest of the entity and (2) will be eliminated from the



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ongoing operations of the entity in a disposal transaction. The Company adopted the provisions of SFAS No. 144 effective December 26, 2001. The Company closed and abandoned one restaurant on March 31, 2002. Pursuant to SFAS No. 144, each restaurant is a component of the entity, and the operations of the closed restaurant can be distinguished from the rest of the entity and will be eliminated from the ongoing operations of the Company. Accordingly, the operations of the closed restaurant, net of applicable income tax effect, have been presented as discontinued operations.

### 6. Legal Proceedings

-----

Certain former employees have filed a complaint on their own behalf and on the behalf of similarly situated persons alleging the Company violated certain provisions of the Fair Labor Standards Act. Management of the Company is of the opinion that any resulting liability will not have a material adverse effect on the Company's financial statements.

### 7. Note Payable

-----

The Company's note payable (line of credit) with a bank was amended effective October 1, 2003 resulting in an extension of the terms of the line of credit by three years. The line of credit now requires monthly payments of interest only until November 1, 2006, at which time equal monthly installments of principal and interest are required as necessary to fully amortize the outstanding indebtedness plus future interest over a period of four years. All other terms of the line of credit remained unchanged.

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

-----

#### General

The following discussion and analysis should be read in conjunction with the Financial Statements and Notes thereto included elsewhere in this Form 10-Q.

As of September 9, 2003, the Company owned and operated 60 restaurants under the Fox and Hound Smokehouse & Tavern and Fox and Hound English Pub & Grille ("Fox and Hound"), Bailey's Smokehouse & Tavern, Bailey's Sports Grille and Bailey's Pub & Grille ("Bailey's") brand names. The Company's restaurants offer a broad menu of mid-priced appetizers, entrees, and desserts served in generous portions. In addition, each location features a full-service bar and offers a wide selection of major domestic, imported and specialty beers. Each restaurant emphasizes a high energy environment with multiple billiard tables and satellite and cable coverage of a variety of sporting events and music videos. In addition to its food, the Company believes that customers are attracted to the elegant yet comfortable atmosphere of polished brass, embroidered chairs and booths, hunter green and burgundy walls, and etched glass. The Fox and Hound and Bailey's restaurants share identical design and operational principles and menus. As of September 9, 2003, the Company owned and operated 45 Fox and Hound restaurants and 15 Bailey's restaurants located in Alabama, Arizona, Arkansas, Colorado, Georgia, Illinois, Indiana, Kansas, Louisiana, Michigan, Missouri, Nebraska, North Carolina, Ohio, Pennsylvania, South Carolina, Tennessee, Texas and Virginia. As of September 3, 2002, the Company owned and operated 37 Fox and Hound restaurants and 14 Bailey's restaurants.

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The components of the Company's net sales are food and non-alcoholic beverages, alcoholic beverages, and entertainment and other (principally billiard table rental fees). For the twelve weeks ended September 9, 2003, food and non-alcoholic beverages were 35.0% of total sales, alcoholic beverages were 57.1% of total sales and entertainment and other were 7.9% of total sales. For the twelve weeks ended September 3, 2002, food and non-alcoholic beverages were 33.5% of total sales, alcoholic beverages were 57.7% of total sales and entertainment and other were 8.8% of total sales.

The components of the Company's cost of sales primarily include direct costs of food, non-alcoholic beverages and alcoholic beverages. These costs are generally variable and will fluctuate with changes in sales volume and sales mix.

Components of restaurant operating expenses include operating payroll and fringe benefits, and occupancy, maintenance and utilities. All but one of the Company's locations are leased and provide for a minimum annual rent, with some leases calling for additional rent based on sales volume at the particular location in excess of specified minimum sales levels.

Depreciation and amortization costs primarily include depreciation and amortization of capital expenditures for restaurants.

Preopening costs include labor costs, costs of hiring and training personnel and certain other costs relating to opening new restaurants.

General and administrative expenses include all corporate and administrative functions that support existing operations and provide an infrastructure to support future growth. Management, supervisory and staff salaries, employee benefits, travel, information systems, training, rent and office supplies as well as accounting services fees are major items of costs in this category.

In calculating comparable restaurant sales, the Company includes a restaurant in the comparable restaurant base after it has been in operation for 18 full months. As of September 9, 2003, there were 45 restaurants in the comparable restaurant base. Annualized average weekly sales are computed by dividing net sales during the period by the number of store operating weeks and multiplying the result by 52. These calculations include sales and store operating weeks for the one unit included in discontinued operations.

### Results of Operations

The following table sets forth for the periods indicated (i) the percentages which certain items included in the Condensed Consolidated Statement of Operations bear to net sales, and (ii) other selected operating data. The Company operates on a 52 or 53 week fiscal year ending the last Tuesday in December. Fiscal year 2002 consisted of 53 weeks and fiscal year 2003 consists of 52 weeks. Fiscal quarters consist of three accounting periods of 12 weeks each and a final period of 16 or 17 weeks.

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	Twelve Weeks Ended	
	September 9, 2003	September 3, 2002
Operating Statement Data:		
Net sales .....	100.0%	100.0%
Costs and expenses:		
Costs of sales .....	26.3	26.3
Restaurant operating expenses .....	56.8	56.3
Depreciation and amortization .....	5.9	5.7

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Preopening costs .....	2.1	2.2
Restaurant costs and expenses .....	91.1	90.5
Restaurant operating income .....	8.9	9.5
General and administrative expenses .....	5.7	5.6
Loss on disposal of assets .....	0.1	--
Income from operations .....	3.1	3.9
Interest expense .....	0.2	0.3
Income from continuing operations before income taxes .....	2.9	3.6
Provision for income taxes .....	1.0	1.3
Income from continuing operations .....	1.9	2.3
Loss from discontinued operations .....	--	--
Net income .....	1.9%	2.3%
Restaurant Operating Data (dollars in thousands):		
Annualized average weekly sales per location .....	\$ 1,840	\$ 1,822
Number of restaurants at end of the period .....	60	51

### Twelve Weeks Ended September 9, 2003 Compared to Twelve Weeks Ended September 3, 2002

Net sales increased \$4,257,000 (20.3%) for the twelve weeks ended September 9, 2003 to \$25,269,000 from \$21,012,000 for the twelve weeks ended September 3, 2002. This increase was due to a 19.3% increase in store weeks (714 versus 600) as a result of nine restaurants opened since September 3, 2002 and a 1.0% increase in annualized average weekly sales per location. Comparable restaurant sales decreased 2.8% for the twelve weeks ended September 9, 2003.

Costs of sales increased \$1,117,000 (20.2%) for the twelve weeks ended September 9, 2003 to \$6,650,000 from \$5,533,000 in the twelve weeks ended September 3, 2002, and was 26.3% of sales for both periods.

Restaurant operating expenses increased \$2,528,000 (21.4%) for the twelve weeks ended September 9, 2003 to \$14,353,000 from \$11,825,000 in the twelve weeks ended September 3, 2002, and increased as a percentage of net sales to 56.8% from 56.3%. This increase as a percentage of sales is principally attributable to higher occupancy costs on new units, higher utility costs, and higher liability insurance and claims expense offset by lower advertising costs.

Depreciation and amortization increased \$297,000 (25.0%) for the twelve weeks ended September 9, 2003 to \$1,485,000 from \$1,188,000 in the twelve weeks ended September 3, 2002, and increased as a percentage of sales to 5.9% from 5.7%. This increase in expense is due to additional depreciation on nine restaurants opened since September 3, 2002.

Preopening costs increased \$56,000 (11.8%) for the twelve weeks ended September 9, 2003 to \$526,000 from \$470,000 in the twelve weeks ended September 3, 2002. These costs are attributable to two units that opened during the twelve weeks ended September 9, 2003 and partial preopening expenses for five restaurants which have yet to open. Three restaurants were opened in the twelve weeks ended September 3, 2002.

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General and administrative expenses increased \$272,000 (23.2%) for the twelve weeks ended September 9, 2003 to \$1,441,000 from \$1,169,000 in the twelve weeks ended September 3, 2002, due to an increase in corporate infrastructure to support the Company's expansion. General and administrative expenses increased as a percentage of net sales to 5.7% from 5.6%.

Loss on disposal of assets was \$25,000 for the twelve weeks ended September 9, 2003. The losses reflect the disposal of certain point of sale equipment.

Interest expense was \$60,000 for the twelve weeks ended September 9, 2003 and \$62,000 for the twelve weeks ended September 3, 2002.

The effective income tax rate was 34.1% for the twelve weeks ended September 9, 2003 and 37.8% for the twelve weeks ended September 3, 2002. This decrease is due primarily to the impact of the credit for social security taxes paid on tips in excess of minimum wage relative to the amount of income before taxes.

### Thirty-six Weeks Ended September 9, 2003 Compared to Thirty-six Weeks Ended September 3, 2002

Net sales increased \$13,313,000 (20.7%) for the thirty-six weeks ended September 9, 2003 to \$77,558,000 from \$64,245,000 for the thirty-six weeks ended September 3, 2002. This increase was due to a 20.6% increase in store weeks (2,053 versus 1,703) as a result of nine restaurants opened since September 3, 2002 and a 0.4% decrease in annualized average weekly sales per location. Comparable restaurant sales decreased 1.9% for the thirty-six weeks ended September 9, 2003.

Costs of sales increased \$3,303,000 (19.6%) for the thirty-six weeks ended September 9, 2003 to \$20,164,000 from \$16,861,000 in the thirty-six weeks ended September 3, 2002, and decreased as a percentage of sales to 26.0% from 26.2%. This decrease as a percentage of sales is principally attributable to price increases implemented in the first quarter of fiscal year 2003.

Restaurant operating expenses increased \$7,874,000 (23.5%) for the thirty-six weeks ended September 9, 2003 to \$41,372,000 from \$33,498,000 in the thirty-six weeks ended September 3, 2002, and increased as a percentage of net sales to 53.3% from 52.1%. This increase as a percentage of sales is principally attributable to higher occupancy costs on new units, higher utility costs, and higher liability insurance and claims.

Depreciation and amortization increased \$992,000 (30.5%) for the thirty-six weeks ended September 9, 2003 to \$4,244,000 from \$3,252,000 in the thirty-six weeks ended September 3, 2002, and increased as a percentage of sales to 5.5% from 5.1%. This increase in expense is due to additional depreciation on nine restaurants opened since September 3, 2002.

Preopening costs decreased \$137,000 (10.4%) for the thirty-six weeks ended September 9, 2003 to \$1,185,000 from \$1,322,000 in the thirty-six weeks ended September 3, 2002. These costs are attributable to six units that opened during the thirty-six weeks ended September 9, 2003 and partial preopening expenses for five restaurants which have yet to open. Nine restaurants were opened in the thirty-six weeks ended September 3, 2002.

General and administrative expenses increased \$742,000 (21.2%) for the thirty-six weeks ended September 9, 2003 to \$4,237,000 from \$3,495,000 in the thirty-six weeks ended September 3, 2002, due to an increase in corporate infrastructure to support the Company's expansion. General and administrative expenses increased as a percentage of net sales to 5.5% from 5.4%.

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Loss on disposal of assets was \$42,000 for the thirty-six weeks ended September 9, 2003 and \$18,000 for the thirty-six weeks ended September 3, 2002. The losses reflect the disposal of certain point of sale equipment in the current fiscal year and video games in the prior fiscal year.

Interest expense was \$130,000 for the thirty-six weeks ended September 9, 2003 and \$287,000 for the thirty-six weeks ended September 3, 2002. This

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decrease is due mainly to a lower average balance applicable to the revolving note payable in the current fiscal year compared with the prior fiscal year as well as a lower interest rate.

The effective income tax rate was 35.6% for the thirty-six weeks ended September 9, 2003 and 36.8% for the thirty-six weeks ended September 3, 2002. This decrease is due primarily to the impact of the credit for social security taxes paid on tips in excess of minimum wage relative to the amount of income before taxes.

Income from discontinued operations was \$13,000 for the thirty-six weeks ended September 3, 2002 applicable to the restaurant closed on March 31, 2002.

### Quarterly Fluctuations, Seasonality and Inflation

The timing of new unit openings will result in significant fluctuations in quarterly results. The Company expects seasonality to be a factor in the results of its business in the future due to expected lower second and third quarter revenues due to the summer season. The primary inflationary factors affecting the Company's operations include food, liquor and labor costs. A large number of the Company's restaurant personnel are tipped employees who are paid at the federal subminimum wage level; therefore, future subminimum wage changes will have a significant effect on labor costs. As costs of food and labor have increased, the Company has historically been able to offset these increases through economies of scale, improved operating procedures and menu price changes; however, short-term fluctuations in raw product pricing may have an impact on the Company's costs of food. To date, inflation has not had a material impact on operating margins.

### Liquidity and Capital Resources

As is customary in the restaurant industry, the Company operates with negative working capital. Negative working capital decreased \$622,000 to \$4,997,000 as of September 9, 2003 from \$5,618,000 as of December 31, 2002. This decrease is attributable primarily to the excess of working capital provided by operations and net proceeds from the line of credit in excess of the cost of purchases of property and equipment and repurchases of common stock offset by the increase in current portion of notes payable of \$1,519,000. Cash decreased \$446,000 to \$670,000 at September 9, 2003 compared to the balance of \$1,116,000 at December 31, 2002. The Company does not have significant receivables or inventory and receives trade credit based upon negotiated terms in purchasing food and supplies. Because funds available from cash sales are not needed immediately to pay for food and supplies, or to finance inventory, they may be considered as a source of financing for noncurrent capital expenditures.

On September 1, 1998 the Company entered into a loan agreement with Intrust Bank, N.A. (the "Line of Credit") which provides for a line of credit of \$20,000,000 subject to certain limitations based on earnings before interest, taxes, depreciation and amortization of the past fifty-two weeks and the amount of capital lease obligations on personal property. The Line of Credit is secured by substantially all of the Company's assets. The Line of Credit was amended on October 1, 2003 resulting in an extension of the terms of the Line of Credit by three years. The Line of Credit requires monthly payments of interest only until November 1, 2006, at which time

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equal monthly installments of principal and interest are required as necessary to fully amortize the outstanding indebtedness plus future interest over a period of four years. Interest is accrued at 1/2% below the prime rate as published in The Wall Street Journal. Proceeds from the Line of Credit are being used for restaurant development. As of September 9, 2003 the Company had borrowed \$7,455,000 under the Line of Credit. The Company is in compliance with all debt covenants.

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Cash flows from operations were \$6,884,000 in the thirty-six weeks ended September 9, 2003 compared to \$7,396,000 in the thirty-six weeks ended September 3, 2002. Purchases of property and equipment were \$10,955,000 in the thirty-six weeks ended September 9, 2003 compared to \$12,951,000 in the thirty-six weeks ended September 3, 2002. Advances made to the developer of two build-to-suit locations were \$272,000 in the thirty-six weeks ended September 9, 2003. Net proceeds from the revolving note payable to bank was \$4,915,000 for the thirty-six week period ending September 9, 2003 compared to net repayments of \$9,515,000 for the thirty-six weeks ending September 3, 2002. At September 9, 2003, the Company had \$670,000 in cash and cash equivalents.

The Company intends to open ten new locations in fiscal year 2003 and twelve to fifteen new locations in fiscal year 2004. At September 9, 2003, six units had been opened in fiscal 2003, four units were under construction, leases had been executed on three additional sites, and lease negotiations had begun on seven additional sites. The Company is currently evaluating locations in markets familiar to its management team. However, the number of locations actually opened and the timing thereof may vary depending upon the ability of the Company to locate suitable sites and negotiate favorable leases. The Company expects to expend approximately \$15.0 to \$23.0 million to open new locations over the next twelve months.

The Company believes the funds available from the Line of Credit and its cash flow from operations will be sufficient to satisfy its working capital and capital expenditure requirements for at least the next twelve months. There can be no assurance, however, that changes in the Company's operating plans, the acceleration or modification of the Company's expansion plans, lower than anticipated revenues, increased expenses, stock repurchases, potential acquisitions or other events will not cause the Company to seek additional financing sooner than anticipated, prevent the Company from achieving the goals of its expansion strategy or prevent any newly opened locations from operating profitably. There can be no assurance that additional financing will be available on terms acceptable to the Company or at all.

### Forward Looking Statements

This report contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created thereby. Although the Company believes that the assumptions underlying the forward-looking statements contained herein are reasonable, any of the assumptions could be inaccurate, and, therefore, there can be no assurance that the forward-looking statements included in this report will prove to be accurate. Our actual results may differ materially from the forward-looking statements contained herein. Factors that could cause actual results to differ from the results discussed in the forward-looking statements include, but are not limited to, potential increases in food, alcohol, labor, and other operating costs, changes in competition, the inability to find suitable new locations, changes in consumer preferences or spending patterns, changes in demographic trends, the effectiveness of our operating and growth initiatives and promotional efforts, and changes in

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government regulation. Further information about the factors that might affect the Company's financial and other results are included in the Company's 10-K, filed with the Securities and Exchange Commission. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the objectives and plans of the Company will be achieved.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

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### Interest Rate Risk

The Company's Line of Credit has a variable rate which is directly affected by changes in U.S. interest rates. The average interest rate of the Line of Credit was 3.54% for the twelve weeks ended September 9, 2003. The interest rate at September 9, 2003 was 3.50%. The following table presents the quantitative interest rate risks at September 9, 2003:

	Principal Amount by Expected Maturity							
(dollars in thousands)	(In thousands)						There-	To
	2003	2004	2005	2006	2007	after		
Variable rate debt	\$290	\$1,778	\$1,841	\$1,906	\$1,640	\$ --	\$7,	
Average Interest Rate-- 1/2% below prime	--	3.50%	3.50%	3.50%	3.50%	3.50%		

### Item 4. Procedures and Controls

Within the 90 days prior to the date of this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Exchange Act Rule 13a-14. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation.

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## PART II. OTHER INFORMATION

### Item 6. Exhibits and Reports on Form 8-K

#### Exhibits

Exhibit 10.1 - First Restated Loan Agreement by and among Intrust Bank, N.A., TENT Finance, Inc., the Registrant, and various subsidiaries of Registrant, as "Guarantors," dated October 1, 2003.

Exhibit 31.1 - Certification by Steven M. Johnson pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 31.2 - Certification by James K. Zielke pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.1 - Certification by Steven M. Johnson pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Exhibit 32.2 - Certification by James K. Zielke pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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Reports on Form 8-K

A Current Report on Form 8-K (Item 9) dated July 2, 2003, reporting the filing of Exhibit 99.1-Press release of Total Entertainment Restaurant Corp, announcing July 8, 2003 conference call to discuss the Company's third quarter 2003 financial results.

A Current Report on Form 8-K (Item 9) dated July 8, 2003, reporting the filing of Exhibit 99.1-Press release of Total Entertainment Restaurant Corp, announcing the Company's third quarter 2003 financial results.

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TOTAL ENTERTAINMENT RESTAURANT CORP.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed in its behalf by the undersigned thereunto duly authorized.

Total Entertainment Restaurant Corp.  
(Registrant)

Date      October 22, 2003  
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/s/ JAMES K. ZIELKE  
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James K. Zielke  
Chief Financial Officer,  
Secretary and Treasurer  
(Duly Authorized Officer)

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